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## **PSYOP: On a Complete Change in Organization, Practice, and Doctrine**

**Alfred Paddock, Jr.**

On Monday, June 21, 2010, Admiral Eric T. Olson, commander of the US Special Operations Command, announced a decision to change the term, "psychological operations" (PSYOP) to "Military Information Support" and "Military Information Support Operations" (MISO). He stated that henceforth the term, PSYOP, will be eliminated from usage in the military.

Admiral Olson commands all of the military services' special operations commands. He and General George Casey, Army chief of staff, agreed on the decision, which the Secretary of Defense approved. As Admiral Olson states, "This will be a complete change in organization, practice, and doctrine."

The bulk of our PSYOP forces is in the Army. Its only active duty organization, the 4th PSYOP Group, is located at Fort Bragg, North Carolina. Its commander, a colonel, reports to the commander of the US Army Special Operations Command (USASOC), a lieutenant general. In addition, there are two PSYOP groups in the Army Reserve.

Admiral Olson's memo announcing this decision states that the active duty PSYOP community is very receptive to this change. "Very" is the operative word. Based on my discussions with some active duty personnel over the past couple of years, I don't believe this to be the case. Of course, all of them knew that I was writing an article for publication, and asked for non-attribution.

And what about PSYOP reserve component (RC) personnel? Even though they are no longer assigned to USASOC, they represent two thirds of the PSYOP force structure. Admiral Olson's memo does not mention them. I talk to RC PSYOP personnel often, and my sense is that many in their community would not want to see the name changed.

The name, psychological operations, or PSYOP, has been employed since the Vietnam War. Prior to that, during World War II and Korea, "psychological warfare" was used. In other words, the term "psychological" was an integral part of our lexicon for almost 70 years. Most people understand that psychological operations or psychological warfare are intended to influence an audience in ways that support our objectives. This does not require much elaboration.

Changing the name to Military Information Support Operations (MISO), however, not only detracts from PSYOP lineage, it is impractical. The term, "information," is so diffuse as used

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throughout the US government that differentiating a MISO's mission would be difficult. But perhaps that's the purpose--camouflage. Some see the term, PSYOP, as too politically sensitive.

Not long ago I received an email from a friend in the UK, Professor Philip M. Taylor, one of the foremost authorities on propaganda history. He told me of an incident that took place several years ago that proved to be embarrassing to their 15 UK POG (Psychological Operations Group). Under political pressure, they changed their name to the 15 Information Support Group [sound familiar?]

After making the changes necessary to implement this action, one day a journalist asked some questions of a 15 Information Group member in which it became clear that the 15th actually still conducted PSYOP, no matter what the change in name. As Phil Taylor states, the journalist asked if the 15th was trying to hide something, and "down went the credibility." So the 15th changed its name back to 15 UK POG, as Phil states, "at enormous cost." What will a MISO soldier reply when a seasoned journalist asks if what his unit really does is PSYOP? How does one truthfully answer that question?

The decision has been made. But it is a sad and potentially embarrassing development for PSYOP.

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