



# Disruptive Technology: An Uncertain Future

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***21 May 2005***

***Director of Plans & Programs  
Defense Research and Engineering***

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# Future Battlespace



*"Innovation within the armed forces will rest on experimentation with new approaches to warfare, strengthening joint operations, exploiting U.S. intelligence advantages, and taking full advantage of science and technology....."*

The National Security Strategy of the United States, September 2002

# Definition of Disruptive Technology

## *The Textbook Definition*

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- **Harvard Professor, Clayton Christensen\*** described disruptive technologies as a lower-performance (but cheaper) new product that can be improved more rapidly, so that performance outpaces the product it is replacing
- **Key concepts:**
  - Greater performance than previous product
  - Replaces (drives) old product out of market

\* *"The Innovator's Dilemma", 1997*

# Disruptive Technology

## *The Non-Textbook Definition*



- 
- For Defense systems, lower cost and lower initial performance does not matter
  - What matters is rapid evolution from old, stable technology to new, dominating technology
  - A technology surprise that gives a competitor an advantage
    - Business - Technology that overturns market
    - Military - Technology that causes a fundamental change in force structure, basing, and capability balance
  - Disruptive Technologies may arise from systems or enabling technology



# Definition of Disruptive Technology

## *Some Historical Examples--Commercial*



Candle



Electric Light

Vacuum Tubes



Transistors

Mechanical Watches

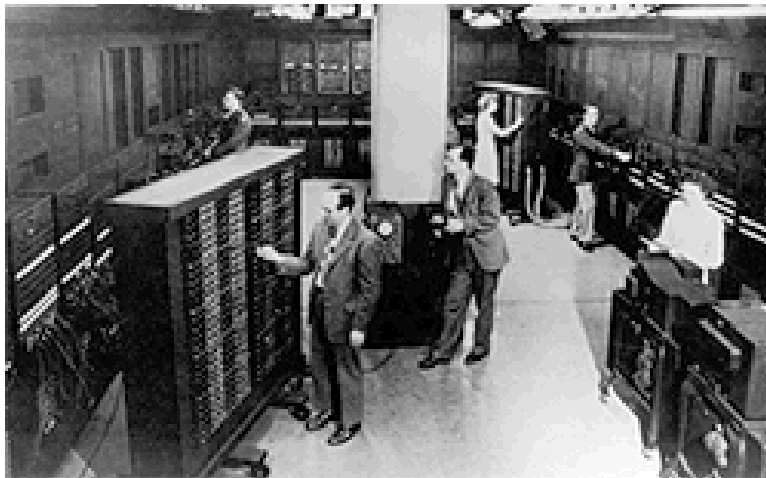


Quartz Watches

Mainframe Computers



Personal Computers



**In each case, the disruptive technology decimated the conventional market - in a very short time**

# Definition of Disruptive Technology

## *Some Historical Examples--Military*



Spotter	→	Radar
Bombers	→	ICBMs
Horse Drawn Artillery	→	Armored Howitzers
Flares	→	Night Vision Goggles



**In Each Case, the Disruptive  
Technology Changed the Force Structure**



# *A Focus on Revolutionary Advances*

## *Stealth*



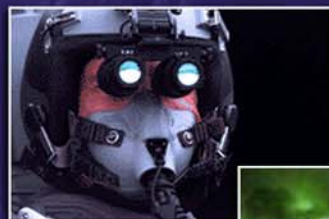
## *Adaptive Optics and Lasers*



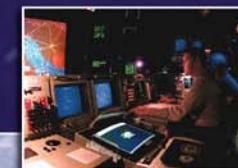
## *GPS*



## *Night Vision*



## *Phased Array Radar*





# Definition of Disruptive Technology

## *Extended to the DoD*

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- **For Military Application, a Disruptive Technology may be offensive, defensive, or “spin-off”**
  - **Offensive - A capability developed to provide a “transformational” new capability**
  - **Defensive - A capability developed in response to someone else’s advantage**
  - **Unintended - A capability developed for commercial....but with military applications**

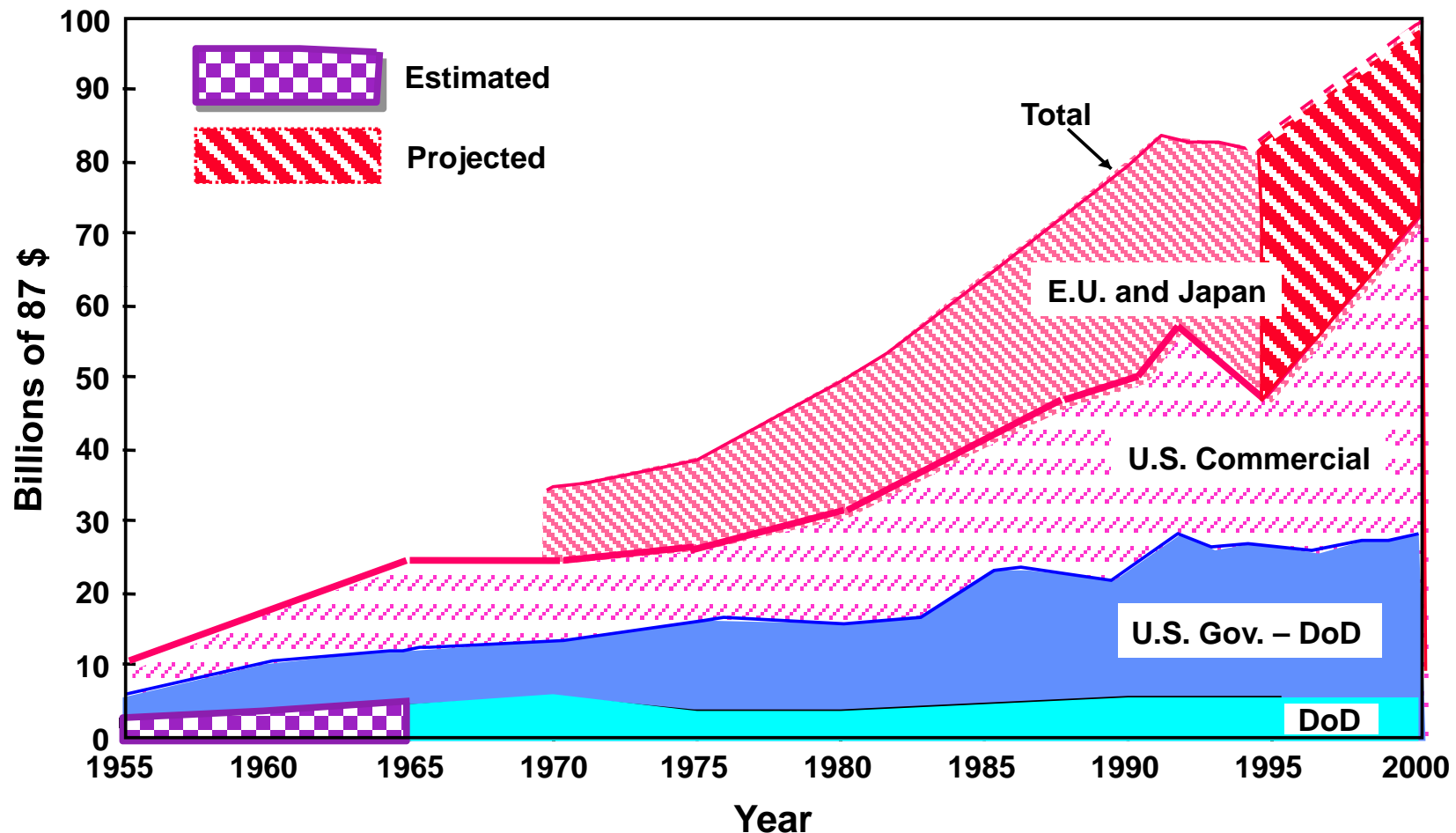
# Disruptive Technologies

## *Frequently Take a Forcing Function*



Technology	Approximate Date Of First Lab Demo	Approximate Date of First Military Applications
Radio	1901	1914
Airplane	1903	1916
Vacuum Tube	1906	1915
Mechanized Tank	1916	1916
World War I		
Liquid-Fueled Rockets	1922	1944
Radar*	1925	1939
Gas Turbine*	1935	1944
Digital Computer*	1943	1945
Ballistic Missile*	1944	1945
Nuclear Weapons*	1945	1945
World War II		
Transistor*	1948	1957
Inertial Navigation*	1950	1955
Nuclear Propulsion*	1950	1954
Artificial Earth Satellites*	1957	1960
Integrated Circuit*	1960	1970
Laser*	1961	1967
Precision Weapons*	1965	1967
AI Expert System*	1965	1990
Cold War		

# U.S. and Worldwide Research Base Since WWII



Source: Report of the Defense Science Board Task Force on the Technology Capabilities of Non-DoD Providers; June 2000; Data provided by the Organization for Economic Cooperation and Development & National Science Foundation



# A National Issue

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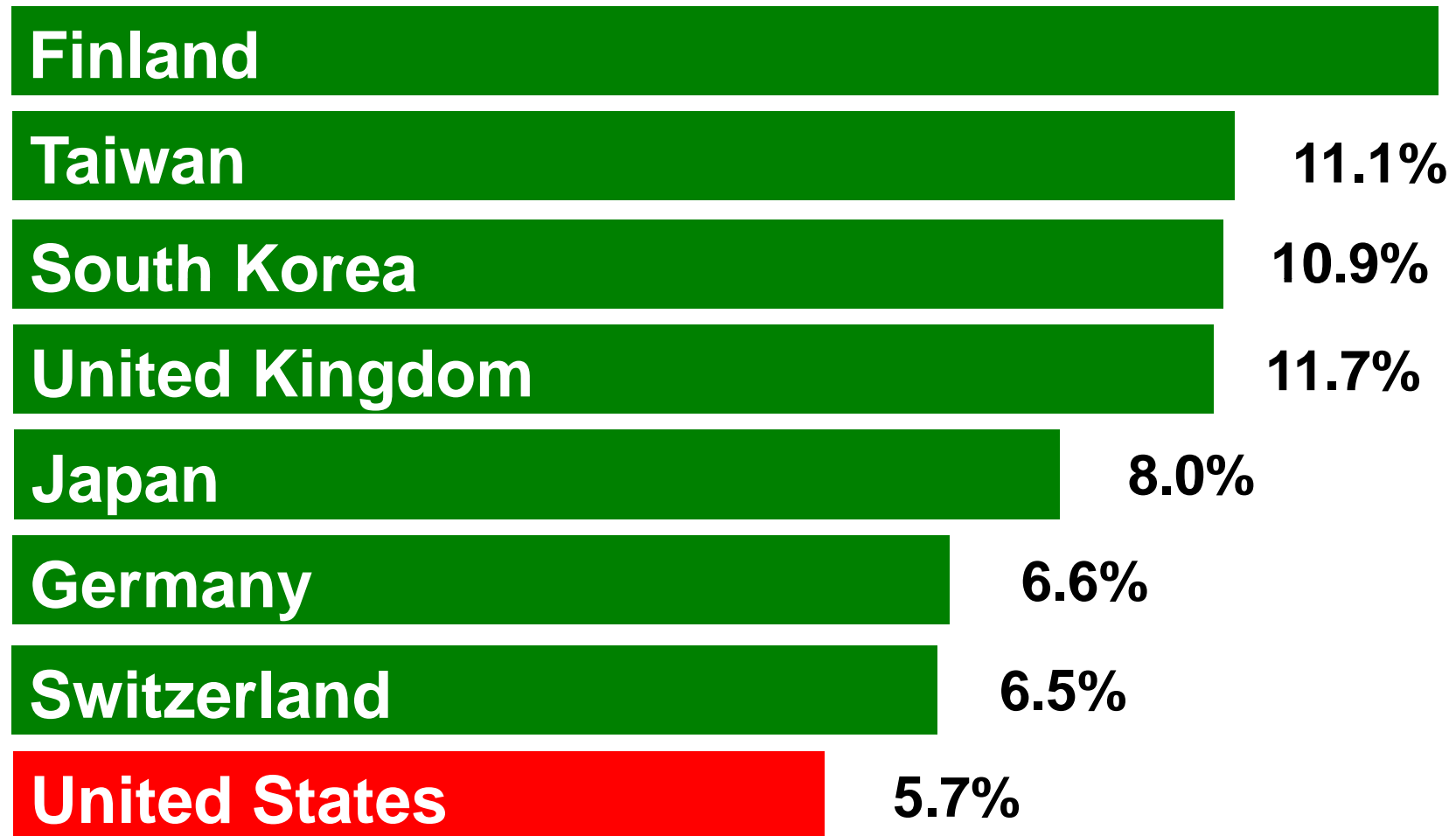
- “An Emerging and Critical Problem of the Science and Engineering Workforce”<sup>1</sup>
  - 12 Major studies (1999-2004) make essentially the same point
  - A few studies did not consider security clearance needs and rely on relaxation of immigration rules
- Growing need for U.S. citizens in national security activities

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1. National Science Board Companion Paper to “National Science and Engineering Indicators 2004”, National Science Foundation, April 2004



# Percentage of 24-year-olds with a Science or Engineering Degree



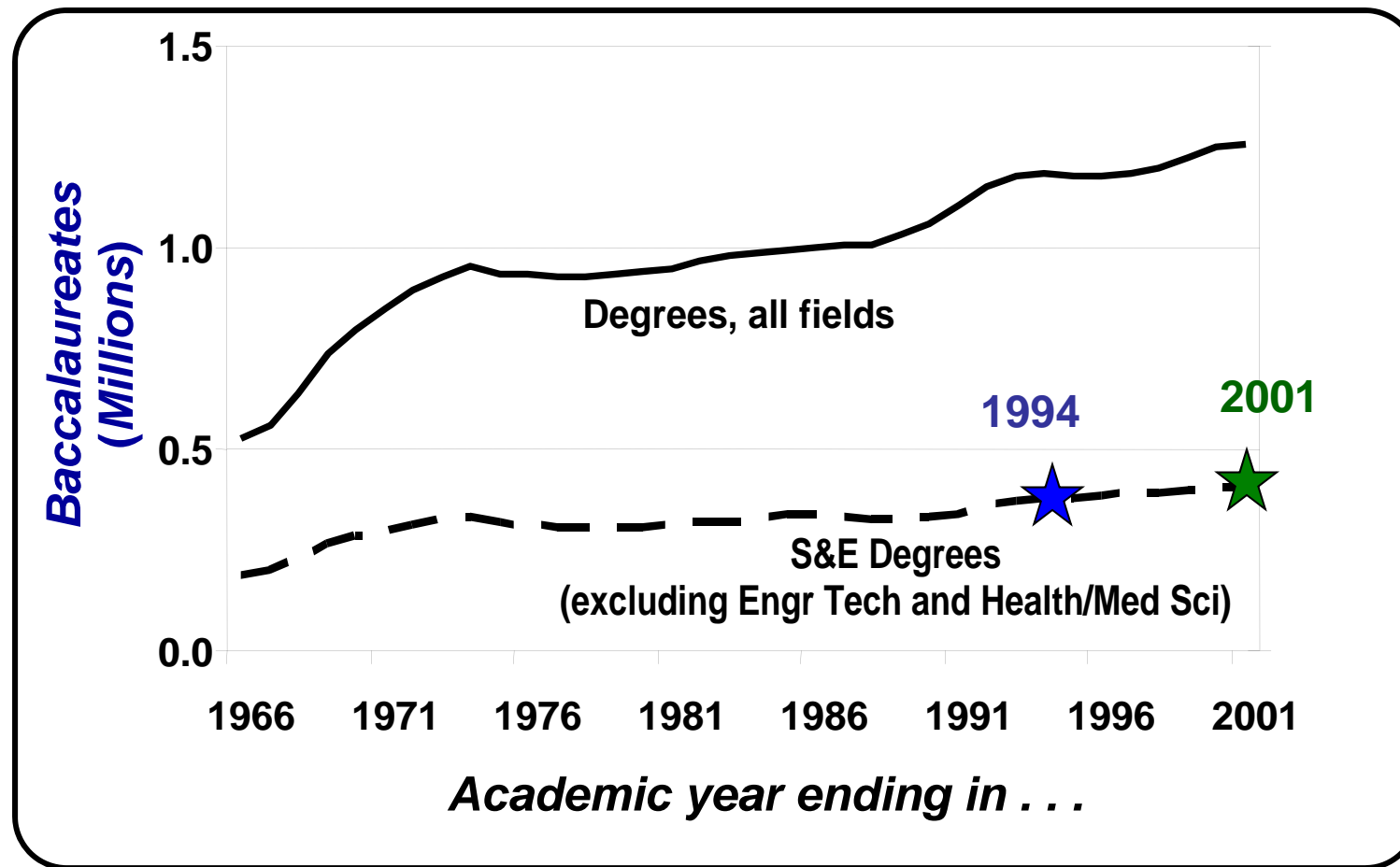
Source: *Money Magazine*, Oct 2004, pg 124

