



# Selected Acquisition Report (SAR)

RCS: DD-A&T(Q&A)823-148



## **Patriot Advanced Capability-3 (PAC-3)**

As of FY 2015 President's Budget

Defense Acquisition Management  
Information Retrieval  
(DAMIR)

# Report Documentation Page

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## Common Acronyms and Abbreviations

Acq O&M - Acquisition-Related Operations and Maintenance  
APB - Acquisition Program Baseline  
APPN - Appropriation  
APUC - Average Procurement Unit Cost  
BA - Budget Authority/Budget Activity  
BY - Base Year  
DAMIR - Defense Acquisition Management Information Retrieval  
Dev Est - Development Estimate  
DoD - Department of Defense  
DSN - Defense Switched Network  
Econ - Economic  
Eng - Engineering  
Est - Estimating  
FMS - Foreign Military Sales  
FY - Fiscal Year  
IOC - Initial Operational Capability  
\$K - Thousands of Dollars  
LRIP - Low Rate Initial Production  
\$M - Millions of Dollars  
MILCON - Military Construction  
N/A - Not Applicable  
O&S - Operating and Support  
Oth - Other  
PAUC - Program Acquisition Unit Cost  
PB - President's Budget  
PE - Program Element  
Proc - Procurement  
Prod Est - Production Estimate  
QR - Quantity Related  
Qty - Quantity  
RDT&E - Research, Development, Test, and Evaluation  
SAR - Selected Acquisition Report  
Sch - Schedule  
Spt - Support  
TBD - To Be Determined  
TY - Then Year  
UCR - Unit Cost Reporting

## Program Information

### Program Name

Patriot Advanced Capability-3 (PAC-3)

### DoD Component

Army

### Joint Participants

Missile Defense Agency

## Responsible Office

### Responsible Office

COL John Eggert  
 Project Manager  
 Lower Tier Project Office  
 Building 5250, Martin Road  
 Redstone Arsenal, AL 35898-8000  
[john.m.eggert2.mil@mail.mil](mailto:john.m.eggert2.mil@mail.mil)

**Phone** 256-955-3240  
**Fax** 256-955-3108  
**DSN Phone** 645-3240  
**DSN Fax** 645-4656

**Date Assigned** July 24, 2013

## References

### SAR Baseline (Production Estimate)

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated December 2, 2002

### Approved APB

Defense Acquisition Executive (DAE) Approved Acquisition Program Baseline (APB) dated March 3, 2006

## Mission and Description

Patriot, the centerpiece of the Army's air defense forces, is an extremely capable, long range, low-to-high altitude air defense missile system, which provides air defense of ground combat forces and high-value assets. Patriot is designed to cope with enemy defense suppression tactics that may include Tactical Ballistic Missiles (TBM), cruise missiles, anti-radiation missiles, and advanced aircraft employing saturation, maneuver, sophisticated Electronic Countermeasures (ECM), and low radar cross-section. Patriot air defenses will be integrated into the overall area air defense plan in support of the combatant commanders mission that can include other short-range, low altitude forward area and Joint assets for a theater of operations based upon the threat. The Patriot system can conduct multiple simultaneous engagements in all weather conditions and hostile ECM environments against high performance Air Breathing Threats (ABT) and TBMs with a high probability of target kill. System deployment is by Fire Unit (FU) at the battery-level, organized within a battalion. Each FU consists of an Engagement Control Station (ECS), one Radar Set (RS), an Electric Power Plant, and up to 16 Launching Stations (LS). The Patriot RS is a multi-function phased array radar, which performs a variety of surveillance, acquisition, and guidance tasks and is controlled by the ECS which provides the human interface for control of automated operations. The M902 LS (Configuration 3), with Enhanced Launcher Electronics System, supports the Patriot Advanced Capability-3 (PAC-3) missile as well as providing backwards compatibility with the PAC-2 missile variant. At the battalion level, command and control is exercised through the Information and Coordination Central, and associated communications equipment, including the Communications Relay Group. Both the FU and battalion have dedicated support, communications, and maintenance vehicles.

The Patriot system, in concert with the PAC-3 missile, has been upgraded through a series of integrated, phased system improvements. The PAC-3 missile is a high velocity hit-to-kill, surface-to-air missile capable of intercepting and destroying TBMs and ABTs. The PAC-3 missile provides the range, accuracy, and lethality to effectively defend against TBMs with conventional high explosive, chemical, and nuclear warheads. The PAC-3 missile's leading edge technology uses kinetic energy to destroy targets through its hit-to-kill capability in lieu of a proximity-fuzed warhead. The missile uses a solid propellant rocket motor, aerodynamic controls, Attitude Control Motors (ACMs), and inertial guidance to navigate. The missile flies to an intercept point specified prior to launch by its ground-based Fire Solution Computer embedded in the ECS. Target trajectory is updated during missile flyout through means of a radio frequency uplink/downlink. Shortly before arrival at the intercept point, the PAC-3 missile's on-board Ka-Band seeker acquires the target and selects optimal aimpoint initiating terminal homing guidance. The missile ACMs, which are short-duration, solid propellant rocket motors located in the missile forebody forward of the missile center of gravity, fire explosively to increase the missile's rate of spin and to enable the high resolution maneuvers characteristic of the PAC-3 missile. The combination of a fast missile airframe response and high impulse side thrusters generates a more rapid missile angle-of-attack than is possible with actuator-driven aerodynamic control surfaces alone.

The Patriot system is deployed world-wide in defense of U.S. and Allied forces. The PAC-3 missile has been approved for FMS to The Netherlands, Japan, Germany, United Arab Emirates, Taiwan, and Kuwait.

## Executive Summary

On April 13, 2013, the U.S. Army Lower Tier Project Office (LTPO) conducted a successful missile flight test to intercept a Zombie test missile at White Sands Missile Range (WSMR), New Mexico. This was the first flight test with the Zombie target, designed to substantially reduce the cost of Tactical Ballistic Missile (TBM) targets and provide threat representative characteristics. The intercept was conducted utilizing Patriot ground support equipment with Post-Deployment Build-7 (PDB-7) tactical software. Two PAC-3 missiles were ripple fired to engage the Zombie target. In addition to demonstrating Zombie performance, this test demonstrated the Patriot system capability to detect, track, and perform a simulated PAC-3 Missile Segment Enhancement engagement on a low-altitude cruise missile surrogate target, and provided sufficient data required in support of PAC-3 missile reliability scoring. All mission objectives were successfully achieved.

