

# AIR COMMAND AND STAFF COLLEGE

## -STUDENT REPORT -

CONTRACTOR'S GUIDE

AIR FORCE BASE-LEVEL CONTRACTING

MAJOR EDWYNN L. BURCKLE 87-039

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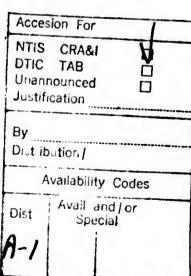
### PREFACE I

This guide acquaints prospective contractors/vendors with Air Force base-level contracting. Its purpose is to familiarize first-time contractors with Air Force business practices by examining the acquisition policies, unique clauses, and forms which apply at the installation-level. Its target audience is the small busines: contemplating selling its products or services to the Air Force for the first time; however, it will benefit anyone interested in learning the peculiarities of government contracting. Only firm fixed-price contracts are addressed because this type contract is prevalent at base-level. The guide contains five appendices which provide greater detail on specific aspects of contracting: small purchase procedures, construction contracts, service contracts, supply contracts, and contracting forms.

This guide was written at the request of the Air Force Logistics Management Center, Directorate of Contracting, Gunter AFS, Alabama. The material contained herein will be published as an Air Force Logistics Management Center pamphlet after review and approval of content by HQ USAF/RDC.

This guide is not a substitute for any federal, DoD, or local contracting regulations or requirements. Its coverage is limited to the acquisition policies most frequently encountered by first-time base-level contractors. When reading this guide, one should always keep in mind that the terms and conditions of individual contracts govern. When in doubt, consult the base contracting officer.





# ABOUT THE AUTHOR

Major Edwynn Lewis Burckle He graduated from California State University at Long Beach with a Bachelor of Arts Degree in Political Science/Public Administration in 1974. undergraduate student, he enrolled in the Air Force ROTC Program at the University of Southern Californic (USC) and was commissioned a second lieutenant in June 1974. He entered active duty in August 1974 and was assigned to Keesler AFB, Mississippi, where he served as a squadron administrative management officer. In November 1976, Major Burckle was selected as the aide-de-comp to the Commander, Defense Contract Administration Services (DCAS) Region - Los Angeles and served in that capacity until August 1978 when he career-broadened into the contracting field. From August 1978 until September 1979, he performed duty as a contract administrator at the Defense Logistics Agency's DCAS Los Angeles Management Area office. In September 1979, Major Burckle began a ten month tour of duty in AFIT's Education-With-Industry Program working at the McDonnell Douglas Astronautics Company in Huntington Beach, California. It was during this period that he earned a Master of Science Degree in Systems Management at USC. After completing his tour with industry, Major Burckle remained in southern California, where he worked as a contracting officer at Space Division, Los Angeles AFS, California, from July 1980 until May 1983. From June 1983 until June 1984, he toiled as a HQ USAFE contracting mission support officer at Ramstein AB, Germany. Afterwards, he remained in-country to assume command of a new USAFE contracting region office at Hahn AB, Germany, where he served from July 1984 to July 1986. In August 1986, he was assigned as a student to the Air Command and Staff College, Maxwell AFB, Alabama. Major Burckle attended Squadron Officers School, in-residence, in 1978. He is married to the former Susan of Huntington Beach, California. They have two daughters--Kimberly and Cheryl.

#### **FOREWORD**

#### FROM THE DIRECTOR

The United States Air Force is pleased to welcome you as a potential vendor/contractor. This pamphlet is designed to acquaint you with some of the general characteristics of Air Force base-level contracting—to make you aware of government unique contract provisions and provide you with sufficient acquisition information to help you decide whether to bid on our contracts. At the installation—level, our purchases range from routine supplies to complex services and construction. At base—level in Fiscal Year 1986, the Air Force issued over 5 million contracting actions valued at more than \$7 billion. Of this amount, \$4.7 billion went to small businesses and \$3.3 billion were spent on purchases costing less than \$25,000 each.

We look forward to a business relationship based on mutual trust and a common interest in equipping and maintaining the world's finest air force. We hope you will agree that doing business with the government is not as difficult or time consuming as you may believe. If you have any questions regarding the information in this pamphlet, your base contracting office will be happy to assist you.

In short, we hope this pamphlet sparks your interest in submitting offers on our solicitations. Best of luck. We wish you success .



KENNETH V. MEYER
Brigadier General, USAF
Director, Contracting and Manufacturing Policy
#1Q, United States Air Force



This pamphlet is a primer. It was developed for the contractor contemplating selling its products or services to the US Air Force for the first time. It attempts to acquaint the uninitiated contractor with the *different* world of government contracts and it assumes the reader has no knowledge of the Federal Government's business practices. Its purpose is to familiarize vendors with the unique ways—we conduct business; therefore, this guide uses a "broad brush" approach in examining government contracting. Contracting at the installation-level is emphasized—in other words, selling to the nearest Air Force base. Our purchases are generally for supplies, services, or construction. This pamphlet addiesses each category separately because government contracting rules are different for each. The goal of this pamphlet is to make it easier for you to conduct business with the Air Force. We hope you find it helpful.

#### WHAT IT ISN'T

This pamphlet is not a "how to" guide. It will not provide step-by-step instructions on how to prepare bids or proposals and will not specifically address some of the lesser used fixed-price contracts (time and materials, labor hours, architect and engineering services, personal services, and requirements contracts) although much of this pamphlet is generic and should aid all contractors regardless of their degree of specialization. In addition, it will not address contract types other than firm fixed-price; for example: cost type contracts, or fixed-price contracts with incentive or economic price adjustment provisions. For detailed information that provides instructions on how to complete bids or proposals, we suggest you read <u>Guide to the Preparation of Offers for Selling to the Military</u>, published by the Directorate of Small and Disadvantaged Business Utilization, Office of the Secretary of Defense. Copies may be purchased by writing the Superintendent of Documents, US Government Printing Office, Washington DC 20402.

A WORD OF CAUTION: This guide is not a substitute for any federal, DoD, or local contracting regulations or requirements. Its coverage is limited to the requirements and procedures most frequently encountered by first-time base-level contractors. The terms and conditions of individual contracting actions govern. When in doubt, contact your local base contracting officer.

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#### **HOW ARE WE DIFFERENT?**

The business relationship between private industry and the US Air Force differs from the traditional supplier/customer relationship found in the commercial marketplace. When the US Government, a sovereign, enters into a contract with private industry, the government enjoys certain business privileges not accorded firms under the Uniform Commercial Code (UCC). These variations in standard business practices were not granted to give the government an unfair business advantage vis-a-vis the contractor, but rather, to recognize that national defense is of such importance that special rules are required to ensure its viability. These special rules are contained in the Federal Acquisition Regulation (referred to as "FAR") and its Department of Defense (DoD) and Air Force supplements. Think of the FAR as the government's UCC. Before we examine some of the unique features of government contracting, please keep the following two rules in mind:

RULE NUMBER ONE - ALWAYS READ THE CONTRACT.

RULE NUMBER TWO - NEVER FORGET RULE NUMBER ONE.



# CHAPTER 1

# METHODS OF CONTRACTING (TWO--DEPENDING ON THE CONTRACT DOLLAR AMOUNT)



SMALL PURCHASE PROCEDURES - This method describes the process used to acquire items that cost less than \$25,000 per contracting action. It is a simplified method of contracting for purchasing routine supplies, services, and construction. Small Purchase Procedures are characterized by comparatively simple rules and easy-to-use and understand forms--a good example is the DD Form 1155, Order for Supplies or Services. (A sample is provided on page 49.) At base-level, over 90 percent of all contracting actions are small purchases and are generally acquired from sources in the local business community. When making purchases costing under \$10,000 the government is required to contract only with small businesses. Small Purchase Procedures are explained in Appendix A.

Greater Thea \$25,000

MAJOR CONTRACTS - (Consider this method "Formal".) The Air Force uses two principal contracting procedures to buy supplies, services, and construction estimated to cost \$25,000 or more--Sealed Bidding and Negotiation. Both procedures utilize competition; however, only Negotiation allows discussions. All contracting principles and clauses in this pamphlet apply to both large dollar acquisition methods unless otherwise indicated. How do you know which contracting procedure the government is using? It's quite simple; Standard Form 33, Solicitation, Offer and Award, (sample on page 39) will specify which method is to be used. What then, are Sealed Bidding and Negotiation procedures?

Sealed Bidding - Sealed Bidding is a tightly controlled process that doesn't allow much latitude in the way contracts are awarded. Its distinguishing feature is that bids are evaluated on the basis of price, or price related factors, alone. There is no need for the government and offeror to negotiate contract requirements after bid opening because clear and unambiguous specifications and drawings are presumed. Sealed Bidding is a competitive process where bids are publicly opened, evaluated without discussion, and award made to the responsible bidder whose bid will be most advantageous to the government. Once a bid is opened, it must stand exactly as sibmitted. Only minor, clearly discernible clerical errors may be corrected; however, an offeror may withdraw or modify a bid at any time before the bid opening. Under Sealed Bidding procedures, the government's solicitation is called an Invitation For Bids or IFB.

