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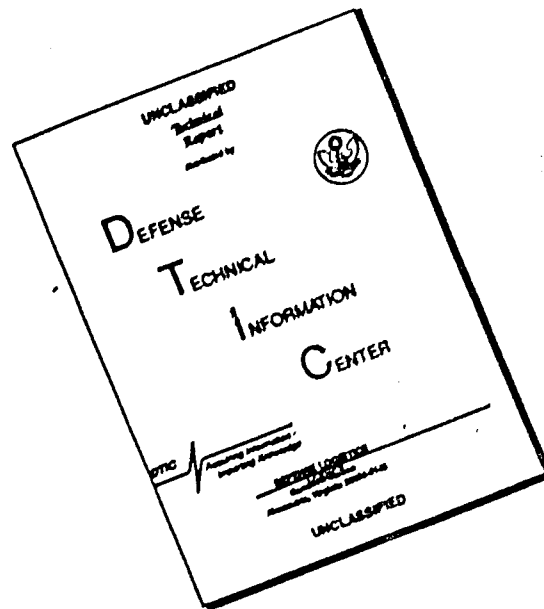
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**DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310**

IN REPLY REFER TO

AGAM-P (M) (28 Jul 69) FOR OT UT 692326

1 August 1969

**SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army Support, Thailand, Period Ending 30 April 1969 (U)**

**AD 503541**

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1. Subject report is forwarded for review and evaluation in accordance with paragraph 5b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter.
2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

**KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General**

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as

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**DEPARTMENT OF THE ARMY  
HEADQUARTERS UNITED STATES ARMY SUPPORT, THAILAND  
APO SAN FRANCISCO 96233**

THOP

15 May 1969

**SUBJECT: Operational Report for the Quarterly Period Ending  
30 April 1969 from Headquarters, United States Army  
Support, Thailand (RCS CS-CR-65) UIC - W120AA (U)**

**SECTION I: SIGNIFICANT ACTIVITIES**

1. (C): **GENERAL:** The Engineer effort continues on construction, updating, repair, and maintenance of military facilities within a broad range of category codes; construction and upgrading of lines of communication; and support of the country team, all of which enhance the performance posture of USARSUP-THAI in the execution of its tactical, logistical, and quasi-political missions. Construction work at the port and logistical complex of Sattahip continues toward completion. As the "Sattahip Shift" progresses, additional construction and alteration is required to provide facilities. Upgrading of billeting facilities and expansion of recreational/morale facilities continues. The USARSUP-THAI Major Objectives for the 4th Quarter FY 1969 have been identified as follows:

- a. Continue implementation of the Sattahip Shift.
- b. Improve personnel utilization.
- c. Continue logistics improvement program.
- d. Review and analyze ongoing command projects.
- e. Continue emphasis on economy and gold flow reduction.
- f. Improve organizational unity and esprit.

2. (U) **SATTAHIP PORT AND LOGISTICAL COMPLEX:**

a. **Deep Water Port.** The port breakwater, the saltwater-fire protection system for all berths, and the installation of gantry crane rails for Berth 4 have been completed. Contract completion of crane rails connecting the curve between berths 1-2-3 and 4 was accomplished in March 1969.

b. **Camp Vayama.** Upgrading of temporary construction and completion of semi-permanent construction continues. The

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building of the Dental Clinic (troop project) has been accomplished. The security fence and lighting (troop projects) for the intransit ammunition storage area was completed in the latter part of February 1969. Due to the expansion of Camp Vayama (Sattahip Shitt) the existing utility (power-water-sewage) systems must be upgraded and extended. This work is being accomplished by AMPAC and is planned to be completed in mid 1969. Troop construction of the camp fire station began in mid January 1969 and is now finished.

c. Camp Samae San. Phase II troop construction, to include troop billets, administrative facilities, and storage facilities, is progressing on schedule. The camp dispensary (troop project) is operational and requires minor work for completion. Phase IV designs are almost finished. To accelerate the completion of Phase IV construction the EM, NCO, and Officer Clubs have been let for contract construction. Work is underway on all three clubs.

d. Logistical Depot Complex. Construction continues. Two troop projects, the ADPS Building and the Stock Control Building, have been completed. The IBM 360/50 computer has been installed, and the various computer components are being adjusted and integrated. The 9th Log Command Building and extension, the Depot Headquarters, and 350,000 Sq ft of open storage have been completed.

### 3. (U) KORAT LOGISTICAL COMPLEX:

a. Camp Friendship. Construction to improve and expand Camp Friendship continues. Work completed includes: Army Post Office, Finance Building, Quartermaster Clothing Sales Store and a crafts shop. The USARSUPHAI Headquarters was air conditioned. On-going projects include the gymnasium, Provost Marshal Office, audio visual center, and Vault Secure Communication Facility. Contract construction will commence in the near future on the personnel services building.

b. Army Air Facilities, Korat RTAF Base. Troop construction of this facility is progressing on schedule.

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Completed are two hangars, one operations building, two supply buildings, and one maintenance facility. Grading, drainage, and roadway surfacing are now underway.

c. Korat Water System Improvement. A well drilling contract was executed in January 1969 for the drilling, testing and development of seven wells. To date, four wells have been completed. A second contract will provide for collection and distribution. This combined project is expected to increase available potable water by 1.2 million gallons per day. Completion of the project is expected in October 1969.

4. (U) CONSTRUCTION/DEVELOPMENT OF LINES OF COMMUNICATION:

a. Upon completion of its southern Thailand road and project construction work, the 809th Engineer Battalion (Const) with attached units was deployed to the Northeast to construct, maintain and develop road nets in that area. The primary purpose of the construction is to provide a dependable all-weather link between operational bases in the Northeast and the logistical bases at Korat and Sattahip. The mission of the 809th is to construct 87 KM of paved, 2 way, class 50 highway from Sakhon Nakhon to Nakhon Phanom utilizing and improving the existing trace of Route 22. The 809th has a secondary mission of upgrading 75 KM of Route 223 from Sakhon Nakhon to That Phanom. Work is scheduled to be completed in March 1970. Completion will provide a 640 mile, 2 way, class 50 highway net from Sattahip to Nakhon Phanom.

b. Recent large scale reconnaissance has been initiated in conjunction with contingency plans to determine railroad-highway improvements required to provide dependable all-weather logistic support routes to deployed units. The completion of over one hundred separate reports is now underway.

5. (U) SUPPLY: Depot Improvement. A complete location survey of depot stocks was finished in February. After the location survey, depot personnel began a 100% inventory, which was completed in late April. These two operations are expected to lay the groundwork for rapid improvement in supply performance.

