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Open Scenario Study, Phase I Volume 3: Questionnaire Response

Jason A. Dechant, Study Co-Lead James S. Thomason, Study Co-Lead Michael F. Fitzsimmons Michael F. Niles Zachary S. Rabold

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IDA Document P-4326

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PREFACE

This document reports the work performed by the Institute for Defense Analyses in fulfillment of the first phase of the task titled "Open Scenarios for Defense Planning." The work was sponsored by the Deputy Under Secretary of Defense for Science and Technology with additional oversight by the Office of the Director of Program Analysis and Evaluation and the Force Structure, Resources, and Assessment Directorate (Joint Staff, J8). This is the third of three volumes. It presents the individual questionnaire responses IDA received from the Scenario Study Questionnaire that were used in volume 1 to conduct data analysis. This page is intentionally left blank.

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SUMMARY

At the request of the Department of Defense (DoD), the Institute for Defense Analyses (IDA) assessed the national security community's need for unclassified scenarios and found that a significant demand exists. In order to assess any demand for unclassified scenarios, and to elicit supporting details, IDA used the commercial website SurveyMonkey.com to develop a 22-question on-line questionnaire that was distributed by the Office of the Director for Program Analysis and Evaluation (OSD PA&E) and the Force Structure, Resources, and Assessment Directorate (Joint Staff, J8) to a broad cross-section of the national security community.

Each of the questions that appeared on the questionnaire was developed independently, over several iterations, by the study team and tested internally by an IDA team of experienced scenario users and survey methodologists. Additionally, the questionnaire was beta-tested at several project briefings attended by study sponsors and other potential questionnaire candidates before being approved for distribution.

Between 26 September 2007 and 31 October 2007, OSD PA&E and the Joint Staff, J8, distributed a total of 216 questionnaires across the United States Combatant Commands (COCOMs), the Joint Staff, the Armed Forces, the Office of the Secretary of Defense (OSD), commercial industry, international allies, service schools and academia, intergovernmental partners, and a variety of other organizations and institutions (federally funded research and developments centers, other U.S. defense agencies, etc.). In total, IDA received 78 responses from 73 offices across 36 organizations.

This volume presents each of the 78 individual questionnaire responses that IDA received between 26 September 2007 and 31 October 2007 in their original format. Since respondents answered the questionnaire with the understanding they would remain anonymous, IDA has removed all unique identifiers (name, organization, etc.) that may reveal a respondent's identity.

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QUESTIONNAIRE RESPONSES

| urvey title: | | | | | | |
|--|---|------------------------------------|--|--|----------------------|------------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 1 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collecte | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Mon, 9/24/07 10:27:2 | 20 AM | Respon | se Modified: Mon, | 9/24/07 10:39:31 A | M | |
| 1. Within DoD, scenarios are generally d | lefined as "depic | tions of a thre | at to international s | security, a corresp | oonding mission | for |
| J.S. and allied capabilities, and a strated your organization defines a scenario this | | | | space below, pleas | se indicate wheth | er |
| es, we define it about the same way | o way and, ii not | , now you don | | | | |
| | | | | | | |
| 2. What timeframe do most of the scena additional comments. | rios your organiz | ation work wi | th fall into? Please | use the text box I | below to provide | any |
| | Near-T | erm (0-4 years) | Mid-Term (| 5-9 years) L | ong-Term (10+ ye | ars) |
| INCLASSIFIED Scenario Timeframe | | x | | | | |
| CLASSIFIED Scenario Timeframe | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (w | hether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization's | tasks? | |
| Very Important (5 |) Important (4) | Somewhat Imp | oortant (3) Margina | Illy Important (2) | Not Important (1) | N/A ((|
| Inclassified Scenarios X | | | | | | |
| Classified Scenarios | Х | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIED scena | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| ext box below to provide any additional | l comments. | | | | | |
| /es | | | | | | |
| 5. Estimate what percentage of your org 'Others" that you identify below will also | | • | cceed 100%) is dev | oted to the function | ons listed below (| The |
| orce Structure & Capability Mix Analysis - | | - | | | | |
| Concept Development - 35 | | | | | | |
| Var Gaming (Strategic, M&S, planning, etc | c.) - 35 | | | | | |
| - | | | | | | |
| ntelligence & Threat Assessment - 10 | | | | | | |
| ntelligence & Threat Assessment - 10 | | | | | | |
| | scenarios are fo | r the function | s that your organiz | ation performs: | | |
| ntelligence & Threat Assessment - 10 6. Judge how important UNCLASSIFIED | scenarios are fo Very Important (5) | r the function Important (4) | s that your organiz Somewhat Important (3) | ation performs: Marginally Important (2) | Not Important (1) | N/A (0) |

| Acquisition | | | X |
|---|---|---|---|
| Concept Development | X | | |
| Experimentation | | | X |
| War Gaming (Strategic, M&S, planning, etc.) | x | | |
| Training/Education | | X | |
| Testing | | | X |
| Intelligence & Threat Assessment | X | | |
| Operational Planning | X | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | х | | | | | |
| Acquisition | | | | | х | |
| Concept Development | х | | | | | |
| Experimentation | | | | | х | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | Х | | | | | |
| Operational Planning | Х | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

| | U.S. Data | Non-U.S. Data | N/A |
|--|-----------|---------------|-----|
| Unit Types | x | | |
| Unit Names | x | | |
| Unit Type Codes (UTC) | X | | |
| Unit Identification Codes (UIC) | X | | |
| Partial UTC and Descriptors | x | | |
| Unit Equipment & Platforms | x | | |
| Unit Personnel | x | | |
| Geolocations for Unit Origin and Deployed Location | X | | |
| Latitude/Longitude | x | | |
| Parent Service | x | | |
| Parent Unit | x | | |
| Phase Used | x | | |
| Required Delivery Date | x | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Forces For

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Open Source

Source of U.S. force data for CLASSIFIED scenarios - Forces For

Source of Non-U.S. force data for CLASSIFIED scenarios - Intel Sources

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - PKO/HA/DR

Concept Development - HA/DR

Intelligence & Threat Assessment - PKO

Operational Planning - PKO

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | x | | | | | |

1

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 500,000

Estimate for UNCLASSIFIED Scenarios - 500,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - Save

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - Save

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

| No Response | |
|--|---------|
| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within community: | the DoD |
| No Response | |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): | |
| Organization: | |
| | |
| | |

<<Intentionally Blank>>

| survey title: | | | | | | |
|---|--|-----------------------------|---------------------------------|-------------------------------|---------------------------|------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 2 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | b Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Mon, 9/24/07 10:37:10 | 0 AM | Respor | se Modified: Mon, | 9/24/07 10:44:15 A | М | |
| 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strateg your organization defines a scenario this | ic concept for c | arrying out the | at mission" In the s | | - | |
| es, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scenar additional comments. | ios your organiz | ation work wi | th fall into? Please | use the text box b | pelow to provide a | any |
| | Near-Te | erm (0-4 years | Mid-Term (| 5-9 years) L | ong-Term (10+ yea | ars) |
| INCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | | | | х | |
| Comments: | | | | | | |
| Inclassified Scenarios | inpondin (4) | Contennation | oortant (3) Margina | | X X X | |
| Comments: | | | | | | |
| | | | | | | |
| I. Would you use UNCLASSIFIED scenar ext box below to provide any additional | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| | | | | | | |
| No | | | | | | |
| NU | | | | | | |
| NO 5. Estimate what percentage of your orga "Others" that you identify below will also | | - | cceed 100%) is dev | oted to the functio | ons listed below (| Гhe |
| 5. Estimate what percentage of your orga | | - | cceed 100%) is dev | oted to the functio | ons listed below (| Гhe |
| 5. Estimate what percentage of your orga Others" that you identify below will also No Response | apply in questi | ons 6-8): | | | ons listed below (| Гhe |
| . Estimate what percentage of your orga Others" that you identify below will also Io Response | apply in questions of the second seco | ons 6-8): r the function | | ation performs: Marginally | Not Important | N/A |
| . Estimate what percentage of your orga Others" that you identify below will also lo Response . Judge how important UNCLASSIFIED s | apply in questi | ons 6-8): r the function | s that your organiz Somewhat | ation performs: | | |
| 5. Estimate what percentage of your orga Others" that you identify below will also to Response 5. Judge how important UNCLASSIFIED s | apply in questions of the second seco | ons 6-8): r the function | s that your organiz Somewhat | ation performs: Marginally | Not Important (1) | N/# |
| 5. Estimate what percentage of your orga 'Others" that you identify below will also | apply in questions of the second seco | ons 6-8): r the function | s that your organiz Somewhat | ation performs: Marginally | Not Important (1) X | N/# |

| War Gaming (Strategic, M&S, planning, etc.) | x |
|--|---|
| Training/Education | X |
| Testing | Х |
| Intelligence & Threat Assessment | X |
| Operational Planning | Х |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | | | x | |
| Acquisition | | | | | х | |
| Concept Development | | | | | Х | |
| Experimentation | | | | | х | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | x | |
| Training/Education | | | | | х | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | | | | | х | |
| Operational Planning | | | | | х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Scenerios loosly based on COCOM Contingency Plans

 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

 U.S. Data
 Non-U.S. Data
 N/A

 Unit Types
 X
 X

| Unit Names | | | |
|--|---|---|--|
| Unit Type Codes (UTC) | x | x | |
| Unit Identification Codes (UIC) | x | x | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | | | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | X | x | |
| Parent Service | X | x | |
| Parent Unit | x | x | |
| Phase Used | | | |
| Required Delivery Date | X | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | х | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | х | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | x | | | | |
| Challenges of control and handling of classified scenarios during development and use | | x | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | x | | | | |
| Difficulty in accessing classified scenarios and associated data | | x | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

| UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented. |
|--|
| No Response |
| |
| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: |
| No Response |
| |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
| Organization: |
| |
| |

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|---|---|
| | |
| | |
| Displaying 3 of 78 respondents | |
| | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Mon, 9/24/07 1:50:25 PM | Response Modified: Mon, 9/24/07 2:01:51 PM |
| | ned as "depictions of a threat to international security, a corresponding mission for concept for carrying out that mission" In the space below, please indicate whether ay and, if not, how you define it. |
| Yes, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios additional comments. | your organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| Unclassified Scenarios X | mportant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Classified Scenarios X | |
| Comments: | |
| - | more often if they were more readily available to your organization? Please use the |
| text box below to provide any additional con | mments. |
| Yes | |
| Comment: Having unclassified scenarios that a resolved ease the non-govt partner's ability to u | re endorsed by OSD as representative of the challenges that need to be explored and utilize thise scenarios and gain from them. |
| | |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap | zation's total time (not to exceed 100%) is devoted to the functions listed below (The oply in questions 6-8): |
| Force Structure & Capability Mix Analysis - 10 | |
| Acquisition (Systems & Technology) - 20 | |
| Concept Development - 20 | |
| Experimentation - 30 | |
| War Gaming (Strategic, M&S, planning, etc.) - 2 | 20 |
| Training/Education - 0 | |
| Testing - 0 | |
| | |

Intelligence & Threat Assessment - 0

Operational Planning - 0

Г

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | х | | | |
| Acquisition | | x | | | | |
| Concept Development | X | | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | | х | | |
| Intelligence & Threat Assessment | | | | x | | |
| Operational Planning | | | | | Х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | | x | | | | | |
| Acquisition | | X | | | | | |
| Concept Development | | | x | | | | |
| Experimentation | | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | | |
| Training/Education | X | | | | | | |
| Testing | | | x | | | | |
| Intelligence & Threat Assessment | X | | | | | | |
| Operational Planning | X | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |

14

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | | |
| Unit Types | x | х | | | | | | |
| Unit Names | | | | | | | | |
| Unit Type Codes (UTC) | | | | | | | | |
| Unit Identification Codes (UIC) | | | | | | | | |
| Partial UTC and Descriptors | x | х | | | | | | |
| Unit Equipment & Platforms | x | х | | | | | | |
| Unit Personnel | x | х | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | х | | | | | | |
| Latitude/Longitude | x | х | | | | | | |
| Parent Service | | | | | | | | |
| Parent Unit | | | | | | | | |
| Phase Used | х | x | | | | | | |
| Required Delivery Date | х | х | | | | | | |
| Comments: More data types the better | | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Service programs

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Variuos unclas

Source of U.S. force data for CLASSIFIED scenarios - Service programs

Source of Non-U.S. force data for CLASSIFIED scenarios - Intel

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | |
| Assumptions | (3) X | (+) | (0) | (2) | (1) | (0) | | |
| Context/Road to War (Background and Timeline) | | | x | | | | | |
| Threat/Challenge (Red) | | x | | | | | | |

| Objectives (Blue) | x |
|--|---|
| Strategic Concept (Strategic-level) | x |
| Concept of Operations (Operational-level) | x |
| Forces Data | X |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Through partnership with US Joint Forces Commans

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 3 Man years

Estimate for UNCLASSIFIED Scenarios - 3 Man Years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 1.5 man years

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 1.5 Man years

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 2 Man Years

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Unclas scenarios assist greatly when the conops requires "Coalition" support...and most do nowadays

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| urvey title: | | | | | | |
|---|---|------------------------------------|--|--|----------------------|------------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 4 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collecto | or: Survey Link (We | b Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Tue, 9/25/07 1:19:38 | PM | Respon | se Modified: Tue, | 9/25/07 1:50:04 PN | 1 | |
| 1. Within DoD, scenarios are generally do U.S. and allied capabilities, and a strateg your organization defines a scenario this | jic concept for c | arrying out the | it mission" In the s | | - | |
| es, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scenar | | zation work wi | h fall into? Please | use the text hav | helow to provide | anv |
| additional comments. | | | | use the text box | | any |
| | Near-T | erm (0-4 years) | Mid-Term (| 5-9 years) L | ong-Term (10+ ye | ars) |
| INCLASSIFIED Scenario Timeframe | | x | | | | |
| CLASSIFIED Scenario Timeframe | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (wh | hether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization's | tasks? | |
| Very Important (5) |) Important (4) | Somewhat Imp | ortant (3) Margina | Ily Important (2) | Not Important (1) | N/A (|
| Inclassified Scenarios | Х | | | | | |
| Classified Scenarios | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIED scenar | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| text box below to provide any additional | comments. | | | | | |
| (es | | | | | | |
| 5. Estimate what percentage of your orga | anization's total | time (not to e) | ceed 100%) is dev | oted to the function | ons listed below (| The |
| 'Others" that you identify below will also | | - | , | | · | |
| Concept Development - 33 | | | | | | |
| Var Gaming (Strategic, M&S, planning, etc. | .) - 33 | | | | | |
| Dperational Planning - 34 | | | | | | |
| | | | | | | |
| | scenarios are fo | r the function | that your organiz | ation performe | | |
| 6. Judge how important UNCLASSIFIED | | | | - | Not Important | N// |
| 3. Judge how important UNCLASSIFIED | scenarios are fo Very Important (5) | r the function Important (4) | s that your organiz Somewhat Important (3) | ation performs: Marginally Important (2) | Not Important (1) | N/A (0) |
| 5. Judge how important UNCLASSIFIED | Very Important | Important | Somewhat | Marginally | | |

| Concept Development | Х | | | |
|---|---|---|---|---|
| Experimentation | | | | x |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | |
| Training/Education | | | | x |
| Testing | | | X | |
| Intelligence & Threat Assessment | | X | | |
| Operational Planning | Х | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: | | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | | |
| Force Structure & Capability Mix Analysis | | x | | | | | | |
| Acquisition | | | | x | | | | |
| Concept Development | X | | | | | | | |
| Experimentation | | | | | X | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | | | |
| Training/Education | | | | | x | | | |
| Testing | | | x | | | | | |
| Intelligence & Threat Assessment | | x | | | | | | |
| Operational Planning | Х | | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | | |
| Other 2 | | | | | | | | |
| Other 3 | | | | | | | | |
| Other 4 | | | | | | | | |
| Other 5 | | | | | | | | |
| Comments: | | | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

| | U.S. Data | Non-U.S. Data | N/A |
|--|-----------|---------------|-----|
| Unit Types | X | | |
| Unit Names | X | | |
| Unit Type Codes (UTC) | X | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | | | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | х | | |
| Latitude/Longitude | | | |
| Parent Service | х | | |
| Parent Unit | | | |
| Phase Used | | | |
| Required Delivery Date | x | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - JFAST

Source of U.S. force data for CLASSIFIED scenarios - JFAST

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

T

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key |
|---|
| scenario components and indicate their importance. |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | x | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | x | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

L

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 500K

Estimate for UNCLASSIFIED Scenarios - 250K

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 25

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 75

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Compile set of previously used unclassified scenarios. 50 %

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

| 22. Please provide your name and contact information (optional) and the name of your organization (required): | | | | | |
|---|--|--|--|--|--|
| Organization: - | | | | | |
| | | | | | |
| | | | | | |

<<Intentionally Blank>>
| Scenario Study Questionnaire | | | | | | |
|---|---|---|--|--|-------------------|-----------------|
| | | | | | | |
| Displaying 5 of 78 respondents | | | | | | |
| | | Collect | or: Survey Link (We | h Link) | | |
| Response Type: Normal Response | | Collect | | | | |
| Custom Value: empty | | - | | | | |
| Response Started: Tue, 9/25/07 2:17 | :54 PM | Respor | nse Modified: Tue, | 9/25/07 2:29:43 PN | 1 | |
| 1. Within DoD, scenarios are generall U.S. and allied capabilities, and a stra your organization defines a scenario | ategic concept for ca | arrying out th | at mission" In the s | | - | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the sce additional comments. | enarios your organiz | ation work wi | ith fall into? Please | use the text box I | below to provide | any |
| | Near-Te | erm (0-4 years |) Mid-Term (| 5-9 years) L | .ong-Term (10+ ye | ars) |
| UNCLASSIFIED Scenario Timeframe | | | | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Commonts: | | | | | | |
| 3. How important a role do scenarios | | | | - | | |
| Very Importan | (whether UNCLASS tt (5) Important (4) | | | - | | N/A (X |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios | | | | - | | |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios | t (5) Important (4) | | | - | | |
| 3. How important a role do scenarios | t (5) Important (4) X enarios more often in | Somewhat Im | portant (3) Margina | ally Important (2) N | Not Important (1) | x |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios 4. Would you use UNCLASSIFIED scenarios | t (5) Important (4) X enarios more often in | Somewhat Im | portant (3) Margina | ally Important (2) N | Not Important (1) | x |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your of the second second | t (5) Important (4) X enarios more often it onal comments. organization's total t | Somewhat Im f they were m time (not to e: | portant (3) Margina | ally Important (2) N | Not Important (1) | the |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios 4. Would you use UNCLASSIFIED scenarios 5. Estimate what percentage of your a "Others" that you identify below will a second sec | t (5) Important (4) X enarios more often it onal comments. organization's total t also apply in questio | Somewhat Im f they were m time (not to e: | portant (3) Margina | ally Important (2) N | Not Important (1) | X |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analys | t (5) Important (4) X enarios more often it onal comments. organization's total f also apply in question | Somewhat Im f they were m time (not to e: | portant (3) Margina | ally Important (2) N | Not Important (1) | X |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio No 5. Estimate what percentage of your a "Others" that you identify below will a Force Structure & Capability Mix Analys War Gaming (Strategic, M&S, planning, | t (5) Important (4) X enarios more often it onal comments. organization's total f also apply in questio is - 80 etc.) - 10 | Somewhat Im f they were m time (not to e) ons 6-8): | portant (3) Margina | ally Important (2) N | Not Important (1) | the |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios Comments: 4. Would you use UNCLASSIFIED scenarios 4. Would you use UNCLASSIFIED scenarios 5. Estimate what percentage of your of the second scenarios 5. Estimate what percentage of your of the second scenarios 5. Estimate what percentage of your of the second scenarios 5. Estimate what percentage of your of the second scenarios 5. Estimate what percentage of your of the second scenarios 6. Estimate what percentage of your of the second scenarios 6. Estimate what percentage of your of the second scenarios 6. Estimate what percentage of your of the second scenarios 7. Estimate what percentage of your of the second scenarios 7. Estimate what percentage of your of the second scenarios 7. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate what percentage of your of the second scenarios 8. Estimate you of the second scenarios 8. Estimate you of the s | t (5) Important (4) X enarios more often it onal comments. organization's total f also apply in questio is - 80 etc.) - 10 | Somewhat Im f they were m time (not to e) ons 6-8): | portant (3) Margina | ally Important (2) N | Not Important (1) | the |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analys War Gaming (Strategic, M&S, planning, Other 1(Please specify function and per | x enarios more often in organization's total f also apply in question is - 80 etc.) - 10 centage) - Research | Somewhat Im f they were m time (not to e: ons 6-8): | portant (3) Margina ore readily availabl | ally Important (2) N le to your organiza | Not Important (1) | the |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios 4. Would you use UNCLASSIFIED scenarios 5. Estimate what percentage of your of the second scenarios | x enarios more often in organization's total f also apply in question is - 80 etc.) - 10 centage) - Research | Somewhat Im f they were m time (not to e: ons 6-8): | portant (3) Margina ore readily availabl | ally Important (2) N le to your organiza | Not Important (1) | the |
| 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analys War Gaming (Strategic, M&S, planning, Other 1(Please specify function and per | x enarios more often it onal comments. organization's total f also apply in question is - 80 etc.) - 10 centage) - Research for Very Important (5) | Somewhat Imp f they were m time (not to expons 6-8): 10 r the function Important | portant (3) Margina ore readily availabl xceed 100%) is dev s that your organiz Somewhat | ally Important (2) N le to your organiza roted to the function ration performs: Marginally | Not Important (1) | X the The |

| Concept Development | | х |
|---|---|---|
| Experimentation | | х |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | | Х |
| Testing | | х |
| Intelligence & Threat Assessment | | х |
| Operational Planning | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | x | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | x | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | х | х | | | | | |
| Unit Names | Х | х | | | | | |
| Unit Type Codes (UTC) | х | | | | | | |
| Unit Identification Codes (UIC) | х | | | | | | |
| Partial UTC and Descriptors | Х | | | | | | |
| Unit Equipment & Platforms | Х | х | | | | | |
| Unit Personnel | х | | | | | | |
| Geolocations for Unit Origin and Deployed Location | Х | x | | | | | |
| Latitude/Longitude | х | x | | | | | |
| Parent Service | х | x | | | | | |
| Parent Unit | х | x | | | | | |
| Phase Used | х | х | | | | | |
| Required Delivery Date | х | | | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - MSFD

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - (Z) MCO-1 (Z) MCO-2 (Z) MCO-3

War Gaming (Strategic, M&S, planning, etc.) - (Z) SSSP/ISP

Other 1 (Carry over "Other" as specified in question 5) - (Z) SSSP/ISP

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | | x | | | | |
| Context/Road to War (Backgrour Timeline) | nd and | x | | | | |
| Threat/Challenge (Red) | | x | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-leve | el) | x | | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | x | | | | |
| Other 1 (Please list component b | elow) | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Acquire thru Analytic Agenda

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
|---|
| Organization: - |
| |

| survey title: | | | | | | |
|---|------------------|-----------------|--------------------------------|---------------------|--------------------|--------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 6 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Tue, 9/25/07 3:57:56 F | M | Respor | se Modified: Tue, | 9/25/07 4:19:34 PM | I | |
| 1. Within DoD, scenarios are generally de | fined as "depic | tions of a thre | at to international | security, a corresp | onding mission | for |
| U.S. and allied capabilities, and a strategi | = | | | | - | |
| your organization defines a scenario this | way and, if not | , how you defi | ne it. | | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| 2. What timeframe do most of the scenario additional comments. | os your organiz | ation work wi | th fall into? Please | use the text box b | below to provide | any |
| | Near-T | erm (0-4 years | Mid-Term (| 5-9 years) L | ong-Term (10+ ye | ars) |
| UNCLASSIFIED Scenario Timeframe | | | | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| comments. | | | | | | |
| 3. How important a role do scenarios (whe | other LINCLASS | | SSIFIED) play in vo | ur organization's | tasks? | |
| | | | oortant (3) Margina | - | | N/A ((|
| Unclassified Scenarios | important (4) | | ontant (3) Margine | | ot important (1) | |
| | | Х | | | | |
| Classified Scenarios X | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIED scenari text box below to provide any additional c | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| | ioninento. | | | | | |
| Yes | | | | | | |
| Comment: We would need to determine whe | ther and how to | use unclassifie | d scenarios. | | | |
| | ninetienle tetel | | (a a a d 400 %) is down | | ne listed helew (| The |
| 5. Estimate what percentage of your organ "Others" that you identify below will also | | • | (ceed 100%) is dev | oted to the functio | ons listed below (| Ine |
| Force Structure & Capability Mix Analysis - 8 | | | | | | |
| | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | - 20 | | | | | |
| 6. Judge how important UNCLASSIFIED s | cenarios are fo | r the function | s that your organiz | ation performs: | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | X | | | |
| Acquisition | | | | | | х |
| Acquisition | | | | | |) |

| Concept Development | х | |
|---|---|--|
| Experimentation | Х | |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | Х | |
| Testing | х | |
| Intelligence & Threat Assessment | х | |
| Operational Planning | х | |
| Other 1 (Carry over "Other" as specified in question 5) | x | |
| Other 2 | х | |
| Other 3 | х | |
| Other 4 | х | |
| Other 5 | х | |
| Comments: | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | х | | | |
| Operational Planning | | | х | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U | J.S. and Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|---|------------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | X | x | |
| Unit Names | X | x | |
| Unit Type Codes (UTC) | X | x | |
| Unit Identification Codes (UIC) | X | x | |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | X | x | |
| Geolocations for Unit Origin and Deployed Location | X | x | |
| Latitude/Longitude | X | x | |
| Parent Service | X | x | |
| Parent Unit | X | x | |
| Phase Used | X | x | |
| Required Delivery Date | x | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - N/A

Source of Non-U.S. force data for UNCLASSIFIED scenarios - N/A

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - (Z) MCO-1, (Z) MCO-2, and (Z) MCO-3

War Gaming (Strategic, M&S, planning, etc.) - Vignettes

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | X |

| Other 2 | Х |
|-----------|---|
| Other 3 | Х |
| Other 4 | Х |
| Other 5 | Х |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | x | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - \$2,000,000

Estimate for UNCLASSIFIED Scenarios - \$50,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 10

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 10

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Collaborate with allies (10)

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

I think the strategic analysis community will have to grapple with how best to use such scenarios.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| urvev title: | | | | | | |
|--|------------|-----------------|----------------------|--------------------|-----------------------|------------|
| | | | | | | |
| additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A Unclassified Scenarios X Comments: Comments: Comments: Somewhat Important (3) Marginally Important (2) Not Important (1) N/A Unclassified Scenarios X Comments: Comments: Comments: Somewhat Important (3) Marginally Important (2) Not Important (1) N/A 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 60 War Gaming (Strategic, M&S, planning, etc.) - 20 Xet Xet Xet | | | | | | |
| | | | | | | |
| Scenario Study Questionnaire Displaying 7 of 78 respondents Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Wed, 9/26/07 4:38:03 PM Response Modified: Wed, 9/26/07 4:46:20 PM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission " In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes. we define it about the same way 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Comments: Comments: Yes Security additional comments. Yes Security additional comments. Yes Yes Security additional comments. Yes Yes | | | | | | |
| Scenario Study Questionnaire Displaying 7 of 78 respondents Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Wed, 9/26/07 4:38:03 PM Response Modified: Wed, 9/26/07 4:46:20 PM 1. Within DoD, scenarios are generally defined as "depictions of a threat to International security, a corresponding mission for US. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: 2. 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Comments: 4. 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes< | | | | | | |
| | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Wed, 9/26/07 4:38:03 PM | | Respor | se Modified: Wed, | 9/26/07 4:46:20 |) PM | |
| U.S. and allied capabilities, and a strategic cond | cept for c | arrying out the | at mission" In the s | - | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| - | ur organiz | zation work wi | th fall into? Please | use the text bo | ox below to provide | any |
| | Near-T | erm (0-4 years) | Mid-Term (| 5-9 years) | Long-Term (10+ ye | ears) |
| JNCLASSIFIED Scenario Timeframe | | | | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (whether l | UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization | n's tasks? | |
| Very Important (5) Impo | rtant (4) | Somewhat Imp | oortant (3) Margina | Illy Important (2) | Not Important (1) | N/A (|
| Jnclassified Scenarios | | | | | | |
| Classified Scenarios X | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| - | | f they were m | ore readily availabl | e to your organ | ization? Please use | the |
| text box below to provide any additional comme | ents. | | | | | |
| Yes | | | | | | |
| | | | | | | |
| | | | ceed 100%) is dev | oted to the fund | ctions listed below (| (The |
| | | - | | | | |
| | | | | | | |
| | | | | | | |
| Scenario Study Questionnaire Displaying 7 of 78 respondents Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Wed, 9/26/07 4.38:03 PM Response Modified: Wed, 9/26/07 4.46:20 PM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for US, and allide dapublities, and a strategic concept for carring our that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Ves, we define it about the same way 2. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+years) UNCLASSIFIED Scenario Timeframe X Comments: X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very important (5) Not important (2) Not important (1) NA 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text tox below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below w | | | | | | |
| 6. Judge how important UNCLASSIFIED scenar | ios are fo | r the function | s that your organiz | ation performs | : | |
| | | • | | | | N// (0) |
| | | · · / | | , | | (-) |
| | | | | | X | |
| Acquisition | | | | | X | |

| Concept Development | x | |
|---|---|---|
| Experimentation | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education X | | |
| Testing | х | |
| Intelligence & Threat Assessment | x | |
| Operational Planning | х | |
| Other 1 (Carry over "Other" as specified in question 5) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

| 7. Judge how important CLASSIFIED sce | . Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | |
|---|--|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | x | | | | |
| Concept Development | | x | | | | |
| Experimentation | | | | | Х | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | х | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U. | S. and Non-U.S. forces in your s | cenarios. Select all th | at apply. |
|--|----------------------------------|-------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | Х | х | |
| Unit Type Codes (UTC) | Х | х | |
| Unit Identification Codes (UIC) | x | | |
| Partial UTC and Descriptors | Х | | |
| Unit Equipment & Platforms | x | х | |
| Unit Personnel | x | х | |
| Geolocations for Unit Origin and Deployed Location | Х | х | |
| Latitude/Longitude | x | х | |
| Parent Service | х | х | |
| Parent Unit | x | х | |
| Phase Used | Х | х | |
| Required Delivery Date | х | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - NA