**Negotiation** - Any contract awarded without Sealed Bidding procedures is a negotiated contract. Negotiation is a procedure that includes the receipt of competitive proposals from offerors, permits bargaining, and usually affords potential contractors an opportunity to revise their offers before award. (Note the emphasis on the word "usually"--the government always has the right to accept the offeror's initial proposal without discussion.) Discussion—in the sense of borgaining, alteration of initial assumptions and positions, and give-and-take--may apply to price, schedule, technical requirements, or type of contract. Contracting by Negotiation is used whenever Sealed Bidding is inappropriate; for example: when factors other than price will be used to determine the successful offeror, or when the requirement is of such a complex nature that discussion is necessary to ensure the offerors fully understand the government's requirement. When factors other than price are used to evaluate proposals and select contractors, Section M of the solicitation, entitled "Evaluation Factors for Award", will specify these areas and their relative importance. Such factors could include the technical approach, management plan. or concept of logistics support. In a negotiated procurement, the solicitation is called a Request for Proposal, or RFP, and offers are called proposals.







# **CHAPTER 2**

#### **DID YOU KNOW?**

### (IMPORTANT CONSIDERATIONS IN GOVERNMENT CONTRACTING)

LAW GOVERNING CONTRACTS - The Federal Acquisition Regulation is the governing directive for all Air Force contracts. It derives its authority from US law--Title 10, Chapter 137 of the US Code.

RESPONSIBILITY - Before a contract can be awarded, the contracting officer must make an affirmative determination that the prospective contractor is responsible. The FAR states, "Purchases shall be made from, and contracts shall be awarded to, responsible prospective contractors only." To be determined responsible, a prospective contractor must

(a) have adequate financial resources to perform the contract, or the ability to obtain them.

(b) be able to comply with the required or proposed delivery or performance schedule, taking into consideration all existing commercial and governmental business commitments,

(c) have a satisfactory performance record,

(d) have a satisfactory record of integrity and business ethics,

(e) have the necessary organization, experience, accounting and operational controls, and technical skills, or the ability to obtain them,

(f) have the necessary production, construction, and technical equipment and facilities, or the ability to obtain them, and

(g) be otherwise qualified and eligible to receive an award under applicable laws and regulations.

Responsibility determinations help the government make awards only to those firms capable of fulfilling our requirements. It would be false economy to award a contract to a firm based on lowest evaluated price alone if there is subsequent default, late deliveries, or other unsatisfactory performance. If the contracting officer is unsure whether a prospective contractor is responsible, the contracting officer may request a "preaward survey" by the cognizant contracting office. The preaward survey will determine the contractor's capability to comply with the above requirements.

PERIOD OF PERFORMANCE/TIME OF DELIVERY - Timely contractor performance and delivery are extremely important factors in government contracting and cannot be overemphasized. Military supplies and services are mission essential and their unavailability for any reason could adversely affect our defense readiness. Section F of the solicitation and contract specify delivery/performance requirements. If circumstances arise after award that indicate you cannot meet the delivery schedule, notify the contracting officer immediately of the reasons for the delay and the estimated recovery date. It is in both parties' interest to address an expected delivery problem before a delinquency occurs.

RESPONSIVENESS — Bids must comply in all material respects with the solicitation to be considered for award. Bids should be filled out, executed, and submitted in accordance with the instructions in the invitation. Compliance with the IFB enables all bidders to stand on an equal footing and maintains the integrity of the sealed bidding system. Any bid that fails to comply with the essential requirements of the IFB is considered nonresponsive and will be rejected. Some examples of nonresponsive bids are as follows: (a) bids received in the office designated in the invitation for bids later than the exact time set for opening of bids, (b) a bid that does not conform to the applicable specifications (unless the invitation authorizes submission of alternate bids), (c) a bid that fails to conform to the delivery schedule, (d) bids that fail to state a price or qualify it as "price in effect at time of delivery", (e) bids that limit the rights of the government under any contract clause.

GRATUITIES - In the private sector, it may be acceptable behavior for a company employee to buy a meal for a customer, client, or supplier. It may also be customary to entertain these individuals by furnishing them tickets to sporting events or buying them gifts at Christmas. As a potential Air Force contractor, however, you need to be aware that this is an area where government rules specifically prohibit such behavior between contractor employees and government employees. A government employee may not accept any gift or favor from a contractor, for any reason, no matter how well-intended. Offering a government employee a gratuity could be interpreted as seeking favors or special treatment. Please keep these simple principles in mind when dealing with any member of the government tearn. Let's build a professional relationship!



It is DoD policy that contractors obtain private financing on reasonable terms to the greatest extent practical. There may be situations, however, when government assistance is necessary to ensure you have the required financial resources to complete a government contract; for example: where there are large start-up costs and deliveries of completed items are well into the future, or you have insufficient working capital to meet payroll or pay subcontractors. Generally, there are two types of government financial assistance available to base-level contractors:

- A. <u>Progress Payments</u>. When the value of a contract or group of contracts to be performed exceeds \$100,000 and the first delivery is at least six months after award (four months in the case of a small business concern), you may request progress payments. Customary progress payments are generally made at 80 percent of costs incurred (90 percent for small businesses) and the progress payment clause of the contract allows you to be paid monthly. Payments upon delivery are adjusted (liquidated) to reflect previous progress payments. Since progress payments are advances for work to be performed, they must be repaid if you fail to complete the work. To protect its interest, the government takes title to your work-in-process for which progress payments have been made. To qualify, your accounting system and controls must be adequate for progress payment administration.
- B. <u>Guaranteed Loan.</u> A guaranteed loan is a form of private financing that is backed by the Federal Government. If you attempt to obtain a private loan or revolving line of credit with a commercial lender and the financial institution is willing to extend credit, but considers a government guarantee necessary, it may file an application for guarantee of the loan with the Federal Reserve Bank of its district. The district bank will forward the application to the Federal Reserve Board in Washington, DC, for approval. Guaranteed loans ordinarily provide for financing based on the borrower's recoverable investment in the defense contract. In most cases where guaranteed loans are approved, you may be required to "assign your claim" to the lending institution.

PAYMENT PROCEDURES - Under fixed-price contracts, the payment method will usually depend on the dollar value of the contract. For relatively small dollar contracts with a single item of work, you will generally be paid the total contract price in one lump sum. Payment is made after you deliver the products or services and the Air Force accepts them. For higher value contracts with many items, you can invoice and receive partial payments; for example: in a contract for 100 units with a delivery rate of 20 per month, you can invoice each month for the price of delivered (and accepted) items. The standard payment period on all Air Force contracts and purchase orders is 30 days after receipt of a properly completed invoice. You may be paid in less time if you offer, and the government accepts, a discount for prompt payment. (Sometimes it is uneconomical for the government to accept discounts. The paying office makes the determination based upon (a) the amount of the discount, and (b) the number of days in which to pay.) The time it takes to be paid is directly related to the accuracy of your invoices, so it is worthwhile to understand the payment process thoroughly. The cover sheet of the contract will specify the payment office. Every fixed-price contract contains a clause entitled "Invoices" that sets forth the information to be included in each invoice. If the government fails to pay amounts due on valid invoices within the prescribed time limit, you may be entitled to interest on such amounts



MINIMUM BID ACCEPTANCE PERIOD — The government is authorized a minimum period of 60 calendar days to award a contract from the date specified in the solicitation for the receipt of bids/proposals. You are entitled to offer a longer bid acceptance period than the government's minimum requirement; however, a bid allowing less than the government's minimum acceptance period will be rejected.

REPRESENTATIONS/CERTIFICATIONS – Section K of the solicitation requires offerors to make declarative assertions regarding their firms' business conditions or ability to comply with certain federal standards. Simply check the appropriate boxes or fill in the requested information when submitting your offer. The representations/certifications that you make include such information as the following: Certificate of Independent Price Determination, Small Business Concern Representations, Clean Air and Water Certification,

Contingent Fee Representation and Agreement, etc. Completing section K of the solicitation and returning the information with your offer is extremely important. If offerors fail to complete section K, in part, or in its entirety, they may be declared nonresponsive and become ineligible for award.

