



# Fiscal Year 2013 Comprehensive Oversight Plan for Southwest Asia

*Together We Deliver Excellence*

September 26, 2012

# Report Documentation Page

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(703) 604-8324  
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Naval Audit Service  
(202) 433-5757 (DSN 288-5757)  
[navaudsvc.foia.fct@navy.mil](mailto:navaudsvc.foia.fct@navy.mil)

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Department of State Office of Inspector General  
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## FOREWORD

The participating Department of Defense and Federal oversight agencies, which comprise the Southwest Asia Joint Planning Group, are pleased to present the Fiscal Year 2013 Comprehensive Oversight Plan for Southwest Asia (FY 2013 COPSWA).

New this year for the FY 2013 COPSWA is the inclusion of an overall Strategic Oversight Plan for Afghanistan. The Strategic Oversight Plan was developed for Afghanistan because most of the ongoing and planned oversight work in Southwest Asia is occurring in Afghanistan or is related to Afghanistan. This Strategic Oversight Plan is presented in two parts: (1) reconstruction and (2) other than reconstruction.

Part 1, the FY 2013 Joint Strategic Oversight Plan for Afghanistan Reconstruction, can be found in its entirety on the Internet for the Special Inspector General for Afghanistan Reconstruction at <http://www.sigar.mil>. The Executive Summary is located as Exhibit 1 of the FY 2013 COPSWA. Part 2, the Afghanistan Strategic Oversight Plan for Other Than Reconstruction, is located in its entirety as Exhibit 2 of the FY 2013 COPSWA. Overall, the Strategic Oversight Plan for Afghanistan identifies 22 strategic issues – 13 that address reconstruction issues and 9 that address other than reconstruction issues. Specific oversight projects that address these issues are identified in Section 1 of the FY 2013 COPSWA. Each project identifies the strategic issue(s) that are being addressed. Referring to the strategic issue identified in the Strategic Oversight Plan for Afghanistan will describe the strategic importance of why the individual oversight projects were selected for execution in FY 2013.

The FY 2013 COPSWA incorporates the planned and ongoing oversight by the Inspectors General of the Department of Defense, Department of State, and the U.S. Agency for International Development; the Special Inspectors General for Iraq Reconstruction and Afghanistan Reconstruction; the Army Audit Agency; the Naval Audit Service; and the Air Force Audit Agency. Additionally, the FY 2013 update includes the U.S. Government Accountability Office's ongoing oversight efforts related to Southwest Asia.

The COPSWA includes descriptions of oversight projects that directly affect efforts in Southwest Asia and surrounding areas, as of September 1, 2012. The projects may be conducted exclusively in theater, require travel into theater, or be conducted outside the theater, such as solely in the continental United States (CONUS). The FY 2013 COPSWA edition is organized in two oversight sections: (1) Afghanistan only, and (2) Other than Afghanistan. In Section 1, the strategic issue(s) is identified for each project. In Section 2, the impacted country(s) is identified for each project, including Iraq, Kuwait, Pakistan, Qatar, and other Southwest Asia countries. The full list of strategic issues and countries can be found on page vii. Each COPSWA section groups projects by the executing oversight agency. The individual oversight projects are listed in the order of the COPSWA reference number, which is a unique identifier assigned for tracking purposes only.

Our agencies continue to work together through the Southwest Asia Joint Planning Group to coordinate and provide effective oversight of the U.S.-led efforts in Southwest Asia. We also continue to coordinate oversight plans through improved communications among the members on a regular basis and on individual projects as they are proposed throughout the year. We will update this plan in September 2013.

**REQUIRED OVERSIGHT.** The COPSWA was first issued in June 2008 (and each year since) in accordance with the requirements of Public Law 110-181, “The National Defense Authorization Act for Fiscal Year 2008,” section 842, “Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan,” January 28, 2008. In 2009, we began to include additional oversight requirements as directed by Public Law 110-417, “The National Defense Authorization Act for Fiscal Year 2009,” section 852, “Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan,” October 14, 2008 (for reporting purposes, see Section 3). Additional information on Sections 842 and 852, respectively, can be found in Appendix B.

**EXPANSION OF THE OVERSIGHT PLAN TO INCLUDE ADDITIONAL AREAS SUPPORTING THE U.S. MISSION IN SOUTHWEST ASIA.** We expanded this oversight plan beyond the statutory mandate to show all of the audit, inspection, and evaluation work (oversight) for Afghanistan and the rest of the U.S. Central Command’s area of responsibility. In addition to the audits of contracts, subcontracts, and task and delivery orders for logistical support being conducted, this comprehensive plan addresses other oversight areas, including asset accountability, transition of security responsibilities in Afghanistan, financial and logistics management, security, rule of law, and economical and social development.

**CHAIRPERSON’S MESSAGE TO THE SOUTHWEST ASIA JOINT PLANNING GROUP MEMBERS.** For more than 3 years I have had the honor and privilege to be the Chairperson of the Southwest Asia Joint Planning Group. Working with you on this important collaborative effort has been truly rewarding. I have watched this group evolve and work together to deliver some of the best oversight that I have seen in my more than 40 years of oversight experience. I want to express my sincere appreciation for the close working relationships and friendships that we have built. Together, we delivered excellence and changed the paradigm of oversight.

On behalf of the contributing members:



Joseph T. McDermott  
Special Deputy Inspector General  
for Southwest Asia  
Department of Defense  
Office of Inspector General  
and  
Chairperson  
Southwest Asia Joint Planning Group



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## Acronyms

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AAA	Army Audit Agency
AFAA	Air Force Audit Agency
AFCEE	Air Force Center for Engineering and the Environment
AFCENT	U.S. Air Forces Central Command
ANA	Afghanistan National Army
ANP	Afghanistan National Police
ANSF	Afghan National Security Forces
AOR	Area of Responsibility
ARCENT	Army Central
ASFF	Afghanistan Security Forces Fund
CENTCOM	U.S. Central Command
CERP	Commander's Emergency Response Program
CONUS	Continental United States
COPSWA	Comprehensive Oversight Plan for Southwest Asia
CSTC-A	Combined Security Transition Command – Afghanistan
DFI	Development Fund for Iraq
DoD	Department of Defense
DoD OIG	DoD Office of Inspector General
DON	Department of the Navy
DoS	Department of State
DoS OIG	DoS Office of Inspector General
FY	Fiscal Year
GAO	U.S. Government Accountability Office
GIRoA	Government of the Islamic Republic of Afghanistan
INL	DoS Bureau of International Narcotics and Law Enforcement
ISAF	International Security Assistance Forces
LOGCAP	Logistics Civil Augmentation Program
MoD	Ministry of Defense



MoDA	Ministry of Defense Advisors
MoI	Ministry of Interior
NATO	North Atlantic Treaty Organization
NAVAUDSVC	Naval Audit Service
O&M	Operations and Maintenance
OCONUS	Outside the Continental United States
SDIG-SWA	Special Deputy Inspector General for Southwest Asia
SIGAR	Special Inspector General for Afghanistan Reconstruction
SIGIR	Special Inspector General for Iraq Reconstruction
SWA	Southwest Asia
TBD	To Be Determined
USACE	U.S. Army Corps of Engineers
USAID	U.S. Agency for International Development
USAID OIG	USAID Office of Inspector General
USFOR-A	U.S. Forces-Afghanistan

## Code Descriptions

### COPSWA Section 1: Afghanistan Reconstruction Strategic Issue Codes

1. Building the Capacity and Capabilities of the Afghanistan National Security Forces (ANSF)
2. Administering and Maintaining Accountability of the Afghanistan Security Forces Fund (ASFF)
3. Building Afghan Governance Capacity
4. Sustaining U.S. Investment in Afghan Institutions and Infrastructure
5. Increasing Revenue Generation Within the Afghan Government
6. Implementing Civil Service and Pay Reforms Within the Afghan Government
7. Implementing Afghan Electoral Reforms and Preparing for Elections
8. Executing and Sustaining Counternarcotics Programs
9. Expanding the Capacity of and Sustaining the Afghan Justice System
10. Implementing Anti-Corruption Initiatives
11. Planning and Coordinating U.S. Assistance Programs
12. Providing Stewardship of Direct Assistance Funds
13. Awarding and Administering Reconstruction Contracts

### COPSWA Section 1: Afghanistan Other Than Reconstruction Strategic Issue Codes

14. Safety
15. Sustainment and Retrograde
16. Base Closure / Transfer
17. Property Management and Disposition
18. Contract Management / Acquisition of Supplies and Services
19. Infrastructure Management
20. Financial Management
21. Transition Planning
22. Crosscutting and Other

### COPSWA Sections 2 and 3: Southwest Asia Country Codes

#### (U.S. Central Command's Area of Responsibility)

AF	Afghanistan	OM	Oman
BH	Bahrain	PK	Pakistan
EG	Egypt	QA	Qatar
IR	Iran, Islamic Republic of	SA	Saudi Arabia
IQ	Iraq	SY	Syrian Arab Republic
JO	Jordan	TJ	Tajikistan
KZ	Kazakhstan	TM	Turkmenistan
KW	Kuwait	AE	United Arab Emirates
KG	Kyrgyzstan	UZ	Uzbekistan
LB	Lebanon	YE	Yemen
Southwest Asia issue with work conducted elsewhere:			
CONUS = Continental United States		Other/Multiple = Not exclusively a	
OCONUS = Outside the Continental U.S.		Southwest Asia country.	

Source: International Organization for Standardization, ISO 3166-1-Alpha-2 Country Codes.

## **FY 2013 COPSWA Summary<sup>1</sup>**

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TABLE 1. ONGOING AND PLANNED OVERSIGHT PROJECTS BY ORGANIZATION

<b>ORGANIZATION</b>	<b>ONGOING</b>	<b>PLANNED</b>
DoD OIG	35	20
AAA	20	7
NAVAUDSVC	6	3
AFAA	9	4
SIGAR	20	36
SIGIR	6	2
DoS OIG	8	19
USAID OIG	47	36
GAO	16	0
<b>Total Projects = 294</b>	<b>167</b>	<b>127</b>

TABLE 2. OVERSIGHT PROJECTS BY SELECT COUNTRIES IMPACTING DOD AND NON-DOD AGENCIES<sup>2</sup>

<b>COUNTRY</b>	<b>DOD</b>	<b>NON-DOD</b>
Afghanistan	122	75
Iraq	13	41
Kuwait	11	0
Pakistan	1	20
Qatar	13	0

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<sup>1</sup> The counts in these tables are as of September 1, 2012.

<sup>2</sup> One project may impact two or more countries, and/or both DoD and Non-DoD agencies.

# SECTION 1. Afghanistan

## Department of Defense Office of Inspector General

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PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 102</b>  <b>Fees and Surcharges on Intragovernmental Orders Funded by Afghanistan Security Forces Fund Appropriations</b>                      Objective: Determine what fees and surcharges DoD Components charge on intragovernmental orders funded by Afghanistan Security Forces Fund appropriations. We will also evaluate whether the cost data exist to support those charges.                      (Project: D2011-D000FD-0121.000)</p>	Mar-11	Sep-12	2 20
<p><b>COPSWA Ref. No. 365</b>  <b>Contract Management and Oversight of Military Construction Projects in Afghanistan</b>                      Objective: Determine whether DoD is providing effective oversight of military construction projects in Afghanistan. Specifically, we will determine whether DoD is properly monitoring contractor performance during construction and adequately performing quality assurance oversight responsibilities.                      (Project: D2012-D000JB-0071.000)</p>	Dec-11	Oct-12	13
<p><b>COPSWA Ref. No. 415</b>  <b>Technical Assessment of Military Construction Compliance With Electrical Standards at Select Facilities in Afghanistan</b>                      Objectives: Determine whether electrical systems built by military construction in selected U.S.-occupied facilities in Afghanistan are in compliance with United States Central Command Unified Facilities Criteria and National Electrical Code standards. Assess status of DoD OIG recommended corrective actions from previous electrical system assessments.                      (Project: D2012-DT0TAD-0001)</p>	Feb-12	Apr-13	14
<p><b>COPSWA Ref. No. 416</b>  <b>Technical Assessment of Military Construction Compliance With Fire Protection Standards at Select Facilities in Afghanistan</b>                      Objectives: Determine whether fire protection systems build by military construction in selected U.S. occupied facilities in Afghanistan are in compliance with U.S. Central Command Unified Facilities Criteria and National Fire Protection Association standards. Assess the status of DoD OIG recommended corrective actions from previous fire suppression assessments.                      (Project: D2012-DT0TAD-0002)</p>	Feb-12	Apr-13	14

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 458</b>  <b>Supply Support Activities’ Effectiveness in Sustaining U.S. Forces in Afghanistan</b>                      Objective: Determine whether selected Supply Support Activities in Afghanistan were effectively and efficiently supporting their customers. Specifically, we will evaluate whether the provided supply support was adequate in supporting unit readiness, and whether procedures for establishing authorized stockage lists were sufficient to ensure the most efficient use of funds.                      (Project: D2011-D000JO-0169.000)</p>	Feb-11	Oct-12	15 18
<p><b>COPSWA Ref. No. 460</b>  <b>U.S. and Coalition Efforts to Develop the Afghan National Army Air Force</b>                      Objective: Evaluate efforts to build, train, equip, and sustain the Afghan National Army Air Force.                      (Project: D2011-D00SPO-0234.000)</p>	May-11	Sep-12	1
<p><b>COPSWA Ref. No. 639</b>  <b>Assessment of U.S. Efforts to Develop the Afghan National Security Forces Command and Control System</b>                      Objective: Determine whether the Department of Defense will complete the development of the Afghan National Security Forces (ANSF) Command and Control System by established end-state dates. Specifically, assess whether U.S. Government and Coalition strategy, guidance, plans, and resources are adequate for the development and operational implementation of an effective ANSF Command and Control System.                      (Project: D2012-D00SPO-0085.000)</p>	Jan-12	Nov-12	1
<p><b>COPSWA Ref. No. 640</b>  <b>Assessment of U.S. and Coalition Efforts to Develop Leaders in the Afghan National Army</b>                      Objective: Assess the sufficiency and effectiveness of the Coalition’s leader programs for developing Afghan National Army officers and Non-Commissioned Officers.                      (Project: D2012-D00SPO-0090)</p>	Mar-12	Dec-12	1
<p><b>COPSWA Ref. No. 647</b>  <b>Building Institutional Capacity Through the Ministry of Defense Advisors Program</b>                      Objective: Determine whether the Ministry of Defense Advisors Program is achieving its intended purpose. Specifically, determine whether the program’s goals, objectives, and resources are being managed effectively and efficiently to achieve the program’s intended results.                      (Project: D2012-D000JB-0093.000)</p>	Jan-12	Oct-12	1

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 657</b>  <b>Contract Administration of the Subsistence Prime Vendor Contract for Afghanistan</b>                      Objective: Determine whether Defense Logistics Agency Troop Support implemented the recommendations in Audit Report No. D-2011-047 and determine whether corrective actions addressed the problems.                      (Project: D2012-D000LD-0086.000)</p>	Feb-12	Nov-12	15 22
<p><b>COPSWA Ref. No. 666</b>  <b>Afghanistan Rotary Wing Transport Contracts for the U.S. Transportation Command</b>                      Objective: There will be a series of audits relating to Afghanistan rotary wing transport contracts to determine whether U.S. Transportation Command officials are properly managing and administering the contracts in accordance with Federal Acquisition Regulation and DoD guidance while contracting for services performed in a contingency environment. For this audit, we will determine whether contracting officials have adequate controls over the transportation of supplies, mail, and passengers in Afghanistan.                      (Project: D2012-D000AS-0031.000)</p>	Nov-11	Oct-12	15 18 22
<p><b>COPSWA Ref. No. 667</b>  <b>Availability of Spare Parts for the C-27A/G222</b>                      Objective: To determine whether the cost and availability of spare parts for the C-27A/G222 will allow for continued sustainability of the aircraft for the Afghan Air Force.                      (Project: D2012-D000AT-0170.000)</p>	May-12	Apr-13	1 18
<p><b>COPSWA Ref. No. 668</b>  <b>Shindand Training Contracts</b>                      Objective: Determine whether training contracts at Shindand Air Base are properly managed and administered in accordance with Federal and DoD requirements. Specifically, we will review contract oversight and Government-furnished property.                      (Project: AUD/TBD)</p>	Mar-13	Oct-13	1 13
<p><b>COPSWA Ref. No. 669</b>  <b>Datron Radio Contracts to Support the Afghan National Security Forces</b>                      Objective: Determine whether the U.S. Army Communications-Electronics Command implemented effective policies and procedures for awarding Datron radio contracts, negotiating fair and reasonable prices, verifying timely deliveries, and establishing quality assurance measures in accordance with applicable requirements.                      (Project: D2012-D000AT-0129.000)</p>	Mar-12	Feb-13	1 18

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 808</b>  <b>Afghan National Police Metrics Product</b>                      Objective: Provide a summary of the Afghan National Police readiness to take the lead in Afghanistan security operations relative to U.S. Forces withdrawal scheduled for 2014.                      (Project: D2011-D00SPO-0182.003)</p>	May-12	Sep-12	1
<p><b>COPSWA Ref. No. 809</b>  <b>Afghan National Army Metrics Product</b>                      Objective: Provide a summary of the Afghan National Army readiness to take the lead in Afghanistan security operations relative to U.S. Forces withdrawal scheduled for 2014.                      (Project: D2011-D00SPO-0182.004)</p>	Aug-12	Nov-12	1
<p><b>COPSWA Ref. No. 810</b>  <b>Afghan National Police Metrics Product</b>                      Objective: Provide a summary of the Afghan National Police readiness to take the lead in Afghanistan security operations relative to U.S. Forces withdrawal scheduled for 2014.                      (Project: D2011-D00SPO-0182.005)</p>	Nov-12	Feb-13	1
<p><b>COPSWA Ref. No. 853</b>  <b>Oversight Processes and Procedures for the Afghan National Police Mentoring/Training and Logistics Support Contract</b>                      Objective: Determine whether the Army, the North Atlantic Treaty Organization Training Mission-Afghanistan/Combined Security Transition Command-Afghanistan, and the Defense Contract Management Agency (1) had adequate oversight processes and procedures for the contract and (2) conducted adequate contractor surveillance.                      (Project: D2012-D000AS-0137.000)</p>	Mar-12	Mar-13	1 13
<p><b>COPSWA Ref. No. 854</b>  <b>Air Force Center for Engineering and the Environment's Contract Management and Oversight of Military Construction Projects in Afghanistan</b>                      Objective: Determine whether Air Force Center for Engineering and the Environment officials are providing effective oversight of construction projects in Afghanistan.                      (Project: D2012-D000JB-0126.000)</p>	Mar-12	Dec-12	13



PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 855</b>  <b>Implementation of Security Provisions of a U.S. Army Intelligence and Security Command Contract for Linguist Support</b>                      Objective: Determine whether the security provisions of a U.S. Army Intelligence and Security Command contract for linguist support in Afghanistan (W911W4-07-D-0010) were implemented effectively. DoD OIG is conducting a series of reviews regarding linguist support in Afghanistan. Three reports were previously issued.                      (Project: D2010-D000JA-0165.002)</p>	Jun-10	Oct-12	14 18
<p><b>COPSWA Ref. No. 857</b>  <b>Oversight of U.S. Military and Coalition Efforts to Improve Healthcare Conditions and to Develop sustainable ANSF Medical Logistics at the Dawood National Military Hospital</b>                      Objective: To periodically review the status of U.S. and Coalition efforts to improve the healthcare management and treatment of patients and the related sanitation conditions and medical logistics processes at the Dawood National Military Hospital (NMH), Kabul, Afghanistan.                      (Project: D2012-D00SPO-0163.000)</p>	Apr-12	Nov-12	1
<p><b>COPSWA Ref. No. 866</b>  <b>Audit Research on Fixed-Wing Aircraft for the Afghan Air Force for Future Audit Projects</b>                      Objective: To gather and analyze data, make inquiries, and conduct general research for potential audit projects relating to the acquisition process, maintenance support, and sustainment of fixed-wing aircraft for the Afghan Air Force, including the C-27A/G222 and Light Air Support aircraft. This project will not result in an issued report.                      (Project: D2012-D000AT-0171.000)</p>	May-12	Dec-12	1 13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 902</b>  <b>Assessment on Equipping the Afghan National Security Forces (ANSF)</b>                      Objectives: To determine whether:</p> <ul style="list-style-type: none"> <li>• equipment and ammunition for the ANSF, using funding provided by the Afghan Security Forces Fund (ASFF), have been procured in excess of currently stated requirements;</li> <li>• NATO Training Mission-Afghanistan/Combined Security Transition Command-Afghanistan has developed a plan for ANSF utilization of currently identified excess ANSF equipment/supplies, if any;</li> <li>• DoD has prepared a proposal to amend the ASFF legislation to provide congressional authority, should it be needed, for the disposition or reutilization of identified excess equipment and ammunition, if any; and</li> <li>• DoD has prepared plans for the disposition or reutilization, outside of the ANSF, of identified excess equipment and ammunition procured with funding provided by the ASFF, if any.</li> </ul> <p>(Project: D2012-D00SPO-0202.000)</p>	Aug-12	Dec-12	1 4
<p><b>COPSWA Ref. No. 903</b>  <b>U.S. Transportation Command’s Readiness for the Drawdown From Afghanistan</b>                      Objective: Determine whether U.S. Transportation Command officials are developing plans to provide sufficient government and contract capabilities to support U.S. Central Command requirements for the retrograde of cargo from Afghanistan.                      (Project: D2012-D000JA-0195.000)</p>	Aug-12	Apr-13	15 22
<p><b>COPSWA Ref. No. 904</b>  <b>Assessment of U.S. Government and Coalition Efforts to Train, Equip, and Advise the Afghan Border Police</b>                      Objective: Determine whether the planning and operational implementation of efforts by U.S. and Coalition Forces to train, equip, and advise in the development of the Afghan Border Police (ABP) is effective. This includes evaluating output/outcome at ABP locations at various stages of their life cycle to determine the effectiveness of U.S. and Coalition involvement in developing the ABP and MoI to manage the program.                      (Project: D2012-D00SPO-0210.000)</p>	Aug-12	Apr-13	1

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 905</b>  <b>Surveillance Structure on Contracts Supporting the Afghanistan Rotary Wing Program for the United States Transportation Command (USTRANSCOM)</b>                      Objective: Determine whether the contractor surveillance performed by the CORs in Afghanistan were conducted in accordance with the quality assurance surveillance program and whether contractors supporting USTRANSCOM are meeting the terms and conditions of the task orders as outlined in the Performance Work Statements.                      (Project: AUD/TBD)</p>	Oct-12	Aug-13	13
<p><b>COPSWA Ref. No. 906</b>  <b>Information Operations Assessments in Afghanistan</b>                      Objective: To determine whether USFOR-A has implemented adequate internal controls to provide oversight of information operations assessments for a contract (W52P1J-09-D-0053) to provide media services in Afghanistan.                      (Project: AUD/TBD)</p>	Oct-12	Jun-13	22
<p><b>COPSWA Ref. No. 907</b>  <b>Contract Oversight of Military Construction Projects for the Special Forces Complexes at Bagram Airfield, Afghanistan</b>                      Objective: The overall objective is to determine whether USACE is providing effective oversight for the construction of the Special Forces HQ Complex and Special Forces HQ Command and Control Facilities Complex. Specifically, we will determine whether USACE is properly monitoring contractor performance and adequately performing QA oversight responsibilities during construction.                      (Project: AUD/TBD)</p>	Oct-12	Jun-13	18
<p><b>COPSWA Ref. No. 908</b>  <b>Development of a Sustainable Health Care System Within the Afghan National Security Forces</b>                      Objective: Assess the effectiveness of U.S. and Coalition Efforts to develop a sustainable Health Care System within the Afghan National Security Forces.                      (Project: SPO/TBD)</p>	Jan-13	Sep-13	1
<p><b>COPSWA Ref. No. 909</b>  <b>Afghan National Army Metrics Product</b>                      Objective: Provide a summary of the Afghan National Army readiness to take the lead in Afghanistan security operations relative to U.S. Forces withdrawal scheduled for 2014.                      (Project: D2011-D00SPO-0182.006)</p>	Feb-13	May-13	1

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 910</b>  <b>Accountability of Afghanistan National Security Forces Mi-17, Mi-35, AN-26, and AN-32 Aircraft Spare Parts</b>                      Objectives: Determine whether Army officials properly planned, procured, stored, and maintained accountability of aircraft parts for the ANSF. Determine whether the Army ANSF aircraft parts procurement met established requirements, whether the Army established controls to prevent theft of parts or the introduction of counterfeit parts into the procurement system, and whether the procured parts reached the intended user.                      (Project: AUD/TBD)</p>	Mar-13	Jan-14	1 22
<p><b>COPSWA Ref. No. 911</b>  <b>Planning for Effective Transition of the Afghan National Security Forces to Post-2014 Capabilities</b>                      Objective: To determine whether U.S. Government, NATO/ISAF, coalition, and GIRoA goals, objectives, plans, guidance, and resources are sufficient to efficiently transition the ANSF to post-2014 capabilities and that such planning is likely to result in an outcome supportive of GIRoA and U.S./Coalition interests.                      (Project: SPO/TBD)</p>	Apr-13	Dec-13	1
<p><b>COPSWA Ref. No. 912</b>  <b>Afghan National Police Metrics Product</b>                      Objective: Provide a summary of the Afghan National Police readiness to take the lead in Afghanistan security operations relative to U.S. Forces withdrawal scheduled for 2014.                      (Project: D2011-D00SPO-0182.007)</p>	Jun-13	Sep-13	1
<p><b>COPSWA Ref. No. 913</b>  <b>Redistribution Property Assistance Team Operations in Afghanistan</b>                      Objective: Determine whether DoD is managing Redistribution Property Assistance Team and Mobile Redistribution Property Assistance Team operations in Afghanistan to ensure equipment is processed in the most effective and efficient manner. Specifically, we will determine whether policies, procedures, controls, and personnel are in place and operating as intended to ensure equipment is processed in accordance with applicable guidance. We will also determine whether the contractor is set up for success and will be able to handle the anticipated amount of materiel to be reutilized or disposed.                      (Project: AUD/TBD)</p>	Feb-13	Dec-13	17

