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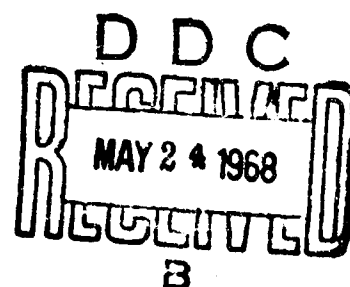
By J.M. Danskin

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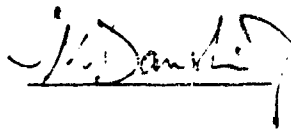
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ON SUBOPTIMIZATION: AN EXAMPLE

By J.M. Danskin

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17 June 1966

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ABSTRACT

In certain allocation problems concerning groups of systems, it is possible to allocate by allocating within each system and then combining the results. This paper shows that while this method is correct for pure maximum problems and for cases in which the overall problem is a game, it is not true for Max-Min problems.

Suppose

$$H(x, \xi) = F(x) + G(\xi), \quad (1)$$

where x and ξ are vectors satisfying $\sum x_i + \sum \xi_j = 1$, $x_i \geq 0$, $\xi_j \geq 0$. Suppose the pair x^0, ξ^0 maximizes (1). Let $\sum x_i^0 = \alpha$. It is a trivial fact that then x_i^0 maximizes $F(x)$ subject to $\sum x_i = \alpha$, $x_i \geq 0$. It follows from this in particular that the solution for (1) can be found by solving the problem for $F(x)$ for $\sum x_i = \alpha$ and the problem for $G(\xi)$ for $\sum \xi_j = 1 - \alpha$, and then turning through all values of α . This process is sometimes called "suboptimization". The idea is that if one solves the problem for the whole, one gets the solution for the parts, and vice-versa.

This "suboptimization principle" also holds when the maximum problem for $H(x, \xi)$ is replaced by a game problem

$$H(x, \xi, y, \eta) = F(x, y) + G(\xi, \eta), \quad (2)$$

where the first player seeks to maximize subject to $\sum x_i + \sum \xi_j = 1$, $x_i \geq 0$, $\xi_j \geq 0$, and the second player seeks to minimize subject to $\sum y_i + \sum \eta_j = 1$, $y_i \geq 0$, $\eta_j \geq 0$. Suppose that there is a pair of pure strategy

solutions (x^0, ξ^0) and (y^0, η^0) for the two players respectively and suppose that $\sum x_i^0 = \alpha$, $\sum y_i^0 = \beta$. Let the value of the game defined by H be v , and suppose that $G(\xi^0, \eta^0) = \gamma$. Then, for any x satisfying $\sum x_i = \alpha$, $x_i \geq 0$,

$$F(x, y^0) = H(x, \xi^0, y^0, \eta^0) - G(\xi^0, \eta^0) \leq v - \gamma,$$

and for any y satisfying $\sum y_i = \beta$, $y_i \geq 0$,

$$F(x^0, y) = H(x^0, \xi^0, y, \eta^0) - G(\xi^0, \eta^0) \geq v - \gamma.$$

Thus the components x^0 and y^0 are optimal strategy solutions for F ; and similarly ξ^0 and η^0 for G .

It follows that games can be solved piece-by-piece. One picks pairs α, β and solves the games separately. One then runs through all pairs with $0 \leq \alpha, \beta \leq 1$; this will surely lead to a solution of the overall game.

The object of this paper is to show that this suboptimization principle does not always hold for Max-Min problems which are not games.

Suppose that

$$F(x, y) = x_1 e^{-y_1} + .9x_2 e^{-y_2/x_2}$$

and

$$G(\xi, \eta) = \xi e^{-\eta/\xi}.$$

Here $x_1 + x_2 + \xi = 1$, $y_1 + y_2 + \eta = 1$, and $x_i, \xi, y_i, \eta \geq 0$.

If we solve the problem $\text{Max}_{x, \xi} \text{Min}_{y, \eta} H(x, \xi, y, \eta)$ for

$$H(x, \xi, y, \eta) = x_1 e^{-y_1} + .9x_2 e^{-y_2/x_2} + \xi e^{-\eta/\xi}$$

subject to the above side conditions, we get (for the methods see Chapter V of [1])

$$x_1 = .465 \quad x_2 = 0 \quad \xi = .535$$

$$y_1 = .615 \quad y_2 = 0 \quad \eta = .385.$$

Now consider the problem

$$\text{Max}_{x_1+x_2=.465} \text{Min}_{y_1+y_2=.615} x_1 e^{-y_1} + .9x_2 e^{-y_2/x_2}. \quad (3)$$

The solution to this problem turns out to have both x_2 and y_2 positive. In fact, it is

$$x_1 = .434 \quad x_2 = .031$$

$$y_1 = .575 \quad y_2 = .040.$$

The return to x at this point for the game (3) is .248. At $x_1 = .465$ the value is .226. The reader will easily verify that the y -solution is correct against $x_1 = .434$, $x_2 = .031$ by checking the derivatives with respect to y_1 and y_2 , which are both approximately -.248. These calculations are carried out to slide rule accuracy.

It follows that for the above problem one would never have arrived at the solution to the overall problem by grouping the first and the second system together, optimizing, and then bringing in the third. The three variables must be considered simultaneously.

The meaning for operations research or economic analysis is clear; one cannot, in the presence of conflict, be assured of arriving at a solution for the whole by considering the parts one at a time.

- [1] Janskin, J. M., The Theory of Max-Min, Springer-Verlag, Berlin - Heidelberg - New York, 1966.

None

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DOCUMENT CONTROL DATA - R&D		
(Security classification of title, body of abstract and indexing annotation must be entered when the overall report is classified)		
1 ORIGINATING ACTIVITY (Corporate author) Center for Naval Analyses of the Franklin Institute		2a REPORT SECURITY CLASSIFICATION None
		2b GROUP None
3 REPORT TITLE On Suboptimization: An Example		
4 DESCRIPTIVE NOTES (Type of report and inclusive dates) Final - Research Contribution		
5 AUTHOR(S) (Last name, first name, initial) Danskin, J.M.		
6 REPORT DATE 17 June 1966	7a TOTAL NO OF PAGES 5	7b NO OF REFS 1
8a CONTRACT OR GRANT NO. NONR 3732 (00)		8b ORIGINATOR'S REPORT NUMBER(S) CNA Research Contribution No. 22
A PROJECT NO ----		9b OTHER REPORT NO(S) (Any other numbers that may be assigned this report)
C ----		
d ----		
10 AVAILABILITY/LIMITATION NOTICES Qualified Requestors may obtain this report from DDC. It has been approved for Public Release.		
11 SUPPLEMENTARY NOTES None		12 SPONSORING MILITARY ACTIVITY Office of Naval Research Department of the Navy Washington 25, D.C.
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