One of the best means of getting a "piece of the SUBCONTRACTING government contracting pie" is subcontracting opportunities on large dollar defense contracts—an opportunity often overlooked by potential contractors. Every DoD contract over \$1,000,000 for the construction of public buildings, or \$500,000 in the case of all other contracts, requires that large business firms submit a subcontracting plan to the contracting officer explaining how small and small disadvantaged contractors will be utilized. These prime-contractors are further required to designate a Small and Disadvantaged Business Liaison Officer to administer the company's subcontracting programs. The Commerce Business Daily (see Chapter 5 entitled "Getting Started") is a valuable source for identifying potential subcontracting opportunities. On the other hand, if you are a prime-contractor wishing to subcontract a portion of your effort, you need to be aware of an important legal concept in government contracting--"privity of contract". "Privity of contract" asserts that the prime-contractor alone is accountable to the government for contract performance. If problems arise, or delinquencies occur, at the subcontract level during the life of the contract, the prime-contractor is responsible.

SUSPENSION/DEBARMENT - Occasionally, there are instances when contractors are unscrupulous in dealing with the government. Examples include fraud, falsification or destruction of records, making false statements, or, other offenses indicating a lack of business integrity or business honesty that seriously and directly affects contractor responsibility. If a contractor is suspected of such activity, it may be suspended until such time as the allegations are cleared; or, in the event of conviction, it may be debarred for a reasonable period of time. The Air Force will not solicit offers from, award contracts to, or consent to subcontracts with debarred or suspended contractors.

SOCIOECONOMIC PROGRAMS - The Federal Government uses its contracts as vehicles for attaining numerous national, social, and economic goals. As a prospective contractor, you should recognize that participation in DoD contracts may require cooperation and compliance with various programs to achieve government objectives. This pamphlet will examine three socioeconomic programs: Equal Employment Opportunity, Small Business, and Labor Surplus Area.

A. <u>Equal Employment Opportunity</u>. Contractors and subcontractors who awarded more than \$10,000 in government contracts (aggregate value) during any preceding twelve month period are required to comply with federal policy on equal opportunity. The Equal Opportunity Clause requires contractors not to discriminate against any employee or applicant because of race, color, religion, sex, or national origin. Contractors are also required to take affirmative action to ensure equal opportunity exists in all aspects of personnel management and policies such as the following: employment, promotion, demotion, transfer, recruitment, job advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training. The Secretary of Labor is responsible for the Equal Employment Opportunity Program and has designated the Office of Federal Contract Compliance to oversee the program. prospective contracts over \$1,000,000 offerors are subject to a preaward equal opportunity review to determine their eligibility for contract award. Offerors contracts exceeding \$10,000 must certify they maintain nonsegregated facilities.

Contracts and subcontracts exceeding \$2,500 must contain a clause prohibiting discrimination against any employee or applicant for employment because of a physical or mental handicap, if that person is otherwise qualified for the position. Contracts and subcontracts exceeding \$10,000 must contain a clause prohibiting discrimination against any employee or applicant for employment who is a disabled veteran or veteran of the Vietnam era, if that person is otherwise qualified for the position.

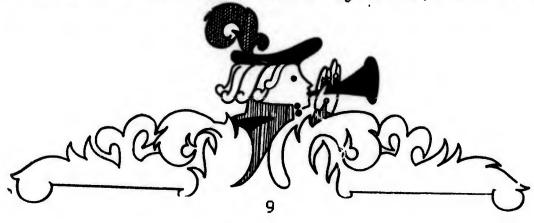
B. The Small Business Program. Small businesses are vital to the economic well-being of the US. The Federal Government promotes the positive contributions small businesses make to our society by developing policies which aid small businesses in obtaining their fair share of government contracts. Before these policies are explained, let's define a small business. A general definition of a small business concern is one that is independently owned and

operated, is not dominant in the field of operation in which it is bidding, and meets the size standard (number of employees and annual revenues) as determined by the Small Business Administration based upon the type of business it is engaged in; for example: construction, manufacturing, nonmanufacturing, etc. To determine if your firm meets the criteria of a small business concern, check with the Small Business Administration or ask your base contracting office's Small and Disadvantaged Business Utilization Specialist for assistance.

Contracting officers set aside contracts for exclusive small business participation whenever there is a reasonable expectation that at least two responsible small businesses will offer the products and that an award can be made at a reasonable price. This is called a total set-aside. Certain classes of procurements (all purchases under \$10,000 and construction contracts under \$2,000,000) are automatically reserved or set aside for small business awards. Contracting officers must justify in writing any failure to award such procurements to small business.

Sometimes a procurement not suitable for a total set-aside is large enough to be divided into two or more economic production lots. If it is likely that a small business can furnish one or more lots at a reasonable price, regulations require a partial set-aside where a portion of the requirement is made available for award to small business. Any business (large or small) can compete for the non-set-aside portion.

As previously mentioned under "Subcontracting", the DoD encourages prime-contractors to award subcontracts to small business firms. Prior to awarding a contract above \$500,000 (\$1,000,000 for construction) the government requires the prime-contractor to submit a subcontracting plan which must explain how the prime-contractor intends to meet subcontracting obligations to small businesses. Failure to comply with the subcontracting plan is a material breach of the contract which could result in sanctions against the prime-contractor.



C. Labor Surplus Area Program. It is DoD policy to place contracts in geographic regions of the US where unemployment is high whenever feasible. These areas of high unemployment are known as "labor surplus areas." The Department of Labor is responsible for determining labor surplus areas. A labor surplus area concern is one that agrees to perform a substantial proportion of a contract in labor surplus areas—where the prime or first—tier subcontractors incur more than 50 percent of the contract price, through manufacturing or production, in the labor surplus area.



# **CHAPTER 3**

# **GOYERNMENT PECULIAR CLAUSES**

CHANGES - This clause gives the government the unilateral right to modify, or revise, certain requirements of the contract. Justification for such an unusual power is found in the government's need for flexibility in meeting our country's changing military requirements. The contracting officer may order changes in the administrative details of the contract such as location of paying office or name of the contracting officer, or substantive revisions such as changes in design, manufacturing methods, construction details, place of delivery, and packaging. In other words, the clause permits the government to vary the specifications and/or work statement, provided the changes are within the general scope of the contract. These directed changes could have a minor or significant impact on the contractor's materials purchased, engineering effort, production schedules, and utilization of personnel. The clause recognizes that the price of the contract could be affected by the change and provides for an equitable adjustment—a revision in contract price (upward or downward), change in delivery schedule or period of performance, etc.

Every type of contract has a unique changes clause, but there is a common thread running through each. The essential elements of the clause include the following requirements: (1) The change must be within the scope of the contract. (2) The order to change must be in writing. (3) The change must be ordered by an authorized contracting officer. Please refer to the appendices in this pamphlet for the types of changes authorized in these fixed-price contracts: supply, construction, and services.

TERMINATION FOR CONVENIENCE - (Another unilateral right of the government) This clause gives the government the authority to terminate contracts, in whole or in part, when the contracting officer determines it to be in the government's best interest. The government may exercise this right at any time during the period of performance. Why does the government enjoy such latitude in determining whether to curtail a contract

after award? Any of the following reasons could eliminate the need for part, or all, of an existing contract: changes in budgeting and funding, new technology, and disarmament. When such events occur, termination procedures save the government money. Upon receipt of a written termination notice, the contractor must cease work immediately and notify all subcontractors to halt their efforts. The prime contractor prepares a settlement proposal and negotiates the final price with the contracting officer. Profit is allowed on the completed portion of work but anticipatory profit on any unfinished work is prohibited.



# CHAPTER 4

# TYPICAL BASE CONTRACTING OFFICE (MEET OUR TEAM)

#### A. Mission

The purpose of the contracting office is to purchase supplies, services, and construction, of specified quality, on schedule, at fair and reasonable prices to support the installation commander's mission requirements.

# B. Key Personnel Inside the Contracting Office

- 1. Contracting Officer. This individual has express authority to sign contracts and obligate government funds. The title "Contracting Officer" does not refer to the rank of the individual; many contracting officers are noncommissioned officers or civilians. The title designates the unique responsibility this individual possesses. A contracting officer renders decisions when the parties have a dispute and also provides other written contract direction such as the following: solicitation smendments, contract modifications, termination notices, and stop work orders. Don't accept contract direction from any other government official. Contractors, know your contracting officer!
- 2. Base Contracting Officer (BCO). Individual in charge of the base contracting office. The BCO is usually a captain or major—may be a civilian at some installations.
- 3. Contract Specialist. A key member of the contracting officer's team. This individual may be known by other names: contract negotiator or buyer Regardless of title, each is an indispensable asset to the organization responsible for a host of duties: compiling solicitations, obtaining quotations, assembling the applicable contract forms, soliciting and receiving offers, conducting negotiations, performing cost or price analysis, chairing preproposal conferences, and negotiating price, delivery, quality, and other contract provisions. At any given time, the contract specialist will be responsible for numerous purchases. In short, the contract specialist keeps the contract wheels well-greased.