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 914</b>  <b>Attestation of NATO Trust Fund Contributions to the Afghan National Army</b>                      Objective: Review whether the Afghan National Army Trust Fund contributions are properly managed. Specifically, review the receipt and expenditure of all ANA Trust fund related transactions for existence, completeness, accuracy, and intent.                      (Project: AUD/TBD)</p>	Jun-13	Jan-14	4 20
<p><b>COPSWA Ref. No. 915</b>  <b>Controls Over the Disposition of Equipment at the Defense Logistics Agency Disposition Services in Afghanistan</b>                      Objective: Determine whether DoD is managing DLA Disposition Services operations in Afghanistan to ensure the proper disposition of equipment during the drawdown of U.S. forces and equipment from Afghanistan. Specifically, we will determine whether adequate controls exist over the receipt, inspections, coding, and disposal of equipment and material in accordance with applicable laws and regulations.                      (Project: AUD/TBD)</p>	Jun-13	Feb-14	17
<p><b>COPSWA Ref. No. 916</b>  <b>Assessment of Progress in the Planning, Programming, Development, and Implementation of the Office of Security Cooperation-Afghanistan</b>                      Objectives: (a) To assess the progress of the Department of Defense, in coordination with the interagency, to plan for and support an Office of Security Cooperation-Afghanistan (OSC-A) that has the capability and capacity to follow the direction and guidance provided by the Commander in Chief of the Armed Forces of the United States regarding strategic partnership with the Government of Afghanistan. (b) To assess the Services and Combatant Command efforts in implementing the requirements within the DoD and through associated agencies to provide specific guidance through planning and funding for the OSC-A and its programs, projects, and activities that support both security and defense development of Afghanistan’s security forces, but also provide the required planning for a future Afghan partnership.                      (Project: SPO/TBD)</p>	Jun-13	Feb-14	1
<p><b>COPSWA Ref. No. 917</b>  <b>Use of the Northern Distribution Network for Executing Retrograde Operations</b>                      Objective: Determine whether DoD is effectively using the NDN for the retrograde of cargo out of Afghanistan during the drawdown of U.S. forces.                      (Project: AUD/TBD)</p>	May-13	Feb-14	15 22

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Strategic Issue</b>
<p><b>COPSWA Ref. No. 918</b>  <b>Afghan National Army Metrics Product</b>                      Objective: Provide a summary of the Afghan National Army readiness to take the lead in Afghanistan security operations relative to U.S. Forces withdrawal scheduled for 2014.                      (Project: D2011-D00SPO-0182.008)</p>	Sep-13	Dec-13	1
<p><b>COPSWA Ref. No. 919</b>  <b>Transition of Facilities to the Logistics Civil Augmentation Program IV Density List</b>                      Objective: Determine whether DoD is properly monitoring the transition of newly constructed or remodeled facilities in Afghanistan to the LOGCAP density list.                      (Project: AUD/TBD)</p>	Oct-12	Jun-13	13
<p><b>COPSWA Ref. No. 1023</b>  <b>Controls Over the Distribution of Funds for the Ministry of Defense Advisors Program</b>                      Objective: Determine whether Ministry of Defense Advisors program officials established adequate controls over the distribution of funds to other DoD agencies. This audit is the second in a series of audits on the Ministry of Defense Advisors program. (Project No. D2012-D000JB-0093.000 was the first audit in this series).                      (Project: D2012-D000JB-0209.000)</p>	Aug-12	Apr-13	1

## U.S. Army Audit Agency

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 436</b>  <b>Bulk Fuel Operations in Afghanistan-Phase II</b>            Objective: To verify that the controls over storage and distribution operations for Class III bulk fuel points in Afghanistan will ensure the accurate accountability of fuel products and prevent the unauthorized diversion of fuel.            (Project: A-2011-ALL-0330.000)</p>	Oct-11	Sep-12	17
<p><b>COPSWA Ref. No. 524</b>  <b>Atmospherics Program-Afghanistan (AP-A) Contract Management and Administration</b>            Objectives: (1) To verify that contract requirements were detailed, specific, measurable, and updated as required. (2) To verify that contract administration practices were effective to ensure the U.S. Government receives the goods and services it pays for.            (Project: A-2011-ALL-0490.000)</p>	Sep-11	Oct-12	18
<p><b>COPSWA Ref. No. 526</b>  <b>Financial Transparency in the Afghanistan Trucking Network Contract, Regional Command-South</b>            Objectives: (1) To verify that the Afghanistan Trucking Network contract provided the financial information needed to meet strategic goals of having financial transparency. (2) To verify the Afghanistan Trucking Network contract contained sufficient metrics and controls to meet the contract's objectives and goals.            (Project: A-2011-ALL-0534.000)</p>	Oct-11	Sep-12	18
<p><b>COPSWA Ref. No. 527</b>  <b>Contract Administration of the National Afghanistan Trucking Contract</b>            Objectives: (1) To verify that the National Afghanistan Trucking (NAT) contract has sufficient internal controls over movement operations to ensure the proper shipment of material and prevent waste and misuse of government resources. (2) To verify that command implemented effective contract administration practices.            (Project: A-2012-MTE-0071.000)</p>	Jan-12	Oct-12	18
<p><b>COPSWA Ref. No. 528</b>  <b>Materiel Management-Retrograde From Southwest Asia</b>            Objective: To verify that recently redeployed Army units followed proper materiel return disposition guidance; maintained accountability of organizational material and equipment; and declared excess items for return to the supply system.            (Project: A-2012-MTE-0073.000)</p>	Feb-12	Dec-12	15



PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 533</b>  <b>Performance Metrics for National Afghanistan Trucking Contract-Afghanistan</b>                      Objective: To verify that the National Afghanistan Trucking (NAT) contract achieved the intended goals of improved transportation management, reduced cost, schedule, and performance risks, reduced asset pilferage, and supported the Afghan people and U.S. campaign objectives.                      (Project: A-2012-MTE-0081.000)</p>	Dec-11	Sep-12	18
<p><b>COPSWA Ref. No. 539</b>  <b>Foreign Excess Personal Property (FEPP) Program-Afghanistan</b>                      Objective: To verify that U.S. Forces-Afghanistan had sufficient processes in place to execute the Foreign Excess Personal Property (FEPP) Program in accordance with the established policies and transfer authority, including properly documenting equipment transfers to the Government of the Islamic Republic of Afghanistan (GIROA).                      (Project: A-2012-MTE-0079.000)</p>	Feb-12	Nov-12	16
<p><b>COPSWA Ref. No. 802</b>  <b>Found On Installation Excess Property</b>                      Objective: To verify that the Army has sufficient processes in place to properly identify and bring to record Found On Installation (FOI) excess property in the Afghanistan theater.                      (Project: A-2012-MTE-0240.000)</p>	Dec-11	Oct-12	17
<p><b>COPSWA Ref. No. 856</b>  <b>Acquisition Cross Servicing Agreements-Afghanistan</b>                      Objective: To verify that the Army had sufficient agreements, processes, and procedures in place to equitably distribute costs and collect funds from Coalition Forces for shared services in Afghanistan.                      (Project: A-2012-MTE-0377.000)</p>	Mar-12	Nov-12	20
<p><b>COPSWA Ref. No. 859</b>  <b>Foreign Excess Real Property (FERP) Program-Afghanistan</b>                      Objective: To verify that U.S. Forces-Afghanistan had sufficient processes in place to execute the Foreign Excess Real Property (FERP) Program in accordance with the established policies and transfer authority, including properly documenting equipment transfers to the Government of the Islamic Republic of Afghanistan (GIROA).                      (Project: A-2012-MTE-0335.000)</p>	Mar-12	Nov-12	16

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 881</b>  <b>Controls Over the Afghanistan Security Forces Fund (ASFF)</b>            Objectives: (1) To verify that controls are in place and operating within the CSTC-A and the Government of the Islamic Republic of Afghanistan to ensure that visibility and accountability of direct contributions to the ASFF are maintained. (2) To verify that controls over ASFF transactions are sufficient to make sure that these transactions, that use direct contributions, are executed in accordance with laws and regulations, sufficient documentation is being maintained, and only approved items are being procured.            (Project: A-2012-FMF-0345.000)</p>	Sep-11	Sep-12	2
<p><b>COPSWA Ref. No. 882</b>  <b>LOGCAP IV-Managing Drawdown</b>            Objectives: (1) To verify that adjustments to requirements during the drawdown are economical and synchronized with base closures. (2) To verify that contracts are appropriately incentivized to manage contract drawdown.            (Project: A-2012-MTE-0424.000)</p>	Aug-12	Mar-13	18
<p><b>COPSWA Ref. No. 883</b>  <b>Retrograde Sort Process</b>            Objectives: (1) To verify that property accountability and visibility is established timely and accurately. (2) To verify that materiel disposition decisions are economical and represent best value to Army.            (Project: A-2012-MTE-0420.000)</p>	Jul-12	Feb-13	15
<p><b>COPSWA Ref. No. 885</b>  <b>Asset Visibility During Retrograde</b>            Objective: To verify that asset visibility and accountability for select classes of supply is accurately established and maintained throughout movement to final destination.            (Project: A-2012-MTE-0422.000)</p>	Aug-12	Apr-13	15
<p><b>COPSWA Ref. No. 886</b>  <b>Administration of Contractor Logistics Support Services Contract-MRAP</b>            Objectives: (1) To verify that contractors are meeting required maintenance standards. (2) To verify that contractors are maintaining the right mix and quantity of vehicles synchronized with boots on the ground.            (Project: A-2012-MTE-0423.000)</p>	Aug-12	Jan-13	18
<p><b>COPSWA Ref. No. 887</b>  <b>Afghanistan Base Closure Processes</b>            Objective: To verify that base closure processes in Afghanistan were properly managed and completed for real property, equipment, and environmental requirements.            (Project: A-2012-MTE-0425.000)</p>	Jul-12	Mar-13	16

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 920</b>  <b>Resizing Supply Support Activities</b>                      Objective: To verify that the number, size, and locations of SSAs provide efficient and effective supply operations and are commensurate with drawdown strategy/schedule.                      (Project: TBD)</p>	Jan-13	Jul-13	17
<p><b>COPSWA Ref. No. 921</b>  <b>Management of Transportation Movement Requests</b>                      Objective: To verify that the process and procedures for managing/controlling TMRs results in appropriate and supported payments.                      (Project: TBD)</p>	Jan-13	Jul-13	17
<p><b>COPSWA Ref. No. 922</b>  <b>Follow Up: Bulk Fuel Accountability</b>                      Objective: To verify that Army units throughout Afghanistan implemented agreed-to recommendations addressing fuel accountability and fuel reimbursements, and that actions taken corrected reported conditions and resulted in the reported monetary savings.                      (Project: TBD)</p>	Jan-13	Jul-13	17
<p><b>COPSWA Ref. No. 923</b>  <b>Retrograde Operations in Afghanistan-Class V Items (Ammunition)</b>                      Objectives: (1) To verify that the Army has sufficient management controls over Class V assets to properly retrograde ammunition from Afghanistan. (2) To verify that the Army maintained sufficient accountability and visibility over ammunition during the retrograde process.                      (Project: TBD)</p>	Jan-13	Jul-13	15
<p><b>COPSWA Ref. No. 924</b>  <b>Asset Visibility of Retrograde Operations-Class VII</b>                      Objective: To verify that asset visibility and accountability for Class VII are accurately established and maintained throughout movement to final destination.                      (Project: A-2012-MTE-0421.000)</p>	Jan-13	Aug-13	15
<p><b>COPSWA Ref. No. 925</b>  <b>LOGCAP - Definitizing Task Orders</b>                      Objective: To verify that LOGCAP IV task orders requiring definitization had sufficient controls in place to ensure contractor cost proposals, cost audits, and final price negotiations were completed in a timely, accurate, and cost-effective manner.                      (Project: TBD)</p>	Jan-13	Aug-13	18

PROJECT	START	FINAL	Strategic Issue
<b>COPSWA Ref. No. 927</b> <b>Retrograde Strategy</b> Objectives: (1) To verify that the strategy and plans for surge recovery considered all viable modes of transportation. (2) To verify that the transportation strategy/plans relied on reasonable assumptions and properly considered cost, schedule, and risk. (Project: TBD)	Jan-13	Aug-13	15

## Naval Audit Service

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 168</b>  <b>Marine Reserve Mobilization Orders</b>            Objective: To verify that internal controls provide reasonable assurance that Marine Corps Reserve CONUS mobilization orders are properly authorized, performed, and paid in accordance with applicable directives.            (Project: N2011-NMC000-0105.000)</p>	Jul-11	Nov-12	22
<p><b>COPSWA Ref. No. 184</b>  <b>Navy Individual Augmentee Reintegration Process</b>            Objective: To verify that Navy Individual Augmentees (IAs) are provided the intended support throughout the deployment cycle to reintegrate with family, community, and employers.            (Project: 2012-070)</p>	Dec-11	Oct-12	22
<p><b>COPSWA Ref. No. 928</b>  <b>DON Military Construction Projects Proposed for Fiscal Year 2015</b>            Objective: To verify that the project scope requirements are sufficiently supported for selected Military Construction (MILCON) projects contained in the DON proposed FY 2015 MILCON Program.            (Project: TBD)</p>	Dec-12	Oct-13	19
<p><b>COPSWA Ref. No. 929</b>  <b>Morale, Welfare, and Recreation Inventory Validation at Deployed Forces</b>            Objective: To verify that: (1) Deployed Forces Support inventory records properly reflect Morale, Welfare, and Recreation (MWR) purchased items; (2) purchased MWR items are properly transferred, maintained, and disclosed in the Navy ship inventories; and (3) related management internal controls are in place and working effectively.            (Project: TBD)</p>	Mar-13	Feb-14	22

## U.S. Air Force Audit Agency

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 54</b>  <b>United States Air Forces Central Area Of Responsibility Base-Level Inventory Management</b>            Objective: Determine if AOR supply personnel adequately managed base-level inventory. Specifically, determine whether personnel properly accounted for the inventory and managed excess inventory. (Project: F2012-FC2000-0227)</p>	Nov-11	Oct-12	22
<p><b>COPSWA Ref. No. 65</b>  <b>Mine Resistant Ambush Protected Vehicles (MRAP)</b>            Objective: Determine if Air Force personnel properly accounted for MRAP assets. Specifically, determine whether personnel properly identified and accurately recorded all MRAP vehicles and related mission support equipment in Air Force records. (Project: F2011-FC4000-0033)</p>	Sep-11	Oct-12	22
<p><b>COPSWA Ref. No. 512</b>  <b>Medical Aspects of Contractor Deployments</b>            Objective: Determine whether Air Force personnel effectively managed selected medical aspects of contractor deployments. Specifically, determine whether contractors were medically prepared to deploy and provided authorized medical support. (Project: F2012-FD2000-0114)</p>	Sep-11	Oct-12	14
<p><b>COPSWA Ref. No. 514</b>  <b>Selected Aspects of Personnel Deployment</b>            Objective: Determine whether the Air Force deploys and redeploys personnel in accordance with time-phased force deployment data (TPFDD) requirements. Specifically, determine whether personnel adhere to TPFDD manning, equipping, and movement requirements. (Project: F2012-FD3000-0491)</p>	Jun-12	Jun-13	14
<p><b>COPSWA Ref. No. 515</b>  <b>Shipment of Controlled Materials and Munitions</b>            Objective: Evaluate the shipment of controlled materials and munitions. Specifically, determine if personnel properly identify the need for special handling and select the most efficient method of transportation for items. (Project: F2012-FC4000-0033)</p>	Apr-12	Jul-13	14

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 804</b>  <b>Follow-Up Audit, United States Air Forces Central (AFCENT) Deployed Locations Aerial Port Operations</b>  Objective: Evaluate management corrective actions taken in response to Report of Audit F2008-0008-FD3000, “AFCENT Deployed Locations Aerial Port Operations,” 18 July 2008. Specifically, determine whether AFCENT personnel efficiently utilize airlift capacity, effectively manage contractor passenger travel reimbursements, and effectively manage cargo and passenger movement.  (Project: F2012-FD3000-0493)</p>	Aug-12	Jul-13	22
<p><b>COPSWA Ref. No. 896</b>  <b>Remote Piloted Aircraft Maintenance and Accountability</b>  Objective: Evaluate whether the Air Force effectively managed remote piloted aircraft. Specifically, assess whether personnel developed and maintained unit type codes addressing current mission needs, timely accomplished maintenance actions, and properly accounted for assets.  (Project: F2012-FD3000-0846)</p>	Jul-12	Jul-13	22
<p><b>COPSWA Ref. No. 931</b>  <b>Afghanistan Base Closure Plans</b>  Objective: Evaluate base closure plans for Afghanistan. Specifically, determine whether AFCENT (a) develops complete and accurate base closure plans for a timely and organized redeployment from Afghanistan, and (b) effectively monitors base execution.  (Project: TBD)</p>	Feb-13	Feb-14	16
<p><b>COPSWA Ref. No. 932</b>  <b>Patient Movement Items</b>  Objective: Determine whether Air Force Medical Service officials effectively manage patient movement items (PMI). Specifically, determine whether medical officials properly: (a) establish and fund equipment requirements, and (b) maintain and account for PMI.  (Project: TBD)</p>	Feb-13	Feb-14	14
<p><b>COPSWA Ref. No. 933</b>  <b>Afghanistan Equipment and Munitions Redeployment</b>  Objective: Evaluate AFCENT redeployment operations in Afghanistan. Specifically, determine whether AFCENT properly (a) accounts for and safeguards assets during redistribution, and (b) distributes needed material within CENTCOM and CONUS.  (Project: TBD)</p>	Sep-13	Sep-14	15



PROJECT	START	FINAL	Strategic Issue
<b>COPSWA Ref. No. 934</b> <b>Items Containing Residual Fluid</b> Objective: Assess Air Force management of items containing residual fluid. Specifically, determine if maintenance personnel performed required maintenance and properly prepared serviceable and unserviceable engines, equipment, and aircraft parts that contain residual, possibly hazardous, fluids for shipment from the AOR. (Project: TBD)	Sep-13	Sep-14	15

## Special Inspector General for Afghanistan Reconstruction

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 232</b>  <b>USACE O&amp;M Contracts With ITT Corporation for Afghanistan National Security Forces</b>                      Objectives: Determine (1) whether the contracts are being implemented within the contracts’ terms, including schedule and cost and, if not, determine what modifications have been made and assess the reasons why; (2) whether applicable requirements for contract oversight were adhered to and, if not, assess the reasons why; and (3) the updated status of the contractor’s O&amp;M training efforts.                      (Project: SIGAR-049A)</p>	Jul-11	Oct-12	1 13
<p><b>COPSWA Ref. No. 673</b>  <b>Oversight and Costs Associated With the Afghanistan-Technical Equipment Maintenance Program (A-TEMP) for the Afghan National Police (ANP)</b>                      Objective: Overall, we will focus on government oversight of the prime contractors and any subcontractors, the costs associated with the contracts and accountability for vehicle parts and supplies, and efforts to transition vehicle maintenance to the ANP. Specifically, (1) determine whether applicable requirements for contract oversight are being adhered to and, if not, assess the reasons why; (2) examine the prime contractors’ and any subcontractors’ costs and determine whether they are in accordance with the terms of the contracts; (3) assess the contractors’ inventory accountability, including vehicle spare parts and other maintenance supplies; and (4) determine the status of the contractor’s efforts to transition vehicle maintenance to the ANP.                      (Project: SIGAR-052A)</p>	Jan-12	Nov-12	1 13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 675</b>  <b>Logistics Capability and Controls Over Petroleum, Oil, and Lubricants (POL) Within the Afghanistan National Army (ANA)</b>                      Objective: Assess U.S. efforts to develop ANA’s capability to acquire, distribute and account for POL supplies to its forces. Specifically: (1) Assess the status of the CSTC-A efforts to develop ANA infrastructure, processes, and systems to acquire, manage, store, and distribute POL, and train the personnel needed to manage and oversee the distribution of POL. (2) Evaluate the internal controls in place to determine if they are sufficient to account for POL and to prevent fraud, waste, and abuse, including the unauthorized diversion or theft of POL.                      (Project: SIGAR-054A)</p>	Feb-12	Nov-12	1 10 13
<p><b>COPSWA Ref. No. 681</b>  <b>Sustainability Inspections of Completed Construction Projects: Kunduz (Afghanistan National Army Facility-2/209th Headquarters)</b>                      Objective: Inspect the quality of construction and determine whether the facilities are operating and maintained for the purposes intended. Specifically, SIGAR will determine whether the construction was completed (or is being done) in accordance with contract requirements and applicable construction standards; and determine if the facilities are being used as intended and if they are being sustained, including operations and maintenance. (This is a follow-up to report SIGAR Audit-10-09.)                      (Project: SIGAR-I-001)</p>	Jan-12	Sep-12	4 13
<p><b>COPSWA Ref. No. 682</b>  <b>Sustainability Inspections of Completed Construction Projects: Jalalabad (Afghanistan National Army Garrison)</b>                      Objective: Inspect the quality of construction and determine whether the facilities are operating and maintained for the purposes intended. Specifically, SIGAR will determine whether the construction was completed (or is being done) in accordance with contract requirements and applicable construction standards; and determine if the facilities are being used as intended and if they are being sustained, including operations and maintenance. (This is a follow-up to report SIGAR Audit 10-10.)                      (Project: SIGAR-I-002)</p>	Jan-12	Oct-12	4 13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 683</b>  <b>Inspections of Construction Projects in the Northern Provinces</b>  <i>Select USAID, DoD, and DoS-funded construction projects within a province to be determined.</i>                      Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government.                      (Project: TBD)</p>	Oct-12	Jan-13	4 13
<p><b>COPSWA Ref. No. 684</b>  <b>Commercializing the Afghanistan National Electricity Utility Da Afghanistan Breshna Sherkat (DABS)</b>                      Objective: Assess efforts for metering electrical use and implementing a billings and collections process to generate revenue to sustain the electrical sector.                      (Project: SIGAR-063A)</p>	Jun-12	Mar-13	5
<p><b>COPSWA Ref. No. 693</b>  <b>Inspections of Construction Projects in the Western Provinces</b>  <i>Select USAID, DoD, and DoS-funded construction projects within a province to be determined.</i>                      Objective: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government.                      (Project: TBD)</p>	Jan-13	Apr-13	4 13
<p><b>COPSWA Ref. No. 702</b>  <b>Sustainability Inspections of Completed Construction Projects: Wardak (Afghanistan National Police Training Center)</b>                      Objectives: Inspect the quality of construction and determine whether the facilities are operating and maintained for the purposes intended. Specifically, for each facility inspected, SIGAR will: (1) Determine whether the construction was completed (or is being done) in accordance with contract requirements and applicable construction standards. (2) Determine if the facilities are being used as intended and if they are being sustained, including operations and maintenance.                      (Project: SIGAR-I-004)</p>	Jan-12	Oct-12	4 13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 737</b>  <b>USAID Planning for Sustainability of Its Development Programs in Afghanistan</b>                      Objectives: Determine the extent to which USAID has (1) identified and prioritized development programs for Afghanistan that are enduring in nature and require future sustainment; (2) defined sustainability requirements for those programs; and (3) developed and implemented a strategy for meeting those requirements, including the provision of additional U.S. funding, if necessary.                      (Project: SIGAR-056A)</p>	May-12	Feb-13	4
<p><b>COPSWA Ref. No. 819</b>  <b>Control Over Government Funded Equipment Acquired Under Reconstruction Contracts</b>                      Objectives: (1) Determine USAID’s policies and procedures for identifying, managing, and controlling Government Funded Equipment (GFE) that was purchased with reconstruction funds in Afghanistan; and (2) assess the actions USAID has taken or plans to take to ensure accountability of GFE.                      (Project: SIGAR-057A)</p>	May-12	Jan-13	13
<p><b>COPSWA Ref. No. 821</b>  <b>Tariffs, Taxes, or Other Fees Imposed by the Government of Afghanistan on U.S. Contractors Conducting Reconstruction Activities in Afghanistan</b>                      Objectives: (1) Determine what Afghan fees are levied on contractors and sub-contractors supporting U.S. reconstruction programs and the amounts collected by the GIRoA. (2) Determine whether the Afghan fees levied on contractors and sub-contractors supporting U.S. reconstruction programs were administered in accordance with applicable international agreements. (3) Assess the impact declining coalition activity would have on the operating budget of the GIRoA after the 2014 withdrawal. Multiple reports will be issued under this project beginning with a report on Afghan imposed corporate taxes.                      (Project: SIGAR-060A)</p>	Jun-12	Mar-13	5

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 823</b>  <b>Construction Requirements for Afghanistan National Security Forces (ANSF)</b>                      Objectives: (1) To what extent has the transfer of U.S. bases been factored into construction requirements for ANSF and other Afghan civil facilities such as schools and local government facilities? (2) Has appropriate criteria been developed and applied to ensure proposed construction projects are necessary, achievable, and sustainable? (3) To what extent has the design of proposed projects gave due consideration to land ownership, soil conditions, flood plain, earthquake survivability, and access to water, sewer, and power grid?                      (Project: TBD)</p>	Sep-12	Apr-13	1
<p><b>COPSWA Ref. No. 825</b>  <b>Sustainability of the U.S. Investment in Afghanistan’s Development, Governance Capacity, and Security (Capstone Report)</b>                      Objectives: (1) Identify and summarize common reported problems in sustaining infrastructure and capacity building efforts in Afghanistan. (2) Identify and summarize reported sustainability challenges, progress made to address these challenges, and lessons learned in sustaining U.S. Investments in Afghanistan. This review will differ from typical audits in that we will not be requesting in-depth data or program information. Rather, we will be requesting interviews with high-ranking officials who can address their agencies’ challenges and what they are doing in response to these challenges and lessons learned.                      (Project: SIGAR-061A)</p>	Jun-12	Jan-13	4
<p><b>COPSWA Ref. No. 864</b>  <b>Data Request – Afghanistan Security Forces Fund – Obligations and Disbursements Through Pseudo-Foreign Military Sales</b>                      This project is a data call and not an audit. The project implements Public Law 110-181 that requires SIGAR to prepare a final forensic audit report on programs and operations funded with amounts appropriated or otherwise made available for Afghan reconstruction. Objective: To understand how the Defense Security Cooperation Agency (DSCA) tracks and accounts for Afghanistan Security Forces Fund (ASFF) funding for pseudo-Foreign Military Sales (FMS) cases. Specifically, to determine (1) what ASFF funding has purchased; (2) how much ASFF funding has been obligated and disbursed for special purchases; and (3) what entity implemented the pseudo-FMS cases using ASFF funding.                      (Project: SIGAR-059A)</p>	May-12	TBD	13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 890</b>  <b>Financial Audit Coverage of Costs Incurred Under Department of State Contracts, Cooperative Agreements, and Grants for Afghanistan Reconstruction</b>                      Objectives: To determine the extent to which State has provided financial audit coverage of costs incurred under contracts, cooperative agreements, and grants for reconstruction efforts in Afghanistan. Specifically, to (1) identify the universe of awards that State has funded for reconstruction purposes in Afghanistan since 2002; (2) determine requirements for conducting financial audits of costs incurred under State awards; and (3) assess the extent to which financial audit requirements have been, or are planned to be, met for various types of awards, including expired awards and sub-awards.                      (Project: SIGAR-065A)</p>	Aug-12	Feb-13	13
<p><b>COPSWA Ref. No. 891</b>  <b>U.S. Government Air Mobility Support for Afghan Drug Interdiction Operations</b>                      Objectives: Focus on air transportation provided by the Departments of Defense and State to the Afghan counternarcotic police for conducting drug interdiction operations in Afghanistan. Specifically, (1) determine the intent and purpose of U.S. Government assistance to the Afghan special Missions wing (Air Interdiction Unit), and the extent to which that assistance provides responsive air mobility support to law enforcement officials for interdiction operations; (2) assess how U.S. Government agencies that provide assistance to the Afghan Special Missions Wing (Air Interdiction Unit) utilize and monitor contractors, and ensure fair and reasonable payments; and (3) assess the extent to which U.S. government assistance to the Afghan Special Mission Wing (Air Interdiction Unit) has resulted in a sustainable capability to provide air mobility support to law enforcement officials for interdiction operations. Will also address the role of the Drug Enforcement Administration.                      (Project: SIGAR-064A)</p>	Jul-12	Mar-13	8 13
<p><b>COPSWA Ref. No. 892</b>  <b>Helmand Food Zone Program</b>                      Objectives: (1) Determine the extent that the Helmand Food Zone Program has been successful in deterring farmers from growing opium; (2) assess viability of plans to expand the program to other provinces; and (3) determine if program complied with the USAID’s Administrator’s guidance on sustainability.                      (Project: TBD)</p>	Oct-12	Mar-13	8 11



PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 893</b>  <b>Controls Over Agricultural Equipment Purchases Under IRD Contract</b>                      Objective: Assess the extent to which USAID monitored and IRD controlled purchase of agricultural equipment under the Southern Region Agricultural Development program.                      (Project: SIGAR-058A)</p>	May-12	Oct-12	13
<p><b>COPSWA Ref. No. 899</b>  <b>U.S. Governments Efforts to Assist in the Commercialization of Da Afghanistan Breshna Sherkat (DABS)</b>                      Objective: Determine the extent to which the U.S. government supports programs to assist in the commercialization of DABS, as well as the outcomes of those efforts. Specifically, we will (1) identify the objectives of the U.S. Government projects and programs to commercialize DABS, particularly in Kabul and Kandahar, assess the extent to which the metrics are capturing the progress of those projects, and evaluate the extent to which completed and ongoing projects have achieved or are archiving stated objectives; (2) assess the transition from completed DABS commercialization projects to recently awarded/planned projects, and the extent to which planned projects consider lessons learned; and (3) evaluate the level of coordination among U.S. agencies involved in DABS commercialization and the extent to which commercialization projects implemented by those agencies contribute to a self-sustaining DABS.                      (Project: SIGAR-063A)</p>	Jul-12	Mar-13	5
<p><b>COPSWA Ref. No. 935</b>  <b>Followup – Status of Implementation of Bulk Cash Flow Action Plan</b>                      Objective: Follow up to assess extent of actions to implement recommendations in SIGAR Audit 11-13, Limited Interagency Coordination and Insufficient Controls Over Funds in Afghanistan Hamper U.S. Efforts to Develop the Afghan Financial Sector and Safeguard U.S. Cash and SIGAR Audit 10-15, U.S. Reconstruction Efforts in Afghanistan Would Benefit from a Finalized Comprehensive U.S. Anti-Corruption Strategy.                      (Project: SIGAR-067A)</p>	Aug-12	Oct-12	10
<p><b>COPSWA Ref. No. 936</b>  <b>Prohibition on Contracting With the Enemy</b>                      Objectives: Assess the extent to which DoD developed and implemented procedures to comply with Public Law 112-81 (NDAA for FY2012), section 841, “Prohibition on Contracting with the Enemy in the U.S. Central Command Afghanistan Theater of Operations.”                      (Project: SIGAR-066A)</p>	Aug-12	Dec-12	13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 937</b>  <b>USAID’s Direct Assistance to the Afghan Ministry of Public Health for Public Hospitals</b>                      Objectives: Determine the extent to which (1) U.S. direct assistance to the Afghanistan Ministry of Public Health (MoPH) for public hospitals is used for intended purposes and delivering expected outcomes and (2) USAID and the MoPH implemented the financial and other controls established in the bilateral direct assistance agreement.                      (Project: SIGAR-068A)</p>	Aug-12	Jun-13	12
<p><b>COPSWA Ref. No. 938</b>  <b>Inspections of Medical, Education, and Police Facilities in Kabul Province</b>                      Objectives: Determine whether (1) construction was completed, or is being done, in accordance with contract requirements and applicable construction standards; (2) construction deficiencies are being corrected before acceptance and transfer; and (3) facilities are being used as intended and maintained.                      (Project: SIGAR-I-005)</p>	Aug-12	Nov-12	4 13
<p><b>COPSWA Ref. No. 939</b>  <b>USAID Contract No. 306-M-00-05-00516-00 With Chemonics International for Alternative Livelihoods Program in Helmand Province</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 2/15/05 – 10/31/09.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 940</b>  <b>USAID Contract No. 306-M-00-05-00515-00 With Development Alternatives, Inc. for Alternative Livelihoods Program in Nangarhar Province</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 2/15/05 – 6/30/09.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 941</b>  <b>USAID Contract No. 306-M-00-06-00505-00 With International Relief and Development, Inc. for the Human Resources and Logistic Support Program</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 3/1/06 – 4/30/11.                      (Project: TBD)</p>	Oct-12	Mar-13	13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 942</b>  <b>USAID Contract 306-A-00-06-00522-00 With Management Sciences for Health for the Technical Support to Central and Provincial Ministry of Public Health</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 7/1/2006 – 8/31/2012.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 943</b>  <b>USAID Contract No. 306-C-00-08-00515-00 With ARD, Inc. for the Alternative Development and Alternative Livelihoods Program Expansion North and West Project</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 3/5/08 – 3/4/11.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 944</b>  <b>USAID Contract No. AFP-I-00-03-00029-00 With Emerging Markets Group for the Afghanistan SOE Privatization, Excess Land Privatization, and Land Titling Project</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 9/15/04 – 9/29/11.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 945</b>  <b>USAID Contract No. GPO-I-00-04-00015-00 With Futures Group International, LLC for the Expanding Access to Private Sector Health Products and Services Program</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 2/15/06 – 5/12/12.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 946</b>  <b>USAID Cooperative Agreement No. 306-A-00-03-00504-00 With the Asia Foundation for Strategic Support to the Afghan Government</b>                      Objective: Conduct a financial audit of costs incurred under the cooperative agreement for the period 8/1/2003 – 4/30/2010.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 947</b>  <b>USDA Cooperative Agreement 58-3148-1-042 With Volunteers for Economic Growth Alliance (VEGA) for the Capacity Building and Change Management Program for the Ministry of Agriculture, Irrigation, and Livestock</b>                      Objective: Conduct a financial audit of costs incurred under the cooperative agreement for the period 11/1/10 – 10/31/12.                      (Project: TBD)</p>	Oct-12	Mar-13	13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 948</b>  <b>Department of Defense contract W52P1J-11-C-0015 With Afghan Integrated Support Services (Joint Venture between Anham FZCO and AECOM) for the Afghanistan National Army’s (ANA) Technical Equipment Maintenance Program (A-TEMP)</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 12/30/2010 – 6/30/12.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 949</b>  <b>DoS Grants SAF20010GR245, SAF20010GR146, and SAF20010GR147 With Huda Development Organization for University Media Operations Center Projects</b>                      Objective: Conduct a financial audit of costs incurred under the contract for the period 7/15/2010 – 6/30/2012.                      (Project: TBD)</p>	Oct-12	Mar-13	13
<p><b>COPSWA Ref. No. 950</b>  <b>Logistics Capability and Controls Over Petroleum, Oil, and Lubricants (POL) Within the Afghanistan National Police (ANP)</b>                      Objectives: Assess U.S. efforts to develop ANP’s capability to acquire, distribute and account for POL supplies to its forces. Specifically: (1) Assess the status of the CSTC-A efforts to develop ANP infrastructure, processes, and systems to acquire, manage, store, and distribute POL, and train the personnel needed to manage and oversee the distribution of POL. (2) Evaluate the internal controls in place to determine if they are sufficient to account for POL and to prevent fraud, waste, and abuse, including the unauthorized diversion or theft of POL.                      (Project: TBD)</p>	Oct-12	Mar-13	1 10 13
<p><b>COPSWA Ref. No. 951</b>  <b>Logistics Capability and Controls Over Food Supplies Within the Afghanistan National Army (ANA)</b>                      Objectives: Assess U.S. efforts to develop ANA’s capability to acquire, distribute and account for food supplies to its forces. Specifically: (1) Assess the status of the CSTC-A efforts to develop ANA infrastructure, processes, and systems to acquire, manage, store, and distribute food, and train the personnel needed to manage and oversee the distribution of food supplies; and (2) Evaluate the internal controls in place to determine if they are sufficient to account for food supplies and to prevent fraud, waste, and abuse, including the unauthorized diversion or theft of food.                      (Project: TBD)</p>	Oct-12	Apr-13	1 10 13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 952</b>  <b>Maintaining Inventory and Documentation on U.S. Assistance Projects</b>                      Objectives: To what extent has the U.S. Government (1) maintained an inventory of completed, ongoing, and planned assistance projects; (2) shared its inventory of completed, ongoing, and planned assistance projects with the Afghan Government; and (3) maintained and provided to the Afghan Government engineering drawings and other technical data on infrastructure projects?                      (Project: TBD)</p>	Dec-12	May-13	11
<p><b>COPSWA Ref. No. 953</b>  <b>Capstone Oversight Report-Building Afghan Governing Institutions</b>                      Objectives: This review will summarize a body of oversight work and studies related to building the capacity and capability of Afghan governing institutions. The overall objective is to identify common problems, lessons learned, remaining challenges, actions being taken to address the challenges, and any gaps in the actions being taken to address building governance capacity. This review will differ from typical audits in that we will not be requesting in-depth data or program information. Rather, we will be requesting interviews with high-ranking officials who can address their agencies' challenges and what they are doing in response to these challenges and lessons learned.                      (Project: TBD)</p>	Dec-12	Jun-13	3
<p><b>COPSWA Ref. No. 954</b>  <b>Enforcement of Warranty Claims and Judgments</b>                      Objectives: Determine the extent to which contracting offices have enforced warranty claims for defective work and sought recovery of amounts improperly paid to contractors based on latent defects and civil judgments.                      (Project: TBD)</p>	Jan-13	Jul-13	13
<p><b>COPSWA Ref. No. 955</b>  <b>Security of Afghan Judicial Personnel and Facilities</b>                      Objectives: (1) Determine the extent to which judicial security has been implemented for the protection of judges, prosecutors and judicial facilities. (2) Identify the major challenges and impediments to providing judicial security. (3) Determine the actions that have been or are being taken to address the challenges and impediments to providing judicial security.                      (Project: TBD)</p>	Jan-13	Jul-13	9

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 956</b>  <b>Afghan Public Protection Force (APPF) Capabilities and Effectiveness</b>                      Objectives: (1) To what extent has the APPF developed the required capabilities to provide protection for contractors supporting USAID and State administered reconstruction programs; and (2) to what extent has the APPF been effective at protecting reconstruction contractors?                      (Project: TBD)</p>	Jan-13	Aug-13	1
<p><b>COPSWA Ref. No. 958</b>  <b>USAID Administration of Contracts During Security Transition</b>                      Objectives: To what extent has USAID (1) planned and prepared for the oversight of its contracts both during and after the security transition, and (2) reevaluated projects and scaled back contracts where the security risks are too high to provide effective oversight.                      (Project: TBD)</p>	Feb-13	Aug-13	13
<p><b>COPSWA Ref. No. 959</b>  <b>Contracts for ANSF Literacy Training</b>                      Objectives: Determine whether (1) contract requirements for training were supported; (2) training was conducted by qualified contractor instructors in accordance with contract terms; (3) DoD officials measured and monitored training outcomes and took actions to address performance issues; and (4) payments to the contractor were based on services provided and were consistent with terms of the contract.                      (Project: TBD)</p>	Feb-13	Aug-13	1 13
<p><b>COPSWA Ref. No. 960</b>  <b>Afghan Customs Reform Initiatives</b>                      Objectives: (1) Determine the progress the Afghan Government has made in implementing customs reforms including automating the declaration processing system and revenue reporting, developing a bonded carrier and warehousing system, improving law enforcement activities, building and equipping customs stations, and developing the training capacity for customs operations. (2) Determine the remaining challenges and impediments to implementing customs reforms, and assessing whether U.S. and international donor assistance are focused on addressing these challenges and impediments. (3) Assess the extent to which sustainability was integrated into U.S. assistance programs that support Afghan customs reforms.                      (Project: TBD)</p>	Feb-13	Sep-13	5

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 961</b>  <b>Counternarcotics Strategic Program Assessment (Capstone Report)</b>                      This review will summarize previously reported problems and provide a broad overview of counternarcotics operations in Afghanistan with a perspective on sustainment challenges after 2014. Objectives: (1) Identify the challenges and impediments to sustaining progress in counternarcotics programs after the drawdown of U.S. military forces. (2) Assess the extent to which the Afghan Government is prepared to sustain counternarcotics program after 2014. (3) Review U.S. agencies’ monitoring and evaluation of counternarcotics programs and the actions they had taken to reevaluate strategic approach and program direction in response to outcomes achieved and future sustainability challenges. This review will differ from typical audits in that we will not be requesting in-depth data or program information. Rather, we will be requesting interviews with high-ranking officials who can address their agencies’ challenges with counternarcotics programs and their future sustainment.                      (Project: TBD)</p>	Mar-13	Aug-13	8
<p><b>COPSWA Ref. No. 962</b>  <b>Reducing Multi-Layered Contracting</b>                      Objectives: To what extent have DoD, DoS, and USAID modified acquisition strategies for reconstruction contracts to reduce multiple tiers of subcontractors and promote great competition?                      (Project: TBD)</p>	Mar-13	Oct-13	13
<p><b>COPSWA Ref. No. 963</b>  <b>Building Financial Management Capacity at the Ministry of Interior</b>                      Objectives: To what extent has the Afghan Ministry of Interior progressed in building the financial management capacity to develop budget requirements and maintain financial accountability and control over the spending of available funds?                      (Project: TBD)</p>	Mar-13	Nov-13	1
<p><b>COPSWA Ref. No. 964</b>  <b>Inspections of Infrastructure Projects in the Southwest Provinces</b>  <i>Select medical, educational and police facilities to be determined.</i>                      Objectives: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government.                      (Project: TBD)</p>	Apr-13	Jun-13	4 13



PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 965</b>  <b>Management of Water Projects</b>                      Objective: To what extent did the U.S. Government consider water quantity, availability, accessibility, and quality in the planning and design of projects for dams, irrigation canals, and wells?                      (Project: TBD)</p>	May-13	Nov-13	11
<p><b>COPSWA Ref. No. 966</b>  <b>Training of Afghan Judicial Personnel</b>                      Objectives: (1) Evaluate DoS monitoring and evaluation of judicial training programs to ensure that training is delivered cost-effectively and technical advisers are meeting requirements for instructor qualifications and content of training. (2) Determine the number of Afghan legal professionals trained under rule-of-law programs and the number of those trained that are still employed by the Afghan Government in the justice sector.                      (Project: TBD)</p>	Jun-13	Dec-13	9
<p><b>COPSWA Ref. No. 967</b>  <b>Rule of Law Programs--Outcomes and Sustainability</b>                      Objectives: (1) Determine the extent that rule-of-law programs are achieving their goals and objectives. (2) Determine the actions taken to reevaluate the strategic approach and direction of programs in response to performance metrics and outcomes achieved. (3) Determine whether rule-of-law programs have complied with the USAID Administrator’s guidance on sustainability.                      (Project: TBD)</p>	Jun-13	Jan-14	9
<p><b>COPSWA Ref. No. 968</b>  <b>Pay and Grade Reforms Within the Afghan Government</b>                      Objectives: (1) Determine to what extent the Afghan Government has implemented pay and grade reforms uniformly through the government and in accordance with Ministry of Finance guidance. (2) Assess whether U.S. assistance to the Afghan Government is targeted appropriately to ensure the Afghan Government can follow through on implementing pay and grade reforms.                      (Project: TBD)</p>	Jun-13	Jan-14	6
<p><b>COPSWA Ref. No. 969</b>  <b>Verified Payroll Program</b>                      Objectives: Determine whether the Afghan Government has effectively implemented the Verified Payroll Program and demonstrated the capacity to make salary payments to civil service employees (1) for only authorized personnel; (2) in accordance with approved salary structures; (3) through direct deposit; and (4) within established timeframes.                      (Project: TBD)</p>	Jun-13	Jan-14	6



PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 970</b>  <b>Inspections of Infrastructure Projects in the Eastern Provinces</b>  <i>Select medical, educational and police facilities to be determined.</i>                      Objectives: Conduct on-site inspection of completed projects to verify work was performed, construction met expected quality standards, the project is being used for intended purposes, and the site has been adequately sustained by the Afghan government.                      (Project: TBD)</p>	Jul-13	Oct-13	4 13
<p><b>COPSWA Ref. No. 971</b>  <b>Implementation of Afghanistan’s Public Financial Management Roadmap</b>                      Objectives: To what extent has the Afghan Government made progress to (1) link the budgets of Afghan ministries with the provincial development plans and priorities; (2) channeled more resources to the provinces; and (3) provided the oversight and control to ensure the provinces use resources in accordance with approved development plans and priorities.                      (Project: TBD)</p>	Sep-13	Apr-14	3

## Department of State Office of Inspector General

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 545</b>  <b>Audit of Bureau of International Narcotics and Law Enforcement (INL) Corrections System Support Program (CSSP) in Afghanistan</b>            Objective: Evaluate the effectiveness of CSSP in building a safe, secure, and humane prison system that meets international standards and Afghan cultural requirements, including whether INL is achieving intended and sustainable results through the following CSSP components: training and mentoring; capacity building; Counter-Narcotics Justice Center and Judicial Security Unit Compound operations and maintenance; Pol-i-Charkhi management and stabilization team; Central Prison Directorate engagement and reintegration team; and Kandahar expansion and support team.            (Project: 12-AUD-030)</p>	Dec-11	Sep-12	9
<p><b>COPSWA Ref. No. 628</b>  <b>Review of Emergency Action Plan (EAP) - Embassy Kabul (Program Evaluation)</b>            Objective: Evaluate and assess the current status and effectiveness of the Emergency Action Plan for Embassy Kabul to determine the reasonableness and their level of coordination and cooperation with the military commanders in-country.            (Project: 11-MERO-1875)</p>	Jun-11	Sep-12	14
<p><b>COPSWA Ref. No. 888</b>  <b>Department of State Transition Planning for Reduced Military Presence in Afghanistan</b>            Objective: Evaluate the Department of State transition planning for a reduced military presence in Afghanistan.            (Project: 12-AUD-079)</p>	Sep-12	Feb-13	21
<p><b>COPSWA Ref. No. 972</b>  <b>Audit of INL's Counternarcotics Programs in Afghanistan</b>            Objective: To determine whether the Bureau of International Narcotics and Law Enforcement Affairs is achieving intended and sustainable results through its Counternarcotics Programs in Afghanistan.            (Project: TBD)</p>	Oct-12	May-13	8
<p><b>COPSWA Ref. No. 973</b>  <b>Audit of Embassy Construction in Kabul</b>            Objective: To determine whether the Department of State is effectively administering the Embassy construction contracts in Kabul.            (Project: TBD)</p>	Jan-13	Aug-13	19

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 974</b>  <b>Audit of the Worldwide Protective Services (WPS) Task Order for the Kabul Embassy Security Force (KESF)</b>                      Objective: To determine whether the Department of State’s administration and oversight of the WPS task order for KESF has been effective.                      (Project: TBD)</p>	May-13	Oct-13	14
<p><b>COPSWA Ref. No. 975</b>  <b>Audit of the Award and Management of Local and Regional Contracts in Afghanistan</b>                      Objective: To determine whether the Department of State was following prescribed procedures when closing out local and regional contracts in Afghanistan.                      (Project: TBD)</p>	May-13	Dec-13	13 18
<p><b>COPSWA Ref. No. 976</b>  <b>Audit of Administration and Oversight of Contracts to Construct Prisons Within Afghanistan</b>                      Objective: To determine whether the Bureau of International Narcotics and Law Enforcement Affairs has effectively administered and overseen funds expended for prison construction within Afghanistan.                      (Project: TBD)</p>	Sep-13	May-14	9

## U.S. Agency for International Development Office of Inspector General

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 284</b>  <b>Audit of USAID/Afghanistan’s Region Afghan Municipalities Program for Urban Populations for Regional Platforms (RAMP-UP) Southern Region</b>                      Objective: Is USAID/Afghanistan’s Regional Afghan Municipalities Program for Urban Populations (RAMP UP) achieving its main goal of creating effective, responsive, democratic, transparent, accountable, and gender sensitive municipal governance in select municipalities in Afghanistan?                      (Project: FF100611)</p>	Sep-12	Feb-13	3
<p><b>COPSWA Ref. No. 565</b>  <b>Oasis International Schools Inc.</b>                      Objective: 306-A-00-05-00522-00 5/27/2005 – 12/30/2010.                      (Project: FF201011)</p>	Aug-11	Oct-12	13
<p><b>COPSWA Ref. No. 568</b>  <b>ACS-Aircraft Charter Solutions</b>                      Objective: 306-C-00-10-SURGE-00510 2/1/2010 – 1/31/2015.                      (Project: TBD)</p>	Aug-12	Nov-12	13
<p><b>COPSWA Ref. No. 569</b>  <b>Deloitte, Economic Governance and Growth Initiative</b>                      Objective: 306-EEM-I-04-07-00005-00 8/15/2009 – 8/30/2011.                      (Project: TBD)</p>	Feb-12	Dec-12	13
<p><b>COPSWA Ref. No. 571</b>  <b>IOM</b>                      Objective: Cross cutting Programs/Leahy (ACAP) – 306-A-00-07-00516-00, 06/05/2007 – 11/30/2011.                      (Project: FF200612)</p>	May-12	Nov-12	13
<p><b>COPSWA Ref. No. 575</b>  <b>CAII</b>                      Objective: Building Education Support Systems for Teachers (BESST) - 306-M-00-06-00508-00.                      (Project: TBD)</p>	Sep-12	Nov-12	13
<p><b>COPSWA Ref. No. 577</b>  <b>DAI</b>                      Objective: Local Governance and Community Development Project (LGCD) - DFD-I-00-05-00250-00.                      (Project: TBD)</p>	Sep-12	Nov-12	13

SECTION 1: Afghanistan – U.S. Agency for International Development Office of Inspector General

PROJECT	START	FINAL	Strategic Issue
<b>COPSWA Ref. No. 579</b> <b>Tetra Tech Inc.</b> Objective: Kabul Electricity Service Improvement Program - EPP-I-06-03-00008-00. (Project: TBD)	Sep-12	Nov-12	13
<b>COPSWA Ref. No. 584</b> <b>Chemonics Intl</b> Objective: Trade Access and Facilitation for Afghanistan (TAFA) - 306-C-00-09-00529-00. (Project: TBD)	Aug-12	Nov-12	13
<b>COPSWA Ref. No. 588</b> <b>AKTC - AGHA KHAN TRUST for CULTURE KABUL</b> Objective: 306-G-00-10-00529-00, 6/23/2010 – 8/15/2011 (Project: TBD)	Aug-12	Nov-12	13
<b>COPSWA Ref. No. 589</b> <b>Turquoise Mountain Trust</b> Objective: 306-A-00-09-00503-00, 1/1/2011 – 12/31/2011. (Project: TBD)	Mar-12	Nov-12	13
<b>COPSWA Ref. No. 591</b> <b>Ministry of Transportation and Civil Aviation (MoTCA)</b> Objective: Regional Airports Project - 306-IL-11-05-17, 12/21/2010 – 8/30/2011. (Project: TBD)	Jul-12	Nov-12	13
<b>COPSWA Ref. No. 592</b> <b>Independent Directorate for Local Governance</b> Objective: District Delivery Program - 306-IL-10-04-01, 08/16/2010 – 08/05/2011. (Project: TBD)	May-12	Nov-12	13
<b>COPSWA Ref. No. 596</b> <b>Audit of USAID/Afghanistan's Performance-Based Governor's Fund</b> Objective: Determine if the Performance-Based Governor's Fund is meeting its primary goal of providing financial and technical assistance to Governors and their teams so that they are better able to meet community outreach needs, enhance their relationships with citizens, and improve their overall management capacity. (Project: FF100312)	May-12	Nov-12	3
<b>COPSWA Ref. No. 599</b> <b>Review of USAID/Afghanistan Payroll Internal Controls</b> Objective: Determine if USAID/Afghanistan has sufficient internal controls in place to properly approve time charges and pay employees on time. (Project: FF100612)	Sep-12	Nov-12	13

SECTION 1: Afghanistan – U.S. Agency for International Development Office of Inspector General

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 600</b>  <b>Audit of USAID/Afghanistan’s Transition Plans</b>            Objective: Determine if USAID/Afghanistan developed measurable performance targets to be achieved by USAID programs by 2014 and assessed the capability of the Government of Afghanistan to sustain program accomplishments after 2014.            (Project: FF100712)</p>	Sep-12	Jan-13	4
<p><b>COPSWA Ref. No. 604</b>  <b>Audit of USAID/Afghanistan’s Kandahar Power Initiative</b>            Objective: Determine the Kandahar Power Initiative is meeting its main goal of increasing the supply and distribution of electrical power from Afghanistan’s South East Power System with particular emphasis given to the City of Kandahar in support of the U.S. Government’s counterinsurgency strategy.            (Project: FF101112)</p>	May-12	Oct-12	4
<p><b>COPSWA Ref. No. 607</b>  <b>Review of USAID/Afghanistan’s Use of Third Country National Employees</b>            Objective: Determine if USAID/Afghanistan is efficiently using third-country national employees while training Afghan staff to assume their responsibilities.            (Project: FF101412)</p>	Sep-12	Nov-12	22
<p><b>COPSWA Ref. No. 738</b>  <b>CERP</b>            Objective: Review of USAID/Afghanistan’s Use of the Commander’s Emergency Response Program funds for selected task orders.            (Project: FF101712)</p>	Oct-11	Nov-12	13
<p><b>COPSWA Ref. No. 740</b>  <b>Financial Audit of CAII-Creative Associates International, Inc., Ambassador’s Small Grants Program to Support Gender Equality in Afghanistan – ASGP</b>            Objective: 306-A-00-09-00517-00, 7/2/2009 – 11/1/2011.            (Project: TBD)</p>	Jul-12	Nov-12	13
<p><b>COPSWA Ref. No. 741</b>  <b>Financial Audit of American University of Afghanistan (AUAF), Support for the American University of Afghanistan (AUAF)</b>            Objective: 306-A-00-08-00525-00, 7/1/2009 – 6/30/2011.            (Project: FF200911)</p>	Jun-11	Sep-12	13
<p><b>COPSWA Ref. No. 743</b>  <b>Financial Audit of The Louis Berger Group Inc (LBGI), Afghanistan Infrastructure Rehabilitation Program (AIRP) LBGI U.S. Costs - Year 1</b>            Objective: 306-I-00-06-00517-00, Aug 25, 2006 – Sep 30, 2008.            (Project: FF300311)</p>	Jul-10	Nov-12	13

SECTION 1: Afghanistan – U.S. Agency for International Development Office of Inspector General

