

Advancing Sustainable Surface Engineering: Challenges & Future Opportunities

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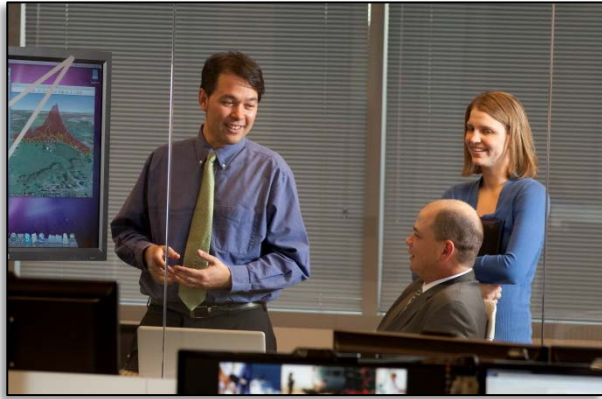


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Who We Are

- We are an independent, non-profit, science, technology, and strategy company
- We work in the public interest
- We provide our clients with conflict-free solutions
- We have no commercial interests in vendors or products



Why Do We Care?

- Real Environmental Health & Safety Risks Yet
 - Not The Driver in DoD
- Primary Drivers - Performance and Cost
 - Reduced Sustainment Costs
 - ESOH compliance
 - Energy costs
 - Inefficient processes
 - Supply chain risk
 - Reduced Liability
 - Environmental and occupational
 - Increased Availability/Readiness
 - Improved throughput
 - Easier field maintenance
 - Improved Performance

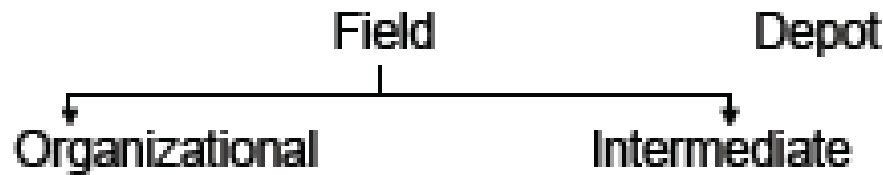
Systems Supported By DoD

- 40,600 Combat Vehicles
- 896 Strategic Missiles
- 256 Ships
- 14,800 Aircraft
- 346,000 Tactical Vehicles
- Equipment
 - Communications
 - Electronics
 - Support



Maintenance Costs \$79.3B (FY13)