4. Contract Administrator (CA). This individual monitors contract performance after award. The CA ensures the contractor complies with contract provisions and takes proactive measures when timely performance is threatened or problems arise after award. Such actions may include the following: conducting preperformance conferences, monitoring the contractor's delivery schedule, issuing and negotiating modifications, processing invoices for payment, and participating in the Quality Assurance Evaluation Program on major service contracts. Generally, only major service and construction contracts require active administration. Most base contracting offices have contract administration divisions/branches to perform this function.

## C. Key Personnel Outside the Contracting Office.

- 1. Quality Assurance Evaluator (QAE). For most base service contracts exceeding \$25,000 the QAE evaluates, then documents, the contractor's performance. The QAE is the technical representative of the base functional area that is responsible for the service; for example: Civil Engineering on a base custodial contract, or Food Services on a mess attendant contract. The QAE assists the contracting officer by checking contractor performance and certifying acceptance of satisfactory services performed; however, the QAE has no contracting authority.
- 2. Inspectors. On construction projects, the Base Civil Engineer will appoint an inspector to ensure the project was completed in accordance with contract specifications. The inspector will monitor the contractor's performance and keep the contracting officer informed of progress. The inspector will either accept or reject the contractor's work at each phase of construction and inform the contracting officer of his findings. After the contractor has corrected all discrepancies, if any, the inspector will recommend to the contracting officer that the completed project be accepted.
- 3. The User. The user is the person or organization for whom the contract is performed. The user is the consumer of the service or supply purchased and will reap the benefits of contract performance. The user has a vested interest in seeing the contract successfully completed because the user most likely funded the project. The contractor must be alert not to accept direction from the user even though the user may be the most knowledgeable source regarding what is desired. Remember, only the contracting officer may direct contract changes.

# **CHAPTER 5**

# **GETTING STARTED**

SOLICITATION MAILING LIST APPLICATION — How do you get your firm listed with the base contracting office so you can be mailed solicitations? By completing a Standard Form 129, Solicitation Mailing List Application (sample on page 45), and sending it to your local base contracting office, your firm's name will be placed on the source list for those products/ services you indicated you were capable of providing. The base contracting office may ask you to complete a supplemental form that further breaks-down all commodities/services the Air Force purchases. If so, please mark the categories of items you are capable of providing. This will help ensure you receive only solicitations for the goods/services within your firm's capabilities.



PUBLICIZING THE GOVERNMENT'S REQUIREMENTS -Each government purchase above \$10,000 is advertised (the government calls it "synopsized"), in a publication entitled The Commerce Business Daily (CBD) at least 15 days before the solicitation is issued. The CBD also advertises recent contract awards above \$100,000 which provide opportunities for subcontracting. The CBD is published Monday through Friday and may be purchased on an annual subscription of \$175.00 1st Class and \$100.00 2nd Class. To order, send remittance with full mailing address to the nearest Department of Commerce Field Office or to the Superintendent of Documents, Government Printing Office, Washington, DC, 20402 (Tel. 202/783-3238). Make checks or money orders payable to Superintendent of Documents. Allow at least six weeks for delivery of first issue. The CBD is also available for review at your local base contracting office. The base contracting office will also display a "bid board" in a conspicuous place where a copy of each outstanding solicitation may be reviewed by prospective contractors. If you desire a copy of a solicitation, the contracting officer will provide you with one.

NO PRINT

# **APPENDIX A - SMALL PURCHASE PROCEDURES**

Small Purchases are those not exceeding \$25,000 per transaction. Simplified procedures are used and there is a noticeable absence of red tape throughout the contracting process. The government wants these transactions to be as hassle-free as possible and has devised its rules and forms accordingly. Oral quotations may be used in lieu of written quotations. The determination to use either quotation method, written or oral, will depend on such factors as the urgency of the requirement, and the clarity of the item description. Item descriptions must be specific enough so as not to be misunderstood on the telephone. When written quotations are requested, Standard Form 18, Request for Quotations (RFQ), will be used. (A sample RFQ is on page 33.) This form is a request for information and quotations furnished are not offers.

Purchase orders are generally made on DD Form 1155, Order for Supplies or Services, and are either priced or unpriced—the great majority are priced. (See sample of a DD Form 1155 on page 49.) The purchase order is an offer by the government. If you begin performance or make delivery after receipt of the purchase order, you are accepting the government's offer. If the block in Item 16 is checked, indicating that additional general provisions apply, turn the form over and the reverse side will indicate which general provisions are being added. In this case, you are required to sign the bottom of the form and return it to the contracting officer. Your signature on the DD Form 1155r signifies acceptance of the government's offer.

Although the DD Form 1155 is, by far, the most common type of purchase order, occasionally the Air Force will use a Standard Form 44, Purchase Order-Invoice-Voucher, for on-the-spot, over-the-counter purchases of supplies and nonpersonal services. (A sample SF 44 is on page 43.) The SF 44 is a pocket-size, multipurpose form that can be used as a purchase order, receiving report, invoice, and public voucher. It is generally limited to purchases under \$2,500 when the following conditions are met: (1) The supplies or services are immediately available. (2) One delivery and one payment will be made. (3) Its use is determined to be more economical and efficient than use of other small

For repetitive purchases of small quantities of supplies or services, a Blanket Purchase Agreement (BPA) is used. A BPA is much like a charge account. The agreement is issued on a DD Form 1155 which contains price and delivery information as well as general terms and conditions. Usually, BPAs are placed with two or more suppliers of the same type of item/service. Orders are generally placed orally, and payments are made monthly on a summary invoice submitted by the contractor.





# **APPENDIX B - CONSTRUCTION CONTRACTS**

SITE VISITS - Contractors are encouraged to physically inspect proposed construction sites prior to submitting bids. Many times, the contracting officer will inform potential contractors of a government sponsored site visit in the solicitation, setting forth the date and time of such visits. Contractors should take maximum advantage of such opportunities as there is no substitute for seeing the site with one's own eyes; drawings and specifications come into clearer focus at such visits.

PREPERFORMANCE CONFERENCE - After contract award, but prior to commencement of work, the government will generally conduct a conference with the principal players involved in contract performance: contracting officer, contract administrator, contractor, government inspector, safety and fire department representatives, security police, or other experts as needed. The purpose of the conference is to review the contract, discuss special provisions, and answer any questions that may arise. If a conference is not held, the government will send a preconstruction letter to the contractor setting forth the required labor standards.

NOTICE TO PROCEED - The contracting officer will notify the contractor, in writing, when it is time to begin performance. The contractor is required to commence work within 10 calendar days after receiving the "Notice to Proceed". The "Notice to Proceed" is generally furnished to the contractor at the preperformance conference, but will be mailed if a conference is not held. In this case, the contractor is required to sign the notice acknowledging receipt.



APPROVAL OF MATERIALS – Contractor provided materials must be approved by the contracting officer before they may be used in performing the contract. A list of the intended materials must be submitted on AF Form 3000, Material Approval Submittal. This list is generally submitted within 10 days after issuance of the "Notice to Proceed."

REQUIRED BONDS — Payment and performance bonds must be submitted to the contracting officer for construction contracts exceeding \$25,000. Generally, the amount of the performance bond is 100 percent of the contract price, but in no case less than the payment bond. The amount of the payment bond is as follows:

(a) 50 percent of contract price when the contract is not more than \$1,000,000;

(b) 40 percent of contract price when the contract is more than \$1,000,000 but not more than \$5,000,000;

(c) \$2,500,000 when the contract price exceeds \$5,000,000.

REQUIRED INSURANCE - Contractors must possess and maintain the amount of insurance specified in the contract. A certificate or written statement of the amount and type of insurance must be given to the contracting officer prior to starting work. The insurance policies must contain an endorsement which states that any change in coverage adversely affecting Air Force interests will not be effective for such periods as prescribed by the laws of the state in which the contract is to be performed. Prime contractors are also responsible for informing subcontractors of insurance requirements.

LABOR STANDARDS — A preconstruction letter will be issued to all prime contractors informing them of labor standards requirements. It is Air Force policy to ensure full and impartial enforcement of the labor standards in the administration of construction contracts. The Air Force is impartial concerning labor and management disputes. You should, however, report any actual or potential labor disputes or strikes which may interfere with contract performance to the contracting officer. The more important labor standards are highlighted below:

A. <u>DAVIS BACON ACT</u> — This act prescribes minimum wages, benefits, and working conditions on construction contracts in excess of \$2,000. The act requires all laborers and mechanics working under government contract to be paid at least the minimum wage rate and fringe benefits for the classification of work determined by the US Labor Department. Laborers or mechanics performing work in more than one classification may be compensated for the time actually worked in each classification. The employer's (prime or subcontractor's) payroll records must accurately reflect the time spent in each classification. Apprentices are allowed to work for less than the predetermined wage rate provided they meet additional requirements contained in the clause. To comply with the act, please remember the following requirements:

- (1) Identify all subcontractors on SF Form 1413, Statement of Acknowledgement, who will be employed to work on your contract.
- (2) Post all applicable wage/benefit determinations and the Davis-Bacon poster (WH-1321) on the job, in a prominent and accessible place, at all times.
- (3) Retain payroll records during the course of the contract and for a period of three years after completion. (You may be required to submit a copy of payrolls to the contracting officer weekly for your firm and all subcontractors.)
- (4) If you fail to submit the required records or to make them available, the contracting officer may take such action as necessary to suspend any further payment, advance, or guarantee of funds.
- B. <u>WORK HOURS ACT</u> It requires payment of not less than one and one-half times the basic rate of pay for all hours worked in excess of forty hours in a workweek. Violation of this act could cause the prime-contractor to be liable for the unpaid wages of subcontractors who fail to properly compensate their employees.
- C. <u>COPELAND ANTIKICKBACK ACT</u> It provides protection to workers from being forced, intimidated, threatened by dismissal from employment, or induced in any manner to give up any part of the compensation to which he/she is entitled. Violation of this act could result in fines not more than \$5,000 or imprisonment for not more than 5 years or both.