Source of Non-U.S. force data for UNCLASSIFIED scenarios - NA

Source of U.S. force data for CLASSIFIED scenarios - Services, Intelligence Community

Source of Non-U.S. force data for CLASSIFIED scenarios - Services, Intelligence Community

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Z-MCO1, Z-MCO2, Z-MCO3

Intelligence & Threat Assessment - Z-MCO1, Z-MCO2, Z-MCO3

Operational Planning - Z-MCO1, Z-MCO2, Z-MCO3

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key |
|---|
| scenario components and indicate their importance. |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | X | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | x | | | | | |

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Participation in Analytic Agenda.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 5

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: |
|--|
| No Response |
| |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
| |
| Organization: - |
| |
| |
| |

| survey title: Scenario Study Questionnaire | |
|---|--|
| | |
| | |
| | |
| Displaying 8 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 9/27/07 10:12:48 AM | Response Modified: Thu, 9/27/07 12:20:42 PM |
| | as "depictions of a threat to international security, a corresponding mission for ncept for carrying out that mission" In the space below, please indicate whether and, if not, how you define it. |
| res, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios yo additional comments. | our organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| JNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: We use UNCLASS for testing purpose | 3S |
| | |
| | UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | ortant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 |
| Unclassified Scenarios | X |
| Classified Scenarios X | |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenarios motor text box below to provide any additional comm | ore often if they were more readily available to your organization? Please use the nents. |
| No | |
| | |
| 5. Estimate what percentage of your organizati "Others" that you identify below will also apply | ion's total time (not to exceed 100%) is devoted to the functions listed below (The y in questions 6-8): |
| Force Structure & Capability Mix Analysis - 5 | |
| | |
| Concept Development - 5 | |
| | |
| Experimentation - 5 | |
| Concept Development - 5 Experimentation - 5 War Gaming (Strategic, M&S, planning, etc.) - 40 Testing - 5 | |

Very Important Important Somewhat

Marginally

Not Important N/A

| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
|---|-----|-----|---------------|---------------|-----|-----|
| Force Structure & Capability Mix Analysis | | | x | | | |
| Acquisition | | | | | x | |
| Concept Development | | | x | | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | | x | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | | | x | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | х | | | |
| Acquisition | | | | | X | |
| Concept Development | | | х | | | |
| Experimentation | | | х | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | x | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | | | x | | | |
| Operational Planning | X | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Others (Please list below)

Comment: Command Directed

| 9. Select from the list below the type of data you require for both | U.S. and Non-U.S. forces in your s | scenarios. Select all the | at apply. |
|---|------------------------------------|---------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | х | |
| Unit Names | Х | х | |
| Unit Type Codes (UTC) | Х | х | |
| Unit Identification Codes (UIC) | Х | х | |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | Х | х | |
| Unit Personnel | Х | х | |
| Geolocations for Unit Origin and Deployed Location | Х | х | |
| Latitude/Longitude | Х | х | |
| Parent Service | Х | х | |
| Parent Unit | Х | х | |
| Phase Used | Х | х | |
| Required Delivery Date | Х | х | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - CENTCOM J2

Source of Non-U.S. force data for CLASSIFIED scenarios - CENTCOM J2

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Concept Development - MCO-1 (Z), other Compartmentalized (Z)

Experimentation - Iraq JICM Scenario (U), MCO-1 (Z)

War Gaming (Strategic, M&S, planning, etc.) - MCO-1 (Z), other Compartmentalized (Z)

Testing - Iraq JICM Scenario (U)

Operational Planning - MCO-1 (Z), other Compartmentalized (Z)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|----------------|-----------|--------------------|---------------------|---------------|-----|--|
| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A | |
| | (5) | (4) | (3) | (2) | (1) | (0) | |

Х

| Context/Road to War (Background and Timeline) | x |
|--|--|
| Threat/Challenge (Red) | x |
| Objectives (Blue) | x |
| Strategic Concept (Strategic-level) | x |
| Concept of Operations (Operational-level) | x |
| Forces Data | x |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: 1. Strategic targets 2. Force Depplo | yment (Priorities: Blue & Red) 3. ATO (Blue & Red) |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very | Important | Somewhat | Marginally | Not | N/A |
|---|---------------|-----------|---------------|---------------|---------------|-----|
| | Important (5) | (4) | Important (3) | Important (2) | Important (1) | (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | x | |
| Challenges of control and handling of classified scenarios during development and use | | | | | x | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | x | | | | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

None

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Not using any at this time

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Command Guidance

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.5 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|--|--------|
| | |
| Displaying 9 of 78 respondents | |
| | |
| Response Type: Normal Response Collector: Survey Link (Web Link) | |
| Custom Value: empty | |
| Response Started: Thu, 9/27/07 1:12:30 PM Response Modified: Thu, 9/27/07 1:30:19 PM | |
| 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. | |
| Yes, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide an additional comments. | iy |
| Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) | s) |
| UNCLASSIFIED Scenario Timeframe X | |
| CLASSIFIED Scenario Timeframe X | |
| Comments: | |
| 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? | |
| 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X | 'A (0) |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X | 'A (0) |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. | |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X Classified Scenarios X Comments: Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the second sec | |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The scenarios is total time) | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use th text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10% | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X Comments: Comments: Comments: Comments: Comments: Somewhat Important (1) N/ N/ Not Important (1) N/ 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10% Acquisition (Systems & Technology) - 10% N/ | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10% Acquisition (Systems & Technology) - 10% Concept Development - 20% | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X Comments: | ne |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use th text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10% Acquisition (Systems & Technology) - 10% Concept Development - 20% Experimentation - 20% War Gaming (Strategic, M&S, planning, etc.) - 10% | ne |

Operational Planning - 0%

Other 1(Please specify function and percentage) - 10% - Information Sharing with NGO and 1st Responders

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | | | |
| Acquisition | Х | | | | | |
| Concept Development | Х | | | | | |
| Experimentation | x | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | x | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | (-) | () | X | | | (-) |
| Acquisition | | | x | | | |
| Concept Development | x | | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | х | | | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

| . Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | |
|---|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | | | | | | |
| Unit Names | | | | | | |
| Unit Type Codes (UTC) | | | | | | |
| Unit Identification Codes (UIC) | | | | | | |
| Partial UTC and Descriptors | | | | | | |
| Unit Equipment & Platforms | | | | | | |
| Unit Personnel | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | X | | | | |
| Latitude/Longitude | | | | | | |
| Parent Service | | | | | | |
| Parent Unit | | | | | | |
| Phase Used | | | | | | |
| Required Delivery Date | | | | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | | |
| Assumptions | | х | | | | | | | |
| Context/Road to War (Background and Timeline) | | | | | | | | | |
| Threat/Challenge (Red) | X | | | | | | | | |
| Objectives (Blue) | X | | | | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | | | | |
| Concept of Operations (Operational-level) | | x | | | | | | | |

| Forces Data | x |
|---------------------------------------|---|
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 25%

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 25%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

| No Response | |
|---------------------------------|--|
| 21. Please provid community: | any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD |
| No Response | |
| 22. Please provid | your name and contact information (optional) and the name of your organization (required): |
| Organization: - | |

| survey title: Scenario Study Questionnaire | |
|--|---|
| , | |
| | |
| Displaying 10 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 9/27/07 3:26:31 PM | Response Modified: Thu, 9/27/07 3:40:39 PM |
| | as "depictions of a threat to international security, a corresponding mission for cept for carrying out that mission" In the space below, please indicate whether and, if not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios yo additional comments. | ur organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| 3. How important a role do scenarios (whether | UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | ortant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | X |
| Classified Scenarios | X |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenarios mo text box below to provide any additional comm | ore often if they were more readily available to your organization? Please use the ents. |
| Yes | |
| Comment: Unclass scenarios would allow our NGC how the world really works, i.e., the USG is not the | D and UN partners to participate which is critical to improving DOD's understanding of only player. |
| 5. Estimate what percentage of your organization "Others" that you identify below will also apply | on's total time (not to exceed 100%) is devoted to the functions listed below (The r in questions 6-8): |
| Force Structure & Capability Mix Analysis - 0 | |
| Acquisition (Systems & Technology) - 0 | |
| War Gaming (Strategic, M&S, planning, etc.) - 25 | |
| Training/Education - 25 | |
| | |

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | | | | x |
| Acquisition | | | | | | x |
| Concept Development | | | | x | | |
| Experimentation | | | | x | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | x | | | |
| Testing | | | | Х | | |
| Intelligence & Threat Assessment | | | | | | x |
| Operational Planning | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | x | |
| Training/Education | | | | | х | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Comment: Don't know the origins of the class scenarios of the DOD exercises in which we (DoS) participate.

| 9. Select from the list below the type of data you require for both U.S. and Nor | n-U.S. forces in your s | scenarios. Select all th | at apply. |
|--|-------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | | | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | | x | |
| Unit Personnel | | x | |
| Geolocations for Unit Origin and Deployed Location | | x | |
| Latitude/Longitude | | x | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | | | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key |
|---|
| scenario components and indicate their importance. |

| | Very Important | Important | | | - | N/A |
|---|----------------|-----------|-----|-----|-----|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | Х | | | | |
| Context/Road to War (Background and Timeline) | | | x | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | | х | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | | | | x | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

| 14. Indicate how important the below factors are influencing your decision and also indicate thei | - | | CLASSIFIED scei | narios. Add any a | additional facto | ors |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | | x | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | | | | x | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Use both, but prefer unclass to be able to include international (non-USG) partners, as well as USAID (USAID doesn't have easy access to any class systems in the field or in DC)

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

There are bigger problems with DOD's scenarios than whether they are class or unclass, i.e., they are often unrealistic because they don't incorporate other non-USG players, don't exercise real-world obstacles for the interagency, e.g., staffing and funding shortfalls, and most importantly, do not address the learning objectives of non-DOD players. Until these issues are addressed, the question of class or unclass is largely irrelevant (although, of course, unclass scenarios would be easier to share with non-USG players).

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -
| survey title: Scenario Study Questionnaire | | | |
|--|--|---|-------------------------------|
| | | | |
| Displaying 11 of 78 respondents | | | |
| Response Type: Normal Response | Collector: Sur | vey Link (Web Link) | |
| Custom Value: empty | | | |
| Response Started: Fri, 9/28/07 11:56:57 AM | Response Moo | dified: Fri, 9/28/07 12:16:1 | 2 PM |
| 1. Within DoD, scenarios are generally defined U.S. and allied capabilities, and a strategic con your organization defines a scenario this way a | ncept for carrying out that miss | | |
| No | | | |
| <i>Comment:</i> In creative work, such as think tanks off future history. They may be favorable or unfavorable some analysis projects, "scenarios" are associated constraint of a particular strategic concept. In my c | ble stories. They are often more a d with blessed challenge problem | bout a challenge than abou sand even related data ba | t the soluton. To be sure, in |
| 2. What timeframe do most of the scenarios yo additional comments. | our organization work with fall i | nto? Please use the text I | box below to provide any |
| | Near-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| JNCLASSIFIED Scenario Timeframe | | | x |
| CLASSIFIED Scenario Timeframe | | | X |
| Comments: Why would such a question be asked? | ? I would think many orgnizations | would use scenarios for dif | ferent time frames. |
| 3. How important a role do scenarios (whether | UNCLASSIFIED or CLASSIFIEI | D) play in your organizatio | on's tasks? |
| Very Important (5) Impo | ortant (4) Somewhat Important | (3) Marginally Important (2 | 2) Not Important (1) N/A (0 |
| Unclassified Scenarios | x | | |
| Classified Scenarios | x | | |
| Comments: | | | |
| 4. Would you use UNCLASSIFIED scenarios motor text box below to provide any additional comm | | dily available to your orga | nization? Please use the |
| Yes | | | |
| Comment: By this, I imagine is meant "would you ' | standardized' unclassified scenar | rios more often if" | |
| 5. Estimate what percentage of your organizati "Others" that you identify below will also apply | | 00%) is devoted to the fu | nctions listed below (The |
| Force Structure & Capability Mix Analysis - 20 | | | |
| Acquisition (Systems & Technology) - 20 | | | |
| Concept Development - 20 | | | |

War Gaming (Strategic, M&S, planning, etc.) - 10

Intelligence & Threat Assessment - 10

Other 1(Please specify function and percentage) - 20

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | х | | | | | |
| Concept Development | Х | | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | Х | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| <i>Comments:</i> Developing scenarios is a natur counterproductive. | al part of creative | analysis. Usir | g someone else's st | rategy is sometimes | s useful, but somet | imes |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | X | | | | |
| Acquisition | | x | | | | |
| Concept Development | | | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

| 9. Select from the list below the type of data you require for both U.S. and Nor | n-U.S. forces in your | scenarios. Select all th | at apply. |
|---|-------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | | | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | | | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | | | |
| Latitude/Longitude | | | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | | | |
| Required Delivery Date | | | |
| <i>Comments:</i> "require" is one of those words. How can the question be answered with information, is it then "required?" | hout disaggregating? If | one project "requires" | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

No Response

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

| 14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors |
|---|
| influencing your decision and also indicate their importance level. |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | x | | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Too much trouble to work with and with insufficient value-added

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| Displaying 12 of 78 respondents Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Mon, 10/1/07 6:18:03 AM Response Modified: Mon, 10/1/07 6:33:02 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission f U.S. and allied capabilities, and a strategic concept for carrying out that mission 'In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way 2. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide a additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CASSIFIED Scenario Timeframe X CASSIFIED Scenario Timeframe X CASSIFIED Scenarios Timeframe X CASSIFIED Scenarios Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interesteresteresteresteresteresterestere | survey title: Scenario Study Questionnaire | |
|---|--|--|
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Modified: Mon, 10/1/07 6:18:03 AM Response Started: Mon, 10/1/07 6:18:03 AM Response Modified: Mon, 10/1/07 6:33:02 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission f U.S. and alled capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide a additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ year) UNCLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also intereste SAT so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (3) Classified Scenarios X Comments: Comments: Site out also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (4) Somewhat Important (3) | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Modified: Mon, 10/1/07 6:33.02 AM Response Started: Mon, 10/1/07 6:18:03 AM Response Modified: Mon, 10/1/07 6:33.02 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission f U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide a additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ year) UNCLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also Intereste SAT so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (3) Important (3) Somewhat Important (3) Marginally Important (1). No Important (1) Munclassified Scenarios X classified Scenarios X classified Scenarios X classified Scenarios X classified Scenarios X classified Scenarios X <td>Displaying 12 of 78 respondents</td> <td></td> | Displaying 12 of 78 respondents | |
| Custom Value: ampty Response Started: Mon, 10/1/07 6:18:03 AM Response Modified: Mon, 10/1/07 6:33:02 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission f VLS. and allied capabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide a additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interests 8XT so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) Munclassified Scenarios X Classified Scenarios X Classified Scenarios X Classified Scenarios X Classified Scenarios <t< td=""><td></td><td>Collector: Survey Link (Web Link)</td></t<> | | Collector: Survey Link (Web Link) |
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| | | A Bespense Medified: Map. 10/1/07 6:22:02 AM |
| U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide a additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interestere S&T sow also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) Unclassified Scenarios X Comments: X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - | | |
| 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide a additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ year) UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interestes S&T so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N Unclassified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | U.S. and allied capabilities, and a strategic of | concept for carrying out that mission" In the space below, please indicate whether |
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| additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interester S&T so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Very Important (5) Indeasified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1************************************ | 2. What timeframe do most of the scenarios | your organization work with fall into? Please use the text box below to provide any |
| UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interestered sets to consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N Unclassified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| X CLASSIFIED Scenario Timeframe X Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interestered starts are also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N Unclassified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interesteres S&T so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | UNCLASSIFIED Scenario Timeframe | x |
| S&T so we also consider the Long Term (10+ years) 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | CLASSIFIED Scenario Timeframe | x |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | - | - |
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| Classified Scenarios X Comments: A. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (100%) is devoted to the function (100%) is devoted to the functio | Very Important (5) Ii | mportant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | Unclassified Scenarios | х |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | Classified Scenarios X | |
| text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | Comments: | |
| text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| No 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (1 "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | - | |
| "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| Acquisition (Systems & Technology) - 30 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | Force Structure & Capability Mix Analysis - 5 | |
| Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| War Gaming (Strategic, M&S, planning, etc.) - 5 Training/Education - 0 | | |
| Training/Education - 0 | | |
| Training/Education - 0 | War Gaming (Strategic, M&S, planning, etc.) - { | 5 |
| | | |
| | - | |
| Intelligence & Threat Assessment - 30 | | |

Operational Planning - 10

Other 1(Please specify function and percentage) - Indications and Warning 20

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | х | |
| Acquisition | | | | | х | |
| Concept Development | | | | | X | |
| Experimentation | | | | | X | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | x | |
| Training/Education | | | | | х | |
| Testing | | | | | X | |
| Intelligence & Threat Assessment | | | | | X | |
| Operational Planning | | | | | Х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | Х | | | | | |
| Acquisition | х | | | | | |
| Concept Development | | | | | х | |
| Experimentation | | | | | х | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | | | х | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | х | | | | | |
| Operational Planning | х | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Others (Please list below)

Comment: COCOM War Plans

| 9. Select from the list below the type of data you require for both U.S. and N | on-U.S. forces in your s | cenarios. Select all th | at apply. |
|--|--------------------------|-------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | х | |
| Unit Names | х | х | |
| Unit Type Codes (UTC) | | | х |
| Unit Identification Codes (UIC) | | | х |
| Partial UTC and Descriptors | | | х |
| Unit Equipment & Platforms | х | х | |
| Unit Personnel | | | х |
| Geolocations for Unit Origin and Deployed Location | х | х | |
| Latitude/Longitude | х | х | |
| Parent Service | х | x | |
| Parent Unit | х | x | |
| Phase Used | х | х | |
| Required Delivery Date | х | х | |
| Comments: Interest in US forces generally limited to intelligence systems | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - IISS Strategic Balance

Source of Non-U.S. force data for UNCLASSIFIED scenarios - IISS Strategic Balance

Source of U.S. force data for CLASSIFIED scenarios - TPFD

Source of Non-U.S. force data for CLASSIFIED scenarios - TPFD

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - OPLAN 5026/5027 and Iran scenario

War Gaming (Strategic, M&S, planning, etc.) - OPLAN 5026/5027 and Iran scenario

Intelligence & Threat Assessment - OPLAN 5026/5027 and Iran scenario

Operational Planning - OPLAN 5026/5027 and Iran scenario

Other 1 (Carry over "Other" as specified in question 5) - OPLAN 5026/5027 and Iran scenario

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| Assumptions | х | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | x | | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | X | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: We a mix of the existing planing scenarios and COCOM operational plans

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - .25

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

We don't have a need for unclassified scenarios. Furthermore, I don't think we should provide them. They are of limited use to the government and present many problems if we provide them to the private sector

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|---|---|
| Displaying 13 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Mon, 10/1/07 7:21:50 AM | Response Modified: Mon, 10/1/07 7:48:40 AM |
| | ctions of a threat to international security, a corresponding mission for carrying out that mission" In the space below, please indicate whether ot, how you define it. |
| No | |
| Comment: A scenario is a depiction of a threat to U.S. natio options for the use of the elements of national power in resp | nal interests that requires the national security policy community to develop ponse. |
| 2. What timeframe do most of the scenarios your organ additional comments. | ization work with fall into? Please use the text box below to provide any |
| Near- | Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | |
| Comments: | |
| | |
| 3. How important a role do scenarios (whether UNCLAS | SIFIED or CLASSIFIED) play in your organization's tasks? |
| Very Important (5) Important (4) | Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios | X |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenarios more often text box below to provide any additional comments. | if they were more readily available to your organization? Please use the |
| No | |
| Comment: All of our scenarios currently in use are unclassif | ied but sensitive. |
| 5. Estimate what percentage of your organization's tota "Others" that you identify below will also apply in quest | I time (not to exceed 100%) is devoted to the functions listed below (The tions 6-8): |
| Force Structure & Capability Mix Analysis - 0 | |
| Acquisition (Systems & Technology) - 0 | |
| Concept Development - 0 | |
| Experimentation - 0 | |
| War Gaming (Strategic, M&S, planning, etc.) - 0 | |
| Training/Education - 67 | |

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

Other 1(Please specify function and percentage) - 33 - outreach

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | Х |
| Acquisition | | | | | | Х |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | X | | | | | |
| Testing | | | | | | Х |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | x | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | | | Х |
| Acquisition | | | | | | Х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, | | | | | | х |
| etc.) | | | | | | |
| Training/Education | | | | | | Х |
| Testing | | | | | | Х |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in | | | | | | х |
| question 5) | | | | | | ~ |

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

No Response

| 9. Select from the list below the type of data you require for both | U.S. and Non-U.S. forces in your s | cenarios. Select all the | at apply |
|---|--|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | х | x | |
| Unit Type Codes (UTC) | х | x | |
| Unit Identification Codes (UIC) | Х | x | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | X | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | | | |
| Parent Service | Х | X | |
| Parent Unit | Х | x | |
| Phase Used | х | x | |
| Required Delivery Date | х | x | |
| Commenter We required phase used for per LIC coalities member unit | to and sociate DDD for applition write | | |

Comments: We required phase used for non-US coalition member units and require RDD for coalition units deployed with US lift

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - liaison with Service staffs

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Periscope; Jane's

Source of U.S. force data for CLASSIFIED scenarios - n/a

Source of Non-U.S. force data for CLASSIFIED scenarios - n/a

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Training/Education - Iran (U); Cuba (U); Horn of Africa (U)

| 2. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | X | | | | | |

| Context/Road to War (Background and Timeline) | x | |
|---|---------------------------------------|---|
| Threat/Challenge (Red) | x | |
| Objectives (Blue) | x | |
| Strategic Concept (Strategic-level) | x | |
| Concept of Operations (Operational-level) | x | |
| Forces Data | | x |
| Other 1 (Please list component below) | X | |
| Other 2 | X | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: Other 1 is the international political of | context Other 2 is coalition politics | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: not currently using classified scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - 10 man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 10

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 20

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - DoD family of scenarios for Senior Service Colleges - 30

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|---|---|
| | |
| | |
| Displaying 14 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Mon, 10/1/07 12:14:32 PM | Response Modified: Mon, 10/1/07 12:29:00 PM |
| | "depictions of a threat to international security, a corresponding mission for at for carrying out that mission" In the space below, please indicate whether , if not, how you define it. |
| Yes, we define it about the same way | |
| Comment: This refers to J84 (J8) use of scenarios. A s | separate questionnaire should be sent to the J5. |
| 2. What timeframe do most of the scenarios your o additional comments. | organization work with fall into? Please use the text box below to provide any |
| N | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| 3. How important a role do scenarios (whether UNC | CLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | nt (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | X |
| Classified Scenarios X | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios more of text box below to provide any additional comments | often if they were more readily available to your organization? Please use the s. |
| Yes | |
| <i>Comment:</i> We support the J5 and the rest of the COCC accomplished at the request of the staff. | OM Staff. We use scenarios as they are identified by the staff, and our analyses are |
| 5. Estimate what percentage of your organization's "Others" that you identify below will also apply in a | s total time (not to exceed 100%) is devoted to the functions listed below (The questions 6-8): |
| Force Structure & Capability Mix Analysis - 50 | |
| Acquisition (Systems & Technology) - 5 | |
| Concept Development - 5 | |
| Experimentation - 5 | |
| War Gaming (Strategic, M&S, planning, etc.) - 5 | |
| Training/Education - 0 | |

Testing - 0

Intelligence & Threat Assessment - 5

Operational Planning - 25

Other 1(Please specify function and percentage) - all above refer to J84 - not the entire staff

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | х | |
| Acquisition | | | | | х | |
| Concept Development | | | | | х | |
| Experimentation | | | | | х | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | x | |
| Training/Education | | | | | х | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | | | | | х | |
| Operational Planning | | | | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: Unclassified scenarios would be analyses | e used for analysi | s (if we had the | em) for elements of o | disaster relief and hu | umanitarian assista | ance |

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | X | | | | | |
| Concept Development | X | | | | | |
| Experimentation | X | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | X | | | | | |
| Testing | X | | | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | Х | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |

Other 2

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and | Non-U.S. forces in your s | cenarios. Select all the | at apply. |
|--|---------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | Х | x | |
| Unit Type Codes (UTC) | х | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | x | x | |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | x | x | |
| Parent Unit | Х | x | |
| Phase Used | Х | x | |
| Required Delivery Date | x | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - not currently used

Source of Non-U.S. force data for UNCLASSIFIED scenarios - not currently used

Source of U.S. force data for CLASSIFIED scenarios - J5 provides scenario data

Source of Non-U.S. force data for CLASSIFIED scenarios - J2 provides scenario data

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - unk

Acquisition - unk

Concept Development - unk

Experimentation - unk

War Gaming (Strategic, M&S, planning, etc.) - unk

Training/Education - n/a

Testing - n/a

Intelligence & Threat Assessment - n/a

Operational Planning - n/a

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | x | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | x | | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

82

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - unk

Estimate for UNCLASSIFIED Scenarios - unk

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - uunk

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - unk

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - unk

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

UNCLASSIFIED scenarios addressing Humanitarian Assistance and Disaster Relief would be helpful

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

83

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire |
|--|
| |
| |
| Displaying 15 of 78 respondents |
| Response Type: Normal Response Collector: Survey Link (Web Link) |
| Custom Value: empty |
| Response Started: Mon, 10/1/07 4:42:31 PM Response Modified: Mon, 10/1/07 5:39:09 PM |
| 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. |
| Yes, we define it about the same way |
| 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. |
| Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe |
| CLASSIFIED Scenario Timeframe X |
| Comments: We do not use unclassified scenarios |
| 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A |
| Unclassified Scenarios X Classified Scenarios X |
| |
| Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No |
| Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: We need real threat and geography from real places for the analytic work we do 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: We need real threat and geography from real places for the analytic work we do 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: We need real threat and geography from real places for the analytic work we do 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 75 |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: We need real threat and geography from real places for the analytic work we do 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 75 Acquisition (Systems & Technology) - 0 |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: We need real threat and geography from real places for the analytic work we do 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 75 Acquisition (Systems & Technology) - 0 Concept Development - 0 |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: We need real threat and geography from real places for the analytic work we do 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 75 Acquisition (Systems & Technology) - 0 Concept Development - 0 Experimentation - 0 |

Intelligence & Threat Assessment - 5

Operational Planning - 0

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | | X | |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | x | | |
| Training/Education | | | | | | х |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | х | |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|--|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | Х | | | | | |
| Acquisition | | | | | | Х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| Var Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| raining/Education | | | | | | х |
| esting | | | | | | х |
| ntelligence & Threat Assessment | X | | | | | |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in uestion 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S | 6. forces in your s | scenarios. Select all tha | at apply. |
|--|---------------------|---------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | X | x | |
| Unit Names | | | x |
| Unit Type Codes (UTC) | | | x |
| Unit Identification Codes (UIC) | | | x |
| Partial UTC and Descriptors | | | x |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | | | x |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | | | x |
| Parent Service | | | x |
| Parent Unit | | | x |
| Phase Used | | | x |
| Required Delivery Date | Х | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - DIA & Office of Naval Intelligence