FOUO

# U.S. Production of S&E Graduates\*



## *U.S. College and University Graduates, 1966-2001*



\*Source: Data provided by the NSF, September 2003

# U.S. University Trends in Defense-Related S&E Graduate Student Enrollment (1994-2001)



\*Source: National Science Foundation – Graduate Students and Post Doctorates in Science and Engineering: Fall 2001

## Science Disciplines

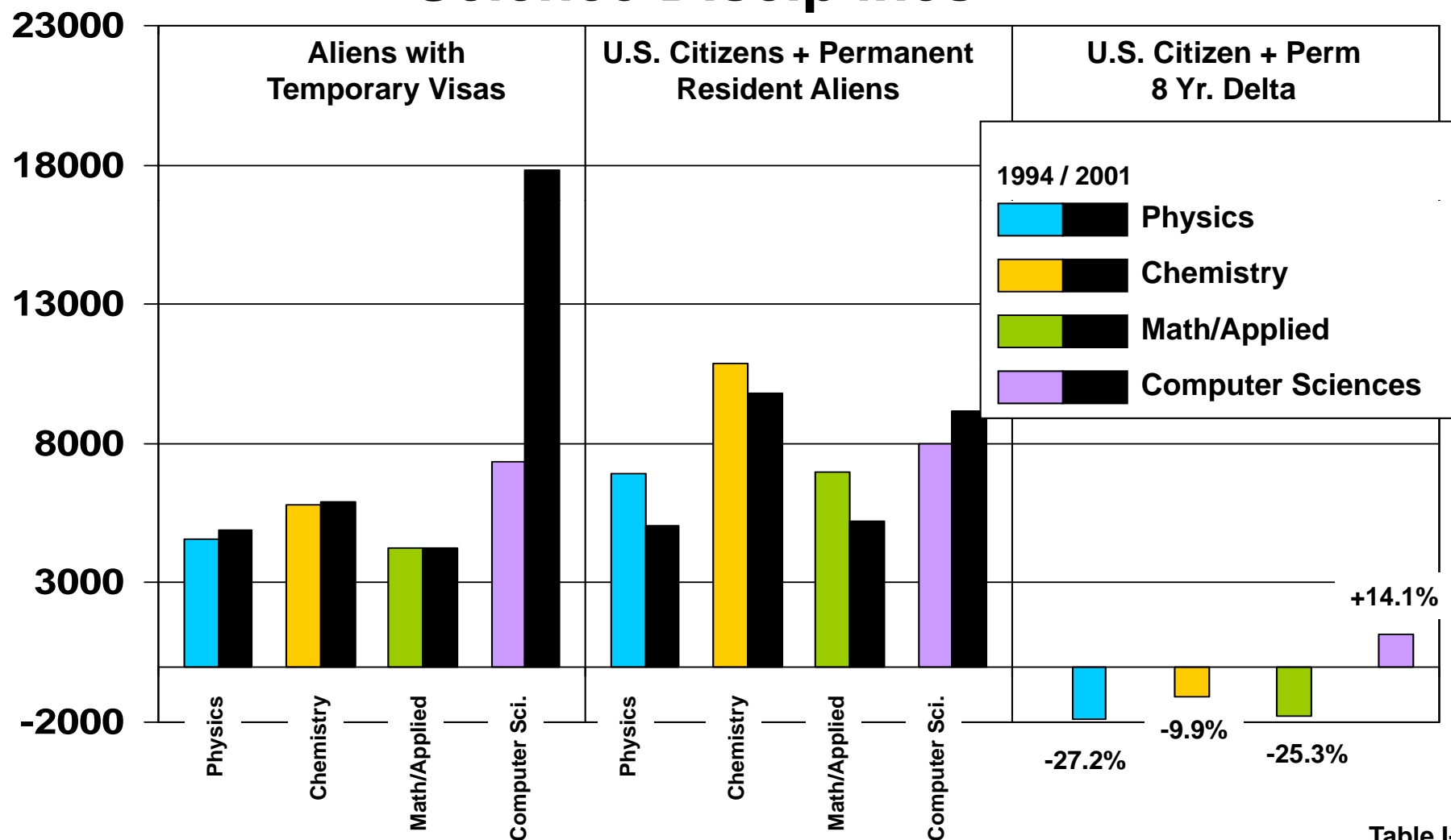
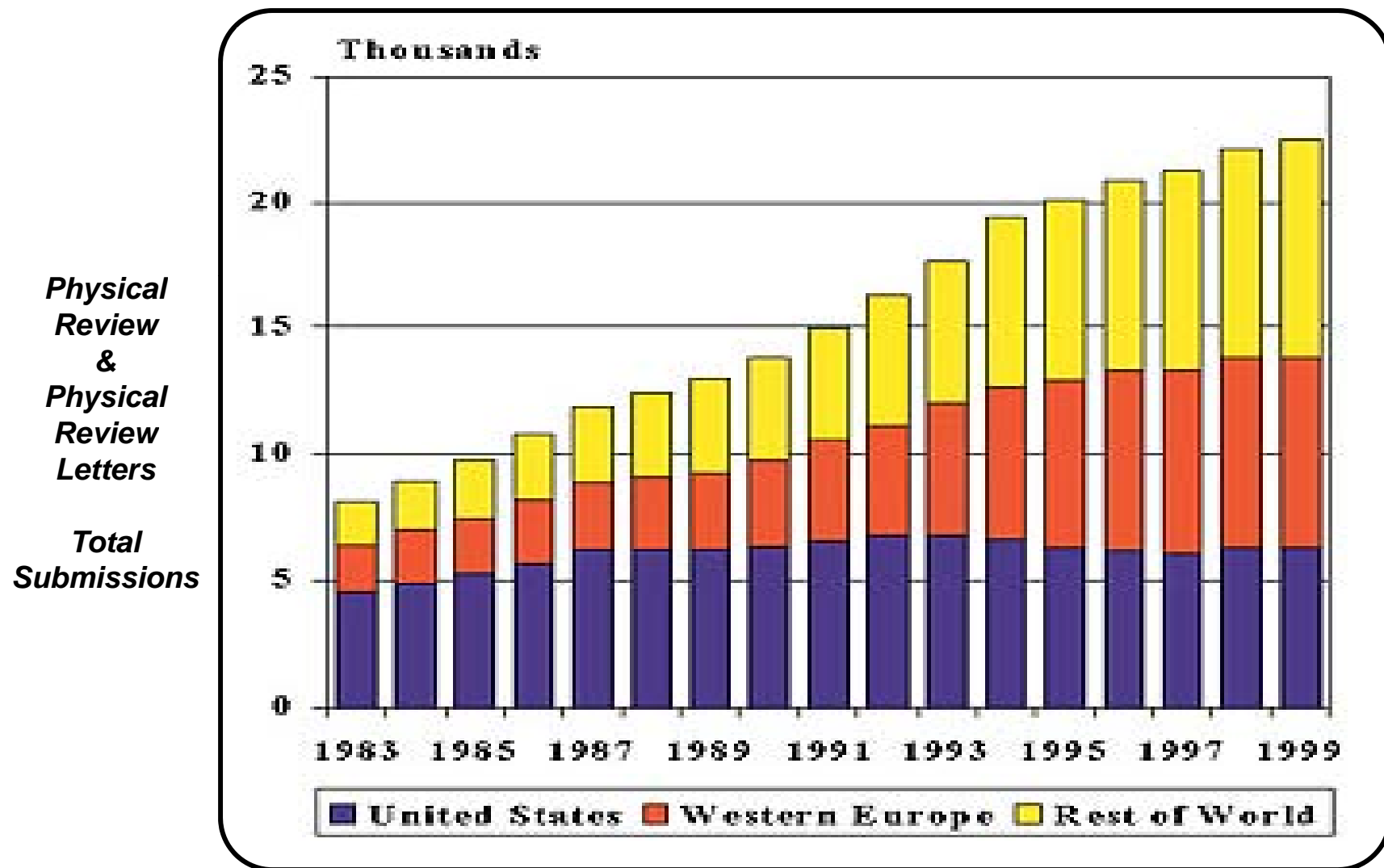