On August 15, 2013, the LTPO successfully conducted an FMS Patriot Program P5/P6 Missile Flight Test (MFT). The P5/P6 MFT utilized U.S. Government Patriot production ground support equipment with PDB-7 software to ripple-fire two PAC-3 missiles. The Patriot Fire Unit engaged a Patriot-As-A-Target (PAAT) TBM target threatening a defended asset. All mission objectives were successfully achieved.

On November 20, 2013, the LTPO successfully conducted a PAAT TBM test at WSMR, New Mexico. The two intercepts were conducted utilizing Patriot ground support equipment with PDB-7 tactical software. One tactical PAC-3 missile was fired at each TBM target threatening a defended asset on WSMR. This test demonstrated Patriot system capability to search, detect, track, classify, engage, and intercept a TBM target with a PAC-3 interceptor, as well as provided sufficient data required in support of PAC-3 missile reliability scoring for the field surveillance program. All mission objectives were successfully achieved.

The FY 2014 PAC-3 missile production contract was awarded on December 31, 2013, to Lockheed Martin Missiles and Fire Control, Dallas, Texas, as a letter contract valued at \$263.4M (\$203.9M U.S. and \$59.5M FMS). The effort for the U.S. Army includes 56 PAC-3 Cost Reduction Initiative missiles and missile tooling. The FMS effort for Kuwait includes seven Launcher Modification Kits (LMKs), one portable four-pack Test Set, Initial Spares, and missile/LMK production tooling.

There are no significant software-related issues with this program at this time.

### Threshold Breaches

APB Breaches	
--------------	--

<b>Schedule</b>		<input type="checkbox"/>
<b>Performance</b>		<input type="checkbox"/>
<b>Cost</b>	RDT&E	<input type="checkbox"/>
	Procurement	<input checked="" type="checkbox"/>
	MILCON	<input type="checkbox"/>
	Acq O&M	<input type="checkbox"/>
<b>O&amp;S Cost</b>		<input type="checkbox"/>
<b>Unit Cost</b>	PAUC	<input type="checkbox"/>
	APUC	<input type="checkbox"/>

#### Explanation of Breach

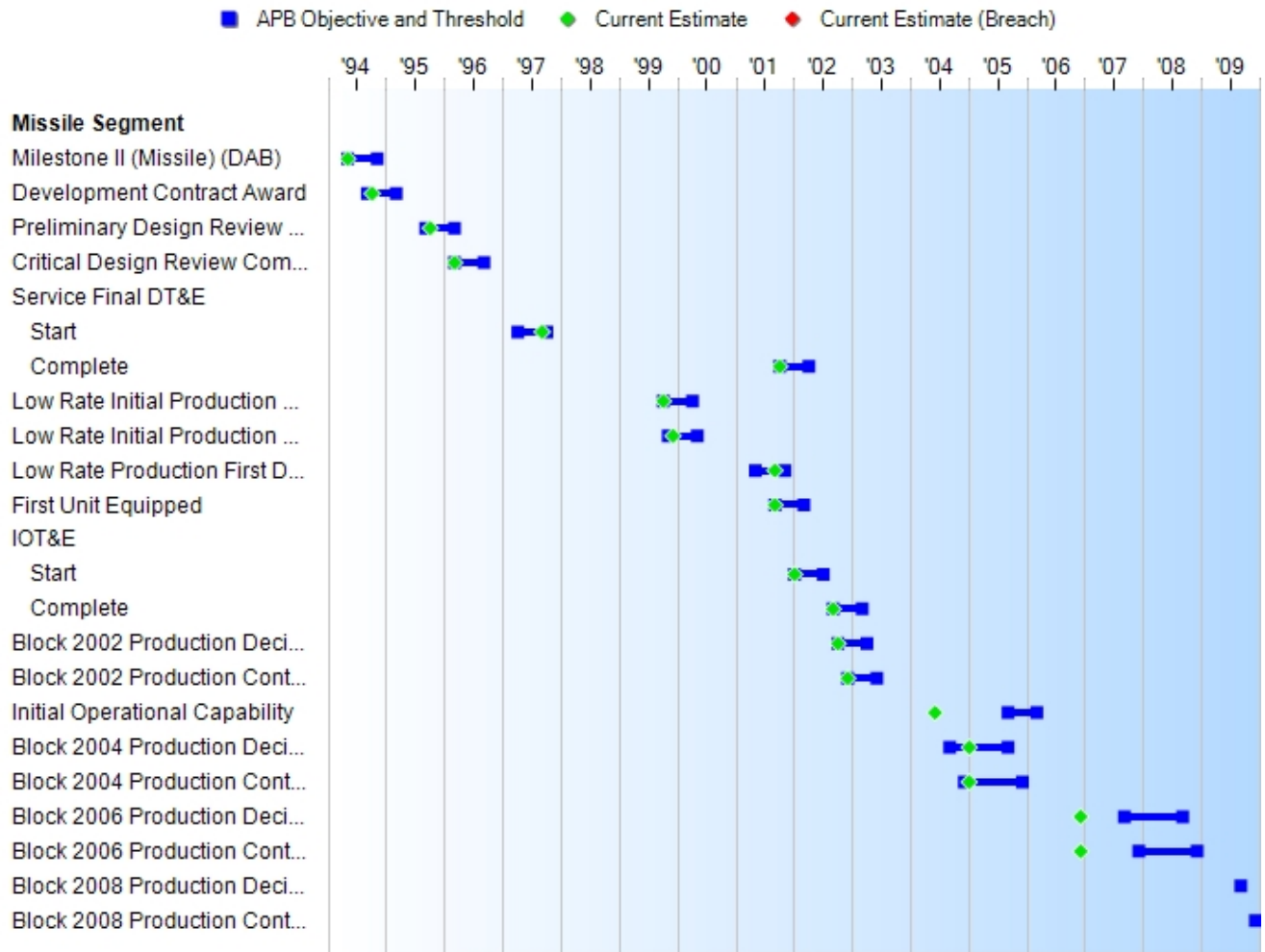
The Procurement cost breach was previously reported in the December 2009 SAR.