Х

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1, 2, & 3

War Gaming (Strategic, M&S, planning, etc.) - GWOT

Intelligence & Threat Assessment - MCO-1,2&3

| 12. Indicate how important each scenario compone scenario components and indicate their importanc | | is to your organization | n's activities. Also id | entify any othe | r key | |
|--|---------------|-------------------------|-------------------------|-----------------|-------|--|
| Very Import | ant Important | Somewhat Important | Marginally Imporant | Not Important | N/A | |
| (5) | (4) | (3) | (2) | (1) | (0) | |

Assumptions

| Context/Road to War (Background and Timeline) | | x |
|---|---|---|
| Threat/Challenge (Red) | х | |
| Objectives (Blue) | х | |
| Strategic Concept (Strategic-level) | | x |
| Concept of Operations (Operational-level) | x | |
| Forces Data | X | |
| Other 1 (Please list component below) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$2 million

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

_____ ____

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | | | | | | |
|---|--|--|---|---|---|----------------------|
| | | | | | | |
| | | | | | | |
| Displaying 16 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Tue, 10/2/07 6:51:05 | AM | Respor | nse Modified: Tue, | 10/2/07 7:00:40 AM | M | |
| 1. Within DoD, scenarios are generally d U.S. and allied capabilities, and a strate your organization defines a scenario thi | gic concept for c | arrying out th | at mission" In the s | | | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scena | rios your organiz | zation work w | ith fall into? Please | use the text box | below to provide | any |
| additional comments. | | | | | | |
| | Near-T | erm (0-4 years |) Mid-Term (| 5-9 years) L | _ong-Term (10+ ye | ars) |
| UNCLASSIFIED Scenario Timeframe | | | | | X | |
| | | | | | | |
| CLASSIFIED Scenario Timeframe | | | | | | |
| Comments: | | | | | (a chao) | |
| Comments: 3. How important a role do scenarios (w | | | SSIFIED) play in yo portant (3) Margina | - | | N/A (0) |
| Comments: 3. How important a role do scenarios (w Very Important (5 Unclassified Scenarios Classified Scenarios X |) Important (4) | Somewhat Im | portant (3) Margina | ally Important (2) | Not Important (1) X | |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios |) Important (4) | Somewhat Im | portant (3) Margina | ally Important (2) | Not Important (1) X | |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional |) Important (4) rios more often i l comments. | Somewhat Im | portant (3) Margina | ally Important (2) N | Not Important (1) X ation? Please use | the |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional No Comment: Unclassified scenarios usually m | i) Important (4) rios more often i l comments. hask the true scen ey to have little cre anization's total o apply in questi | Somewhat Im f they were m ario through so dibility. time (not to e | portant (3) Margina | ally Important (2) M | Not Important (1) X ation? Please use | the |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional No Comment: Unclassified scenarios usually m countries. Usually they are sufficiently hoke 5. Estimate what percentage of your org "Others" that you identify below will also Force Structure & Capability Mix Analysis - | in Important (4) in Important (4) in I comments. In ask the true scent ey to have little creation is total o apply in question 100 | Somewhat Im f they were m ario through so dibility. time (not to e ons 6-8): | portant (3) Margina ore readily available ome device such as xceed 100%) is dev | ally Important (2) M le to your organiza changing geograph | Not Important (1) X ation? Please use | the |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios X Comment: No Comment: Unclassified scenarios usually m countries. Usually they are sufficiently hoke 5. Estimate what percentage of your org "Others" that you identify below will also |) Important (4) rios more often i l comments. hask the true scen by to have little crea yanization's total o apply in questi 100 scenarios are fo | Somewhat Im f they were m ario through so dibility. time (not to ea ons 6-8): | portant (3) Margina ore readily availabl ome device such as xceed 100%) is dev | ally Important (2) M le to your organiza changing geograph roted to the function ration performs: | Not Important (1) X ation? Please use ny or the names of a ons listed below (| the actual The |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios K Comment: No Comment: Unclassified scenarios usually m countries. Usually they are sufficiently hoke 5. Estimate what percentage of your org "Others" that you identify below will also Force Structure & Capability Mix Analysis - | in Important (4) in information in the second second second secon | Somewhat Im f they were m ario through so dibility. time (not to e ons 6-8): | portant (3) Margina ore readily available ome device such as xceed 100%) is dev | ally Important (2) M le to your organiza changing geograph | Not Important (1) X ation? Please use | the |
| Comments: 3. How important a role do scenarios (w Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional No Comment: Unclassified scenarios usually m countries. Usually they are sufficiently hoke 5. Estimate what percentage of your org "Others" that you identify below will also Force Structure & Capability Mix Analysis - | in important (4) in information in the second anization is total o apply in question 100 scenarios are for Very Important | Somewhat Im f they were m ario through so dibility. time (not to e ons 6-8): r the function Important | portant (3) Margina ore readily available ome device such as xceed 100%) is dev s that your organiz Somewhat | ally Important (2) M le to your organiza changing geograph roted to the function ration performs: Marginally | Not Important (1) X ation? Please use by or the names of a ons listed below (Not Important | the actual The |

| Concept Development | |
|--|--|
| Experimentation | |
| War Gaming (Strategic, M&S, planning, etc.) | |
| Training/Education | |
| Testing | |
| Intelligence & Threat Assessment | |
| Operational Planning | |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

| 7. Judge how important CLASSIFIED sco | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | х | | | | | |
| Acquisition | | | | | | |
| Concept Development | | | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

| | U.S. Data | Non-U.S. Data | N/A |
|--|-----------|---------------|-----|
| Unit Types | х | х | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | | | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | X | x | |
| Required Delivery Date | X | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Not applicable

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Not applicable

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - Office of Naval Intelligence and JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Not applicable

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|---|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | X | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS and MSFD

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0 Use DPS and MSFD

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - Don't wish to use unclassified scenarios

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - Don't wish to use unclassified scenarios

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - Don't wish to use unclassified scenarios

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Don't wish to use unclassified scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>
| survey title: Scenario Study Questionnaire | | | | | | | |
|--|--------------------------|--------------------------------------|------------------------------|--|--|--|--|
| Displaying 17 of 78 respondents | | | | | | | |
| | Collector | Survey Link (Web Link) | | | | | |
| Response Type: Normal Response | Collector. | Survey Link (Web Link) | | | | | |
| Custom Value: <i>empty</i> | D | 1- 110- 1- Tue 40/0/07 40.00 | o4 AM | | | | |
| Response Started: Tue, 10/2/07 10:01:59 AM | Response | Iodified: Tue, 10/2/07 10:26: | | | | | |
| 1. Within DoD, scenarios are generally defined as "d U.S. and allied capabilities, and a strategic concept your organization defines a scenario this way and, if | for carrying out that m | ission" In the space below, p | | | | | |
| Yes, we define it about the same way | | | | | | | |
| <i>Comment:</i> I want to add a little here. Generally, yes. For a scenario for a specific tool to be useful we need to underlying data. It's all about the data for a scenario to be useful. I further break it into 3 pieces: 1. The sandbox - this is the physical environment 2. The sandbox toys - These are the entities that play in the sand box 3. Conops - this is how the entities play in the sandbox. | | | | | | | |
| 2. What timeframe do most of the scenarios your orgadditional comments. | ganization work with fa | II into? Please use the text b | pox below to provide any | | | | |
| Νε | ear-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) | | | | |
| UNCLASSIFIED Scenario Timeframe | x | | | | | | |
| CLASSIFIED Scenario Timeframe | | | x | | | | |
| Comments: | | | | | | | |
| | | | | | | | |
| 3. How important a role do scenarios (whether UNCI | | | | | | | |
| Very Important (5) Important | (4) Somewhat Importa | nt (3) Marginally Important (2 | 2) Not Important (1) N/A (0) | | | | |
| Unclassified Scenarios X | | | | | | | |
| Classified Scenarios X | | | | | | | |
| Comments: | | | | | | | |
| 4. Would you use UNCLASSIFIED scenarios more of text box below to provide any additional comments. | iten if they were more r | readily available to your orga | nization? Please use the | | | | |
| Yes | | | | | | | |
| | | | | | | | |
| 5. Estimate what percentage of your organization's t "Others" that you identify below will also apply in qu | - | d 100%) is devoted to the fu | nctions listed below (The | | | | |
| Force Structure & Capability Mix Analysis - 10 | | | | | | | |
| Concept Development - 10 | | | | | | | |
| Experimentation - 70 | | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | | | | | | | |
| | | | | | | | |

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | | | | | | |
| Concept Development | X | | | | | |
| Experimentation | X | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | Х | | | | | |
| Acquisition | | | | | | |
| Concept Development | х | | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

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Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U. | S. and Non-U.S. forces in your s | cenarios. Select all th | at apply. |
|--|----------------------------------|-------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | X | x | |
| Unit Type Codes (UTC) | X | x | |
| Unit Identification Codes (UIC) | X | x | |
| Partial UTC and Descriptors | X | x | |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | X | x | |
| Geolocations for Unit Origin and Deployed Location | X | x | |
| Latitude/Longitude | X | x | |
| Parent Service | | | |
| Parent Unit | X | x | |
| Phase Used | x | х | |
| Required Delivery Date | X | х | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Janes

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Janes

Source of U.S. force data for CLASSIFIED scenarios - JMEMS

Source of Non-U.S. force data for CLASSIFIED scenarios - JMEMS

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO 1,2,3 (U)

Concept Development - MCO 1,2,3 (U)

Experimentation - MCO 1,2,3 (U)

War Gaming (Strategic, M&S, planning, etc.) - MCO 1,2,3 (U)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | |
|--|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | |
| Assumptions | Х | | | | | | | |

| Context/Road to War (Background and Timeline) | х |
|---|-------------|
| Threat/Challenge (Red) | х |
| Objectives (Blue) | X |
| Strategic Concept (Strategic-level) | X |
| Concept of Operations (Operational-level) | x |
| Forces Data | х |
| Other 1 (Please list component below) | х |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: Environmental data - weather, ter | rrain, etc. |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | X | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | | x | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | | x | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

releasibility

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2 MY

Estimate for UNCLASSIFIED Scenarios - 2MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 1MY if I as a contractor can get access to them

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 1 MY 1MY if I as a contractor can get access to them

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 1MY if I as a contractor can get access to them

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|--|--|
| | |
| Displaying 18 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/3/07 6:24:57 AM | Response Modified: Wed, 10/3/07 6:51:49 AM |
| | tions of a threat to international security, a corresponding mission for arrying out that mission" In the space below, please indicate whether how you define it. |
| No | |
| conflict or a crisis during a specific timeframe suited for satisf | a, the environment, conditions, means, objectives, and events related to a actory study objectives and problem analysis." The major difference I see proposed solution (the concept), it just builds and articulates the problem (the at the campaign level. |
| 2. What timeframe do most of the scenarios your organiz | ation work with fall into? Please use the text box below to provide any |
| additional comments. | |
| Near-Te | erm (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | |
| Comments: Some long-term focus, but primarily mid-term. | |
| 3. How important a role do scenarios (whether UNCLASS | SIFIED or CLASSIFIED) play in your organization's tasks? |
| | Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios | x |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenarios more often in | f they were more readily available to your organization? Please use the |
| text box below to provide any additional comments. | |
| Yes | |
| Comment: UNCLASS scenarios are important to our work in the | that we need to enage IAC and MN partners. |
| 5. Estimate what percentage of your organization's total " "Others" that you identify below will also apply in question | time (not to exceed 100%) is devoted to the functions listed below (The ons 6-8): |
| Force Structure & Capability Mix Analysis - 15 | |
| Acquisition (Systems & Technology) - 25 | |
| Concept Development - 25 | |
| Experimentation - 25 | |

| War Gaming (Strategic | , M&S, p | planning, | etc.) | - 10 |
|-----------------------|----------|-----------|-------|------|
|-----------------------|----------|-----------|-------|------|

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | x | | | | |
| Concept Development | | x | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | (3) | (4) | important (5) | important (z) | (1) X | (0) |
| Acquisition | | | | | X | |
| Concept Development | | | | | х | |
| Experimentation | | | | | x | |
| Var Gaming (Strategic, M&S, planning, etc.) | | | | | x | |
| Training/Education | | | | | | |
| Festing | | | | | | |
| ntelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | х | x | | | | | |
| Unit Names | | | х | | | | |
| Unit Type Codes (UTC) | | | х | | | | |
| Unit Identification Codes (UIC) | | | Х | | | | |
| Partial UTC and Descriptors | | | х | | | | |
| Unit Equipment & Platforms | х | х | | | | | |
| Unit Personnel | | | Х | | | | |
| Geolocations for Unit Origin and Deployed Location | х | x | | | | | |
| Latitude/Longitude | х | x | | | | | |
| Parent Service | | | х | | | | |
| Parent Unit | | | х | | | | |
| Phase Used | | | Х | | | | |
| Required Delivery Date | | | х | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. Important Somewhat Important Marginally Imporant Not Important Very Important N/A (5) (4) (3) (2) (1) (0) Х Assumptions Context/Road to War (Background and Х Timeline) Х Threat/Challenge (Red) **Objectives** (Blue) Х Х Strategic Concept (Strategic-level) Concept of Operations Х (Operational-level) Х Forces Data

| ther 1 (Please list component below) | |
|--------------------------------------|--|
| ther 2 | |
| ther 3 | |
| ther 4 | |
| ther 5 | |
| omments: | |
| | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very | Important | Somewhat | Marginally | Not | N/A |
|---|---------------|-----------|---------------|---------------|---------------|-----|
| | Important (5) | (4) | Important (3) | Important (2) | Important (1) | (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | X | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | x | | | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Future warfight will be a Joint, IA, and MN endeavour, so we need to experiment that way. CLASS scenarios are too restrictive with respect to who we can bring into the experiment.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Comment: We construct our own scenarios because of our unique needs of timeframe, content, and level of war.

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Comment: In experimenting (CBA) with JOCs and JICs, CJCSI 3010 requires that we use DPS based scenarios.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - very rough estimate: 50 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 40%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 30%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 25%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|--|---|
| | |
| | |
| Displaying 19 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/3/07 8:21:47 AM | Response Modified: Wed, 10/3/07 8:34:23 AM |
| | as "depictions of a threat to international security, a corresponding mission for cept for carrying out that mission" In the space below, please indicate whether and, if not, how you define it. |
| Yes, we define it about the same way | |
| Comment: In experimentation, a scenario is used a | is a vehicle to explore an issue. |
| 2. What timeframe do most of the scenarios you additional comments. | ur organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| 3. How important a role do scenarios (whether l | UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | ortant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios X | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios mo text box below to provide any additional commo | ore often if they were more readily available to your organization? Please use the ents. |
| Yes | |
| <i>Comment:</i> However, we work in the CWMD commu go CLASS. | unity and once you start putting in the details that make the scenario realistic, it tends to |
| 5. Estimate what percentage of your organization "Others" that you identify below will also apply | on's total time (not to exceed 100%) is devoted to the functions listed below (The |
| Acquisition (Systems & Technology) - 10 | |
| Concept Development - 20 | |
| Experimentation - 50 | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |
| Training/Education - 10 | |

| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | | x | | | | | |
| Acquisition | X | | | | | | |
| Concept Development | | | x | | | | |
| Experimentation | | x | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | | |
| Training/Education | | | | Х | | | |
| Testing | | | | Х | | | |
| Intelligence & Threat Assessment | Х | | | | | | |
| Operational Planning | X | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

| 7. Judge how important CLASSIFIED sco | | - | | | | |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | Х | | | | | |
| Concept Development | X | | | | | |
| Experimentation | x | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | x | | | | | |
| Testing | Х | | | | | |
| Intelligence & Threat Assessment | Х | | | | | |
| Operational Planning | x | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | x | x | | | | | |
| Unit Names | | | | | | | |
| Unit Type Codes (UTC) | x | | | | | | |
| Unit Identification Codes (UIC) | x | | | | | | |
| Partial UTC and Descriptors | x | | | | | | |
| Unit Equipment & Platforms | x | | | | | | |
| Unit Personnel | x | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | | | | | | |
| Latitude/Longitude | x | | | | | | |
| Parent Service | | | | | | | |
| Parent Unit | x | | | | | | |
| Phase Used | | | | | | | |
| Required Delivery Date | | | | | | | |
| Comments: | | | | | | | |
| | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of U.S. force data for CLASSIFIED scenarios - COCOM, IA

Source of Non-U.S. force data for CLASSIFIED scenarios - COCOM, IA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | |
| Assumptions Context/Road to War (Background and Timeline) | x | x | | | | | |
| Threat/Challenge (Red) Objectives (Blue) | x x | | | | | | |

| Strategic Concept (Strategic-level) | x |
|--|---|
| Concept of Operations (Operational-level) | x |
| Forces Data | X |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

| No Response | |
|---|--|
| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: No Response | |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): Organization: - | |

| survey title: Scenario Study Questionnaire | |
|--|---|
| • •••••• •• • | |
| | |
| | |
| Displaying 20 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/3/07 8:11:14 AM | Response Modified: Wed, 10/3/07 9:15:54 AM |
| | |
| | depictions of a threat to international security, a corresponding mission for |
| U.S. and allied capabilities, and a strategic concept your organization defines a scenario this way and, in | for carrying out that mission" In the space below, please indicate whether if not, how you define it. |
| Yes, we define it about the same way | |
| | capablity solution/approach useful in framing conceptual discussions. Typically the |
| | ed to frame actual military capability employment under a joint force commander with |
| an understanding of the implications across DIME. | |
| | |
| | ganization work with fall into? Please use the text box below to provide any |
| additional comments. | |
| | ear-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| | |
| | LASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | : (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (|
| Unclassified Scenarios X | |
| Classified Scenarios X | |
| Comments: | |
| · · · · · · · · · · · · · · · · · · · | |
| 4. Would you use UNCLASSIFIED scenarios more of text box below to provide any additional comments. | ften if they were more readily available to your organization? Please use the . |
| Yes | |
| | mmon for discussion, to underpin future joint concepts 8-20 years out |
| | |
| 5. Estimate what percentage of your organization's t | total time (not to exceed 100%) is devoted to the functions listed below (The |
| "Others" that you identify below will also apply in qu | |
| Force Structure & Capability Mix Analysis - 30 | |
| Concept Development - 30 | |
| Experimentation - 30 | |
| Other 1(Please specify function and percentage) - Mana | agement-10 |

| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | | | x | | | | |
| Acquisition | | | | | | | |
| Concept Development | | x | | | | | |
| Experimentation | | Х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | | |
| Training/Education | | | | | | | |
| Testing | | | | | | | |
| Intelligence & Threat Assessment | | | | | | | |
| Operational Planning | | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |
| | | | | | | | |
| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | X | porta (<u>-</u>) | | (0) |
| Acquisition | | | | | | |
| Concept Development | | | x | | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U.S. ar | d Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|---|-----------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | | | |
| Latitude/Longitude | | | |
| Parent Service | x | х | |
| Parent Unit | | | |
| Phase Used | | | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Who runs "surveymonkey.com?" How are you securing this data?

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|---|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | x | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | x | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | x | | | | |

| Concept of Operations (Operational-level) | x |
|--|---|
| Forces Data | |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | x | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Future concepts need a conceptual framework to assist users to grasp new ideas. As the concepts are used by a broad community and internationally, classified scenarios are not necessary for successful shaping of those efforts. Equally, when conducting joint experimentation activities on concepts, classified scenarios often preclude participation of key allies, partners (both internationally and across the U.S. Government) and with industry seeking to provide or research solutions to meet future needs.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS, MSFD

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.1 FTE

Estimate for UNCLASSIFIED Scenarios - 0.5 FTE

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 40

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 40

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Uses include framing future concepts for reader understanding and providing common scenario across joint experimentation community for use with multi-national partners, other governmental agencies, industry, academia.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

_____ ____

| Displaying 21 of 79 respondents | |
|--|--|
| Displaying 21 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/3/07 11:21:50 AM | Response Modified: Wed, 10/3/07 11:33:42 AM |
| | as "depictions of a threat to international security, a corresponding mission for cept for carrying out that mission" In the space below, please indicate whether nd, if not, how you define it. |
| No Response | |
| 2. What timeframe do most of the scenarios you additional comments. | r organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| | JNCLASSIFIED or CLASSIFIED) play in your organization's tasks? rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 |
| Very Important (5) Impor Unclassified Scenarios X | rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 |
| Very Important (5) Impor Unclassified Scenarios X | |
| Very Important (5) Impor Unclassified Scenarios X Classified Scenarios | rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 |
| Very Important (5) Impor Unclassified Scenarios X Classified Scenarios <i>Comments:</i> | rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X re often if they were more readily available to your organization? Please use the |
| Very Important (5) Important (| rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X re often if they were more readily available to your organization? Please use the |
| Very Important (5) Important (| rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X re often if they were more readily available to your organization? Please use the ents. e enough PMESII elements to allow full understanding of Interagency issues. Classified al players, thus truncated the ability to examine multi-national issues. on's total time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (| rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X re often if they were more readily available to your organization? Please use the ents. e enough PMESII elements to allow full understanding of Interagency issues. Classified al players, thus truncated the ability to examine multi-national issues. on's total time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Impor Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios mo text box below to provide any additional comme Yes <i>Comment:</i> Most classified scenarios do not have the scenarios often preclude participation of international 5. Estimate what percentage of your organizatio "Others" that you identify below will also apply Force Structure & Capability Mix Analysis - 20 | rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X re often if they were more readily available to your organization? Please use the ents. e enough PMESII elements to allow full understanding of Interagency issues. Classified al players, thus truncated the ability to examine multi-national issues. on's total time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (| rtant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X re often if they were more readily available to your organization? Please use the ents. e enough PMESII elements to allow full understanding of Interagency issues. Classified al players, thus truncated the ability to examine multi-national issues. on's total time (not to exceed 100%) is devoted to the functions listed below (The |

| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
|---|-----|-----|---------------|---------------|-----|-----|
| Force Structure & Capability Mix Analysis | | | x | | | |
| Acquisition | | | | | х | |
| Concept Development | х | | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | | х | | |
| Intelligence & Threat Assessment | | | x | | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|-----|------------------|---------------------------|-----------------------------|---------------------------------------|---------------------------------------|
| | x | | | | |
| | x | | | | |
| | | x | | | |
| | | | x | | |
| | | x | | | |
| | | | x | | |
| | | | x | | |
| х | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| | X | X | x x x | x x x x x x x x x x x x x x x x x x x | x x x x x x x x x x x x x x x x x x x |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

| 9. Select from the list below the type of data you require for both U | S. and Non-U.S. forces in your | scenarios. Select all th | at apply |
|---|--------------------------------|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | | | Х |
| Unit Type Codes (UTC) | | | х |
| Unit Identification Codes (UIC) | | | х |
| Partial UTC and Descriptors | х | | |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | х | x | |
| Latitude/Longitude | X | x | |
| Parent Service | Х | | |
| Parent Unit | Х | x | |
| Phase Used | Х | | |
| Required Delivery Date | х | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of Non-U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - MIDB

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scena scenario components and indicate the | • | sted below i | is to your organizatio | n's activities. Also io | lentify any othe | r key |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | | x | | | |

| Other 1 (Please list component below) | | | | | | |
|---|---------------------|-------------|--------------------|-----------------|------------------|-----|
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 13. Do existing and forthcoming CLASSIFIED so | cenarios currently | y meet your | organization's ne | eds? | | |
| No, existing and forthcoming CLASSIFIED scenario | os do not currently | meet my org | anization's needs. | | | |
| | | | | | | |
| 14. Indicate how important the below factors are | - | | CLASSIFIED sce | narios. Add any | additional facto | ors |
| influencing your decision and also indicate thei | ir importance leve | el. | | | | |
| | Very | Important | Somewhat | Marginally | Not | N/A |
| | Important (5) | (4) | Important (3) | Important (2) | Important (1) | (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | х | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |

(substance do not meet needs) Difficulty in accessing classified scenarios and associated data Other 1 (Please list factor below) Other 2 Other 3 Other 4 Other 5 Comments:

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Inflexibility of the content of classified scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$500k

Estimate for UNCLASSIFIED Scenarios - \$800k

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - \$350k

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - \$500k

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - \$350k

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|--|---|
| | |
| | |
| Displaying 22 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 10/4/07 8:31:54 AM | Response Modified: Thu, 10/4/07 8:44:01 AM |
| | as "depictions of a threat to international security, a corresponding mission for cept for carrying out that mission" In the space below, please indicate whether and, if not, how you define it. |
| Yes, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios you additional comments. | ur organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| | UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? ortant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| 4. Would you use UNCLASSIFIED scenarios mo text box below to provide any additional commo | ore often if they were more readily available to your organization? Please use the ents. |
| No | |
| <i>Comment:</i> The scenarios used by the CJCS chairm regarding national security and consequence mana | nan's sponsored exercises are classified as they test real world doctrine and policy agement. |
| 5. Estimate what percentage of your organization "Others" that you identify below will also apply | on's total time (not to exceed 100%) is devoted to the functions listed below (The in questions 6-8): |
| Force Structure & Capability Mix Analysis - 20 | |
| Acquisition (Systems & Technology) - 0 | |
| Concept Development - 10 | |
| Experimentation - 10 | |
| War Gaming (Strategic, M&S, planning, etc.) - 20 | |
| Training/Education - 5 | |
| Testing - 5 | |

Intelligence & Threat Assessment - 20

Operational Planning - 10

Г

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | x | | |
| Acquisition | | | | | х | |
| Concept Development | | | | x | | |
| Experimentation | | | | x | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | x | | |
| Training/Education | | | | x | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | | | x | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | |
|---|---|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | | х | | | |
| Concept Development | | x | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | х | | | |
| Testing | | x | | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | X | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U. | S. and Non-U.S. forces in your s | cenarios. Select all th | at apply. |
|--|----------------------------------|-------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | x | |
| Unit Names | Х | | |
| Unit Type Codes (UTC) | Х | | |
| Unit Identification Codes (UIC) | Х | | |
| Partial UTC and Descriptors | Х | | |
| Unit Equipment & Platforms | Х | | |
| Unit Personnel | Х | | |
| Geolocations for Unit Origin and Deployed Location | Х | | |
| Latitude/Longitude | Х | | |
| Parent Service | Х | | |
| Parent Unit | Х | | |
| Phase Used | Х | | |
| Required Delivery Date | Х | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Positive Force (Z)

Training/Education - Positive Response (Z)

Intelligence & Threat Assessment - Eligible Receiver (Z)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | x | | | | | |

| Objectives (Blue) | x | |
|--|---|---|
| Strategic Concept (Strategic-level) | X | |
| Concept of Operations (Operational-level) | | x |
| Forces Data | | x |
| Other 1 (Please list component below) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the Dol | כ |
|---|---|
| community: | |

Chairman Sponsored Exercises (there are five) do not fit well into this questionaire. These exercises all use classified scenarios focusing on either mobilization and sustainment (Positive Force) or terrorism or natural disaster (Positive Response) (Eligible Receiver - no notice ex) NATO Crisis Management Exercise (NATO Classified) and the Russian/US Missile Defense Exercise. All will remain classified.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -
| survey title: Scenario Study Questionnaire | | | | | | |
|---|-----------------------|------------------|---------------------------|----------------------------------|----------------------|------------|
| | | | | | | |
| Displaying 23 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: <i>empty</i> | | | | | | |
| Response Started: Thu, 10/4/07 10:24:1 | 7 AM | Respo | nse Modified: Thu, | 10/4/07 10:32:18 Al | М | |
| 1. Within DoD, scenarios are generally d U.S. and allied capabilities, and a strateg your organization defines a scenario thi | gic concept for c | arrying out th | at mission" In the s | | - | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scena additional comments. | rios your organiz | zation work w | ith fall into? Please | use the text box b | pelow to provide a | any |
| | Near-T | erm (0-4 years |) Mid-Term (| 5-9 years) Lo | ong-Term (10+ yea | ars) |
| UNCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| Very Important (5 Unclassified Scenarios Classified Scenarios X <i>Comments:</i> |) Important (4) X | Somewhat Im | portant (3) Margina | ally Important (2) N | lot Important (1) | N/A (0 |
| 4. Would you use UNCLASSIFIED scena text box below to provide any additional Yes | | f they were m | ore readily availab | le to your organiza | tion? Please use | the |
| 5. Estimate what percentage of your org "Others" that you identify below will also | | - | xceed 100%) is dev | oted to the functio | ns listed below (| The |
| Acquisition (Systems & Technology) - 30 | | | | | | |
| Concept Development - 70 | | | | | | |
| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
| - | Very Important (5) | Important (4) | Somewhat Important (3) | · Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | . , | , | , | . / | |
| | | | | | | |
| Acquisition | | | | | | х |

| Experimentation | x |
|---|---|
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | |
| Testing | Х |
| Intelligence & Threat Assessment | Х |
| Operational Planning | Х |
| Other 1 (Carry over "Other" as specified in question 5) | x |
| Other 2 | Х |
| Other 3 | Х |
| Other 4 | Х |
| Other 5 | Х |
| Comments: | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization po | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | | x | | | | |
| Concept Development | | | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

U.S. Data Non-U.S. Data N/A

| Unit Types | x | Х | |
|--|---|---|--|
| Unit Names | Х | x | |
| Unit Type Codes (UTC) | Х | x | |
| Unit Identification Codes (UIC) | Х | x | |
| Partial UTC and Descriptors | Х | x | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | Х | x | |
| Required Delivery Date | | | |
| Comments: | | | |
| | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of U.S. force data for CLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for CLASSIFIED scenarios - OSD PA&E

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | | | | | |
| Context/Road to War (Background and Timeline) | | | | | | |
| Threat/Challenge (Red) | x | | | | | |
| Objectives (Blue) | | | | | | |
| Strategic Concept (Strategic-level) | x | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | x | |
| Challenges of control and handling of classified scenarios during development and use | | | x | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | x | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 100K

Estimate for UNCLASSIFIED Scenarios - 200K

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18

above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 90%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

_____ ____

| survey title: Scenario Study Questionnaire | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|--------------|
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 24 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collec | tor: Survey Link (W | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Fri, 10/5/07 12:51:4 | 1 PM | Respo | nse Modified: Fri, | 10/5/07 1:12:02 PM | | |
| · · · · · · · · · · · · · · · · · · · | | | | | | |
| 1. Within DoD, scenarios are generally | defined as "depict | tions of a thre | eat to international | security, a corresp | onding mission f | or |
| U.S. and allied capabilities, and a strate | | | | space below, pleas | e indicate wheth | er |
| your organization defines a scenario th | is way and, if not, | , now you det | ine it. | | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| 2. What timeframe do most of the scena additional comments. | arios your organiz | ation work w | ith fall into? Please | use the text box i | below to provide a | any |
| | Near-Te | erm (0-4 years |) Mid-Term (| 5-9 vears) | ong-Term (10+ yea | ars) |
| JNCLASSIFIED Scenario Timeframe | | | | | X | uro) |
| | | | | | | |
| CLASSIFIED Scenario Timeframe | | | | | X | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (v | | | | - | | |
| Very Important (| 5) Important (4) | Somewhat Im | portant (3) Margina | ally Important (2) N | lot Important (1) | N/A (C |
| Unclassified Scenarios | | | | X | | |
| Classified Scenarios X | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIED scen | | f they were m | ore readily availab | e to your organiza | tion? Please use | the |
| text box below to provide any additiona | al comments. | | | | | |
| No | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of your or "Others" that you identify below will als | - | • | xceed 100%) is dev | oted to the function | ons listed below (| The |
| Acquisition (Systems & Technology) - 100 | | 0113 0-0). | | | | |
| | | | | | | |
| |) congrigo ara fa | r the function | e that your organi- | ation porforma | | |
| 6. Judge how important UNCLASSIFIEI | | | | - | NI-61 | K 1/- |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | () | | | (') | (0) X |
| | | | v | | | ^ |
| Acquisition | | | Х | | | |
| Concept Development | | | | X | | |
| Experimentation | | | | | | Х |

| War Gaming (Strategic, M&S, planning, etc.) | x | | |
|---|---|---|---|
| Training/Education | | | Х |
| Testing | x | | |
| Intelligence & Threat Assessment | x | | |
| Operational Planning | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | x |
| Other 2 | | | Х |
| Other 3 | | | х |
| Other 4 | | | Х |
| Other 5 | | | X |
| Comments: | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization p | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | х | | | |
| Acquisition | X | | | | | |
| Concept Development | X | | | | | |
| Experimentation | | | | | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | х | | | |
| Testing | | | х | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use? Others (Please list below) Comment: Inertnally developed generic scenarios.