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### 6. (U) MAINTENANCE:

a. Calibration Vans Arrive. During April this command received three calibration vans, AN/TSM-55A (V2), which are to be contractor operated. After training is completed, this command will have the capability to perform on-site calibration of Integrated Communications System (ICS) equipment and the off-site repair of ICS test equipment in Thailand. Calibration will be performed by mobile teams assigned to specific calibration loops. Two vans will be stationed in Korat with responsibility for Northern and Central Thailand. The third van will be stationed in Bangkok, providing calibration for equipment located in Southern Thailand. This capability, when fully implemented, will greatly reduce this command's dependence upon the 2nd Logistical Command for ICS calibration.

b. Increased Aviation Maintenance. In April, the general support aviation maintenance contract was amended to provide for sixteen contractor personnel in support of the 270th Transportation Detachment (AVN) which is located at Korat. With the addition of the general support maintenance capability, aircraft stationed in Korat will no longer have to be repaired in Bangkok.

### 7. (C) TRANSPORTATION:

a. Transportation Contract. The Express Transportation Organization (ETO), a Thai Government organization, enjoys a monopoly in Thailand for contract movement of military cargo. The current agreement with the Thai Government for in-country transport does not permit the most efficient utilization of all transport resources. The defense contract audit agency conducted an audit of ETO records to substantiate the ETO contract proposals for FY 69-70. The results of this audit formed the basis for re-negotiation of the current contract. Development of substantiated costs and contract revisions has resulted in considerable reduction in overall transportation costs for the movement of military cargo in Thailand. Final contract settlement is pending resolution of the amount of profit to be allowed ETO. Discussions are underway at the American Embassy/Thai Ministry level.

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b. Transport of US Mail. Prior to 15 March 1969, the transport of US mail in-country was not assigned as a mission to any organization. Mail from Bangkok to Korat and Korat to Bangkok was transported by either Army or Air Force, depending upon the availability of transportation from either service. Mail from Sattahip to Bangkok and Bangkok to Sattahip was flown on available military aircraft without regular schedule. On 15 March 1969 the mission to transport US mail in Thailand for in-country destinations as indicated above, was assigned to the 9th Logistical Command. Four enclosed vans from in-country military assets presently transport mail seven days per week on regular schedules. The present mail service represents a definite improvement over the prior system.

8. (C) FORCE DEVELOPMENT:

a. Organization Study and Manpower Survey Group. With a view toward reorganizing USARSUPTHAI to be more responsive to command, and to provide a tailored organization to fit the present and future requirements and missions, the Commanding General appointed an Organization Study and Manpower Survey Group which had its first meeting on 6 March. Initially, through group meetings and appointed committees, the Group studied every feasible concept for reorganization in consonance with missions of the command. As of the end of the reporting period, the Group had eliminated all but three organizational alternatives, which were presented to the Commanding General at an update briefing on 30 April. Target date for completion of the study, to include preparation and submission of the reorganization conceptual plan and required documentation, is on or before 1 June 1969.

b. Inactivation of 305th Supply and Service Company. The 305th Supply and Service Company, which had as its primary mission the support of the Royal Thai Army Volunteer Force (RTAVF), was inactivated effective 15 April 1969 by CINCPAC USARPAC GO 259 dated 8 April 1969.

c. HHC USARSUPTHAI MTDA. During the reporting period several inconsistencies and inadequacies were identified in the HHC USARSUPTHAI TDA. An MTDA was submitted on 24 April correcting administrative errors. Substantive errors will be

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corrected with the submission of the USARSUPTHAI reorganiza-  
tion documentation in late May or early June.

d. Reorganization of the 29th Signal Group. The ad-  
ditional 29th Signal Group military personnel spaces necessary  
for military manning of the Integrated Communication System  
(ICS) were approved by Deployment Adjustment Notification  
(DAN) A-69-4, dated 7 Feb 69. These 317 military spaces are,  
in effect, a trade-off of Philco-Rord civilian contractor  
spaces for military spaces. Therefore there is no resultant  
increase in the American presence in Thailand. This action  
changes the 29th Signal Group military force structure from a  
total of 1890 to 2207. Proposed authorization documents have  
been forwarded and are currently being reviewed by Department  
of the Army. Approval is anticipated prior to the end of  
FY 69. Requisitions for required personnel were received by  
Deputy Chief of Staff, Personnel (DCSPER), DA, 7 Mar 69.

e. Bangkok R&R Center. On 21 Feb 69, COMUSMACV  
tasked USARSUPTHAI with the mission of operating the Bangkok  
R&R center, effective 1 Apr 69. This Headquarters requested  
an increase in the number of spaces to accomplish the mission  
per message to CINCUSARPAC on 24 Apr 69.

## 9. (U) UNIT READINESS:

The number of reporting units for the quarter ending 20  
Mar 69 increased from 33 to 34 with the following units added  
and deleted.

### a. Additions:

- (1) 54th Engineer Company.
- (2) 13th Military Police Company.

b. Deletions: 305th Supply and Services Company, General  
Order 259 dated 8 Apr 69.

c. REDCON: A summary of REDCON's achieved for Personnel,  
Training, Logistics and the Overall REDCON is shown below:

(a) <u>Personnel</u>	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Strength	15	7	6	6

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<u>Personnel</u>	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
MOS	21	6	2	5
Overall REDCON's	14	8	6	6
 (b) <u>Training</u>				
Mission Training/ Annual Service Practice	34	0	0	0
Overall REDCON's	34	0	0	0
 (c) <u>Logistics</u>				
Equipment on Hand	13	5	1	15
Serviceability*	14	7	4	8
Deployability	9	4	3	18
Single Unit Loads	15	14	4	1
Command Maintenance	27	1	0	4
Management Inspection**				
Overall REDCON's	4	3	3	24
 (d) <u>Overall REDCON's for Personnel, Training and Logistics</u>				
	2	3	2	27

\*NOTE: HQ USARSUP/THAI has provisionally authorized the 17th MI Detachment to turn in and refrain from requisitioning certain items of equipment due to the recently approved MTOE combining the 17th MI Detachment and the 493rd MI Detachment. Consequently, this unit has not rendered a report for Equipment Serviceability.

\*\*NOTE: The 809th Engineer Battalion and the 538th Engineer Battalion are the only two units in Thailand that can attain a CMMI REDCON Rating other than C-1 or C-4 as outlined in AR 220-1, Appendix E, paragraph 7(a).