Levels of Maintenance



Intermediate Field Level

Army

- 49 Aviation
- 269 Ground

Navy

- 12 Shore fleet readiness
- 25 Aircraft
- 8 Maintenance facilities

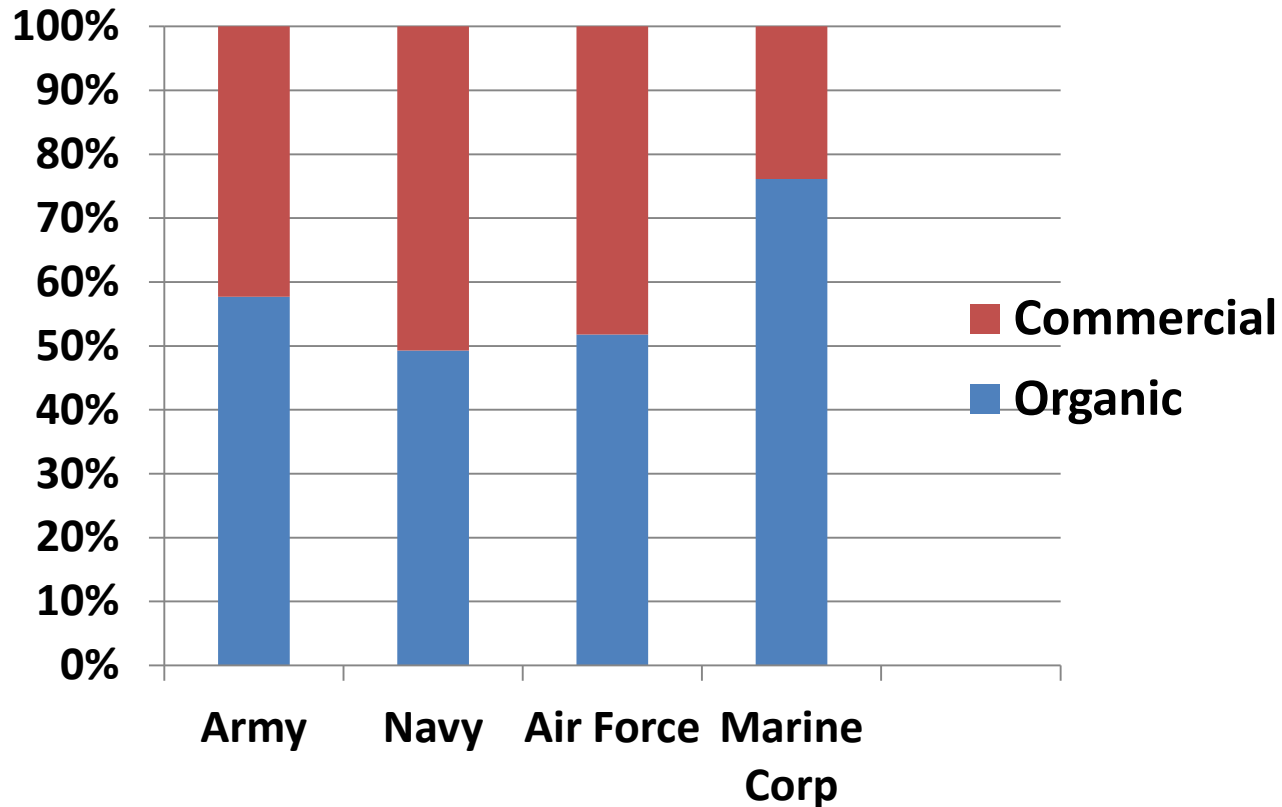
Air Force

- 56 Aircraft & missile



Organic and Commercial

**DoD's Depot Level Workload
- 53% Organic & 47% Commercial -**



Where Have We Been?

(Lessons Learned or Party Like its 1999)

- Depots vs OEMs
 - JG-APP & JDEP
- One Solution Not Possible
- HCAT Lessons
- Limitations of Empirical Approaches
- The Valley of Death
 - *Or is it valleys?*

Barriers To Replacements (2006)

- There is no cohesive Pentagon policy requiring alternatives
- The management system tends to provide little reward for success, but exacts a high penalty for failure
- Its necessary to obtain accurate and extensive performance and cost data for different applications
- Change is hindered by difficulty in credibly predicting the cost of new technologies
- Cost analysis does not adequately look at long term risks, continued availability of hazardous technologies, and sustainment costs

Priorities (2006)

