



U.S. ARMY



Multi-Attribute Decision Making (MADM) in Analysis of a Future Sensor Capability

MAJ Andrew Swedberg
Maneuver Support Battle Lab (MSBL)
Capabilities Development and Integration Directorate (CDID)
Maneuver Support Center of Excellence (MSCoE)
Fort Leonard Wood, MO

Report Documentation Page

Form Approved
OMB No. 0704-0188

Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.

1. REPORT DATE 17 NOB 2014		2. REPORT TYPE N/A		3. DATES COVERED 17 NOV 2014 - 17 NOV 2014	
4. TITLE AND SUBTITLE Multi-Attribute Decision Making (MADM) in Analysis of a Future Sensor Capability				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S) MAJ Andrew Swedberg				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Maneuver Support Battle Lab (MSBL) Capabilities Development and Integration Directorate (CDID) Maneuver Support Center of Excellence (MSCoE) Fort Leonard Wood, MO				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release, distribution unlimited					
13. SUPPLEMENTARY NOTES					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT SAR	18. NUMBER OF PAGES 29	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			



U.S. ARMY

Agenda



- Background
- Testing a Future Capability
- Experiment Overview
- Available Experiment Sensors
- OneSAF Images
- Base Defense Operations Center (BDOC) Set-Up
- Experiment Overview
- Constraints, Limitations, Assumptions
- Multi-Attribute Decision Making (MADM)
- Experiment Customer Goals
- Qualitative Model
- Quantitative Model / Data Collection Plan
- Example Attribute Curves
- Experiment Data Collection Example
- Results
- Summary
- Backup



U.S. ARMY

Background



- MSBL supports EN, MP, CM Schools and the Maneuver Support and Protection Warfighting Function (WfF).
- MSBL manages a virtual Base Defense Operation Center (BDOC).
- Through One Semi-Automated Forces (OneSAF) and additional sensor software, the BDOC can simulate capabilities of future Army systems under development.



U.S. ARMY

Testing a Future Capability



- A future sensor capability would allow for the sharing of information between sensors and systems in a dynamic tactical environment.
- The BDOC represented a virtual base camp, which allowed for testing of the representative future capabilities.
- Problem: How does this future sensor capability impact the BDOC Commander's mission effectiveness?



U.S. ARMY

Experiment Overview



- Participants: Six Active Duty Soldiers (3 SSG, 1 SFC, 2 CPT) served as BDOC commanders for the two week experiment.
- Baseline (current sensor arrangement / no additional capabilities) vs. enhanced/ future capability.
- The baseline scenario made operator wait approximately ten minutes to regain sensor feed. The enhanced capability run allowed for immediate sensor availability.



U.S.ARMY

Available Experiment Sensors



Rapid Aerostat Initial Deployment (RAID)



Boomerang Gunshot Detector



Pelco Camera



Long Range Thermal Imaging (LRTI)

Initially on and available at the beginning



Cerberus



Patrol video camera



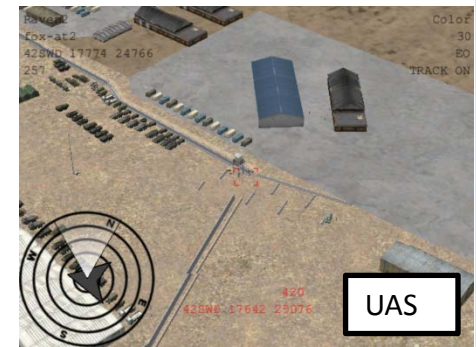
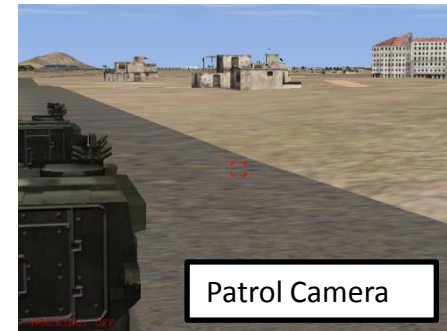
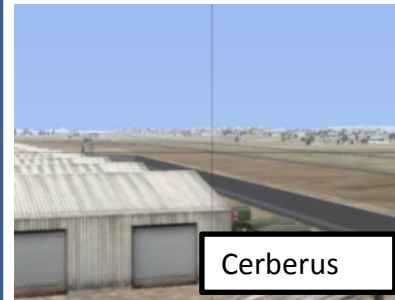
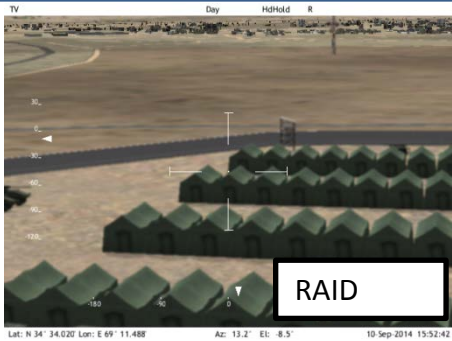
Unmanned Aerial System (UAS)

Initially off but available during the scenario



U.S. ARMY

OneSAF Images



Initially on and available at the beginning

Initially off but available during the scenario



U.S. ARMY

BDOC Set up



Unmanned Aerial System (UAS) operator



OneSAF control station



Data collector



Radio operator



U.S. ARMY

Experiment Overview



- Three scenarios (25 minutes each):
 1. Three vehicle patrol is patrolling outside of the base camp. At five minute mark, RAID sensor feed is removed. At ten minute mark, enemy sniper engages patrol.
 2. No enemy action, but BDOC loses all video feed.
 3. Civilian protest at front gate. At five minute mark, RAID sensor feed is removed. At ten minute mark, Vehicle Borne Improvised Explosive Device (VBIED) explodes outside of base camp.
- Data recorder: recorded time to detect, identify, decide, SALT report, radio time, survey afterwards.