 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

 U.S. Data
 Non-U.S. Data
 N/A

 Unit Types
 X
 X

| Unit Names | | | x |
|--|---|---|---|
| Unit Type Codes (UTC) | | | x |
| Unit Identification Codes (UIC) | | | x |
| Partial UTC and Descriptors | | | x |
| Unit Equipment & Platforms | | | х |
| Unit Personnel | | | x |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | X | x | |
| Parent Service | X | x | |
| Parent Unit | | | x |
| Phase Used | X | x | |
| Required Delivery Date | | | x |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - Weapons systems contractors for US systems

Source of Non-U.S. force data for CLASSIFIED scenarios - NASIC, MSIC, ONI

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - Generic Composite Scenario (Z)

| x x | х | | | |
|--------|---|---|---|---|
| | X | | | |
| | | | | |
| | | | | |
| x | | | | |
| | | | | |
| | | | | |
| X | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | X | x | X | X |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 5-10 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

DoD wide, there may be use, but specifically for my program, I am not sure unclassified scenarios will meet any specific program needs. Too much has to be watered down to get to an unclassified state. However, standardization of development framework and scenario architecture DoD wide would definately be useful. Note: these are my personal opinions and may not necessarily be the stance of all those who work on my program.

22. Please provide your name and contact information (optional) and the name of your organization (required):

| | Organization: - |
|---|-----------------|
| ļ | |

| survey title: Scenario Study Questionnaire | |
|---|--|
| | |
| Displaying 25 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: <i>empty</i> | |
| Response Started: Fri, 10/5/07 2:39:31 PM | Response Modified: Fri, 10/5/07 2:53:01 PM |
| | |
| | ed as "depictions of a threat to international security, a corresponding mission for concept for carrying out that mission" In the space below, please indicate whether ay and, if not, how you define it. |
| Yes, we define it about the same way | |
| 2 What timeframe do most of the connerior | your organization work with fall into? Please use the text box below to provide any |
| additional comments. | your organization work with rain into ? Flease use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | х |
| Comments: | |
| Unclassified Scenarios Classified Scenarios X <i>Comments:</i> | nportant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional con | more often if they were more readily available to your organization? Please use the nments. |
| | |
| | ration's total time (not to exceed 100%) is devoted to the functions listed below (The ply in questions 6-8): |
| 5. Estimate what percentage of your organiz | |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap Force Structure & Capability Mix Analysis - 0 | |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap | |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap Force Structure & Capability Mix Analysis - 0 Acquisition (Systems & Technology) - 60 | |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap Force Structure & Capability Mix Analysis - 0 Acquisition (Systems & Technology) - 60 Concept Development - 0 | ply in questions 6-8): |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap Force Structure & Capability Mix Analysis - 0 Acquisition (Systems & Technology) - 60 Concept Development - 0 Experimentation - 0 | ply in questions 6-8): |
| 5. Estimate what percentage of your organiz "Others" that you identify below will also ap Force Structure & Capability Mix Analysis - 0 Acquisition (Systems & Technology) - 60 Concept Development - 0 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 0 | ply in questions 6-8): |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | | X | | |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | x | | | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |
| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N// |

| Force Structure & Capability Mix Analysis | Х | |
|---|--|--|
| Acquisition | x | |
| Concept Development | X | |
| Experimentation | x | |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | x | |
| Testing X | < compared with the second sec | |
| Intelligence & Threat Assessment | X | |
| Operational Planning | X | |
| Other 1 (Carry over "Other" as specified in question 5) | x | |
| Other 2 | X | |
| Other 3 | X | |
| Other 4 | X | |
| Other 5 | x | |

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| Comments: |
|-----------|
|-----------|

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: MMA DRM OPSITs & TACSITs (which are based on DPS & MSFD scenarios)

| Unit Names Unit Type Codes (UTC) Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments</i> : I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|---|--|-----------------------|-------------------------|-----|--|--|--|--|
| Unit Names Unit Type Codes (UTC) Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments</i> : I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Type Codes (UTC) Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Types | | | | | | | |
| Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Unit Names | | | | | | | |
| Partial UTC and Descriptors Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments</i> : I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Type Codes (UTC) | | | | | | | |
| Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Identification Codes (UIC) | | | | | | | |
| Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Partial UTC and Descriptors | | | | | | | |
| Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Unit Equipment & Platforms | | | | | | | |
| Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date Comments: I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Personnel | | | | | | | |
| Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Geolocations for Unit Origin and Deployed Location | | | | | | | |
| Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Latitude/Longitude | | | | | | | |
| Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Parent Service | | | | | | | |
| Required Delivery Date Comments: I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Parent Unit | | | | | | | |
| Comments: I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Phase Used | | | | | | | |
| | Required Delivery Date | | | | | | | |
| answers here so I won't! | Comments: I understand what you're looking for here, but I'm not close enough to the de answers here so I won't! | tails of sœnario deve | lopment to give you goo | d | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of U.S. force data for CLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for CLASSIFIED scenarios - MMA DRM

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - MMA DRM (U) & MMA DRM (Z)

Testing - MMA DRM (U) & MMA DRM (Z)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|----------------|-----------|--------------------|---------------------|---------------|-----|
| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | | x | | | |
| Context/Road to War (Background and | | | | x | | |

Timeline)

| Threat/Challenge (Red) | X | | |
|--|---|---|---|
| Objectives (Blue) | X | | |
| Strategic Concept (Strategic-level) | | | X |
| Concept of Operations (Operational-level) | | x | |
| Forces Data | | X | |
| Other 1 (Please list component below) | | | Х |
| Other 2 | | | Х |
| Other 3 | | | Х |
| Other 4 | | | Х |
| Other 5 | | | Х |
| Comments: | | | |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Not sure how to answer this -- MMA DRM was developed as part of the MMA acquisition process.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - No idea

Estimate for UNCLASSIFIED Scenarios - No idea

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - No idea

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - No idea

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - No idea

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Not needed -- MMA DRM already has unclass scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| Displaying 26 of 78 respondents Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:09:57 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for L5. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether our organization defines a scenario this way and, if not, how you define it. So Comment: Al department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military aak e.g. intervention or stability opertation, but do not specify in detial the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Contracts: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) LASSIFIED Scenario Timeframe X Comments: Near-Term (0-4 years) Mid-Term (5-9 years) | survey title: Scenario Study Questio | onnaire | | | |
|--|---|----------------------------------|------------------------|---------------------------------|------------------------------|
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: ampty Response Modified: Mon, 10/8/07 4.99:57 AM Response Started: Mon, 10/8/07 3.38.45 AM Response Modified: Mon, 10/8/07 4.99:57 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for JS. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. 86 Comment: Al department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of milary ask e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive approach to the challange. 20. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any udditional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) 20. KlassifieID Scenario Timeframe X Zomment: 1 X Zomment: 1(1) N/A (0) 3. Added Scenarios X Zomment: 1(2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(3) Marginally important (2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(3) Marginally important (2) Not I | Stenario Study Questio | | | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: ampty Response Modified: Mon, 10/8/07 4.99:57 AM Response Started: Mon, 10/8/07 3.38.45 AM Response Modified: Mon, 10/8/07 4.99:57 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for JS. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. 86 Comment: Al department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of milary ask e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive approach to the challange. 20. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any udditional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) 20. KlassifieID Scenario Timeframe X Zomment: 1 X Zomment: 1(1) N/A (0) 3. Added Scenarios X Zomment: 1(2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(3) Marginally important (2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(3) Marginally important (2) Not I | | | | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: ampty Response Modified: Mon, 10/8/07 4.99:57 AM Response Started: Mon, 10/8/07 3.38.45 AM Response Modified: Mon, 10/8/07 4.99:57 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for JS. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. 86 Comment: Al department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of milary ask e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive approach to the challange. 20. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any udditional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) 20. KlassifieID Scenario Timeframe X Zomment: 1 X Zomment: 1(1) N/A (0) 3. Added Scenarios X Zomment: 1(2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(3) Marginally important (2) Not Important (1) N/A (0) Indeasified Scenarios X Zomment: 1(3) Marginally important (2) Not I | Displaying 26 of 78 respo | Indents | | | |
| Custom Value: emply Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:09:57 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for J.5, and alled capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Note: Security and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Secure or granization defines a scenario scenarios are illustrative of policy so include the challanges or threats. They define the type of miltary takes a, intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) JNCLASSIFIED Scenario Timeframe X 2LASSIFIED Scenarios X Scansmerk: X And wimportant a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/ | | | | | |
| Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:09:57 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for J.S. and allide capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No O Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military ask e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the somprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Non-Term (10-4 years) Mid-Term (5-9 years) Long-Term (10+ years) JNCLASSIFIED Scenario Timeframe X Zomments: X Zomments: X 2. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (6) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Inclassified Scenarios X 2. Assified Scenarios X Zomments: X 3. Assified Scenarios X Zomments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available | | Response | Collector: | Survey Link (Web Link) | |
| | | | | | |
| J.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether roor organization defines a scenario this way and, if not, how you define it. No Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of miltary ask e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe X 2. LASSIFIED Scenario Timeframe X 2. LASSIFIED Scenario Timeframe X 2. LASSIFIED Scenario Timeframe X 2. LASSIFIED Scenario Timeframe X 2. LASSIFIED Scenarios Timeframe X 2. LASSIFIED scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Jinclassified Scenarios X 2. Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the set to x blow to provide any additional comments. 4. Would only be used in training applications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The Conters' that you identify below will also apply in questions 6-8): 5. Corce Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 2. Concept Development - 30 Experimentation - 20 | Response Started: Mon, | , 10/8/07 3:38:45 AM | Response I | Modified: Mon, 10/8/07 4:09:5 | 57 AM |
| Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military ask e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. | U.S. and allied capabilities | es, and a strategic concept f | or carrying out that m | ission" In the space below, p | |
| ask e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. Abstified Scenario Timeframe 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? 2. Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 3. How important of the scenarios more often if they were more readily available to your organization? Please use the exit box below to provide any additional comments. 3. No 3. Comments: 3. Comment: They would only be used in training appications 3. Setting a part of the scenarios total time (not to exceed 100%) is devoted to the functions listed below (The 'Others' that you identify below will also apply in questions 6-8): 3. Force Structure & Capability Mix Analysis - 40 3. Acquisition (Systems & Technology) - 5 3. Concept Development - 30 3. Experimentation - 20 | No | | | | |
| Additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) JNCLASSIFIED Scenario Timeframe X SLASSIFIED Scenario Timeframe X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Jnclassified Scenarios X Classified Scenarios X Comments: Comments: Comments: Second and a start of the provide any additional comments. No Comment: They would only be used in training applications's total time (not to exceed 100%) is devoted to the functions listed below (The Others'' that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | task e.g. intervention or stat | bility opertaion, but do not spe | | | |
| INCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: X B. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Jnclassified Scenarios X Classified Scenarios X Comments: X Scenarios X Comments: X Scenarios X Scenarios: X Scenari | 2. What timeframe do mos additional comments. | st of the scenarios your org | anization work with fa | all into? Please use the text I | pox below to provide any |
| CLASSIFIED Scenario Timeframe X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Jinclassified Scenarios X Classified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the ext box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | Ne | ar-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| Comments: Some a construction of the second secon | UNCLASSIFIED Scenario T | Timeframe | | | x |
| B. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Jnclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the ext box below to provide any additional comments. 4. Would only be used in training applications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | CLASSIFIED Scenario Time | eframe | | | x |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the ext box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | Comments: | | | | |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | | | | |
| Jnclassified Scenarios X Classified Scenarios X Comments: | _ | - | | | |
| Classified Scenarios X Comments: A Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the sext box below to provide any additional comments. No Comment: They would only be used in training appications Comment: They would only be used in training appications total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): Concept Development - 30 Experimentation - 20 | | ery important (5) important (| | int (3) Marginally important (2 | 2) Not important (1) N/A (0) |
| Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | Y | * | | |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | X | | | |
| Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | Comments: | | | | |
| Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | - | | ten if they were more | readily available to your orga | anization? Please use the |
| 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | No | | | | |
| "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | Comment: They would only | be used in training appication | าร | | |
| "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | · · · · · · · · · · · · · · · · · · · | | | | |
| Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | | - | d 100%) is devoted to the fu | nctions listed below (The |
| Concept Development - 30 Experimentation - 20 | Force Structure & Capability | y Mix Analysis - 40 | | | |
| Experimentation - 20 | Acquisition (Systems & Tec | chnology) - 5 | | | |
| | Concept Development - 30 | | | | |
| Var Gaming (Strategic, M&S, planning, etc.) - 5 | Experimentation - 20 | | | | |
| | War Gaming (Strategic, M& | S, planning, etc.) - 5 | | | |

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|--------------------|---------------|--------------------|-----------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | X | | |
| Acquisition | | | | x | | |
| Concept Development | | x | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | x | | | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | | | | X | |
| Operational Planning | | | | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: These comments for Qs 5& 6 a | are based on a vie | w from Develo | pment Concepts and | Doctrine Centre | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | x | | | | | |
| Concept Development | | х | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | x | | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | x | | | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Non of the above yet. In the future DPS and MSFDs may be used alongside UK scenarios.

| 9. Select from the list below the type of data you require for both L | I.S. and Non-U.S. forces in your | scenarios. Select all th | at apply. |
|---|----------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | x | |
| Unit Names | x | x | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | X | x | |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | | | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | x | x | |
| Required Delivery Date | х | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of Non-U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of U.S. force data for CLASSIFIED scenarios - NATO documentation

Source of Non-U.S. force data for CLASSIFIED scenarios - NATO documentation

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | |
| Assumptions | x | | | | | | | |

| Context/Road to War (Background and Timeline) | | | x | |
|---|---|---|---|--|
| Threat/Challenge (Red) | x | | | |
| Objectives (Blue) | х | | | |
| Strategic Concept (Strategic-level) | х | | | |
| Concept of Operations (Operational-level) | | x | | |
| Forces Data | | x | | |
| Other 1 (Please list component below) | | x | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: other 1 -timframe of scenario | | | | |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$600,000

Estimate for UNCLASSIFIED Scenarios - \$100,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented. (Note: This is the last page of this response)

| survey title: Scenario Study Questionnaire | |
|--|---|
| | |
| Displaying 27 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/3/07 8:21:47 AM | Response Modified: Wed, 10/3/07 8:34:23 AM |
| | pictions of a threat to international security, a corresponding mission for or carrying out that mission" In the space below, please indicate whether not, how you define it. |
| Yes, we define it about the same way | |
| Comment: In experimentation, a scenario is used as a veh | nicle to explore an issue. |
| 2. What timeframe do most of the scenarios your orga | nization work with fall into? Please use the text box below to provide any |
| additional comments. | |
| Nea | r-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| 3 How important a role do scoparios (whether LINCLA | ASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | 4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios X | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios more ofter text box below to provide any additional comments. | en if they were more readily available to your organization? Please use the |
| Yes | |
| <i>Comment:</i> However, we work in the CWMD community ar go CLASS. | nd once you start putting in the details that make the scenario realistic, it tends to |
| | |
| 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in que | tal time (not to exceed 100%) is devoted to the functions listed below (The estions 6-8): |
| Acquisition (Systems & Technology) - 10 | |
| Concept Development - 20 | |
| Experimentation - 50 | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |
| Training/Education - 10 | |

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | X | | | | | |
| Concept Development | | | x | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | Х | | |
| Testing | | | | Х | | |
| Intelligence & Threat Assessment | Х | | | | | |
| Operational Planning | X | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sc | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | X | | | | | |
| Concept Development | X | | | | | |
| Experimentation | X | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | X | | | | | |
| Testing | X | | | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | X | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | x | x | | | | | |
| Unit Names | | | | | | | |
| Unit Type Codes (UTC) | x | | | | | | |
| Unit Identification Codes (UIC) | x | | | | | | |
| Partial UTC and Descriptors | x | | | | | | |
| Unit Equipment & Platforms | x | | | | | | |
| Unit Personnel | x | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | | | | | | |
| Latitude/Longitude | x | | | | | | |
| Parent Service | | | | | | | |
| Parent Unit | x | | | | | | |
| Phase Used | | | | | | | |
| Required Delivery Date | | | | | | | |
| Comments: | | | | | | | |
| | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of U.S. force data for CLASSIFIED scenarios - COCOM, IA

Source of Non-U.S. force data for CLASSIFIED scenarios - COCOM, IA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions Context/Road to War (Background and Timeline) | x | x | | | | |
| Threat/Challenge (Red) Objectives (Blue) | x x | | | | | |

| Strategic Concept (Strategic-level) | X | | |
|--|---|--|--|
| Concept of Operations (Operational-level) | x | | |
| Forces Data | х | | |
| Other 1 (Please list component below) | | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

| No Response | |
|---|--|
| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: No Response | |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): Organization: - | |

| survey title: Scenario Study Questionnaire | | | |
|--|---|-------------------------------|---------------------------|
| | | | |
| | | | |
| Displaying 28 of 78 respondents | | | |
| Response Type: Normal Response | Collector: Survey L | ink (Web Link) | |
| Custom Value: empty | | | |
| Response Started: Wed, 10/3/07 8:11:14 AM | Response Modified | I: Wed, 10/3/07 9:15:5 | 4 AM |
| 1. Within DoD, scenarios are generally defined a U.S. and allied capabilities, and a strategic cond your organization defines a scenario this way a | cept for carrying out that mission" | - | |
| Yes, we define it about the same way | | | |
| <i>Comment:</i> The above description stops short of a ja "strategic concept" does not go to sufficient detail n an understanding of the implications across DIME. | needed to frame actual military capabil | | |
| 2. What timeframe do most of the scenarios you additional comments. | ur organization work with fall into? | Please use the text b | ox below to provide any |
| | Near-Term (0-4 years) Mid- | -Term (5-9 years) | Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | | | X |
| CLASSIFIED Scenario Timeframe | | | X |
| Comments: | | | |
| 3. How important a role do scenarios (whether | UNCLASSIFIED or CLASSIFIED) pl | av in vour organizatio | n's tasks? |
| | ortant (4) Somewhat Important (3) | | |
| Unclassified Scenarios | X | | , , , , , |
| Classified Scenarios | x | | |
| Comments: | | | |
| | | | |
| 4. Would you use UNCLASSIFIED scenarios mot text box below to provide any additional common | | available to your orga | nization? Please use the |
| Yes | | | |
| Comment: Framing an understanding of application | 1, common for discussion, to underpin | n future joint concepts 8 | -20 years out |
| 5. Estimate what percentage of your organization "Others" that you identify below will also apply | |) is devoted to the fur | nctions listed below (The |
| Force Structure & Capability Mix Analysis - 30 | | | |
| Concept Development - 30 | | | |
| Experimentation - 30 | | | |
| Other 1(Please specify function and percentage) - I | Management-10 | | |

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | х | | | |
| Acquisition | | | | | | |
| Concept Development | | x | | | | |
| Experimentation | | Х | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 7. Judge how important CLASSIFIED sc | enarios are for th | ne functions y | our organization pe | erforms: | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | X | | | |
| Acquisition | | | | | | |
| Concept Development | | | x | | | |
| Experimentation | | | х | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U.S. ar | d Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|---|-----------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | | | |
| Latitude/Longitude | | | |
| Parent Service | x | х | |
| Parent Unit | | | |
| Phase Used | | | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Who runs "surveymonkey.com?" How are you securing this data?

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|---|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | x | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | x | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | x | | | | |

| Concept of Operations (Operational-level) | x |
|--|---|
| Forces Data | |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | x | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Future concepts need a conceptual framework to assist users to grasp new ideas. As the concepts are used by a broad community and internationally, classified scenarios are not necessary for successful shaping of those efforts. Equally, when conducting joint experimentation activities on concepts, classified scenarios often preclude participation of key allies, partners (both internationally and across the U.S. Government) and with industry seeking to provide or research solutions to meet future needs.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS, MSFD

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.1 FTE

Estimate for UNCLASSIFIED Scenarios - 0.5 FTE

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 40

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 40

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Uses include framing future concepts for reader understanding and providing common scenario across joint experimentation community for use with multi-national partners, other governmental agencies, industry, academia.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| Displaying 29 of 78 respondents | |
|--|--|
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/3/07 11:21:50 A | AM Response Modified: Wed, 10/3/07 11:33:42 AM |
| | ned as "depictions of a threat to international security, a corresponding mission for concept for carrying out that mission" In the space below, please indicate whether ray and, if not, how you define it. |
| No Response | |
| 2. What timeframe do most of the scenarios additional comments. | s your organization work with fall into? Please use the text box below to provide any Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| Unclassified Scenarios X | Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A |
| Classified Scenarios | x |
| | |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional co | s more often if they were more readily available to your organization? Please use the omments. |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional co Yes | omments. |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional co Yes Comment: Most classified scenarios do not ha | |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional correst text box below to provide any additional correst of the scenarios of the scenarios do not have scenarios often preclude participation of international scenarios of the preclude participation of international scenarios of the preclude participation of the scenarios of the scenarios of the preclude participation of the scenarios of the preclude participation of the scenarios of the scenarios of the preclude participation of the scenarios of the | ve the enough PMESII elements to allow full understanding of Interagency issues. Classifie ational players, thus truncated the ability to examine multi-national issues. |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional correst text box below to provide any additional correst of the scenarios of the provide scenarios do not have scenarios often preclude participation of international scenarios of the preclude participation of | ve the enough PMESII elements to allow full understanding of Interagency issues. Classifie ational players, thus truncated the ability to examine multi-national issues. |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional correct text box below text box | ve the enough PMESII elements to allow full understanding of Interagency issues. Classifie ational players, thus truncated the ability to examine multi-national issues. |
| 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional co Yes <i>Comment:</i> Most classified scenarios do not has scenarios often preclude participation of interna- scenarios often preclude participation of interna- 5. Estimate what percentage of your organi "Others" that you identify below will also a Force Structure & Capability Mix Analysis - 20 Concept Development - 30 | ve the enough PMESII elements to allow full understanding of Interagency issues. Classifie ational players, thus truncated the ability to examine multi-national issues. |
| text box below to provide any additional co Yes <i>Comment:</i> Most classified scenarios do not ha scenarios often preclude participation of intern | ve the enough PMESII elements to allow full understanding of Interagency issues. Classifie ational players, thus truncated the ability to examine multi-national issues. |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
|---|-----|-----|---------------|---------------|-----|-----|
| Force Structure & Capability Mix Analysis | | | x | | | |
| Acquisition | | | | | х | |
| Concept Development | х | | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | | х | | |
| Intelligence & Threat Assessment | | | x | | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sco | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | x | | | | |
| Concept Development | | | x | | | |
| Experimentation | | | | x | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | | x | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | x | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

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| 9. Select from the list below the type of data you require for both U | .S. and Non-U.S. forces in your s | scenarios. Select all th | at apply |
|---|-----------------------------------|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | | | Х |
| Unit Type Codes (UTC) | | | х |
| Unit Identification Codes (UIC) | | | х |
| Partial UTC and Descriptors | Х | | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | х | |
| Geolocations for Unit Origin and Deployed Location | Х | х | |
| Latitude/Longitude | Х | x | |
| Parent Service | Х | | |
| Parent Unit | х | x | |
| Phase Used | Х | | |
| Required Delivery Date | х | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of Non-U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - MIDB

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | | x | | | |

| Other 1 (Please list component below) | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 13. Do existing and forthcoming CLASSIFIED so | cenarios currently | y meet your | organization's ne | eds? | | |
| No, existing and forthcoming CLASSIFIED scenario | os do not currently | meet my org | anization's needs. | | | |
| | | | | | | |
| 14. Indicate how important the below factors are influencing your decision and also indicate their | • | | CLASSIFIED sce | narios. Add any | additional facto | ors |
| initialities your decision and also indicate the | • | | Comowhat | Manainally | Net | N1/A |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |
| Inflexibility of the content of classified scenarios | | v | | | | |

Х

Х

Other 5 Comments:

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

(substance do not meet needs)

Other 1 (Please list factor below)

associated data

Other 2 Other 3 Other 4

Difficulty in accessing classified scenarios and

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$500k

Estimate for UNCLASSIFIED Scenarios - \$800k

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - \$350k

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - \$500k

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - \$350k

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|--|---|
| | |
| | |
| Displaying 30 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 10/4/07 8:31:54 AM | Response Modified: Thu, 10/4/07 8:44:01 AM |
| | as "depictions of a threat to international security, a corresponding mission for cept for carrying out that mission" In the space below, please indicate whether and, if not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios yo | ur organization work with fall into? Please use the text box below to provide any |
| additional comments. | |
| | Near-Term (0-4 years)Mid-Term (5-9 years)Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| | UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? ortant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| 4. Would you use UNCLASSIFIED scenarios mo text box below to provide any additional comm | ore often if they were more readily available to your organization? Please use the ents. |
| No | |
| <i>Comment:</i> The scenarios used by the CJCS chairn regarding national security and consequence mana | nan's sponsored exercises are classified as they test real world doctrine and policy agement. |
| 5. Estimate what percentage of your organization "Others" that you identify below will also apply | on's total time (not to exceed 100%) is devoted to the functions listed below (The r in questions 6-8): |
| Force Structure & Capability Mix Analysis - 20 | |
| Acquisition (Systems & Technology) - 0 | |
| Concept Development - 10 | |
| Experimentation - 10 | |
| War Gaming (Strategic, M&S, planning, etc.) - 20 | |
| Training/Education - 5 | |
| Testing - 5 | |