Table I-2



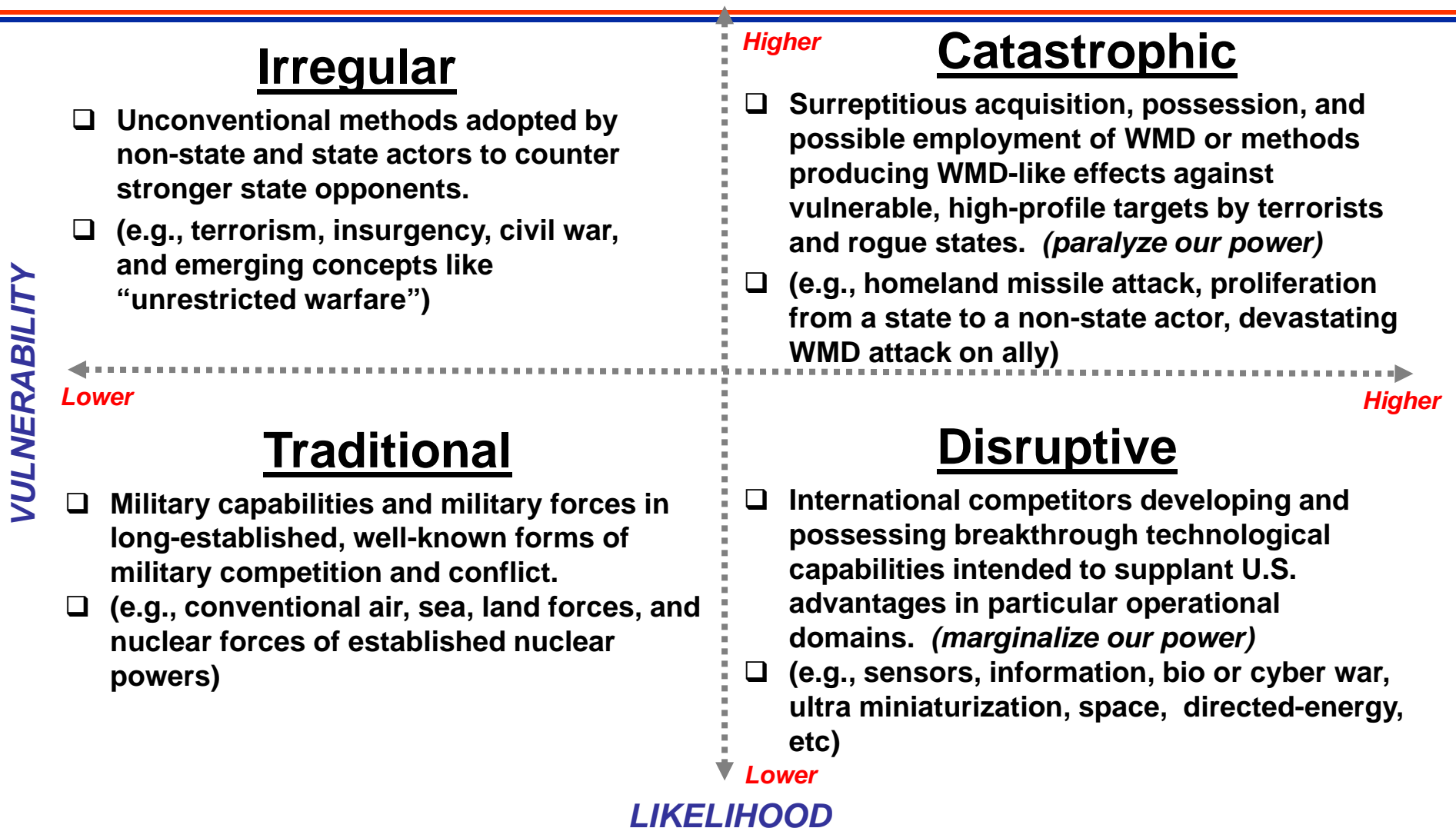
# Physical Review Trends



Source: American Physical Society - APS News August/September 2000

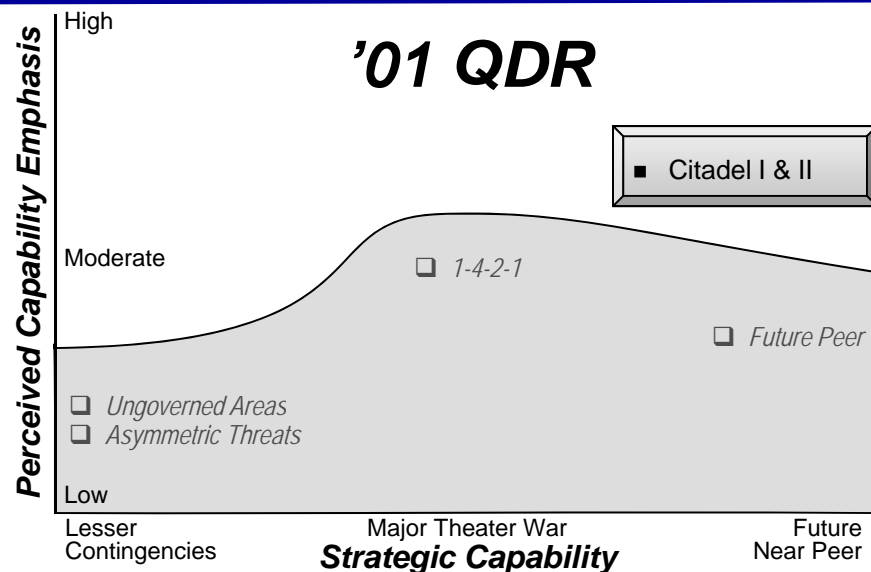
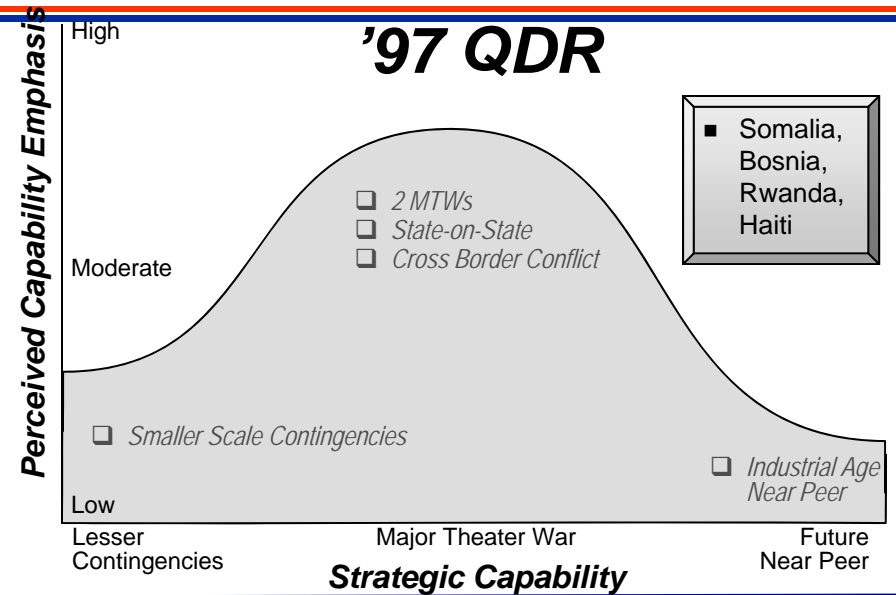
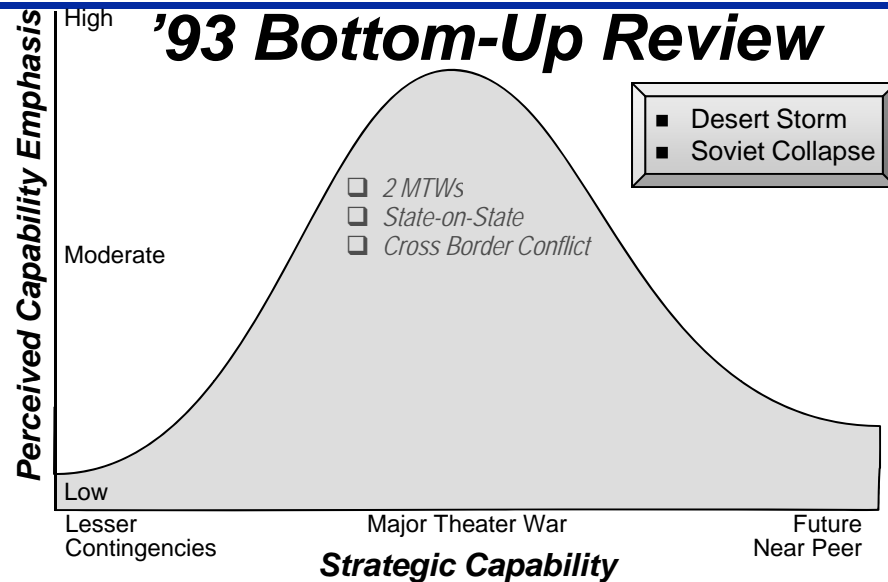


# Security Environment: 4 Challenges



**Capabilities-based planning should balance risk across challenges**

# Decade of Strategic Evolution



# Disruptive Technology Dimensions

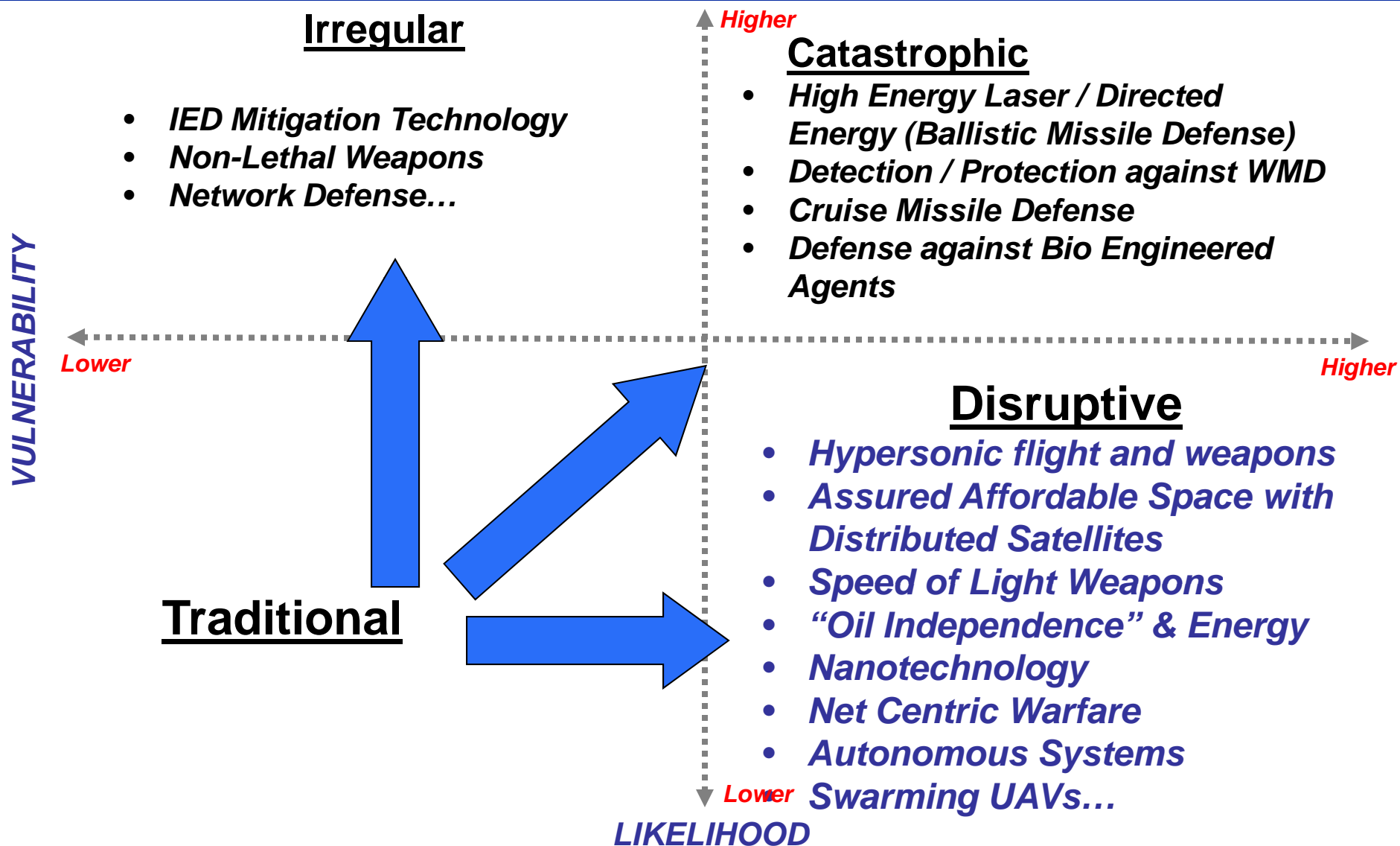
## Attributes



- Transformation Occurs With Leaps In Capabilities:
  - Manhattan Project—Lethality
  - Reconnaissance Satellites—Knowledge
  - Stealth—Agility
  - Ballistic Missiles—Speed

***Offensive Disruptive Technology is  
Transformational***

# Security Environment: Strategy S&T “Thrusts”



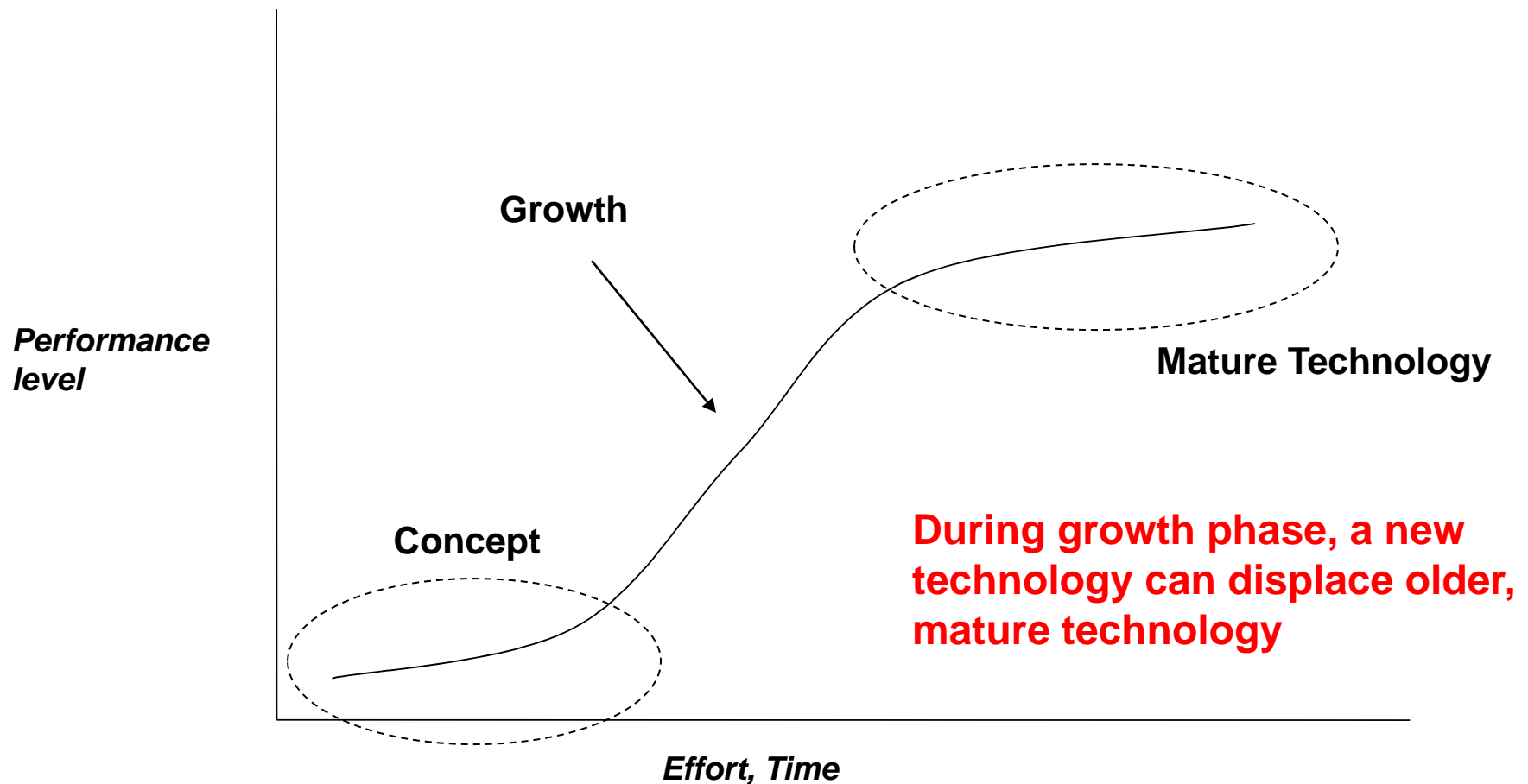




# A Final Concept *Technology S-Curve*

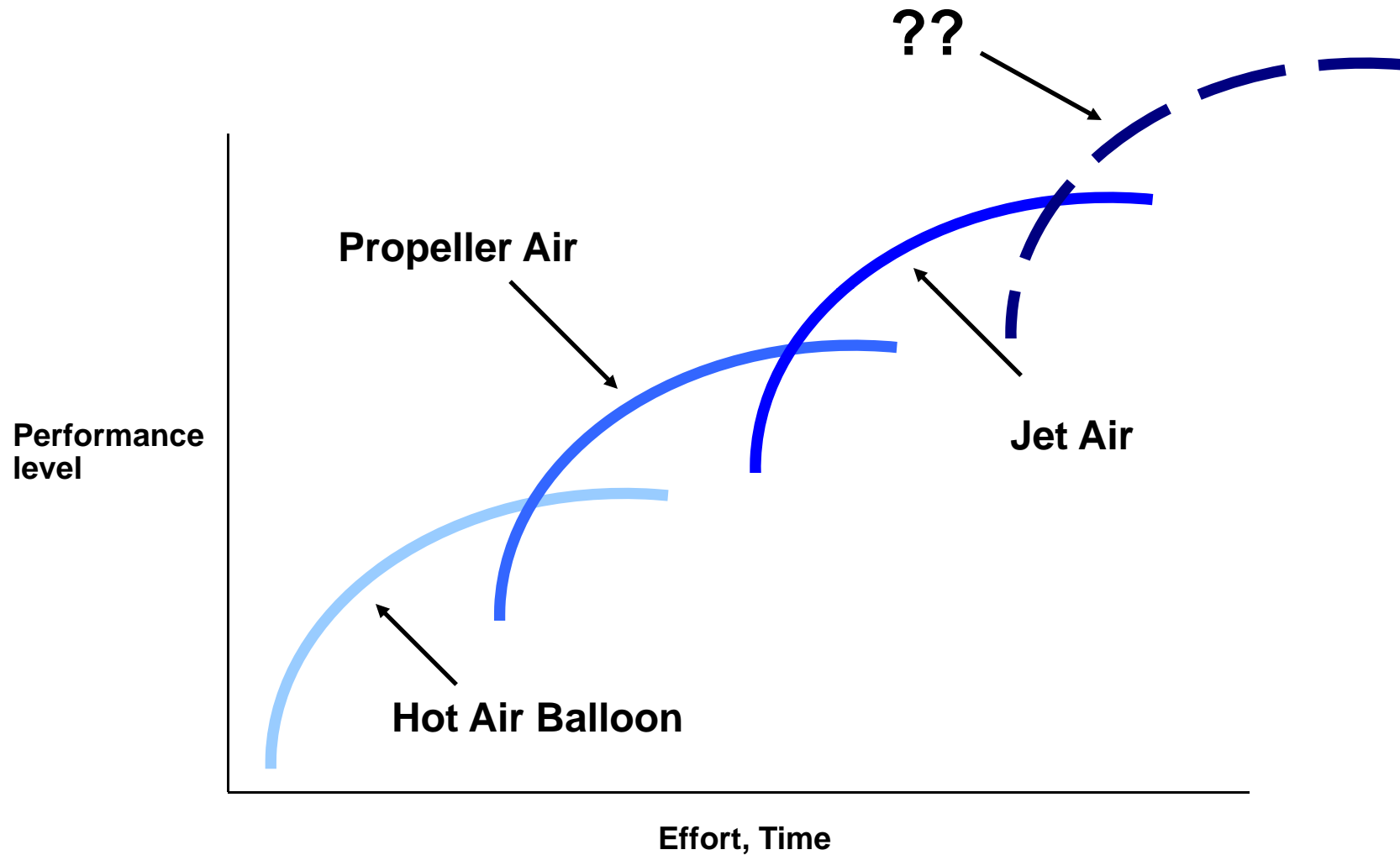
Most Technology maturation follows S-curve:

Initial Discovery, “Product-ization”, then Incremental Improvement



# Family of S-Curves

## *Military Aircraft*

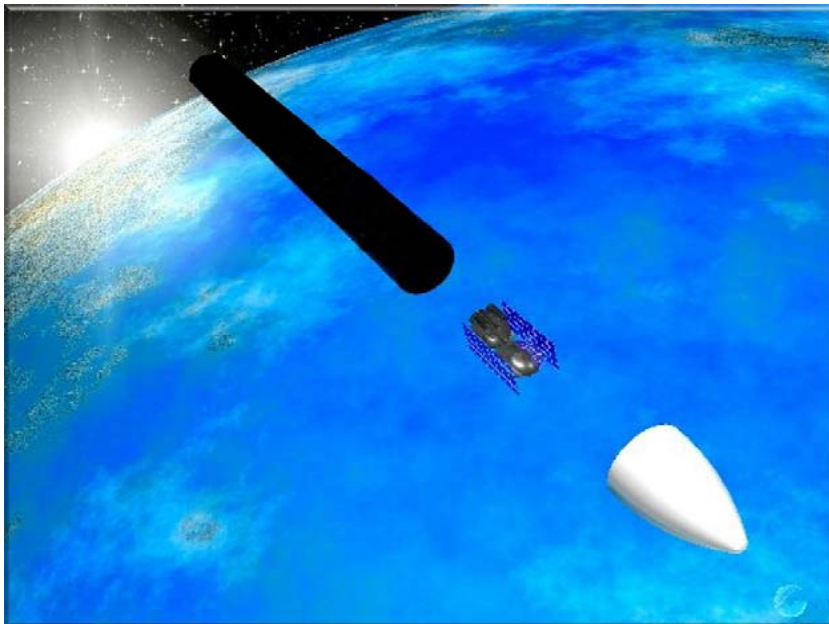


# Falcon



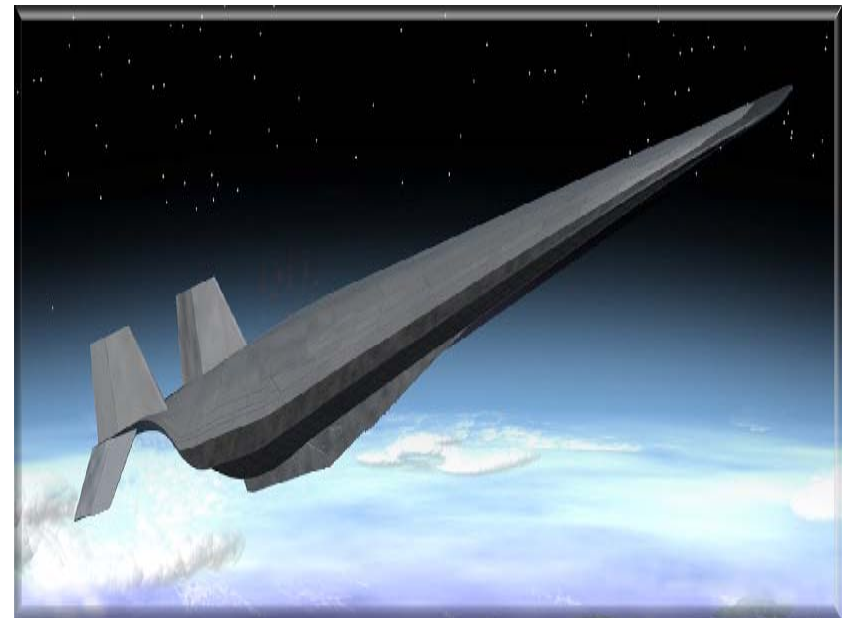
## Near-Term Capability

Operationally  
Responsive  
Spacelift  
Capability



## Far-Term Capability

Hypersonic Cruise  
Vehicle



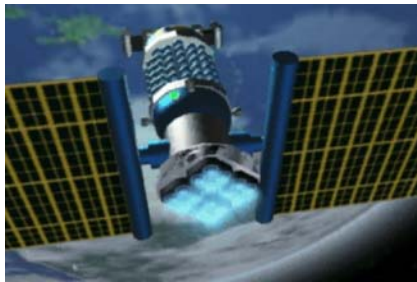
**DARPA – Air Force Program**



# Propulsion Technology

## **Turbine Propulsion and Fuels Technology**

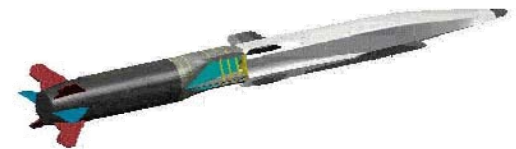
- Engine Component Development • Demonstrator Engines • Fuels, Lubes, and Combustion



## **Rocket Propulsion Technology**

- Rocket Engine and Fuel Technologies
- Satellite Propulsion • Tactical and Ballistic Missile Propulsion

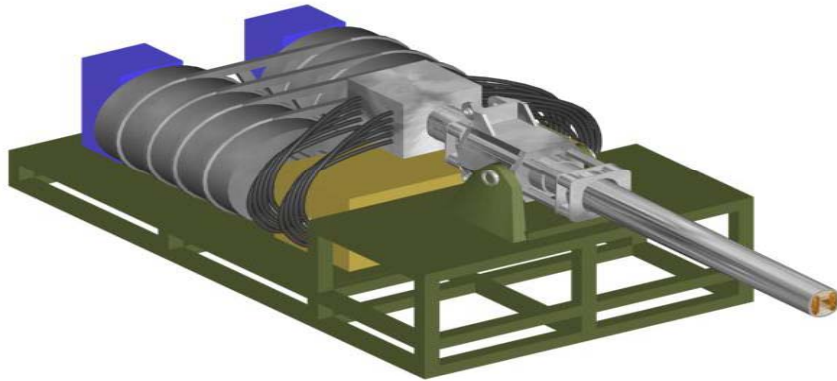
- Advanced Propulsion Technology -** • Hypersonic Flight (Mach 4-8) Components • Scramjet Demonstrator Engines
- Endothermic Fuels



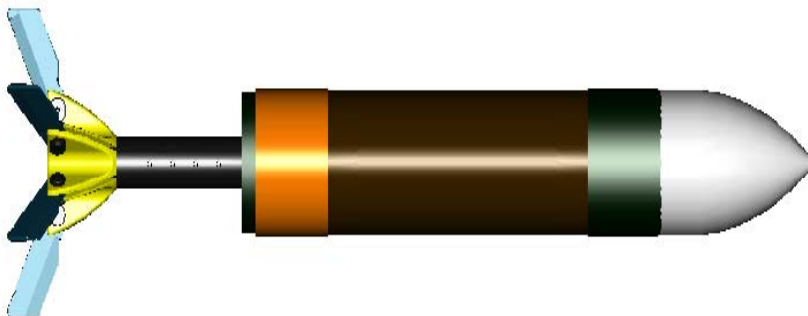
## **Aircraft and Weapon Power -**

- Electrical Power Generation and Thermal Management for Aircraft • High Power Generation and Storage for Space and Directed Energy

# Electromagnetic Mortar (EM Mortar)



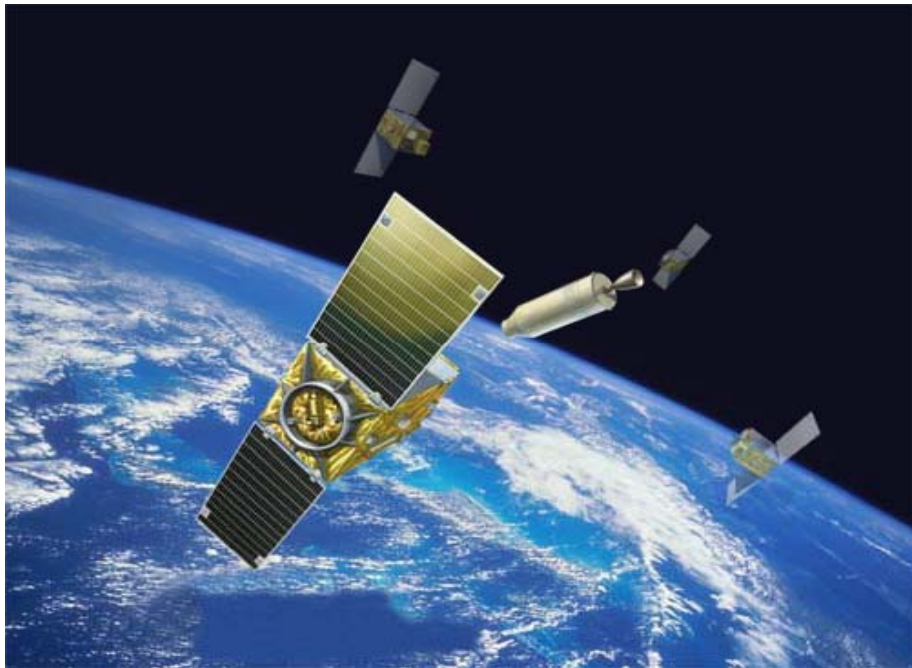
- Precision, lethality, fast response, rapid strike, and versatility for artillery and sensor launch







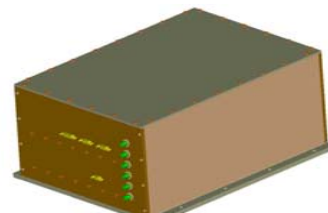
# AF XSS-11



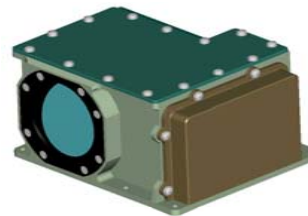
- **First demonstration of a fully autonomous satellite designed to demonstrate:**
  - Software logic and algorithms to safely rendezvous and navigate around and inspect a resident space object
  - Mission planning, validation, verification tools, and operational tools and techniques
  - Collision avoidance—space situational awareness



**3u PCI  
Avionics**



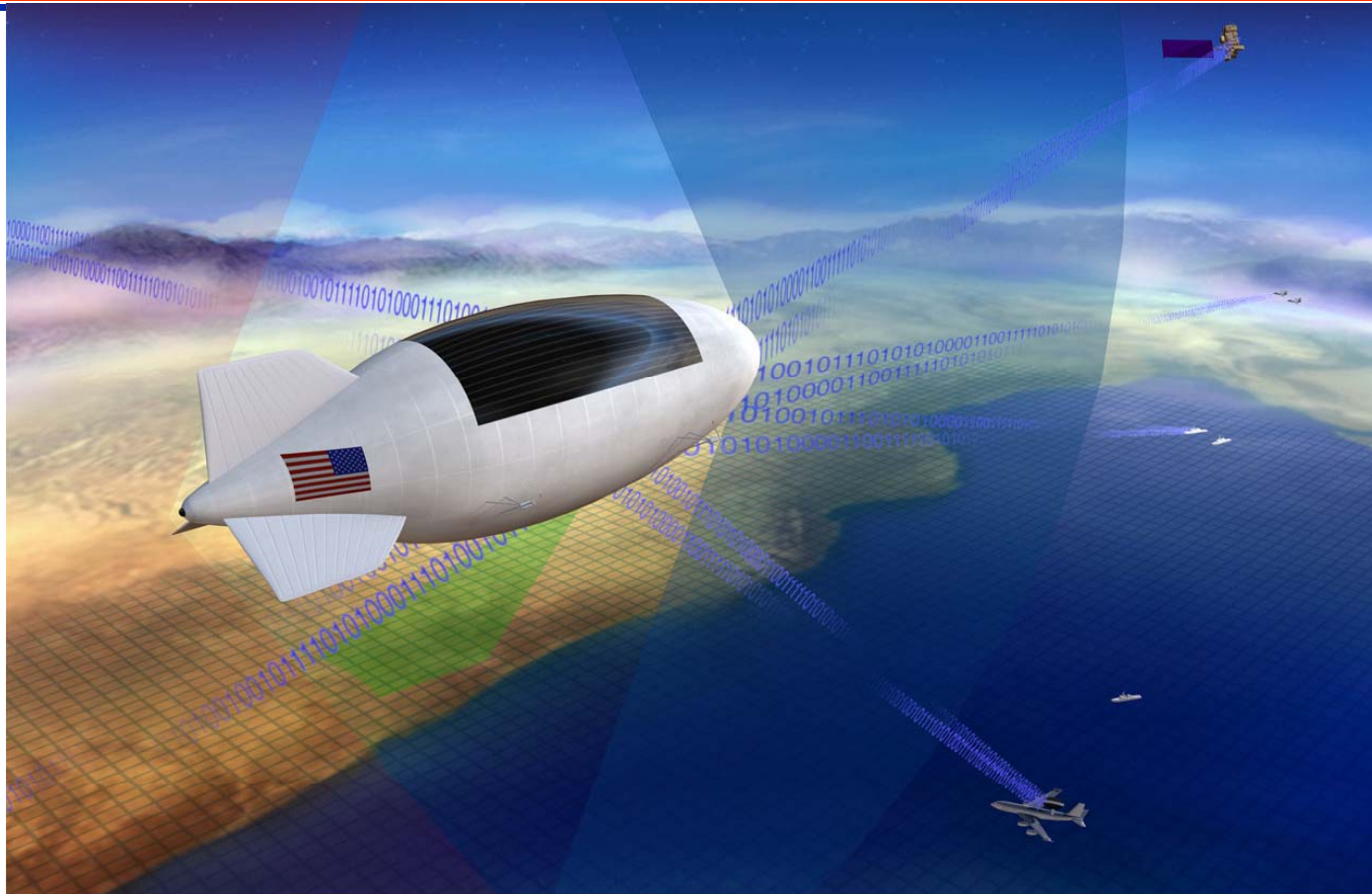
**Light detection and ranging  
rendezvous system**



**Integrated imager and  
star camera**



# High Altitude Airship (HAA)



**Transformational military capability; potential use as sensor, communications, and/or weapons platforms; demonstrator for future high altitude airships.**

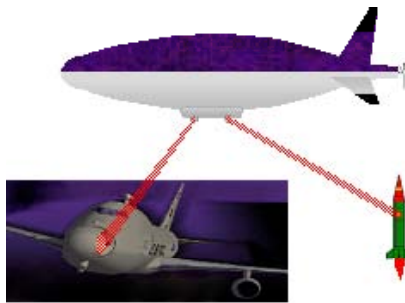
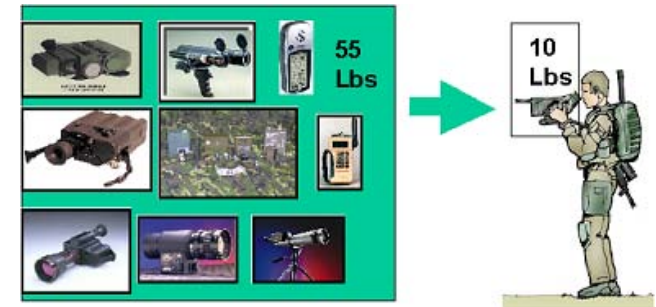




# Directed Energy

## Laser Devices and Analyses:

- Laser Devices - Photon Generators • Solid State and Chemical Lasers • Laser System Effects and Modeling



## Laser Beam Control and Optics:

- Atmospheric Compensation/Beam Control Techniques to Get the Beam on Target to Do the Mission • Space Situational Awareness • Laser Communications

## High Power Microwaves (HPM):

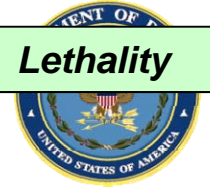
- Devices for Graduated Effects - Disrupt, Degrade, Damage, Destroy Electronics • Non-Lethal Long-Range Technologies