U.S. ARMY

Constraints, Limitations, Assumptions



- Constraints:
 - The virtual BDOC environment tested the participants' use of this future capability. No real world testing of actual capabilities was available.
- Limitations:
 - The limited experiment preparation time did not allow for a full spectrum of stakeholder or Warfighter input.
- Assumptions:
 - The simulation served as a realistic replication of a small (50-299 Soldiers) base camp.
 - All of the participants' input is equally weighted.
 - All collected will be used for the experiment; no outliers will be discarded.



U.S. ARMY

Multi-Attribute Decision Making (MADM)



Four common characteristics:

1. There are multiple objectives and attributes.
2. Objectives & attributes conflict with each other to some extent and tradeoffs apply (i.e., increasing the level of achievement for one objective or attribute may result in a decrease in the level of achievement for one or more of the remaining objectives and attribute).
3. Units of measurement are not the same across all attributes.
4. Purpose of analysis is to evaluate all alternatives and/or select best alternative.



U.S. ARMY

Multi-Attribute Decision Making (MADM)



1. Identify stakeholders.
 - Customer, MSCoE Leadership, Subject Matter Experts
2. Identify fundamental objectives.
 - Determine impact of future capability to BDOC Commander's threat response.
3. Develop the qualitative model.
 - Understand what attributes are important to the stakeholder.
4. Develop quantitative value model.
 - Leads to Data Collection Management Plan (DCMP).
 - Develop and Assess value functions for each attribute.



U.S. ARMY

Customer Experiment Goals



Measure	Req't Trace	Factor	Baseline Value	Previous Quarter Value	Current Value	Target Value	Meas.	Current TRL
Increase ability to identify shooters, return fire, and reduce time to respond (10 - 30s)	X	Inter	Inability to Identify Shooters	Inability to Identify Shooters in <30s	Inability to Identify Shooters in <30s	Able to Identify Shooters in <30s	Possible use of VBDOC? Establish Sim to evaluate this	3
	X	Inter		Able to Return Fire in <X seconds	Able to Return Fire in <X seconds	Able to Return Fire in <30 seconds	VBDOC?	3
	X	Inter		Able to respond in < Y seconds	Able to respond in < Y seconds	Able to respond in <30 seconds	VBDOC?	3
Hold off attackers at a small base for 30 minutes	X	Inter		System specific	System specific	Hold off attackers at a small base for 30 minutes	VBDOC?	4
Reduce bandwidth requirements within a tactical environment	X	Inter		System specific	System specific	Reduce bandwidth requirements within a tactical environment by 30%	VBDOC Sim. E14 evaluation?	3
Enable communication across bandwidth limited	X	Inter	No	No	Yes, Interoperability at Tactical Service Level (TSL) 1 is being worked in the current	Yes, at Interoperability	VBDOC Sim. E14 evaluation	3

Time required to Detect, Identify, Decide.

Communication

Additional Desired Measure

Situational Awareness after sensor is removed.



U.S. ARMY

Qualitative Model



Baseline: No capability
Enhanced: Capability on

How does this future sensor capability impact the BDOC Commander's mission effectiveness?

Impact to threat response

67%

33%

Impact to user control

Situational Awareness (SA)

67%

Nature and quality of communications

33%

Performance

68%

Confidence

32%

Time to respond to incident

35%

15.71%

SA impact after incident

55%

Time on radio

12.16%

Errors in Size, Activity, Location, Time (SALT) report

45%

9.95%

Impact to workload

100%

22.44%

Confidence after incident

100%

10.56%

Detection	10%	4.489%
Identification	10%	4.489%
Decision	10%	4.489%
SALT Report	35%	15.71%



U.S. ARMY

Quantitative Model / Data Collection Plan



Issue and (weighting)	Essential Elements of Analysis (EEA) and weighting	Measure of Performance (MOP) and weighting	Method and (Units)
Issue 1. (67%): How does the future sensor capability impact threat response?	EEA 1.1 (67%): How does the future sensor capability impact situational awareness (SA)?	MOP 1.1.1 (10%): What is the time from incident to detection?	Timer (seconds)
		MOP 1.1.2 (10%): What is the time from detection to identification?	Timer (seconds)
		MOP 1.1.3 (10%): What is the time from identification to decision?	Timer (seconds)
		MOP 1.1.4 (35%): What is the time from incident to complete a Size, Activity, Location, Time (SALT) report?	Timer (seconds)
		MOP 1.1.5 (35%): After a sensor failure, how was your ability to regain situational awareness impacted?	Survey (Normalized 0-100 Scale)
	EEA 1.2 (33%): How does the future sensor capability impact quantity and nature of communications?	MOP 1.2.1 (55%): What is percent of radio communication time?	Timer (percent)
Issue 2. (33%): How does the future sensor capability impact user control?	EEA 2.1 (68%): How does the sensor data feed impact user performance?	MOP 2.1.2 (100%): What is the workload impact?	Survey (Normalized 0-100 Scale)
	EEA 2.2 (32%): What are the impacts on user confidence?	MOP 2.2.1 (100%): How does the future sensor capability impact user confidence in responding to a threat?	Survey (Normalized 0-100 Scale)