Nunn-McCurdy Breaches	
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<b>Current UCR Baseline</b>		
	PAUC	None
	APUC	None
<b>Original UCR Baseline</b>		
	PAUC	None
	APUC	None



# Schedule



Milestones	SAR Baseline Prod Est	Current APB Production Objective/Threshold		Current Estimate
Milestone II (Missile) (DAB)	MAY 1994	MAY 1994	NOV 1994	MAY 1994
Development Contract Award	SEP 1994	SEP 1994	MAR 1995	OCT 1994
Preliminary Design Review Complete	SEP 1995	SEP 1995	MAR 1996	OCT 1995
Critical Design Review Complete	MAR 1996	MAR 1996	SEP 1996	MAR 1996
Service Final DT&E				
Start	APR 1997	APR 1997	OCT 1997	SEP 1997
Complete	OCT 2001	OCT 2001	APR 2002	OCT 2001
Low Rate Initial Production Decision	OCT 1999	OCT 1999	APR 2000	OCT 1999
Low Rate Initial Production Contract Award	NOV 1999	NOV 1999	MAY 2000	DEC 1999
Low Rate Production First Delivery	MAY 2001	MAY 2001	NOV 2001	SEP 2001
First Unit Equipped	SEP 2001	SEP 2001	MAR 2002	SEP 2001
IOT&E				
Start	JAN 2002	JAN 2002	JUL 2002	JAN 2002
Complete	SEP 2002	SEP 2002	MAR 2003	SEP 2002
Block 2002 Production Decision	OCT 2002	OCT 2002	APR 2003	OCT 2002
Block 2002 Production Contract Award	DEC 2002	DEC 2002	JUN 2003	DEC 2002
Initial Operational Capability	SEP 2005	SEP 2005	MAR 2006	JUN 2004
Block 2004 Production Decision	SEP 2004	SEP 2004	SEP 2005	JAN 2005
Block 2004 Production Contract Award	DEC 2004	DEC 2004	DEC 2005	JAN 2005
Block 2006 Production Decision	SEP 2007	SEP 2007	SEP 2008	DEC 2006
Block 2006 Production Contract Award	DEC 2007	DEC 2007	DEC 2008	DEC 2006
Block 2008 Production Decision	SEP 2009	N/A	N/A	N/A
Block 2008 Production Contract Award	DEC 2009	N/A	N/A	N/A

### Change Explanations

None

### Memo

IOC for the PAC-3 missile was considered achieved when a Patriot battalion, consisting of five Fire Units (FU), was equipped with 32 PAC-3 missiles per FU.

All PAC-3 milestones are complete.

### Acronyms and Abbreviations

DAB - Defense Acquisition Board

DT&E - Development Test and Evaluation

IOT&E - Initial Operational Test and Evaluation

## Performance

Characteristics	SAR Baseline Prod Est	Current APB Production Objective/Threshold		Demonstrated Performance	Current Estimate
Fire Unit Mean Time Between Failure (hrs)	N/A	60	40	60	60
Joint Interoperability	N/A	Battery and Bn should be capable of integrating into a joint composite tracking network	Tactical Data Link TADIL-J shall be primary protocol for receiving, processing, and transmitting jointly approved tactical AMD specific messages	Met threshold in HWIL testing, ASCIET/JCIET and Roving Sands exercises	Battery and Bn should be capable of integrating into a joint composite tracking network

Classified Performance information is provided in the classified annex to this submission.

### Requirements Source

Operational Capability Document (OCD) dated August 22, 2003

### Change Explanations

None

### Acronyms and Abbreviations

AMD - Air and Missile Defense  
 ASCIET - All Services Combat Identification and Evaluation Team  
 Bn - Battalion  
 hrs - Hours  
 HWIL - Hardware-in-the-Loop  
 JCIET - Joint Combat Identification and Evaluation Team  
 TADIL-J - Tactical Data Link-Joint

### Track to Budget

**RDT&E**

Appn	BA	PE		
Army	2040	07	0203801A	
	<b>Project</b>		<b>Name</b>	
	036		Missile/Air Defense Product Improvement Program/Patriot Product Improvement Program	(Shared) (Sunk)
Army	2040	05	0604865A	
	<b>Project</b>		<b>Name</b>	
	01C		Patriot PAC-3 Theater Missile Defense Acq-EMD/Patriot Advanced Capability (PAC) - 3	(Sunk)
Army	2040	07	0607865A	
	<b>Project</b>		<b>Name</b>	
	DV8		Patriot Product Improvement	(Shared) (Sunk)
Defense-Wide	0400	03	0603216C	
	<b>Project</b>		<b>Name</b>	
	2207		Theater and ATBM Defenses/Multimode Missile Program	(Sunk)
	2208		Theater and ATBM Defenses/ERINT-1	(Sunk)
Defense-Wide	0400	05	0604225C	
	<b>Project</b>		<b>Name</b>	
	2207		TMD EMD/PAC-3 Missile (EMD)	(Sunk)
Defense-Wide	0400	05	0604865C	
	<b>Project</b>		<b>Name</b>	
	2014		PAC-3 EMD/Patriot	(Sunk)
	2207		PAC-3 EMD/Patriot	(Sunk)
	2257		PAC-3 EMD/Patriot	(Sunk)
Defense-Wide	0400	05	0604866C	
	<b>Project</b>		<b>Name</b>	
	2257		PAC-3 Risk Mitigation/Risk Reduction and Mitigation	(Sunk)

**Procurement**

Appn	BA	PE		
Army	2032	02		
	<b>Line Item</b>		<b>Name</b>	
	C49200		Patriot PAC-3	(Shared) (Sunk)
Army	2032	03		
	<b>Line Item</b>		<b>Name</b>	
	C50700		Patriot Mods	(Shared) (Sunk)
Army	2032	04		
	<b>Line Item</b>		<b>Name</b>	
	CA0267		Patriot Modification Initial Spares	(Shared) (Sunk)
Defense-Wide	0300	02		
	<b>Line Item</b>		<b>Name</b>	
	0208060C		PAC-3 Procurement	(Sunk)
Defense-Wide	0300	01		
	<b>Line Item</b>		<b>Name</b>	
	0208865C		PAC-3 Missile Procurement	(Sunk)

Line Item C49100 is the parent line for C49200.

## Cost and Funding

### Cost Summary

#### Total Acquisition Cost and Quantity

Appropriation	BY2002 \$M			BY2002 \$M	TY \$M		
	SAR Baseline Prod Est	Current APB Production Objective/Threshold	Current Estimate		SAR Baseline Prod Est	Current APB Production Objective	Current Estimate
RDT&E	3578.2	3481.8	3830.0	3430.2	3302.1	3224.6	3176.2
Procurement	5505.8	5007.2	5507.9	<b>7182.4</b> <sup>1</sup>	5903.7	5267.4	8131.1
Flyaway	--	--	--	7182.4	--	--	8131.1
Recurring	--	--	--	6729.9	--	--	7678.4
Non Recurring	--	--	--	452.5	--	--	452.7
Support	--	--	--	0.0	--	--	0.0
Other Support	--	--	--	0.0	--	--	0.0
Initial Spares	--	--	--	0.0	--	--	0.0
MILCON	0.0	0.0	--	0.0	0.0	0.0	0.0
Acq O&M	0.0	0.0	--	0.0	0.0	0.0	0.0
Total	9084.0	8489.0	N/A	10612.6	9205.8	8492.0	11307.3

<sup>1</sup> APB Breach

Funding for additional PAC-3 missile quantities in FY 2010 - FY 2013 was transferred from the Patriot/Medium Extended Air Defense System Combined Aggregate Program Missile Subprogram procurement funding line in the respective years.