PROJECT	START	FINAL	Strategic Issue
<b>COPSWA Ref. No. 834</b> <b>Citizen Network for Foreign Affairs (CNFA)</b> Objective: Afghanistan Farm Services Alliance (AFSA), 306-A-00-08-00517-00, 1/1/2010 – 12/31/2011. (Project: TBD)	Jun-12	Oct-12	13
<b>COPSWA Ref. No. 835</b> <b>TAF - The Asia Foundation</b> Objective: Survey of the Afghan People, 306-A-00-09-00514-00, 06/23/09 – 09/30/11. (Project: TBD)	Jun-12	Oct-12	13
<b>COPSWA Ref. No. 836</b> <b>Roots of Peace</b> Objective: Commercial Horticulture and Agriculture Marketing Program (CHAMP), 306-A-00-10-00512-00. (Project: TBD)	Sep-12	Nov-12	13
<b>COPSWA Ref. No. 838</b> <b>IFES- International Foundation for Election Systems</b> Objective: Support to the Electoral Process (STEP), 306-DFD-I-06-05-00225-00, 06/15/08 – 11/21/2011. (Project: TBD)	Sep-12	Nov-12	13
<b>COPSWA Ref. No. 839</b> <b>Tetra Tech EM, Inc., Afghan Engineering Support Program (AESP)</b> Objective: 306-EDH-I-00-08-00027-00, 11/9/2009 – 9/30/2011. (Project: TBD)	Sep-12	Nov-12	13
<b>COPSWA Ref. No. 843</b> <b>DAI-Development Alternatives, Inc.</b> Objective: Incentives Driving Economic Alternatives for the North, East, and West (IDEA-NEW), 306-A-00-09-00508-00, 1/1/2010 – 12/31/2011. (Project: TBD)	Aug-12	Nov-12	13
<b>COPSWA Ref. No. 847</b> <b>Review of USAID/Afghanistan’s Monitoring and Evaluation System</b> Objective: Does USAID/Afghanistan have a monitoring and evaluation system to effectively manage selected program activities? (Project: FF101812)	Dec-11	Sep-12	12 13
<b>COPSWA Ref. No. 848</b> <b>Chemonics International, Inc.</b> Objective: Regional Afghan Municipalities Program for Urban Population (RAMP UP) - RC SOUTH, 306-C-00-10-00527-00, 6/10/2010 – 12/31/2011. (Project: TBD)	Aug-12	Nov-12	13

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 977</b>  <b>Audit of USAID/Afghanistan’s Afghanistan Electoral Reform and Civic Advocacy Program.</b>                      Objectives: Is the USAID/Afghanistan’s Afghanistan Electoral Reform and Civic Advocacy Program strengthening Afghan organizations’ ability to debate and advocate for electoral reform and fostering innovative research on electoral reform? Has USAID/Afghanistan implemented the recommendations from the 2011 elections assessment?                      (Project: TBD)</p>	Oct-12	Feb-13	7
<p><b>COPSWA Ref. No. 978</b>  <b>Audit of USAID/Afghanistan’s Gardez-Khost National Highway Project</b>                      Objective: Is the Gardez-Khost National Highway Project meeting its goal to complete an all-weather paved asphalt highway from Gardez to Khost?                      (Project: TBD)</p>	Oct-12	Feb-13	4
<p><b>COPSWA Ref. No. 979</b>  <b>Review of USAID/Afghanistan’s Contracts and Cooperative Agreements</b>                      Objective: Do USAID/Afghanistan’s open contracts and cooperative agreements contain requisite clauses and were they competitively awarded?                      (Project: TBD)</p>	Dec-12	Apr-13	13
<p><b>COPSWA Ref. No. 980</b>  <b>Audit of USAID/Afghanistan’s Commercial Horticulture and Agriculture Marketing Program</b>                      Objective: Is the Commercial Horticulture and Agriculture Marketing Program reducing poverty among rural Afghan farmers by helping them to shift from relatively low-value annual crops to relatively high-value perennial crops?                      (Project: TBD)</p>	Dec-12	Apr-13	3
<p><b>COPSWA Ref. No. 981</b>  <b>Audit of USAID/Afghanistan’s Land Reform in Afghanistan Program</b>                      Objectives: Has the Land Reform in Afghanistan Program strengthened and supported the GIROA institutions dealing with land so that they can more effectively meet their objectives with respect to land management and planning? Has the Land Reform in Afghanistan Program created Afghan capacity to successfully design, manage, and implement needed land tenure reform for land market development?                      (Project: TBD)</p>	Mar-13	Aug-13	3



*SECTION 1: Afghanistan – U.S. Agency for International Development Office of Inspector General*

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Strategic Issue</b>
<p><b>COPSWA Ref. No. 982</b>  <b>Audit of USAID/Afghanistan’s Financial Assistance for Investing in the Development of Afghanistan Project</b>                      Objective: Is the Financial Access for Investing in the Development of Afghanistan program effective in building a sustainable, diverse, and inclusive financial sector that can generate and sustain quality employment to meet the needs of micro, small, and medium enterprises throughout the country?                      (Project: TBD)</p>	Mar-13	Aug-13	3
<p><b>COPSWA Ref. No. 983</b>  <b>Audit of the Financial Sustainability of USAID/Afghanistan’s Energy Sector Programs</b>                      Objective: Does the Government of Afghanistan earn enough revenue to operate and maintain its electrical infrastructure, including the infrastructure financed by USAID/Afghanistan?                      (Project: TBD)</p>	Mar-13	Aug-13	4
<p><b>COPSWA Ref. No. 984</b>  <b>Audit of USAID/Afghanistan’s On-Budget Sheberghan Gas Development Project</b>                      Objective: Is the Sheberghan Gas Development Project on track to expand production and utilization of gas from the Sheberghan fields?                      (Project: TBD)</p>	Jul-13	Dec-13	3
<p><b>COPSWA Ref. No. 985</b>  <b>Audit of the On-Budget Portion of USAID/Afghanistan’s Basic Education, Literacy, and Technical-Vocational Education and Training Project</b>                      Objective: Is the on-budget portion of USAID/Afghanistan’s Basic Education, Literacy, and Technical-Vocational Education and Training program improving access to quality basic education, literacy, and technical-vocational education and training, with a focus on girls and other marginalized populations?                      (Project: TBD)</p>	Jul-13	Dec-13	3
<p><b>COPSWA Ref. No. 986</b>  <b>Audit of USAID/Afghanistan’s Agricultural Credit Enhancement Program</b>                      Objective: Has the Agricultural Credit Enhancement Program expanded credit to small commercial farmers and agribusinesses?                      (Project: TBD)</p>	Sep-13	Jan-14	3

*SECTION 1: Afghanistan – U.S. Agency for International Development Office of Inspector General*

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PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 987</b>  <b>Audit of Gender-Related Activities in Selected USAID/Afghanistan Programs</b>            Objectives: How have gender issues been considered in designing, implementing, and measuring the performance of selected USAID/Afghanistan programs? What impacts have these programs had on the health and educational status, economic development, and political empowerment of Afghan women and girls?            (Project: TBD)</p>	Sep-13	Jan-14	3

## U.S. Government Accountability Office

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 722</b>  <b>Transitioning Lead Security Responsibility to Afghanistan</b>            Objectives: In March 2011, the North Atlantic Treaty Organization (NATO) endorsed the transition of lead responsibility for security to the Govt. of the Islamic Republic of Afghanistan (GIROA) by the end of 2014. In June 2011, the President announced a drawdown of 33,000 U.S. troops from Afghanistan by the summer 2012 and reiterated U.S. support for the 2014 transition, which has begun in designated areas. GAO will address: (1) What are the key elements of the framework established to transition lead security responsibility to the Afghan National Security Force (ANSF)? (2) What progress has been made in achieving the transition of security responsibility to the ANSF and the security ministries? (3) How much will it cost to build and sustain the ANSF through fiscal year 2014 and beyond?            (Project: 320856)</p>	Sep-11	Sep-12	21
<p><b>COPSWA Ref. No. 814</b>  <b>DOD's Preparation for the Afghanistan Drawdown</b>            Objective: As the Iraq drawdown has shown, logistical demands can peak as resupply continues and drawdown of U.S. troops begins. For example in Iraq, within 90 days of the U.S. withdrawal, U.S. forces still require 1.5 million gallons of fuel and nearly 1 million lbs of food per day. As DOD draws down its forces from Afghanistan, it will address many of the same complex issues to include the redeployment of units, contractors, equipment, and materiel and preparations will likely require coordination among DOD, contractor, and other entities that will be involved in drawdown operations to avoid inefficiencies. To what extent is DOD (1) prepared to execute drawdown of forces and materiel in Afghanistan; (2) implementing lessons learned in Iraq as it prepares for the Afghanistan drawdown; and (3) considering costs in planning and execution of force reductions in Afghanistan?            (Project: 351688)</p>	Dec-11	Sep-12	15

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 815</b>  <b>Streamlining Aid to Afghanistan</b>                      Objective: The United States has invested nearly \$20 billion since 2002 for development efforts in Afghanistan, implemented by USAID, State, and DOD. USAID, through its assistance program, State and DOD, through their Afghanistan Infrastructure Fund, and DOD, through its Commander’s Emergency Response Program, have implemented projects focusing on similar initiatives, such as improving Afghanistan’s road, water, and other sectors. GAO has previously reported on and made recommendations to address potential duplication of agency efforts. (1) To what extent do the development projects administered by U.S agencies in Afghanistan duplicate or overlap each other? (2) What mechanisms have U.S. agencies used to enhance their coordination of project planning and implementation?                      (Project: 320889)</p>	Feb-12	Sep-12	11
<p><b>COPSWA Ref. No. 852</b>  <b>Review of Joint Report on Contracting in Iraq and Afghanistan</b>                      Objectives: (1) Assess the data and data sources used by the Department of Defense, Department of State, and U.S. Agency for International Development (USAID) to develop their annual joint report on contracting in Iraq and Afghanistan; (2) review how the Department of Defense, Department of State, and USAID are using the data sources to manage, oversee, and coordinate contracting in Iraq and Afghanistan; and (3) assess the departments and agency plans for strengthening or improving common databases for tracking statutorily required information on contracts and associated personnel with performance in Iraq and Afghanistan.                      (Project: 121049)</p>	Feb-12	Sep-12	18
<p><b>COPSWA Ref. No. 865</b>  <b>DOD Women-Specific Health Care Services While on Deployment and Care for Female Sexual Assault Victims Domestically and Abroad</b>                      Objective: (1) To what extent do DOD’s and the military services’ policies and programs provide healthcare to and ensure the readiness of female servicemembers while on deployment? (2) What is the availability and awareness of gender-specific healthcare services for female servicemembers while on deployment? (3) What is the availability and awareness, both domestically and abroad, of DOD health care and mental health care services related to treatment for female service members who are victims of sexual assault and abuse?                      (Project: 351718)</p>	Mar-12	TBD	22

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 870</b>  <b>DOD’s Implementation of Sec Gate’s Operational Contract Support (OCS) Memo</b>                      Objective: Assess the status of DOD efforts to implement Secretary Gate’s January 2011 memo on Operational Contract Support. Specifically assess the: (1) Status of force planning for use and integration of Civilian Expeditionary Workforce (CEW), including the current capabilities of the CEW for critical services; (2) Progress in determining the non-acquisition community OCS capabilities, requirements, and resource needs and integrating such determinations into OCS planning by the USD (AT&amp;L) and combatant commands and selected service component commands; (3) Steps taken to fully integrate OCS and force-mix analysis into strategic planning documents with input from the USD (P) and USD (P&amp;R); (4) Steps taken by the USD (P) to provide policy guidance on use of contractors and by the USD (P&amp;R) to provide an inventory of “critical civil service skill sets” needed in contingencies, including coordinating with the Joint Staff to incorporate these efforts in planning documents.; and (5) Steps taken to develop an effective and cost efficient program to manage the “critical civil service skill sets” to ensure that these sets of skills are available during the next contingency. In addition, we will be assessing the actions taken by the Department of Defense to address the recommendations made by the Commission on Wartime Contracting in Iraq and Afghanistan.                      (Project: 351692)</p>	Jan-12	Jan-13	18
<p><b>COPSWA Ref. No. 873</b>  <b>Use of Security Force Assistance Teams in Afghanistan</b>                      Objective: Review plans for establishing the security force assistance advisory teams and the use of these teams to further develop the capabilities of the Afghan National Security Forces. Specifically, GAO will determine the extent to which: (i) the DOD has defined intended roles, missions, and command relationships for the advisory teams; (ii) the Marine Corps and the Army have defined personnel, equipment, and training requirements; (iii) the DOD plans to adjust its current use of augmented brigade/regimental combat teams for advisory missions; and (iv) the Marine Corps and Army have been able to fill personnel and equipment requirements for advisory teams, including any impacts on reported readiness.                      (Project: 351743)</p>	May-12	TBD	1

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 879</b>  <b>Management of Contract Linguists</b>                      Objective: To what extent does DOD contract for linguist support, including the types of contracts and related costs? To what extent do DOD’s linguist support contracts provide similar or unique services? To what extent, if any, do opportunities exist for DOD, including the military services, to achieve greater efficiencies and minimize any unnecessary duplication, overlap, or fragmentation in the management of linguist support contracts?                      (Project: 351726)</p>	Apr-12	TBD	18
<p><b>COPSWA Ref. No. 898</b>  <b>DOD’s Transition to the Afghan Public Protection Force</b>                      Objectives: (1) To what extent has DOD developed cost estimates related to the transition to the Afghan Public Protection Force (APPF) and what actions are being taken to minimize costs? (2) To what extent has DOD identified and implemented oversight and management mechanisms to ensure that the APPF and risk management companies are providing services as agreed upon? (3) What impact(s) has the transition of convoy security from private security contractors to the APPF had on DOD operations in Afghanistan, and what actions, if any, has DOD taken to mitigate any negative impacts? (4) To what extent has DOD planned for the transition of static security from private security contractors to the APPF, including the degree to which DOD has developed base security contingency plans?                      (Project: 351747)</p>	Jun-12	TBD	1
<p><b>COPSWA Ref. No. 988</b>  <b>Afghan Key Issues</b>                      Objective: GAO has issued several recent reports addressing the billions of dollars expended on U.S. efforts in Afghanistan. This report will update and identify key issues the 113<sup>th</sup> Congress may wish to consider including those focused on: the accountability and oversight of U.S. assistance; the cost of the Afghan National Security Forces; Afghan reliance on donor contributions; the draw down of U.S. forces and preparation for a permanent diplomatic presence in Afghanistan; and Afghan government institutional capacity to lead in the security, governance, and development sectors. For each issue, GAO will: (1) describe the issue; (2) highlight past work; and (3) identify key questions for oversight.                      (Project: 320924)</p>	Jul-12	Feb-13	22

PROJECT	START	FINAL	Strategic Issue
<p><b>COPSWA Ref. No. 1029</b>  <b>Sustaining Afghan Security Forces</b>                      Objectives: What are the estimates of the costs to build and sustain ANSF to 2014 and beyond? What are the U.S. and other donor pledges to pay for these costs, including potential shortfalls between pledges and estimated costs?                      (Project: 320940)</p>	Aug-12	Sep-12	1
<p><b>COPSWA Ref. No. 1030</b>  <b>International Religious Freedom</b>                      Objectives: GAO is responding to a Congressional mandate and will report on the following: (1) How have the Ambassador at Large, the Office of International Religious Freedom, and U.S. Commission on International Religious Freedom (USCIRF) implemented the roles and responsibilities the International Religious Freedom Act established? (2) How do the Ambassador at Large, the Office of International Religious Freedom, and USCIRF assess the extent to which U.S. programs to promote international religious freedom are achieving their goals and objectives? (3) How have the Ambassador at Large, the Office of International Religious Freedom, and USCIRF collaborated in promoting international religious freedom?                      (320901)</p>	Mar-12	Feb-13	22
<p><b>COPSWA Ref. No. 1031</b>  <b>Military Information Support Operations</b>                      Objectives: (1) What is the scope and magnitude of DOD’s MISO activities and to what extent are they coordinated within the department? (2) How has DOD allocated resources for MISO activities? (3) To what extent is DOD evaluating the results of its MISO activities? (4) To what extent does DOD coordinate these activities with State, the intelligence community and other agencies that engage foreign audiences?                      (351733)</p>	May-12	Apr-13	22

## SECTION 2. Southwest Asia – Other Than Afghanistan

### Department of Defense Office of Inspector General

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 660</b>  <b>Task Orders for Mi-17 Overhauls and Cockpit Modifications</b>                      Objective: Determine whether DoD officials properly awarded and administered task orders for the overhaul and modification of Mi-17 aircraft in accordance with Federal and DoD regulations and policies. Contracting officers issued the task orders under indefinite-delivery, indefinite-quantity contract number W58RGZ-09-D-0130. (Project: D2012-D000AS-0075.000)</p>	Dec-11	Dec-12	CONUS
<p><b>COPSWA Ref. No. 716</b>  <b>DoD Counter Narcoterrorism Technology Program Office's Mi-17 Overhaul Contracts</b>                      Objective: Determine whether the oversight and management of CNTPO contracts for overhaul of Mi-17 helicopters were completed in accordance with FAR requirements; and to determine whether the contracting officer ensured that DoD obtained fair and reasonable prices for overhaul services. This is the second in a series of audits on the Counter Narcoterrorism Technology Program Office IDIQ contracts; the first was Project D2011-D000AS-0004.000. (Project: D2011-D000AS-0241.000)</p>	May-11	Sep-12	PK
<p><b>COPSWA Ref. No. 849</b>  <b>Accountability Over Major End Items of Equipment (Class VII) Turned-In at Camp Virginia, Kuwait</b>                      Objective: This is the second in a series of audits on Redistribution Property Assistance Team operations in Kuwait (for reference to the first audit, see Project No. D2011-D000JA-0281). Overall objective is to determine whether DoD has accountability over major end items of equipment (Class VII) turned-in at Camp Virginia, Kuwait. (Project: D2012-D000JA-0110)</p>	Feb-12	Oct-12	KW



PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 850</b>  <b>Controls Over Cash and Other Monetary Assets at Overseas Army Finance Command Disbursing Operations</b>                      Objective: Determine whether internal controls for Army General Fund, Cash and Other Monetary Assets (COMA) held at selected Army disbursing sites located outside the continental United States (OCONUS) were effectively designed and operating adequately to safeguard, account, document, and report COMA. In addition, evaluate whether the Army Finance Command effectively implemented technical oversight and provided assistance to Army disbursing sites that previously did not have oversight by an Army Financial Management Center.                      (Project: D2011-D000FP-0260.001)</p>	Feb-12	Nov-12	KW SA
<p><b>COPSWA Ref. No. 860</b>  <b>Contingency Contracting 2012: A Framework for Reform</b>                      Objective: Provide DoD field commanders and contract managers with information on contracting issues related to contingency operations that the DoD Inspector General identified and reported on from April 2, 2010, through March 31, 2012.                      (Project: D2012-D000CD-0141.000)</p>	Apr-12	Sep-12	CONUS
<p><b>COPSWA Ref. No. 897</b>  <b>Contract Administration for Installation Support Operations at Camp As Sayliyah</b>                      Objective: Determine whether DoD officials are properly administering the Camp As Sayliyah Installation Operating Contract. Specifically, we will determine whether DoD officials are properly justifying award fees paid to the contractors and are effectively monitoring the contractor's performance.                      (Project: D2012-D000JB-0181.000)</p>	Jun-12	Mar-13	QA
<p><b>COPSWA Ref. No. 989</b>  <b>DoD IG Assessment of the Office of Security Cooperation-Iraq Mission Capability Project</b>                      Objective: To assess the adequacy of DoD support for executing security cooperation programs in Iraq and whether the Office of Security Cooperation-Iraq (OSC-I) is organized, equipped, and prepared to successfully accomplish its security cooperation mission.                      (Project: D2012-D00SPO-0205.000)</p>	Aug-12	Feb-13	IQ
<p><b>COPSWA Ref. No. 990</b>  <b>Management of the Distributed Common Ground System-Army (DCGS-A) March 27, 2012</b>                      Objective. Determine whether DCGS-A is used efficiently and effectively in efforts to increase the understanding of the operational environment and support the mission of military forces.                      (Project: AUD/TBD)</p>	Sep-13	Sep-14	CONUS

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 991</b>  <b>Naval Support Activity Bahrain Military Construction Planning</b>                      Objective: To determine the requirements development and planning for military construction projects at Naval Support Activity Bahrain. Specifically, to determine whether the requirements development and planning processes resulted in requirements that meet DoD’s needs.                      (Project: AUD/TBD)</p>	Mar-13	Jan-14	BH
<p><b>COPSWA Ref. No. 1019</b>  <b>Assessment of DoD Wounded Warrior Matters – Fort Riley</b>                      Objective: Determine whether the DoD programs for the care, management, and transition of recovering wounded Service members are managed effectively and efficiently. This is the fourth in a series of assessments on Wounded Warrior matters.                      (Project: D2009-D00SPO-0209.004)</p>	May-11	Dec-12	CONUS
<p><b>COPSWA Ref. No. 1020</b>  <b>Assessment of DoD Wounded Warrior Matters – Addressing Risks Involved in Managing Multiple Medications</b>                      Objective: Determine whether the DoD programs for the care, management, and transition of recovering wounded Service members are managed effectively and efficiently. This is the fifth in a series of assessments on Wounded Warrior matters.                      (Project: D2009-D00SPO-0209.005)</p>	Feb-12	Dec-12	CONUS
<p><b>COPSWA Ref. No. 1021</b>  <b>Assessment of DoD Wounded Warrior Matters – Selection and Training of Commanders and Cadre of Warrior Transition Units</b>                      Objective: Determine whether the DoD programs for the care, management, and transition of recovering wounded Service members are managed effectively and efficiently. This is the sixth in a series of assessments on Wounded Warrior matters.                      (Project: D2009-D00SPO-0209.006)</p>	Apr-12	Feb-13	CONUS
<p><b>COPSWA Ref. No. 1022</b>  <b>Assessment of DoD Wounded Warrior Matters – Joint Base Lewis-McChord</b>                      Objective: Determine whether the DoD programs for the care, management, and transition of recovering wounded Service members are managed effectively and efficiently. This is the seventh in a series of assessments on Wounded Warrior matters.                      (Project: D2009-D00SPO-0209.007)</p>	Jun-11	Mar-13	CONUS

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Country Code</b>
<b>COPSWA Ref. No. 1024</b> <b>Naval Support Activity Bahrain Military Construction Contract Administration</b> Objective: To determine whether the U.S. Army Corps of Engineers awarded Naval Support Activity Bahrain military construction projects in accordance with Federal and DoD regulations. Specifically, to determine whether officials are using appropriate contracting processes to satisfy Naval Support Activity Bahrain military construction project requirements. (Project: AUD/TBD)	Apr-13	Feb-14	BH

## U.S. Army Audit Agency

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 49</b>  <b>Army Prepositioned Stocks (APS-5), Requirement Determination Processes</b>            Objectives: (1) To verify that the Army’s Prepositioned Stock requirements, including those for Class IX items, are supported by strategic plans and consistent with established mission sets and operational projects. (2) To verify that Army Prepositioned Stock items, including Class I, VII and VIII items, were properly positioned, maintained, redistributed, and accounted for so that readiness goals were achieved. (3) To verify that storage facilities are fully utilized and sufficient to store and protect Army Preposition Stocks.            (Project: A-2011-ALL-0094.000)</p>	Sep-11	Sep-12	KW QA
<p><b>COPSWA Ref. No. 475</b>  <b>Accession of Military Personnel in Contracting</b>            Objective: When is the optimal time to transition military personnel into contracting to better staff contingency contracting offices?            (Project: A-2011-ALC-0411.000)</p>	May-11	Oct-12	CONUS
<p><b>COPSWA Ref. No. 803</b>  <b>Area Support Group-Kuwait S6, Information Technology Contracts</b>            Objective: To verify that the Army properly awarded and administered the ASG-K S6 information technology contracts in accordance with Federal, DOD, and Army acquisition regulations.            (Project: A-2012-MTE-0262.000)</p>	Jan-12	Oct-12	KW
<p><b>COPSWA Ref. No. 872</b>  <b>Contractor Stock Fund Purchases Southwest Asia</b>            Objectives: To verify that: (1) management controls over contractor stock fund purchases are in place and operating to ensure contractor purchases are IAW contract requirements, properly accounted for, and appropriately reimbursed, if required by contract; and (2) supplies and materiel acquired outside the Army supply system with stock funds were authorized and properly accounted for.            (Project: A-2012-MTE-0416.000)</p>	Jun-12	Feb-13	KW QA

## Naval Audit Service

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 168</b>  <b>Marine Reserve Mobilization Orders</b>            Objective: To verify that internal controls provide reasonable assurance that Marine Corps Reserve CONUS mobilization orders are properly authorized, performed, and paid in accordance with applicable directives.            (Project: N2011-NMC000-0105.000)</p>	Jul-11	Nov-12	AF IQ
<p><b>COPSWA Ref. No. 169</b>  <b>Human Resource Offices Outside of the United States</b>            Objectives: To verify that (1) legal and regulatory requirements concerning labor affairs between the U.S. Forces and the respective country are properly executed; (2) internal controls are in place to ensure hiring practices of local nationals (“indirect hires”) and resulting personnel actions are executed per established policies and procedures; and (3) the appropriate authority has been granted to the individuals responsible for the processing of personnel actions.            (Project: N2011-NMC000-0109.000)</p>	Aug-11	Sep-12	CONUS OCONUS
<p><b>COPSWA Ref. No. 184</b>  <b>Navy Individual Augmentee Reintegration Process</b>            Objective: To verify that Navy Individual Augmentees (IAs) are provided the intended support throughout the deployment cycle to reintegrate with family, community, and employers.            (Project: 2012-070)</p>	Dec-11	Oct-12	AF IQ
<p><b>COPSWA Ref. No. 721</b>  <b>USN Program 9 Synchronization With USMC Mobilization</b>            Objective: To verify that current USN Program 9/Health and Safety Program (HASP) Corpsman support procedures and policies are synchronized with USMC mobilization timelines as intended.            (Project: 2012-076)</p>	Jun-12	Jan-13	CONUS
<p><b>COPSWA Ref. No. 727</b>  <b>Pre-Deployment Medical Screening</b>            Objective: To verify that pre-deployment medical screenings are conducted as required.            (Project: 2012-062)</p>	Jun-12	May-13	CONUS OCONUS
<p><b>COPSWA Ref. No. 928</b>  <b>DON Military Construction Projects Proposed for Fiscal Year 2015</b>            Objective: To verify that the project scope requirements are sufficiently supported for selected Military Construction (MILCON) projects contained in the DON proposed Fiscal Year 2015 MILCON Program.            (Project: TBD)</p>	Dec-12	Oct-13	AF OCONUS