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## 10. (C) Royal Thai Army Volunteer Force (RTAVF):

a. Training and Deployment. During the reporting period the second increment (brigade size) of the RTAVF completed training and was deployed to the Republic of South Vietnam on 17 February. The third increment is presently training at Kanchanaburi, Thailand. Training level is at phase II, squad-platoon training.

b. Phase-down of US Support. The concept for RTAVF support calls for the phase down of US support to be completed by 1 Jul 69. The phase down began 17 Dec 68 and the following reductions/inactivations have taken place.

### UNIT

46th St Company (206-man augmentation) 70 spaces  
\*305th Supply & Services Company  
\*365th Aircraft Repair and Maintenance Det  
\*23th Signal Radio Det

\*Inactivated awaiting GO's by CINCUSARPAC msg GPOP-1D 11041,  
DTG 250522Z March 69.

Remaining US support units are scheduled to complete in-activation effective 1 Jul 69.

## 11. (U) COMMUNICATIONS AND ELECTRONICS ACTIVITIES:

a. SEATO Headquarters. The installation of cabling to SEATO headquarters was completed on 4 February. This provides SEATO Headquarters elements reliable communication via ICS and access to the local automatic dial telephone system.

b. SEATO Exercise (PX-39). On 25-28 February, the communications requirements for the SEATO exercise (PX-39), scheduled to take place in the 4th quarter of FY 69, were determined by member nations at the final planning conference. USARSUPHAI requirements were defined and appropriate directives forwarded to units concerned.

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c. Transportation Movement Office. On 3 March the Transportation Movement Office teletype network was reconfigured to a multi-point system. This action freed three teletype channels, KRT - UDN, KRT - STE and KRT - BPL for future use.

d. AUTOVON. AUTOVON service from the Bangkok Joint Overseas Switchboard to the Kunia, Hawaii switch was initiated on 3 March. This greatly enhances the overseas to CONUS trunking and allows direct dial access through the switch in Hawaii to any AUTOVON subscriber in CONUS.

e. Integrated Communications System. On 13 March the Integrated Communications System (ICS) in Area II (Thailand) was formally accepted by the US government. Simultaneous ceremonies were held in Bangkok, Ft Monmouth, New Jersey and Philadelphia, Pennsylvania. All participants were in communication via a conference call utilizing ICS facilities.

f. Bangkok Long Distance Switchboard. The Bangkok Long Distance Switchboard was deactivated on 23 March. This was accomplished to improve service throughout the Bang Pla and Korat Tandem Switch areas by utilizing the LD trunking.

g. Korat Tandem Switch. The Korat Tandem Switch was cut over to traffic on 23 March. This allows Class A subscribers in the Korat area direct dial access throughout the Southeast Asia mainland.

h. Chieng Mai Cable System. On 16 April, the rehabilitation of the Chieng Mai cable system was completed. This improved communications in the Chieng Mai area and will, hopefully, due to the relocation of the cable, lower the frequency of future outages due to cable theft. Accountability and responsibility for this cable system are to be turned over to the USAF in the immediate future.

### 12. (C) INTELLIGENCE ACTIVITIES:

a. Subversive Newspapers. During the 11 April USARSUPHAI Commander's Conference, examples of various subversive and anti-US military newspapers were distributed to commanders. In

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addition, a counter-intelligence summary containing names of subversive organizations and a list of subversive newspapers were provided. A commander's check list was passed out which emphasized the need for timely reporting of racial or dissident incidents.

b. Microfilming. The Intelligence Division of G2, USAR-SUPTHAI began microfilming operations on 1 April. The desired effect will be consolidation and economizing of available storage space for classified intelligence information.

### 13. (U) CIVILIAN PERSONNEL ACTIVITIES:

a. Manpower Space Authorization/Utilization. Local National Employees: Early in the reporting period the command officially received a direct hire limitation, end of FY 69, of 6390 spaces of which 70 were authorized as full time permanent (FTP) US citizen/3rd state nationals. Subsequently, this overall ceiling, FTP & Temporary Part Time (TPT) was cut to 6031 as of 31 May 69. As a result of this reduction a freeze on the hiring of Thai Nationals was invoked. One of the purposes of this immediate freeze was to accommodate 150-200 personnel, employed direct hire, as a result of the transfer of the Care & Preservation function from a contractor operation to the command proper because of non-renewal of contract. The "Sattahip Shift" continued with a minimum of disruption except that the Sattahip area experienced a relatively high voluntary loss rate. 108 employees were formally separated from the rolls by reduction-in-force; 43 resulted from a cut back to a space ceiling required by a manpower survey. 65 resulted from expiration of project (i.e. no work was available). Space utilization, based on a space authorization of 6320 until 31 May, was 101%.

b. Training of Local Nationals. Thai Nationals being sent to CONUS for training under State Department's exchange program: Three LN personnel were scheduled for CONUS training during the 4th Quarter FY 69. Two are to receive an eight week course as data processing specialists at Ft Benjamin Harrison (USAAGS), and the one will participate in the 6 week Defense Depot Operations Course at USALMC, Ft Lee, Virginia. Upon completion they will instruct in their specialized fields.

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c. Community/Host Government Relations:-

Supervisors of Thai cited by Host Government: Prior reports have noted that the Thai Labor Department had devised a system, which was readily accepted by this command, of periodically presenting certificates of achievement to USARSUPTHAI personnel selected as outstanding supervisors of civilian employees. The first such award ceremony was conducted during the reporting period. The event was highly successful in that it received wide TV and press coverage and was attended by representatives of the US Embassy, USMACTHAI and USIS. The ceremony is described in an article taken from the SUPTHAI Sentinel, Incl 3, and was also featured in articles in the 9th edition of the Friendship Bulletin, Incl 4, where the full texts of Director General Thien's speech and the Chief of Staff's reply are given. Ceremonies of the same type are scheduled quarterly for the remainder of this FY.

14. (U) EDUCATION ACTIVITIES:

All USARPAC education quotas were achieved or exceeded, during the quarter. Participation in group study and high school GED programs continues to exceed expectations.