**Effects at the Speed of Light**

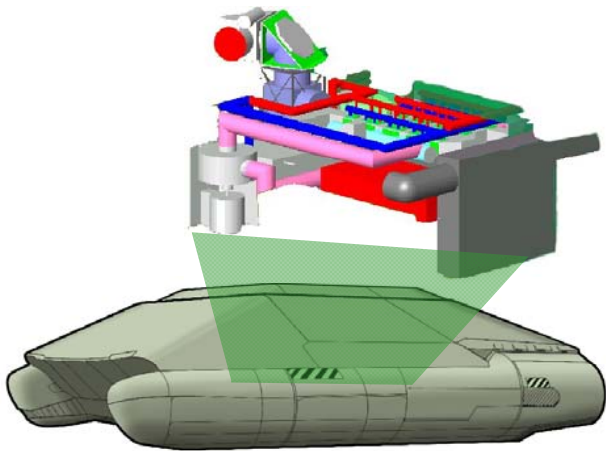
# Lethality – Directed Energy

Lethality



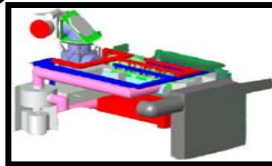
## Solid State Laser Weapon

- **SSL Weapon System Demonstrator for FCS**



## High Power Microwave (HPM) Enabling Technology

- High Power Electronics
- Antenna Technology



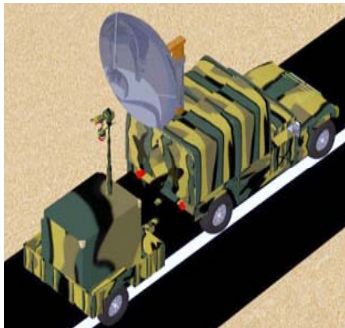
## Solid State Laser (SSL)

- 25 kW/100 kW SSL Lab Demo
- SSL Weapon System Components
- 400 kW SSL Lab Demo (FY12)

## HEL/Space Concepts

- Novel DEW Designs
- Space Control Concepts

## Ground-based Mobile Electronic Attack



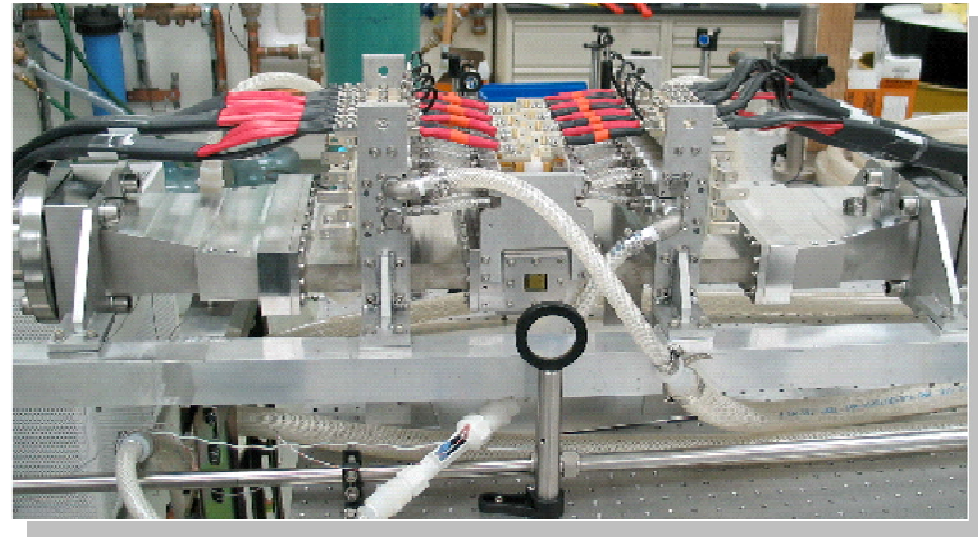
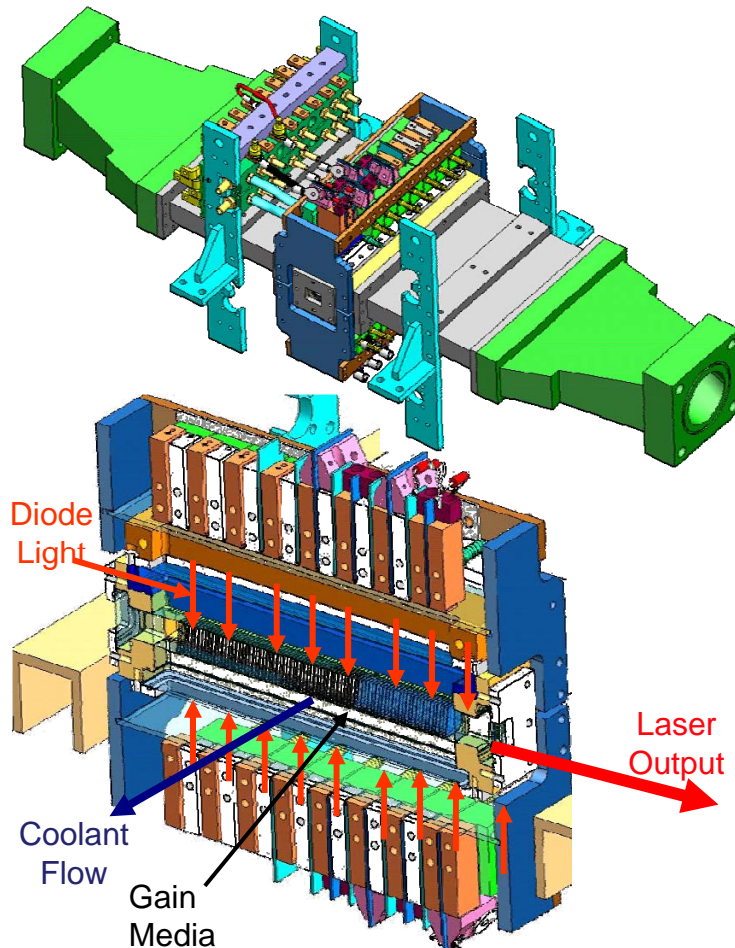
*Rheostatic Pulsed  
Energy Weapon System*

## Advanced Laser Technology

- Novel Materials
- Beam Combining
- New Laser Configurations



# Liquid Laser



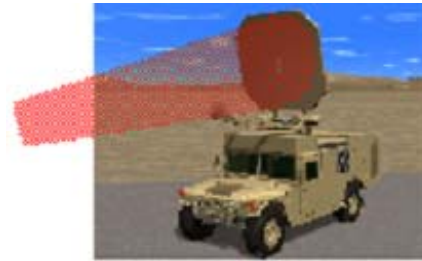
- ***Novel Design That Combines the Energy Density of a Solid State Laser with the Improved Thermal Management Qualities of a Liquid Laser***
- ***System Goals: 150 kW Laser Output, 5 kg/kW***
- ***Enables Laser Weapon Systems Integration with Tactical Platforms***





# Airborne Active Denial

- Key technologies for airborne non-lethal anti-personnel directed energy weapon
- Non-lethal capability from operational altitudes
  - Deep magazine
  - Speed-of-light
  - Line-of-sight
- Energy beam heats adversary's skin
  - Causes intense pain
  - No damage
  - Forces adversary to flee



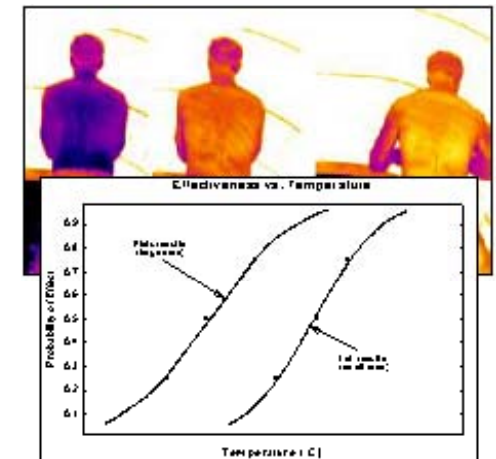
Ground  
Based  
ACTD



Advanced Gyrotrons



Electrical Power



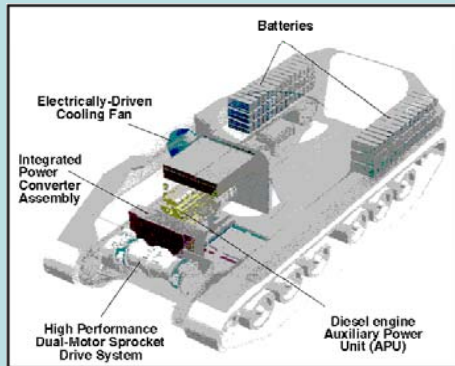
Human Effects Validation

# Power and Energy Technologies

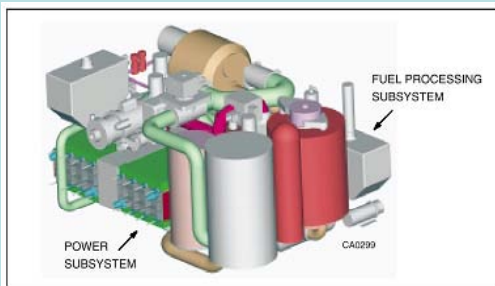
## FY06-11



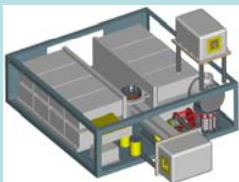
### FCS Vehicle Power



### Hybrid Electric Drive



### Diesel Reformer Power



**Pulse Power for...**  
**Electric Weapons & Protection**  
**6x Power Density**

- All Electric vehicles
- Fuel efficiency
- Silent mobility

- Minimize deployment time
- Self Sustainment
  - 3 days - High optempo
  - 7 days - Low optempo
- New capabilities
  - Lethality
  - Survivability

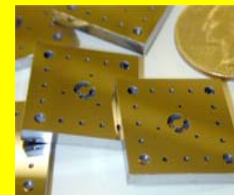
### Soldier System Power

- Reduce weight
- Increased power
- Increased mission time

**Fuel Cell (1.5 lbs)**

**Rechargeable Battery Belt (1 lbs)**

**Methanol Canister (1.5 lbs)**



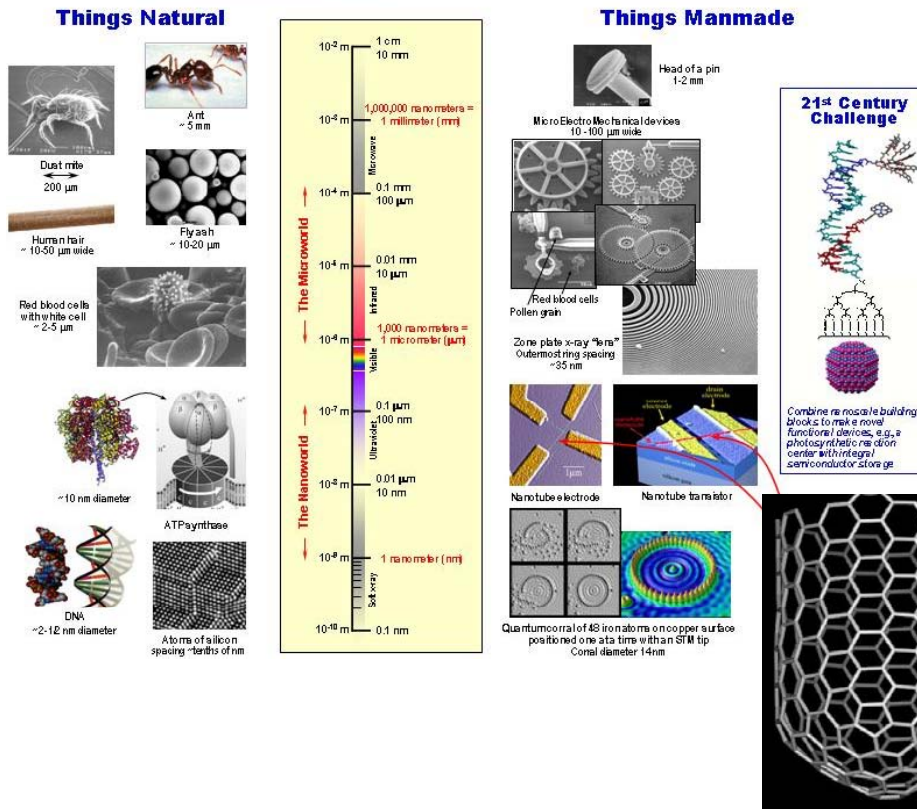
**Microturbine/  
Microengines**

**10x Power Density**



# Single-Wall Carbon Nanotubes

## The Scale of Things -- Nanometers and More



## Objective:

SWNT's are the strongest and the best thermal materials known to man.

Robust program will demonstrate technologies for scaleable production, processing and manufacturing of SWNT's

## Payoff:

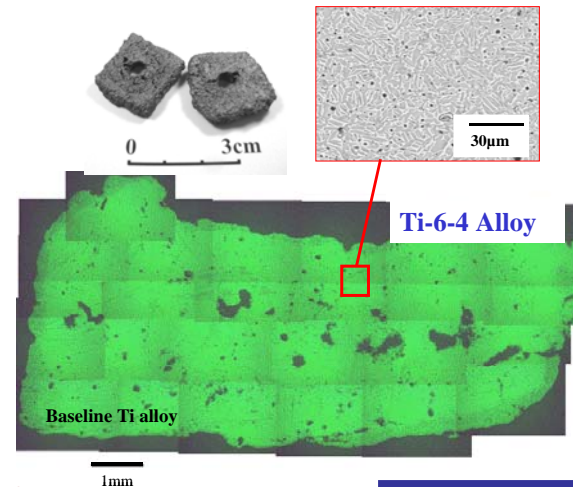
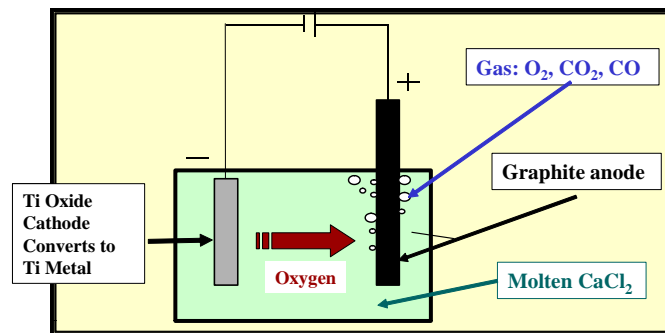
- Light, Strong power/signal harnesses
- Light, high power density motors
- Thermal management/heat pipes
- Regenerable CO<sub>2</sub> scrubbers
- Fuel cells
- Photovoltaics/themophotovoltaics

## Single-Wall Carbon Nanotube (SWNT)

Property	SWNT	Copper	Aluminum
Conductivity	10 <sup>4</sup> -10 <sup>7</sup> mho	5x10 <sup>5</sup> mho	3.8x10 <sup>5</sup> mho
Weight	1.4 g/cc	8.9 g/cc	2.7 g/cc
Stability	inert to 500C	corrodes	surface oxide
Thermal Expansion	-2 ppmC <sup>-1</sup>	-16 ppmC <sup>-1</sup>	23 ppmC <sup>-1</sup>
Thermal Conductivity	20-2000 Wm <sup>-1</sup> K <sup>-1</sup>	400 Wm <sup>-1</sup> K <sup>-1</sup>	116-235 Wm <sup>-1</sup> K <sup>-1</sup>
Tensile Strength	5-20 GPa	0.4-1.5 GPa	0.1-0.6 GPa



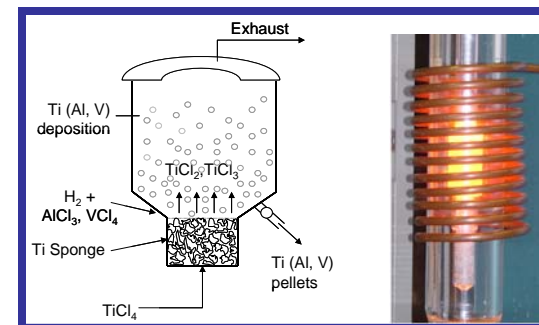
# Low Cost Titanium



- Several competitive routes being examined:
  - Electrolytic
  - Fluidized Bed
  - Na Reduction
- Target: < \$4/lb



Cost estimates as low as \$1.00-\$2.50/lb







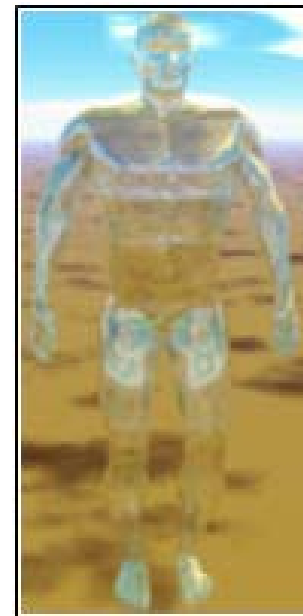
# “SHAPE SHIFT” OVERVIEW

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- Undetected Insertion Anywhere on Globe: **Provide Technologies That Enable SOF Platforms, Equipment and Operators to be “Invisible” in All Media (Air, Land, Sea), From All Senses, From All Sensors, in Any Environment**



Outline and Thermal Masking



Full Spectrum Masking

# DoD Needs One More “Transformation”

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## *The Information Transformation*

Every DoD Researcher, Acquisition Professional, Tester, and Operator should be able to sit down at their Desktop computer and be able to find out:

- What the DoD is doing in R&E
- Why we are doing the work
- When the work will be done
- Who knows more about this information

**“Smarter Google” for the RDT&E and Warfighter Community**



# The Vision

- Who is conducting work in technology X?
- How much?
- What are their deliverables?
- What are the technology transition targets?