Intelligence & Threat Assessment - 20

Operational Planning - 10

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| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | x | | |
| Acquisition | | | | | х | |
| Concept Development | | | | x | | |
| Experimentation | | | | x | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | x | | |
| Training/Education | | | | x | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | | | x | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | | х | | | |
| Concept Development | | X | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | x | | | |
| Testing | | x | | | | |
| Intelligence & Threat Assessment | х | | | | | |
| Operational Planning | X | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

174

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U. | S. and Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|--|----------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | х | |
| Unit Names | Х | | |
| Unit Type Codes (UTC) | Х | | |
| Unit Identification Codes (UIC) | x | | |
| Partial UTC and Descriptors | Х | | |
| Unit Equipment & Platforms | Х | | |
| Unit Personnel | Х | | |
| Geolocations for Unit Origin and Deployed Location | Х | | |
| Latitude/Longitude | Х | | |
| Parent Service | Х | | |
| Parent Unit | Х | | |
| Phase Used | X | | |
| Required Delivery Date | X | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Positive Force (Z)

Training/Education - Positive Response (Z)

Intelligence & Threat Assessment - Eligible Receiver (Z)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |

| Objectives (Blue) | x | |
|--|---|---|
| Strategic Concept (Strategic-level) | X | |
| Concept of Operations (Operational-level) | | x |
| Forces Data | | x |
| Other 1 (Please list component below) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoE |) |
|---|---|
| community: | |

Chairman Sponsored Exercises (there are five) do not fit well into this questionaire. These exercises all use classified scenarios focusing on either mobilization and sustainment (Positive Force) or terrorism or natural disaster (Positive Response) (Eligible Receiver - no notice ex) NATO Crisis Management Exercise (NATO Classified) and the Russian/US Missile Defense Exercise. All will remain classified.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenari text box below to provide any additional c | fined as "depic ic concept for c way and, if not os your organiz Near-T ether UNCLASS | Respon tions of a thre arrying out th , how you def zation work w erm (0-4 years | at mission" In the s ine it. ith fall into? Please) Mid-Term (X | 10/4/07 10:32:18 All security, a corresp space below, pleas use the text box b 5-9 years) Lo | ponding mission f se indicate whethe pelow to provide a ong-Term (10+ yea | ər any |
|--|---|--|---|--|--|------------|
| Response Type: Normal Response Custom Value: empty Response Started: Thu, 10/4/07 10:24:17 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this Yes, we define it about the same way 2. What timeframe do most of the scenario additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios X Comments: | fined as "depic ic concept for c way and, if not os your organiz Near-T Near-T ether UNCLASS Important (4) | Respon tions of a thre arrying out th , how you def zation work w erm (0-4 years | nse Modified: Thu, eat to international s at mission" In the s ine it. ith fall into? Please) Mid-Term (X | 10/4/07 10:32:18 All security, a corresp space below, pleas use the text box b 5-9 years) Lo | ponding mission f se indicate whethe pelow to provide a ong-Term (10+ yea | ər any |
| Response Type: Normal Response Custom Value: empty Response Started: Thu, 10/4/07 10:24:17 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this Yes, we define it about the same way 2. What timeframe do most of the scenario additional comments. UNCLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenario | fined as "depic ic concept for c way and, if not os your organiz Near-T Near-T ether UNCLASS Important (4) | Respon tions of a thre arrying out th , how you def zation work w erm (0-4 years | nse Modified: Thu, eat to international s at mission" In the s ine it. ith fall into? Please) Mid-Term (X | 10/4/07 10:32:18 All security, a corresp space below, pleas use the text box b 5-9 years) Lo | ponding mission f se indicate whethe pelow to provide a ong-Term (10+ yea | ər any |
| Custom Value: empty Response Started: Thu, 10/4/07 10:24:17 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this Yes, we define it about the same way 2. What timeframe do most of the scenaria additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (who Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios | fined as "depic ic concept for c way and, if not os your organiz Near-T Near-T ether UNCLASS Important (4) | Respon tions of a thre arrying out th , how you def zation work w erm (0-4 years | nse Modified: Thu, eat to international s at mission" In the s ine it. ith fall into? Please) Mid-Term (X | 10/4/07 10:32:18 All security, a corresp space below, pleas use the text box b 5-9 years) Lo | ponding mission f se indicate whethe pelow to provide a ong-Term (10+ yea | er |
| Custom Value: <i>empty</i> Response Started: Thu, 10/4/07 10:24:17 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this Yes, we define it about the same way 2. What timeframe do most of the scenaria additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenari text box below to provide any additional of | fined as "depic ic concept for c way and, if not os your organiz Near-T Near-T ether UNCLASS Important (4) | Respon tions of a thre arrying out th , how you def zation work w erm (0-4 years | nse Modified: Thu, eat to international s at mission" In the s ine it. ith fall into? Please) Mid-Term (X | 10/4/07 10:32:18 All security, a corresp space below, pleas use the text box b 5-9 years) Lo | ponding mission f se indicate whethe pelow to provide a ong-Term (10+ yea | er any |
| Response Started: Thu, 10/4/07 10:24:17 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this Yes, we define it about the same way 2. What timeframe do most of the scenario additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenari text box below to provide any additional comments | fined as "depic ic concept for c way and, if not os your organiz Near-T Near-T ether UNCLASS Important (4) | tions of a thre arrying out th , how you def zation work w erm (0-4 years SIFIED or CLA | eat to international s at mission" In the s ine it. ith fall into? Please) Mid-Term (X | security, a corresp space below, pleas use the text box b 5-9 years) Lo | ponding mission f se indicate whethe pelow to provide a ong-Term (10+ yea | ər any |
| U.S. and allied capabilities, and a strategi your organization defines a scenario this Yes, we define it about the same way 2. What timeframe do most of the scenario additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios | ic concept for c way and, if not os your organiz Near-T ether UNCLASS Important (4) | arrying out th , how you def zation work w erm (0-4 years SIFIED or CLA | at mission" In the s ine it. ith fall into? Please) Mid-Term (X | space below, pleas use the text box b 5-9 years) Lo | below to provide a | ər any |
| 2. What timeframe do most of the scenario additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios (who Very Important (5) Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenario text box below to provide any additional comments in text box below to provide any additional comments in the scenario of the scena | Near-T ether UNCLASS Important (4) | erm (0-4 years |) Mid-Term (X X | 5-9 years) Lo | ong-Term (10+ yea | - |
| additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenari text box below to provide any additional c | Near-T ether UNCLASS Important (4) | erm (0-4 years |) Mid-Term (X X | 5-9 years) Lo | ong-Term (10+ yea | - |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenario text box below to provide any additional of | ether UNCLASS Important (4) | SIFIED or CLA | x x | | | ars) |
| CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarion text box below to provide any additional of | Important (4) | | x | | | |
| Comments: 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenari text box below to provide any additional of | Important (4) | | | | | |
| 3. How important a role do scenarios (whe Very Important (5) Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenariatext box below to provide any additional comments | Important (4) | | SSIFIED) play in yo | our organization's t | | |
| Very Important (5) Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenari text box below to provide any additional of | Important (4) | | SSIFIED) play in yo | our organization's f | | |
| text box below to provide any additional of | | | portant (3) Margina | ally Important (2) N | lot Important (1) | N/A (0) |
| Yes | | f they were m | ore readily availabl | le to your organiza | tion? Please use | the |
| 5. Estimate what percentage of your orga "Others" that you identify below will also | | | xceed 100%) is dev | oted to the functio | ons listed below (| Гhe |
| Acquisition (Systems & Technology) - 30 | | | | | | |
| Concept Development - 70 | | | | | | |
| 6. Judge how important UNCLASSIFIED s | scenarios are fo | r the function | s that your organiz | ation performs: | | |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | | | | | x |
| Concept Development | | | | | | |

| Experimentation | х |
|---|---|
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | |
| Testing | Х |
| Intelligence & Threat Assessment | Х |
| Operational Planning | Х |
| Other 1 (Carry over "Other" as specified in question 5) | x |
| Other 2 | Х |
| Other 3 | Х |
| Other 4 | Х |
| Other 5 | Х |
| Comments: | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization p | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | x | | | | |
| Concept Development | | | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | x |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

U.S. Data Non-U.S. Data N/A

| Unit Types | x | Х | |
|--|---|---|--|
| Unit Names | Х | x | |
| Unit Type Codes (UTC) | Х | x | |
| Unit Identification Codes (UIC) | Х | x | |
| Partial UTC and Descriptors | Х | x | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | Х | x | |
| Required Delivery Date | | | |
| Comments: | | | |
| | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of U.S. force data for CLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for CLASSIFIED scenarios - OSD PA&E

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | | | | | |
| Context/Road to War (Background and Timeline) | | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | X | | | | | |
| Forces Data | | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | x | |
| Challenges of control and handling of classified scenarios during development and use | | | x | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | x | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 100K

Estimate for UNCLASSIFIED Scenarios - 200K

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18

above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 90%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: | | | | | | |
|---|---|---|---|----------------------|--------------------|--------------------------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 32 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collec | tor: Survey Link (W | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Fri, 10/5/07 12:51:41 | РМ | Respo | nse Modified: Fri, | 10/5/07 1:12:02 PM | | |
| · · · | | • | · · · · · · · · · · · · · · · · · · · | | | |
| 1. Within DoD, scenarios are generally d | lefined as "depic | tions of a thre | at to international | security, a corresp | oonding mission f | or |
| U.S. and allied capabilities, and a strate | | | | space below, pleas | se indicate wheth | ər |
| your organization defines a scenario thi | s way and, if not, | , now you der | ne it. | | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| What timeframe do most of the scena additional comments. | rios your organiz | ation work w | th fall into? Please | use the text box i | below to provide a | any |
| | Near-Tr | erm (0-4 years |) Mid-Term (| 5-9 vears) I | ong-Term (10+ yea | ars) |
| JNCLASSIFIED Scenario Timeframe | Nour N | onn (o + youro |) Mid Term (| | X | 10) |
| | | | | | | |
| CLASSIFIED Scenario Timeframe | | | | | X | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (w | | | | - | | |
| Very Important (5 | Important (4) | Somewhat Im | oortant (3) Margina | ally Important (2) N | Not Important (1) | N/A (0 |
| | | | | | | |
| Unclassified Scenarios | | | | X | | |
| | | | | Х | | |
| Unclassified Scenarios Classified Scenarios X Comments: | | | | X | | |
| Classified Scenarios X | | | | X | | |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena | | f they were m | ore readily availab | | tion? Please use | the |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena | | f they were m | ore readily availab | | tion? Please use | the |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena text box below to provide any additional | | f they were m | ore readily availab | | tion? Please use | the |
| Classified Scenarios X | | f they were m | ore readily availab | | tion? Please use | the |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena text box below to provide any additional No 5. Estimate what percentage of your org | l comments. | time (not to e | | le to your organiza | | |
| Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scena text box below to provide any additional No 5. Estimate what percentage of your org "Others" that you identify below will als | l comments. | time (not to e | | le to your organiza | | |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena text box below to provide any additional No | l comments. | time (not to e | | le to your organiza | | |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena text box below to provide any additional No 5. Estimate what percentage of your org "Others" that you identify below will als Acquisition (Systems & Technology) - 100 | l comments. anization's total o apply in questio | time (not to e ons 6-8): | xceed 100%) is dev | le to your organiza | | |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena text box below to provide any additional No 5. Estimate what percentage of your org "Others" that you identify below will als Acquisition (Systems & Technology) - 100 | l comments. anization's total o apply in questio | time (not to e ons 6-8): | xceed 100%) is dev | le to your organiza | | |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenaries text box below to provide any additional No 5. Estimate what percentage of your org 'Others" that you identify below will als Acquisition (Systems & Technology) - 100 | l comments. anization's total s o apply in question scenarios are fo Very Important | time (not to e ons 6-8): r the function | xceed 100%) is dev s that your organiz Somewhat | le to your organiza | ons listed below (| The N/A |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scena ext box below to provide any additional No 5. Estimate what percentage of your org "Others" that you identify below will als Acquisition (Systems & Technology) - 100 | l comments. anization's total o apply in question scenarios are fo | time (not to e ons 6-8): r the function | xceed 100%) is dev s that your organiz | le to your organiza | ons listed below (| The N/A |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any additional No 5. Estimate what percentage of your org 'Others" that you identify below will als Acquisition (Systems & Technology) - 100 5. Judge how important UNCLASSIFIED | l comments. anization's total s o apply in question scenarios are fo Very Important | time (not to e ons 6-8): r the function | xceed 100%) is dev s that your organiz Somewhat | le to your organiza | ons listed below (| The N/A |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenaries text box below to provide any additional No 5. Estimate what percentage of your org Others" that you identify below will als Acquisition (Systems & Technology) - 100 6. Judge how important UNCLASSIFIED Force Structure & Capability Mix Analysis | l comments. anization's total s o apply in question scenarios are fo Very Important | time (not to e ons 6-8): r the function | xceed 100%) is dev s that your organiz Somewhat | le to your organiza | ons listed below (| The N/A (0) |
| Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scena text box below to provide any additional No 5. Estimate what percentage of your org "Others" that you identify below will als | l comments. anization's total s o apply in question scenarios are fo Very Important | time (not to e ons 6-8): r the function | s that your organiz Somewhat Important (3) | le to your organiza | ons listed below (| The N/A (0) |

| War Gaming (Strategic, M&S, planning, etc.) | x | | |
|---|---|---|---|
| Training/Education | | | Х |
| Testing | x | | |
| Intelligence & Threat Assessment | x | | |
| Operational Planning | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | x |
| Other 2 | | | Х |
| Other 3 | | | х |
| Other 4 | | | Х |
| Other 5 | | | X |
| Comments: | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization p | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | х | | | |
| Acquisition | X | | | | | |
| Concept Development | X | | | | | |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | х | | | |
| Testing | | | х | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use? Others (Please list below) Comment: Inertnally developed generic scenarios.

 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

 U.S. Data
 Non-U.S. Data
 N/A

 Unit Types
 X
 X

| Unit Names | | | x |
|--|---|---|---|
| Unit Type Codes (UTC) | | | x |
| Unit Identification Codes (UIC) | | | x |
| Partial UTC and Descriptors | | | x |
| Unit Equipment & Platforms | | | х |
| Unit Personnel | | | х |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | x | x | |
| Parent Service | x | x | |
| Parent Unit | | | х |
| Phase Used | x | x | |
| Required Delivery Date | | | x |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - Weapons systems contractors for US systems

Source of Non-U.S. force data for CLASSIFIED scenarios - NASIC, MSIC, ONI

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - Generic Composite Scenario (Z)

Γ

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | x | | | | | |
| Context/Road to War (Background and Timeline) | | | x | | | |
| Threat/Challenge (Red) | x | | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | х | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 5-10 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

DoD wide, there may be use, but specifically for my program, I am not sure unclassified scenarios will meet any specific program needs. Too much has to be watered down to get to an unclassified state. However, standardization of development framework and scenario architecture DoD wide would definately be useful. Note: these are my personal opinions and may not necessarily be the stance of all those who work on my program.

22. Please provide your name and contact information (optional) and the name of your organization (required):

| Organization: | | |
|---------------|--|--|
| | | |
| | | |
| | | |

| survey title: Scenario Study Questionnaire | |
|--|--|
| | |
| Displaying 33 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| | |
| Custom Value: empty | |
| Response Started: Fri, 10/5/07 2:39:31 PM | Response Modified: Fri, 10/5/07 2:53:01 PM |
| | ned as "depictions of a threat to international security, a corresponding mission for concept for carrying out that mission" In the space below, please indicate whether ray and, if not, how you define it. |
| Yes, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios additional comments. | s your organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| | |
| 3. How important a role do scenarios (whet | her UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| Very Important (5) | Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 |
| Unclassified Scenarios | X |
| Classified Scenarios X | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios | s more often if they were more readily available to your organization? Please use the |
| text box below to provide any additional co | omments. |
| No | |
| | |
| 5. Estimate what percentage of your organi "Others" that you identify below will also a | zation's total time (not to exceed 100%) is devoted to the functions listed below (The |
| Force Structure & Capability Mix Analysis - 0 | ppiy in questions 0-0j. |
| Acquisition (Systems & Technology) - 60 | |
| | |
| Concept Development - 0 | |
| Experimentation - 0 | |
| Mor Coming (Strategie Mass state) | 0 |
| War Gaming (Strategic, M&S, planning, etc.) - | 0 |
| Training/Education - 10 | 0 |
| | 0 |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | | x | | |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | x | | | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | | | Х |
| Acquisition | | x | | | | |
| Concept Development | | | | | | х |
| Experimentation | | | | | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | | x | | | |
| Testing | X | | | | | |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | X |
| Other 5 | | | | | | х |

| Comments: |
|-----------|
|-----------|

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: MMA DRM OPSITs & TACSITs (which are based on DPS & MSFD scenarios)

| Unit Names Unit Type Codes (UTC) Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments</i> : I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|---|--|-----------------------|-------------------------|-----|--|--|--|--|
| Unit Names Unit Type Codes (UTC) Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments</i> : I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Type Codes (UTC) Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Types | | | | | | | |
| Unit Identification Codes (UIC) Partial UTC and Descriptors Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Unit Names | | | | | | | |
| Partial UTC and Descriptors Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments</i> : I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Type Codes (UTC) | | | | | | | |
| Unit Equipment & Platforms Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Identification Codes (UIC) | | | | | | | |
| Unit Personnel Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Partial UTC and Descriptors | | | | | | | |
| Geolocations for Unit Origin and Deployed Location Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Unit Equipment & Platforms | | | | | | | |
| Latitude/Longitude Parent Service Parent Unit Phase Used Required Delivery Date Comments: I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good | Unit Personnel | | | | | | | |
| Parent Service Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Geolocations for Unit Origin and Deployed Location | | | | | | | |
| Parent Unit Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Latitude/Longitude | | | | | | | |
| Phase Used Required Delivery Date <i>Comments:</i> I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Parent Service | | | | | | | |
| Required Delivery Date Comments: I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Parent Unit | | | | | | | |
| Comments: I understand what you're looking for here, but I'm not close enough to the details of sœnario development to give you good | Phase Used | | | | | | | |
| | Required Delivery Date | | | | | | | |
| answers here so I won't! | Comments: I understand what you're looking for here, but I'm not close enough to the de answers here so I won't! | tails of sœnario deve | lopment to give you goo | d | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of U.S. force data for CLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for CLASSIFIED scenarios - MMA DRM

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - MMA DRM (U) & MMA DRM (Z)

Testing - MMA DRM (U) & MMA DRM (Z)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | |
|--|--|-----|-----|-----|-----|-----|--|--|
| | Very Important Important Somewhat Important Marginally Imporant Not Impo | | | | | | | |
| | (5) | (4) | (3) | (2) | (1) | (0) | | |
| Assumptions | | | х | | | | | |
| Context/Road to War (Background and | | | | x | | | | |

Timeline)

| Threat/Challenge (Red) | X | | |
|--|---|---|---|
| Objectives (Blue) | X | | |
| Strategic Concept (Strategic-level) | | | X |
| Concept of Operations (Operational-level) | | x | |
| Forces Data | | X | |
| Other 1 (Please list component below) | | | Х |
| Other 2 | | | Х |
| Other 3 | | | Х |
| Other 4 | | | Х |
| Other 5 | | | Х |
| Comments: | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Not sure how to answer this -- MMA DRM was developed as part of the MMA acquisition process.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - No idea

Estimate for UNCLASSIFIED Scenarios - No idea

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - No idea

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - No idea

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - No idea

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Not needed -- MMA DRM already has unclass scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do scenario Timeframe 2. CLASSIFIED Scenario Timeframe 2. CLASSIFIED Scenario Timeframe 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? 2. Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 3. Unclassified Scenarios 2. Comments: 3. How inportant a role do scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): 5. Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 | survey title: | | | | | | |
|---|---|----------------------------------|--------------------------|---------------------------------|---------------------------|--|--|
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:08:57 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for US. and alide chapabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No. Comment: At department level the acenarios are illustrative of policy so include the challanges or threats. Thay define the type of military tasks e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CASSIFIED Scenario Timeframe X Comment: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally important (2) Not Important (1) N/A (0) Unclassified Scenarios X Comments: X <td>Scenario Study Quest</td> <td>tionnaire</td> <td></td> <td></td> <td></td> | Scenario Study Quest | tionnaire | | | | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:08:57 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for US. and alide chapabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No. Comment: At department level the acenarios are illustrative of policy so include the challanges or threats. Thay define the type of military tasks e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CASSIFIED Scenario Timeframe X Comment: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally important (2) Not Important (1) N/A (0) Unclassified Scenarios X Comments: X <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:08:57 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for US. and alide chapabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No. Comment: At department level the acenarios are illustrative of policy so include the challanges or threats. Thay define the type of military tasks e.g. intervention or stability operation, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CASSIFIED Scenario Timeframe X Comment: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally important (2) Not Important (1) N/A (0) Unclassified Scenarios X Comments: X <td></td> <td></td> <td></td> <td></td> <td></td> | | | | | | | |
| Custom Value : empty Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:09:57 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to International security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No <i>Comment:</i> At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of miltary ask e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comments: At department level the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) NA (0) Unclassified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text boole we to provide any additional comments. No Comment: They would only be used in training applications 5. Estimate what percentage of your organization's toat (100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Fore Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 | Displaying 34 of 78 resp | oondents | | | | | |
| Response Started: Mon, 10/8/07 3:38:45 AM Response Modified: Mon, 10/8/07 4:09:57 AM 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for US. and allide capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military tasks q, intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. No 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. No 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text to x below to provide any additional comments. X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text to x below to provide any additional comments. | Response Type: Norma | al Response | Collector: | Survey Link (Web Link) | | | |
| | Custom Value: empty | | | | | | |
| U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. No Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe X CLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Classified Scenarios X Camments: 3. Now Important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text tox below to provide any additional comments. No Comment: They would only be used in training applications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The ''Others'' that you identify below will also apply in questions 6-0): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | Response Started: Mor | n, 10/8/07 3:38:45 AM | Response N | Modified: Mon, 10/8/07 4:09:5 | 57 AM | | |
| Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of military task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? 2. Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 2. Unclassified Scenarios 3. Wow uportant (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 3. Unclassified Scenarios 4. Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 3. Unclassified Scenarios 5. Comment: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training applications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | U.S. and allied capabilit | ties, and a strategic concept | for carrying out that m | ission" In the space below, p | | | |
| task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 2. What timeframe do scenario Timeframe 2. CLASSIFIED Scenario Timeframe 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? 2. Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 2. Unclassified Scenarios 3. How important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 3. Unclassified Scenarios 3. Comments: 4. Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) 3. Unclassified Scenarios 4. Contrasts 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquistion (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | No | | | | | | |
| additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Camments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | <i>Comment:</i> At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of miltary task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange. | | | | | | |
| UNCLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training applications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | 2. What timeframe do m additional comments. | nost of the scenarios your or | rganization work with fa | III into? Please use the text b | oox below to provide any | | |
| CLASSIFIED Scenario Timeframe X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Classified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | Ν | lear-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) | | |
| Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? | UNCLASSIFIED Scenario | o Timeframe | | | X | | |
| 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | CLASSIFIED Scenario Ti | meframe | | | X | | |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 | Comments: | | | | | | |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 | 2 How important a vala | | | IED) play in your arganizatio | anla taaka? | | |
| Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | | | | | | |
| Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications Comment: They would only be used in training appications total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | very important (5) important | | | | | |
| Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | Y | ^ | | | | |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | * | | | | | |
| text box below to provide any additional comments. No Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | | | | | | |
| Comment: They would only be used in training appications 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | - | | - | readily available to your orga | inization? Please use the | | |
| 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | No | | | | | | |
| "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | Comment: They would on | nly be used in training appicati | ons | | | | |
| "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 40 Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | | | | | | | |
| Acquisition (Systems & Technology) - 5 Concept Development - 30 Experimentation - 20 | - | | | d 100%) is devoted to the fu | nctions listed below (The | | |
| Concept Development - 30 Experimentation - 20 | Force Structure & Capabi | ility Mix Analysis - 40 | | | | | |
| Experimentation - 20 | Acquisition (Systems & Te | echnology) - 5 | | | | | |
| | Concept Development - 3 | 30 | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) - 5 | Experimentation - 20 | | | | | | |
| | War Gaming (Strategic, M | /I&S, planning, etc.) - 5 | | | | | |

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|--------------------|---------------|--------------------|-----------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | X | | |
| Acquisition | | | | x | | |
| Concept Development | | x | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | x | | | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | | | | X | |
| Operational Planning | | | | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: These comments for Qs 5& 6 a | are based on a vie | w from Develo | pment Concepts and | Doctrine Centre | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | Х | | | | | |
| Acquisition | Х | | | | | |
| Concept Development | | X | | | | |
| Experimentation | | х | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | x | | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | x | | | | |
| Operational Planning | | | | x | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Non of the above yet. In the future DPS and MSFDs may be used alongside UK scenarios.

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | | |
| Unit Types | х | x | | | | | | |
| Unit Names | х | x | | | | | | |
| Unit Type Codes (UTC) | | | | | | | | |
| Unit Identification Codes (UIC) | | | | | | | | |
| Partial UTC and Descriptors | | | | | | | | |
| Unit Equipment & Platforms | Х | x | | | | | | |
| Unit Personnel | Х | x | | | | | | |
| Geolocations for Unit Origin and Deployed Location | х | x | | | | | | |
| Latitude/Longitude | | | | | | | | |
| Parent Service | | | | | | | | |
| Parent Unit | | | | | | | | |
| Phase Used | Х | x | | | | | | |
| Required Delivery Date | х | x | | | | | | |
| Comments: | | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of Non-U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of U.S. force data for CLASSIFIED scenarios - NATO documentation

Source of Non-U.S. force data for CLASSIFIED scenarios - NATO documentation

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | | |
| Assumptions | x | | | | | | | | |

| Context/Road to War (Background and Timeline) | | | x | |
|---|---|---|---|--|
| Threat/Challenge (Red) | x | | | |
| Objectives (Blue) | х | | | |
| Strategic Concept (Strategic-level) | х | | | |
| Concept of Operations (Operational-level) | | x | | |
| Forces Data | | x | | |
| Other 1 (Please list component below) | | x | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: other 1 -timframe of scenario | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$600,000

Estimate for UNCLASSIFIED Scenarios - \$100,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|---|---|
| | |
| Displaying 35 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Tue, 10/9/07 8:56:06 AM | Response Modified: Tue, 10/9/07 9:52:09 AM |
| | "depictions of a threat to international security, a corresponding mission for at for carrying out that mission" In the space below, please indicate whether , if not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios you additional comments. | organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: Based on the long range focus of AF Sa | mission of the AFRL. |
| 3. How important a role do scenarios (whether L | CLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| Very Important (5) Impor | nt (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | |
| Classified Scenarios | |
| Comments: | |
| | · |
| 4. Would you use UNCLASSIFIED scenarios mo text box below to provide any additional comme | often if they were more readily available to your organization? Please use the s. |
| Yes | |
| Comment: Provided their use does NOT diminish ad | eptance of AFRL S&T concepts by our warfighter customers. |
| 5. Estimate what percentage of your organizatio "Others" that you identify below will also apply | s total time (not to exceed 100%) is devoted to the functions listed below (The questions 6-8): |
| Force Structure & Capability Mix Analysis - 10 | |
| Acquisition (Systems & Technology) - 50 | |
| Concept Development - 20 | |
| Experimentation - 5 | |
| | 1 |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| Force Structure & Capability Mix Analysis | | x | | | | | |
| Acquisition | | x | | | | | |
| Concept Development | Х | | | | | | |
| Experimentation | | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | | |
| Training/Education | | | | x | | | |
| Testing | | | x | | | | |
| Intelligence & Threat Assessment | | | | | | х | |
| Operational Planning | | | | | | х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | x | | | |
| Acquisition | | Х | | | | |
| Concept Development | | X | | | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | | | | Х |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | Х | | | | | |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Г

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U.S. and N | on-U.S. forces in your s | cenarios. Select all th | at apply. |
|--|--------------------------|-------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | Х | x | |
| Unit Type Codes (UTC) | х | х | |
| Unit Identification Codes (UIC) | Х | x | |
| Partial UTC and Descriptors | х | х | |
| Unit Equipment & Platforms | х | х | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | х | х | |
| Latitude/Longitude | х | х | |
| Parent Service | х | х | |
| Parent Unit | х | х | |
| Phase Used | Х | х | |
| Required Delivery Date | х | х | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of Non-U.S. force data for CLASSIFIED scenarios - DIA & JDS

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - MCO-1 (Z), MCO-2(Z)

Concept Development - MCO-1 (Z), MCO-2(Z)

Experimentation - Unified Engagement & Futures Game Scenarios (U)

War Gaming (Strategic, M&S, planning, etc.) - Unified Engagement & Futures Game Scenarios (U)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | x | | | | | |

| Forces Data |
|-------------|
|-------------|

х

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Comment: taken fromteh JDS Web-site on SIPRNET

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

A large part of S&T concept assessment, development, demonstration, & transition is worked in unclassified environments; scenarios at that level are essential.