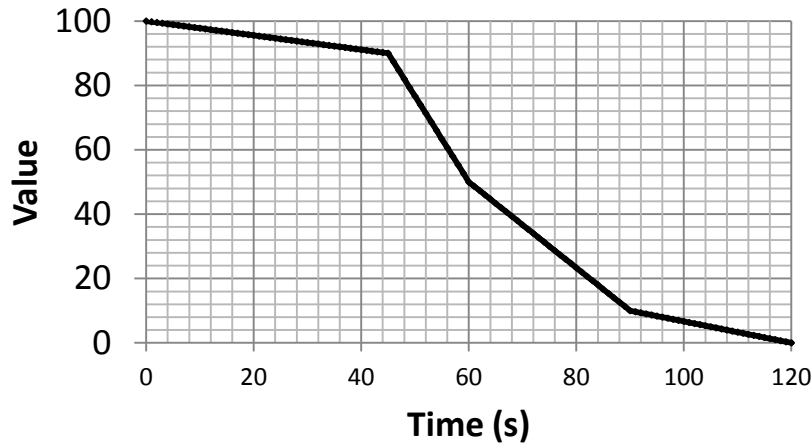
U.S. ARMY

Example Attribute Curves

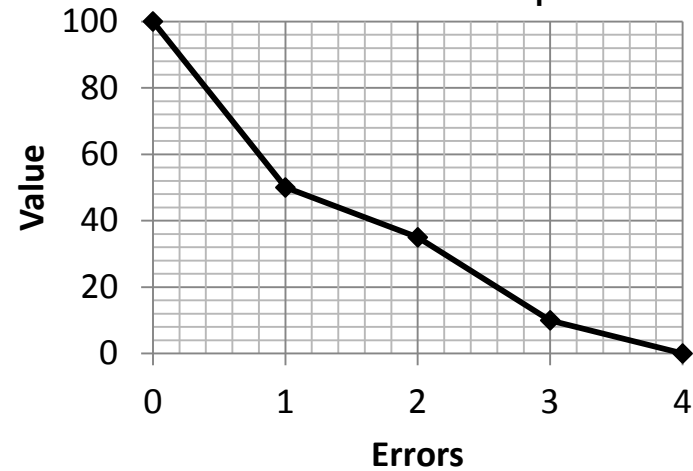


Attribute curves determine value of a score of an attribute.

Time from incident to detection



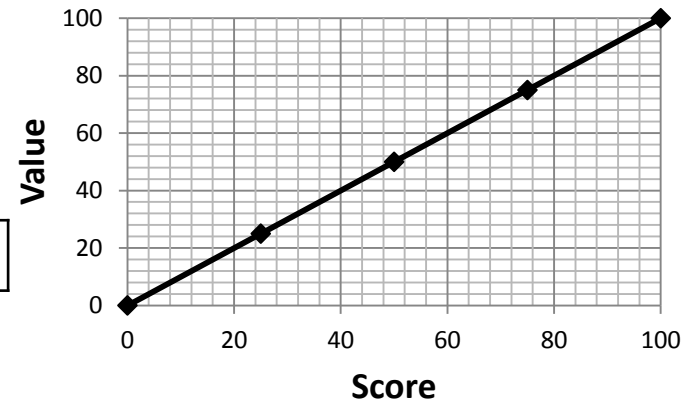
Errors in SALT report



Survey Question

How did the future sensor capability impact your confidence in responding to a threat?

Greatly Diminished (0)	Diminished (25)	No Change (50)	Enabled (75)	Greatly Enabled (100)
------------------------	-----------------	----------------	--------------	-----------------------