Quantity	SAR Baseline Prod Est	Current APB Production	Current Estimate
RDT&E	0	0	0
Procurement	1159	961	1410
Total	1159	961	1410

FY 2013 Congressional funds in the amount of \$300.0M were received for 56 additional missiles, which were awarded on the FY 2014 PAC-3 Missile Production contract.

## Cost and Funding

### Funding Summary

#### Appropriation and Quantity Summary FY2015 President's Budget / December 2013 SAR (TY\$ M)

Appropriation	Prior	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	To Complete	Total
RDT&E	3176.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	3176.2
Procurement	8131.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	8131.1
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
PB 2015 Total	11307.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	11307.3
PB 2014 Total	11007.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	11007.3
Delta	300.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	300.0

Quantity	Undistributed	Prior	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	To Complete	Total
Development	0	0	0	0	0	0	0	0	0	0
Production	0	1410	0	0	0	0	0	0	0	1410
PB 2015 Total	0	1410	0	0	0	0	0	0	0	1410
PB 2014 Total	0	1354	0	0	0	0	0	0	0	1354
Delta	0	56	0	0	0	0	0	0	0	56

## Cost and Funding

### Annual Funding By Appropriation

#### Annual Funding TY\$

#### 2040 | RDT&E | Research, Development, Test, and Evaluation, Army

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
2004	--	--	--	--	--	--	151.3
2005	--	--	--	--	--	--	60.4
<b>Subtotal</b>	--	--	--	--	--	--	<b>211.7</b>



**Annual Funding BY\$****2040 | RDT&E | Research, Development, Test, and Evaluation, Army**

<b>Fiscal Year</b>	<b>Quantity</b>	<b>End Item Recurring Flyaway BY 2002 \$M</b>	<b>Non End Item Recurring Flyaway BY 2002 \$M</b>	<b>Non Recurring Flyaway BY 2002 \$M</b>	<b>Total Flyaway BY 2002 \$M</b>	<b>Total Support BY 2002 \$M</b>	<b>Total Program BY 2002 \$M</b>
2004	--	--	--	--	--	--	143.5
2005	--	--	--	--	--	--	55.7
<b>Subtotal</b>	--	--	--	--	--	--	<b>199.2</b>

## Annual Funding TY\$

## 0400 | RDT&amp;E | Research, Development, Test, and Evaluation, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
1983	--	--	--	--	--	--	33.3
1984	--	--	--	--	--	--	24.1
1985	--	--	--	--	--	--	20.4
1986	--	--	--	--	--	--	15.1
1987	--	--	--	--	--	--	30.2
1988	--	--	--	--	--	--	18.0
1989	--	--	--	--	--	--	65.2
1990	--	--	--	--	--	--	38.3
1991	--	--	--	--	--	--	127.5
1992	--	--	--	--	--	--	239.0
1993	--	--	--	--	--	--	200.2
1994	--	--	--	--	--	--	194.1
1995	--	--	--	--	--	--	276.1
1996	--	--	--	--	--	--	311.6
1997	--	--	--	--	--	--	328.1
1998	--	--	--	--	--	--	234.1
1999	--	--	--	--	--	--	237.3
2000	--	--	--	--	--	--	220.7
2001	--	--	--	--	--	--	81.9
2002	--	--	--	--	--	--	130.4
2003	--	--	--	--	--	--	138.9
<b>Subtotal</b>	--	--	--	--	--	--	<b>2964.5</b>

## Annual Funding BY\$

## 0400 | RDT&amp;E | Research, Development, Test, and Evaluation, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway BY 2002 \$M	Non End Item Recurring Flyaway BY 2002 \$M	Non Recurring Flyaway BY 2002 \$M	Total Flyaway BY 2002 \$M	Total Support BY 2002 \$M	Total Program BY 2002 \$M
1983	--	--	--	--	--	--	51.6
1984	--	--	--	--	--	--	36.0
1985	--	--	--	--	--	--	29.5
1986	--	--	--	--	--	--	21.2
1987	--	--	--	--	--	--	41.3
1988	--	--	--	--	--	--	23.9
1989	--	--	--	--	--	--	83.1
1990	--	--	--	--	--	--	46.9
1991	--	--	--	--	--	--	149.8
1992	--	--	--	--	--	--	273.2
1993	--	--	--	--	--	--	225.3
1994	--	--	--	--	--	--	214.3
1995	--	--	--	--	--	--	299.1
1996	--	--	--	--	--	--	331.6
1997	--	--	--	--	--	--	344.7
1998	--	--	--	--	--	--	244.0
1999	--	--	--	--	--	--	244.6
2000	--	--	--	--	--	--	224.0
2001	--	--	--	--	--	--	82.0
2002	--	--	--	--	--	--	129.3
2003	--	--	--	--	--	--	135.6
<b>Subtotal</b>	--	--	--	--	--	--	<b>3231.0</b>

**Annual Funding TY\$**  
**2032 | Procurement | Missile Procurement, Army**

<b>Fiscal Year</b>	<b>Quantity</b>	<b>End Item Recurring Flyaway TY \$M</b>	<b>Non End Item Recurring Flyaway TY \$M</b>	<b>Non Recurring Flyaway TY \$M</b>	<b>Total Flyaway TY \$M</b>	<b>Total Support TY \$M</b>	<b>Total Program TY \$M</b>
2004	135	578.9	--	38.1	617.0	--	617.0
2005	108	497.0	--	--	497.0	--	497.0
2006	112	475.9	--	--	475.9	--	475.9
2007	112	470.4	24.2	--	494.6	--	494.6
2008	108	469.7	--	--	469.7	--	469.7
2009	124	510.6	--	--	510.6	--	510.6
2010	59	341.3	--	--	341.3	--	341.3
2011	138	838.8	--	--	838.8	--	838.8
2012	88	662.2	--	--	662.2	--	662.2
2013	140	946.6	--	--	946.6	--	946.6
<b>Subtotal</b>	<b>1124</b>	<b>5791.4</b>	<b>24.2</b>	<b>38.1</b>	<b>5853.7</b>	<b>--</b>	<b>5853.7</b>