-

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

| survey title: Scenario Study Questionnaire | | | | | | | | |
|--|---------------------------|-----------------|-----------------------|--------------------|---------------------|--------|--|--|
| | | | | | | | | |
| | | | | | | | | |
| Displaying 36 of 78 respondents | | | | | | | | |
| | | • • • | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | | | |
| Custom Value: empty | | | | | | | | |
| Response Started: Wed, 10/10/07 6:46: | 18 AM | Respo | nse Modified: Wed | , 10/10/07 7:14:09 | AM | | | |
| 1. Within DoD, scenarios are generally o | lefined as "depic | tions of a thre | eat to international | security, a corres | sponding mission | for | | |
| U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. | | | | | | | | |
| Yes, we define it about the same way | | , non you uoi | | | | | | |
| | | | | | | | | |
| 2. What timeframe do most of the scena additional comments. | rios your organiz | ation work w | ith fall into? Please | use the text box | below to provide | any | | |
| | Near-T | erm (0-4 years |) Mid-Term (| 5-9 years) | Long-Term (10+ ye | ars) | | |
| UNCLASSIFIED Scenario Timeframe | | | | | | | | |
| CLASSIFIED Scenario Timeframe | | | x | | | | | |
| Comments: | | | | | | | | |
| | | | | | | | | |
| 3. How important a role do scenarios (w | hether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization's | s tasks? | | | |
| Very Important (5 | i) Important (4) | Somewhat Im | portant (3) Margina | ally Important (2) | Not Important (1) | N/A (0 | | |
| Unclassified Scenarios | | | | | | х | | |
| Classified Scenarios | | х | | | | | | |
| Comments: | | | | | | | | |
| | | | | | | | | |
| 4. Would you use UNCLASSIFIED scena text box below to provide any additiona | | f they were m | ore readily availab | e to your organiz | ation? Please use | the | | |
| Yes | | | | | | | | |
| Comment: Possibly useful in NATO setting | . Hard to tell. | | | | | | | |
| | | | | | | | | |
| 5. Estimate what percentage of your org | anization's total | time (not to e | xceed 100%) is dev | oted to the functi | ions listed below (| The | | |
| "Others" that you identify below will als | o apply in questi | ons 6-8): | , | | | | | |
| Force Structure & Capability Mix Analysis - | 30 | | | | | | | |
| Acquisition (Systems & Technology) - 20 | | | | | | | | |
| Concept Development - 20 | | | | | | | | |
| War Gaming (Strategic, M&S, planning, etc | c.) - 30 | | | | | | | |
| | | | | | | | | |
| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A | | |
| | (5) | . (4) | Important (3) | Important (2) | (1) | (0) | | |

| Force Structure & Capability Mix Analysis | x | |
|---|---|---|
| Acquisition | | Х |
| Concept Development | x | |
| Experimentation | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | | |
| Testing | | |
| Intelligence & Threat Assessment | | |
| Operational Planning | | |
| Other 1 (Carry over "Other" as specified in question 5) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization p | erforms: | | |
|---|--------------------|---------------|--------------------|---------------|---------------|-----|
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | X | | | | |
| Acquisition | | х | | | | |
| Concept Development | | х | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| | U.S. Data | Non-U.S. Data | N/A |
|--|-----------|---------------|-----|
| Unit Types | Х | x | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | x | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | | | |
| Parent Service | x | x | |
| Parent Unit | x | x | |
| Phase Used | x | x | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - Subject Matter Experts

Source of Non-U.S. force data for CLASSIFIED scenarios - Subject Matter Experts

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MSFD Africa-z, SSSP-z

Acquisition - MSFD Africa-z, SSSP-z

Concept Development - MSFD Africa-z, SSSP-z

War Gaming (Strategic, M&S, planning, etc.) - MSFD Africa-z, SSSP-z

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | | х | | | | |

Forces Data

Х

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Normally have an old version that we can update. Occasionally we've had to develop new scenarios - the SSSP for example - we developed five new scenarios to help define the SS and recommended recently adding three more.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$25K in travel costs plus personel costs (contractor help)

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

| No Response |
|--|
| |
| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: |
| Very little history to draw upon. although the idea is initially attactive its final benefit must be demonstrated. |
| |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
| Organization: - |
| |
| |
| |

| survey title: Scenario Study Questionnair | e | | | | | |
|---|-------------------------------|-----------------|------------------------|-------------------|----------------------|---------|
| | | | | | | |
| Displaying 37 of 78 respondents | | | | | | |
| | | Collect | - Survey Link (Ma | | | |
| Response Type: Normal Respo | nse | Collecto | or: Survey Link (We | D LINK) | | |
| Custom Value: <i>empty</i> | | - | | | | |
| Response Started: Wed, 10/10, | 07 10:37:21 AM | Respor | se Modified: Wed, | 10/10/07 10:57:5 | S7 AM | |
| 1. Within DoD, scenarios are ge U.S. and allied capabilities, and your organization defines a sce | a strategic concept for ca | arrying out the | at mission" In the s | - | | |
| No | | | | | | |
| Comment: An account or synopsis warfare. Scenarios include informa objectives, and other planning cor | ation such as threat and frie | ndly politico-m | ilitary contexts and/c | - | | |
| 2. What timeframe do most of th additional comments. | ne scenarios your organiz | ation work wi | th fall into? Please | use the text boy | c below to provide a | any |
| | Near-Te | erm (0-4 years) | Mid-Term (5 | 5-9 years) | Long-Term (10+ yea | ars) |
| UNCLASSIFIED Scenario Timefra | me | | x | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| 3. How important a role do scen | arios (whether IINCI ASS | | SSIFIED) play in yo | ur organization' | e taeke? | |
| - | portant (5) Important (4) | | | - | | N/A (0) |
| Unclassified Scenarios | X | | in (e) margina | | | , . (0) |
| Classified Scenarios | х | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIE text box below to provide any a | | they were m | ore readily available | e to your organia | zation? Please use | the |
| Yes | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of "Others" that you identify below | | - | ceed 100%) is dev | oted to the funct | tions listed below (| The |
| Experimentation - 50 | | | | | | |
| Testing - 50 | | | | | | |
| | | | | | | |
| 6. Judge how important UNCLA | SSIFIED scenarios are for | the function | s that your organiza | ation performs: | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |

| Force Structure & Capability Mix Analysis | |
|---|---|
| Acquisition | X |
| Concept Development | |
| Experimentation | x |
| War Gaming (Strategic, M&S, planning, etc.) | |
| Training/Education | |
| Testing | x |
| Intelligence & Threat Assessment | |
| Operational Planning | |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

| 7. Judge how important CLASSIFIED sce | 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | | | |
|---|---|-----------|---------------|---------------|---------------|-----|--|--|--|--|
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A | | | | |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) | | | | |
| Force Structure & Capability Mix Analysis | | | | | | | | | | |
| Acquisition | Х | | | | | | | | | |
| Concept Development | | | | | | | | | | |
| Experimentation | X | | | | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | | | | | |
| Training/Education | | | | | | | | | | |
| Testing | Х | | | | | | | | | |
| Intelligence & Threat Assessment | | | | | | | | | | |
| Operational Planning | | | | | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | | | | |
| Other 2 | | | | | | | | | | |
| Other 3 | | | | | | | | | | |
| Other 4 | | | | | | | | | | |
| Other 5 | | | | | | | | | | |
| Comments: | | | | | | | | | | |
| | | | | | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and | Non-U.S. forces in your | scenarios. Select all th | at apply. |
|--|-------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | | | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | x | x | |
| Geolocations for Unit Origin and Deployed Location | | | |
| Latitude/Longitude | | | |
| Parent Service | | | |
| Parent Unit | x | x | |
| Phase Used | Х | х | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - DPS - MSFDD

Source of Non-U.S. force data for CLASSIFIED scenarios - DPS - MSFDD

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | | | | | | |
| Context/Road to War (Background and Timeline) | | | | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | х | | | | |
| Other 1 (Please list component below) | | | | | | |

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Approx .5 MY

Estimate for UNCLASSIFIED Scenarios - Approx .5 My

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - .5-.75 My

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
|---|
| Organization: - |
| |

| urvey title: | | | | | | |
|--|--|---|---|---|--------------------|-------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 38 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (W | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Wed, 10/10/07 11:04:37 | ' AM | Respo | se Modified: Tue, | 10/16/07 12:30:7 | 12 PM | |
| 1. Within DoD, scenarios are generally defi U.S. and allied capabilities, and a strategic your organization defines a scenario this w | concept for c | arrying out the | at mission" In the s | - | | |
| fes, we define it about the same way | | | | | | |
| | | | | | | |
| 2. What timeframe do most of the scenario additional comments. | s your organiz | zation work wi | th fall into? Please | use the text bo | x below to provide | e any |
| | Near-T | erm (0-4 years) | Mid-Term (| 5-9 years) | Long-Term (10+ y | ears) |
| JNCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | | Х | | | |
| Comments: | | | | | | |
| Very Important (5) Jnclassified Scenarios Classified Scenarios X | , | | | , | x | , , |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIED scenario text box below to provide any additional co | | f they were m | ore readily availabl | e to your organ | ization? Please us | e the |
| text box below to provide any additional co | | f they were m | ore readily availabl | e to your organi | ization? Please us | e the |
| - | omments. | - | ore readily availabl | e to your organi | zation? Please us | e the |
| text box below to provide any additional co | omments. DD decision Ma | king time (not to ex | | | | |
| text box below to provide any additional co No Comment: Unclas scenarios are useless to Do 5. Estimate what percentage of your organ 'Others" that you identify below will also a | omments. DD decision Ma | king time (not to ex | | | | |
| text box below to provide any additional co No Comment: Unclas scenarios are useless to Do 5. Estimate what percentage of your organ 'Others" that you identify below will also a Concept Development - 25 | omments. D decision Ma ization's total apply in questi | king time (not to ex | | | | |
| A sext box below to provide any additional convolution of the sector of | D decision Ma D decision Ma ization's total apply in questi | king time (not to e) ons 6-8): | cceed 100%) is dev | oted to the func | tions listed below | |
| text box below to provide any additional co No Comment: Unclas scenarios are useless to Do 5. Estimate what percentage of your organ "Others" that you identify below will also a Concept Development - 25 War Gaming (Strategic, M&S, planning, etc.) - 6. Judge how important UNCLASSIFIED sc | D decision Ma ization's total apply in questi | king time (not to ex ons 6-8): r the function | cceed 100%) is dev | oted to the func | tions listed below | (The |
| A sext box below to provide any additional convolutions of the provide any additional convolutions of the provide any additional convolutions of the provide and the provide any additional convolution of the provide and the provide any additional convolutions of the provide any addit | D decision Ma ization's total apply in questi 75 eenarios are fo /ery Important | king time (not to e) ons 6-8): r the function Important | cceed 100%) is dev s that your organiz Somewhat | oted to the func ation performs: Marginally | tions listed below | (The |
| A sext box below to provide any additional convolutions of the provide any additional convolutions of the provide any additional convolutions of the provide and the provide any additional convolution of the provide and the provide any additional convolutions of the provide any addit | D decision Ma ization's total apply in questi | king time (not to ex ons 6-8): r the function | cceed 100%) is dev | oted to the func | tions listed below | (The |

| Concept Development | x |
|---|---|
| Experimentation | |
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | |
| Testing | |
| Intelligence & Threat Assessment | |
| Operational Planning | |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

| 7. Judge how important CLASSIFIED sce | 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | | | |
|---|---|------------------|---------------------------|-----------------------------|----------------------|------------|--|--|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | | | | |
| Force Structure & Capability Mix Analysis | | | | | | | | | | |
| Acquisition | | | | | | | | | | |
| Concept Development | x | | | | | | | | | |
| Experimentation | | | | | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | | | | | |
| Training/Education | | | | | | | | | | |
| Testing | | | | | | | | | | |
| Intelligence & Threat Assessment | | | | | | | | | | |
| Operational Planning | | | | | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | | | | |
| Other 2 | | | | | | | | | | |
| Other 3 | | | | | | | | | | |
| Other 4 | | | | | | | | | | |
| Other 5 | | | | | | | | | | |
| Comments: | | | | | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S | and Non-U.S. forces in your s | cenarios. Select all th | at apply. |
|---|-------------------------------|-------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | х | |
| Unit Names | Х | x | |
| Unit Type Codes (UTC) | Х | x | |
| Unit Identification Codes (UIC) | Х | x | |
| Partial UTC and Descriptors | Х | x | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | Х | х | |
| Parent Unit | Х | x | |
| Phase Used | х | x | |
| Required Delivery Date | х | х | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - None Used

Source of Non-U.S. force data for UNCLASSIFIED scenarios - None Used

Source of U.S. force data for CLASSIFIED scenarios - Services

Source of Non-U.S. force data for CLASSIFIED scenarios - Intelligence Community

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Concept Development - (C) DPS, MSFD

War Gaming (Strategic, M&S, planning, etc.) - (C) DPS, MSFD

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |

Other 3

Other 4

Other 5

- - - -

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | | x |
| Challenges of control and handling of classified scenarios during development and use | | | | | | x |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | | | x |
| Difficulty in accessing classified scenarios and associated data | | | | | | x |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Classified

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

DoD has a hard enough time keeping up with demand for clasified scenarios so I do not support wasting time and resources on UNCLASSIFIED Scenarios

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: | | | | | | |
|---|---------------------|----------------|----------------------|--------------------|------------------------|---------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 39 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Wed, 10/10/07 11:05 | :41 AM | Respo | nse Modified: Wed, | 10/10/07 11:18 | :41 AM | |
| 1. Within DoD, scenarios are generally d U.S. and allied capabilities, and a strateg your organization defines a scenario thi | gic concept for c | arrying out th | at mission" In the s | - | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| 2. What timeframe do most of the scena additional comments. | rios your organiz | ation work w | th fall into? Please | use the text be | ox below to provide | any |
| | Near-To | erm (0-4 years |) Mid-Term (| 5-9 years) | Long-Term (10+ ye | ears) |
| UNCLASSIFIED Scenario Timeframe | | | | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| 3. How important a role do scenarios (w | | | | - | | NI/A // |
| Unclassified Scenarios |) important (4) | Somewhat im | Jonanii (3) Margina | illy important (2) | Not Important (1) X | N/A (U |
| Classified Scenarios X | | | | | ~ | |
| | | | | | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scena text box below to provide any additional | | f they were m | ore readily availabl | e to your orgar | nization? Please use | e the |
| No | | | | | | |
| Comment: Unclassified scenarios would on | ly be useful if the | analysis can b | e conducted at a cla | ssified level. | | |
| | | | | | | |
| 5. Estimate what percentage of your org "Others" that you identify below will also | | - | xceed 100%) is dev | oted to the fun | ctions listed below (| (The |
| Force Structure & Capability Mix Analysis - | 50 | | | | | |
| Nar Gaming (Strategic, M&S, planning, etc | :.) - 30 | | | | | |
| ntelligence & Threat Assessment - 10 | | | | | | |
| Operational Planning - 10 | | | | | | |
| | | | | | | |
| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs | : | |
| | | | | | | |

| Force Structure & Capability Mix Analysis | x | |
|---|---|---|
| Acquisition | | х |
| Concept Development | | Х |
| Experimentation | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | | x |
| Testing | | x |
| Intelligence & Threat Assessment | x | |
| Operational Planning | x | |
| Other 1 (Carry over "Other" as specified in question 5) | | x |
| Other 2 | | |
| Other 3 | | x |
| Other 4 | | x |
| Other 5 | | х |
| Comments: | | |

| 7. Judge how important CLASSIFIED sc | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | Х | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | |
|--|-----------|---------------|-----|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | |
| Unit Types | x | x | | | |
| Unit Names | x | x | | | |
| Unit Type Codes (UTC) | x | | | | |
| Unit Identification Codes (UIC) | x | | | | |
| Partial UTC and Descriptors | x | | | | |
| Unit Equipment & Platforms | x | x | | | |
| Unit Personnel | x | x | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | | | |
| Latitude/Longitude | x | x | | | |
| Parent Service | x | x | | | |
| Parent Unit | x | x | | | |
| Phase Used | x | x | | | |
| Required Delivery Date | x | x | | | |
| Comments: | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - JDS

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - (Z) SSSP

War Gaming (Strategic, M&S, planning, etc.) - (Z) Africa

Intelligence & Threat Assessment - (Z) MCO3

Operational Planning - (Z) MCO2

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | | | x | | | |
| Threat/Challenge (Red) | Х | | | | | |
| Objectives (Blue) | Х | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |

| Concept of Operations (Operational-level) | x | | |
|--|-----|--|--|
| Forces Data | x | | |
| Other 1 (Please list component belo |)w) | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |
| Other 4 Other 5 | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | x | |
| Challenges of control and handling of classified scenarios during development and use | | | | | x | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

N/A

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 8 man years

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - N/A

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No need for them

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

| Displaying 40 of 78 respondents | |
|---|---|
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/10/07 1:22:59 PM | Response Modified: Wed, 10/10/07 1:34:30 PM |
| | epictions of a threat to international security, a corresponding mission for or carrying out that mission" In the space below, please indicate whether not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios your org | anization work with fall into? Please use the text box below to provide any |
| additional comments. | |
| Ne | ar-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: My opinion is that our use is spread amongs | t the 3 timeframes equally as we will analyze 2008, 2012 and 2020. |
| | ASSIFIED or CLASSIFIED) play in your organization's tasks? |
| Very Important (5) Important (| |
| Very Important (5) Important (Unclassified Scenarios X | |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X | |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X | |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more off | |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more off text box below to provide any additional comments. | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (|
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more off text box below to provide any additional comments. | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (|
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more offic text box below to provide any additional comments. No 5. Estimate what percentage of your organization's to | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more offictext box below to provide any additional comments. No 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in qu | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more offitext box below to provide any additional comments. No 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in que Force Structure & Capability Mix Analysis - 50 | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more off text box below to provide any additional comments. No 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in qu Force Structure & Capability Mix Analysis - 50 Acquisition (Systems & Technology) - 25 | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more offictext box below to provide any additional comments. No 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in que Force Structure & Capability Mix Analysis - 50 Acquisition (Systems & Technology) - 25 Concept Development - 25 | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more offictext box below to provide any additional comments. No 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in qu Force Structure & Capability Mix Analysis - 50 Acquisition (Systems & Technology) - 25 Concept Development - 25 Experimentation - 0 | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more off text box below to provide any additional comments. No 5. Estimate what percentage of your organization's te "Others" that you identify below will also apply in qu Force Structure & Capability Mix Analysis - 50 Acquisition (Systems & Technology) - 25 Concept Development - 25 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 0 | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |
| Very Important (5) Important (Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more officient text box below to provide any additional comments. No | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A ten if they were more readily available to your organization? Please use the otal time (not to exceed 100%) is devoted to the functions listed below (The |

| War Gaming (Strategic, M&S, planning, etc.) | | | | | | Х |
|---|--------------------|---------------|---------------------|---------------|---------------|-----|
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |
| | | | | | | |
| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | | x | | | |
| Concept Development | | | x | | | |
| Experimentation | | | | | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | х |
| Testing | | | | | | Х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| | | | | | 23 | 4 |
| | | | | | | |

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

(5)

х

Very Important Important

(4)

Somewhat

Important (3)

Marginally

Important (2)

Not Important

(1)

N/A

(0)

Х

x x

| Operational | Planning - | 0 |
|-------------|------------|---|
|-------------|------------|---|

Acquisition

Concept Development

Experimentation

Force Structure & Capability Mix Analysis

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply | | | | | | |
|---|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | x | х | | | | |
| Unit Names | | | х | | | |
| Unit Type Codes (UTC) | | | х | | | |
| Unit Identification Codes (UIC) | | | х | | | |
| Partial UTC and Descriptors | | | х | | | |
| Unit Equipment & Platforms | | | Х | | | |
| Unit Personnel | | | х | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | | | | |
| Latitude/Longitude | | | Х | | | |
| Parent Service | | | | | | |
| Parent Unit | | | | | | |
| Phase Used | х | х | | | | |
| Required Delivery Date | x | х | | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Open source descriptions

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Open source descriptions

Source of U.S. force data for CLASSIFIED scenarios - JDS

Source of Non-U.S. force data for CLASSIFIED scenarios - JDS

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions Context/Road to War (Background and Timeline) | x | | | x | | |
| Threat/Challenge (Red) | x | | | | | |

| Objectives (Blue) | X | | | |
|--|---|--|--|--|
| Strategic Concept (Strategic-level) | x | | | |
| Concept of Operations (Operational-level) | x | | | |
| Forces Data | X | | | |
| Other 1 (Please list component below) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: JDS

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.25 FTE

Estimate for UNCLASSIFIED Scenarios - 1 FTE

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 75%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 75%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 75%

| 20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, |
|---|
| please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for |
| UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented. |

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):



| survey title: | | |
|--|--|---|
| Scenario Study Question | inaire | |
| | | |
| | | |
| Displaying 41 of 78 respon | dents | |
| | | |
| Response Type: Normal F | {esponse | Collector: Survey Link (Web Link) |
| Custom Value: empty | | |
| Response Started: Wed, 7 | 10/10/07 1:30:00 PM | Response Modified: Wed, 10/10/07 2:02:26 PM |
| U.S. and allied capabilities | | ictions of a threat to international security, a corresponding mission for carrying out that mission" In the space below, please indicate whether ot, how you define it. |
| No | | |
| conceptions of "scenario" for not include a threat to "intern | r different times and purposes. S national security" per se. A more | it is better to say that different elements of the organization use different Scenarios are fundamental to our gaming work and apply to situations that may e encompassing "definition" might be that the scenario provides the setting, the e situation of conflict or competition. |
| 2. What timeframe do mos additional comments. | | nization work with fall into? Please use the text box below to provide any |
| | | Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | | X |
| CLASSIFIED Scenario Timeframe | | Х |
| • | parts of the organization use diff ut many look more clsoely at the | fferent time frames. Some of our work attempts to look at long range issues ne mid-term. |
| 3. How important a role do | scenarios (whether UNCLAS | SSIFIED or CLASSIFIED) play in your organization's tasks? |
| Ve | ry Important (5) Important (4) | Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | x | |
| Classified Scenarios | x | |
| Comments: | | |
| | | |
| 4. Would you use UNCLAS text box below to provide a | | n if they were more readily available to your organization? Please use the |
| Yes | | |
| Comment: The red flag of "a | pproved scenarios" rises up her | ere. I would be wary of using such scenarios outside the context of their creation |
| | | on). But having a store house of well-designed scenarios that may serve as the |

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

basis for custom-tailored scenarios for specific projects might cut down on some of the start-up costs for doing such work.

Force Structure & Capability Mix Analysis - 10

Acquisition (Systems & Technology) - 10
Concept Development - 15

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10

Testing - 5

Intelligence & Threat Assessment - 5

Operational Planning - 20

Other 1(Please specify function and percentage) - A comment. This is little more than a guess. Who can answer such a question with any degree of precision?

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | (-) | X | | | | (-) |
| Acquisition | | | x | | | |
| Concept Development | x | | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | | | | X | | |
| Operational Planning | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | X | | | | | |
| Concept Development | | х | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | x | | | |
| Testing | | | Х | | | |

| Intelligence & Threat Assessment | x |
|---|--------------------------------|
| Operational Planning | x |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |
| | |
| 8. Which CLASSIFIED scenario types does yo | ur organization typically use? |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Others (Please list below)

Comment: Specifically developed intel assessments for particular projects.

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | Х | х | | | | | |
| Unit Names | X | x | | | | | |
| Unit Type Codes (UTC) | | | | | | | |
| Unit Identification Codes (UIC) | | | | | | | |
| Partial UTC and Descriptors | Х | x | | | | | |
| Unit Equipment & Platforms | Х | x | | | | | |
| Unit Personnel | Х | x | | | | | |
| Geolocations for Unit Origin and Deployed Location | Х | x | | | | | |
| Latitude/Longitude | | | | | | | |
| Parent Service | Х | | | | | | |
| Parent Unit | Х | | | | | | |
| Phase Used | Х | x | | | | | |
| Required Delivery Date | Х | x | | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Sponsor-recommended or required sources

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Sponsor-recommended or required sources and internal research

Source of U.S. force data for CLASSIFIED scenarios - Sponsor-recommended or required sources

Source of Non-U.S. force data for CLASSIFIED scenarios - Sponsor-recommended or required sources and internal research

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | (3) X | (4) | (3) | (2) | (1) | (0) |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | х | | | | | |
| Objectives (Blue) | x | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | х | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | x | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Other 5

Comments:

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

For the most part, we use such scenarios for special-purpose studies and wargames and typically classified scenarios do not meet all our needs for developing alternative concepts of operations for either red or blue. In addition, we have several analysts who work part-time in these areas and need to be able to communicate with them over unclassified channels. Finally, the need to manage classified material with great care makes it difficult to engage in the kind of unfettered debate and discussions we need, both in development and execution of studies and wargames.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: We tailor our scenario structures and some of their content to specific issues we need to explore in the research and analysis. APproved scenarios tend to be inflexible and designed to provide a bureaucratically acceptable setting for analysis. We do bureaucratically unacceptable things in our work and as such find the "approved" scenarios confining and counterproductive. That is not to say that we do not use the approved scenarios--we do, especially when specifically requested to or required by the sponsor. Even in those cases, however, we frequently modify them to allow us to explore different aspects of problems.

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Same explanation as with the unclass scenarios. I believe, however, that we tend to be less creative iin modifying classified scenarios because those tend to be more rigidly required by sponsors.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 man years

Estimate for UNCLASSIFIED Scenarios - 20 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 10 percent

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - NOT so good! Scary. Would add to our costs!