15. (U) SAFETY ACTIVITIES:

During the Quarter, USARSUPTHAI Army Motor Vehicle Accidents and Military Personnel Injuries continued below USARPAC expectancy rates. This achievement is due for the most part to command emphasis at all levels throughout USARSUPTHAI. Special emphasis was placed on prevention of Army motor vehicle accidents through the use of spot announcements on Armed Forces Thailand Network (AFTN), safety slogans, tighter controls on vehicle dispatch, MP patrols and check points, defensive driving instruction, and vehicle safety equipment. (See Incl 5)

16. (U) SPECIAL SERVICES ACTIVITIES:

a. Sports. During the reporting period, All-Thailand sports



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contests were held in boxing (Korat), volleyball (Korat), and bowling (Udon). An All-Thailand team was selected in volleyball. The team participated in the 1969 USARPAC Volleyball Tournament held in Korea. Two individuals were selected to represent Thailand in the 1969 USARPAC Boxing Tournament, both of whom were nominated for the 1969 Army Boxing Trials. One individual was selected and participated in the DA Trials.

b. Facility Improvement. Construction continues on major projects in support of the Special Services program. At Camp Friendship, Korat, the new gymnasium and craft shop are now scheduled for completion in June. The library at Camp Vayama was moved to a newly remodeled air conditioned building in March and construction has begun on a new library at Camp Samae San.

c. Entertainment. Eleven USO shows were hosted during the period with 112 performances. Over 16,000 people enjoyed the shows.

17. (U) COMPTROLLER ACTIVITIES:

Automatic Data Processing (ADP). Management Division, Office of the Comptroller, monitored installation of a new, mobile NCR 500 ADP System at the 29th Signal Group in Bangkok, and monitored progress in the implementation of 3S and PERMACAP systems.

18. (U) PUBLIC AFFAIRS ACTIVITIES:

a. Public Information Program. The Public Information Program showed substantial progress during the reporting period. 139 feature and news articles were released to civilian and military journals throughout the world. These releases were later published in such periodicals as the Army Times, The Pacific Stars & Stripes, the Belvoir Castle, the Chao Isan, and the Baltimore Sun. Distribution lists for news releases were expanded in order to meet the requirements for information regarding the Army's work in Thailand.



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b. The Supthai Sentinel. The Central Welfare Fund approved an increase in funding for an expansion in the size of the command newspaper from 8 pages to 12 pages on a twice a month basis. There has been a dramatic increase in the flow of unit news during the last reporting period.

c. Radio/TV Department. A three man broadcast department was established during the quarter. This section services the Armed Forces Thailand Network with radio and television spots. The "Accent" radio interview program was established and received favorable commentary from both commanders and troops.

19. (U) CIVIL AFFAIRS ACTIVITIES:

a. Social Welfare Services. Royal Thai Government (RTG) ministries concerned with social welfare services are advised by and provided with selective advisors support by the United States Overseas Mission (USOM). The purpose of this support is to encourage the Thai ministry responsible for a particular social service to plan, organize, and administer RTG programs which will be responsible to the needs of the people of rural Thailand. In the past, selected US military units at the request of USOM provided support for some of these activities; currently, however, US military support of non-military RTG activities is being phased out as a matter of policy to encourage the responsible RTG ministries to manage their own programs and to minimize the presence of US military personnel in regions beyond the immediate areas of US military concentration.

b. Civic Action Projects. A US Military commander has certain responsibilities for base security and community relations; consequently, the US Mission to Thailand has authorized US military commanders to participate in coordinated civic action projects within a 16-kilometer radius of military facilities occupied by US forces. Civic action projects of this type are considered to be compensation for existing US presence rather than in competition with the appropriate RTG ministry.

c. Medical/Dental Care. The main goals of the medical and dental civic action program is to advise and encourage the Thai

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health officials to plan, organize and administer comparable RTG programs which will be responsible to the needs of the people. The primary responsibility for individual medical/dental care rests with the RTG. The US government assists these officials in an advisory capacity only. During this reporting period, over 17,000 Thai Nationals received medical/dental care or treatment from Joint Thai/American medical units.

d. River Kwai Program. A medical civic action program at Kanchanaburi commenced on 8 April. This particular program hopes to use the River Kwai as a means of reaching the outlying villages of this district to provide much needed medical care. The Provincial Health Officials have assumed the responsibility for the organization of the program and for the scheduling of the civic action trips on the River Kwai. They provide medical teams and have made the necessary prearrangements with the village officials. The 558th Supply & Service Battalion, in coordination with the 216th Medical Detachment, contributed the boat used for transportation and the required expendable medical supplies. An American aidman of the 46th Special Forces Company accompanies the Thai Medical team. The following are some of the activities of the team:

(1) The medical team visited the Manoun Village on 8 April. This village has a population of about 300. Sick call consisted of 129 patients. Medical care was primarily concerned with smallpox and cholera immunizations, and the treatment of nutritional diseases.

(2) Nong Bua Village, about 4 kilometers distance from Kanchanaburi, has a population of 3,967 and was visited on 15 April. Smallpox and cholera immunizations were administered. Booklets on sanitation, nutritional and parasitic diseases were distributed and sick call was held.

e. English Classes. The Ministry of Education has stressed the development of the listening and spoken skill in learning English as well as the reading and writing skill of the student. To reach this goal set up in the curriculum, it

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is necessary for Thai English teachers to concentrate on these skills by giving the student more oral practice in English in the classrooms. An English Seminar was held in Khon Kaen on 2 April and lasted until 4 April. There were 60 teachers involved in the program. American participation in the program included financial support for materials and three instructors (Two Peace Corps volunteers and one instructor from the Camp Friendship Education Center).

t. Lady Moe Fair. The 1969 Lady Moe Fair was celebrated from 23 March to 3 April in the Korat province. Significant activities of the fair, in which US personnel participated, were the opening ceremonies, construction and dedication of a new basketball court, construction of a pavilion jointly with USIS and the US Air Force, and participation in basketball and tennis tournaments.

20. (U) PROVOST MARSHAL ACTIVITIES:

a. Establishment of an in-country marihuana identification facility.

(1) During the reporting period, a review of marihuana investigations being conducted within the command determined that evidence being submitted to the US Army Crime Laboratory, Japan, was averaging approximately 30 days from the time of submission of the evidence until the return thereof, along with a laboratory report.

(2) Based on this, a request was submitted to, and subsequently approved by, Headquarters, USARPAC authorizing the creation of a marihuana identification facility within this command.

(3) A graduate chemist has been procured from available personnel resources and has received a ten day orientation and familiarization at the US Army Crime Laboratory, Japan, in the identification of marihuana, handling of evidence and the administrative requirements incidental thereto. In addition, laboratory space has been provided by the 712th Preventive Medicine Unit.