**Annual Funding BY\$**  
**2032 | Procurement | Missile Procurement, Army**

<b>Fiscal Year</b>	<b>Quantity</b>	<b>End Item Recurring Flyaway BY 2002 \$M</b>	<b>Non End Item Recurring Flyaway BY 2002 \$M</b>	<b>Non Recurring Flyaway BY 2002 \$M</b>	<b>Total Flyaway BY 2002 \$M</b>	<b>Total Support BY 2002 \$M</b>	<b>Total Program BY 2002 \$M</b>
2004	135	536.1	--	35.3	571.4	--	571.4
2005	108	447.7	--	--	447.7	--	447.7
2006	112	419.5	--	--	419.5	--	419.5
2007	112	406.8	20.9	--	427.7	--	427.7
2008	108	400.0	--	--	400.0	--	400.0
2009	124	429.4	--	--	429.4	--	429.4
2010	59	282.1	--	--	282.1	--	282.1
2011	138	681.2	--	--	681.2	--	681.2
2012	88	529.5	--	--	529.5	--	529.5
2013	140	736.9	--	--	736.9	--	736.9
<b>Subtotal</b>	<b>1124</b>	<b>4869.2</b>	<b>20.9</b>	<b>35.3</b>	<b>4925.4</b>	<b>--</b>	<b>4925.4</b>

## Annual Funding TY\$

## 0300 | Procurement | Procurement, Defense-Wide

Fiscal Year	Quantity	End Item Recurring Flyaway TY \$M	Non End Item Recurring Flyaway TY \$M	Non Recurring Flyaway TY \$M	Total Flyaway TY \$M	Total Support TY \$M	Total Program TY \$M
1997	--	--	--	105.1	105.1	--	105.1
1998	20	183.3	--	--	183.3	--	183.3
1999	--	--	--	87.8	87.8	--	87.8
2000	32	306.7	--	--	306.7	--	306.7
2001	40	291.5	--	--	291.5	--	291.5
2002	72	487.5	--	210.1	697.6	--	697.6
2003	122	593.8	--	11.6	605.4	--	605.4
<b>Subtotal</b>	<b>286</b>	<b>1862.8</b>	<b>--</b>	<b>414.6</b>	<b>2277.4</b>	<b>--</b>	<b>2277.4</b>

**Annual Funding BY\$****0300 | Procurement | Procurement, Defense-Wide**

<b>Fiscal Year</b>	<b>Quantity</b>	<b>End Item Recurring Flyaway BY 2002 \$M</b>	<b>Non End Item Recurring Flyaway BY 2002 \$M</b>	<b>Non Recurring Flyaway BY 2002 \$M</b>	<b>Total Flyaway BY 2002 \$M</b>	<b>Total Support BY 2002 \$M</b>	<b>Total Program BY 2002 \$M</b>
1997	--	--	--	109.9	109.9	--	109.9
1998	20	189.8	--	--	189.8	--	189.8
1999	--	--	--	89.8	89.8	--	89.8
2000	32	309.2	--	--	309.2	--	309.2
2001	40	290.3	--	--	290.3	--	290.3
2002	72	478.8	--	206.4	685.2	--	685.2
2003	122	571.7	--	11.1	582.8	--	582.8
<b>Subtotal</b>	<b>286</b>	<b>1839.8</b>	<b>--</b>	<b>417.2</b>	<b>2257.0</b>	<b>--</b>	<b>2257.0</b>

## Low Rate Initial Production

	<b>Initial LRIP Decision</b>	<b>Current Total LRIP</b>
<b>Approval Date</b>	5/19/1994	10/20/2001
<b>Approved Quantity</b>	90	164
<b>Reference</b>	Milestone II/IV ADM	Acquisition Strategy
<b>Start Year</b>	1998	1998
<b>End Year</b>	1999	2002

The Current Total LRIP Quantity is more than 10% of the total production quantity due to the fact that this was the minimum LRIP quantity needed to avoid a production break.

The LRIP quantity is 164 PAC-3 missiles as approved by the Under Secretary of Defense (Acquisition, Technology and Logistics) on October 20, 2001.



## Foreign Military Sales

Country	Date of Sale	Quantity	Total Cost \$M	Memo
Kuwait	2/22/2013	60	290.1	FMS Case KU-B-UMI: 15 PAC-3 missile four-packs.
Taiwan	10/12/2011	386	1664.5	FMS Case TW-B-YYV; Amendment 4: 96 PAC-3 missile four-packs, one PAC-3 missile test two-pack, ground support equipment, and spares.
United Arab Emirates	11/20/2008	292	1480.2	FMS Case AE-B-ZUG: 72 PAC-3 missile four-packs, two PAC-3 missile test two-packs, ground support equipment, and spares.
Germany	11/21/2007	25	87.1	FMS Case GY-B-WZC: Six PAC-3 missile four-packs, and one test missile.
Japan	12/9/2004	16	56.8	FMS Case JA-B-WYN: Eight PAC-3 missile two-packs.
Netherlands	4/21/2004	32	99.1	FMS Case NE-B-WBV: Eight PAC-3 missile four-packs.

The FY 2005 PAC-3 missile production contract was awarded on January 27, 2005 and included requirements for 16 missiles for The Netherlands and 16 missiles for Japan. Production deliveries were completed in the 4th Quarter FY 2007.

The FY 2007 PAC-3 missile production contract was modified on April 6, 2007 to include a requirement for one test missile for Germany.

The FY 2008 PAC-3 missile production contract was awarded on December 13, 2007 and included requirements for 16 missiles for The Netherlands and 24 missiles for Germany. Production deliveries began in the 1st Quarter FY 2010.

The FY 2009 PAC-3 missile production contract was awarded on December 23, 2008 and included requirements for 64 missiles for the United Arab Emirates (UAE). Production deliveries began in the 2nd Quarter FY 2011.

The FY 2010 PAC-3 missile production contract was awarded on December 30, 2009 and included requirements for 96 missiles for Taiwan and 98 missiles for UAE. Production deliveries began in the 1st Quarter FY 2012 for Taiwan and in 2nd Quarter FY 2012 for UAE.

The FY 2011 PAC-3 missile production contract was awarded on December 20, 2010 and included requirements for 130 missiles for UAE and 96 missiles for Taiwan. Production deliveries began in the 2nd Quarter FY 2013 for Taiwan and UAE.

The FY 2012 PAC-3 missile production contract was awarded on December 15, 2011 and included requirements for 154 missiles for Taiwan. Production deliveries began in the 1st Quarter FY 2014.