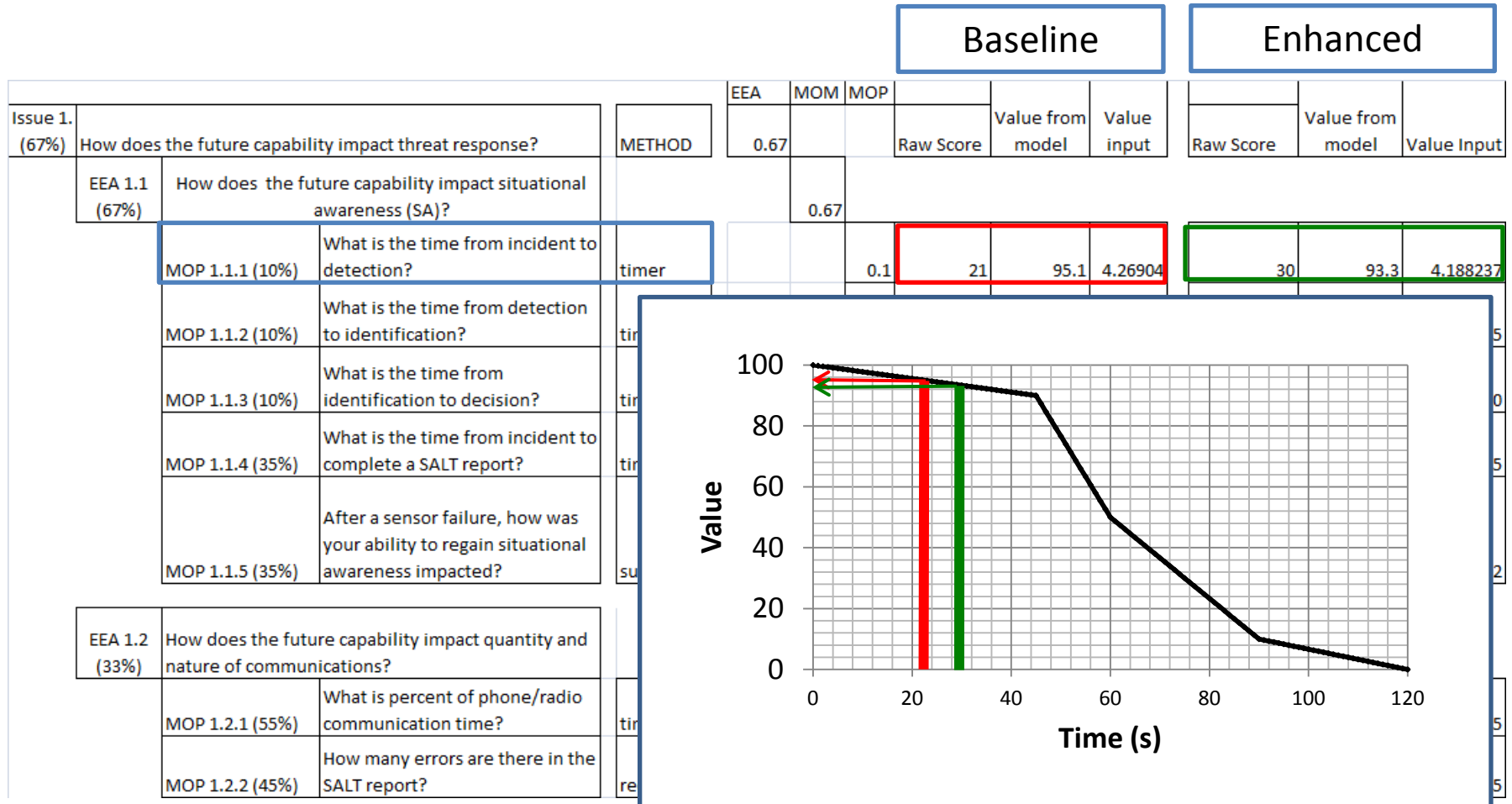


U.S.ARMY

Experiment Data Collection Example



Data from one participant in one run





U.S. ARMY

Experiment Data Collection Example



Data from one participant in one run

Baseline			Enhanced		
Raw Score	Value from model	Value Input	Raw Score	Value from model	Value Input

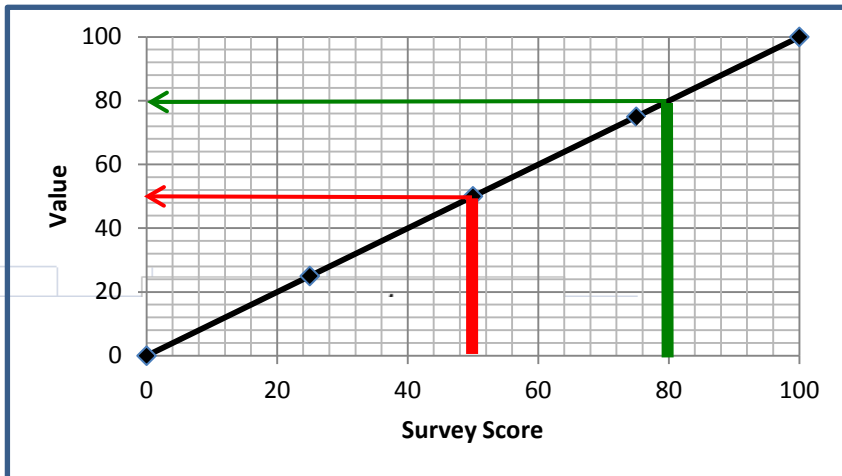
Issue 2. (33%)	How does the future capability impact user control?	0.33	Raw Score	Value from model	Value Input	Raw Score	Value from model	Value Input	
EEA 2.1 (68%)	How does sensor data impact user performance?	0.68							
MOP 2.1.2 (100%)	What is the workload impact?	survey	1	50	50	11.22	80	80	17.952
EEA 2.2 (32%)	What are the impacts on user confidence?	0.32							
MOP 2.2.1 (100%)	How does the future capability impact user confidence in responding to a threat?	survey	1	50	50	5.28	90	90	9.504

61.5263

39.69%

85.9436945

Percent Overall Utility Increase



25 min run			7:57 mins on radio		
seconds	seconds	seconds	seconds	seconds	seconds
761.00	1500	50.73%	477	1500	31.80%

37.32%

Percent radio time reduction

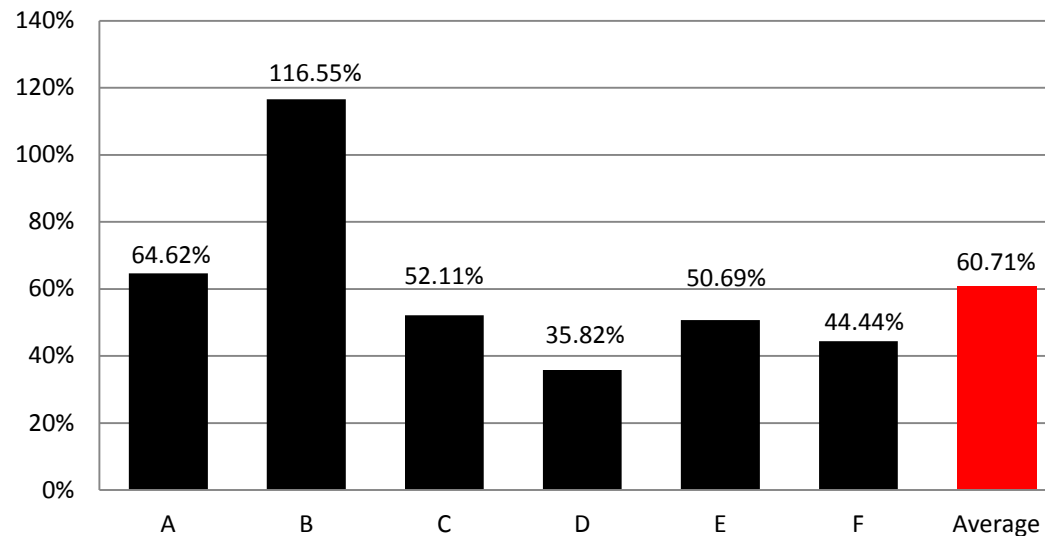


U.S. ARMY

Results



- 60.71% Overall utility Increase with the future sensor capability enabled.
 - Sensitivity Analysis showed that attributes are not sensitive to significant Issue and EEA weighting changes.