PAYMENTS - Payments are generally made monthly based on contracting officer approval of the percentage of work completed. If problems arise during performance, the contracting officer may retain ten percent of the estimated contract amount until final acceptance of the project.

#### IMPORTANT CLAUSES

CHANGES - The construction "changes" clause authorizes the contracting officer to make any change in the work within the general scope of the contract, including but not limited to changes

- (a) in the specifications (including drawings and design),
- (b) in the method or manner of performance of the work,
- (c) in the government-furnished facilities, equipment, materials, services, or site, or
- (d) directing acceleration in the performance of work.

As previously mentioned, all government directed changes must be performed by the contractor, but an equitable adjustment to the contract (increase or decrease in price, change in period of performance, etc.) will be negotiated by the parties. This equitable adjustment will be reflected in a modification to the contract.

LIQUIDATED DAMAGES — Liquidated Damages' (LD) provisions are used to compensate the government when there is a possibility the government will suffer specific losses from the contractor's failure to complete the work on time. Such losses may include costs for substitute facilities, rental of buildings, or continued payment of quarters allowances. LDs are set with reference to probable actual damage and are assessed for each calendar day of delay in completion. When LDs are used where different completion dates exist for separate stages of work, the clause should be tailored accordingly. The LD clause is mandatory for construction contracts exceeding \$25,000.

DIFFERING SITE CONDITIONS — This clause is necessary where the contractor may encounter unknown and unanticipated physical conditions at the site of the project which could delay performance, increase costs, or both. By providing a simple and quick relief for changed physical conditions, the clause helps eliminate the tendency of some contractors to submit inflated bid prices based on the worst physical conditions that might be encountered. To assure accurate pricing and truly competitive bids, the government assumes liability for what is described as naturally different conditions. The clause states, "The contractor shall promptly, and before such conditions are disturbed, notify the contracting officer in writing of (1) subsurface or latent physical conditions at the site

differing materially from those indicated in this contract, or (2) unknown physical conditions at the site, of an unusual nature, differing materially from those ordinarily encountered and generally recognized as inhering in work of the character provided for in the contract."

SUSPENSION OF WORK - This clause provides for the suspension, delay, or interruption of construction projects at the government's convenience. All or part of the work may be suspended for as long as the contracting officer deems necessary although a time period may not be stated; however, the time of suspension is for as limited a period as practicable. If the suspension period is unreasonable and directly results in increased costs, the contract will be adjusted.



WARRANTY OF CONSTRUCTION - In this optional clause, the contractor warrants (guarantees) that the work performed conforms to contract requirements and is free from any defect in material, equipment, design, or workmanship performed by the

contractor or any subcontractor. The warranty is valid for a period of one year from the date of final project acceptance. If a defect is discovered, the contracting officer will notify the contractor, in writing, within a reasonable period of time. If the contractor fails to remedy the defect, the government has the right to replace, repair, or otherwise remedy the defect at the contractor's expense. The contractor is not liable for repair of any defects of material or design furnished by the government unless a defect is caused by the negligence of the contractor or any subcontractor.

NO PRINT

## **APPENDIX C- SERVICE CONTRACTS**







Although base-level service contracts are predominantly firm fixed-price, the recent trend is toward contracts that include incentive provisions to improve contract performance. Experience shows that when contractors are positively motivated to improve performance through award fee/incentive provisions, quality is not sacrificed at the expense of reducing costs. Service contract tasks are contained in "performance oriented" work statements. In other words, the government states the overall results desired and the contractor uses its best methods to meet the overall performance standards. The government is moving away from a position of telling the contractor how to perform tasks and moving towards a position where quality/performance levels are results-oriented and established at contract start.

There are two types of service contracts: personal and nonpersonal. Personal service contracts are those where an employer/employee relationship exists between the government and contractor. In such a contract, the government provides day-to-day supervision and management of contract employees. Nonpersonal service contracts, on the other hand, state only the tasks or results to be achieved during performance; the contractor is responsible for managing his work force to comply with the contract tasks and is evaluated accordingly. Only nonpersonal service contracts are awarded at base-level. If government employees begin to direct the activities of the contractor's work force, the contractor should not accept such direction and should bring the matter to the attention of the contracting efficer.

SERVICES CONTRACT ACT OF 1965 - Prescribes wages, fringe benefits, and work conditions for service contracts in excess of \$2,500. Each employee is required to be paid no less than the minimum wages and fringe benefits determined by the Secretary of Labor. Wages for each class of employee will be established in the contract. Employees may not work more than 40 hours in any week without being paid at least one and one-half times their normal wage rate; the contracting officer also has the authority to withhold sufficient money to pay underpaid employees.

GOVERNMENT SURVEILLANCE -Regardless of contract amount, government monitors contract performance on services contracts. On smaller contracts (generally those between \$25,000 and \$100,000), the government may perform surveillance by useing a checklist, or rely on a formal customer complaint program that allows users of the service to make written complaints to the contracting officer when services have not been performed satisfactorily. (Customer complaints, by themselves, are seldom used to reject a service or to make payment adjustments in the contract.) Larger service contracts (generally those greater than \$100,000 but as low as \$25,000) usually employ a formal surveillance method--the Quality Assurance Evaluation Program (QAEP). The QAEP generally uses "random sampling" (services are inspected on a random basis) to monitor frequently performed services. Each major contract task contains an Acceptable Quality Level (AQL) table stating the number of defects allowed per month based upon the total number of inspections. As long as the contractor performs within the AQL for each task, the government considers his performance to be satisfactory and the contractor may bill, in full, for that month's services. If the contractor's monthly performance is less than satisfactory, the government will deduct the fair amount (as specified in the contract) for the unsatisfactory service.

OPTION PROVISIONS — Option provisions allow the government to extend the period of performance for a specified length of time. Most service contracts are funded on a fiscal year basis; therefore, they are usually written so the period of performance does not cross fiscal years—usually expiring on 30 September. Option provisions allow the government to continue services into the new fiscal year. Before exercising an option to extend the term of the contract, the government must have a continuing need for the service and it must be in the best interest of the government to continue performance; for example: contractor performance is satisfactory, and the option price remains fair and reasonable. If the government expects to exercise an option, the contractor will be given preliminary written notice at least 60 days before the contract expires.



## IMPORTANT CLAUSES

INSPECTION OF SERVICES - This clause gives the government the right to inspect and test all contract services and requires the contractor to provide and maintain an acceptable inspection system. "Services" as used in this clause,

include the following: services performed, workmanship, and material furnished or utilized in the performance of services. If any of the services do not conform with contract requirements, the government may require the contractor to repeat the services according to contract requirements at no increase in contract price. When defects in services can not be corrected by reperformance, the government may (1) require the contractor to take necessary action to ensure that future performance conforms to contract requirements, and (2) reduce the contract price to reflect the reduced value of the services performed.

WARRANT? OF SERVICES - In this optional clause, the contractor warrants (guarantees) that all services performed will be free from defects in workmanship and conform to contract requirements. If defects are discovered, the contracting officer will give written notice to the contractor within (number of days) from the date of government acceptance. The notice will state one of the following two conditions: (a) The contractor will correct or reperform any defective or nonconforming services. (b) The government does not require correction or reperformance. If the contractor is required to correct or reperform, it will be at no cost to the government. If the government does not require correction or reperformance, the contracting officer will make on equitable adjustment in the contract price.

CHANGES - This required clause gives the contracting officer the right to direct certain unilateral changes provided they are within the general scope of the contract. Changes may be made in

- (a) drawings, designs, or specifications,
- (b) method of shipment or packing, and
- (c) place of delivery

As in all changes clauses, the contractor has the right to assert a claim for adjustment within thirty days (unless a different period is specified) of receiving the "change order" and the parties will then negotiate an equitable adjustment to the contract.