The FY 2013 PAC-3 missile production contract was awarded on December 27, 2012 and included requirements for 40 missiles for Taiwan and 60 missiles for Kuwait. Production deliveries are scheduled to begin in the 3rd Quarter FY 2015.

Total cost represents PAC-3 missile costs for respective cases.

## **Nuclear Costs**

None

**Unit Cost****Unit Cost Report**

	BY2002 \$M	BY2002 \$M	
Unit Cost	Current UCR Baseline (MAR 2006 APB)	Current Estimate (DEC 2013 SAR)	BY % Change

## Program Acquisition Unit Cost (PAUC)

Cost	8489.0	10612.6	
Quantity	961	1410	
Unit Cost	8.834	7.527	-14.80

## Average Procurement Unit Cost (APUC)

Cost	5007.2	7182.4	
Quantity	961	1410	
Unit Cost	5.210	5.094	-2.23

	BY2002 \$M	BY2002 \$M	
Unit Cost	Original UCR Baseline (MAR 2000 APB)	Current Estimate (DEC 2013 SAR)	BY % Change

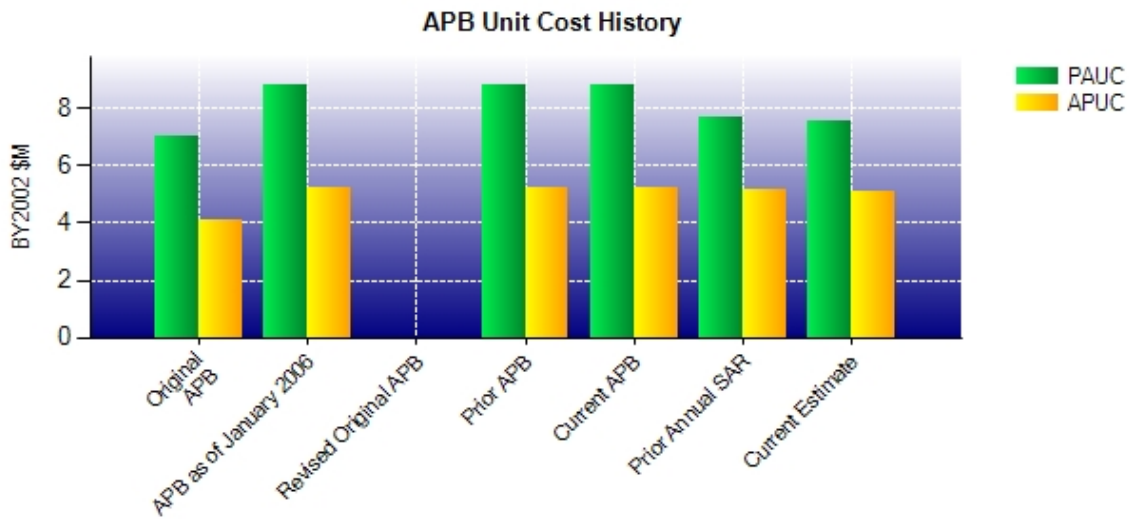
## Program Acquisition Unit Cost (PAUC)

Cost	7084.0	10612.6	
Quantity	1012	1410	
Unit Cost	7.000	7.527	+7.53

## Average Procurement Unit Cost (APUC)

Cost	4156.4	7182.4	
Quantity	1012	1410	
Unit Cost	4.107	5.094	+24.03

### Unit Cost History



	Date	BY2002 \$M		TY \$M	
		PAUC	APUC	PAUC	APUC
<b>Original APB</b>	MAR 2000	7.002	4.107	7.086	4.465
<b>APB as of January 2006</b>	NOV 2004	8.834	5.210	8.837	5.481
<b>Revised Original APB</b>	N/A	N/A	N/A	N/A	N/A
<b>Prior APB</b>	NOV 2004	8.834	5.210	8.837	5.481
<b>Current APB</b>	MAR 2006	8.834	5.210	8.837	5.481
<b>Prior Annual SAR</b>	DEC 2012	7.656	5.123	8.129	5.784
<b>Current Estimate</b>	DEC 2013	7.527	5.094	8.019	5.767

### SAR Unit Cost History

#### Initial SAR Baseline to Current SAR Baseline (TY \$M)

Initial PAUC Dev Est	Changes								PAUC Prod Est
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	
3.530	-0.166	0.867	0.480	0.421	2.811	0.000	0.000	4.413	7.943

#### Current SAR Baseline to Current Estimate (TY \$M)

PAUC Prod Est	Changes								PAUC Current Est
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	
7.943	0.129	-0.573	0.082	0.000	0.438	0.000	0.000	0.076	8.019

**Initial SAR Baseline to Current SAR Baseline (TY \$M)**

Initial APUC Dev Est	Changes								APUC Prod Est
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	
1.880	-0.184	0.943	0.244	0.166	2.045	0.000	0.000	3.214	5.094

**Current SAR Baseline to Current Estimate (TY \$M)**

APUC Prod Est	Changes								APUC Current Est
	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	
5.094	0.122	-0.064	0.082	0.000	0.533	0.000	0.000	0.673	5.767

**SAR Baseline History**

Item/Event	SAR Planning Estimate (PE)	SAR Development Estimate (DE)	SAR Production Estimate (PdE)	Current Estimate
Milestone I	N/A	N/A	N/A	N/A
Milestone II	N/A	MAY 1994	MAY 1994	MAY 1994
Milestone III	N/A	AUG 1998	OCT 2002	OCT 2002
IOC	N/A	NOV 1999	SEP 2005	JUN 2004
Total Cost (TY \$M)	N/A	4236.2	9205.8	11307.3
Total Quantity	N/A	1200	1159	1410
Prog. Acq. Unit Cost (PAUC)	N/A	3.530	7.943	8.019

The PAC-3 Milestone III was redefined as the Block 2002 Production Decision to reflect the evolutionary development acquisition approach approved at the October 31, 2002 Defense Acquisition Board.