Participants' Overall Utility Increase

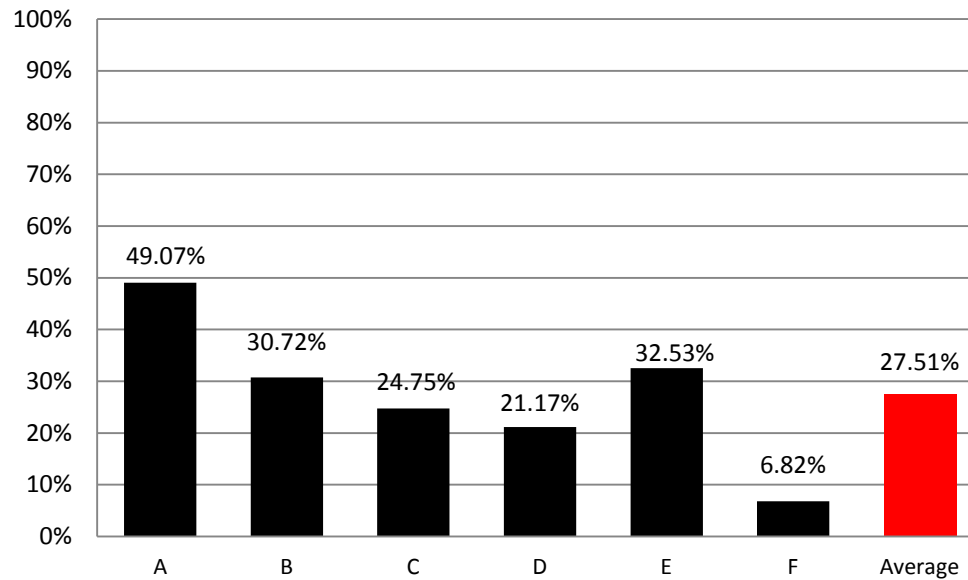


U.S. ARMY

Results



- Each attribute can be individually analyzed.
 - Overall time spent on the radio decreased by 27.5%.



Participants' Overall Radio Time Decrease



U.S. ARMY

Summary



- Through the virtual BDOC, MSBL can accommodate contingency base and protection focused experiments and studies.
- MADM is a straightforward and effective method of determining “goodness” of a system or capability under evaluation.
- MADM showed a 60.7% increase in utility of the future sensor capability, compared to a current baseline.



U.S. ARMY

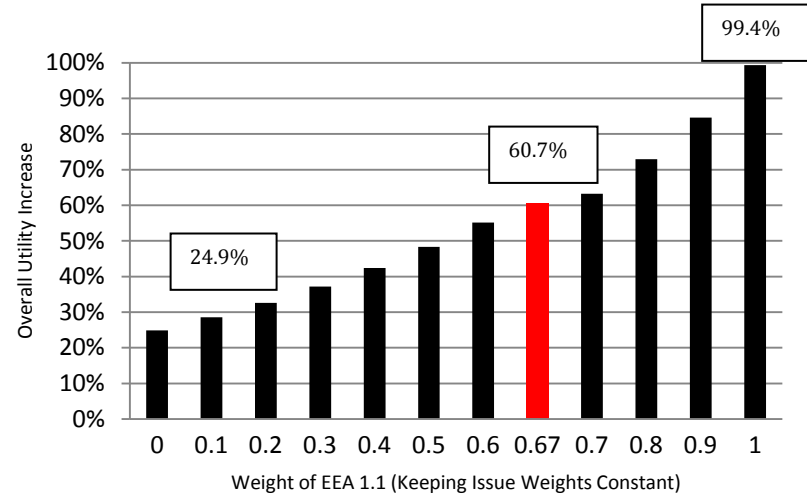
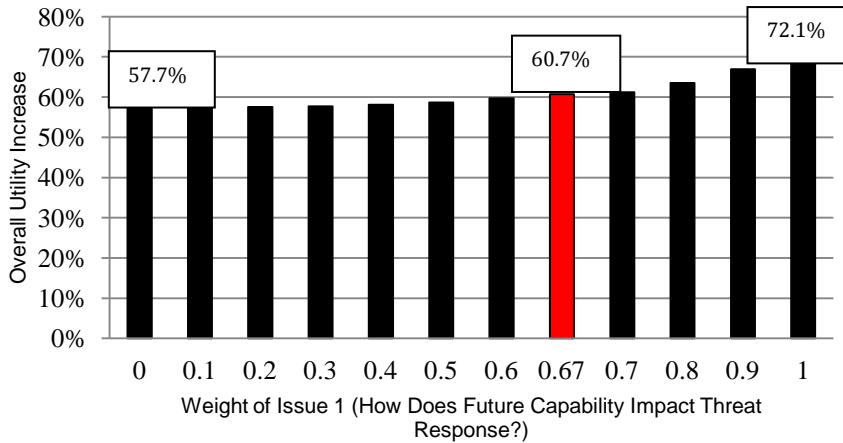
Backup