# **APPENDIX D - SUPPLY CONTRACTS**



## IMPORTANT CLAUSES

CHANGES - This required clause gives the contracting officer the right to direct certain unilateral changes provided they are within the general scope of the contract. Changes may be made in

- (a) drawings, designs, or specifications,
- (b) method of shipment or packing, and
- (c) place of delivery.

As in all changes clauses, the contractor has the right to assert a claim for adjustment within thirty days (unless a different period is specified) of receiving the "change order" and the parties will then negotiate an equitable adjustment to the contract.

VARIATION IN QUANTITY - This optional clause gives the government the authority to specify adjustments (increases or decreases) in the percentages of items purchased. The variations must be caused by conditions of loading, shipping or packing, or allowances in manufacturing processes. The purchase of lumber is a good example where variations may be authorized because lumber is typically sold by board foot where precise measurement is impractical.

BUY AMERICAN ACT — This clause restricts purchases to domestic goods (made in USA) unless the items are unavailable or too costly. DoD has waived this restriction for goods from NATO countries and certain other nations.

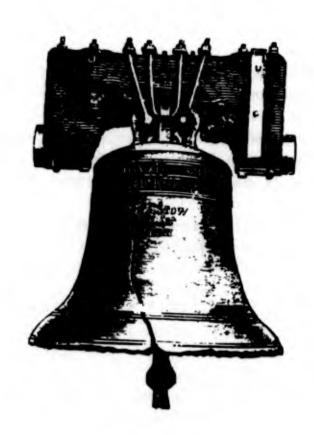
WALSH-HEALEY PUBLIC CONTRACTS ACT - In contracts exceeding \$10,000 for the manufacture or furnishing of materials, supplies, articles, or equipment, the offeror must certify as part of its bid/proposal that it is a regular dealer, or a manufacturer of the supplies offered. The act also states that all contract employees whose work relates to the contract will be paid not less than the minimum wage prescribed by the Secretary of Labor.







WARRANTY OF SUPPLIES OF A NONCOMPLEX NATURE - Under this optional clause, the contractor warrants (guarantees) that for a specified period of time after delivery, or for deliveries up to a specific milestone; for example: number of miles traveled, hours of use, etc., that all supplies furnished under the contract will be free from defects in material or workmanship and will conform with all contract requirements. If the government discovers a defect in the item(s), the contracting officer will notify the contractor, in writing, and may take one of the following two courses of action: (a) require the prompt correction or replacement of any supplies or parts (including packaging) that do not conform, (b) retain the defective supplies and reduce the contract price by an equitable amount. When return, correction, or replacement is required, transportation charges and responsibility for supplies in transit are borne by the contractor.



# APPENDIX E - FREQUENTLY USED FORMS

SF	18	Request for Quotations
SF	26	Award/Contract
SF	30	Amendment of Solicitation/Modification of Contract
SF	33	Solicitation, Offer and Award
SF	36	Continuation Sheet
SF	44	Purchase OrderInvoiceVoucher
SF	129	Solicitation Mailing List Application
SF	1442	Solicitation, Offer, and Award (Construction, Alteration, or Repair)
DD	1155	Order for Supplies or Services/Request for Quotations
DD	1707	Information to Offerors or Quoters



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# REPRESENTATIONS, CERTIFICATIONS, AND PROVISIONS

The following representation applies when the contract is to be performed inside the United States, its territories or possessions, Puerto Rico, the Trust Territory of the Pacific Islands, or the District of Columbia.

# 52.219-1 SMALL BUSINESS CONCERN REPRESENTATION (Apr 84)

The quoter represents and certifies as part of its quotation that it is, is not a small business concern and that all, not all supplies to be furnished will be manufactured or produced by a small business concern in the United States, its possessions, or Puerto Rico. "Small business concern, as used in this provision, meens a concern, including its affiliates, that is independently owned and operated, not dominant in the field of operation in which it is bidding on Government contracts, and qualified as a small business under the criteria and size standards in 13 CFR 121.

The following provision is applicable if required on the face of the form:

52.219-2 Notice of Small Business-Small Purchase Set-Aside (Apr 84)

Quotations under this acquisition are solicited from small business concerns only. Any acquisition resulting from this solicitation will be from a small business concern. Quotations received from concerns that are not small businesses shall not be considered and shall be rejected.

STANDARD FORM IS BACK (REV. 10-83)

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## 'MSTRUCTIONS

Instructions for items other than the 30 that are self-explanatory, are as follows:

- (a) Item 1 (Contract ID Code). Insert the contract type identification code that appears in the title block of the contract being modified.
- (b) Item 3 (Effective date).
  - For a solicitation amendment, change order, or administrative change, the effective date shall be the issue date of the amendment, change order, or administrative change.
  - (2) For a supplemental agreement, the effective date shall be the date agreed to by the contracting parties.
  - (3) For a modification issued as an initial or confirming notice of termination for the convenience of the Government, the effective date and the modification number of the confirming notice shall be the same as the effective date and modification number of the initial notice.
  - (4) For a modification converting a termination for default to a termination for the convenience of the Government, the effective date shall be the same as the effective date of the termination for default.
  - (5) For a modification confirming the contracting officer's determination of the amount due in settlement of a contract termination, the effective date shall be the same as the effective date of the initial decision.
- (c) Item 6 (Issued By). Insert the name and address of the issuing office. If applicable, insert the appropriate issuing office code in the code block.
- (d) Item 8 (Name and Address of Contractor). For modifications to a contract or order, enter the contractor's name, address, and code as shown in the original contract or order, unless changed by this or a previous modification.
- (e) Items 9, (Amendment of Solicitation No.—Dated), and 10, (Modification of Contract/Order No.—Dated). Check the appropriate box and in the corresponding blanks insert the number and date of the original solicitation, contract, or order.
- (f) Item 12 (Accounting and Appropriation Data). When appropriate, indicate the impact of the modification on each affected accounting classification by inserting one of the following entries:
  - (1) Accounting classification
    Net increase \$

- (2) Accounting classification
  Net decrease \$
- NOTE: If there are changes to multiple accounting classificcions that cannot be placed in block 12, insert an exterisk and the words "See continuation sheet"
- (g) Item 13. Check the appropriate box to indicate the type of modification Insert in the corresponding blank the authority under which the modification is issued. Check whether or not contractor must sign this document. (See FAR 43.103.)
- (h) Item 14 (Description of Amendment Modification).
  - (1) Organize amendments or modifications under the appropriate Uniform Contract Format (UCF) section headings from the applicable solicitation or contract. The UCF table of contents, however, shall not be set forth in this document.
  - (2) Indicate the impact of the modification on the overall total contract price by inserting one of the following entries:
    - (i) Total contract price increased by \$ .....
    - (iii) Total contract price decreased by \$ ......
    - (iii) Total contract price unchanged.
  - (3) State reason for modification.
  - (4) When removing, reinstating, or adding funds, identify the contract items and accounting classifications.
  - (5) When the SF 30 is used to reflect a determination by the contracting officer of the amount due in settlement of a contract terminated for the convenience of the Government, the entry in Item 14 of the modification may be limited to
    - (i) A reference to the letter determination; and
    - (ii) A statement of the net amount determined to baidue in settlement of the contract.
- (6) Include subject matter or short title of solicitation/contract where feesible.
- (i) Item 168. The contracting officer's signature is not required on solicitation amendments. The contracting officer's signature is normally affixed last on supplemental agreements.

STANDARD FORM 30 BACK (REV. 10-63)

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FAR (48 CFR) 33.214(6)

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## U.S. GOVERNMENT

# PURCHASE ORDER—INVOICE—VOUCHER

Anyone who finds this booldet, please notify:

OFFICE:

TELEPHONE NUMBER:

1546-01-155-004 11540-01-155-004

MINOR PLAN

## INSTRUCTIONS

(This form is for official Government use only)

### 1. Filling in the Form

- (a) All copies of the form must be legible. To insure legibility, indelible pencil or ball-point pen should be used. SELLER'S NAME AND ADDRESS MUST BE PRINTED.
- (b) Items ordered will be individually fieled. General descriptions such as "herdwere" are not acceptable. Show discount terms.
- (c) Enter project reference or other identifying description in space captioned "PURPOSE." Also, errier proper accounting information, if linown.

### 2. Distributing Copies

Copy No. 1—Give to seller for use as the invoice or as an attachment to his commercial invoice.

Copy No. 2—Give to ealler for use as a record of the order.

Copy No. 3-

- (1) On over-the-counter transactions where delivery has been made, complete receiving report section and forward this copy to the proper administrative office.
- (2) On other than completed over-the-counter transactions, forward this copy to location specified for delivery. (Upon delivery, receiving report section is to be completed and this copy then forwarded to the proper administrative office.)

Copy No. 4—Retain in the book, unless otherwise instructed.