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - None

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - What I would like to see is an easily accessed and explored database of scenario elements. By this I mean the usual components of scenarios: settings, forces, potential objectives, strategies and operational concepts. Elements we can choose from to tailor scenarios suitable for our purposes.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Anything that smacks of "approved" scenarios worries me. No one can foresee the future enough to make such a limited selection of possible story lines more than a dangerous exercise in self-delusion. And willful self-delusion is, of course, the source of all evil.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | |
|---|--|
| | |
| Displaying 42 of 78 respondents | |
| Response Type: Normal Response Collector: Survey L | Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/10/07 2:02:43 PM Response Modified | d: Wed, 10/10/07 2:23:56 PM |
| 1. Within DoD, scenarios are generally defined as "depictions of a threat to interna U.S. and allied capabilities, and a strategic concept for carrying out that mission" your organization defines a scenario this way and, if not, how you define it. | |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios your organization work with fall into? additional comments. | Please use the text box below to provide any |
| Near-Term (0-4 years) Mid- | I-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| | |
| CLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla | ay in your organization's tasks? |
| CLASSIFIED Scenario Timeframe Comments: | ay in your organization's tasks? |
| CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) "Others" that you identify below will also apply in questions 6-8): | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe <i>Comments</i> : 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X <i>Comments</i> : 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 25 | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 25 Acquisition (Systems & Technology) - 15 | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%) "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 25 Acquisition (Systems & Technology) - 15 Concept Development - 50 | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) plat Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%, "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 25 Acquisition (Systems & Technology) - 15 Concept Development - 50 Experimentation - 0 | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) pla Very Important (5) Important (4) Somewhat Important (3) I Unclassified Scenarios X Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily a text box below to provide any additional comments. No 5. Estimate what percentage of your organization's total time (not to exceed 100%, "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 25 Acquisition (Systems & Technology) - 15 Concept Development - 50 Experimentation - 0 War Gaming (Strategic, M&S, planning, etc.) - 0 | ay in your organization's tasks? Marginally Important (2) Not Important (1) N/A (0) available to your organization? Please use the |

Operational Planning - 10

Other 1(Please specify function and percentage) - 0

Other 2 - 0

Other 3 - 0

Other 4 - 0

Other 5 - 0

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | х | | | |
| Acquisition | | | | | X | |
| Concept Development | Х | | | | | |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | x | | | | | |
| Concept Development | x | | | | | |
| Experimentation | | | | | | x |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | x |
| Testing | | | | | | x |
| Intelligence & Threat Assessment | | | | | | x |
| Operational Planning | X | | | | | |

| Other 1 (Carry over "Other" as specified in question 5) | x |
|---|---|
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |
| | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | x | x | | | | | |
| Unit Names | | | Х | | | | |
| Unit Type Codes (UTC) | x | x | | | | | |
| Unit Identification Codes (UIC) | | | Х | | | | |
| Partial UTC and Descriptors | | | Х | | | | |
| Unit Equipment & Platforms | x | x | | | | | |
| Unit Personnel | | | Х | | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | | | | | |
| Latitude/Longitude | x | x | | | | | |
| Parent Service | x | x | | | | | |
| Parent Unit | x | x | | | | | |
| Phase Used | | | х | | | | |
| Required Delivery Date | | | х | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|----------------|-----------|--------------------|---------------------|---------------|-----|
| (5) | (4) | (3) | (2) | (1) | (0) |
| | | | х | | |

Assumptions

| Context/Road to War (Background and Timeline) | | x |
|--|---|---|
| Threat/Challenge (Red) | x | |
| Objectives (Blue) | X | |
| Strategic Concept (Strategic-level) | X | |
| Concept of Operations (Operational-level) | x | |
| Forces Data | X | |
| Other 1 (Please list component below) | | |
| ther 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very | Important | Somewhat | Marginally | Not | N/A |
|---|---------------|-----------|---------------|---------------|---------------|-----|
| | Important (5) | (4) | Important (3) | Important (2) | Important (1) | (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | x | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Collaborative efforts with Academia.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: | | | |
|---|--|-----------------------------------|---------------------------------|
| Scenario Study Questionnaire | | | |
| | | | |
| | | | |
| Displaying 43 of 78 respondents | | | |
| Response Type: Normal Response | e Collector: | Survey Link (Web Link) | |
| Custom Value: empty | | | |
| Response Started: Wed, 10/10/07 | 1:55:14 PM Response | Modified: Wed, 10/10/07 3:03 | 8:57 PM |
| 1 Within DoD, coopering are gone | rally defined as "depictions of a threat | to international coourity, a co | arreenanding mission for |
| | strategic concept for carrying out that | | |
| your organization defines a scena | rio this way and, if not, how you define | it. | |
| Yes, we define it about the same way | ! | | |
| | | | |
| 2. What timeframe do most of the sadditional comments. | scenarios your organization work with | fall into? Please use the text | box below to provide any |
| | Near-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | ; | | |
| CLASSIFIED Scenario Timeframe | | | X |
| Comments: We only use classified so | enarios | | |
| | | | |
| 3. How important a role do scenari | os (whether UNCLASSIFIED or CLASS | IFIED) play in your organizati | ion's tasks? |
| Very Impor | tant (5) Important (4) Somewhat Impor | tant (3) Marginally Important (| (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | | | |
| Classified Scenarios X | | | |
| Comments: | | | |
| | | | |
| - | scenarios more often if they were more | e readily available to your org | anization? Please use the |
| text box below to provide any add | tional comments. | | |
| No | | | |
| Comment: My actual answer would b and the studies we are supporting. | e: "it depends". It depends on the custom | er, it depends on the specific ar | nalytical questions being asked |
| | | | |
| 5. Estimate what percentage of yo "Others" that you identify below w | ur organization's total time (not to exca ill also apply in questions 6-8): | eed 100%) is devoted to the fu | Inctions listed below (The |
| Force Structure & Capability Mix Ana | | | |
| Acquisition (Systems & Technology) | | | |
| Concept Development - 30% | | | |
| Experimentation - 0 | | | |
| War Gaming (Strategic, M&S, planni | ng, etc.) - 0 | | |
| Training/Education - 0 | - / | | |
| Testing - 0 | | | |
| | | | |

Intelligence & Threat Assessment - 0

Operational Planning - 0

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/. (0 |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|-----------|
| Force Structure & Capability Mix Analysis | | | , | , , | | x |
| Acquisition | | | | | | х |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: We do not currently use unclas | sified scenarios fo | r any of our ar | alyses. | | | |
| | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | X | | | | | |
| Concept Development | X | | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Comments: We use scenarios from the approved OSD scenario set (Analytic Agenda--Defense Planning Scenarios, MSFDs, etc.)

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | X | х | | | | | |
| Unit Names | X | х | | | | | |
| Unit Type Codes (UTC) | X | х | | | | | |
| Unit Identification Codes (UIC) | X | x | | | | | |
| Partial UTC and Descriptors | X | х | | | | | |
| Unit Equipment & Platforms | X | x | | | | | |
| Unit Personnel | X | х | | | | | |
| Geolocations for Unit Origin and Deployed Location | X | x | | | | | |
| Latitude/Longitude | X | x | | | | | |
| Parent Service | X | х | | | | | |
| Parent Unit | X | x | | | | | |
| Phase Used | х | x | | | | | |
| Required Delivery Date | х | x | | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - DPS, MSFD, FYAB, Program Offices

Source of Non-U.S. force data for CLASSIFIED scenarios - DPS, MSFD, FYAB, JCOFA, NASIC, MSIC, NGIC, other intel agency info

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1 Mid and Long Range (Z), MCO-2 Long Range (Z)

Acquisition - MCO-1 Mid and Long Range (Z), MCO-2 Long Range (Z)

Concept Development - MCO-1 Mid and Long Range (Z), MCO-2 Long Range (Z)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|----------------|-----------|--------------------|-------|---------------|-----|--|
| | Very Important | Important | Somewhat Important | 0 9 1 | Not Important | N/A | |
| | (5) | (4) | (3) | (2) | (1) | (0) | |
| Assumptions | х | | | | | | |

| Context/Road to War (Background and Timeline) | |
|---|---|
| Threat/Challenge (Red) | х |
| Objectives (Blue) | Х |
| Strategic Concept (Strategic-level) | Х |
| Concept of Operations (Operational-level) | x |
| Forces Data | х |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: We either aquire scenarios from OSD Joint Data Support (JDS) website or we modify the OSD scenarios (scenario excursions) based on 1) more current/updated threat documentation (new JCOFA, new intel documents) and 2) more current/updated U.S. future force structure, CONOPS, technology.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - approximately 6-8 man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option,

please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | | | | | | |
|--|---|----------------------------|--|-------------------|---------------------|-------------|
| | | | | | | |
| Displaying 44 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collecto | r: Survey Link (We | b Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Wed, 10/10/07 6:43:4 | 2 PM | Respons | se Modified: Wed, | 10/10/07 6:52:27 | РМ | |
| 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strateg your organization defines a scenario this | lic concept for ca | rrying out tha | t mission" In the s | - | | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scenar additional comments. | ios your organiz | ation work wit | h fall into? Please | use the text box | below to provide a | any |
| | Near-Te | erm (0-4 years) | Mid-Term (5 | 5-9 years) | Long-Term (10+ yea | ars) |
| UNCLASSIFIED Scenario Timeframe | | | | | X | |
| CLASSIFIED Scenario Timeframe | | | | | x | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (wh | nether UNCLASS | IFIED or CLAS | SIFIED) play in yo | ur organization's | s tasks? | |
| Very Important (5) | Important (4) | Somewhat Impo | ortant (3) Margina | lly Important (2) | Not Important (1) | N/A (0) |
| Unclassified Scenarios | X | | | | | |
| Classified Scenarios | X | | | | | |
| Comments: | | | | | | |
| | | | | | | <i>d.</i> . |
| 4. Would you use UNCLASSIFIED scenar text box below to provide any additional | | they were mo | re readily available | | ation? Please use | the |
| | comments. | | , | e to your organiz | | |
| Yes | comments. | | , | | | |
| | comments. | | | | | |
| | anization's total t | - | | | ions listed below (| Гhe |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also | anization's total t | - | | | ions listed below (| Гhe |
| Yes 5. Estimate what percentage of your organization of the second secon | anization's total t | - | | | ions listed below (| Гһе |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also Concept Development - 40 | anization's total t apply in questic | - | | | ions listed below (| The |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also Concept Development - 40 Experimentation - 10 | anization's total t apply in questic | - | | | ions listed below (| Гhe |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also Concept Development - 40 Experimentation - 10 | anization's total t apply in questic | ons 6-8): | ceed 100%) is deve | oted to the funct | ions listed below (| Гhe |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also Concept Development - 40 Experimentation - 10 War Gaming (Strategic, M&S, planning, etc. | anization's total t apply in questic | ons 6-8): | ceed 100%) is deve | oted to the funct | ions listed below (| Гhe N/A |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also Concept Development - 40 Experimentation - 10 War Gaming (Strategic, M&S, planning, etc. | anization's total t o apply in questic .) - 50 scenarios are for | ons 6-8): the functions | ceed 100%) is deve that your organiza | oted to the funct | | |
| Yes 5. Estimate what percentage of your orga "Others" that you identify below will also Concept Development - 40 Experimentation - 10 War Gaming (Strategic, M&S, planning, etc. | anization's total t o apply in questic .) - 50 scenarios are for Very Important | ons 6-8): the functions | ceed 100%) is deve that your organiza Somewhat | oted to the funct | Not Important | N/A |

| Concept Development | |
|---|--|
| Experimentation | |
| War Gaming (Strategic, M&S, planning, etc.) | |
| Training/Education | |
| Testing | |
| Intelligence & Threat Assessment | |
| Operational Planning | |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | |
| Acquisition | | | | | | |
| Concept Development | | x | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Scenarios we develop ourselves

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

| | U.S. Data | Non-U.S. Data | N/A |
|--|-----------|---------------|-----|
| Unit Types | X | x | |
| Unit Names | х | x | |
| Unit Type Codes (UTC) | X | x | |
| Unit Identification Codes (UIC) | X | x | |
| Partial UTC and Descriptors | х | x | |
| Unit Equipment & Platforms | х | x | |
| Unit Personnel | X | x | |
| Geolocations for Unit Origin and Deployed Location | х | x | |
| Latitude/Longitude | х | x | |
| Parent Service | x | x | |
| Parent Unit | х | x | |
| Phase Used | X | x | |
| Required Delivery Date | X | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - POM and plan

Source of Non-U.S. force data for UNCLASSIFIED scenarios - The nation

Source of U.S. force data for CLASSIFIED scenarios - POM and plan

Source of Non-U.S. force data for CLASSIFIED scenarios - the nation

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

War Gaming (Strategic, M&S, planning, etc.) - Unified Engagement 04,06,08

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|--|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | | х | | | | |
| Forces Data | | x | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | x | | | | |
| Challenges of control and handling of classified scenarios during development and use | | x | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | x | | | | |
| Difficulty in accessing classified scenarios and associated data | | x | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Working with friends and allies

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 100,000

Estimate for UNCLASSIFIED Scenarios - 125,000

| 19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, |
|---|
| please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 |
| above that might be saved if the option is implemented. |

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Our unique work requires variety of evolving scenarios both classified and unclassified

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|--|--|
| | |
| Displaying 45 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/10/07 7:43:54 PM | Response Modified: Wed, 10/10/07 7:53:51 PM |
| | lepictions of a threat to international security, a corresponding mission for for carrying out that mission" In the space below, please indicate whether f not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios your orgadditional comments. | ganization work with fall into? Please use the text box below to provide any |
| Νε | ear-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: | |
| | LASSIFIED or CLASSIFIED) play in your organization's tasks? (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0 X |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenarios more of text box below to provide any additional comments. | ften if they were more readily available to your organization? Please use the |
| Yes | |
| 5. Estimate what percentage of your organization's t "Others" that you identify below will also apply in qu | total time (not to exceed 100%) is devoted to the functions listed below (The uestions 6-8): |
| Force Structure & Capability Mix Analysis - 25 | |
| Acquisition (Systems & Technology) - 5 | |
| Concept Development - 25 | |
| | |
| Experimentation - 10 | |
| Experimentation - 10 War Gaming (Strategic, M&S, planning, etc.) - 10 | |
| | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | X | | | | | |
| Concept Development | x | | | | | |
| Experimentation | | х | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | х | | | | |
| Testing | | x | | | | |
| Intelligence & Threat Assessment | x | | | | | |
| Operational Planning | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

Very Important Important Somewhat Marginally Not Important N/A (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis Х Acquisition Х **Concept Development** Х Experimentation Х War Gaming (Strategic, M&S, planning, Х etc.) Training/Education Х Testing Х Intelligence & Threat Assessment Х Х **Operational Planning** Other 1 (Carry over "Other" as specified in question 5) Other 2 Other 3 Other 4 Other 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Defence Planning Scenarios produced by policy and senior military leadership.

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | |
|--|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | | x | | | | |
| Unit Names | | x | | | | |
| Unit Type Codes (UTC) | | х | | | | |
| Unit Identification Codes (UIC) | | х | | | | |
| Partial UTC and Descriptors | | x | | | | |
| Unit Equipment & Platforms | | х | | | | |
| Unit Personnel | | x | | | | |
| Geolocations for Unit Origin and Deployed Location | | x | | | | |
| Latitude/Longitude | | х | | | | |
| Parent Service | | x | | | | |
| Parent Unit | | х | | | | |
| Phase Used | | | Х | | | |
| Required Delivery Date | | | Х | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | Х | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |

| Forces Data |
|-------------|
|-------------|

х

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 man years

Estimate for UNCLASSIFIED Scenarios - 5 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 3 man years

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 1 man year

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 10 man years

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

| No Response | | | | | |
|-----------------------------------|----------------------------|------------------------|----------------------|----------------------|----------------|
| 21. Please provide any community: | additional comments you r | nay have concerning | g the need for UNCLA | ASSIFIED scenarios | within the DoD |
| No Response | | | | | |
| | | | | | |
| 22. Please provide you | r name and contact informa | ation (optional) and t | he name of your orga | anization (required) |): |
| Organization: - | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|--|--|
| | |
| | |
| Displaying 46 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/10/07 8:02:20 PM | Response Modified: Wed, 10/10/07 8:18:21 PM |
| | ctions of a threat to international security, a corresponding mission for carrying out that mission" In the space below, please indicate whether t, how you define it. |
| No | |
| | how you might carry out the mission (the strategic Concept for carrrying out the of differing solution conceptually with the same force or differing forces with the |
| 2. What timeframe do most of the scenarios your organi additional comments. | zation work with fall into? Please use the text box below to provide any |
| Near-T | Ferm (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| 3. How important a role do scenarios (whether UNCLAS | SIFIED or CLASSIFIED) play in your organization's tasks? |
| | Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios X | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios more often text box below to provide any additional comments. | if they were more readily available to your organization? Please use the |
| Yes | |
| <i>Comment:</i> Unclas scenarios can nicely compliment classifeir can then be taken 'in-house' for more detailed subsequent a | d versions as they allow the incorporation of a broader audience. Anyhting found nalysisi if reqd |
| 5. Estimate what percentage of your organization's total "Others" that you identify below will also apply in quest | time (not to exceed 100%) is devoted to the functions listed below (The ions 6-8): |
| Force Structure & Capability Mix Analysis - 10 | |
| Concept Development - 25 | |
| Experimentation - 55 | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |

| | cooperios ere fe | r the function | a that your organiz | ration porforms | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| 6. Judge how important UNCLASSIFIED | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | (3) | (4) | X | important (2) | (1) | (0) |
| Acquisition | | | X | | | |
| Concept Development | x | | | | | |
| Experimentation | X | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | A | x | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 7. Judge how important CLASSIFIED sc | enarios are for th | ne functions y | our organization po | erforms: | | |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | Х | | | | | |
| Acquisition | | | | | | |
| Concept Development | | | x | | | |
| Experimentation | | х | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Australian illustrative Planning Scenarios and independantly developed in-house scenarios and vignettes

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | |
|--|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | x | x | | | | |
| Unit Names | | | | | | |
| Unit Type Codes (UTC) | | | | | | |
| Unit Identification Codes (UIC) | | | | | | |
| Partial UTC and Descriptors | | | | | | |
| Unit Equipment & Platforms | x | x | | | | |
| Unit Personnel | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | х | | | | |
| Latitude/Longitude | x | x | | | | |
| Parent Service | x | х | | | | |
| Parent Unit | | | | | | |
| Phase Used | x | х | | | | |
| Required Delivery Date | x | x | | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Janes Defence Weekly - For both RED AND BLUE FORCES

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Janes Defence Weekly - For both RED AND BLUE FORCES

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | | | x | | | |
| Objectives (Blue) | | | x | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | | x | | | |

| Other 1 (Please list component below) | |
|---------------------------------------|--|
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | X | | porta (ב) | | (0) |
| Challenges of control and handling of classified scenarios during development and use | | x | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | | | x | | | |
| Other 1 (Please list factor below) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: Limited audience and cost/effort of assu | ring audience is s | uitably cleare | ed | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Use both, however for the purposes of engaging OGDs (esp non-security centric ones) the flexibility of UNCLAS scenarios far outweighs their cost in fidelity.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Comment: They tend to be iterated over time from experience in experiments and wargames, so that few ideas are actually new

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$100,000

Estimate for UNCLASSIFIED Scenarios - \$15,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - International coalition based scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Could derive from some of the work being done by the Multi-National Interoperability Council (JCS J3/JFCOM J9)

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|---|---|
| | |
| | |
| Displaying 47 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/10/07 9:57:04 PM | Response Modified: Wed, 10/10/07 10:10:02 PM |
| | ctions of a threat to international security, a corresponding mission for carrying out that mission" In the space below, please indicate whether ot, how you define it. |
| No | |
| CONOPS and tactics in a parametric sense. We would defin | ot for carrying out a mission because our organization examines different ne a scenario as "A description and set of assumptions that define a venue for eographic information, threatlaydowns, orders of battle, chains of command, and ons for a simulated military conflict." |
| 2. What timeframe do most of the scenarios your organ additional comments. | ization work with fall into? Please use the text box below to provide any |
| Near- | Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | |
| Comments: | |
| 3. How important a role do scenarios (whether UNCLAS | SSIFIED or CLASSIFIED) play in your organization's tasks? |
| | Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios | x |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios more often text box below to provide any additional comments. | if they were more readily available to your organization? Please use the |
| Yes | |
| <i>Comment:</i> At the University level, we are interested in uncla however, we recognize that actual quantification of MoE's w | assified scenarios for methods development and testing of "realistic" capabilities; vill require an officially sandioned classified scenario. |
| 5. Estimate what percentage of your organization's tota "Others" that you identify below will also apply in quest | I time (not to exceed 100%) is devoted to the functions listed below (The tions 6-8): |
| Force Structure & Capability Mix Analysis - 20 | |
| Concept Development - 50 | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |
| Training/Education - 10 | |
Not Important

(1)

(2)

N/A

(0)

Х

| | Very Important | Important | Somewhat | Marginall |
|---|----------------|-----------|---------------|-----------|
| | (5) | (4) | Important (3) | Important |
| Force Structure & Capability Mix Analysis | Х | | | |
| Acquisition | | | | |
| Concept Development | X | | | |
| Experimentation | | | x | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | |
| Training/Education | X | | | |
| Testing | | | | |
| Intelligence & Threat Assessment | | | x | |
| Operational Planning | | | x | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: Very Important

(5)

Important

(4)

Somewhat

Important (3)

Marginally

Important (2)

Not Important

(1)

N/A

(0)

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| 0 | • | | | , , | • |
|---|---|----------------|-----------|---------------|---------------|
| | | Very Important | Important | Somewhat | Marginally |
| | | (5) | (4) | Important (3) | Important (2) |
| | | | | | |

Comments:

Acquisition

etc.)

Testing

question 5) Other 2

Other 3

Other 4

Other 5

Concept Development

Experimentation

Training/Education

Operational Planning

Force Structure & Capability Mix Analysis

War Gaming (Strategic, M&S, planning,

Intelligence & Threat Assessment

Other 1 (Carry over "Other" as specified in

No Response

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply | | | | | | | |
|---|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | x | х | | | | | |
| Unit Names | | | | | | | |
| Unit Type Codes (UTC) | | | | | | | |
| Unit Identification Codes (UIC) | | | | | | | |
| Partial UTC and Descriptors | | | | | | | |
| Unit Equipment & Platforms | x | х | | | | | |
| Unit Personnel | | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | | | | | |
| Latitude/Longitude | x | x | | | | | |
| Parent Service | | | | | | | |
| Parent Unit | | | | | | | |
| Phase Used | | | | | | | |
| Required Delivery Date | | | | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Globalsecurity.org, wikipedia, Jane's, textbooks, fas.org, GAO reports, DoD web sites and fact sheets, RAND reports

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Globalsecurity.org, wikipedia, Jane's, textbooks, fas.org, GAO reports, DoD web sites and fact sheets, RAND reports

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | |
| Assumptions | X | | | | | | |
| Context/Road to War (Background and Timeline) | | | | x | | | |
| Threat/Challenge (Red) | | х | | | | | |
| Objectives (Blue) | | | х | | | | |
| Strategic Concept (Strategic-level) | | х | | | | | |

| Concept of Operations (Operational-level) | x | | | | | |
|---|---|---|--|--|--|--|
| Forces Data | | x | | | | |
| Other 1 (Please list component below) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: Relative force mix size. For example, if we are studying LRS, how many red forces should a single platform go against? Are the odds 100 to 1, 10 to 1, etc. | | | | | | |

No Response

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | | x |
| Challenges of control and handling of classified scenarios during development and use | | x | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

We are an educational institution and a research lab dedicated to methods development and technology forecasting. While classified scenarios might give "better" answers, we do not want to slow down the pace of methods development and test by the security restrictions of classified scenarios.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - Approximately 5 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 80 percent

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 20 percent

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Create a repository of unclassified MODELS that can be placed in any scenario

Option 2 - Create unclassified scenarios based on PAST military operations that are now unclassified, a la Desert Storm, but allow users to "update" the technology to present day to play new systems against the geography of the region.

Option 3 - Provide generic scenarios in different regions (jungle, desert, mountains) to simulate potential areas of conflict. Provide examples of laydowns that represent easy, medium, and hard threats in that region.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

One thing you didn't ask is "what tools do you use to run the scenarios?" We use FLAMES by Ternion Corporation to create our scenarios. I don't know what you mean by "create a repository of unclassified scenarios" because I would imagine you would need them formatted for every M&S code unless the scenario is just a description of what SHOULD be created in the environment... I don't quite understand how I would download a scenario from DoD and if it would contain all the elements I need to run something. I think there is generally not a good description in the community as to "what are all the elements needed to completely define a scenario." I would start with a checklist of all the potential elements needed and give options for how to fill it out. Make it almost like a Chinese Menu where you pick a little of this and a little of that to define a given scenario.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| Scenario Study Questio | | | | | |
|--|----------------------|---------------|--------------------|--|------------------------------|
| | | | | | |
| Displaying 48 of 78 respo | ndents | | | | |
| | | | | | |
| Response Type: Normal | Response | | Collector: | Survey Link (Web Link) | |
| Custom Value: empty | | | | | |
| Response Started: Wed, | 10/10/07 9:25:30 F | PM | Response | Modified: Wed, 10/10/07 10: | 19:11 PM |
| | s, and a strategic | concept for | carrying out that | to international security, a c mission" In the space below it. | |
| Yes, we define it about the s | same way | | | | |
| | | | | | |
| 2. What timeframe do mos additional comments. | it of the scenarios | s your orgar | nization work with | fall into? Please use the tex | t box below to provide any |
| | | Near- | -Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| JNCLASSIFIED Scenario T | imeframe | | | х | |
| CLASSIFIED Scenario Time | eframe | | | | x |
| Comments: | | | | | |
| | | | | | |
| 3. How important a role do | o scenarios (whet | her UNCLAS | SSIFIED or CLASS | IFIED) play in your organiza | tion's tasks? |
| Ve | ery Important (5) | Important (4) | Somewhat Impo | tant (3) Marginally Important | (2) Not Important (1) N/A (0 |
| Unclassified Scenarios | Х | | | | |
| Classified Scenarios | X | | | | |
| Comments: | | | | | |
| 4. Would you use UNCLAS text box below to provide | | | n if they were mor | e readily available to your or | ganization? Please use the |
| Yes | | innento. | | | |
| | | | | | |
| 5. Estimate what percenta "Others" that you identify | | | - | eed 100%) is devoted to the t | unctions listed below (The |
| Force Structure & Capability | / Mix Analysis - 10 | | | | |
| | | | | | |
| Concept Development - 10 | | | | | |
| | | | | | |
| Experimentation - 10 | S, planning, etc.) - | 5 | | | |
| Concept Development - 10 Experimentation - 10 War Gaming (Strategic, M& Operational Planning - 15 | S, planning, etc.) - | 5 | | | |

Very Important Important

Somewhat

Marginally

Not Important N/A

| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
|---|-----|-----|---------------|---------------|-----|-----|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | | | | | | Х |
| Concept Development | x | | | | | |
| Experimentation | x | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | x | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | | | | | Х |
| Concept Development | Х | | | | | |
| Experimentation | | X | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | x | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Others (Please list below)

| 9. Select from the list below the type of data you require for both l | U.S. and Non-U.S. forces in your | scenarios. Select all th | nat apply. |
|---|---------------------------------------|----------------------------|------------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | x | x | |
| Unit Type Codes (UTC) | | | Х |
| Unit Identification Codes (UIC) | | | Х |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | | | Х |
| Parent Service | X | x | |
| Parent Unit | | | Х |
| Phase Used | Х | x | |
| Required Delivery Date | | | Х |
| <i>Comments:</i> Non-US (Blue) Forces also need to be matched by Non-US NGOs, militias, sects, tribes, agencies etc | S ('White ORBAT') - i.e. all other ba | attlespace inhabitants/act | tors - |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Open Source

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Open Source

Source of U.S. force data for CLASSIFIED scenarios - Australian Intelligence Community

Source of Non-U.S. force data for CLASSIFIED scenarios - Australian Intelligence Community

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Scenario suite is being revised. Names (Z) TBC

Acquisition - Scenario suite is being revised. Names (Z) TBC

Concept Development - Scenario suite is being revised. Names (Z) TBC

Experimentation - Scenario suite is being revised. Names (Z) TBC

War Gaming (Strategic, M&S, planning, etc.) - Scenario suite is being revised. Names (Z) TBC

Training/Education - Scenario suite is being revised. Names (Z) TBC

Testing - Scenario suite is being revised. Names (Z) TBC

Intelligence & Threat Assessment - Scenario suite is being revised. Names (Z) TBC

Operational Planning - Scenario suite is being revised. Names (Z) TBC

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | (5) | (4) | (3) | (2) | (1) | (0) | | |
|---|-----|-----|-----|-----|-----|-----|--|--|
| Assumptions | X | | | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | | | |
| Threat/Challenge (Red) | х | | | | | | | |
| Objectives (Blue) | | Х | | | | | | |
| Strategic Concept (Strategic-level) | x | | | | | | | |
| Concept of Operations (Operational-level) | | | x | | | | | |
| Forces Data | x | | | | | | | |
| Other 1 (Please list component below) | X | | | | | | | |
| Other 2 | X | | | | | | | |
| Other 3 | | | | | | | | |
| Other 4 | | | | | | | | |
| Other 5 | | | | | | | | |
| Comments: Other 1: Commander's Intent (including national and partner strategic weight and intent of effort) (Government, CDF, CJOPS) Other 2: 'White ORBAT' | | | | | | | | |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Sources are mixed.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - five

Estimate for UNCLASSIFIED Scenarios - ten

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented. Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - depending on non-US access, 40% Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios depending on non-US access, 50% Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use depending on non-US access, 60% 20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented. Option 1 - Create an online repository of UNCLASSIFIED scenarios for all ABCA - 80% Option 2 - Develop a parallel ABCA-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90% Option 3 - Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 95% 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: Ideally open for joint, interagency, and international use 22. Please provide your name and contact information (optional) and the name of your organization (required): Organization: -

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| survey title: Scenario Study Questionnaire | |
|--|--|
| | |
| | |
| Displaying 49 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 10/11/07 7:23:01 AM | Response Modified: Thu, 10/11/07 7:49:03 AM |
| | d as "depictions of a threat to international security, a corresponding mission for ncept for carrying out that mission" In the space below, please indicate whether and, if not, how you define it. |
| Yes, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios ye additional comments. | our organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | |
| CLASSIFIED Scenario Timeframe | X |
| | cenario. All scenarios are J-8 approved, JDS provided. Vignettes are approved by intel of the original RCM/GCS/CLRS scenario used by JSFresulted in a nightmare of scrutiny |
| 2 How important a role do cooparios (whether | r UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | portant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | |
| Classified Scenarios X | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios m text box below to provide any additional comm | nore often if they were more readily available to your organization? Please use the ments. |
| No | |
| Comment: Who's going to sanction its use? OSD? | ? DIA? Who's going to ensure "buy-in"? |
| 5 Ectimate what percentage of your every | tion's total time (not to exceed 100%) is devoted to the functions listed below (The |
| "Others" that you identify below will also appl | tion's total time (not to exceed 100%) is devoted to the functions listed below (The ly in questions 6-8): |
| Force Structure & Capability Mix Analysis - 10 | |
| Acquisition (Systems & Technology) - 30 | |
| Concept Development - 10 | |
| Experimentation - 10 | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | |
| Intelligence & Threat Assessment - 10 | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N// |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | | | | | Х |
| Acquisition | | | | | | Х |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | Х | | | | | |
| Acquisition | X | | | | | |
| Concept Development | | Х | | | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | x | | | | | |
| Operational Planning | х | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Others (Please list below)