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 929</b>  <b>Morale, Welfare and Recreation Inventory Validation at Deployed Forces</b>                      Objectives: To verify that: (1) Deployed Forces Support inventory records properly reflect Morale, Welfare, and Recreation (MWR) purchased items; (2) purchased MWR items are properly transferred, maintained, and disclosed in the Navy ship inventories; and (3) related management internal controls are in place and working effectively.                      (Project: TBD)</p>	Mar-13	Feb-14	AF OCONUS
<p><b>COPSWA Ref. No. 1025</b>  <b>Fleet Gapped Critical Billets</b>                      Objective: To verify that internal controls over mission critical shipboard billets ensure manning requirements are met and billets are not gapped.                      (Project: 2012-049)</p>	Aug-12	Jul-13	CONUS OCONUS
<p><b>COPSWA Ref. No. 1026</b>  <b>Service Contracts and Military Interdepartmental Purchase Requests at the Norfolk Ship Support Activity</b>                      Objective: To verify that Norfolk Ship Support Activity (NSSA) policies, procedures, and internal controls for issuing and administrating service contracts and Military Interdepartmental Purchase Requests (MIPRs) are adequate.                      (Project: 2012-177)</p>	Sep-12	Aug-13	BH CONUS

## U.S. Air Force Audit Agency

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 52</b>  <b>U.S. Air Forces Central (AFCENT) Area Of Responsibility Purchasing</b>            Objective: Determine whether AFCENT AOR personnel effectively managed Air Force commodities and services purchases. Specifically, determine whether personnel (a) properly identified, documented, coordinated, and approved commodities purchases; and (b) appropriately planned and administered services contracts. (Project: F2011-FC1000-0007)</p>	Sep-11	Oct-12	KW KG QA AE
<p><b>COPSWA Ref. No. 54</b>  <b>United States Air Forces Central Area Of Responsibility Base-Level Inventory Management</b>            Objective: Determine if AOR supply personnel adequately managed base-level inventory. Specifically, determine whether personnel properly accounted for the inventory and managed excess inventory. (Project: F2011-FC2000-0277)</p>	Nov-11	Oct-12	AF KW QA AE
<p><b>COPSWA Ref. No. 65</b>  <b>Mine Resistant Ambush Protected Vehicles (MRAP)</b>            Objective: Determine if Air Force personnel properly accounted for MRAP assets. Specifically, determine whether personnel properly identified and accurately recorded all MRAP vehicles and related mission support equipment in Air Force records. (Project: F2011-FC4000-0033)</p>	Sep-11	Oct-12	AF KW QA
<p><b>COPSWA Ref. No. 66</b>  <b>Follow-Up Audit - Pre-Positioned Mobility Bags</b>            Objective: Determine if management actions taken in response to recommendations made in Report of Audit F2008-0003-FD3000, "Pre-Positioned Mobility Bags," February 19, 2008, corrected the issues identified. Specifically, determine whether Air Force personnel (a) accurately computed individual mobility equipment (IME) requirements after pre-positioning mobility bags in the United States Air Forces Central area of responsibility, and (b) effectively managed IME asset accountability and shelf-life requirements. (Project: F2011-FD3000-0460)</p>	Aug-11	Nov-12	KW KG QA
<p><b>COPSWA Ref. No. 512</b>  <b>Medical Aspects of Contractor Deployments</b>            Objective: Determine whether Air Force personnel effectively managed selected medical aspects of contractor deployments. Specifically, determine whether contractors were medically prepared to deploy and provided authorized medical support. (Project: F2012-FD2000-0114)</p>	Sep-11	Oct-12	AF KG QA AE

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 514</b>  <b>Selected Aspects of Personnel Deployment</b>                      Objective: Determine whether the Air Force deploys and redeploys personnel in accordance with time-phased force deployment data (TPFDD) requirements. Specifically, determine whether personnel adhere to TPFDD manning, equipping, and movement requirements. (Project: F2012-FD3000-0491)</p>	Jun-12	Jun-13	AF KW KG QA
<p><b>COPSWA Ref. No. 515</b>  <b>Shipment of Controlled Materials and Munitions</b>                      Objective: Evaluate the shipment of controlled materials and munitions. Specifically, determine if personnel properly identify the need for special handling and select the most efficient method of transportation for items. (Project: F2012-FC4000-0033)</p>	Apr-12	Jul-13	AF KW QA
<p><b>COPSWA Ref. No. 804</b>  <b>Follow-Up Audit, United States Air Forces Central (AFCENT) Deployed Locations Aerial Port Operations</b>                      Objective: Evaluate management corrective actions taken in response to Report of Audit F2008-0008-FD3000, “AFCENT Deployed Locations Aerial Port Operations,” 18 July 2008. Specifically, determine whether AFCENT personnel efficiently utilize airlift capacity, effectively manage contractor passenger travel reimbursements, and effectively manage cargo and passenger movement. (Project: F2012-FD3000-0493)</p>	Aug-12	Jul-13	AF KW KG QA AE
<p><b>COPSWA Ref. No. 896</b>  <b>Remote Piloted Aircraft Maintenance and Accountability</b>                      Objective: Evaluate whether the Air Force effectively managed remote piloted aircraft. Specifically, assess whether personnel developed and maintained unit type codes addressing current mission needs, timely accomplished maintenance actions, and properly accounted for assets. (Project: F2012-FD3000-0846)</p>	Jul-12	Jul-13	AF KW AE
<p><b>COPSWA Ref. No. 932</b>  <b>Patient Movement Items</b>                      Objective: Determine whether Air Force Medical Service officials effectively manage patient movement items (PMI). Specifically, determine whether medical officials properly: (a) establish and fund equipment requirements and (b) maintain and account for PMI. (Project: TBD)</p>	Feb-13	Feb-14	AF KG QA



PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 934</b>  <b>Items Containing Residual Fluid</b>                      Objective: Assess Air Force management of items containing residual fluid. Specifically, determine if maintenance personnel performed required maintenance and properly prepared serviceable and unserviceable engines, equipment, and aircraft parts that contain residual, possibly hazardous, fluids for shipment from the AOR.                      (Project: TBD)</p>	<p>Sep-13</p>	<p>Sep-14</p>	<p>AF KW QA</p>

## Special Inspector General for Iraq Reconstruction

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 481</b>  <b>Audit of the Departments of Justice and State Management of Rule of Law Activities in Iraq</b>                      Objective: Assess the management of the Departments of Justice and State’s programs to support the development of the Rule of Law in Iraq. In particular, SIGIR will assess the effectiveness of the U.S. Government’s efforts to improve investigative techniques of GOI judges, police, and the Commission on Integrity. This audit may result in more than one report and the objectives could be modified over time.                      (Project: 1020a)</p>	Feb-12	Oct-12	IQ
<p><b>COPSWA Ref. No. 800</b>  <b>Lessons Learned on the Effectiveness of Reconstruction Funds to Stabilize Iraq</b>                      Objective: To determine the effectiveness of reconstruction efforts in the Rusafa area of Baghdad.                      (Project: LL1101)</p>	Jun-11	Oct-12	IQ
<p><b>COPSWA Ref. No. 858</b>  <b>Audit of the U.S. Government’s Accounting of Projects Implemented in Iraq</b>                      Objective: Identify the number and type of all projects implemented by all government entities involved with Iraq’s relief and reconstruction.                      (Project: 1205)</p>	Feb-12	Jan-13	IQ
<p><b>COPSWA Ref. No. 871</b>  <b>Lessons Learned Developed in SIGIR Audits of Reconstruction Activities in Iraq</b>                      Objective: Detail the lessons learned from all its past reports and our objective is to obtain Department of Defense, Department of State, U.S. Agency of International Development, U.S. Central Command, U.S. Army Corps of Engineers, and U.S. Embassy officials’ perspectives on those lessons. This review will differ from typical audits in that we will not be requesting in-depth data or program information. Rather, we will be requesting interviews with high ranking officials who can address how their agencies have responded to the lessons learned which we will be sending in a subsequent letter.                      (Project: 1206)</p>	May-12	Oct-12	IQ

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 894</b>  <b>Audit of Development Fund for Iraq: USACE’S Management of Its DFI-Funded Projects</b>                      Objectives: To determine: (1) whether USACE properly accounted for the \$2.4 billion in DFI funds it used, and (2) whether USACE has properly closed out its four main DFI contracts, one for Restore Iraqi Oil and three for Restore Iraqi Electricity.                      (Project: 1112d)</p>	Apr-12	Oct-12	IQ
<p><b>COPSWA Ref. No. 992</b>  <b>Final Audit of State Department’s Quick Response Fund Micro-Purchases Implemented from 2007 to 2008</b>                      Objective: To determine whether DoS’s files can be used to ascertain project results.                      (Project: 1203b)</p>	Apr-12	Oct-12	IQ
<p><b>COPSWA Ref. No. 993</b>  <b>Capping Report on DFI Funds Used for Iraq Reconstruction</b>                      Objective: To summarize SIGIR’s reporting of the use and management of DFI funds.                      (Project: TBD)</p>	Oct-12	Jan-13	IQ
<p><b>COPSWA Ref. No. 994</b>  <b>Capping Report on the Effectiveness of the Commander’s Emergency Response Program in Iraq</b>                      Objective: To summarize SIGIR’s coverage on the CERP in Iraq.                      (Project: TBD)</p>	Oct-12	Jan-13	IQ

## Department of State Office of Inspector General

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 313</b>  <b>Review of Internal Management Controls of Funds Provided to Embassy Islamabad (Program Evaluation)</b>                      Objective: Determine whether specific internal control procedures have been properly designed and put in place for all the program funds to include procedures for planning, organizing, directing, and controlling program operations, and the system put in place for measuring, reporting, and monitoring program performance.                      (Project: 11-MERO-3014)</p>	Sep-11	Sep-12	PK
<p><b>COPSWA Ref. No. 314</b>  <b>Review of U.S. Mission Pakistan Local Security Guard Programs</b>                      Objective: Provide an overall review and summary of the requirements and provisions of the Islamabad Embassy Security Force contract; objectives of the contracts and task orders, what indicators have been established to measure performance; and how the Department of State administered the contract to oversee the contractor's performance and costs of the contract. Assess the status of contract records, management controls, cost, and value of this contract to the mission of the U.S. Department of State.                      (Project: 11-MERO-3015)</p>	Mar-11	Sep-12	PK
<p><b>COPSWA Ref. No. 317</b>  <b>Review of the Embassy Baghdad Air Wing Operations in Iraq (Contract Evaluation)</b>                      Objective: Review and evaluate the procurement process to include the methods for determining the contract requirements and the contract award decisions, review the funding sources to determine allowable, allocable and reasonableness of costs claimed by the contractor, and evaluate the Department's review process for timely adjudication of invoicing and payment. (Note: there may be multiple separate evaluations based on the number of contractors who may be awarded different aviation contracts or task orders (TOs) within Iraq to accomplish this mission.)                      (Project: TBD)</p>	Sep-12	May-13	IQ
<p><b>COPSWA Ref. No. 540</b>  <b>Audit of the Process for Realigning the U.S. Diplomatic Presence in Iraq</b>                      Objectives: (1) Assess the process used to establish the short and long-term staffing requirements for the U.S. Mission to Iraq, and (2) Determine whether facility and infrastructure plans for the U.S. Mission align with those requirements.                      (Project: 12-AUD-077)</p>	Jun-12	Jan-13	IQ

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 541</b>  <b>Audit of the Worldwide Protective Services (WPS) Task Order for the Baghdad Embassy Security Force (BESF)</b>                      Objective: Determine whether the Department of State is effectively administering and overseeing the WPS task order for BESF.                      (Project: 12-AUD-50)</p>	Mar-12	Oct-12	IQ
<p><b>COPSWA Ref. No. 550</b>  <b>Audit of the Administration and Oversight of the Pakistan National Police Training and Mentoring Program</b>                      Objective: Determine whether the Bureau of International Narcotics and Law Enforcement Affairs' (INL) administration and oversight of the Pakistan National Police training and mentoring program have been effective and achieved stated performance goals.                      (Project: 12-AUD-49)</p>	Apr-12	Nov-12	PK
<p><b>COPSWA Ref. No. 631</b>  <b>Review of Emergency Action Plan (EAP) - Embassy Islamabad (Program Evaluation)</b>                      Objective: Evaluate and assess the current status and effectiveness of the Emergency Action Plan for Embassy Islamabad to determine the reasonableness and their level of coordination and cooperation with the military commanders in-country.                      (Project: TBD)</p>	Jan-13	Jun-13	PK
<p><b>COPSWA Ref. No. 733</b>  <b>Compliance Followup Review of 2011 Evaluation Reports on Trafficking in Persons in the Persian Gulf States</b>                      Objective: Determine whether the Department of State is effectively implementing recommendations from the 2011 evaluation.                      (Project: 12-AUD-012)</p>	Dec-11	Sep-12	OTHER
<p><b>COPSWA Ref. No. 995</b>  <b>Audit of the Management of Department of Defense Property Transferred to the Department of State In Iraq</b>                      Objective: Determine whether the property transferred to the Department of State from the Department of Defense in Iraq is adequately accounted for, maintained, and disposed.                      (Project: TBD)</p>	Oct-12	Apr-13	IQ
<p><b>COPSWA Ref. No. 996</b>  <b>Audit of the Worldwide Protective Services (WPS) Task Orders in Iraq</b>                      Objective: Determine the effectiveness of the Department of State's administration and oversight of selected WPS task orders in Iraq.                      (Project: TBD)</p>	Oct-12	Apr-13	IQ

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 997</b>  <b>Audit of the Administration and Oversight of the Pakistan Counterinsurgency Capability Fund</b>                      Objective: Determine whether the Department of State’s administration and oversight of the Pakistan Counterinsurgency Capability Fund.                      (Project: TBD)</p>	Oct-12	May-13	PK
<p><b>COPSWA Ref. No. 998</b>  <b>Audit of the Award and Management of Local and Regional Contracts in Iraq</b>                      Objective: Determine whether the Department of State was following prescribed procedures when closing out local and regional contracts in Iraq.                      (Project: TBD)</p>	Nov-12	May-13	IQ
<p><b>COPSWA Ref. No. 999</b>  <b>Audit of Department of State Management of Medical Operations Supporting Personnel Assigned to Iraq</b>                      Objective: Determine whether the Department of State’s management of medical operations dedicated to supporting personnel assigned to Iraq has been effective and properly resourced.                      (Project: TBD)</p>	Jan-13	Aug-13	IQ
<p><b>COPSWA Ref. No. 1000</b>  <b>Audit of Civilian Assistance Programs in Iraq</b>                      Objective: Determine whether the Department of State’s administration and oversight of civilian assistance programs are effective and whether the programs are achieving stated program objectives.                      (Project: TBD)</p>	Mar-13	Oct-13	IQ
<p><b>COPSWA Ref. No. 1001</b>  <b>Audit of the Bureau of International Narcotics and Law Enforcement Affairs Air Wing Program in Iraq</b>                      Objective: To determine whether the Air Wing Program in Iraq is achieving its stated objectives, contractor performance is adequately monitored, and that costs charged by the contractor are consistent with the contract terms and conditions.                      (Project: TBD)</p>	May-13	Dec-13	IQ
<p><b>COPSWA Ref. No. 1002</b>  <b>Audit of INL’s Judicial Reform Programs in Pakistan</b>                      Objective: To determine whether the INL’s administration and oversight of its judicial reform programs in Pakistan are effective and whether the programs are achieving stated program objectives.                      (Project: TBD)</p>	Jun-13	Jan-14	PK

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 1003</b>  <b>Audit of Department of State Administration and Oversight of the Jordanian Police Modernization Program</b>                      Objective: To determine whether the Bureau of International Narcotics and Law Enforcement Affairs’ administration and oversight of the Jordanian Police Modernization Program have been effective and whether the program has achieved its stated performance goals.                      (Project: TBD)</p>	Jun-13	Jan-14	JO
<p><b>COPSWA Ref. No. 1004</b>  <b>Audit of Movement Security in the Middle East, North Africa, and Central and South Asia</b>                      Objective: To assess the efforts to protect Department of State personnel during movements outside selected Embassy Compounds.                      (Project: TBD)</p>	Sep-13	Apr-14	Multiple
<p><b>COPSWA Ref. No. 1027</b>  <b>Audit of the Middle East Partnership Initiative</b>                      Objective: To determine whether the Department of State’s administration and oversight of the Middle East Partnership Initiative have been effective and whether the program has achieved its stated objectives.                      (Project: TBD)</p>	Sep-13	Mar-14	Multiple

## U.S. Agency for International Development Office of Inspector General

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 610</b>  <b>Audit of USAID/Pakistan’s Design for Sustainability in the Jamshoro Thermal Power Station Repair and Maintenance Activity</b>                      Objective: Determine whether USAID/Pakistan built sustainability into the Jamshoro Thermal Power Station Repair and Maintenance Activity.                      (Project: GG100212)</p>	Aug-12	Feb-13	PK
<p><b>COPSWA Ref. No. 612</b>  <b>Audit of USAID/Pakistan’s Assessment and Strengthening Program for Local Organizations and Government of Pakistan Entities</b>                      Objective: Determine whether USAID/Pakistan’s Assessment and Strengthening Program improved the capacity of local organizations and Government of Pakistan entities to responsibly manage USAID funds.                      (Project: GG100412)</p>	May-12	Sep-12	PK
<p><b>COPSWA Ref. No. 617</b>  <b>Audit of USAID/Pakistan’s Monitoring and Evaluation Program</b>                      Objective: Determine whether USAID/Pakistan is using results from its monitoring and evaluation program to manage its portfolio.                      (Project: GG100912)</p>	Aug-12	Jan-13	PK
<p><b>COPSWA Ref. No. 620</b>  <b>Audit of Legislative Strengthening Program in Iraq</b>                      Objective: Has USAID/Iraq’s Legislative Strengthening program improved the sustainability of democratic governance in Iraq?                      (Project: EE100112)</p>	Nov-11	Nov-12	IQ
<p><b>COPSWA Ref. No. 621</b>  <b>Survey of Security Contractor Services Employed by USAID/Iraq’s Contractors and Grantees</b>                      Objective: Compare and analyze differing security mechanisms employed by implementing partners and their effect on costs and efficiency.                      (Project: EE100212)</p>	Apr-12	Oct-12	IQ



*SECTION 2: Other Than Afghanistan – U.S. Agency for International Development Office of Inspector General*

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Country Code</b>
<b>COPSWA Ref. No. 622</b> <b>Audit USAID/Iraq’s Access to Justice Program</b> Objective: Is USAID/Iraq’s Access to Justice Program achieving its main goal to improve access by the vulnerable and disadvantaged populations to Iraq’s legal system? (Project: EE100412)	Aug-12	Nov-12	IQ
<b>COPSWA Ref. No. 744</b> <b>DCAA Financial Audit of Management Systems International</b> Objective: Under contract no. DFD-I-01-05-00221 for the period January 1, 2008, through July 31, 2011. (Project: TBD)	Apr-12	Dec-12	IQ
<b>COPSWA Ref. No. 749</b> <b>DCAA Financial Audit of International Foundation for Election Systems</b> Objective: Under agreement no. 267-A-00-04-00405-00 for the period July 1, 2009, through February 29, 2012. (Project: TBD)	Apr-12	Mar-13	IQ
<b>COPSWA Ref. No. 751</b> <b>DCAA Financial Audit of AECOM</b> Objective: Under contract no. 263-I-021-06-0015 for the period October 1, 2010, through March 31, 2012. (Project: TBD)	Sep-12	Feb-13	IQ
<b>COPSWA Ref. No. 767</b> <b>DCAA Financial Audit of QED</b> Objective: Under purchase order no. 267-O-00-08-00507 for the period September 13, 2008, through September 13, 2011. (Project: TBD)	Apr-12	Dec-12	IQ
<b>COPSWA Ref. No. 768</b> <b>DCAA Financial Audit of QED</b> Objective: Under contract no. 267-M-00-09-00513 for the period September 30, 2009, through September 30, 2011. (Project: TBD)	Apr-12	Dec-12	IQ
<b>COPSWA Ref. No. 770</b> <b>ACA Financial Audit on Mercy Corps</b> Objective: Under CAPIII for the period October 1, 2010, through September 30, 2011. (Project: TBD)	Nov-11	Dec-12	IQ
<b>COPSWA Ref. No. 771</b> <b>ACA Financial Audit on International Relief &amp; Development</b> Objective: Under CAPIII for the period October 1, 2010, through September 30, 2011. (Project: TBD)	Apr-12	Dec-12	IQ

*SECTION 2: Other Than Afghanistan – U.S. Agency for International Development Office of Inspector General*

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Country Code</b>
<b>COPSWA Ref. No. 772</b> <b>ACA Financial Audit on CHF International</b> Objective: Under CAPIII for the period October 1, 2010, through September 30, 2011. (Project: TBD)	Dec-11	Dec-12	IQ
<b>COPSWA Ref. No. 773</b> <b>ACA Financial Audit on ACDI/VOCA</b> Objective: Under 267-A-00-08-00504 CAPIII for the period October 1, 2008, through September 30, 2010. (Project: TBD)	Nov-11	Dec-12	IQ
<b>COPSWA Ref. No. 774</b> <b>ACA Financial Audit on University Research Co LLC</b> Objective: Under Primary Health Care Program for the period May 4, 2011, through March 31, 2012. (Project: TBD)	Jan-12	Dec-12	IQ
<b>COPSWA Ref. No. 775</b> <b>ACA Financial Audit on AECOM</b> Objective: Under Financial Development Project for the period July 18, 2010, through September 30, 2011. (Project: TBD)	Dec-11	Dec-12	IQ
<b>COPSWA Ref. No. 776</b> <b>ACA Financial Audit on Management Systems International</b> Objective: Under Administrative Reform Project for the period June 5, 2011, through March 31, 2012. (Project: TBD)	Mar-12	Dec-12	IQ
<b>COPSWA Ref. No. 782</b> <b>DCAA Financial Audit on Relief International</b> Objective: Under award no. 267-A-00-07-00504 for the period Sept 27, 2007 – Sept 30, 2008. (Project: TBD)	Jan-11	Dec-12	IQ
<b>COPSWA Ref. No. 783</b> <b>DCAA Financial Audit on Bechtel National, Inc.</b> Objective: Under award no. SPU-C-00-04-00001 for the period Jan 1, 2005 – Dec 31, 2005. (Project: TBD)	Jan-11	Dec-12	IQ
<b>COPSWA Ref. No. 784</b> <b>DCAA Financial Audit on Louis Berger Group</b> Objective: Under award no. 267-C-00-07-00500 for the period May 14, 2008 – May 13, 2009. (Project: TBD)	Jun-11	Dec-12	IQ
<b>COPSWA Ref. No. 786</b> <b>DCAA Financial Audit on Management Systems Int'l.</b> Objective: Under award no. DFD-I-01-05-00221 for the period Oct 1, 2007 – Sept 30, 2008. (Project: TBD)	Jun-11	Dec-12	IQ

*SECTION 2: Other Than Afghanistan – U.S. Agency for International Development Office of Inspector General*

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Country Code</b>
<b>COPSWA Ref. No. 787</b> <b>DCAA Financial Audit on Louis Berger Group</b> Objective: Under award no. 267-C-00-04-00435 for the period Oct 1, 2007 – Mar 31, 2008. (Project: TBD)	Aug-11	Dec-12	IQ
<b>COPSWA Ref. No. 788</b> <b>DCAA Financial Audit on Bechtel National, Inc.</b> Objective: Under award no. 267-CO-EEE-C-00-03-00018 for the period Jan 1, 2005 – Dec 31, 2005. (Project: TBD)	Jul-11	Dec-12	IQ
<b>COPSWA Ref. No. 789</b> <b>DCAA Financial Audit on Louis Berger Group</b> Objective: Under award no. 267-C-00-08-00500 for the period Jan 23, 2008 – Jan 31, 2009. (Project: TBD)	Aug-11	Dec-12	IQ
<b>COPSWA Ref. No. 794</b> <b>ACA Financial Audit on ACDI/VOCA</b> Objective: Under award no. 267-A-00-08-00504 for the period Oct 1, 2010 – Sept 30, 2011. (Project: TBD)	Nov-10	Dec-12	IQ
<b>COPSWA Ref. No. 795</b> <b>ACA Financial Audit on Int’l Relief &amp; Devl.</b> Objective: Under award no. 267-A-00-08-00506 for the period Oct 1, 2008 – Sept 30, 2010. (Project: TBD)	Jun-11	Dec-12	IQ
<b>COPSWA Ref. No. 796</b> <b>ACA Financial Audit on Development Alternatives</b> Objective: Under award no. 267-C-00-07-00505 for the period Oct 1, 2009 – Sept 30, 2010. (Project: TBD)	Jun-11	Dec-12	IQ
<b>COPSWA Ref. No. 1005</b> <b>Audit of USAID/Iraq’s Financial Development Program</b> Objective: Has USAID/Iraq’s Financial Development Program achieved its main goals to enhance the advocacy capacity of the private financial sector, improve the soundness of the private financial sector through institution building and targeted reforms, and improve the quality and availability of finance and business education? (Project: TBD)	Oct-12	Jan-13	IQ

*SECTION 2: Other Than Afghanistan – U.S. Agency for International Development Office of Inspector General*

<b>PROJECT</b>	<b>START</b>	<b>FINAL</b>	<b>Country Code</b>
<p><b>COPSWA Ref. No. 1006</b>  <b>Audit USAID/Pakistan’s Gender Equity Program Implemented by the Aurat Foundation</b>  Objective: Has USAID/Pakistan’s Gender Equity Program advanced women’s rights by expanding women’s access to justice, combating gender based violence, and strengthening capacity of Pakistan organizations that advocate for women’s rights?  (Project: TBD)</p>	Dec-12	Mar-13	PK
<p><b>COPSWA Ref. No. 1007</b>  <b>Review of the Sustainability of USAID/Iraq’s Past Activities</b>  Objective: What is the current impact of USAID/Iraq’s past development activities?  (Project: TBD)</p>	Jan-13	Apr-13	IQ
<p><b>COPSWA Ref. No. 1008</b>  <b>Audit of USAID/Pakistan’s Small Grants and Ambassador’s Fund Program</b>  Objective: Has USAID/Pakistan’s Small Grants and Ambassador’s Fund Program resulted in community based projects that met community needs?  (Project: TBD)</p>	Jan-13	Jul-13	PK
<p><b>COPSWA Ref. No. 1009</b>  <b>Audit of USAID/Pakistan’s Sindh Basic Education Program</b>  Objective: Is USAID/Pakistan’s Sindh Basic Education Program achieving its goals of increasing and sustaining student enrollment in primary and secondary schools in targeted areas?  (Project: TBD)</p>	Mar-13	Jul-13	PK
<p><b>COPSWA Ref. No. 1010</b>  <b>Audit of USAID/Pakistan’s Agribusiness Project</b>  Objective: Is USAID/Pakistan’s Agribusiness Project effectively monitoring increases in farmers’ incomes and employment?  (Project: TBD)</p>	Apr-13	Aug-13	PK
<p><b>COPSWA Ref. No. 1011</b>  <b>Audit of USAID/Iraq’s Primary Health Care Project</b>  Objective: Has USAID/Iraq’s Primary Health Care Project achieved its main goals of supporting management systems and processes, delivering evidence-based quality care, and expanded community partnerships?  (Project: TBD)</p>	May-13	Aug-13	IQ
<p><b>COPSWA Ref. No. 1012</b>  <b>Audit of USAID/Pakistan’s Government to Government Assistance Program</b>  Objective: Is USAID/Pakistan’s government to government assistance program an effective development mechanism?  (Project: TBD)</p>	May-13	Sep-13	PK

