

maintaining the data needed, and c including suggestions for reducing	lection of information is estimated to ompleting and reviewing the collect this burden, to Washington Headqu uld be aware that notwithstanding an DMB control number.	ion of information. Send comments arters Services, Directorate for Info	regarding this burden estimate ormation Operations and Reports	or any other aspect of the s, 1215 Jefferson Davis	nis collection of information, Highway, Suite 1204, Arlington	
1. REPORT DATE 11 FEB 2008 2. REPO		2. REPORT TYPE	. REPORT TYPE		3. DATES COVERED <b>00-00-2008 to 00-00-2008</b>	
4. TITLE AND SUBTITLE				5a. CONTRACT NUMBER		
Modeling & Simulation: Key to Wise Investing Through Superior Decision-Making				5b. GRANT NUMBER		
				5c. PROGRAM ELEMENT NUMBER		
6. AUTHOR(S)				5d. PROJECT NUMBER		
				5e. TASK NUMBER		
				5f. WORK UNIT NUMBER		
				8. PERFORMING ORGANIZATION REPORT NUMBER		
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)		
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)		
12. DISTRIBUTION/AVAIL <b>Approved for publ</b>	LABILITY STATEMENT ic release; distributi	on unlimited				
13. SUPPLEMENTARY NO M&S Leadership S	otes Summit, February 1	1, 2008, Virginia Bo	each, VA			
14. ABSTRACT						
15. SUBJECT TERMS						
16. SECURITY CLASSIFIC	17. LIMITATION OF	18. NUMBER	19a. NAME OF			
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified	Same as Report (SAR)	OF PAGES 10	RESPONSIBLE PERSON	

**Report Documentation Page** 

Form Approved OMB No. 0704-0188



### U.S. Army Corps of Engineers



#### Civil Works Programs 24K People - \$12.3B

- Navigation
- Hydropower
- Flood Control
- Shore Protection
- Water Supply
- Regulatory
- Recreation
- Homeland Security
- Environmental
- Real Estate

HQ



9 Divisions



**45 Districts** 



Industry Partners

## Military Programs 10K People - \$20.0B

- Military Construction
- Contingency Ops
- Installation Support
- Warfighter support
- International / Interagency Support



### Engineer Research and Development Center





- 1859 Employees (+ ~1K Contractors)
- 1036 Scientists & Engineers
  - 420 Master's Degree (41%)
  - 276 PhD's (27%)
- > FY08 Budget ~\$1B (~75%M/~25%CW)

Big Black Test Facility

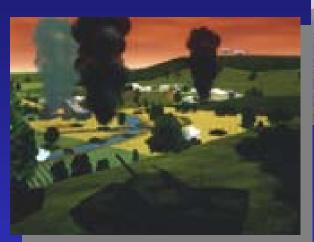
**ERDC Headquarters Coastal and Hydraulics Laboratory Environmental Laboratory Geotechnical and Structures Laboratory** Information Technology Laboratory



### ERDC Missions In:



- > Warfighter Support
- > Installations
- **Environment**
- Water Resources
- > Information Technology













# ERDC Modeling & Simulation is Important and Pervasive





Engineering Geophysics

High Performance
Computing Center

Infrastructure Materials



Theater Assessment



### Enterprise investment Decisions Reduce to "Data to Knowledge" Engine



2-Wise Investing: Decision Analysis \$

1-Wise Investing: Increase Risk of Poor Decision Minimize

**Decision M&S** important ncertainty Alternatives Analysis at all levels Bias Adaptive Client-Stk Hldr Consultation Inter-disciplinary M&S Modeling & Simulation in Scientific Specialties: Engineering, Ecology, Hydrology, Meteorology, etc



### M&S Challenge for Enterprise Investment Apps @ S&E Level



#### Each discipline has:

- > Different "currencies" and processes of different patterns & scales.
- > Different "First Principles" using reference frameworks, concepts, & tools optimized for itself.
- > Hundreds of years of convention & tradition.
- > Builds tools without regard to the limits & capability of others.
- ➤ Challenge: Fully integrate disparate disciplines without compromising the first principles of any.



### Improve M&S Technology to Enable Wise Investment by Training:

-MSelfs

#### Policy- & Decision-Makers to:

- > Pose answerable questions and expect uncertain results
- > Understand and use decision-analysis
- > Be the "architect" not the "tradesman"
- Meta-language for M&S?

-acillitations

#### IT Professionals to understand:

- ➤ Not all disciplines know their governing equations (approximation, correlation, vs determinism)
- > Models cannot be "hooked together" without understanding underlying science
- ► Impressive graphics ≠ good science
- > Perspective of both end-user and builder

#### Discipline-Specific Modelers to :

- Convey information, but emphasize uncertainty
- > Understand concepts underpinning models from other disciplines
- > Understand that all models are related not disparate
- Understand the perspective of the end-users



#### Improve Enterprise-level M&S Technology to Enable Wise Investment



#### Policy- & Decision-Makers

Synthesis not fragmentation

#### IT Professionals

> Facilitate don't dominate

# Discipline-Specific Modeling: > Collaborate don't isolate



### The Vision:



Accurate, large domain, longtime time period, multi-disciplinary, multi-media, high-res, timely enterprise M&S that enables wise investing through superior decision-making



Questions? Comments?