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(4) Although the program is still in its infancy, it is expected that this facility will reduce the waiting time to a matter of several days, from the time of seizure until a positive identification is rendered. This will have the effect of making the laboratory examiner immediately available within the command for court testimony, thus allowing speedy trials and a minimum of cost to the government.

b. Continued effort to suppress illegal use of narcotics, marijuana and dangerous drugs.

(1) The USARSUPHAI Narcotics Suppression Program has continued throughout the reporting period, with a total of 115 suspected offenders being identified during the Quarter. In addition, a total of 25 narcotics lectures were given to 2500 officers and enlisted men. This effort has been and is creating a constant awareness of narcotics problem.

(2) As a part of the Narcotics Suppression Program, a criminal intelligence effort was implemented, consisting of placing undercover personnel and/or controlled informants in various areas where there is suspicion of narcotics usage. An example of the effect of this program is reflected in a recent case at Nakhon Phanom where, through information provided by a controlled informant, a total of 37 suspected narcotics violators were identified in two units.

21 (U) NONAPPROPRIATED FUNDS:

The Commanding Officer, Special Troops, was tasked with consolidating the open messes of the command into an area system. Three areas have been established as Bangkok, Korat and Sattahip; consolidation is expected to be completed by 1 Jun 69. The 46th Special Forces Company, Airborne, will maintain its own club system. Better management controls are expected as a result of the consolidation.

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### SECTION II - LESSONS LEARNED: COMMANDER'S OBSERVATION, EVALUATION AND RECOMMENDATIONS

#### 1. (C) PERSONNEL:

a. Observation. The USARSUPTHAI reorganization, which traded off 321 military spaces for a required total of 219 Department of the Army Civilians (DAC's) [190 of which were recommended for approval by USARPAC] resulted in authorization of only nine additional DAC's of the total 190 recommended.

b. Evaluation. The USARSUPTHAI reorganization plan resulted in a reduction of military strength from 8701 to 8560 and an increase in DAC strength from 63 to 219. Of 190 DAC's recommended for approval only 72 were authorized. Numerous messages and letters have been dispatched on this problem from all pertinent coordinate agencies, but no action, to date, has been taken by the Office of the Secretary of Defense (OSD). USARSUPTHAI has a definite and urgent requirement for the total of 190 DAC's. Within this total, twenty-two (22) spaces are extremely critical and require emergency approval. These mission essential spaces have been reported to CINCUSARPAC by message (reportedly retransmitted to DA) with a concurrent request for emergency requisition authority for military in lieu of DAC's pending approval by OSD of the required DAC spaces.

c. Recommendation. That the Department of Defense take early and favorable action in approving the DAC spaces for USARSUPTHAI.

#### 2. (U) OPERATIONS:

##### a. Sattahip area cable thefts.

(1) Observation. Cable thefts in the Sattahip area continue to be a problem and are causing unacceptable delays in the completion of the Sattahip communications complex.

(2) Evaluation: 74 incidents involving cable damage or theft have occurred in the Sattahip area. Installed alarm.

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systems, concertina wire barriers, and increased vigilance on the part of authorities, have reduced the amount of cable stolen but have not significantly reduced the frequency of the incidents.

(3) Recommendations: In addition to the installation of cable alarm systems as rapidly as possible, a decision was made by the Strategic Communications Command (STRATCOM) officials at a meeting on 13 Apr 69 to trench and bury all major aerial cabling in the Sattahip area. Expeditious action to obtain the right-of-way authority from the Thai Government will permit the project to proceed with a minimum of delay. Additional assistance and emphasis is required of the Thai authorities if the project is to be carried to a successful conclusion.

b. Transportation Movement Office (TMO) dedicated teletypewriter network.

(1) Observation: The TMO dedicated teletypewriter network has been cited as a source of security violations.

(2) Evaluation: Action was initiated and forwarded to DA in accordance with applicable regulations requesting that an exception to policy be granted and that the TMO not be allowed to continue operation in the clear. This request was denied by DA in correspondence received at this headquarters on 5 Apr 69.

(3) Recommendations: 9th Log Command, if continued operation is deemed necessary, must take the necessary steps to obtain personnel and equipment required for secure operation as soon as possible. Permission to continue operating in the clear in the interim was granted, however. Expeditious action is to be taken to obtain secure equipment, and DA requested notification upon completion.

c. Article 15.

(1) Observation: The Article 15 rate has reached 59.43 per thousand, surpassing the Department of the Army rate for 2nd Quarter FY 69 of 45.24 per thousand and the USARPAC rate



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for the same period of 45.21 per thousand.

(2) Evaluation: A total of 738 Article 15's were administered during this reporting period as compared to 490 recorded on the ORLL of the last quarter. The Article 15's imposed were for offenses warranting punishment. It has been demonstrated that the device has not been abused by use of it in cases of such a minor nature as are more appropriately disposed of by extra training, admonition, reprimand, or withdrawal of privileges. The increase has been due to command emphasis on marijuana and drug offenses and black marketing. An increase has been detected in cases of wrongful appropriation of military vehicles usually associated with an AWOL offense and should become an area of command concern. Use of the newly created correctional custody program has been neglected.

(3) Recommendation: That battalion level commanders utilize the correctional custody authority, delegated to them in USARSUP/THAI Reg 27-17, in Article 15 proceedings.

d. Civic Action.

(1) Observation: Present Civil Affairs activities have a long range impact. The Thai Health Officials would like to see the present 16 kilometer radius extended to 40 kilometers in order to provide medical and dental aid to distant villages.

(2) Evaluation: Most of these villages have never received any of this type assistance. There is also some concern regarding the exact termination date of the program and thus proper follow-up action in such locations as Kanchanaburi where both the 558th S&S Battalion and the 216th Medical Detachment plan to leave, which will necessitate a termination or transfer of these civic functions to another unit remaining in the vicinity.

(3) Recommendations: Consideration be given to extending the present 16 KM radius, to enable US forces to provide

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essential assistance beyond the radius, or that a secondary zone be established that would permit a more liberal plan of operation to service more distant villages where such assistance has never been offered.

3. TRAINING: None.

4. (C) INTELLIGENCE:

a. Monitoring and control of incoming literature to overseas US military units.

(1) Observation. The influx and number of various subversive newspapers and anti-US military organizations is increasing.

(2) Evaluation. This influx increase provides a greater probability percentage of US military personnel being exposed to this type of literature.

(3) Recommendation: All commanders should increase their monitoring and control efforts over the types of literature available to US military personnel. Since this literature is usually sent to unit addresses, periodic inspections of installation recreational facilities, as well as billets, should be conducted to determine the presence of subversive literature.

b. Microfilming.