**Cost Variance**

<b>Summary Then Year \$M</b>				
	<b>RDT&amp;E</b>	<b>Proc</b>	<b>MILCON</b>	<b>Total</b>
SAR Baseline (Prod Est)	3302.1	5903.7	--	9205.8
Previous Changes				
Economic	+8.8	+188.1	--	+196.9
Quantity	--	+964.6	--	+964.6
Schedule	--	+105.6	--	+105.6
Engineering	--	--	--	--
Estimating	-134.7	+669.1	--	+534.4
Other	--	--	--	--
Support	--	--	--	--
Subtotal	-125.9	+1927.4	--	+1801.5
Current Changes				
Economic	--	-15.7	--	-15.7
Quantity	--	+222.2	--	+222.2
Schedule	--	+10.7	--	+10.7
Engineering	--	--	--	--
Estimating	--	+82.8	--	+82.8
Other	--	--	--	--
Support	--	--	--	--
Subtotal	--	+300.0	--	+300.0
Total Changes	-125.9	+2227.4	--	+2101.5
CE - Cost Variance	3176.2	8131.1	--	11307.3
CE - Cost & Funding	3176.2	8131.1	--	11307.3

<b>Summary Base Year 2002 \$M</b>				
	<b>RDT&amp;E</b>	<b>Proc</b>	<b>MILCON</b>	<b>Total</b>
SAR Baseline (Prod Est)	3578.2	5505.8	--	9084.0
Previous Changes				
Economic	--	--	--	--
Quantity	--	+759.3	--	+759.3
Schedule	--	+110.6	--	+110.6
Engineering	--	--	--	--
Estimating	-148.0	+560.7	--	+412.7
Other	--	--	--	--
Support	--	--	--	--
Subtotal	-148.0	+1430.6	--	+1282.6
Current Changes				
Economic	--	--	--	--
Quantity	--	+172.9	--	+172.9
Schedule	--	+8.3	--	+8.3
Engineering	--	--	--	--
Estimating	--	+64.8	--	+64.8
Other	--	--	--	--
Support	--	--	--	--
Subtotal	--	+246.0	--	+246.0
Total Changes	-148.0	+1676.6	--	+1528.6
CE - Cost Variance	3430.2	7182.4	--	10612.6
CE - Cost & Funding	3430.2	7182.4	--	10612.6

Previous Estimate: December 2012

Procurement	\$M	
	Base Year	Then Year
<b>Current Change Explanations</b>		
Revised escalation indices. (Economic)	N/A	-15.7
Adjustment for current and prior escalation. (Estimating)	+12.5	+15.7
Total Quantity variance resulting from an increase of 56 missiles from 1,068 to 1,124 (Army). (Subtotal)	+227.1	+291.7
Quantity variance resulting from an increase of 56 missiles from 1,068 to 1,124 (Army). (Quantity)	(+166.5)	(+213.9)
Allocation to Schedule resulting from Quantity change. (Schedule) (QR)	(+8.3)	(+10.7)
Allocation to Estimating resulting from Quantity change. (Estimating) (QR)	(+52.3)	(+67.1)
Additional Quantity variance due to increase of 56 missiles. (Quantity)	+6.4	+8.3
Procurement Subtotal	+246.0	+300.0

(QR) Quantity Related



## Contracts

### Appropriation: Procurement

Contract Name	<b>FY 2012 PAC-3 Production</b>
Contractor	Lockheed Martin Corporation
Contractor Location	Dallas, TX 75265
Contract Number, Type	W31P4Q-12-C-0002, FFP
Award Date	December 15, 2011
Definitization Date	December 15, 2011

Initial Contract Price (\$M)			Current Contract Price (\$M)			Estimated Price at Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
921.3	N/A	242	921.3	N/A	242	921.3	921.3

### Cost and Schedule Variance Explanations

Cost and Schedule Variance reporting is not required on this FFP contract.

### Contract Comments

This contract is more than 90% complete; therefore, this is the final report for this contract.

The FY 2012 PAC-3 Missile Production contract was awarded on December 15, 2011, to Lockheed Martin Missiles and Fire Control, Dallas, Texas, for FMS requirements and was modified on December 19, 2011, December 23, 2011, and January 13, 2012, to award the U.S. requirements based on FY 2012 funding availability. The total contract award value is \$921.3M for the production of 242 PAC-3 missiles for both U.S. and Taiwan FMS requirements, and includes test missiles, Launcher Modification Kits, tooling, and parts library.

**Appropriation: Procurement**

Contract Name	<b>FY 2013 PAC-3 Production</b>
Contractor	Lockheed Martin Corporation
Contractor Location	Dallas, TX 75265
Contract Number, Type	W31P4Q-13-C-0068, FFP
Award Date	December 27, 2012
Definitization Date	August 31, 2013

Initial Contract Price (\$M)			Current Contract Price (\$M)			Estimated Price at Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
755.1	N/A	168	940.2	N/A	244	940.2	940.2

**Target Price Change Explanation**

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to contract modifications to add U.S. and FMS quantities, Launcher Modification Kits (LMKs), and associated tooling.

**Cost and Schedule Variance Explanations**

Cost and Schedule Variance reporting is not required on this FFP contract.

**Contract Comments**

The FY 2013 PAC-3 Missile Production contract was awarded on December 27, 2012, to Lockheed Martin Missiles and Fire Control, Dallas, Texas, as a letter contract valued at \$755.1M. The U.S. portion of this contract is \$470.1M for 128 (68 missiles FY 2013 funded and 60 missiles FY 2011 supplemental funded) PAC-3 missiles, and 40 PAC-3 missiles for international partner, 27 LMKs for international partner, and missile/LMK production tooling.

Production deliveries began in the 2nd Quarter FY 2014.

**Appropriation: Procurement**

Contract Name	<b>CY12 PAC-3 Missile Support Center</b>
Contractor	Lockheed Martin Corporation
Contractor Location	Dallas, TX 75265
Contract Number, Type	W31P4Q-12-C-0100, CPIF/CPFF
Award Date	March 30, 2012
Definitization Date	April 01, 2012

Initial Contract Price (\$M)			Current Contract Price (\$M)			Estimated Price at Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
7.6	N/A	N/A	101.1	N/A	N/A	95.3	87.4

**Target Price Change Explanation**

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to modifications for requirements for repair/recertification, storage and aging, and stockpile reliability testing.

Variance	Cost Variance	Schedule Variance
Cumulative Variances To Date (1/26/2014)	+3.1	-9.8
Previous Cumulative Variances	+0.9	-0.5
Net Change	+2.2	-9.3

**Cost and Schedule Variance Explanations**

The favorable net change in the cost variance is due to supplier labor efficiencies in the areas of Engineering, Manufacturing, Support, and Quality labor. Associated tasks for recertification effort were postponed due to a delay in component repairs.

The unfavorable net change in the schedule variance is due to late deliveries of seekers and midsections. Recertification operation is difficult to schedule and requires that current plans be maintained to stay ahead of contract requirements. Variable recertification quantities and schedule of field returns are worked in with the normal scheduled work throughout the calendar year.

**Contract Comments**

This contract was awarded to Lockheed Martin Missiles and Fire Control, Dallas, Texas, on March 30, 2012, and was definitized on April 1, 2012, with an initial contract value of \$7.6M to conduct the PAC-3 Missile Field Surveillance Program for the U.S., The Netherlands, Germany, Japan, Taiwan, and the United Arab Emirates.