## 3. When Paying Cash at Time of Purchase

- (a) Enter the amount of cash peid and obtain seller's signature in the space provided in the Seller section of Copy No. 1. If seller prefers to provide a commercial cash receipt, attach it to Copy No. 1 and check the "paid in cash" block at the bottom of the form
- (b) Distribution of copies when payment is by cash is the same as described above, except that Copy No. 1 is retained by Government representative when cash payment is made. Copy No. 1 is used thereafter in accordance with agency instructions pertaining to handling receipts for cash payment.

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#### INSTRUCTIONS

Persons or concerns wishing to be added to a carticular agency's bidder's mailing list for supplies or services shall file this properly completed and cartified Solicitation Mailing List Application, ingester with such other lists as may be attached to this application form, with each procurement office of the Federal agency with which they desire to do business. If a Federal agency has attached a Supplemental Commodity list with instructions, complete the application as instructed. Otherwise, identify in Item 10 the equipment supplies and/or services on which you desire to bid. (Provide Federal Supply Class or Standard Industrial Classification Codes if available.) The application shall be submitted and signed by the principal as distinguished from an agent, however constituted.

After placement on the bidder's mailing list of an agency, your failure to respond (submission of bid, or notice in writing, that you are unable to bid on that particular transaction but wish to remain on the active bidder's mailing list for that particular item) to solicitations will be understood by the agency to indicate lack of interest and concurrence in the removal of your name from the purchasing activity's

# SIZE OF BUSINESS DEFINITIONS (See 1800 11A.)

- a. Smell business concern—A sitell business concern for the purpose of Government procurement is a concern, including its affiliates, which is independently owned and operated, is not dominant in the field of operation in which it is competing for Government contracts and can further qualify under the criteris concerning number of employees, average annual receipts, or other criteris, as prescribed by the Smell Business Administration. (See Code of Federal Regulations, Title 13, Part 121, as amended, which contains detailed industry definitions and released procedures.)
- b. Affiliates—Business concerns are affiliates of each other when either directly or indirectly (i) one concern controls or has the power to control the other, or (ii) a third party controls or has the power to control both. In determining whether concerns are independently owned and operated and whether or not affiliation exists, consideration is given to all appropriate factors including common ownership, common management, and contractual relationship. (See Items 8 and 11A.)
- c. Number of employees—(Item 118) in connection with the determination of smell business status, "number of employees" means the average employment of any concern, including the employees of its comestic and foreign affiliates, based on the number of persons employed on a full-time, pert-time, temporary, or other basis during each of the pay periods of the preceding 12 months. If a contern has not been in existence for 12 months, "number of employees" means the everage employment of such concern and its affiliates during the period that such concern has been in existence based on the number of persons employed during each of the pey periods of the period that such concern has been in business.

# TYPE OF OWNERSHIP DEFINITIONS (See Item 12.)

a. "Dissolventaged business concern"—means any business concern (1) which is at least 51 percent owned by one or more socially and economically dissolventaged individuals; or, in the case of any publicty owned business, at least 51 percent of the stock of which is owned by one or more socially and economically disad-antaged individuals; and (2) whose management and daily business operations are controlled by one or more of such individuals.

b. "Women-owned business"—means a business that is at least 51 percent owned by a women or women who are U.S. citizens and who also control and operate the business.

# TYPE OF BUSINESS DEFINITIONS (See Item 13.)

- a. Manufacturer or producer—means a person (or concern) owning, operating, or maintaining a store, werehouse, or other establishment that produces, on the premises, the meteries, supplies, articles, or equipment of the general character of those listed in Item 10, or in the Federal Agency's Supplemental Commodity List, if attached.
- b. Service establishment—means a concern (or person) which owns, operates, or meintains any type of business which is principally engaged in the furnishing of nonpersonal services, such as (but not limited to) repairing, cleaning, redecorating, or rental of personal property, including the furnishing of recessory repeir perts or other supplies as pert of the services performed.
- c. Regular dealer (Type 1)—meens a person (or concern) who owns, operates, or maintains a store, werehouse, or other establishment in which the meterials, supplies, articles, or equipment of the general character listed in Item 10, or in the Federal Agency's Supplemental Commodity List, if attached, are bought, kept in stock, and sold to the public in the usual course of business.
- d. Regular dealer (Type 2)—In the case of supplies of perticular kinds (at present, petroleum, lumber and timber products, machine tools, raw cotton, green coffee, hey, grain, feed, or straw, agricultural liming meterials, tas, raw or unmanufactured cotton linters and used ADPE), Regular dealer means a person (or concern) satisfying the requirements of the regulations (Code of Federal Regulations, Tine 41, 50-201.101(a)(2)) as amended from time to time, prescribed by the Secretary of Labor under the Welsh-Healey Public Contracts Act (Title 41 U.S. Code 35-45). For coel dealers see Code of Federal Regulations, Title 41, 50-201.504(a).
- COMMERCE BUSINESS DAILY—The Commerce Business Daily, published by the Department of Commerce, contains information concerning proposed procurements, sales, and contract awards. For further information concerning this publication, contact your local Commerce Field Office.

STANDARD PORM 138 BACK (REV. 18-83)

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### GENERAL PROVISIONS

- 7. INSPECTION AND ACCEPTANCE "Imperior ore or replane will be at declination, unless otherwise provided. Until delivery and asseptance, and after my reposition, fish of loss will be on the Contenter unless loss results from negligeous of the Content States Generalized, Nationalization for requirements for my Generalization impercious and test command in specification applicable to this neutral, succept where speculated impercious or tests are specified for performance solely by the Generalization, the contractor stall perform or have performed the impections and series required to substantiate that the supplies and services provided ander the contract conform to the drawing, specificances and contract the contract of the drawing, specificances and contract. 1. INSPECTION AND ACCEPTANCE - Importion and arander the contract conform to the drawing, and the second tract requirements listed herota, including if applicable the tooling requirements for the manufactures' part numbers specified herota.
- 2. VARIATION IN QUANTITY No variation is the quan tity of any item called for by this contract will be accepted uni-sues variation has been caused by conditions of loading, shippin or packing, or allowances in manufacturing pressure, and in only to the extent, if any, specified elsewhere in this contract.
- 3. PAYMENTS Invoices shall be submitted in quadrupts e copy shall be marked "Original") unless ou priving specified and shall contain the following information: Contract or order number, item number, contract description of supplies or services, ston, quantities, unit prices and extended totals. Bull of laking number and weight of shipment will be shown for ships sent Bills of Leding. Union otherwise specified, payer PR 88 will be man to on partial deliveries accepted by the Governmen the amount due on such deliverice so warrants.
- 4. DISCOUNTS In connection with my de will be computed from date of delivery of the supp time was so computes from size of entropy or the supplies to can-fer when ecopeanes is at the point of origin, or from date of delivery at destination or port of embaritation when delivery and acceptance are at either of these points, or from the date the cor-rest invoice or veucher is received in the office specified by the for continued in the state of lane chan date of delivery. Payment is deemed to be made for the purpose of serning the discount or the date of mailing of the Government check.
- 8. DISPUTES This contract is governed by the Contract Disputes Act of 1978 (Public Law 98-863) (the "Act"). The Act provides ediministrative procedures for the submitted, analysis, nagotietion, and if necessiry, linguism of claims relating to this process. ract. The parties to this contract must comply with certain restrictions on rendering of contracting officer decisions on na, and on the appeal of those decisions. Evither details on firms marments the rights and remedies under the Act may be found in the DAK
- E. FOREIGN SUPPLIES This contract is subject to the Buy American Act '41 USC 10e-41 as implemented by Secti of the DAR and any restrictions is appropriates acts on the precurement of foreign supplies. The quotation must identify any foreign items to be furnished
- 7. CONVICT LABOR Is connection with the performance of work under this contract, the Contractor agrees not to employ any person undergoing sentence of impresonment except as provided by Public Law 82-176. September 10, 1963 /18 U.S.C. 4082(c)/2)/ and Executive Order 11755, December 29, 1973.
- 8. OFFICIALS NOT TO BENEFIT No member of or Delegate to Congress or resident commissioner, shall be admitted to any share or part of this contract, or to any benefit that may aree therefrom, but this provision shall not be construed to extend to this contract if made with a corporation for its general
- 9. COVENANT AGAINST CONTINGENT FEES The Contractor warrants that no person or selling agency has been employed or retained to solicit or secure this contract upon an nent or understanding for a con nies, percentage, broker age, or contingent fee, excepting bons fide employees or bons fide established commercial or selling agencies maintained by the Contractor for the purpose of wounes beaness. For breach or violation of this warrancy the Government shall have the right to annul this

contract without liability or in its discretion to deduct from the e of orporario to Liber price or conside n, percentage, brokerage or contingent fee