(1) Observation. There is an increasing amount of usable classified intelligence information received by G2, USARSUPHAI, and a corresponding decrease in secure storage space.

(2) Evaluation. If USARSUPHAI remains in Thailand for a sustained period of time, the present intelligence data storage system of original documents is not feasible due to the volume of up-to-date and adequate files.

(3) Recommendations. That G2, Intelligence Division, microfilm all existing files which emphasizes economy of space and facility of information retrieval. Care must be taken to insure adequate supply, control, and classification procedures



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which can be accomplished by means of a thorough and detailed regulation covering actual microfilming procedures, authorization to reproduce SECRET or TOP SECRET material, and a Classified microfilm log or register.

## 5. (S) LOGISTICS:

a. Observation: Truck shipments of ammunition to northern bases are occasionally inadequate because: (1) During the Thai harvest season ETO can not always supply sufficient trucks, (2) during the monsoon season roads are occasionally impassable, (3) the non-uniform rate with which ammunition arrives at Sattahip, combined with temporary increases in the requirements of the US Air Force, occasionally result in heavy transportation requirements. ETO shipments have in the past been supplemented by trans-shipping ammunition through the Chachoengsao railhead.

b. Evaluation: Unless ETO shipments can continue to be supplemented by rail shipments, the flow of ammunition may occasionally be slowed, possibly creating combat shortages.

c. Recommendations: The project currently under way to relocate the railhead should be given priority by all levels of command. The site for the new railhead should be accessible to local haul trucks, circumvent Bangkok, and meet safety standards.

### d. Air filters.

(1) Observation: The command has encountered extreme difficulty in meeting the demand for air filter cartridges for 290M wheeled tractors.

(2) Evaluation: TM specifies air filter cartridge change every 1000 hours. Dusty working conditions in Thailand necessitate replacement of subject filter cartridge at least every 500 hours. This had depleted the supply of cartridges, and requisitions for same have been slow arriving in-country.

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(3) Recommendations: The subject TM be modified to provide for filter changes every 500 hours in hot, dusty tropical climates. Further recommend that subject air filters be given supply emphasis to areas such as Thailand.

e. Marine Maintenance.

(1) Observation: This command has no capability to repair US Army harborcraft and marine equipment located in Thailand. Harborcraft and marine equipment are forwarded to 2nd Logistical Command for repair. The resultant repair and return cycle is costly in terms of time consumed in transportation, fuel and oil costs, lost manpower, and rental costs for comparable equipment during this cycle.

(2) Evaluation: During the USARPAC Maintenance Conference in March, this command proposed to include repair of harborcraft and marine equipment in its FY 70 Maintenance Program. Although this command has no organic marine maintenance units, this maintenance can be accomplished by contract, saving time and money.

(3) Recommendations: That approval be granted for marine maintenance to be performed by contract in Thailand.

6. (U) ORGANIZATION: None.

7. (U) OTHER: None.

FOR THE COMMANDER:

  
R.L. TUCKER  
CPT, ACC  
Asst AG

6 Incl

1. Organizational Chart

~~2. List of Key Officers~~

~~3. Article, SUTHAJ Sentinel~~

~~4. Article, Friendship Bulletin~~

5. Chart - Military

Personnel Injury Rate

6. Chart - Motor Vehicle

Accident Comparison

Incl 2, 3 and 4 wd Hq, DA

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GPOF-DT (17 May 69) 1st Ind (U)

SUBJECT: Operational Report of HQ, US Army Spt, Thailand for Period  
Ending 30 April 1969, RCS CSFOR-65 (R1) (U)

HQ, US Army, Pacific, APO San Francisco 96558 7 JUL 69

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

1. This headquarters has evaluated subject report and forwarding indorsement and concurs in the report, except as indicated below.

2. Reference Section 1, paragraph 14. US Army Support, Thailand did not achieve all US Army, Pacific, minimal education objectives. US Army Support, Thailand's 3d Quarter FY 69 performance in General Educational Development is itemized below:

<u>GED Element</u>	<u>Percent Participating</u>	<u>USARPAC Minimal Objective</u>
a. Commissioned officers below the baccalaureate degree.	34%	20%
b. Warrant officers below 2-year college equivalency.	15%*	25%
c. E4-E9 below 90 GT or below high school completion.	36%	25%
d. E1-E3 below 90 GT or below high school completion.	32%	25%
e. MOS-related training (all personnel).	7%	6%
f. Officers in foreign language training.	8%*	10%
g. Enlisted personnel in foreign language training.	3%	2%
h. Enlisted personnel below college.	8%	7%
i. Total military personnel participating in GED	19%*	20%

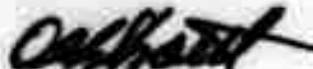
(\*Below minimal objectives)

GPOF-DT (17 May 69) 1st Ind (U)

SUBJECT: Operational Report of HQ, US Army Spt, Thailand for Period  
Ending 30 April 1969, RCS CSFOR-65 (R1) (U)

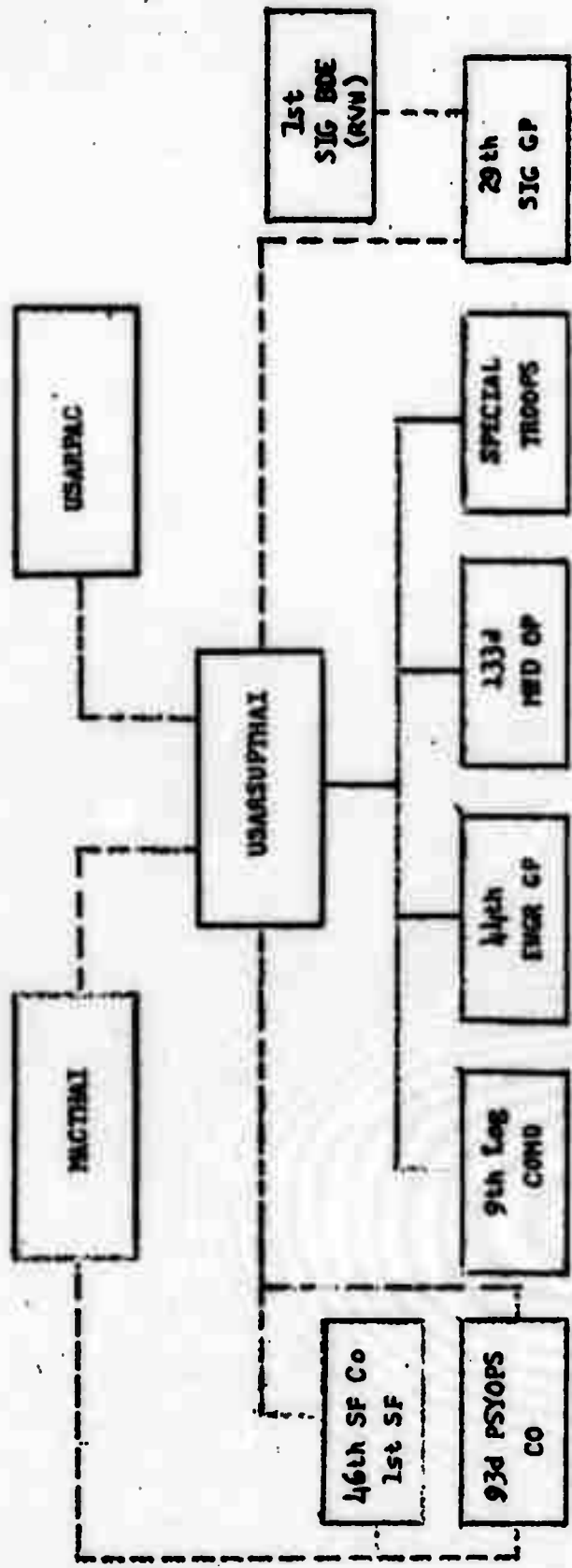
3. Reference Section II, paragraph 1. Department of the Army message 911314 dated 4 June 1969 authorized an increase in the USARSUPTHAI deployment ceiling permitting the hiring of 17 additional US citizen civilian employees from outside Thailand.