# R&E Portal



R&E Portal Home Page - Microsoft Internet Explorer

File Edit View Favorites Tools Help

Back Forward Stop Home Search Favorites Media

Address [https://rdte.sra.com/portal/page?\\_pageid=34,36601,34\\_36637&\\_dad=portal&\\_schema=PORTAL](https://rdte.sra.com/portal/page?_pageid=34,36601,34_36637&_dad=portal&_schema=PORTAL) Go Links

## R&E PORTAL

DoD Research & Engineering

Portal Home R&E News DDR&E Initiatives E-Gov Initiative Financial Management Strategic Plans Congressional Reporting R&E Communities DDRE

### DDR&E Initiatives

+ National Aerospace Initiative

OBJECTIVES

### R&E Portal Help

Help Document

### R&E Portal Search

Search

### Search Science.gov

Search Advanced Search

### Search Firstgov.gov

Search in Federal Only Search Advanced Search

### Search DDR&E Public Website

Search

### Search DefenseLink and Other .mil

Search

- DefenseLINK
- alltheweb (all .mil)
- Google (all .mil)

### DefenseLink Top News

Refresh

**SICK CALL** - Crowds of Indonesians gather outside one of the buildings of the Kalabahi Hospital, in Alor, Indonesia, waiting their turn to be seen by civilian and military medical professionals from the hospital ship USNS Mercy on March 26, 2005. U.S. Navy photo by Petty Officer 3rd Class Rebecca J. Moat. [Hi Res Photo](#) | [More Photos](#)

**Report Suggests Family-Friendly Initiatives**  
WASHINGTON, March 31, 2005 - A Defense Department-sponsored military women's advisory panel recommends that the armed forces discontinue the practice of simultaneously deploying both military parents of minor children. [Story](#)

**First Lady Thanks Troops at Bagram Air Base**  
WASHINGTON, March 31, 2005 - "We support you, we believe in you, and we're proud of you." That was the message first lady Laura Bush carried to U.S. troops at Bagram Air Base during her March 30 visit to Afghanistan. [Story](#) | [Power of Freedom Evident in Afghanistan](#) | [Photos](#)

**Rice: Elections Show Trend Toward Democracy**  
WASHINGTON, March 31, 2005 - Elections in Afghanistan and Iraq are examples of a growing trend toward democracy worldwide and "examples of the universal aspiration of all people to make their voices heard and to govern themselves," Secretary of State Condoleezza Rice said earlier this week. [Story](#)

**Information Access Key in Fighting Terror War**  
WASHINGTON, March 31, 2005 - The war on terror is proving to be an information war, with forces demanding and getting more access to information than in any previous conflict, U.S. Central Command's director of command, control, communications and computer systems told the American Forces Press Service. [Story](#)

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### FACING THE FUTURE

SPOTLIGHT ON TRANSFORMATION - A booklet titled "Facing the Future: Meeting the Threats and Challenges of the 21st Century," a series of American Forces Press Service articles and a Pentagon Channel TV documentary chronicle the Defense Department's transformation since 2001. [Special Report: Facing the Future Booklet \(pdf\)](#) | [More](#)

Start

1:35 PM



# Summary

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- **Understanding Disruptive Technologies are vital to continued competitive stature**
- **With Increased Knowledge in Rest of World, Pace of Technology, Potential for Technology Surprise Increasing**
- **Need to stay engaged with rest of world to minimize “surprise”**



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# Backup Slides

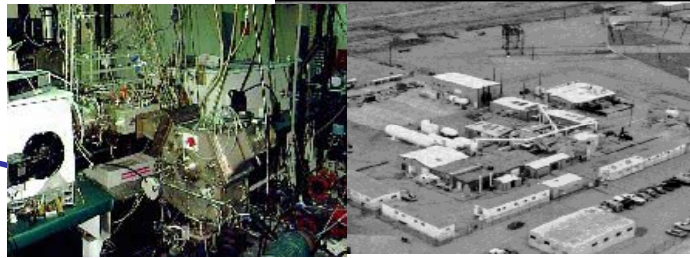




# S&T Can Take Time for Transition



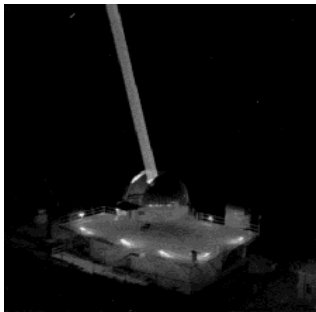
Adaptive Optics



Chemical Oxygen Iodine Laser



Airborne Laser Laboratory



1.5m Telescope

30+ Years of Air Force S&T investments in beam control and high energy lasers have made an ABL Possible



Atmospheric Compensation



3.5m Telescope



Atmospheric Measurements



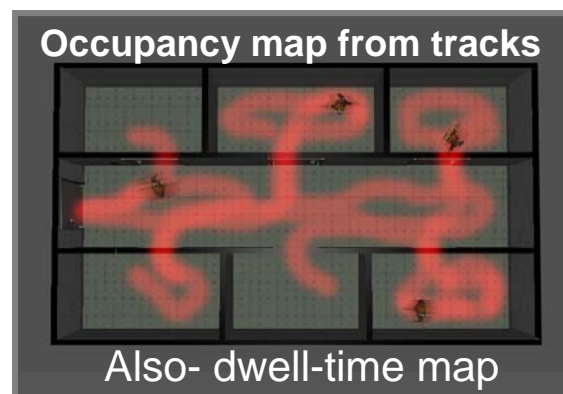
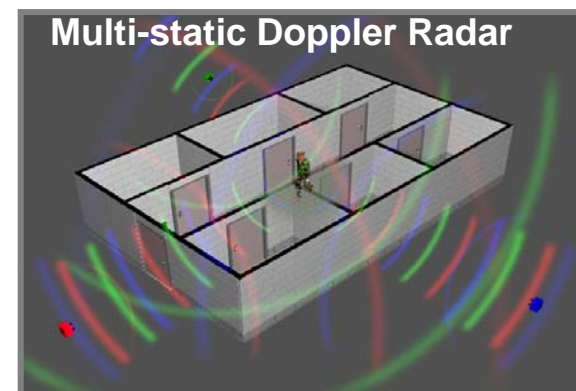
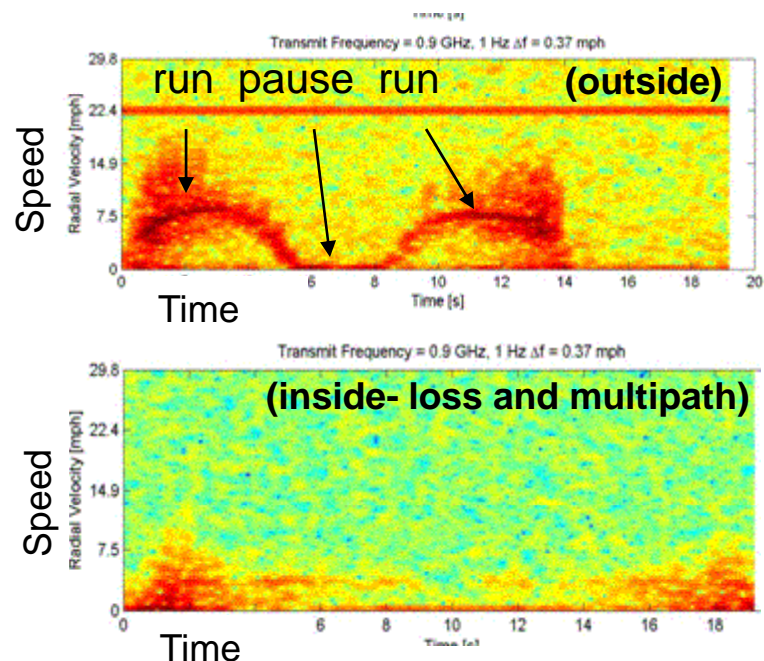
# Through-the-Wall Imaging for Urban Operations



## MTI Radar

- Strategic collection of threat activity patterns and building layout / door properties using exterior sensors
- Tactical detection and localization of adversaries or hostages inside building using exterior sensors

### 900 MHz Doppler Returns from walker:

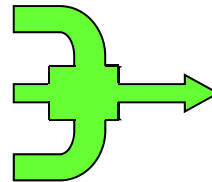


# Counter-IED Thrust



- Recently launched (Feb 05) a focused counter-IED research program w/ NRL, University Affiliated Research Centers, etc
- Sustained BASIC Research investment: 10% NRL Base Program; matching ONR extramural funds (to universities, labs, industry, etc.)
- Investment on real-time detection of threat & advanced long-range destruction technologies
- “Feed” USMC CONOPS/Training
- Deliver Counter-IED S&T Roadmap to SECNAV

- Detection at a Distance
- Destruction at a Distance
- Defeat at a Distance



Deterrence

# Army S&T Vision— Pursuing Transformational Capabilities

*Speed, Reach, and Precision*



## Current Force



~100 lb. load



70+ tons



< 10 mph

From Platforms to  
System of Systems

Enabling the Future Force



Enhancing the Current Force

## Future Force

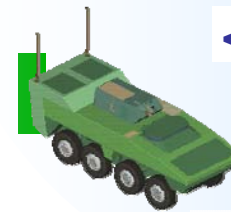
< 40 lb.  
load



Fully networked



< 20 tons



> 40 mph



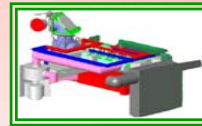
# Disruptive Technologies



Through Wall Sensing



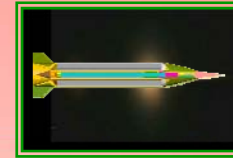
Network Mining



100kW Lab Laser Demo



Non-Line of Sight launch system



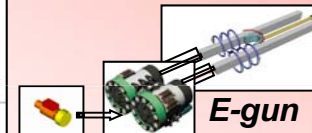
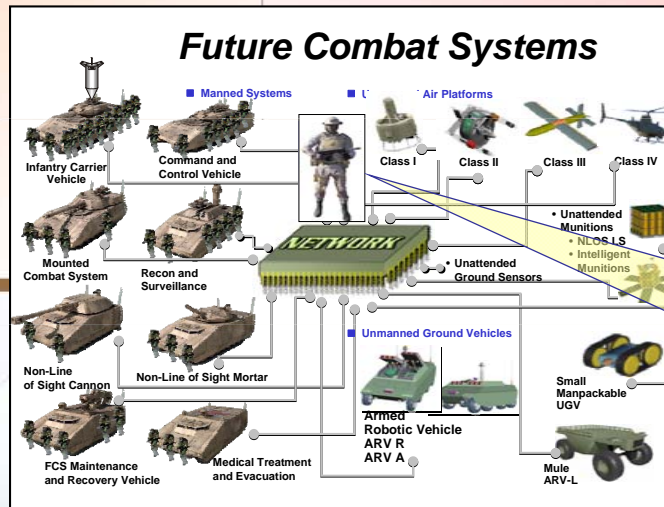
Compact Kinetic Energy Missile (CKEM)