- 10. GRATUITIES Is The Government may, by written notice 10. Grant UTTIES — 18) The Lavernment may, by whiten notice to the Contractor, terminate the right of the Contractor to proceed under the contract if it is found after notice and hearing, by the Servency or his day authorised representative, that graties in the form of entertainment, gifts or otherwise; were utfored or given by the Contractor, or any ag mt or representative of the Contractor. by the Contractor, or any agent or representative of the Contractor, to any officer or employee of the Government with a new loward securing a contract or securing fluorable treatment with respect to the awarding or amending, of the making of any determinations with respect to the performing of such contract, provided, that the the searching or amending, or the making of any determinations with respect to the performing of such continuit, provided, that the existence of the facts upon which the Secretary or his duly authorised representative make such findings shall be in sace and may be received in a paragraph (a) hereof the Government shall be critically to purpose the same remedies against the Continue to it could pusse in the event of a breast of the contract by the Contractor and (iii) as a penalty in addition to any other damages to which it may be excited by law to exemplary damages in an amount (or determined by the Secretary or his duly subtracted. in an amount (or determined by the Socretary or his duly eatherized representative) which shall be not less than three nor more than ten times the custs incurred by the Contractor in providing any such gratitates to any such officer or employee. (c) The rights and remedies of the Covernment provided in that clease that not be exclusive and any in artificiant to any eather notice and amounted any in artificiant to any eather notice and amounted emparties. are and are in addition to any other rights and remedies provided
- 11. CONDITION FOR ASSIGNMENT The P may not be assigned pursuant to the Assignment of Claims Act of 1940, as amended /31 U.S.C. 203, 41 U.S.C. 19, unless or until the supplier has been requested and has accepted this order by executing the Acceptance hereon.
- 12. COMMERCIAL WARRANTY The Contractor agrees that the supplies or services furnished under this contract shall be covered by the most favorable commercial warranties the Contractor es to any customer for such supplies or services and that the rights es provided herein are in addition to end sq not limit any rights afforded to the Government by any other clause of this
- 13. PRIORITIES, ALLOCATIONS, AND ALLOTMENTS Contractor thall follow the provisions of DMS Reg. 1. or DPS Reg. 1 and all other applicable regulations and orders of the Bureau settle Commerce in obtaining controlled materials and other products and materials needed to fill this order.

### 14. FAST PAYMENT PROCEDURE-

(a) General. This is a fast payment order. Invaices will be paid on the basis of the Contractor's Ceivery to a post office, concenter, or, in shipmost by other means, to the post of first to

- (b) Responsibility for Supplies Title to the supplies shall vest in the Government upon delivery to a post office or common carner for snipment to the specified destination. If shipment is by ner for imprent to the spection distinction, it impress to be we means other than peat office or common carrier, title to the supplies shall rest in the Government upon delivery to the point of first receipt by the Government. Notwithstanding any other provision of the purchase order, the Contractor shift manual imponubility and risk of tons for supplies (i) not received at destina the demaged in transit, or this not conforming to purchase requiremeans. The Contractor shall either replace, repair, or correct such supplies premptly at his expense, provided instructions to do so are firmished by the Contracting Officer within ninety (961 days from the date title to the supplie ent. (180 days
- (c) Preparation of Invasor
- (1) Upon delivery of supplies to a past office, common carner, or in shipments by other means, the point of first receipt by the Government, the Contractor shall propage an invoice in accordance with Clause J of the General Provisions of Purchase Order. encept that invesces under a blankes purchase agreement shall be prepared in accordance with the provisions of the agreement. All
- invoices thall also be prominently murked "Fast Pay" (2) If the purchase price excludes the cost of transportation the Contractor shall enter the purposed shipping cost on the invoice as a separate ste a. The cost of parcel post insurance will not be paid by the Government. If transportation charges are separately stated on the invoice, the Contractor agrees to retain related paid freight bills or other transparation billings paid separately for a period of three (3) years and to formals such bills to the Govern-
- period of three (1) years and to runnin such this to the covernment when requested for audit purposes.

  (3) In the event this order requires the preparation of a Material Inspection and Receiving Report (10) Form (251), the Contractor has the option of either preparing the DI) Form 250 or including the following information on the severe; or addition to including the following information on the severe; or addition to including the following information on the severe; or addition to including the following information on the severe; or addition to including the following information on the severe; that required in ich is above: (A) a statement in prominent letter;

NO DD 250 PREPARED" (B) shipment number: (C) mode of or manufacturer's part number, (i) National Stock Number and or manufacturer's part number, (ii) unit of measure, (iii) Shin-Toor manufacturer's part number, (ii) unit of measure, (iii) Ship-To-Point, (iv) Mark-For-Point if in contract, and (v) MILSTRIP document number if in contract. When a DD Form 250 is not required. the invoice will inclue, the following information. (1) Ship-To-Point, (ii) Mark-For-Point and MILSTRIP durument number if in contract, as well as the information in relat above in all cases where so DU Form 250 is proposed, a copy of the invoice will be included in each shipment.

ed) Certification of Invoice. The Contractor agrees that the subs of an invoice to the Government for payment is a certification that the supplies for which the Government is being billed have been shipped or delivered in accordance with shipp tions issued by the ordering officer, in the quantities shown on the invoice, and that such suppli es are in the quantity and of the quality designated by the cited purchase order.

#### OUTER SHIPPING CONTAINERS SHALL BE MARKED "FAST PAY

15. (This cloud applies if this contract is for services and is not exempted by applicable regulations of the Department of Labor.

SERVICE CONTRACT ACT OF 1965 - Except to the extent that an exemption, variation or tolerance would apply pursuant "J 29 CFR 4.6 if this were a contract in exem of \$2,500, the Con-29 CFR 4.0 if his were a contract in exem or 34,000, the contractor and any subcontractor hereunder shall pay all or 34 employees engaged in performing work on the contract not. 4 trantible minimum wage specified under section 6(a)(1) of . e Fair Labor Standards Act of 1938, as amended (current minimum wage specified under section 6(a)(1) of the Fair Contract and the standards Act of 1938, as amended (current minimum). uage. However, in cases where section 6 (8H2) of the Far Labor Standards Act of 1938 is applicable, the main specified therein will apply. All regulations and interpretations of the Service Contract Act of 1965 expressed in 29 CFR Part 4 are hereby near raced by reference in this contract.

### ADDITIONAL GENERAL PROVISIONS

- 16. CHANGES- The Contracting Officer may at any time by a written order, and without notice to the sureties, make changes, within the general scope of this contract, in (i) drawings, designs, or specifications, where the supplies to be fermined are to se specially manufactured for the Government in accordance therewith: (ii) method of snipment or packing and (iii) place of delivery if any such change causes at increase or decrease in the cor of, or the time requires for performance of this contract, whether changed or not changed by any such order, an equitable adjustment shall be made by written modification of this contrast. Any claim by the Contractor for adjust tracet under this classe must be a within 30 days from the date of receipt by the Contractor of the notification of change provided that the Contracting Officer, if he decider that the form-passify such action, may receive and act upon decreare than the form-passely such action, may reserve and act upon any such claim if asserted prior to final psyt... 31, under this contract. Fallure to agree to any adjustment shall be a dispute concerning a question of fact within the meaning of the classes of this contract entitled "Disputes." However, nothing in this clause shall excuse the Contractor from proceeding with the contract as changed.
- 17. TERMINATION FOR DEFAULT The Contracting Officer, by written notice, may terminate this contract, in whole or in part, for failure of the Contractor to perform any of the provisions of, in such event, the Contractor shall be liable for damages. hereof, in such event, the contract mailer supplies or services including the excess cost of reprocuring similar supplies or services including the excess cost of reprocuring similar supplies or services movided that, if (i) it is determined for any reason that the Contractor was not in default or till the Contractor's failure to perfor is without his and his subcontractor's control, fault or negligence. unation shall be deemed to be a termination for conve under paragraph 18. As used in this provision the term "subconecontractors" means subcontractors at any tie
- 18. TERMINATION FOR CONVENIENCE The Contracting Officer, by written notice, may termi or in part, when it is in the best interest of the Government. If this et is for supplies and is so terminated, the Contractor shall be ated in accordance with Section VIII of the Defense Acquiution Regulation in effect on this contract's date. To the extent that this contract is for services and is so terminated, the Government shall be liab le only for payment in accordance with the paynt provisions of the contr et for services rendered prior to the
- 19. ASSIGNMENT OF CLAIMS Claims for monies due of to become due under this contract shall be assigned only pursuant to the Assignment of Claims Act of 1940, as amended /3/ U.S.C. 203, 41 USC 15, However, payments to an assignee of mos under this contract shall not, to the extent provided in said Act, in amended, be subject to reduction or set-off (See Clause 11).

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or continue to a	SIGNATURE	TYPED NAME AND TITLE	DATE SIGNED

INFORMATION TO OFFERORS OR QUOTERS  (Section A - Cover Sheet)		SOLICITATION NUMBER	
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