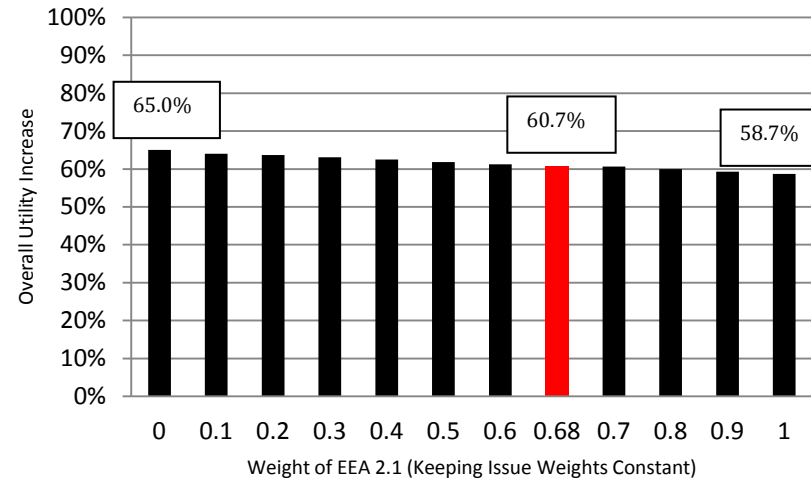
U.S. ARMY

Sensitivity Analysis



Overall utility Increase Impact by Varying Issues 1 and 2 Weights

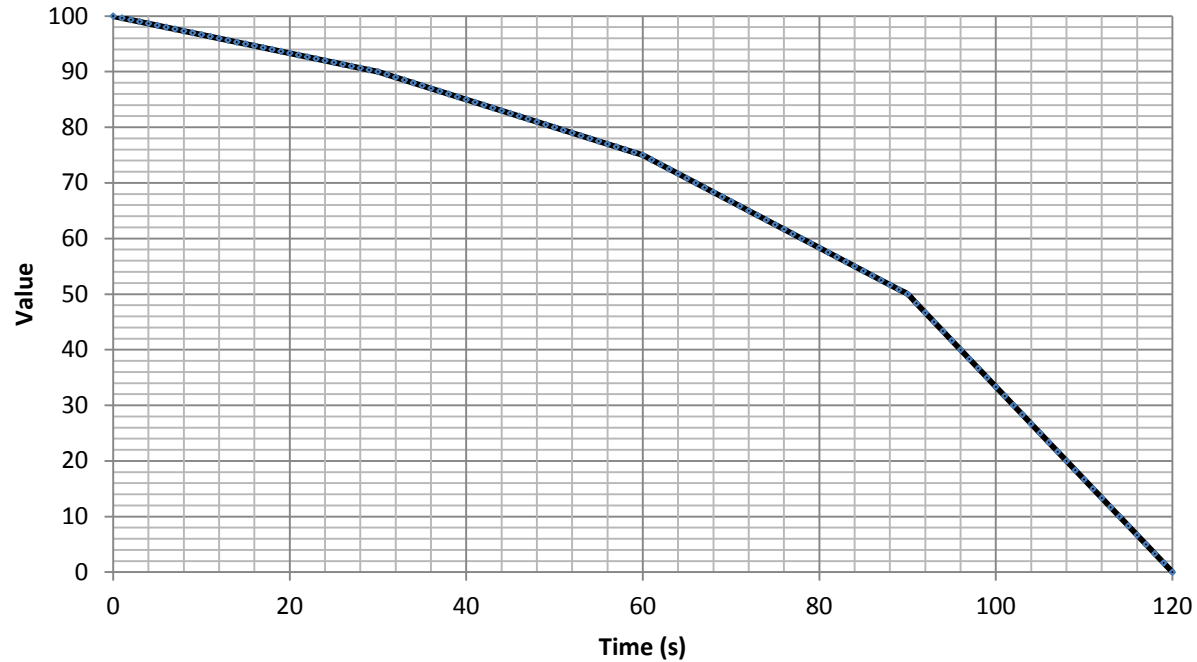
Issue and (weighting)	Essential Elements of Analysis (EEA) and weighting
Issue 1. (67%): How does future capability impact threat response?	EEA 1.1 (67%): How does future capability impact situational awareness (SA)?
	EEA 1.2 (33%): How does future capability impact quantity and nature of communications?
Issue 2. (33%): How does future capability impact user control?	EEA 2.1 (68%): How does sensor data impact user performance?
	EEA 2.2 (32%): What are the impacts on user confidence?