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 1013</b>  <b>Audit of USAID/Pakistan’s Entrepreneurs Project</b>                      Objectives: Has USAID/Pakistan’s Entrepreneurs Project succeeded in increasing incomes of 75,000 micro-entrepreneurs? Has USAID/Pakistan taken corrective action on the recommendations of Audit Report No. G-391-12-005-P?                      (Project: TBD)</p>	May-13	Sep-13	PK
<p><b>COPSWA Ref. No. 1014</b>  <b>Audit of USAID/Pakistan’s Power Distribution Improvement Program</b>                      Objective: Is USAID/Pakistan’s Power Distribution Improvement Program improving operational and financial performance of the eight electric power distribution companies in Pakistan by reducing losses, increasing revenues, and improving service?                      (Project: TBD)</p>	May-13	Sep-13	PK
<p><b>COPSWA Ref. No. 1015</b>  <b>Audit of USAID/Pakistan’s Reconstruction of Schools in Malakand Area</b>                      Objective: Have USAID/Pakistan’s reconstruction activities of 74 schools been completed?                      (Project: TBD)</p>	May-13	Sep-13	PK
<p><b>COPSWA Ref. No. 1016</b>  <b>Audit of USAID/Iraq’s Administrative Reform Project</b>                      Objective: Has USAID/Iraq’s Administrative Reform Project achieved its goal of improving the functions of its public institutions in order to improve service delivery processes through better governance and resource management approaches?                      (Project: TBD)</p>	Jun-13	Sep-13	IQ
<p><b>COPSWA Ref. No. 1017</b>  <b>Audit of USAID/Pakistan’s FATA Secretariat Capacity Building Program – Phase II</b>                      Objective: Is USAID/Pakistan’s FATA Secretariat Capacity Building Program improving the capacity of governmental institutions to govern through training, automating processes, and developing management and financial systems?                      (Project: TBD)</p>	Jul-13	Sep-13	PK
<p><b>COPSWA Ref. No. 1018</b>  <b>Audit of USAID/Pakistan’s Smallholder Dairy Project</b>                      Objective: Is USAID/Pakistan’s Smallholder Dairy Project improving the skills of dairy farmers and livestock workers to increase incomes, yields, and provide improved breeding interventions?                      (Project: TBD)</p>	Sep-13	Jan-14	PK

## U.S. Government Accountability Office

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 852</b>  <b>Review of Joint Report on Contracting in Iraq and Afghanistan</b>            Objectives: (1) Assess the data and data sources used by the Department of Defense, Department of State, and U.S. Agency for International Development (USAID) to develop their annual joint report on contracting in Iraq and Afghanistan; (2) review how the Department of Defense, Department of State, and USAID are using the data sources to manage, oversee, and coordinate contracting in Iraq and Afghanistan; and (3) assess the departments and agency plans for strengthening or improving common databases for tracking statutorily required information on contracts and associated personnel with performance in Iraq and Afghanistan.            (Project: 121049)</p>	Feb-12	Sep-12	AF IQ
<p><b>COPSWA Ref. No. 870</b>  <b>DOD's implementation of Sec Gate's Operational Contract Support (OCS) Memo</b>            Objective: Assess the status of DOD efforts to implement Secretary Gate's January 2011 memo on Operational Contract Support. Specifically assess the: (1) Status of force planning for use and integration of Civilian Expeditionary Workforce (CEW), including the current capabilities of the CEW for critical services; (2) Progress in determining the non-acquisition community OCS capabilities, requirements, and resource needs and integrating such determinations into OCS planning by the USD (AT&amp;L) and combatant commands and selected service component commands; (3) Steps taken to fully integrate OCS and force-mix analysis into strategic planning documents with input from the USD (P) and USD (P&amp;R); (4) Steps taken by the USD (P) to provide policy guidance on use of contractors and by the USD (P&amp;R) to provide an inventory of "critical civil service skill sets" needed in contingencies, including coordinating with the Joint Staff to incorporate these efforts in planning documents.; and (5) Steps taken to develop an effective and cost efficient program to manage the "critical civil service skill sets" to ensure that these sets of skills are available during the next contingency. In addition, we will be assessing the actions taken by the Department of Defense to address the recommendations made by the Commission on Wartime Contracting in Iraq and Afghanistan.            (Project: 351692)</p>	Jan-12	Jan-13	AF IQ

PROJECT	START	FINAL	Country Code
<p><b>COPSWA Ref. No. 880</b>  <b>Security Force Assistance Roles for DOD Forces</b>                      DOD plans to rely on special operations forces to conduct security force assistance activities, while continuing to institutionalize these capabilities within the general purpose force. Our objectives are to determine the extent to which DOD has: (1) delineated the roles and responsibilities of general purpose and special operations forces; (2) distinguished between the types of situations or environments where the respective types of forces would be used to conduct security force assistance activities; and (3) identified, synchronized, and prioritized the respective requirements and resource needs for building the capabilities of both types of forces.                      (Project: 351742)</p>	Jul-12	TBD	Multiple
<p><b>COPSWA Ref. No. 900</b>  <b>Assistance to Yemen</b>                      Objectives: Determine (1) to what extent is there alignment between government-wide and agency specific plans for assisting Yemen; (2) what progress has been made toward achieving U.S. goals in Yemen; and (3) what factors influence U.S. ability to achieve goals in Yemen, and what efforts have been made to mitigate any challenges that have arisen.                      (Project: 320921)</p>	Jul-12	TBD	YE
<p><b>COPSWA Ref. No. 1028</b>  <b>Pakistan Visa Delays</b>                      Objectives: (1) To what extent do U.S. officials experience delays when obtaining visas to travel to Pakistan and what are the causes of potential delays? (2) How do delays, if any, affect the delivery of U.S. assistance and training programs? (3) What steps, if any, have U.S. agencies taken to address potential delays and their effects?                      (Project: 320938)</p>	Aug-12	TBD	PK



## SECTION 3. Section 852 Projects

The projects listed below are pursuant to the reporting requirements of Public Law 110-417, “The National Defense Authorization Act for Fiscal Year 2009,” section 852, “Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan,” October 14, 2008. Because this is a separate legislative requirement, the projects included in Section 3 are provided for reporting purposes only.

PROJECT	AGENCY	START	FINAL	Country Code
<p><b>Contractor Maintained Serialized Parts</b> Objective: Evaluate management of serialized/life limited parts for contractor maintained aircraft. Specifically, determine if personnel properly identified serialized parts and recorded time change frequency and service item life in maintenance systems. (Project: F2011-FC2000-0875)</p>	AFAA	Sep-11	Dec-12	CONUS
<p><b>Engine Parts Reclamation</b> Objective: Assess Air Force management of engine parts reclamation. Specifically, determine if personnel properly identified parts for reclamation and applied available reclaimed parts to future requirements. (Project: F2012-FC2000-0018)</p>	AFAA	Mar-12	Sep-13	CONUS
<p><b>Peacetime Engine Requirements</b> Objective: Assess whether Air Force personnel effectively manage peace time engine requirements. Specifically, determine if personnel properly identify and budget peace time engine overhaul and sparing requirements. (Project: F2012-FC2000-0017)</p>	AFAA	Sep-12	Sep-13	CONUS
<p><b>High Velocity Maintenance (HVM)</b> Objective: Evaluate program managers and maintenance personnel management of the HVM process. Specifically, determine if personnel properly identified material, equipment, and manpower requirements to support HVM production. (Project: F2012-FC2000-0023)</p>	AFAA	Sep-12	Sep-13	CONUS
<p><b>Depot Maintenance Core Workload Requirements</b> Objective: Assess depot maintenance core capability planning. Specifically, evaluate whether program managers properly identified core capability requirements and used accurate workload requirements and capacity data to implement core workload. (Project: F2012-FC2000-0021)</p>	AFAA	May-13	May-13	CONUS



PROJECT	AGENCY	START	FINAL	Country Code
<p><b>Engine Centralized Repair Facilities (CRFs)</b>            Objective: Evaluate effectiveness of engine CRF management. Specifically, determine if personnel properly allocate equipment and manpower and accurately reflected pipeline and inventory levels in requirements computations.            (Project: F2013-FC2000-00XX)</p>	AFAA	Jun-13	Jun-14	CONUS
<p><b>Fleet Readiness Center Southwest Concurrent Certification Program</b>            Objective: To (1) assess the hiring practices used for selecting the Concurrent Certification Program Artisan Inspector employees to determine if the appropriate qualification criteria are met; (2) determine if Concurrent Certification Program implementation will generate the projected personnel salary cost savings; and (3) verify if the implementation of the Concurrent Certification Program for the production line quality inspection process is effective and achieving favorable customer satisfaction responses.            (Project: 2012-144)</p>	NAV AUDSVC	Apr-12	Jan-13	Multiple
<p><b>Allocation of Depot Maintenance Workload Between Public and Private Sectors</b>            Objective: To verify that data for selected activities in the Department of the Navy's (DON) FY 2012 Depot Maintenance Workload Distribution Report to the Office of the Secretary of Defense (OSD) and Congress is reasonably accurate and complete.            (Project: TBD)</p>	NAV AUDSVC	Mar-13	Jan-14	Multiple

## APPENDIX A. Scope and Methodology

The Department of Defense Office of Inspector General, Office of the Special Deputy Inspector General for Southwest Asia (SDIG-SWA) prepared this Comprehensive Oversight Plan for Southwest Asia (COPSWA). The COPSWA includes descriptions of oversight projects that directly affect efforts in Southwest Asia and surrounding areas. This plan identifies a total of 294 Southwest Asia related oversight projects: 167 ongoing and 127 planned for FY 2013, as of September 1, 2012.

Project information on the ongoing and planned oversight efforts contained in this plan was submitted by the following Southwest Asia Joint Planning Group contributing organizations:

- Department of Defense Office of Inspector General
- U.S. Army Audit Agency
- Naval Audit Service
- U.S. Air Force Audit Agency
- Special Inspector General for Afghanistan Reconstruction
- Special Inspector General for Iraq Reconstruction
- Department of State Office of Inspector General
- U.S. Agency for International Development Office of Inspector General, and
- U.S. Government Accountability Office.

The information for the plan was obtained directly from the contributing organizations, which also validated the content submitted for accuracy and completeness. All decisions regarding the selection, location, and dates of projects were made by the contributing organizations. SDIG-SWA staff compiled the report and reviewed the content for potential duplicative planned projects, errors, omissions, and timing updates. Where questionable input was identified, the staff or the SDIG asked the respective organizations to review and clarify the highlighted attributes of each project. As a result of these discussions, the impacted organizations may have decided to withdraw a submitted project that was determined to be duplicative, completed, cancelled, or terminated; add a newly planned project; or clarify the objectives, status, or dates of the project.

After the consolidated draft COPSWA was prepared, it was distributed to each contributing organization for an opportunity to validate the content of the plan and to make final adjustments or updates to the plan, as necessary. During this phase, each organization also reviewed the consolidated draft COPSWA to identify and resolve any further potential duplication issues directly with other contributing organization(s).

The legislative citations in Appendix B of this report were reviewed by the Office of General Counsel of the Department of Defense Office of Inspector General.

At the end of this review and validation process, all final changes were submitted and made, and the final COPSWA was prepared and issued.

New this year for the FY 2013 COPSWA is the inclusion of an overall Strategic Oversight Plan for Afghanistan. The Strategic Oversight Plan was developed by SWA JPG contributing organizations with emphasis on Afghanistan because most of the ongoing and planned oversight work in Southwest Asia is occurring in Afghanistan or is related to Afghanistan. This Strategic Oversight Plan for Afghanistan is presented in two parts: (1) reconstruction and (2) other than reconstruction.

The development of part 1, the FY 2013 Joint Strategic Oversight Plan for Afghanistan Reconstruction, was led by the Special Inspector General for Afghanistan Reconstruction (SIGAR), and can be found in its entirety on the internet website for SIGAR at <http://www.sigar.mil>. The Executive Summary is located as Exhibit 1 of the FY 2013 COPSWA. The development of part 2, the Afghanistan Strategic Oversight Plan for Other Than Reconstruction, was led by the SDIG-SWA, and is located in its entirety as Exhibit 2 of the FY 2013 COPSWA. Overall, the Strategic Oversight Plan for Afghanistan identifies 22 strategic issues: 13 that address reconstruction issues and 9 that address other than reconstruction issues, each of which is described in the respective exhibits. Specific oversight projects that address these issues are identified in Section 1 of the FY 2013 COPSWA by one or more of the following strategic issue codes:

**COPSWA Section 1: Afghanistan Reconstruction Strategic Issue Codes**

1. Building the Capacity and Capabilities of the Afghanistan National Security Forces (ANSF)
2. Administering and Maintaining Accountability of the Afghanistan Security Forces Fund (ASFF)
3. Building Afghan Governance Capacity
4. Sustaining U.S. Investment in Afghan Institutions and Infrastructure
5. Increasing Revenue Generation Within the Afghan Government
6. Implementing Civil Service and Pay Reforms Within the Afghan Government
7. Implementing Afghan Electoral Reforms and Preparing for Elections
8. Executing and Sustaining Counternarcotics Programs
9. Expanding the Capacity of and Sustaining the Afghan Justice System
10. Implementing Anti-Corruption Initiatives
11. Planning and Coordinating U.S. Assistance Programs
12. Providing Stewardship of Direct Assistance Funds
13. Awarding and Administering Reconstruction Contracts

**COPSWA Section 1: Afghanistan Other Than Reconstruction Strategic Issue Codes**

14. Safety
15. Sustainment and Retrograde
16. Base Closure / Transfer
17. Property Management and Disposition
18. Contract Management / Acquisition of Supplies and Services
19. Infrastructure Management
20. Financial Management
21. Transition Planning
22. Crosscutting and Other

In addition to Section 1, the COPSWA includes Section 2, which identifies oversight projects for Southwest Asia countries other than Afghanistan. For sections 1 and 2 of the COPSWA, projects are listed by the executing SWA JPG organization; and in the order of the unique COPSWA reference number. A reference number is assigned by the SDIG-SWA staff for each project submitted by a Southwest Asia Joint Planning Group contributing organization, and is a unique identifier for tracking purposes only.

Section 3 is included in the COPSWA for reporting purposes and is in response to the reporting requirements contained in Public Law 110-417, “The National Defense Authorization Act for Fiscal Year 2009,” section 852, “Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan,” October 14, 2008. See Appendix B for legislative mandates that relate to the COPSWA.

The countries identified in Sections 2 and 3 of the COPSWA are within the U.S. Central Command’s area of responsibility, and are coded as follows:

**COPSWA Sections 2 and 3: Southwest Asia Country Codes  
(U.S. Central Command’s Area of Responsibility)**

AF	Afghanistan	OM	Oman
BH	Bahrain	PK	Pakistan
EG	Egypt	QA	Qatar
IR	Iran, Islamic Republic of	SA	Saudi Arabia
IQ	Iraq	SY	Syrian Arab Republic
JO	Jordan	TJ	Tajikistan
KZ	Kazakhstan	TM	Turkmenistan
KW	Kuwait	AE	United Arab Emirates
KG	Kyrgyzstan	UZ	Uzbekistan
LB	Lebanon	YE	Yemen
Southwest Asia issue with work conducted elsewhere:			
CONUS = Continental United States		Other/Multiple = Not exclusively a Southwest Asia country.	
OCONUS = Outside the Continental U.S.			

Source: International Organization for Standardization, ISO 3166-1-Alpha-2 Country Codes.

## APPENDIX B. Legislative Mandates

### **Section 842**

Public Law 110-181, “The National Defense Authorization Act for Fiscal Year 2008,” section 842, “Investigation of Waste, Fraud, and Abuse in Wartime Contracts and Contracting Processes in Iraq and Afghanistan,” January 28, 2008, requires the Inspector General of the Department of Defense to develop a comprehensive plan for a series of audits of Department of Defense contracts, subcontracts, and task and delivery orders for the logistical support of coalition forces in Iraq and Afghanistan. The Act also requires that the Special Inspectors General for Iraq Reconstruction and Afghanistan Reconstruction develop a comprehensive plan for a series of audits of Federal agency contracts, subcontracts, and task and delivery orders for the performance of security and reconstruction functions in Iraq and Afghanistan.

### **Section 852**

This FY 2012 COPSWA update also includes the Department of Defense Office of Inspector General, Army Audit Agency, Naval Audit Service, and Air Force Audit Agency planned and ongoing oversight efforts related to Public Law 110-417, “The National Defense Authorization Act for Fiscal Year 2009,” section 852, “Comprehensive Audit of Spare Parts, Purchases, and Depot Overhaul and Maintenance of Equipment For Operations in Iraq and Afghanistan,” October 14, 2008, which states:

COMPREHENSIVE AUDIT OF SPARE PARTS PURCHASES AND  
DEPOT OVERHAUL AND MAINTENANCE OF EQUIPMENT FOR  
OPERATIONS IN IRAQ AND AFGHANISTAN.

(a) AUDITS REQUIRED.-The Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency shall each conduct thorough audits to identify potential waste, fraud, and abuse in the performance of the following:

(1) Department of Defense contracts, subcontracts, and task and delivery orders for-

(A) depot overhaul and maintenance of equipment for the military in Iraq and Afghanistan; and

(B) spare parts for military equipment used in Iraq and Afghanistan; and

(2) Department of Defense in-house overhaul and maintenance of military equipment used in Iraq and Afghanistan.

(b) COMPREHENSIVE AUDIT PLAN.-

(1) PLANS.-The Army Audit Agency, the Navy Audit Service, and the Air Force Audit Agency shall, in coordination with the Inspector General of the Department of Defense, develop a comprehensive plan for a series of audits to discharge the requirements of subsection (a).

(2) INCORPORATION INTO REQUIRED AUDIT PLAN.- The plan developed under paragraph (1) shall be submitted to the Inspector General of the Department of Defense for incorporation into the audit plan required by section 842(b)(1) of the National Defense Authorization Act for Fiscal Year 2008 (Public Law 110-181; 122 Stat. 234; 10 U.S.C. 2302 note).

(c) INDEPENDENT CONDUCT OF AUDIT FUNCTIONS.-All audit functions performed under this section, including audit planning and coordination, shall be performed in an independent manner.

(d) AVAILABILITY OF RESULTS.-All audit reports resulting from audits under this section shall be made available to the Commission on Wartime Contracting in Iraq and Afghanistan established pursuant to section 841 of the National Defense Authorization Act for Fiscal Year 2008 (122 Stat. 230).

(e) CONSTRUCTION.-Nothing in this section shall be construed to require any agency of the Federal Government to duplicate audit work that an agency of the Federal Government has already performed.

## APPENDIX C. Southwest Asia-Related Reports Issued in FY 2012, as of September 1, 2012

Report Number	Report Title (Project Number)	Report Date	COPSWA Ref. No.
<b>DODIG</b>		<a href="http://www.dodig.mil/PUBS/index.html">(http://www.dodig.mil/PUBS/index.html)</a>	
DODIG-2012-120	Assessment of DoD Wounded Warrior Matters - Wounded Warrior Battalion - West Headquarters and Southern California Units (D2009-D00SPO-0209.003)	08/22/2012	354
DODIG-2012-117	DoD Needs to Improve Controls Over Economy Act Orders With U.S. Agency for International Development (D2011-D000FL-0218.000)	08/14/2012	486
DODIG-2012-115	Improved Oversight, but No Invoice Reviews and Potential Antideficiency Act Violation May Have Occurred on the Kuwait Observer Controller Team Task Orders (D2011-D000AS-0287.000)	08/02/2012	714
DODIG-2012-109	Assessment of U.S. Government and Coalition Efforts to Develop the Afghan Local Police (D2011-D00SPO-0277.000)	07/09/2012	371
DODIG-2012-106	DoD Needs to Improve the Billing System for Health Care Provided to Contractors at Medical Treatment Facilities in Southwest Asia (D2011-D000LF-0041.000)	06/27/2012	87
DODIG-2012-103	Accountability of Night Vision Devices Procured for the Afghan National Security Forces Needs Improvement (D2011-D000AT-0221.000)	06/18/2012	476
DODIG-2012-105	Review of the Stability Operations Information Centers in Afghanistan (D2011-DINT01-0123.000)	06/18/2012	367
DODIG-2012-104	DoD Needs to Improve Vocational Training Efforts to Develop the Afghan National Security Forces Infrastructure Maintenance Capabilities (D2011-D000JO-0137.000)	06/18/2012	118
DODIG-2012-099	Adequate Contract Support and Oversight Needed for the Tactical Wheeled Vehicle Maintenance Mission in Kuwait (D2011-D000JA-0212.000)	06/01/2012	127
DODIG-2012-094	Afghan National Police Contract Requirements Were Not Clearly Defined but Contract Administration Improved (D2011-D000AS-0271.000)	05/30/2012	117

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<b>Report Number</b>	<b>Report Title (Project Number)</b>	<b>Report Date</b>	<b>COPSWA Ref. No.</b>
DODIG-2012-093	Adequacy of Controls Over Small Arms Contracts for the Afghan National Security Forces (D2011-D000AT-0246.000)	05/30/2012	711
DODIG-2012-092	Development of Individual Equipment Requirements for the Afghan National Army Needs Improvement (D2011-D000AT-0222.000)	05/25/2012	489
DODIG-2012-089	Better Contract Oversight Could Have Prevented Deficiencies In the Detention Facility in Parwan, Afghanistan (D2010-D000JO-0229.000)	05/17/2012	114
DODIG-2012-086	Evaluation of DoD Contracts Regarding Combating Trafficking in Person: Afghanistan (D2009-DIP0E3-0260.004)	05/15/2012	807
DODIG-2012-034.02 (Classified)	Afghan National Army: Assessment of U.S. Government Efforts to Train, Equip, and Mentor the Expanded Afghan National Army - Metrics (D2011-D00SPO-0182.002)	05/15/2012	806
DODIG-2012-083	Additional Guidance and Training Needed to Improve Afghan National Army Pharmaceutical Distribution (D2011-D000JB-0240.000)	05/07/2012	648
DODIG-2012-075 (Classified)	DoD Oversight of Private Security Contractors in Iraq Was Sufficient, But Contractors May Not Deter Attacks On Office of Security Cooperation-Iraq Enduring Sites (D2011-D000JB-0098.000)	04/16/2012	140
DODIG-2012-071	DoD's Management of the Redistribution of Property Assistance Team Operations in Kuwait (D2011-D000JA-0281.000)	04/10/2012	653
DODIG-2012-067	Assessment of DoD Wounded Warrior Matters - Camp Lejeune (D2010-D00SPO-0209.002)	03/30/2012	354
DODIG-2012-063	Assessment of the DoD Establishment of the Office of Security Cooperation-Iraq (D2011-D00SPO-0203.000)	03/16/2012	477
DODIG-2012-058	Distribution of Funds and Mentoring of Finance Officers for the Afghanistan National Army Payroll Need Improvement (D2011-D000FR-0089.000)	02/29/2012	103
DODIG-2012-057	Guidance Needed to Prevent Military Construction Projects From Exceeding the Approved Scope of Work (D2011-D000JB-0068.000)	02/27/2012	366
DODIG-2012-034.1	Afghan National Police Metrics Product (D2011-D00SPO-0182.000)	01/20/2012	805



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Report Number	Report Title (Project Number)	Report Date	COPSWA Ref. No.
DODIG-2012-036 (FOUO)	DoD Needs to Improve Accountability and Identify Costs and Requirements for Non-Standard Rotary Wing Aircraft (D2011-D000AS-0030.000)	01/05/2012	396
DODIG-2012-032	Deployment of the Standard Procurement System in the Joint Contracting Command Iraq/Afghanistan (D2009-D000FB-0112.000)	12/14/2011	83
DODIG-2012-028	Assessment of U.S. Government and Coalition Efforts to Develop the Logistics Sustainment Capability of the Afghan National Army (D2011-D00SPO-0172.000)	12/09/2011	113
DODIG-2012-023	Controls Over the Reporting and Propriety of Commander's Emergency Response Program Payments in Afghanistan (D2010-D000FL-0276.000)	11/21/2011	364
DODIG-2012-004 (FOUO)	Changes Are Needed to the Army Contract With Sikorsky to Use Existing DoD Inventory and Control Costs at the Corpus Christi Army Depot (D2010-D000CH-0077.002)	11/03/2011	72
DODIG-2012-006 (FOUO)	DoD Counter Narcoterrorism Technology Program Office Task Orders Had Excess Fees, and the Army Was Incorrectly Billed (D2011-D000AS-0004.000)	11/01/2011	358
DODIG-2012-005	DoD Countermine and Improvised Explosive Device Defeat Systems Contracts - Vehicle Optics Sensor System (D2011-D000AB-0156.000)	10/28/2011	139
<b>AAA</b>	<b>(<a href="https://www.aaa.army.mil/default.htm">https://www.aaa.army.mil/default.htm</a>)</b> <i>Restricted to .mil and to GAO (.gao.gov)</i>		
A-2012-0160-MTE	Property Accountability Over Unit Equipment Shipped to Afghanistan (A-2011-ALL-0346.000)	08/21/2012	442
A-2012-0156-MTE	Management Controls Over DOD Activity Address Codes Multiclass Purchases, Office of the Deputy Chief of Staff, G-4 (A-2011-ALL-0087.000)	08/10/2012	48
A-2012-0141-MTE	Followup Audit of Combat Support Services-Kuwait-Government Property Visibility, Camp Arifjan, Kuwait (A-2012-MTE-0018.000)	08/09/2012	525
A-2012-0111-MTE (Restricted)	Contractor Payments - Afghanistan (A-2011-ALL-0539.000)	06/08/2012	522
A-2012-0097-MTE	Property Accountability - Afghanistan (A-2011-ALL-0344.000)	05/01/2012	441

*APPENDIX C. Southwest Asia-Related Reports Issued in FY 2012, as of September 1, 2012*