Flexible Displays



## Net Centricity



E-gun



HPM

## Lethality



Active Protection



## Survivability



Full Spectrum Command



## Training



Flatworld



Virtual Dilemma



FFW



Autonomy



Swarming

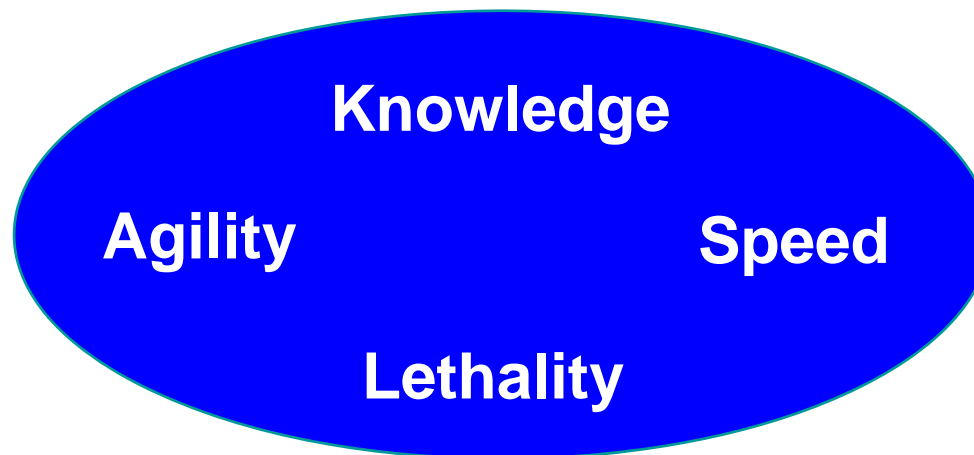
## Robotics

**Providing Strategically Responsive Forces with Information Dominance and Paradigm Shifting Lethality & Survivability**

# Technology and Transformation

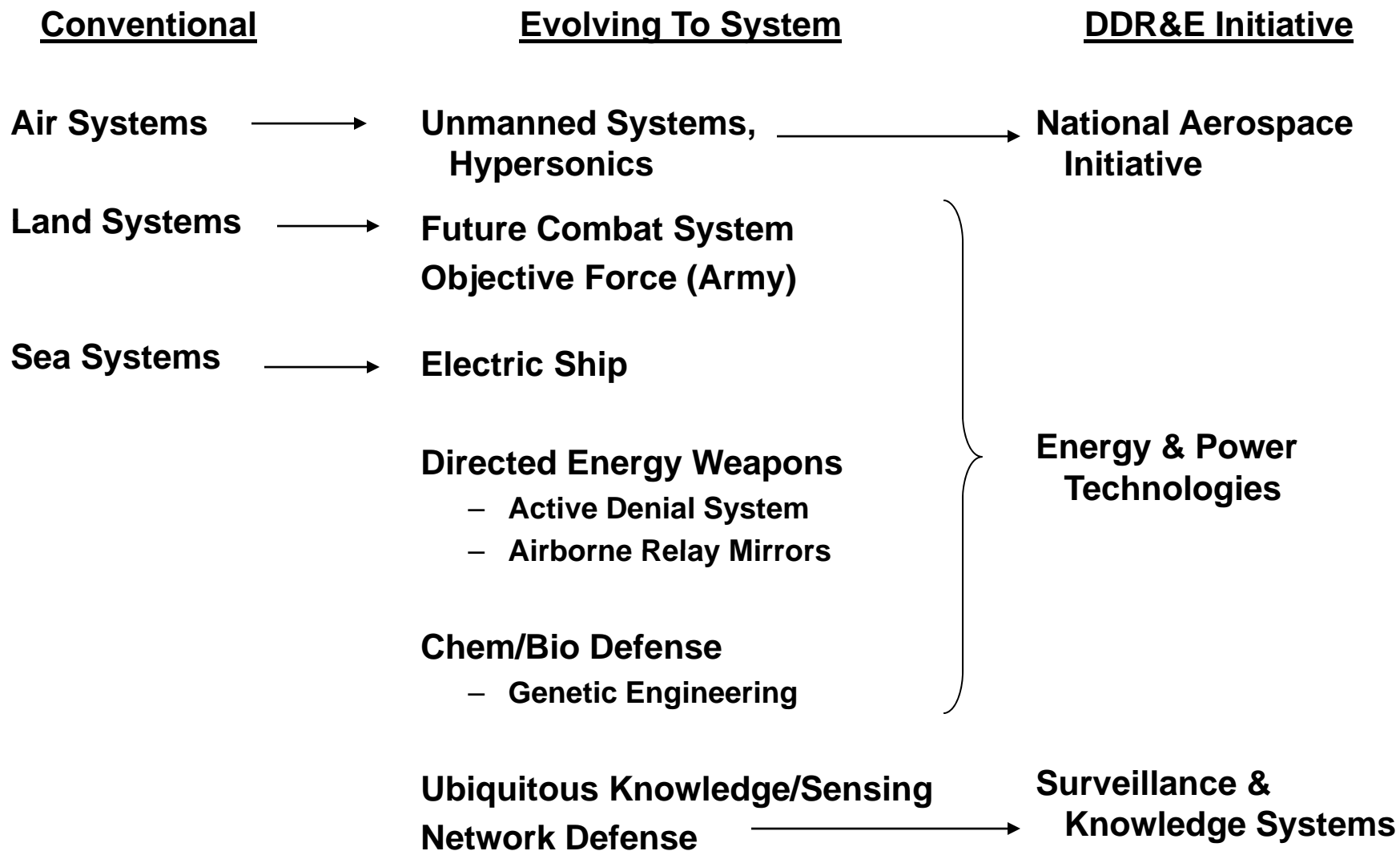
## Transformational Attributes

---



- **DDR&E Transformation Technology Initiatives**
  - **National Aerospace Initiative**
  - **Surveillance and Knowledge Systems**
  - **Energy and Power Technologies**

# Traditional Systems Tend to be Mature

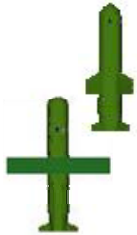


# Lethality - Missiles



## Non Line-of-Sight Launch System

- Extended Range
- -- PAM >50 km/LAM >100 km
- Increased Loiter / LAM-60 min
- Increased Engagement Capability



## NLOS-LS Air & Ground Variants

- Additional Missile Variants
- Networked Missiles
- Improved Affordability

## Guidance & Control

- Precision Targeting
- Increased Kill

## Seeker Technology

- Multimode
- Miniaturization
- Automatic Target Acq

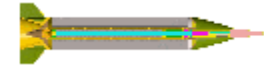
## Propulsion Technology

- Increased Velocity
- Longer Range
- Energy Management

## Hypersonic Engine

## CKEM

- FCS Spiral
- Lethality Overmatch
- 5 ft / 100 lbs
- On-the-Move Capability

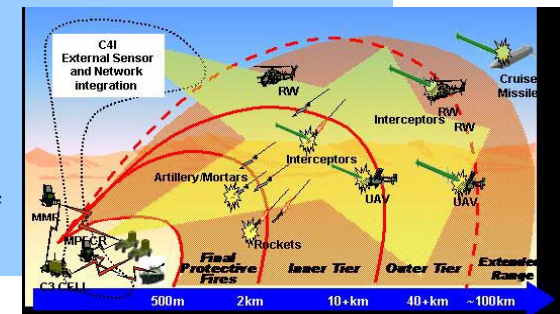


## Smaller, Lighter, Cheaper (SLC) Missiles

- Accurate/Maneuverable Urban Weapons
- Lighter/Cheaper Manportable Weapons
- Vehicle, Building & Personnel Targets



## Defense Against Rockets, Artillery & Mortars & UAV/CM



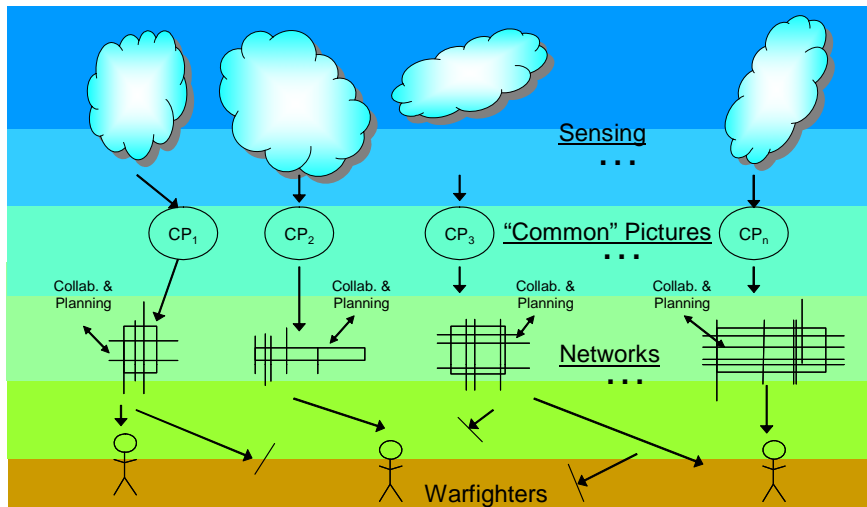
**Precision Missiles for FCS/Future Force**



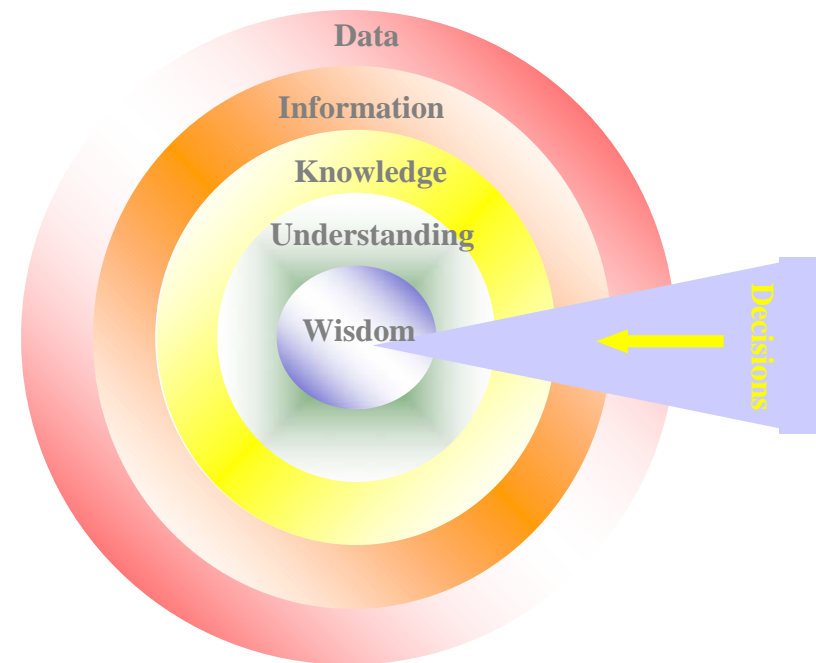
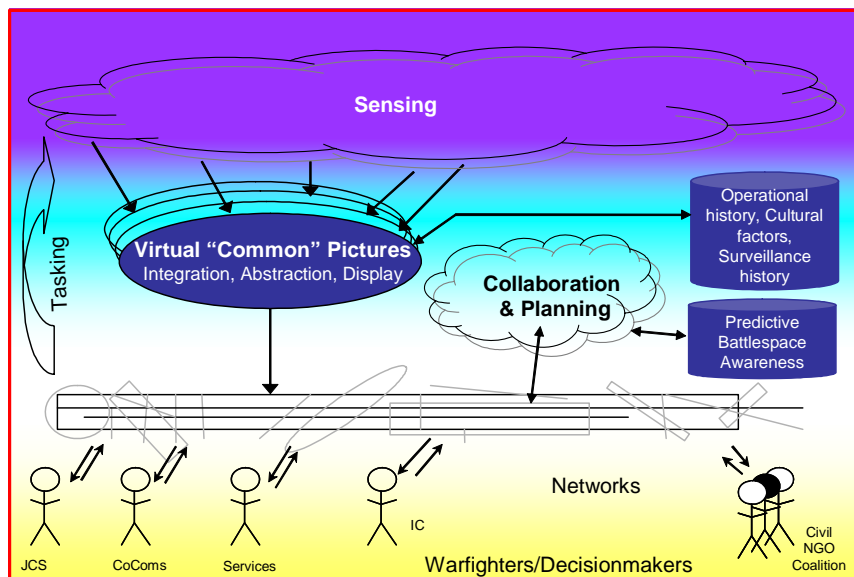


# Surveillance and Knowledge Systems

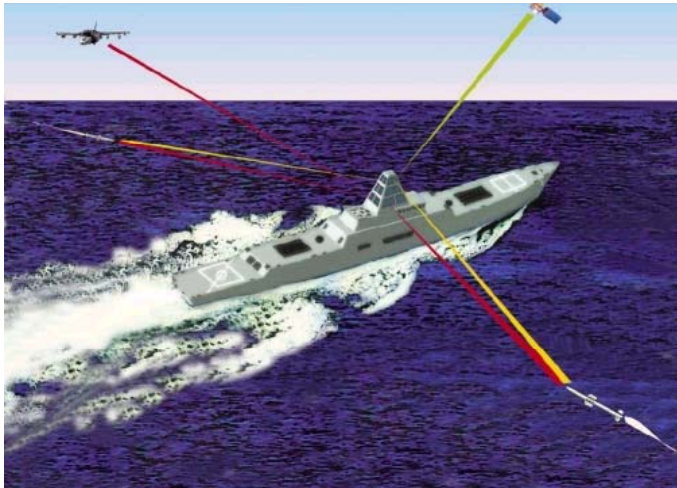
## *Enabling Integrated C4ISR*



- Adaptive Networks
- Ubiquitous Sensors
- Decision Aids

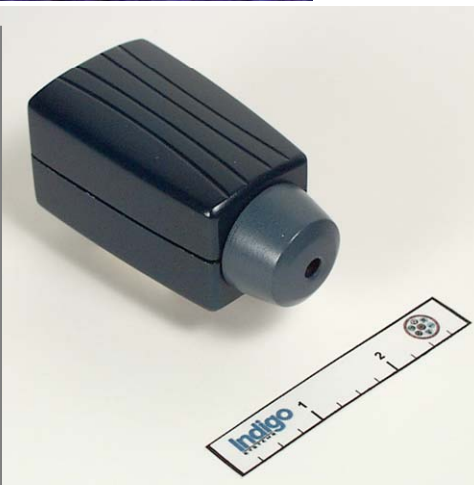
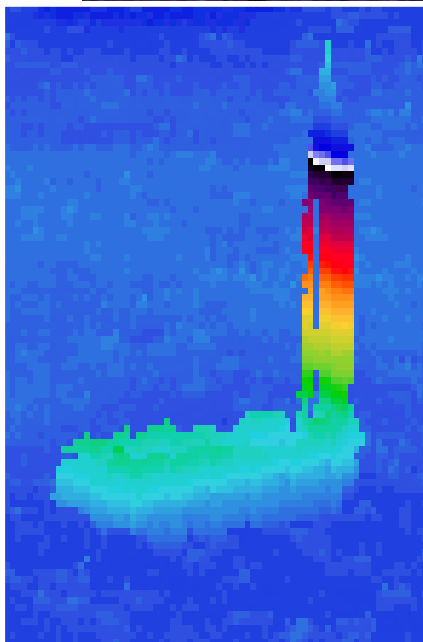


# Sensors Are Becoming Part of the System



## Some Exciting Initiatives

- Interactive remote sensing: Assisted sensing, laser imaging, 3-D sensors
- Sensor webs & fusion: Smart Sensorweb, proliferable microsensors
- Advanced Multifunction RF System (AMRFS): EW, RF, Radar, Comms
- Microsatellites: Multi-function/mission, cooperative sensor arrays in space.