U.S. ARMY

Backup – Utility Curve

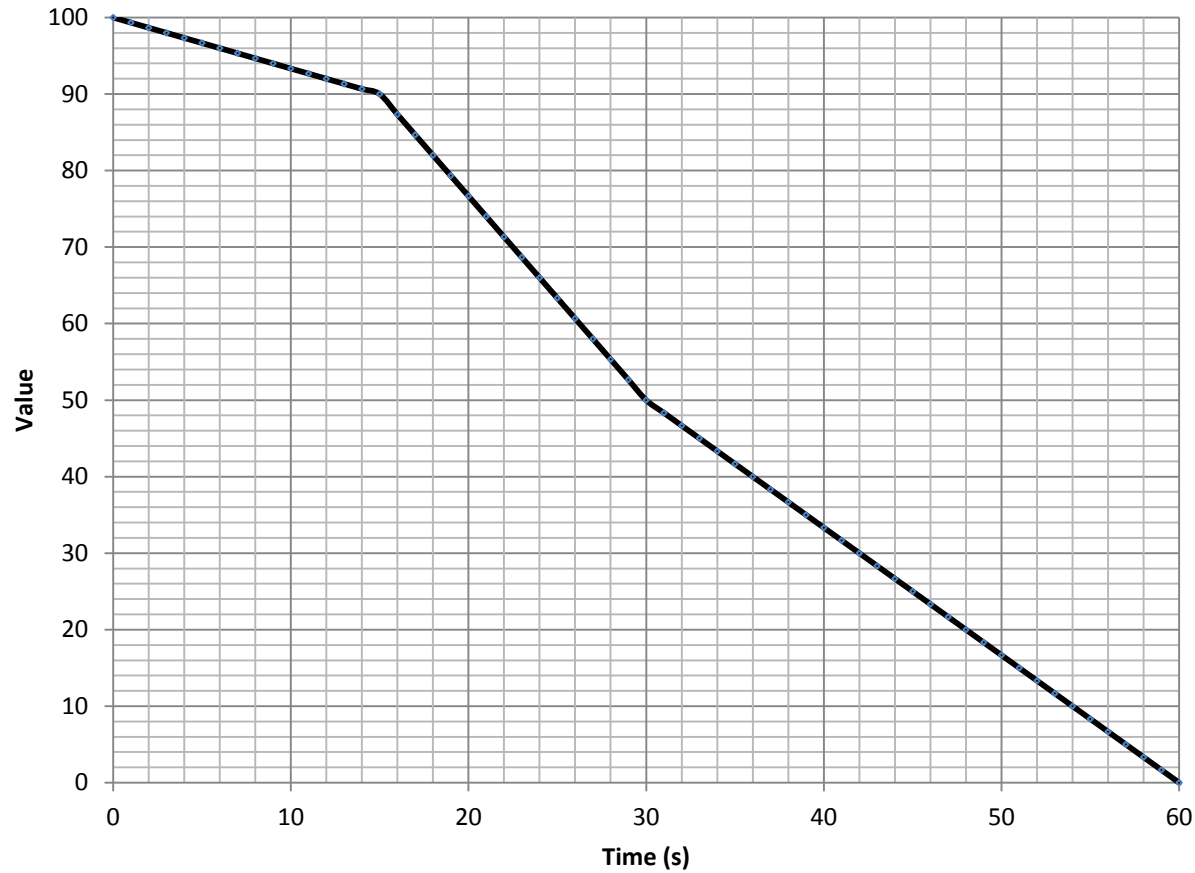


Time from detection to identification



U.S. ARMY

Backup – Utility Curve

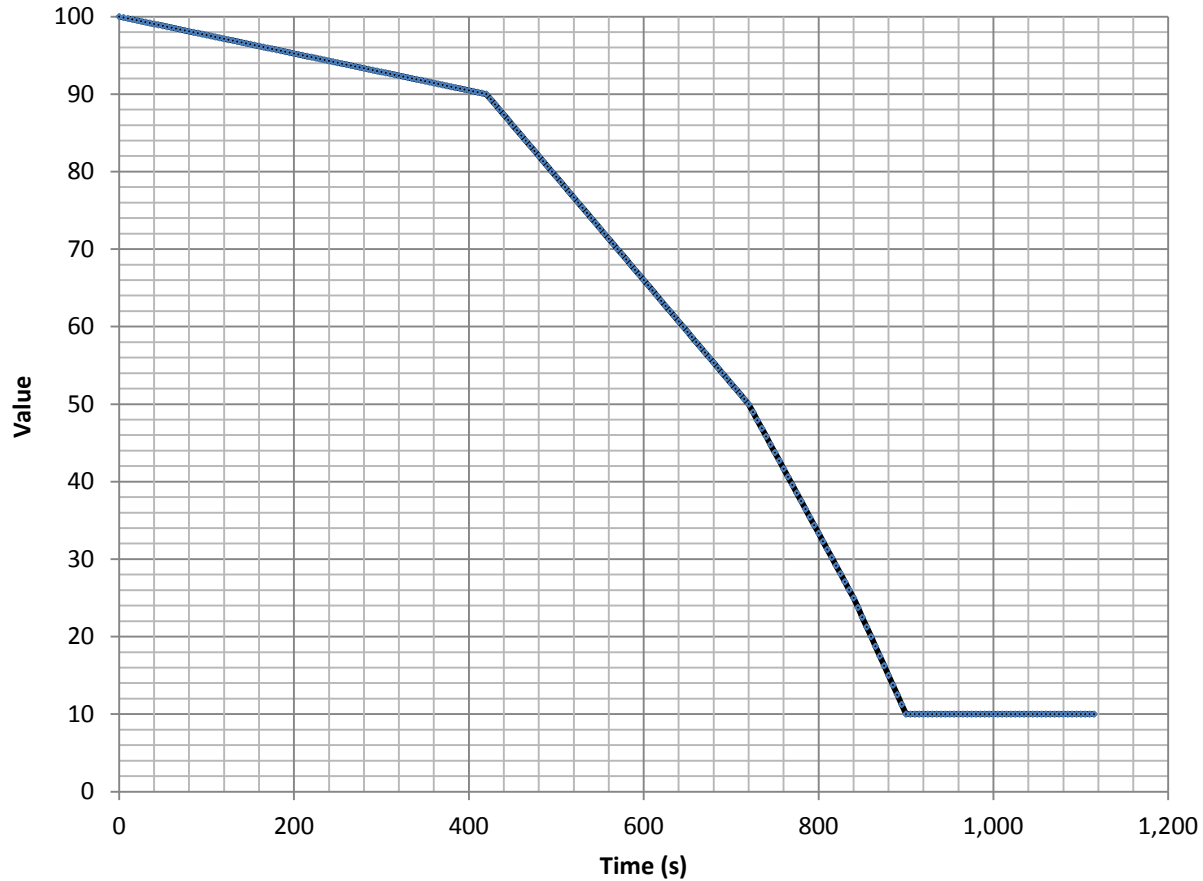


Time from identification to decision



U.S. ARMY

Backup – Utility Curve

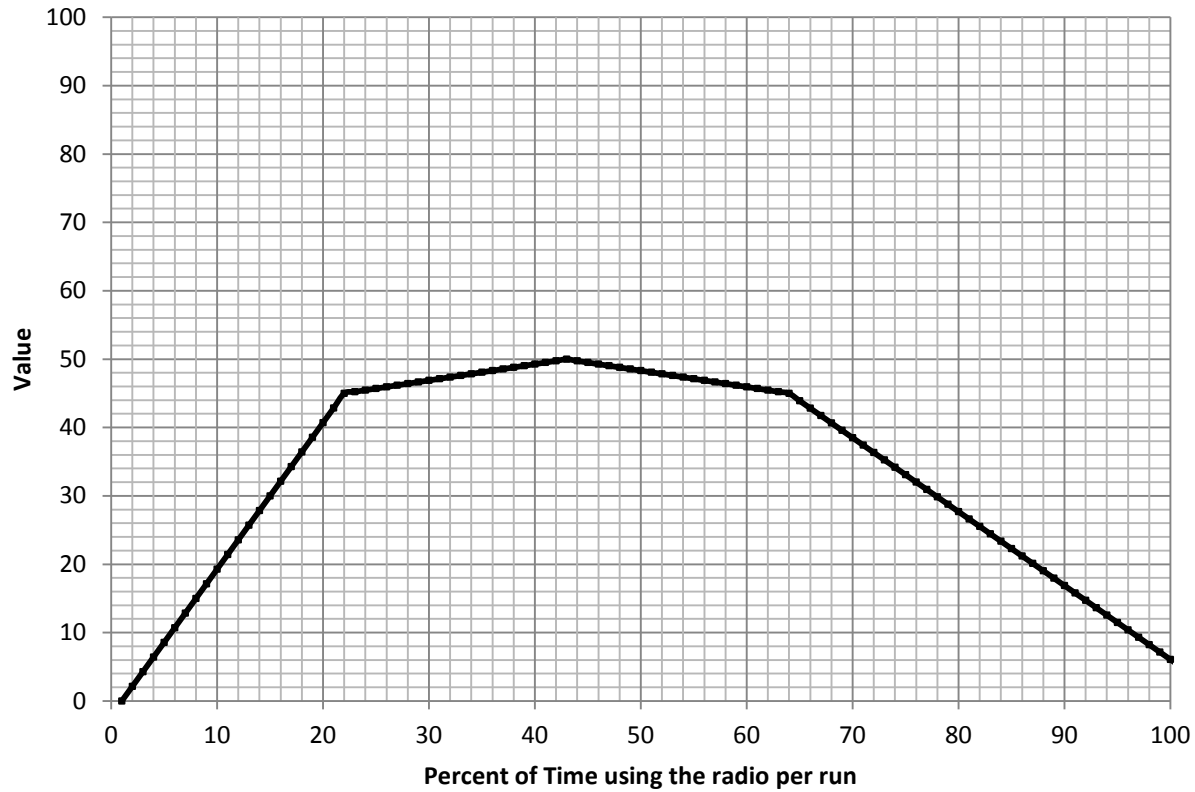


Time to complete a SALT report – from incident to completion?



U.S.ARMY

Backup – Utility Curve



Percent of phone/radio communication time



Backup – Survey Questions



U.S. ARMY

Survey Question 1: Suppose that your situational awareness is 100% at the beginning of a scenario. Indicate the value of how you regained situational awareness once the sensor failed.

Greatly Diminished (0)	Diminished (50)	No Change (100)	Enabled (150)	Greatly Enabled (200)
------------------------	-----------------	-----------------	---------------	-----------------------

Survey Question 2: How did you feel that the enhanced system impacted your ability to take on more work load? Choose any number between 0 (greatly diminished) and 100 (greatly enabled). In this question, a value of 50 represents no change between the baseline and enhanced environments. Considering the first run (baseline) as a base line of 50, this question addresses the impact that the future capability had on the participant's ability to take on more work load, if it was required.

Greatly Diminished (0)	Diminished (25)	No Change (50)	Enabled (75)	Greatly Enabled (100)