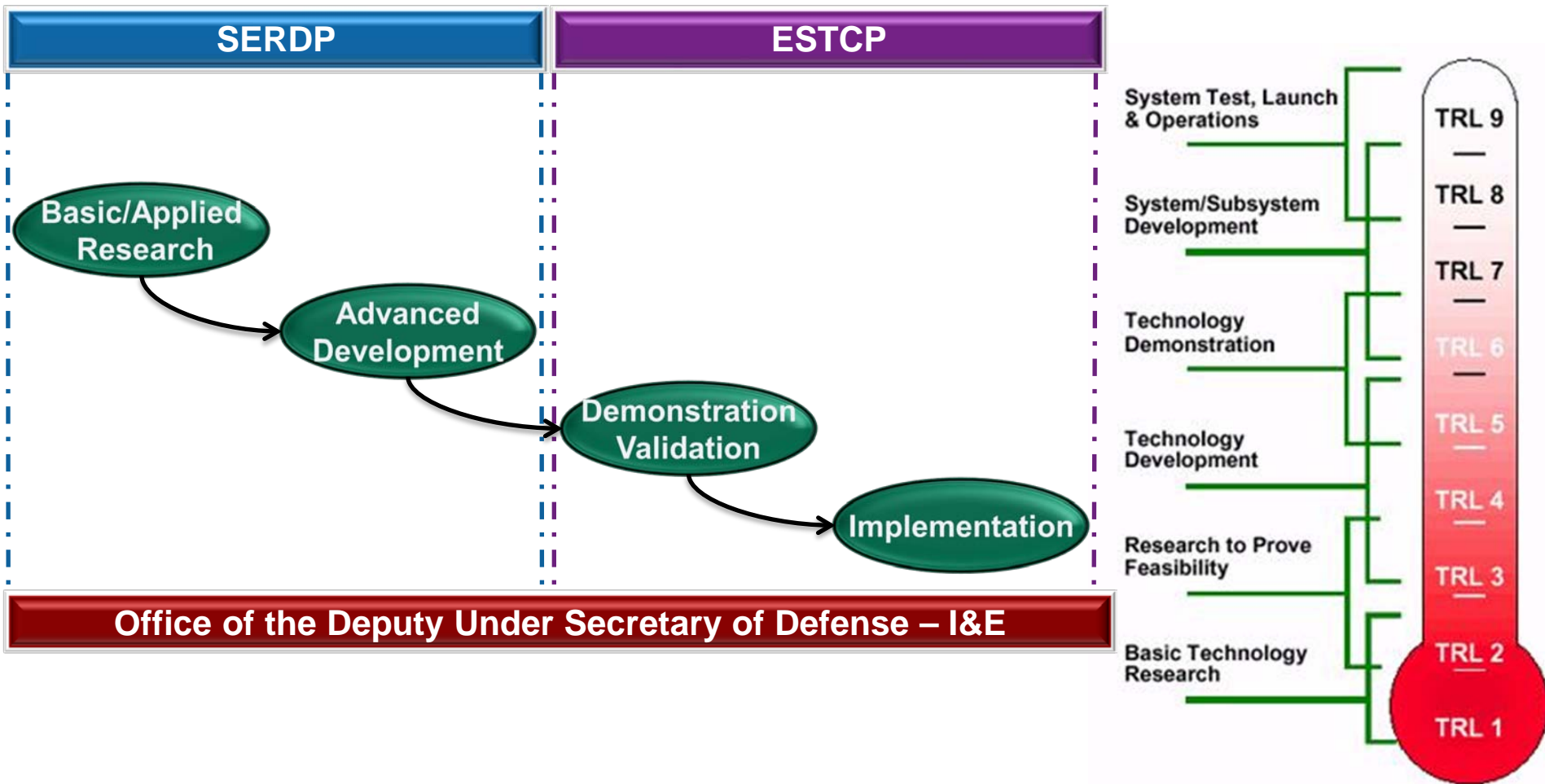
- 11 Cross Cutting Requirements
 - Acceptable cost-benefit methods and data
 - Technical database of surface finishing technologies
 - Acceptable valid test methods
 - ...
- 33 Specific Needs (engines, fasteners, structural, electronics, actuators)
 - Qualify chromate alternatives
 - Understand how non-Cr+6 inhibitors work
 - Elimination Be
 - ...

Where Do We Need To Go?