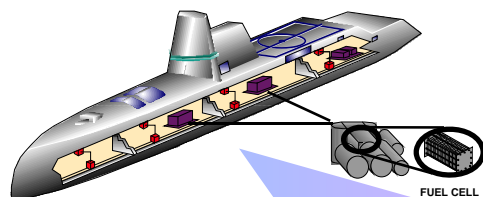


# Power Technologies

## *Pervasive & Enabling*



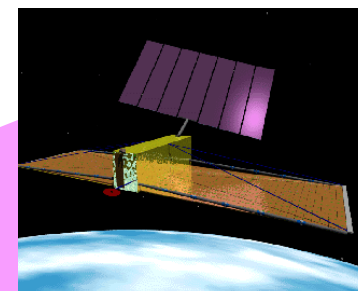
<b>POWER GENERATION</b>
<ul style="list-style-type: none"><li>• Fuel Cells &amp; Fuel Reforming</li><li>• Novel Power</li></ul>
<b>ENERGY STORAGE</b>
<ul style="list-style-type: none"><li>• Batteries</li><li>• Capacitors</li></ul>
<b>POWER CONTROL AND DISTRIBUTION</b>
<ul style="list-style-type: none"><li>• Switching &amp; Conditioning</li><li>• Power Transmission &amp; Distribution</li><li>• Thermal Management</li></ul>



*Electric Warship*



*More Electric Aircraft*



*Space Based Radar*

*High Power Microwave*



FY02

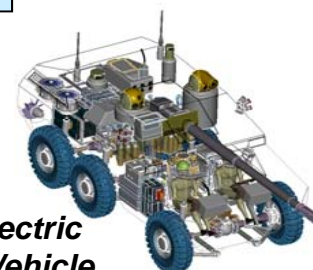
FY12

***New Operational Capabilities***

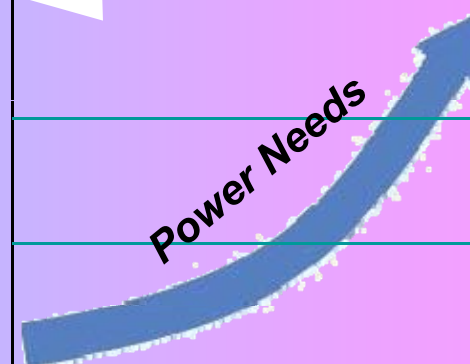
*Electric/Hybrid Weapons*



*Hybrid/Electric Combat Vehicle*



*Warrior*



# HIGH ENERGY LASERS

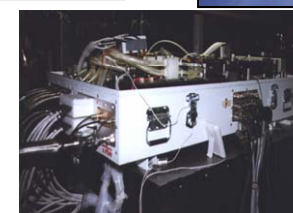


## Electric High Energy Laser Pulses Can:

- Cause thermo-mechanical damage
- Provide graduated lethality
- Offer low cost per kill

## Applications/Missions:

- Illumination and range finding
- Ground and aircraft-based weapon
- Air and missile defense
- Ship self-defense



## Required Technologies:

- 2X more power efficient diode packages
- 100X increased diode package reliability
- 10X higher individual slab/rod/fiber power levels
- Beam combining techniques
- Improved thermal management (10X lower weight)
- Weight efficient power conditioning (pulsed & CW) [10X lower weight]

## Warfighter Payoff

- Greatly reduced logistic needs (gal's of JP-4 vs \$1M missile)
- Increased Lethality against:
  - Boosting TBMs
  - Maneuvering Threats
  - Swarm Threats
  - Threats in close proximity to noncombatants



# High Power Microwave (HPM) Weapons



High Power Radio Frequency/Microwave Pulses that can:

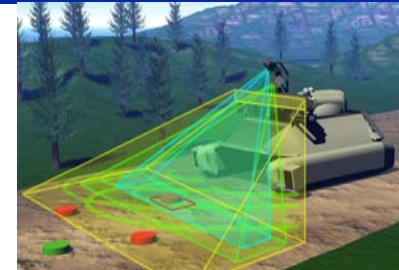
- Upset and/or Damage Electronics
- Produce Non-Lethal Effects on Personnel
- Floods Target Area - High  $P_{hit}$
- Rheostatic Target Effect (Temporary to Permanent)

Applications/Missions:

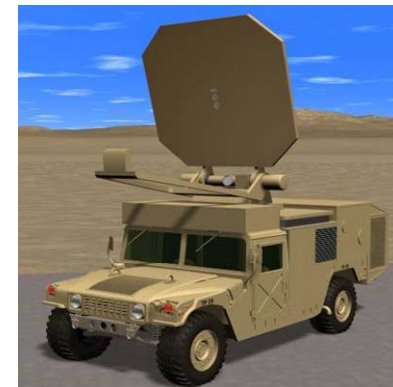
- Counter Command and Control/Infrastructure, etc.
- Vehicle/Platform Protection (Counter Mines/ Munitions)
- Anti-Personnel/Area Denial/Crowd Control
- Air/Missile Defense

Required Technologies:

- 75% Smaller High Power/Gain Antennas
- Effects/Sources Modeling and Simulation
- Pulse Power for Mobile Platforms
  - 2X Operating Voltage for Pulsed Switches
  - 4X Energy Density for Capacitors
  - 2X Operative Voltage for Power Distribution Cables



Counter mines/munitions



Counter personnel (non-lethal-to-lethal)

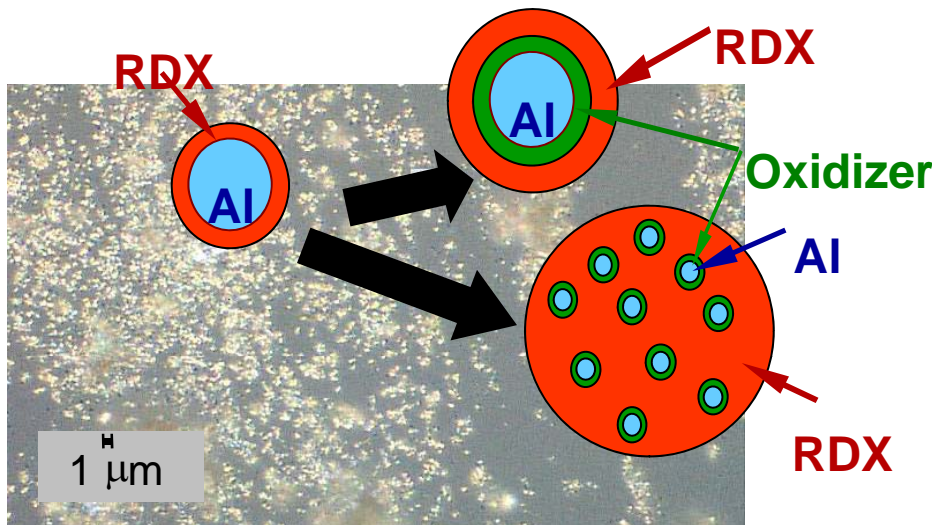
**Warfighter Payoff**

- 40% system weight reduction
- 90% system volume reduction
- Low collateral damage
- Greatly reduced logistics



# Nano Energetics Example

## *Potential Payoff in Revolutionary Explosives*

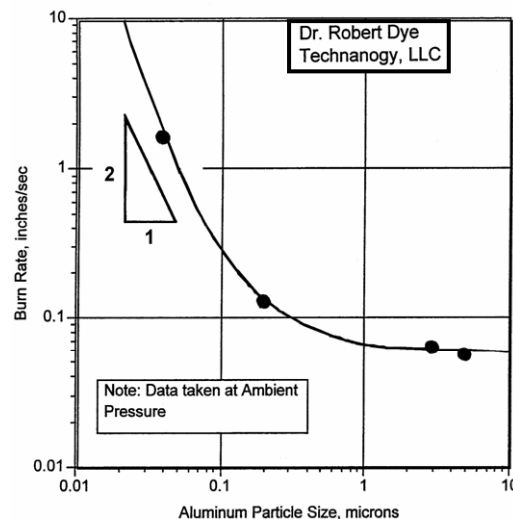


Nanoscale Aluminum, Coated by RDX

### Nano fuel particles coated by oxidizer

- 100x power – increase in energy release rate
- 2x total energy – greater surface and internal volume free energy available
- 10x efficiency – near 100% complete reactions
- 10x safer – lower sensitivity to mechanical initiation
- More compact - no binder

### Burn Rate vs. Particle Size



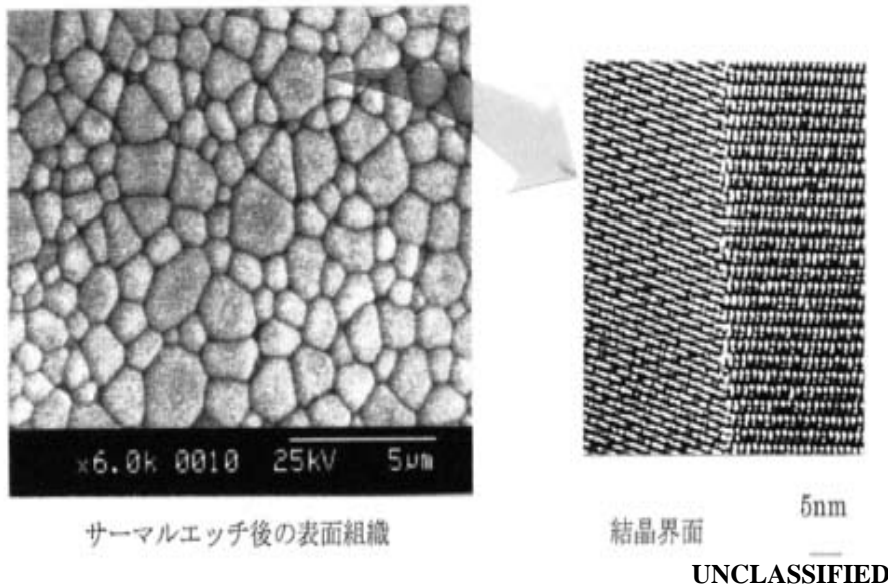
### Payoff to the Warfighter

- Smaller, safer munitions
- More kills per event
- Decreased logistics tail
- Enables small, weaponized UAVs



# Foreign Example

## *Nanocrystalline / Nanostructured materials*



Developed by Konoshima Chemical Co

PLM - higher strength & toughness;  
Larger sizes; Currently 20% less expensive

Technology can be applied to :

- Transparent armor
- Electromagnetic windows
- IR dome materials
- Sensor windows
- X-ray scintillator materials

- Japanese novel patented process to produce YAG nanoparticles

- Liquid-phase chemical reaction
- No pressure required, low temp.
- 100 nm average diameter
- Largely homogeneous



# The Future

---

- **Office of the Director, Defense Research and Engineering asked to study Disruptive Technologies**
  - Will impact Quadrennial Defense Review formulation
  - Probable FY06 start-up initiative
- **Disruptive Technologies are uncertain**
  - Final use may not be predictable
  - Need to “seed” lots of efforts
- **Seeking help looking to the future**



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# **Disruptive Technology Example: National Aerospace Initiative**



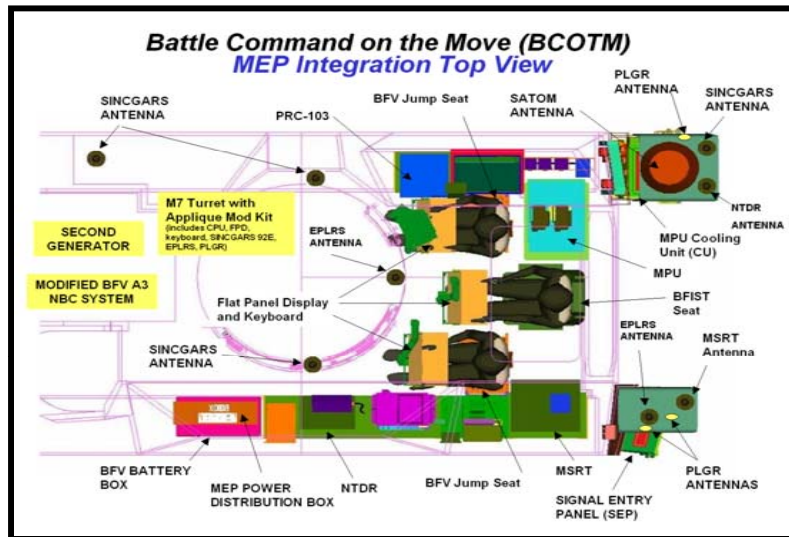


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# **Disruptive Technology Example: Surveillance & Knowledge Systems**



# Example of Impact in OIF



## Battle Command on the Move (BCOTM)

In support of PM-Platforms and PM-Bradley, CERDEC designed and developed the Mission Equipment Package (MEP) installation for the BCOTM platform for the 4<sup>th</sup> ID. The installation integrated the BFA Computer Systems (AFATDS, AMDWS, FBCB2, MCS, ASAS) into a C2 system that provides near real-time battlefield information focused on intelligence, effects and maneuver. Five M7 Bradley vehicles were modified and delivered to the 4<sup>th</sup> ID within 40 days of project initiation. They are currently deployed for use in OIF, providing the battlefield commander the unique capability of maintaining situational awareness and effectively executing battle command tasks while on-the-move and not tethered to his Command Post.



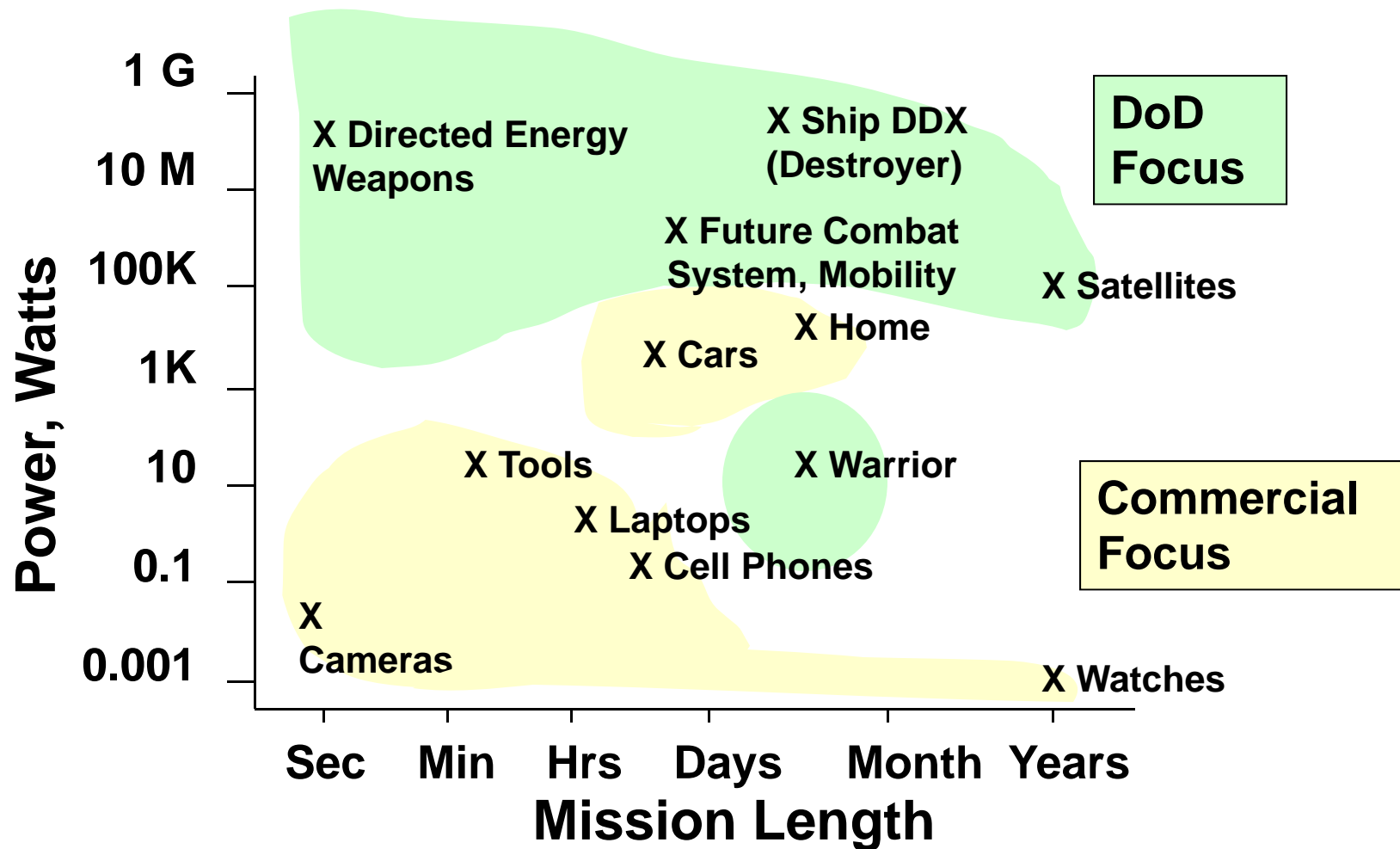
***Freeing the Commander from the Fixed Command Post***



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# **Disruptive Technology Example: Energy & Power Technologies**

# Energy and Power Technologies





# The Objective Force Army

## Today



*~100 lb.  
load*



*70+  
tons*



*0  
mph*

*From Platforms to  
System of Systems*



*C-130-Like  
Transportability*

## Future Force

*< 40 lb.  
effective  
load*



*Fully networked*

*< 20  
tons*



*> 40  
mph*



***Accelerating Transformational Capabilities***