------------------------	-----------------	----------------	--------------	-----------------------

Survey Question 3: How did an enhanced environment impact your confidence in responding to a threat? Choose any number between 0 (greatly diminished) and 100 (greatly enabled).

Greatly Diminished (0)	Diminished (25)	No Change (50)	Enabled (75)	Greatly Enabled (100)
------------------------	-----------------	----------------	--------------	-----------------------

Survey Question 4: How did your tactics, techniques, and procedures (TTPs) change in the BDOC with a baseline vs. enhanced environment?

Survey Question 5: What risks to base camps operations does non – baseline vs. enhanced uncover?



U.S. ARMY

References



- RAID picture: <http://peoiews.apg.army.mil/fb-n-11-15-11.html>, accessed 12 Sep 14
- Boomerang: <http://homemadedefense.blogspot.com/2010/06/military-technology-gunshot-detectors.html>, accessed 12 Sep 14
- Pelco: <http://www.pelco.com/sites/global/en/sales-and-support/downloads-and-tools/image-gallery/ptz-cameras.page>, accessed 12 Sep 14
- LRTI: <http://www.gd-imaging.com/Products/Cameras-and-Camera-Systems/Z-Series.xml> , accessed 12 Sep 14
- Cerberus: <http://www.army.mil/media/104406/>, accessed 12 Sep 14
- Patrol Camera: <http://www.tardec.info/GVSETNews/article.cfm?iID=0607&aid=02>, accessed 12 Sep 14
- UAS: http://www.avinc.com/glossary/puma_ae, accessed 12 Sep 14