**Appropriation: Procurement**

Contract Name **FY 2014 PAC-3 Production**  
 Contractor Lockheed Martin Corporation  
 Contractor Location Dallas, TX 75265  
 Contract Number, Type W31P4Q-14-C-0034, FFP  
 Award Date December 31, 2013  
 Definitization Date June 30, 2014

Initial Contract Price (\$M)			Current Contract Price (\$M)			Estimated Price at Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
263.4	N/A	56	263.4	N/A	56	263.4	263.4

**Cost and Schedule Variance Explanations**

Cost and Schedule Variance reporting is not required on this FFP contract.

**Contract Comments**

This is the first time this contract is being reported.

The FY 2014 PAC-3 Missile Production contract was awarded on December 31, 2013, to Lockheed Martin Missiles and Fire Control, Dallas, Texas, as a letter contract valued at \$263.4M (\$203.9M U.S. and \$59.5M FMS). The effort for the U.S. includes 56 PAC-3 Cost Reduction Initiative missiles. The FMS effort for Kuwait includes seven Launcher Modification Kits (LMKs), one portable four-pack Test Set, Initial Spares, and missile/LMK production tooling.

Deliveries are scheduled to begin in the 3rd Quarter FY 2015.

**Appropriation: Procurement**

Contract Name **PAC-3 Tactical Telemetry Redesign**  
 Contractor Lockheed Martin Corporation  
 Contractor Location Dallas, TX 75265  
 Contract Number, Type W31P4Q-12-G-0001/6, CPIF  
 Award Date August 30, 2013  
 Definitization Date August 30, 2013

Initial Contract Price (\$M)			Current Contract Price (\$M)			Estimated Price at Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
44.1	N/A	N/A	44.1	N/A	N/A	43.0	33.4

Variance	Cost Variance	Schedule Variance
Cumulative Variances To Date (1/26/2014)	+0.3	-0.1
Previous Cumulative Variances	--	--
Net Change	+0.3	-0.1

**Cost and Schedule Variance Explanations**

The favorable cumulative cost variance is due to Systems Engineering and Management being primarily level of effort tasks and using less hours with a slower ramp up than planned.

The unfavorable cumulative schedule variance is due to delayed start of planned tests in the telemetry area.

**Contract Comments**

This is the first time this contract is being reported.

This contract was awarded to Lockheed Martin Missiles and Fire Control, Dallas, Texas, on August 30, 2013, and was definitized for a total contract value of \$44.1M to provide replacement components for the Multiband Radio Frequency Data Link, Tactical Telemetry, and Flight Test Telemetry Plate, whose components have become obsolete. New components are required to meet production obligations.

## Deliveries and Expenditures

Delivered to Date	Plan to Date	Actual to Date	Total Quantity	Percent Delivered
Development	0	0	0	--
Production	1210	1268	1410	89.93%
Total Program Quantity Delivered	1210	1268	1410	89.93%

### Expended and Appropriated (TY \$M)

Total Acquisition Cost	11307.3	Years Appropriated	31
Expended to Date	9543.8	Percent Years Appropriated	100.00%
Percent Expended	84.40%	Appropriated to Date	11307.3
Total Funding Years	31	Percent Appropriated	100.00%

The above data is current as of 3/31/2014.

## Operating and Support Cost

### Missile Segment

#### Assumptions and Ground Rules

##### Cost Estimate Reference:

The PAC-3 O&S cost estimate was established in the December 2, 2002 APB and has been updated since the prior annual SAR to reflect the program procurement quantity current estimate. The O&S estimate covers a lifecycle of 45-years, FY 2002 through FY 2046, and includes costs to support PAC-3 variant missiles. The estimate was completed in Automated Cost Estimating-Integrated Tools and is based on actual costs for repair and recertification of the PAC-3 missile. The estimate also uses a historical factor to estimate the quantity of missiles that will require annual repair and the program losses for operational use, flight testing, and planned field surveillance.

##### Sustainment Strategy:

The PAC-3 missile procurement quantity current estimate is 1,410. The missile will be recertified twice, at ten-year intervals, within its 30-year planned service life. Contractor Logistics Support (CLS) is used to support maintenance and repair of PAC-3 certified missiles. The missile is a self-contained major end item and does not require sustainment in the field. There are no intermediate-level maintenance tasks for the missile and the organic depot/agency does not possess the required repair capacity, tools, and test equipment for depot level sustainment, supply support, and software support. Missile subsystems are required to be shipped to subcontractor facilities for repair and replacement of subsystem components. The Government has limited technical data rights and relies on CLS for missile sustainment.

##### Antecedent Information:

There is no antecedent system for the PAC-3 missile.

Unitized O&S Costs BY2002 \$M		
Cost Element	Missile Segment Average Annual Cost of All Missiles	No Antecedent System (Antecedent) N/A
Unit-Level Manpower	0.000	0.000
Unit Operations	0.000	0.000
Maintenance	45.080	0.000
Sustaining Support	3.270	0.000
Continuing System Improvements	14.720	0.000
Indirect Support	3.210	0.000
Other	0.000	0.000
Total	66.280	--

##### Unitized Cost Comments:

Unitized costs are calculated based on total O&S current cost estimate of \$2,982.6M (BY 2002) distributed over planned service life of 45 years. The Unitized Annual O&S Cost reflects O&S for total inventory/year of 1,410 missiles (\$66.28 annual missile cost x 45-year service life).

	Total O&S Cost \$M			
	Current Production APB Objective/Threshold		Current Estimate	
	Missile Segment		Missile Segment	No Antecedent System (Antecedent)
<b>Base Year</b>	3534.5	3888.0	2982.6	N/A
<b>Then Year</b>	4687.6	N/A	5076.8	N/A

Total O&S Costs Comments:

The differences between the current estimate and the APB are attributed to changes in quantity and refinement of the estimate using actual cost.

O&S Cost Variance		
Category	Base Year 2002 \$M	Change Explanation
Prior SAR Total O&S Estimate December 2012	2,793.2	
Cost Estimating Methodology	0.0	
Cost Data Update	0.0	
Labor Rate	0.0	
Energy Rate	0.0	
Technical Input	0.0	
Programmatic/Planning Factors	+189.6	O&S Cost Estimate revised for program increase of 56 missiles from 1,354 to 1,410.
Other	0.0	
Total Changes	0.0	
Current Estimate	2,982.8	

**Disposal Costs:**

Disposal costs are TBD.