<b>Report Number</b>	<b>Report Title (Project Number)</b>	<b>Report Date</b>	<b>COPSWA Ref. No.</b>
A-2012-0092-MTE	Management Controls Over Payments for Overseas Contingency Operations Transportation U.S. Army Central Command and U.S. Military Surface Deployment and Distribution Command (A-2011-ALL-0087.001)	04/27/2012	413
A-2012-0089-MTE	Foreign Excess Personal Property Program - Phase II (A-2011-ALL-0092.000)	04/16/2012	41
A-2012-0083-MTE	Commander's Emergency Response Program and Iraqi Commander's Emergency Response Program Closeout in Iraq (A-2011-ALL-0525.000)	04/02/2012	521
A-2012-0085-MTE	Micro-Purchases of Field Ordering Officers-Afghanistan (A-2011-ALL-0135.000)	03/30/2012	37
A-2012-0081-MTE	Bulk Fuel Accountability in Afghanistan - Phase I (A-2011-ALL-0098.000)	03/30/2012	40
A-2012-0070-MTE (Restricted)	U.S. Equipment Transfer to Iraq Program - Phase II (A-2011-ALL-0107.000)	03/16/2012	39
A-2012-0072-MTE (Restricted)	Commanders Emergency Response Program U.S. Forces-Afghanistan (A-2011-ALL-0342.000)	03/16/2012	440
A-2012-0077-MTE	Property Accountability of Organizational and Theater-Provided Equipment in Iraq (A-2011-ALL-0414.000)	03/13/2012	519
A-2012-0065-MTE (Restricted)	Audit of Bulk Fuel in Iraq (A-2010-ALL-0541.000)	02/17/2012	46
A-2012-0049-MTE (Restricted)	Controls Over Vendor Payments (Phase II) Southwest Asia (A-2009-ALL-0118.000)	02/16/2012	18
A-2012-0041-FMF (Restricted)	Controls Over Contributions From the Afghanistan Security Forces Fund (A-2011-FFM-0511.000)	02/14/2012	520
<b>NAVAUDSVC ( Phone: 202-433-5757 or DSN 288-5757)</b>			
N2012-0048	Reporting of Navy Maritime Fuel Consumption (N2011-NIA000-0030.000)	06/21/2012	499
N2012-0015	Individual Augmentee Reintegration Process (N2010-NFO000-0124.000)	01/19/2012	379
N2011-NFO000-0059.000	Periodic Health Assessment Requirements for Naval Reserve Forces: Curtailment Letter (N2011-NFO000-0059.000)	10/31/2011	181
N2012-0002	Marine Corps Small Arms Accountability (N2010-NMC000-0044)	10/20/2011	380

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<b>AFAA</b>		<b>(<a href="http://www.afaa.af.mil">http://www.afaa.af.mil</a>)</b>	
F2012-0008-FD2000	Medical Aspects of Civilian Deployments (F2011-FD2000-0289)	07/17/2012	434
F-2012-0012-FB3000	General Fund, Military Equipment, Remotely Piloted Aircraft in the AFCENT AOR (F2011-FB3000-0634)	04/12/2012	493
F-2012-0009-FC4000	Small Arms and Light Weapons Management (F2010-FC4000-0028)	04/04/2012	61
F-2012-0007-FD1000	U.S. Air Forces Central (AFCENT) AOR Utilities (F2011-FD1000-0077)	03/13/2012	58
F-2012-0006-FC2000	Technical Order Management in the AFCENT AOR (F2011-FC2000-0493)	02/27/2012	464
F2012-0005-FD3000	United States Air Forces Central (AFCENT) Central Deployed Locations Storage Container Management (F2011-FD3000-0039.000)	12/07/2011	64
F2012-0001-FB4000	United States Air Forces Central (AFCENT) Deployed Locations Network Controls (F2010-FB4000-0614.000)	10/24/2011	67
F2012-0002-FC4000	Aircraft Fuels Servicing Vehicles (F2010-FC4000-0033.000)	10/12/2011	62
<b>SIGAR</b>		<b>(<a href="http://www.sigar.mil">http://www.sigar.mil</a>)</b>	
SIGAR Inspection 12-01	Construction Deficiencies at Afghan Border Police Bases Put \$19 Million Investment at Risk (SIGAR-I-003)	07/30/2012	692
SIGAR Audit 12-13	Selected Public Diplomacy Awards Mostly Achieved Objectives, but Embassy Can Take Steps to Enhance Grant Management and Oversight (SIGAR-050A)	07/30/2012	736
SIGAR Audit 12-12	Fiscal Year 2011 Afghanistan Infrastructure Fund Projects Are Behind Schedule and Lack Adequate Sustainment Plans (SIGAR-053A)	07/30/2012	696
SIGAR Audit 12-11	Progress Made Toward Increased Stability under USAID's Afghanistan Stabilization Initiative-East Program but Transition to Long Term Development Efforts Not Yet Achieved (SIGAR-047A)	06/29/2012	506
SIGAR Audit 12-10	Increases in Security Costs Are Likely under the Afghan Public Protection Force; USAID Needs to Monitor Costs and Ensure Unlicensed Security Providers Are Not Used (SIGAR-051A)	06/29/2012	495

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SIGAR Audit 12-09	USAID Has Disbursed \$9.5 Billion for Reconstruction and Funded Some Financial Audits as Required, but Many Audits Face Significant Delays, Accountability Limitations, and Lack of Resources (SIGAR -041)	04/30/2012	672
SIGAR Audit 12-08	USAID Spent Almost \$400 Million on an Afghan Stabilization Project despite Uncertain Results, but Has Taken Steps to Better Assess Similar Efforts (SIGAR -041)	04/25/2012	213
SIGAR Audit 12-07	C-JTSCC Has Taken Steps to Improve the Accuracy of Its Contract Data, but It Should Assess the Feasibility of Correcting Data for Fiscal Year 2009 and Earlier (SIGAR-048A)	04/20/2012	735
SIGAR Audit 12-06	Afghan First Initiative Has Placed Work with Afghan Companies, but Is Affected by Inconsistent Contract Solicitation and Vetting, and Employment Data Is Limited (SIGAR-043A)	01/31/2012	193
SIGAR Audit 12-05 (FOUO)	Private Security Services Contract Provided by Hart Security Limited to Louis Berger Group (SIGAR-045A)	01/2012	196
SIGAR Audit 12-04	DOD Improved Its Accountability for Vehicles Provided to the Afghan National Security Forces, but Should Follow Up on End-Use Monitoring Findings (SIGAR-031A)	01/12/2012	223
SIGAR-Audit 12-03	Afghan National Security University Has Experienced Cost Growth and Schedule Delays, and Contract Administration Needs Improvement (SIGAR-040A)	10/26/2011	190
SIGAR Audit 12-02	Better Planning and Oversight Could Have Reduced Construction Delays and Costs at the Kabul Military Training Center (SIGAR-039A)	10/26/2011	237-A
SIGAR-Audit 12-01	Actions Needed to Better Assess and Coordinate Capacity-Building Efforts at the Ministry of Agriculture, Irrigation, and Livestock (SIGAR-035A)	10/26/2011	197
<b>SIGIR</b>		<b>(<a href="http://www.sigir.mil">http://www.sigir.mil</a>)</b>	
SIGIR 12-020	Iraq Police Development Program: Lack of Iraqi Support and Security Problems Raise Questions About the Continued Viability of the Program (1201)	07/30/2012	830

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SIGIR 12-019	Gaps in Business System Reviews of Contractors with Generally Less Than \$100 Million Annually in Contracts in Iraq Increase U.S. Government Vulnerabilities to Fraud, Waste, and Abuse (1113)	07/30/2012	626
SIGIR 12-018	Status of Fiscal Years 2011-2012 Iraq Security Forces Fund (1114b)	07/27/2012	901
SIGIR Special Report No. 2	The Human Toll of Reconstruction or Stabilization Operations During Operation Iraqi Freedom (LL1102)	07/27/2012	827
SIGIR 12-017	Final Forensic Audit Report of Iraq Reconstruction Funds (9013, 9012, and 9005)	07/13/2012	491 490 246
SIGIR-12-016	Interim Review of State Department's Progress in Implementing SIGIR Recommendations Addressing Quick Response Fund Management Controls (1203)	04/30/2012	829
SIGIR 12-013	Development Fund for Iraq: The Coalition Provisional Authority's Financial Controls for Electronic Fund Transfer Payments Diminished Over Time (1112c)	04/30/2012	832
SIGIR Special Report No. 1	Reconstruction Leaders' Perceptions of the Commander's Emergency Response Program in Iraq (1103)	04/30/2012	828
SIGIR 12-015	Interim Report on Spend Plans for Fiscal Years 2011-2012 Iraq Security Forces Funds (1114)	04/26/2012	627
SIGIR 12-014	USACE Used or Deobligated Residual Funds on Terminated Contracts (1108)	04/18/2012	478
SIGIR 12-009	The Department of State's Process To Provide Information on Reconstruction Projects to the Government of Iraq (1111)	01/29/2012	624
SIGIR 12-011	Few Contracts Terminated by the U.S. Army Corps of Engineers Resulted in Wasted Funds in Iraq (1108b)	01/29/2012	478
SIGIR 12-010	Status of the Recommendations Made by the Special Inspector General for Iraq Reconstruction to the Department of Defense (1102)	01/27/2012	455
SIGIR 12-008	Development Fund for Iraq: Department of Defense Cannot Fully Account for the Funds It Used after the Coalition Provisional Authority Dissolved (1112b)	01/27/2012	625

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<b>Report Number</b>	<b>Report Title (Project Number)</b>	<b>Report Date</b>	<b>COPSWA Ref. No.</b>
SIGIR 12-012	Development Funds for Iraq Returned to the Central Bank of Iraq (1112c)	01/13/2012	625
SIGIR 12-007	Falluja Waste Water Treatment System: A Case Study in Wartime Contracting (1118)	10/30/2011	241
SIGIR 12-005	U.S. Central Command Contracting Command Had Few Contract Terminations That Resulted in Wasted Funds in Iraq (1108a)	10/28/2011	478
SIGIR 12-002	Indirect Costs of Managing Private Security Contracts in Iraq (1110)	10/28/2011	623
SIGIR 12-003	Status of International Narcotics Control and Law Enforcement Funds Allocated for Iraq Reconstruction (1021)	10/27/2011	483
SIGIR 12-004	Department of Defense Agencies Have Taken Action on Most Open Audit Recommendations (1102a)	10/27/2011	455
SIGIR 12-001	Development Fund for Iraq: The Coalition Provisional Authority Transferred Control over Most of the Remaining DFI Funds to the Central Bank of Iraq (1112a)	10/26/2011	625
SIGIR 12-006	Iraqi Police Department Program: Opportunities for Improved Program Accountability and Budget Transparency (1106)	10/24/2011	480
<b>DOS OIG</b>		<b>(<a href="http://oig.state.gov/lbry/index.htm">http://oig.state.gov/lbry/index.htm</a>)</b>	
AUD-MERO-12-43	Evaluation of Invoices and Payments for the Embassy Baghdad (11-MERO-3004)	08/2012	319
AUD-CG-12-35	Review of Costs Charged to Iraq Democracy-Building Grants Awarded to the International Republican Institute During FYs 2004-2010 (12-AUD-008)	06/30/2012	732
AUD/SI-12-36	Limited-Scope Audit of Department of State Management of the Afghanistan Civilian Uplift (11-AUD-3017)	05/31/2012	731
ISP-C-12-28A (SBU)	Compliance Followup Review of Embassy Islamabad and Constituent Posts, Pakistan (12-ISP-024)	05/31/2012	554
AUD/MERO-12-29	Evaluation of the Antiterrorism Assistance Program for Countries Under the Bureaus of Near Eastern Affairs and South and Central Asian Affairs (11-MERO-3009)	04/30/2012	451

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AUD-MERO-12-18 (SBU)	Evaluation of Emergency Action Plans for Embassy Baghdad and Consulates General Basrah and Erbil (11-MERO-1874)	01/31/2012	320
AUD/SI-12-17	Audit of the Department of State Process To Award the Worldwide Protective Services Contract and Kabul Embassy Security Force Task Order (11-AUD-3011)	12/30/2011	629
<b>USAID OIG</b> ( <a href="http://transition.usaid.gov/oig/public/public1.htm">http://transition.usaid.gov/oig/public/public1.htm</a> )			
G-391-12-008-P	Audit of USAID/Pakistan's Gomal Zam Multipurpose Dam Project (GG100812)	08/24/2012	616
G-391-12-007-P	Audit of USAID/Pakistan's Reconstruction Program in Earthquake-Affected Areas (GG101112)	08/16/2012	619
E-267-12-004-P	Audit of USAID/Iraq's Performance Evaluation and Reporting for Results Management Program (EE100312)	07/30/2012	725
F-306-12-004-P	Audit Of USAID/Afghanistan's Incentives Driving Economic Alternatives For The North, East, And West Program (FF100411)	06/29/2012	259
F-306-12-003-P	Audit Of USAID /Afghanistan's Internal Controls In The Administration Of The Involuntary Separate Maintenance Allowance (FF100711)	06/25/2012	292
G-391-12-001-S	Review of USAID/Pakistan's Cost Estimates for Shipping and Storage (GG101212)	06/18/2012	895
G-391-12-006-P	Audit of USAID/Pakistan's Support to the Benazir Income Support Program (GG100512)	05/21/2012	613
F-306-12-006-N	Financial Audit of Local Costs Incurred by International Relief and Development, Inc (IRD) under Strategic Provincial Roads - Southern and Eastern Afghanistan (SPR-SEA) Program, Cooperative Agreement No. 306-A-00-08-00509-00, for the Period October 01, 2009, to September 30, 2010 (FF200711)	05/12/2012	742
G-391-12-005-P	Audit of USAID/Pakistan's Entrepreneurs Program (GG101012)	04/20/2012	618
E-267-12-003-P	Audit of USAID/Iraq's Electoral Technical Assistance Program (EE100211)	03/22/2012	286



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<b>Report Number</b>	<b>Report Title (Project Number)</b>	<b>Report Date</b>	<b>COPSWA Ref. No.</b>
E-267-12-002-P	Audit of the Sustainability of USAID/Iraq-Funded Information Technology Systems (EE100511)	03/21/2012	293
G-391-12-004-P	Audit of USAID/Pakistan's Pre-Service Teacher Education Program (GG101211)	03/16/2012	833
F-306-12-005-N	Financial Audit of Costs Incurred in Afghanistan Under USAID Contract No. 306-DOT-I-01-08-00033-00 With Chemonics International Inc. for the Period October 1, 2009, to September 30, 2010 (FF200811)	03/15/2012	279
E-267-12-005-D	Independent Audit of Cooperative Housing Foundation, International (CHF) Direct Costs Incurred and Billed for the Period of October 1, 2007, through December 31, 2008, Under Cooperative Agreement No. 267-A-00-06-00507-00 Community Action Program (CAP II) (EE300412)	03/01/2012	778
F-306-12-004-N	Financial Audit on the Local (non-U.S.) Costs (Costs Incurred and Paid in Afghanistan) Under USAID Contract No. 306-I-00-06-00517-00 With the Joint Venture Louis Berger Group, Inc./Black & Veatch Corp. (LBGI/B&V), for the Period From October 1, 2009, to September 30, 2010 (FF200611)	12/27/2011 Revised 02/15/2012	276
F-306-12-002-P	Audit of USAID/Afghanistan's Skills Training for Afghan Youth Project (FF101611)	02/07/2012	557
G-391-12-003-P	Audit of USAID's Pakistan Transition Initiative Program (GG101111)	02/03/2012	561
E-267-12-004-D	Independent Audit of International Resources Group, Ltd. (IRG) Report on Contract Costs Incurred and Billed Under USAID Contract No. 517-C-00-04-00106-00 for the Period of October 1, 2006, Through December 31, 2007 (EE300312)	01/04/2012	777
F-306-12-001-S	Review of Responses to Internal Audit Findings on the Local Governance and Community Development (LGCD) Program (FF101711)	12/26/2011	558
F-306-12-001-D	Independent Audit of Black & Veatch Special Projects Corporation (BVSPC) Direct Costs Incurred and Billed on Contract No. 306-I-00-06-00517-00 from August 25, 2006, to September 30, 2008 (FF300211)	12/19/2011	268



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<b>Report Number</b>	<b>Report Title (Project Number)</b>	<b>Report Date</b>	<b>COPSWA Ref. No.</b>
E-267-12-004-N	Close-Out Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Air Serv International Under Grant Agreement Number DFD-G-00-04-00192-00 “Aviation Support,” for the Period From February 28, 2009, to January 30, 2010 (EE200112)	12/12/2011	793
E-267-12-003-N	Audit of USAID Resources Managed and Expenditures Locally Incurred by Mercy Corps Under “Community Action Program III (CAP III),” USAID/Iraq Cooperative Agreement No. 267-A-00-08-00505-00, for the Period From October 1, 2008, to September 30, 2010 (EE200411)	12/05/2011	791
E-267-12-001-S	Survey of USAID/Iraq’s Awards and Subawards (EE101210)	11/30/2011	562
E-267-12-003-D	Independent Audit of International Foundation for Election Systems (IFES) Direct Costs Incurred and Costs Billed from July 1, 2007, to June 30, 2009, Under Subawards With IFES Through the Consortium for Elections and Political Process Strengthening Under Its USAID Cooperative Agreement (EE300212)	11/29/2011	779 781
G-391-12-002-P	Audit of USAID/Pakistan’s Energy Efficiency and Capacity Program (GG100511)	11/23/2011	281
E-267-12-002-D	Independent Audit of Development Alternatives, Inc. (DAI), Report on Costs Incurred and Billed Under USAID Contract No. 267-C-00-07-00505-00 for the Period September 28, 2007, Through September 30, 2008 (EE300411)	11/20/2011	785
E-267-12-001-D	Independent Audit of Edinburgh Risk and Security Management Ltd.’s (ERSM), Report on Audit of Costs Incurred and Billed From July 1, 2007, to September 30, 2007, Under Sub-Award With the International Foundation for Election Systems (IFES) Through the Consortium for Elections and Political Process Strengthening Under USAID Cooperative Agreement No. 267-A-00-04-00405-00 (EE300112)	11/17/2011	780
E-267-12-001-P	Audit of USAID/Iraq’s Community Action Program Activities Implemented by International Relief and Development (EE100210)	11/15/2011	282
F-306-12-001-P	Audit of USAID/Afghanistan’s Afghanistan Stabilization Initiative for Southern Region (FF100511)	11/13/2011	291

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<b>Report Number</b>	<b>Report Title (Project Number)</b>	<b>Report Date</b>	<b>COPSWA Ref. No.</b>
G-391-12-001-P	Audit of Pakistan's Firms Project (GG100411)	11/03/2011	278
5-119-12-001-P	Audit of USAID/Tajikstan's Productive Agriculture Program (55100711)	10/28/2011	260
E-267-12-002-N	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by CHF International, Under USAID Cooperative Agreement Number 267-A-00-08-00503-00, "Community Action Program," for the Period From October 1, 2008, to September 30, 2010 (EE200511)	10/16/2011	790
E-267-12-001-N	Financial Audit of USAID Resources Managed and Expenditures Locally Incurred by Cardno Emerging Market Group Under "Health Promotion Program in Iraq," USAID/Iraq Task Order No. 267-GHS-I-03-07-00016, for the Period From September 30, 2009, to October 31, 2010 (EE200211)	10/06/2011	792
<b>USAID OIG</b>	<b>Reports for projects that were not included in the FY 2012 COPSWA (<a href="http://transition.usaid.gov/oig/public/public1.htm">http://transition.usaid.gov/oig/public/public1.htm</a>)</b>		
G-391-12-001-O	Report on Agreed-Upon Forensic Procedures Performed on Procurement Costs Incurred by Rafi Peer Theatre Workshop to Implement Pakistan Children Television Project, USAID/Pakistan Agreement No. 391-A-00-10-01161-00, for the Period From May 07, 2010, to May 31, 2012	07/31/2012	NONE
G-391-12-0016-R	Close-out Financial Audit of the Pakistan Competitiveness Support Fund, USAID/Pakistan Limited Scope Grant Agreement No. 391-G-00-06-01073-00, Managed by Competitiveness Support Fund (CSF), for the Period From July 1, 2011, to March 31, 2011	07/20/2012	NONE
G-391-12-015-R	Financial Audit of the USAID Resources Managed by Khushhali Bank Limited, for the Year Ended December 31, 2011	07/12/2012	NONE
G-391-12-014-R	Close-out Financial Audit of the USAID Resources Managed by Pakistan Poverty Alleviation Fund, for the Period From August 12, 2010, to June 30, 2011	07/10/2012	NONE
G-391-12-013-R	USAID/Pakistan Agreement no. 391-A-00-10-01162-00, Managed by Aurat Publication and Information Service Foundation, for the Period From August 15, 2010, to June 30, 2011 (GG901312)	06/12/2012	NONE

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G-391-12-012-R	Financial Audit USAID/Pakistan Grant Agreement No. 391-IL-00-08-01111-00, Managed by Health Service Academy, for the Period From July 1, 2010, to June 30, 2011 (GG901212)	05/10/2012	NONE
G-391-12-011-R	Financial Audit of Projects Managed by Lahore University of Management Sciences: Foreign Recipient Contracted Assessment and Strengthening Program Under Cooperative Agreement # 391-A-00-11-01202-00, and Sub Recipient Contracted Merit and Needs Based Scholarship Program Under Grant Agreement # 391-G-00-04-01023-00, for the Year Ended June 30, 2011 (GG901112)	04/24/2012	NONE
G-391-12-010-R	Financial Audit of the Program Titled “Pakistan Children Television,” USAID/Pakistan Agreement No. 391-A-00-10-01161-00, Managed by Rafi Peer Theatre Workshop, for the Period From May 7, 2010, to June 30, 2011 (GG901012)	04/19/2012	NONE
G-391-12-009-R	Financial Audit of the Project Titled “Monitoring and Evaluation Project,” USAID/Pakistan Contract No. 391-C-00-10-01138-00, and Program Titled “Assessment and Strengthening Program,” USAID/Pakistan Cooperative Agreement No. 391-C-00-10-01203-00, Managed by Associates in Development (Private) Limited, for the Period From January 1, 2010, to June 30, 2011 (GG900912)	04/17/2012	NONE
G-391-12-008-R	Financial Audit of the USAID Resources Managed by National Rural Support Programme, for the Period From July 1, 2010, to June 30, 2011 (GG900812)	04/03/2012	NONE
G-391-12-001-N	Financial Audit of USAID/Pakistan’s Rupee Trust Fund, for the Period From October 1, 2009, to September 30, 2011 (GG200112)	03/20/2012	NONE
G-391-12-007-R	Financial Audit of the Pakistan Competitiveness Support Fund, USAID/Pakistan Grant Agreement No. 391-G-00-06-01073-00, Managed by Competitiveness Support Fund (CSF), for the Period From July 1, 2010, to June 30, 2011 (GG900712)	03/06/2012	NONE

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G-391-12-006-R	Financial Audit of the Budgetary Support, USAID/Pakistan Program Assistance Agreement No. 391-012, Implementation Letter No.1, Managed by the Economic Affairs Division of the Government of Pakistan, for the Period From June 8, 2009, to June 15, 2011 (GG900612)	02/24/2012	NONE
G-391-12-005-R	Financial Audit of the Program Titled “Merit and Need Based Scholarship Project,” USAID/Pakistan Agreement No. 391-G-00-04-01023-00, for the Period From July 2, 2004, to June 30, 2010; Managed by Higher Education Commission (GG900512)	02/17/2012	NONE
G-391-12-004-R	Financial Audit of the Program Titled “Anti-Corruption Program Pakistan,” USAID/Pakistan Cooperative Agreement No. 391-A-00-09-01117-00, and Program Titled “Anti-Fraud Hotline,” USAID/Pakistan Cooperative Agreement No. 391-A-00-10-01194-00, Managed by Transparency International Pakistan, for the Year Ended June 30, 2011 (GG900412)	01/13/2012	NONE
G-391-12-003-R	Financial Audit of the Program Titled “Aga Khan University’s Flood Response Program,” USAID/Pakistan Cooperative Agreement No. 391-G-00-10-01188-00, for the Period From August 30, 2010, to December 31, 2010; Managed by The Aga Khan University (GG900312)	01/06/2012	NONE
G-391-12-002-R	Financial Audit of the Budgetary Support to the Government of Pakistan, USAID/Pakistan Program Assistance Agreement No. 391-005-ES-07, Managed by Ministry of Finance, for the Year Ended June 30, 2008 (GG900212)	11/03/2011	NONE
G-391-12-001-R	Financial Audit of the Budgetary Support, USAID/Pakistan Program Assistance Agreement No. 391-AAG-012-IL -02, Managed by the Benazir Income Support Program (BISP), for the Period From September 30, 2009, to March 31, 2011 (GG900112)	10/26/2011	NONE
F-306-12-003-N	Financial Audit of the Program “MoF-Salary Support Program,” USAID/Afghanistan Project Implementation Number (PIL), 306-IL-10-01, Managed by the Ministry of Finance, for the Period From June 6, 2010, to September 30, 2010 (FF200411)	10/13/2011	NONE

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F-306-12-002-N	Local Costs' Financial Audit of the Small and Medium Sized Enterprise Development Activity (ASMED) by Development Alternatives Inc. (DA), Contract No. 306-C-00-07-00503-00, for the Period October 1, 2009, to September 30, 2010 (FF200511)	10/10/2011	NONE
F-306-12-001-N	Financial Audit of the Program "Partnership Contracts for Health Services (PCH)," USAID/Afghanistan Grant Agreement No. 306-08-IL-06-00, Managed by the Ministry of Public Health, for the Period From Program Inception July 20, 2008, through September 22, 2010 (FF200111)	10/03/2011	NONE
<b>GAO</b>		<b>(<a href="http://www.gao.gov">http://www.gao.gov</a>)</b>	
GAO-12-734C	Issued Classified Report (351708)	08/03/2012	816
GAO-12-750	Iraq and Afghanistan: State and DOD Should Ensure Interagency Acquisitions Are Effectively Managed and Comply with Fiscal Law (120976)	08/02/2012	502
GAO-12-854R	Contingency Contracting: Agency Actions to Address Recommendations by the Commission on Wartime Contracting in Iraq and Afghanistan (121042)	08/01/2012	817
GAO-12-759RSU	Issued Sensitive/Unclassified Report (320843)	07/26/2012	503
GAO-12-619	Defense Management: Steps Taken to Better Manage Fuel Demand but Additional Information Sharing Mechanisms Are Needed (351613)	06/28/2012	633
GAO-12-534	Foreign Police Assistance: Defined Roles and Improved Information Sharing Could Enhance Interagency Collaboration (320842)	05/17/2012	869
GAO-12-614	State Should Enhance Its Performance Measures for Assessing Efforts in Pakistan to Counter Improvised Explosive Devices (320872)	05/15/2012	799
GAO-12-133	Army Has Taken Steps to Improve Reset Process, but More Complete Reporting of Equipment and Future Costs Is Needed (351431)	05/15/2012	447
GAO-12-556	Security Force Assistance: Additional Actions Needed to Guide Geographic Combatant Command and Service Efforts (351634)	05/10/2012	729

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GAO-12-552SU	Issued Sensitive/Unclassified Report (320852)	05/03/2012	730
N/A	Issued Classified Report (320905)	05/01/2012	867
N/A	Issued FOUO Briefing to Congress (351616)	04/27/2012	635
GAO-12-438SU	Issued Sensitive/Unclassified Report (320850)	04/26/2012	638
GAO-12-385	Urgent Warfighter Needs: Opportunities Exist to Expedite Development and Fielding of Joint Capabilities (120962)	04/24/2012	801
GAO-12-442	Defense Biometrics: Additional Training for Leaders and More Timely Transmission of Data Could Enhance the Use of Biometrics in Afghanistan (351617)	04/23/2012	637
GAO-12-471SU	Issued Sensitive/Unclassified Report (320851)	04/20/2012	634
GAO-12-396C	Issued Classified Report (351603)	04/05/2012	636
GAO-12-290	Operational Contract Support: Management and Oversight Improvements Needed in Afghanistan (351474)	03/29/2012	504
GAO-12-285	Afghanistan: Improvements Needed to Strengthen Management of U.S. Civilian Presence (320766)	02/27/2012	148
GAO-12-293R	Afghanistan Security: Department of Defense Effort to Train Afghan Police Relies on Contractor Personnel to Fill Skill and Resource Gaps (320860)	02/23/2012	632
GAO-12-82C	Issued Classified Report (320783)	11/29/2011	160
GAO-12-138	Afghanistan Logistics Support (351492)	10/07/2011	153

# **EXHIBIT 1**

## **Executive Summary: FY 2013 Joint Strategic Oversight Plan for Afghanistan Reconstruction**

### **EXECUTIVE SUMMARY**

In November 2011, the Inspectors General of the United States (U.S.) Departments of State (DoS), Department of Defense (DoD), and the U.S. Agency for International Development (USAID), joined the Special Inspector General for Afghanistan Reconstruction (SIGAR) to form the Joint Strategic Planning Subgroup for Oversight of Afghanistan Reconstruction, a subgroup under the Southwest Asia Joint Planning Group. The Joint Strategic Planning Subgroup was established to provide more integrated and comprehensive oversight planning for the \$90 billion Congress has appropriated over the last decade to rebuild Afghanistan. By conducting more focused oversight guided through a common strategic plan, the members of the Joint Strategic Planning Subgroup will be able to better protect taxpayer dollars, illuminate problems, identify successes and lessons learned, and improve program performance in support of U.S. policy objectives.