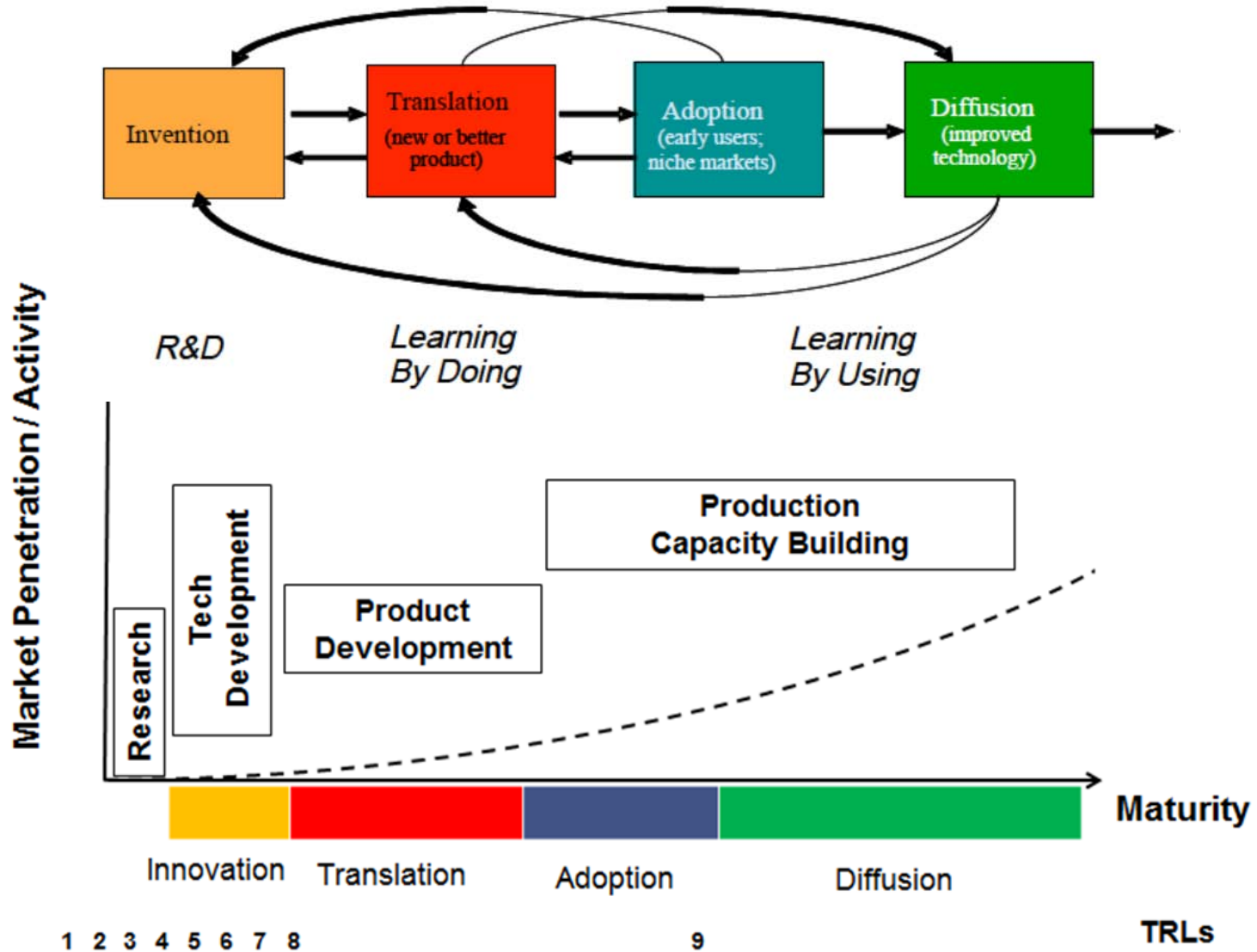
- Alternatives For All Applications
 - Today's substrates and tomorrow's
 - For all systems
 - For all components
 - Applicable at all levels of maintenance

- With Trusted Cost & Performance Data
 - Qualification
 - Authorization
 - Implementation

“Technology Development Process”



Late Stage Technology Maturity



Opportunities/Challenges

- Focus on Broadest Implementation
 - The Biggest ROI
 - Elimination across the entire shop floor increases cost effectiveness
 - Expand beyond organic depots
 - Significant work load in commercial maintenance facilities
 - Field level performance & savings are critical
- The Past Is Prologue
 - Partnerships are still critical
 - Empiricism is insufficient
- Computational & Advanced Testing Methodologies
 - Based on mechanistic understanding
 - Accelerate transitions
 - Predict life cycle results
 - Optimization of processes for all applications

Closing Thoughts

- We Have Made Great Progress
- Challenges Still Exist
- The Need and Value Will Only Increase

“Technological superiority is not assured, R&D is not a variable cost, and time is not recoverable.” – Katrina McFarland ASD(A)