FOR THE COMMANDER IN CHIEF:



C. L. SHORT  
CPT, AGC  
Asst AG

Cy furn:  
CG USARSUPTHAI



\_\_\_\_\_ COMMAND  
 - - - - - COMMAND LINE OF COR  
 - - - - - OPERATIONAL CONTROL

SOURCE: USARPAC/THAI  
 SOURCE: USARPAC/THAI

DATE: 30 APR 69

Incl 5

MILITARY PERSONNEL INJURY RATE

OBJECTIVE: THE USARPAC EXPECTANCY RATE IS ASSIGNED TO EACH COMMAND THROUGHOUT THE PACIFIC THEATER AND IS DEPICTED ON THIS CHART.

ANALYSIS: THE SIGNIFICANT RISE IN RATE WAS DUE TO A COMMERCIAL BUS ACCIDENT WHICH INVOLVED 5 OF OUR MILITARY PERSONNEL IN THE SATTARIP AREA.

ACTION: CONTINUED EMPHASIS ON PERSONNEL SAFETY THROUGH EDUCATION AND PROMOTION AND THE CONTINUED UTILIZATION OF LN LABOR TO ITS FULLEST EXTENT.

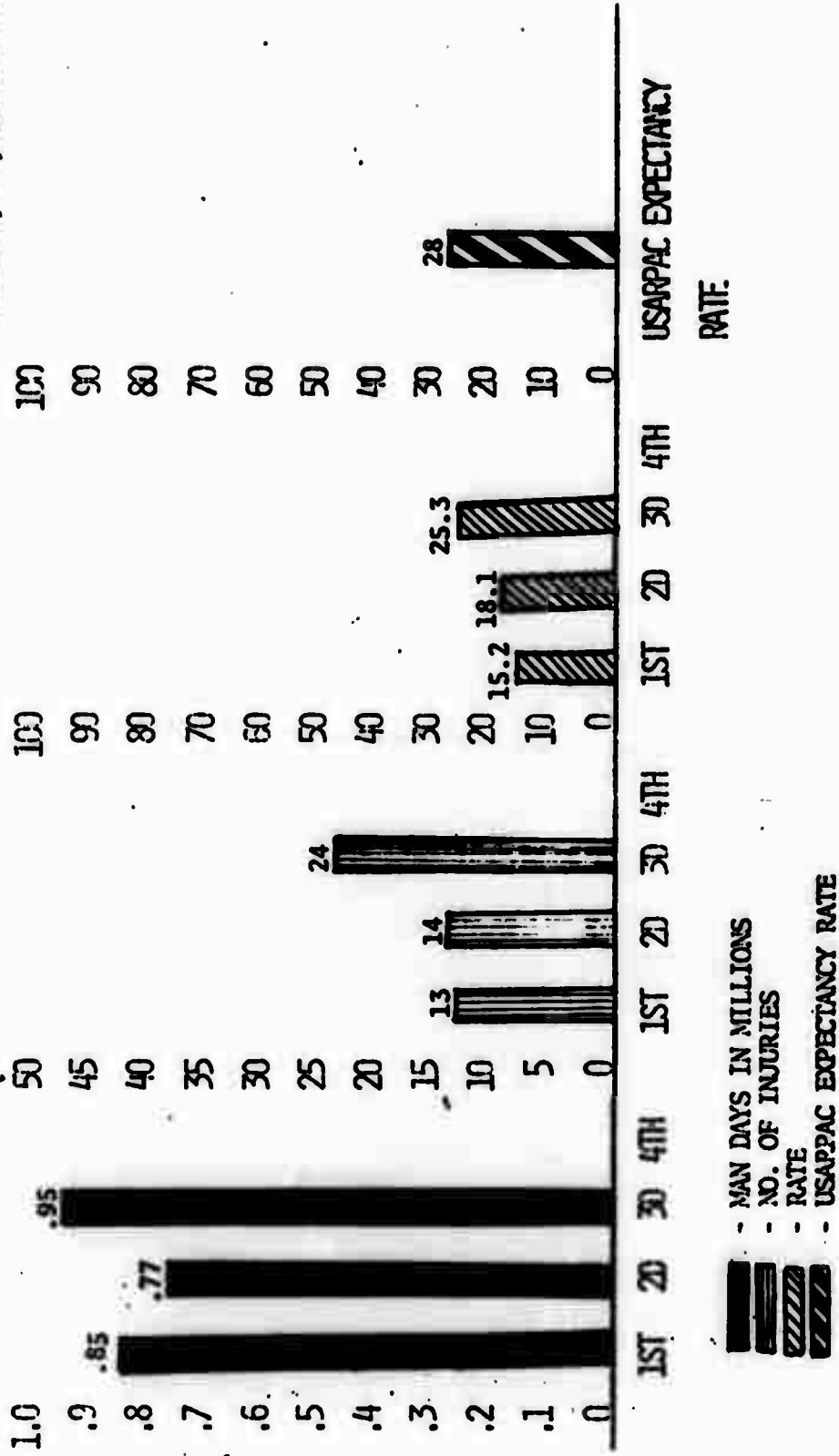
DATE: 7 APRIL 1969

SOURCE: SAFETY, GI

MILITARY PERSONNEL INJURY RATE  
USARPAC JANTS + 29TH SIG GP

FY 1969

$$\text{RATE} = \frac{\text{NO. OF DISABLING INJURIES}}{\text{EACH 1,000,000 MAN DAYS}}$$



DATE: 31 MARCH 1969

SOURCE: SAFETY, GI

ARMY MOTOR VEHICLE ACCIDENT EXPERIENCE

OBJECTIVE: TO EQUAL OR BETTER THE USARPAC EXPECTANCY RATE OF 7.0 ASSIGNED TO THE MAJOR COMMANDS THROUGHOUT THE PACIFIC THEATER.