The Joint Strategic Oversight Plan for Afghanistan Reconstruction represents an interagency consensus on the strategic issues and focus areas the members of the Joint Strategic Planning Subgroup intend to cover during Fiscal Year (FY) 2013. The subgroup coordinated with the Government Accountability Office (GAO) and the U.S. Army Audit Agency to develop the issues and focus areas. The plan guides the development of audits, inspections, and evaluations of Afghanistan reconstruction the Inspectors General will include in the annual Comprehensive Oversight Plan for Southwest Asia (COPSWA). Together with the COPSWA, these plans fulfill the congressional mandate to coordinate audits among the principal oversight agencies as embodied in Public Law 110-181 and Public Law 112-74.<sup>3</sup>

The Joint Strategic Oversight Plan has 13 strategic issues as listed below. The issues are defined as overarching questions the Inspectors General will answer collectively through their planned audits, inspections, and evaluations. The explanation of these issues and the risks they are addressing are discussed in the strategic issue section of this plan along with the specific areas of oversight focus.

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<sup>3</sup> Public Law 110-181, “The National Defense Authorization Act for Fiscal Year 2008” (January 28, 2008), Section 842 (d), “Investigations of Waste, Fraud, and Abuse in Wartime Contracting and Contracting Processes in Iraq and Afghanistan”, and Public Law 112-74, Consolidated Appropriations Act, 2012 (December 23, 2011), Division I, “Department of State, Foreign Operations, and Related Programs Appropriations Act, 2012, Title VII, “General Provisions, Section 7046, “Afghanistan”, paragraph (3), “Oversight”.



*Security Issues*

- 1. Building the Capacity and Capabilities of Afghan Security Forces.** To what extent has DoD established requirements for Afghan security assistance and planned acquisitions that align with the force structure of Afghan security forces, unit activations and deployment, and Afghan sustainment capabilities? Are the Afghan National Security Forces (ANSF), comprising the Afghan National Army and the Afghan National Police, making sufficient progress in building the capacity and capabilities to fully assume security responsibilities and maintain accountability for the equipment and supplies they receive?
- 2. Administering and Maintaining Accountability of the Afghanistan Security Forces Fund (ASFF).** Has DoD properly administered and maintained accountability over the use of funds in the ASFF?

*Governance and Development Issues*

- 3. Building Afghan Governance Capacity.** To what extent has the Afghan Government developed the financial management capacity to manage resources at the national and sub-national levels? What steps have been taken to ensure that lessons learned from prior capacity building programs at the sub-national levels have been incorporated into the design and implementation of follow-on capacity-building programs?
- 4. Sustaining U.S. Investment in Afghan Institutions and Infrastructure.** To what extent have U.S. reconstruction programs and investments taken into account the capacity of the Afghan Government to sustain these programs and investments?
- 5. Increasing Revenue Generation within the Afghan Government.** To what extent has the Afghan Government made progress in generating revenues to fund governmental operations? Has U.S. assistance been used effectively to implement Afghan customs and tax reform initiatives?
- 6. Implementing Civil Service and Pay Reforms within the Afghan Government.** To what extent has the Afghan Government been successful in implementing civil service and pay reforms, and what actions are planned or being implemented to address remaining implementation challenges and impediments?
- 7. Implementing Afghan Electoral Reforms and Preparing for Upcoming Elections.** Has U.S. assistance been successful in achieving intended outcomes and sustainable electoral reforms, and to what extent have preparations been made for administering the Afghan 2014 elections?

*Counternarcotics and Law Enforcement/Rule of Law Issues*

- 8. Executing and Sustaining Counternarcotics Programs.** Has U.S. assistance for Afghanistan been successful in achieving the goals and objectives of the counternarcotics strategy? To what extent is the Afghan Government capable of assuming a lead role and sustaining progress in counternarcotics operations?



- 9. Expanding the Capacity and Sustaining the Afghan Justice System.** To what extent have rule-of-law programs been effective at improving the overall justice and corrections system within Afghanistan and increasing public access to justice?
- 10. Implementing Anti-Corruption Initiatives.** To what extent has the Afghan Government implemented anti-corruption programs within its ministries and made progress in deterring corruption by investigating, prosecuting, sanctioning or removing corrupt officials from office, and implementing financial transparency and accountability measures for government institutions and officials?

*Cross-Cutting Issues*

- 11. Planning and Coordinating U.S. Assistance Programs.** To what extent has the U.S. Government vetted and designed assistance programs to ensure they are necessary, achievable, and sustainable; and has the United States coordinated the programs to achieve unity of effort with the Afghan Government and the international donor community?
- 12. Providing Stewardship of Direct Assistance Funds.** To what extent are Afghan Government ministries providing stewardship of direct assistance funds and achieving favorable outcomes from programs funded through direct assistance?
- 13. Awarding and Administering Reconstruction Contracts.** To what extent did DoD, State, and USAID award contracts competitively and administer contracts for Afghanistan's reconstruction in a manner to ensure that costs are controlled and contractors remain on schedule and perform as required?

In developing these strategic issue areas the Joint Strategic Planning Subgroup considered the following:

- Prior oversight coverage to include hotline complaints and outcomes of investigations;
- the U.S. and Afghan Government's strategic goals, objectives, initiatives, and priorities related to reconstruction;
- the amount of funding requested, appropriated, obligated, and spent in various reconstruction sectors and programs;
- Congressional and other stakeholder concerns about reconstruction efforts; and
- the risks the subgroup foresees in the next fiscal year related to Afghanistan's reconstruction.

This joint plan can be found in its entirety on the internet website for the Special Inspector General for Afghanistan Reconstruction at <http://www.sigar.mil>.

## **EXHIBIT 2**

# **Afghanistan Strategic Oversight Plan Other Than Reconstruction**

### **INTRODUCTION**

The Department of Defense Office of Inspector General (DoD OIG) is the lead oversight agency for accountability in DoD, and, as such, is committed to maintaining an effective working relationship with all DoD service audit agencies and other Federal oversight organizations to minimize duplication of efforts and to provide more comprehensive coverage, including other Federal agency oversight as well. To optimize this commitment, working jointly we have established mechanisms to plan, coordinate, report, and share our plans, activities, and results regarding U.S. activities in Southwest Asia.

Effective interagency coordination, collaboration, and partnerships within the oversight community are essential to providing comprehensive reviews of contingency expenditures to identify whether critical gaps exist and recommend actions to address those gaps. For Southwest Asia, the two essential coordination and planning mechanisms for audits, evaluations, and inspections are: the Southwest Asia Joint Planning Group (SWA JPG)<sup>4</sup> and the Comprehensive Oversight Plan for Southwest Asia (COPSWA)<sup>5</sup>.

During FY 2012, the SWA JPG established two subgroups to develop an overall strategic oversight plan for Afghanistan. The first subgroup, chaired by the Special Inspector General for Afghanistan Reconstruction, led an effort to develop a strategic oversight plan for Afghanistan reconstruction. The second subgroup, chaired by DoD OIG, led an effort to develop a strategic plan for other than reconstruction oversight in Afghanistan. This paper represents the results of the second subgroup.

### **Oversight Stakeholders**

Department of Defense Office of Inspector General  
Army Audit Agency  
Air Force Audit Agency  
Naval Audit Service  
Department of State (DoS) Office of Inspector General

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<sup>4</sup> The SWA JPG was jointly established by DoD IG in April 2007. The DoD OIG chairs this interagency joint planning group, which meets quarterly or more frequently as needed. The purpose of this group is to allow for coordination and cooperation among the oversight organizations toward the common objectives of providing comprehensive Southwest Asia oversight.

<sup>5</sup> The COPSWA is an annual plan that incorporates the planned and ongoing work of several DoD and civilian oversight agencies. It includes descriptions of oversight projects that directly affect efforts in Afghanistan and other Southwest Asia countries within the U.S. Central Command's area of responsibility.

### **Objectives of Oversight**

- Promote accountability, integrity, economy, efficiency, and effectiveness.
- Support the improvement of the contingency business operations, including contracting, logistics, and financial management.
- Support the reform of acquisition and support processes.
- Identify, deter, and investigate fraud, waste, and abuse.
- Ensure the safety and needs of civilians, Service members, and their families.
- Provide insight and recommendations to agency and military leadership and Congress, and keep the public informed.

### **Goals of Oversight**

Be relevant, responsive, balanced, and enabling by responding to the needs of agency and military leadership through timely and value added oversight, and by providing assurance to Congress and American taxpayers that the funds provided to support contingency operations in Afghanistan are used correctly and efficiently.

Oversight is a force-multiplier:

- Supporting military commanders by identifying challenges in critical operations and identifying funds commanders can put to better use to support the operations.
- Supporting the military, civilians, and contractors by identifying life and safety risks and identifying whether they have the necessary equipment, training, and resources to conduct missions within acceptable risks.
- Supporting senior leadership by providing independent, reliable, understandable, and usable reporting to internal and external organizations on the use of funds provided to achieve the national goals of the United States in Afghanistan.

### **Risk Based Planning Process**

The oversight community uses a risk-based planning process that includes conducting outreach with congressional representatives, department and agency leadership, the U.S. Central Command, and the commanders and senior civilian leadership in Afghanistan. Leadership, in each of the oversight components included in this plan, meet with various senior officials responsible for the significant operations and programs in their respective departments and agencies to include financial, acquisition/contracting, logistics, transportation, and military operations. We regularly review department, agency, and commanders' strategic documents related to Afghanistan. We also review testimony presented by senior leadership, identify management and program challenges, and evaluate information gathered during our collective oversight work. This cadre of information assisted in targeting future oversight efforts by identifying existing and emerging systematic management challenges that the departments, agencies, commanders, and senior civilian leadership face in Afghanistan. Individually and

collectively, the members of the SWA JPG continuously assess risk areas to make decisions on which oversight activities to perform in Afghanistan to meet the objectives of oversight.

### **Planning Tools of Oversight**

Strategic: Afghanistan Strategic Oversight Plan = “the Why” we do the work  
(sometimes noted as the strategic questions to be answered or big picture focus)

Operational: COPSWA = “the What” (objectives and milestones)

Tactical: Individual oversight project guides or plans = “the How” (methodology)

### **Background**

The President of the United States directed U.S. commanders in Afghanistan to reduce forces from an estimated 98,000 to 68,000 no later than September 30, 2012. To date, no other direction has been given except the United States will withdraw all combat forces by the end of 2014. While the drawdown of forces to 68,000 should end before the start of FY 2013, there are many secondary effects of this drawdown. Further, the United States will be deploying and redeploying units and individual augmentations making up the remaining 68,000 force.

External impacts to the Afghanistan theater of operations include:

- U.S. national fiscal challenges,
- Reduced Defense budget,
- Overdependence on outsourced capability,
- Rapidly changing environment and missions, and
- Need for more precise requirements generation process and improved execution management.

### **Concept of Operations**

In FYs 2011 and 2012, the U.S. Army received about \$168 billion and requested an additional \$50 billion for FY 2013 for operations in Afghanistan. In FY 2011, the Army, through the Army Central (ARCENT), obligated on contracts about \$15 billion, of which \$6.6 billion was obligated for Logistics Civil Augmentation Program (LOGCAP) services. ARCENT also obligated another \$8.5 billion to the stock fund.

There are multiple, complex, and very challenging operations ongoing in an environment of competing and, sometimes, conflicting goals that require Department leadership attention:

- ✓ Maintain the national security goals;
- ✓ Safety of the force;

- ✓ Sustain the force of 68,000;
- ✓ Base realignment, closure, and transfer to the Government of the Islamic Republic of Afghanistan (GIROA);
- ✓ Redeployment, Retrograde, Redistribution, Return, and Disposal (R4D) of equipment and supplies - removing excess rolling stock (vehicles and associated enablers) and supplies (both standard and non-standard stock supplies);
- ✓ Reduce the number of contracts and contractors; and
- ✓ Transition from DoD to DoS.

This plan describes nine strategic issues and associated focus areas that provide oversight of the challenges U.S. personnel, programs, and operations face in Afghanistan.

## **STRATEGIC ISSUES**

### **STRATEGIC ISSUE: Safety**

**Why is this issue important?** The safety and security of the 68,000 military and the over 100,000 civilians and contractors that support the U.S. forces in Afghanistan are among the highest priorities for oversight. In the areas of personnel safety and physical security, the types of questions oversight organizations ask are: 1) Are personnel provided the highest quality and safest equipment, safe basic life support, and the proper security protection within the criteria of regulation, policy, and reasonable affordability? 2) Has this level of safety and quality been achieved by risk assessment, identified requirements, and proper oversight?

There were 18 electrocutions of U.S. personnel in Operation Iraqi Freedom from March 2003 to March 2009, and six electrical and fire-related deaths of Operation Enduring Freedom personnel from July 2011 through June 2012. Previous DoD OIG assessments uncovered multiple and recurring serious electrical and fire protection violations in DoD-controlled facilities in Afghanistan. The most recent being the DoD OIG Electrical and Fire Protection Standards Inspection of the DoD-controlled facilities at Kandahar Air Field from April 26, 2012, to May 21, 2012, in which 412 deficiencies relative to life, health, and safety were identified. Assessments such as those conducted by the DoD OIG to determine if U.S.-occupied facilities are in compliance with applicable standards are essential for the protection and safety of the warfighter.

Another critical area of safety is the health care and welfare support provided to personnel serving in or returning from Afghanistan. For those returning, this support includes proper medical support for the wounded warriors, families of personnel killed in action and of wounded warriors, post deployment assessments, and assistance with transition to the next life cycle for those that have served.

### **FOCUS AREAS**

- Physical Security
- Personnel Security and Safety
- Health Care and Welfare

## **STRATEGIC ISSUES: Sustainment and Retrograde**

**Why is this issue important?** While the force is drawing down and closing bases, there continues to be a sustainment function to provide fuel, supplies, and other goods that maintain the force for the continuous fight. At the same time as troops are rotating in and out of Afghanistan, the President has called for the drawdown of the force. Retrograde supports both the redeployment of rotating troops and the drawdown.

The monthly retrograde cost for transportation of 1,000 twenty-foot equivalent units (TEUs) of non-rolling stock, by 13 different options for transporting out of Afghanistan, ranges from \$65.5 million to \$6.2 million, with an average cost of \$32.4 million. Rolling stock monthly retrograde cost for transportation of an average of 1,000 vehicles, by 12 different options for transporting out of Afghanistan, ranges from \$149.4 million to \$16.9 million, with an average cost of \$59.6 million. According to an Army official, there are approximately 2 million pieces of non-rolling stock and 24,000 pieces of rolling stock that need to be retrograded, transferred, or disposed. The drawdown of forces and equipment from a landlocked country will be tremendously more challenging than it was from Iraq.

### **FOCUS AREAS**

- Air and ground strategic lines of communication (Transportation)
- Redeployment, Retrograde, Redistribution, Return, and Disposal (R4D) of rolling stock
- R4D of equipment and supplies
- R4D of medical equipment and supplies (including hazmat and pharmacy items)
- Readiness of the Army Field Support Brigade Redistribution Property Assistance Team (RPAT) Yards (Class VII and other Theater Provided Equipment) and Sustainment Brigades to support the R4D
- Readiness and effectiveness of Defense Logistics Agency managed activities, such as wholesale supply depot management and fuel management
- Readiness and effectiveness of Sierra Army Depot for the sorting and storage of retrograde non-rolling stock

## **STRATEGIC ISSUES: Base Closure / Transfer**

**Why is this issue important?** The U.S. Army Corps of Engineers is charged with transferring back land and various leased buildings to the Afghans. By October 1, 2012, approximately 700 bases will close; the majority of these bases are tactical outposts. Hundreds more are expected to close by December 31, 2014. To close a base – where every item has to be inventoried, cleaned, and shipped out either by transfer to the Afghans or shipped back to the United States or to stocks around the world – presents a huge challenge for DoD. Ensuring that adequate plans are in place will help anticipate the need to effectively withdraw forces from Afghanistan and will help identify alternatives and capability gaps in a timely manner. It is important to determine the extent of consideration given to DoD transportation capacity and whether appropriate steps are being taken to ensure efficient movement and storage of assets during the drawdown.

### **FOCUS AREAS**

- Policies and processes to close or transfer bases
- Foreign Excess Real Property
- Foreign Excess Personal Property
- Environmental impact
- Effectiveness of the cross planning between the International Security Assistance Force Joint Command, U.S. Forces - Afghanistan (USFOR-A), and the Combined Security Transition Command - Afghanistan on the transfer of bases to the Afghans versus building new Afghan bases
- Capability of the Afghans to maintain the infrastructure that DoD transfers

## **STRATEGIC ISSUES: Property Management and Disposition**

**Why is this issue important?** The ongoing drawdown from Afghanistan is expected to have approximately 30,000 troops leaving by September 30, 2012. As a result, there will be 68,000 troops and millions of pieces of equipment still in country, much of which will be leaving Afghanistan by the end of 2014. The importance of accountability of all property is essential as it identifies what needs to be retrograded, what may be moved to satisfy requirements of other units, which also reduces the cost of transport from outside Afghanistan, and what potentially can be disposed of or transferred to the Afghan government, thereby reducing the cost of transportation out of Afghanistan.

### **FOCUS AREAS**

- Major Program managed equipment and parts/supplies
- Fuel accountability
- Class V - ammunition

- Container management
- Hazmat
- Scrap
- Readiness and effectiveness of Defense Logistics Agency managed disposal activities
- Property accountability
  - Unit equipment
  - Theater provided equipment
  - Non-standard supplies and equipment
  - Weapons
  - Non-tactical vehicles
  - Rolling stock
  - Sensitive equipment, for example
    - Night vision devices
    - Radios

## **STRATEGIC ISSUES: Contract Management/Acquisition of Supplies and Services**

**Why is this issue important?** DoD and DoS continue to face significant challenges in the area of contract award, oversight, documentation, and administration. Oversight assists in identifying improvements and efficiencies in the management of contracts and processes by reducing non-productive processes and bureaucracy, targeting affordability and controlling growth, promoting real competition, and improving services' acquisitions.

DoD and DoS still have numerous active contracts in Afghanistan, including contracts for information operations, security services, military construction, and vehicle maintenance. The Commission on Wartime Contracting in Iraq and Afghanistan released a final report in August 2011<sup>6</sup>, which found as much as \$60 billion of waste and fraud in wartime contracts for the two wars. Oversight components have determined contract requirements were frequently not well-defined and the contracting arrangements were often not the most appropriate for ensuring the efficient and effective use of resources. Further, oversight efforts found that contract oversight responsibility fell on a contracting workforce, including the contracting officers' representatives, that was not properly sized, sufficiently trained and did not possess the experience necessary to manage the complexities of these acquisitions in the support of Afghanistan operations. For these reasons, contract management and acquisition of supplies and services continues to be vulnerable to increased fraud, waste, and mismanagement of taxpayer monies and remains a high risk area.

Although there has been improvement in the availability of trained contracting officer representatives in theater, adequate surveillance of contractor performance in a contingency

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<sup>6</sup> "Transforming Wartime Contracting: Controlling costs, reducing risks," Final Report to Congress, August 2011.



environment remains a major challenge in Afghanistan. With ongoing obligations of significant amounts of funding to contracts in Afghanistan, there is a continued need to assess the use of contractors in support of U.S. forces in Afghanistan and the adequacy of oversight of those contracts.

Within this issue another area identified by command is re-competing long-term critical contracts. By law, contracts must be re-competed after a certain timeframe. Experience has shown that rushing to re-compete, due to lack of a long term acquisition strategy, has resulted in the lower bid contractor winning the contract and then not being able to perform. The results have shown that corrective actions to maintain the warfighter capability cost the government more than it saved in the re-compete. Finally, the contingency contracting environment is extremely complex with multiple participants. For example, in FY 2011 the ARCENT resource manager funded contracts from 19 separate contracting offices, of which the majority are outside of Afghanistan and outside ARCENT's direct management control and U.S. Central Command (USCENTCOM) chain of command. These range from the Army's Rock Island at \$8.6 billion to U.S. Navy contracting at \$1.1 million. The complexity of the contracting structure outside of ARCENT and the USCENTCOM authority poses many command, control, and oversight challenges.

#### **FOCUS AREAS**

- Contract Management
- Contract Closeout
- LOGCAP
- National Afghan Trucking Contract
- Effectiveness of the DoD Synchronized Predeployment and Operational Tracker (SPOT) to maintain command, control and visibility of deployed contractors
- Effectiveness and usage of the Theater Business Clearance tool
- Management, planning for, and execution of the drawdown of contracts and contractor employees
- Accountability and disposition of white property
- Controls over off-line and non-standard purchases
- Management of program management contract maintenance facilities and spare parts in SWA
- Lease versus buy decision support, e.g. non-tactical vehicles, generators, and materiel handling equipment
- Adequacy of long term acquisition strategies and planning for re-competing contracts. What are the lessons learned from monitoring the effectiveness, costs, and results of re-competing long term contracts?
- Contracts supporting all strategic functional areas

## **STRATEGIC ISSUE: Infrastructure Management**

**Why is this issue important?** DoD is currently engaged in a large number of construction projects in Afghanistan. This includes buildings, roads, air strips and other infrastructure projects to increase the country's stability, security, and economy, even as the United States decreases its military presence by 2014. Because of the U.S. military drawdown and the transfer of DoD operations to the DoS, it is important to understand the requirements for any new construction and the capability of the Afghan government to finish any incomplete construction project. Further, it is important that the management of facilities continues until the forces, civilians, and contractors depart by the end of 2014.

### **FOCUS AREAS**

- Military Construction – requirement, quality assurance, contract management, fees
- Capability to complete and sustain unfinished U.S. construction by the Afghan government
- Vetting of new construction (by USFOR-A engineer)
- Facilities management of U.S. Government owned real properties

## **STRATEGIC ISSUE: Financial Management**

**Why is this issue important?** DoD financial management has long been a management challenge and high risk area. Weaknesses have been identified that not only impact financial reporting, but also the efficiency and effectiveness of business operations. In the 2012 Defense budget, \$117.8 billion was funded for overseas contingency operations, with \$67 billion earmarked for U.S. operations in Afghanistan and \$12.8 billion for training Afghan security forces. An additional \$88.4 billion to support overseas contingency operations was requested for FY 2013. Considering the current budget restraints, it is imperative to have proper oversight and accountability of the funds being spent in Afghanistan. Oversight of spending on security, transportation, and equipment, among other areas, must continue even as the U.S. draws down in Afghanistan.

### **FOCUS AREAS**

- Vendor pay
- Prompt pay
- Cross Servicing Agreements
- Financial audit of contracts
- Funds control

## **STRATEGIC ISSUE: Transition Planning**

**Why is this issue important?** The transition from DoD to DoS in Iraq identified lessons learned and challenges that need to be considered and monitored as the DoD and DoS prepare for the transition in Afghanistan. Some of these lessons include: 1) thoroughly reviewing capacities needed for new tasks; 2) identification and resourcing of transition skill sets; 3) establishing transition coordinating offices early on; and 4) the need to prepare for identification and transfer of contracts, equipment, and functions while identifying risks and costs.

### **FOCUS AREAS**

- Transfer of DoD contracts to DoS
- Transfer of DoD contracts to the Afghan National Security Forces
- Adequacy of U.S. government's inventory and documentation for the land ownership agreements of any enduring bases. This was a lesson learned in Iraq that identified, after major investment in construction of select bases that the leases expired and the Iraqi government asked for the return of the land and structures. To what extent is this potential problem being avoided?
- Transfer of real estate back to Afghans (leased, GIROA owned, unknown)
- Stand-up of and support to the Office of Security Cooperation – Afghanistan
- Level and nature of DoD support required for U.S. Embassy operations

## **STRATEGIC ISSUE: Crosscutting and Other**

**Why is this issue important?** This strategic issue is included to address emerging focus areas that may not relate to any of the available categories.

### **FOCUS AREAS**

- As needed

The Office of the Special Deputy Inspector General for Southwest Asia prepared this plan. If you have questions or wish to request a copy of the plan, send an e-mail to [sdig.swa@dodig.mil](mailto:sdig.swa@dodig.mil) or phone (703) 699-5383.

Department of Defense Inspector General  
Office of the Special Deputy Inspector General for Southwest Asia  
4800 Mark Center Drive  
Suite 15G27  
Alexandria, VA 22350-1500

The plan is also available on our Web site at <http://www.dodig.mil/>.

Department of Defense  
Inspector General  
4800 Mark Center Drive  
Alexandria, VA 22350-1500

[www.dodig.mil](http://www.dodig.mil)

Defense Southwest Asia Hotline  
1-877-363-3348 (toll-free)  
312-664-1151 (DSN)

## Participating Agencies

Department of Defense Office of Inspector General  
4800 Mark Center Drive  
Suite 15G27  
Alexandria, VA 22350-1500

U.S. Army Audit Agency  
6000 6th Street, Bldg 1464  
Fort Belvoir, VA 22060

Naval Audit Service  
Attn: FOIA  
1006 Beatty Place SE  
Washington Navy Yard DC 20374-5005

U.S. Air Force Audit Agency  
1120 Air Force Pentagon, Suite 4E204  
Washington, DC 20330-1126

Special Inspector General for Afghanistan  
Reconstruction  
2530 Crystal Drive  
Arlington, VA 22202

Special Inspector General for Iraq Reconstruction  
2530 Crystal Drive  
Arlington, VA 22202

Department of State and  
Broadcasting Board of Governors  
Office of Inspector General  
Room 8100, SA-3  
2201 C Street, NW  
Washington, DC 20520-0308

U.S. Agency for International Development  
Office of Inspector General  
Room 8.09-090, RRB  
1300 Pennsylvania Avenue NW  
Washington, DC 20523

U.S. Government Accountability Office  
441 G Street, NW  
Washington, DC 20548



Department of Defense Inspector General  
4800 Mark Center Drive  
Suite 15G27  
Alexandria, VA 22350-1500

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