ANALYSIS: ACCIDENTS SHOWN ON THIS CHART REPRESENT ONLY THOSE THAT ARE RECORDABLE THROUGH CHANNELS TO DA. TO BE RECORDABLE THE ACCIDENT MUST INVOLVE A U. S. ARMY VEHICLE WITH DAMAGE IN EXCESS OF \$100 OR A DISABLING INJURY. THE DECLINE IN RATE IS DUE TO THE COMMAND EMPHASIS PUT ON ACCIDENT PREVENTION.

ACTIONS: TO KEEP OUR RATE AS LOW AS POSSIBLE, ESPECIALLY DURING THE RAINY SEASONS, THE FOLLOWING ACTIONS WILL BE TAKEN:

1. SPOT ANNOUNCEMENTS ON ARMED FORCES RADIO THAILAND. PIO
2. SAFETY ADVICE IN DAILY BULLETIN. G1
3. FEATURE SAFETY ARTICLES IN THAI AND ENGLISH. G1
4. EDUCATION TO SUPERVISORS THROUGH SUPERVISORY DEVELOPMENT TRAINING COURSES. G1
5. MONITOR TAILGATING AND SPEEDING. ALL COMMANDERS.

DATE: 7 APRIL 1969

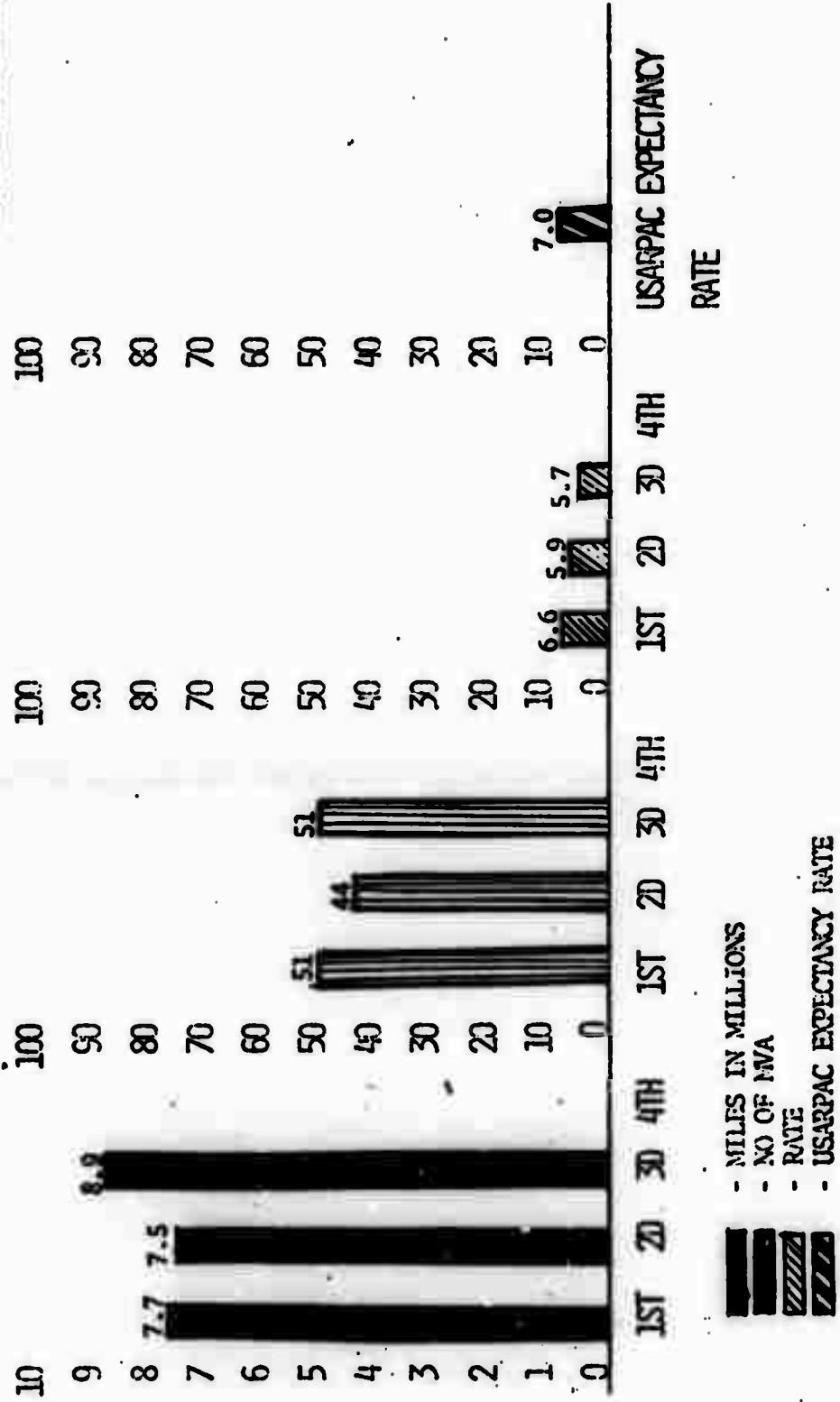
SOURCE: SAFETY, G1



ARMY MOTOR VEHICLE ACCIDENT (MVA) EXPERIENCE  
 USARPAC SUSTAINMENT UNITS + 29TH SIG GP

FY 1969

$$\text{RATE} = \frac{\text{NUMBER OF ACCIDENTS}}{\text{EA MILLION MILES DRIVEN}}$$



- MILES IN MILLIONS
- NO OF MVA
- RATE
- USARPAC EXPECTANCY RATE

DATE: 31 MARCH 1969

SOURCE: SAFETY, G1

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UNCLASSIFIED

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