Comment: Generate intel-approved excursions from the the most current MSFD using JCOFA and input from intel ctr SMEs.

| 9. Select from the list below the type of data you require for both U.S. and I | Non-U.S. forces in your s | cenarios. Select all the | at apply. |
|--|---------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | X | x | |
| Unit Names | | | х |
| Unit Type Codes (UTC) | Х | x | |
| Unit Identification Codes (UIC) | Х | х | |
| Partial UTC and Descriptors | X | x | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | | | х |
| Geolocations for Unit Origin and Deployed Location | X | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | Х | х | |
| Parent Unit | X | x | |
| Phase Used | | | х |
| Required Delivery Date | | | х |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - we do not use unclass scenarios

Source of Non-U.S. force data for UNCLASSIFIED scenarios - we do not use unclass scenarios

Source of U.S. force data for CLASSIFIED scenarios - service components, program offices, school houses

Source of Non-U.S. force data for CLASSIFIED scenarios - Intel community's SIPR sites

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Acquisition - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Concept Development - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Experimentation - MCO-1(Z), MCO-2(Z), MCO-3(Z)

War Gaming (Strategic, M&S, planning, etc.) - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Intelligence & Threat Assessment - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Operational Planning - MCO-1(Z), MCO-2(Z), MCO-3(Z)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | |
| Assumptions | X | | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | | |
| Threat/Challenge (Red) | X | | | | | | |
| Objectives (Blue) | | x | | | | | |
| Strategic Concept (Strategic-level) | | | x | | | | |
| Concept of Operations (Operational-level) | | x | | | | | |
| Forces Data | X | | | | | | |
| Other 1 (Please list component below) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

| 14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors |
|---|
| influencing your decision and also indicate their importance level. |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | x | |
| Challenges of control and handling of classified scenarios during development and use | | | | | x | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | | x | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: I DO not use unlcassified scenarios | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

N/A

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Obtain them from JDS. I am also part of the MSFD "production team" process sponsored by J-8. I also generate excursions to existing MSFDs, these excursions are vetted and approved by intel.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 6 man months

Estimate for UNCLASSIFIED Scenarios - n/a

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Good luck using UNCLASS scenarios in support of the acquisition community's milestone decision efforts, AoAs, or concept studies.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire |
|---|
| |
| |
| Displaying 50 of 78 respondents |
| Response Type: Normal Response Collector: Survey Link (Web Link) |
| Custom Value: empty |
| Response Started: Thu, 10/11/07 7:53:44 AM Response Modified: Thu, 10/11/07 8:13:40 AM |
| 1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. |
| Yes, we define it about the same way |
| 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. |
| Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe |
| CLASSIFIED Scenario Timeframe X |
| Comments: |
| 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) Unclassified Scenarios |
| Classified Scenarios X |
| |
| Comments: |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes <i>Comment:</i> In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes <i>Comment:</i> In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes <i>Comment:</i> In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10 |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes <i>Comment</i>: In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10 Acquisition (Systems & Technology) - 40 |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes <i>Comment:</i> In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10 Acquisition (Systems & Technology) - 40 Concept Development - 10 |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes <i>Comment:</i> In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 10 Acquisition (Systems & Technology) - 40 Concept Development - 10 Experimentation - 10 |

Intelligence & Threat Assessment - 10

Operational Planning - 0

Г

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | х | | | |
| Concept Development | | | х | | | |
| Experimentation | | | х | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | х | | | |
| Intelligence & Threat Assessment | | | | Х | | |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | X | | | | | |
| Concept Development | | x | | | | |
| Experimentation | X | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | Х |
| Testing | X | | | | | |
| Intelligence & Threat Assessment | | x | | | | |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |

295

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Others (Please list below)

Comment: MDA Scenario Books (a further detail drill-down from the MSFDs to support engineering level modeling)

| 9. Select from the list below the type of data you require for both U.S. and Net 10. | on-U.S. forces in your s | scenarios. Select all th | at apply. |
|--|--------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | х | |
| Unit Names | | | x |
| Unit Type Codes (UTC) | | | x |
| Unit Identification Codes (UIC) | | | x |
| Partial UTC and Descriptors | | | x |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | | | x |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | x | x | |
| Parent Service | | | x |
| Parent Unit | | | x |
| Phase Used | х | x | |
| Required Delivery Date | х | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - N/A

Acquisition - N/A

Concept Development - N/A

Experimentation - N/A

War Gaming (Strategic, M&S, planning, etc.) - N/A

Training/Education - N/A

Testing - N/A

Intelligence & Threat Assessment - N/A

Operational Planning - N/A

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|--|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | | | x | | |
| Other 1 (Please list component below) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: In an acquisition and R&D world we must have a chain-of-custody path back to DPSs. They are usually provided under the auspicious of our government sponsors

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - 300,000

Estimate for UNCLASSIFIED Scenarios - 50,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 50

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

OSD(Policy) does not use scenarios for our work directly so I answered based on my 16 years experience in the DoD R,D,&A community at an FFRDC.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | | | | |
|---|------------------------|--------------------|-------------------------------|---|
| | | | | |
| Displaying 51 of 78 respondents | | | | |
| Response Type: Normal Response | | Collector: | Survey Link (Web Link) | |
| Custom Value: <i>empty</i> | | | , | |
| Response Started: Thu, 10/11/07 10:1 | 0:39 AM | Response | Modified: Thu, 10/11/07 10:2 | 22:19 AM |
| 1. Within DoD, scenarios are generally U.S. and allied capabilities, and a strat your organization defines a scenario t | egic concept for ca | rrying out that r | nission" In the space below, | |
| Yes, we define it about the same way | | | | |
| 2. What timeframe do most of the scer additional comments. | aarios your organiza | ation work with t | all into? Please use the text | box below to provide any |
| | Near-Te | erm (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | | | | X |
| CLASSIFIED Scenario Timeframe | | | | X |
| Comments: In working with concepts, the | timeframe is usually | out in the future. | | |
| 3. How important a role do scenarios (Very Important | | | | ion's tasks? (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | x | | | |
| Classified Scenarios | x | | | |
| Comments: | | | | |
| 4. Would you use UNCLASSIFIED scentext box below to provide any addition | | they were more | readily available to your org | panization? Please use the |
| Yes | | | | |
| Comment: Only if it helped tie in other pa | rticpants that could b | oring value added | to the event | |
| 5. Estimate what percentage of your o "Others" that you identify below will a | - | - | ed 100%) is devoted to the f | unctions listed below (The |
| Force Structure & Capability Mix Analysis | s - 10% | | | |
| Acquisition (Systems & Technology) - 5% | 1 | | | |
| Concept Development - 25% | | | | |
| Experimentation - 25% | | | | |
| War Gaming (Strategic, M&S, planning, e | etc.) - 25% | | | |
| Testing - 5% | | | | |
| Other 1(Please specify function and perc | entage) - Angel Fire s | stuff 5% | | |

| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | | | | X | | | |
| Acquisition | | | | | | Х | |
| Concept Development | | х | | | | | |
| Experimentation | | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | | |
| Training/Education | | x | | | | | |
| Testing | | | x | | | | |
| Intelligence & Threat Assessment | | | | | | | |
| Operational Planning | | | | | | х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | x | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

| 7. Judge how important CLASSIFIED sc | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | X | | |
| Acquisition | | | | | | х |
| Concept Development | | X | | | | |
| Experimentation | | X | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | х | | | |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | x | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U. | S. and Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|--|----------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | | | х |
| Unit Names | | | х |
| Unit Type Codes (UTC) | | | х |
| Unit Identification Codes (UIC) | | | х |
| Partial UTC and Descriptors | Х | х | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | | | |
| Latitude/Longitude | | | |
| Parent Service | Х | х | |
| Parent Unit | х | х | |
| Phase Used | х | х | |
| Required Delivery Date | Х | х | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Service Reps/SME's

Source of U.S. force data for CLASSIFIED scenarios - Service Reps/SME's

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scena scenario components and indicate the | • | sted below i | s to your organization | n's activities. Also ic | lentify any othe | r key |
|--|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | | x | | | |
| Context/Road to War (Background and Timeline) | | | x | | | |
| Threat/Challenge (Red) | | | x | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | | | x | | |

| Other 2 Other 3 Other 4 Other 5 <i>Comments:</i> | Other 1 (Please list component below) | |
|--|---------------------------------------|--|
| Other 4 Other 5 | Other 2 | |
| Other 5 | Other 3 | |
| | Other 4 | |
| Comments: | Other 5 | |
| | Comments: | |

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | x | | , | , | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | x | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Need to experiement etc with foreign nations

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - ?

Estimate for UNCLASSIFIED Scenarios - ?

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - ?

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - ?

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use -?

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | | | | | | |
|--|-----------------|----------------|-----------------------|---------------------|--------------------|---------|
| | | | | | | |
| Displaying 52 of 78 respondents | | | | | | |
| | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Thu, 10/11/07 10:33:40 | 6 AM | Respor | nse Modified: Thu, | 10/11/07 10:40:38 | AM | |
| 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this | c concept for c | arrying out th | at mission" In the s | | - | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scenari additional comments. | os your organiz | ation work w | ith fall into? Please | use the text box b | pelow to provide | any |
| | Near-Te | erm (0-4 years |) Mid-Term (| 5-9 years) L | ong-Term (10+ ye | ars) |
| UNCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| [| | | | | | |
| 3. How important a role do scenarios (who | ether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization's | tasks? | |
| Very Important (5) | Important (4) | Somewhat Im | portant (3) Margina | Illy Important (2) | lot Important (1) | N/A (0) |
| Unclassified Scenarios | Х | | | | | |
| Classified Scenarios | Х | | | | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scenari text box below to provide any additional of | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| No | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of your orga "Others" that you identify below will also | | | xceed 100%) is dev | oted to the functio | ons listed below (| The |
| Force Structure & Capability Mix Analysis - 7 | 0 | | | | | |
| Acquisition (Systems & Technology) - 10 | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | - 20 | | | | | |
| 6. Judge how important UNCLASSIFIED s | cenarios are fo | r the function | s that your organiz | ation performs. | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | | | х | | |
| | | | | | | |

| Concept Development | |
|---|---|
| Experimentation | |
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | |
| Testing | |
| Intelligence & Threat Assessment | |
| Operational Planning | |
| Other 1 (Carry over "Other" as specified in question 5) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | х | | | | | |
| Acquisition | | x | | | | |
| Concept Development | | | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | | | |
| Unit Types | | | | | | | | | |
| Unit Names | | | | | | | | | |
| Unit Type Codes (UTC) | х | | | | | | | | |
| Unit Identification Codes (UIC) | | | | | | | | | |
| Partial UTC and Descriptors | | | | | | | | | |
| Unit Equipment & Platforms | | | | | | | | | |
| Unit Personnel | | | | | | | | | |
| Geolocations for Unit Origin and Deployed Location | | | | | | | | | |
| Latitude/Longitude | | | | | | | | | |
| Parent Service | | | | | | | | | |
| Parent Unit | | | | | | | | | |
| Phase Used | х | | | | | | | | |
| Required Delivery Date | | | | | | | | | |
| Comments: | | | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key | |
|---|--|
| scenario components and indicate their importance. | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | x | | | | | |
| Context/Road to War (Background and Timeline) | | | | x | | |
| Threat/Challenge (Red) | | x | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | | x | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | x | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

| survey title: Scenario Study Questionnaire | | | | | | |
|--|------------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | | | | | | |
| Displaying 53 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | , | | |
| Response Started: Thu, 10/11/07 11:08:3 | 6 AM | Respor | nse Modified: Thu, | 10/11/07 11:15:40 / | AM | |
| | | | | | | |
| 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strategi your organization defines a scenario this | ic concept for ca | arrying out th | at mission" In the s | | - | |
| Yes, we define it about the same way | ···· · , ·····, | , , | | | | |
| | | | | | | |
| 2. What timeframe do most of the scenari additional comments. | ios your organiz | ation work w | ith fall into? Please | use the text box b | pelow to provide a | any |
| | Near-Te | erm (0-4 years |) Mid-Term (| 5-9 years) Lo | ong-Term (10+ yea | ars) |
| UNCLASSIFIED Scenario Timeframe | | x | | | | |
| CLASSIFIED Scenario Timeframe | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (wh | ether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization's t | tasks? | |
| Very Important (5) | Important (4) | Somewhat Im | portant (3) Margina | Illy Important (2) N | lot Important (1) | N/A (0) |
| Unclassified Scenarios | X | | | | | |
| Classified Scenarios | | | | | X | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scenar | ios more often i | f they were m | ore readily availabl | e to your organiza | tion? Plassa usa | the |
| text box below to provide any additional | | | | e to your organiza | | ine |
| Yes | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of your orga "Others" that you identify below will also | | - | xceed 100%) is dev | oted to the functio | ns listed below (| The |
| Training/Education - 100 | | | | | | |
| | | | | | | |
| 6. Judge how important UNCLASSIFIED s | scenarios are fo | r the function | s that your organiz | ation performs: | | |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | X | | | | |
| Acquisition | | х | | | | |
| Concept Development | | x | | | | |
| Experimentation | | | | | | х |
| | | | | | | |

| War Gaming (Strategic, M&S, planning, etc.) | x | | |
|---|---|---|---|
| Training/Education | | x | |
| Testing | | x | |
| Intelligence & Threat Assessment | | | Х |
| Operational Planning | Х | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

No Response

Γ

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | |
|--|-----------|---------------|-----|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | |
| Unit Types | x | x | | | |
| Unit Names | X | x | | | |

| Unit Type Codes (UTC) | | |
|--|---|---|
| Unit Identification Codes (UIC) | | |
| Partial UTC and Descriptors | | |
| Unit Equipment & Platforms | x | x |
| Unit Personnel | | |
| Geolocations for Unit Origin and Deployed Location | | |
| Latitude/Longitude | | |
| Parent Service | X | x |
| Parent Unit | | |
| Phase Used | | |
| Required Delivery Date | X | x |
| Comments: | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Service unclassified webs

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Web

Source of U.S. force data for CLASSIFIED scenarios - We do not use classified data

Source of Non-U.S. force data for CLASSIFIED scenarios - We do not use classified data

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

War Gaming (Strategic, M&S, planning, etc.) - DPRK

Training/Education - Indonesia

Operational Planning - Borneo

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important | Important | • | | | N/A |
|---|----------------|-----------|-----|-----|-----|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | Х | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | | | | | х |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | х | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: We do not use classified scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - One man all year

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 100

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 100

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - We develop and share ours with other War Colleges

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

We use only unclas scenarios as we involve coalition partners. We have HA in DPRK, Insurgency in ID, Conventional Operations on Borneo, HA in the PI.

22. Please provide your name and contact information (optional) and the name of your organization (required):

| Organization: | - | |
|---------------|---|--|
| organization. | | |

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|---|--|
| | |
| | |
| Displaying 54 of 79 respondents | |
| Displaying 54 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 10/11/07 12:22:13 PM | Response Modified: Thu, 10/11/07 12:30:31 PM |
| | epictions of a threat to international security, a corresponding mission for or carrying out that mission" In the space below, please indicate whether not, how you define it. |
| No | |
| Comment: There are too many varieties of scenarios for "Environmental" scenarios. | one definition to be accurate. In particular, we distinguish between "Event" and |
| 2. What timeframe do most of the scenarios your org additional comments. | panization work with fall into? Please use the text box below to provide any |
| Nea | ar-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| 2. How important a role do cooperios (whether UNC) | ASSIFIED or CLASSIFIED) play in your organization's tasks? |
| | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios | |
| Comments: | |
| | |
| 4. Would you use UNCLASSIFIED scenarios more oft text box below to provide any additional comments. | ten if they were more readily available to your organization? Please use the |
| No | |
| Comment: We use them frequently already. | |
| 5. Estimate what percentage of your organization's to "Others" that you identify below will also apply in qu | otal time (not to exceed 100%) is devoted to the functions listed below (The lestions 6-8): |
| Concept Development - 20 | |
| | |
| Experimentation - 10 | |
| Experimentation - 10 War Gaming (Strategic, M&S, planning, etc.) - 20 | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | | | | x |
| Acquisition | | | | | | x |
| Concept Development | X | | | | | |
| Experimentation | X | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | x | | | | | |
| Testing | X | | | | | |
| Intelligence & Threat Assessment | | x | | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | x | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | Х |
| Acquisition | | | | | | Х |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | х |
| Testing | | | | | | Х |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Others (Please list below)

Comment: None

| 9. Select from the list below the type of data you require for both | U.S. and Non-U.S. forces in your s | cenarios. Select all the | at apply. |
|---|------------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | | | Х |
| Unit Names | | | Х |
| Unit Type Codes (UTC) | | | Х |
| Unit Identification Codes (UIC) | | | Х |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | | | Х |
| Unit Personnel | | | Х |
| Geolocations for Unit Origin and Deployed Location | | | Х |
| Latitude/Longitude | | | Х |
| Parent Service | | | Х |
| Parent Unit | | | Х |
| Phase Used | | | х |
| Required Delivery Date | | | х |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | x | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | Х | | | | | |
| Objectives (Blue) | Х | | | | | |
| Strategic Concept (Strategic-level) | Х | | | | | |
| Concept of Operations (Operational-level) | X | | | | | |
| Forces Data | Х | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - NA

Estimate for UNCLASSIFIED Scenarios - \$50K

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 25

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Refresh Project Horizon after 2009 - 100%

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | | | | | | |
| Displaying 55 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Thu, 10/11/07 1:38: | 31 PM | Respor | se Modified: Thu, | 10/11/07 1:47:03 PI | М | |
| 1. Within DoD, scenarios are generally U.S. and allied capabilities, and a strate your organization defines a scenario th | egic concept for ca | arrying out the | at mission" In the s | | - | |
| <i>Comment:</i> Scenarios are TREATED (not of future. | defined) as military | problems that | he DOD is expected | to be able to addre | ess successfully in | the |
| 2. What timeframe do most of the scenar additional comments. | arios your organiz | ation work wi | th fall into? Please | use the text box b | pelow to provide a | any |
| | Near-Te | erm (0-4 years) | Mid-Term (| 5-9 years) Lo | ong-Term (10+ yea | ars) |
| UNCLASSIFIED Scenario Timeframe | | | | | X | |
| CLASSIFIED Scenario Timeframe | | | | | | |
| Comments: | | | | | | |
| | | | | | kaaka2 | |
| 3. How important a role do scenarios (v | | | oortant (3) Margina | - | | |
| Unclassified Scenarios | | Comewhat imp | | X | | V/A (U) |
| Classified Scenarios X | | | | X | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scen text box below to provide any additiona No | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| 5. Estimate what percentage of your or "Others" that you identify below will also | - | - | cceed 100%) is dev | oted to the functio | ns listed below (| The |
| Force Structure & Capability Mix Analysis | - 100 | | | | | |
| 6. Judge how important UNCLASSIFIEI | D scenarios are fo | r the function | s that your organiz | ation performs: | | |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | х | | |
| Acquisition | | | | | x | |
| Concept Development | | | | | X | |

| Experimentation | X |
|---|---|
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | X |
| Testing | X |
| Intelligence & Threat Assessment | X |
| Operational Planning | X |
| Other 1 (Carry over "Other" as specified in question 5) | x |
| Other 2 | X |
| Other 3 | X |
| Other 4 | X |
| Other 5 | Х |
| | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization p | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | | | | | | х |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | Х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

U.S. Data Non-U.S. Data N/A

| Unit Types | x | x |
|--|---|---|
| Unit Names | x | x |
| Unit Type Codes (UTC) | | |
| Unit Identification Codes (UIC) | | |
| Partial UTC and Descriptors | | |
| Unit Equipment & Platforms | x | x |
| Unit Personnel | | |
| Geolocations for Unit Origin and Deployed Location | | |
| Latitude/Longitude | x | x |
| Parent Service | x | |
| Parent Unit | | |
| Phase Used | | |
| Required Delivery Date | | |
| Comments: | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - MSFD, FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - MSFD

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1 SD(Z), MCO-2 SD(Z), SSSP(Z)

| 12. Indicate how important each scena scenario components and indicate the | - | sted below i | is to your organizatio | n's activities. Also id | lentify any othe | r key |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | | x | | | |
| Context/Road to War (Background and Timeline) | | | x | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | | x | | | |
| Concept of Operations (Operational-level) | | | | x | | |
| Forces Data | | х | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| Scenario Study Questionnaire Displaying 56 of 78 respondents Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Started: Fri, 10/12/07 9:28:36 AM Response Modified: Fri, 10/12/07 9:37:52 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allid capabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. 10. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allid capabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. 10. Within DoD, scenarios of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 20. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. 21. ASSIFIED Scenario Timeframe X 22. What timeframe to scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? 23. How Important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization? Not Important (1) N/A in Junckassified Scenarios 24. Would you use UNCLASSIFIED scenarios more often if they were more re | survey title: | | | | | | |
|---|---|--------------------|----------------|-----------------------|---------------------|--------------------|------------|
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Modified: Fri, 10/12/07 9:23:36 AM Response Started: Fri, 10/12/07 9:28:36 AM Response Modified: Fri, 10/12/07 9:37:52 AM It. Within DoD, scenarios are generally defined as "depictions of a threat to International security, a corresponding mission for US. and allied asphiltites, and strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way | Scenario Study Questionnaire | | | | | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Modified: Fri, 10/12/07 9:23:36 AM Response Started: Fri, 10/12/07 9:28:36 AM Response Modified: Fri, 10/12/07 9:37:52 AM It. Within DoD, scenarios are generally defined as "depictions of a threat to International security, a corresponding mission for US. and allied asphiltites, and strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way | | | | | | | |
| Response Type: Normal Response Collector: Survey Link (Web Link) Custom Value: empty Response Modified: Fri, 10/12/07 9:23:36 AM Response Started: Fri, 10/12/07 9:28:36 AM Response Modified: Fri, 10/12/07 9:37:52 AM It. Within DoD, scenarios are generally defined as "depictions of a threat to International security, a corresponding mission for US. and allied asphiltites, and strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yes, we define it about the same way | | | | | | | |
| Custom Value: empty Response Started: Fri, 10/12/07 9:28:36 AM Response Modified: Fri, 10/12/07 9:37:52 AM It. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for US. and alide capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yees, we define it about the same way | Displaying 56 of 78 respondents | | | | | | |
| Response Started: Fri, 10/12/07 9:28:36 AM Response Modified: Fri, 10/12/07 9:37:52 AM I. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allide capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. Yees, we define it about the same way | Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| | Custom Value: empty | | | | | | |
| U.S. and allied capabilities, and a strategic concept for carrying out that mission" in the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it. fee, we define it about the same way | Response Started: Fri, 10/12/07 9:28:36 | AM | Respor | nse Modified: Fri, 1 | 0/12/07 9:37:52 AM | I | |
| 2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) NICLASSIFIED Scenario Timeframe X CLASSIFIED Scenario Timeframe X Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A JINCLASSIFIED Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Ner Gaming (Strategic, M&S, planning, etc.) - 100 5. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important (3) Important (3) Important (2) (1) (0 Force Structure & Capability Mix Analysis Xequisition X Concept Development X | U.S. and allied capabilities, and a strateg | gic concept for ca | arrying out th | at mission" In the s | | - | |
| additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) JNCLASSIFIED Scenario Timeframe X Classified Scenario Timeframe X Statistical and the scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) Jnclassified Scenarios X Comments: Z A. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Kees S S. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 X S. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 X S. Lange how important UNCLASSIFIED scenarios are for the functions that your organization performs: X Very Important Important Important Somewhat Marginally Not Important N/((5) (4) Y | Yes, we define it about the same way | | | | | | |
| additional comments. Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) JNCLASSIFIED Scenario Timeframe X Classified Scenario Timeframe X Statistical and the scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) Jnclassified Scenarios X Comments: Z A. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Kees S S. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 X S. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The 'Others'' that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 X S. Lange how important UNCLASSIFIED scenarios are for the functions that your organization performs: X Very Important Important Important Somewhat Marginally Not Important N/((5) (4) Y | 2 What timeframe do most of the second | | ation work wi | ith fall into? Places | use the text hay b | alow to provide a | |
| JNCLASSIFIED Scenario Timeframe X Comments: X 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A i JInclassified Scenarios X Comments: X A. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. 7es 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N/A (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis X Acquisition X Concept Development X | additional comments. | nos your organiz | | | | | лту |
| CLASSIFIED Scenario Timeframe X Comments: | | Near-Te | erm (0-4 years |) Mid-Term (| 5-9 years) Lo | ong-Term (10+ yea | ars) |
| Comments: 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A in a substitution of the state of t | UNCLASSIFIED Scenario Timeframe | | | х | | | |
| | CLASSIFIED Scenario Timeframe | | | х | | | |
| Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A Juclassified Scenarios X Classified Scenarios X Comments: X 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yers X 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): Nar Gaming (Strategic, M&S, planning, etc.) - 100 X S. Sudge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N/A (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis X X X Acquisition X X X X | Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N/ (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis Concept Development X | | | | | | | .,, (0 |
| text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N/ (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis X Acquisition X | Comments: | | | | | | |
| 5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N/ (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis Acquisition Concept Development X | - | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| "Others" that you identify below will also apply in questions 6-8): War Gaming (Strategic, M&S, planning, etc.) - 100 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N// (5) (4) Force Structure & Capability Mix Analysis X Acquisition X Concept Development X | Yes | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) - 100 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: Very Important Important Somewhat Marginally Not Important N// (5) (4) Force Structure & Capability Mix Analysis X Acquisition X Concept Development X | | | | xceed 100%) is dev | oted to the functio | ons listed below (| The |
| Very Important Important Somewhat Marginally Not Important N/ (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis Acquisition Concept Development | | | · | | | | |
| Very Important Important Somewhat Marginally Not Important N/ (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis Acquisition Concept Development | | | | | | | |
| (5) (4) Important (3) Important (2) (1) (0 Force Structure & Capability Mix Analysis X Acquisition X Concept Development X | 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
| Force Structure & Capability Mix Analysis X Acquisition X Concept Development X | | | • | | | - | N/A (0) |
| Acquisition X Concept Development X | Force Structure & Canability Mix Analysis | (3) | (4) | | | (1) | |
| Concept Development X | | | | | | | x |
| | | | | | | | x |
| | Experimentation | | | | | | x |

| War Gaming (Strategic, M&S, planning, etc.) | x |
|---|---|
| Training/Education | x |
| Testing | x |
| Intelligence & Threat Assessment | x |
| Operational Planning | x |
| Other 1 (Carry over "Other" as specified in question 5) | x |
| Other 2 | x |
| Other 3 | x |
| Other 4 | x |
| Other 5 | x |
| Comments: | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | , | , | | X |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | Х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | Х |

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U.S. a | and Non-U.S. forces in your s | scenarios. Select all the | at apply. |
|--|-------------------------------|---------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | | х | |
| Unit Names | | x | |
| | | | |

| Unit Type Codes (UTC) | х |
|--|---|
| Unit Identification Codes (UIC) | x |
| Partial UTC and Descriptors | x |
| Unit Equipment & Platforms | x |
| Unit Personnel | x |
| Geolocations for Unit Origin and Deployed Location | x |
| Latitude/Longitude | x |
| Parent Service | x |
| Parent Unit | x |
| Phase Used | |
| Required Delivery Date | |
| Comments: | |
| | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Either completely "made up" or open internet

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Either completely "made up" or open internet

Source of U.S. force data for CLASSIFIED scenarios - EWIR

Source of Non-U.S. force data for CLASSIFIED scenarios - EWIR

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | |
| Assumptions | | | x | | | | | |
| Context/Road to War (Background and Timeline) | | | x | | | | | |
| Threat/Challenge (Red) | Х | | | | | | | |
| Objectives (Blue) | | | | | | | | |
| Strategic Concept (Strategic-level) | | | x | | | | | |
| Concept of Operations (Operational-level) | x | | | | | | | |
| Forces Data | Х | | | | | | | |
| Other 1 (Please list component below) | | | | | | Х | | |
| Other 2 | | | | | | х | | |
| Other 3 | | | | | | х | | |
| Other 4 | | | | | | х | | |
| Other 5 | | | | | | х | | |
| Comments: | | | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

| 14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factor influencing your decision and also indicate their importance level. | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | | |
| Challenges of control and handling of classified scenarios during development and use | x | | | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | | x | | | | | |
| Other 1 (Please list factor below) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Primary interest is R&D. Require unclass both in order to work with uncleared researchers, and so that results may be published.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0%

Estimate for UNCLASSIFIED Scenarios - 10% MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 20

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: | | | | | | |
|---|----------------------------|----------------------|---------------------------|-----------------------------|----------------------|------------|
| Scenario Study Questionna | aire | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 57 of 78 responder | nts | | | | | |
| Response Type: Normal Res | ponse | Collec | tor: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Fri, 10/12 | /07 9:37:01 AM | Respo | nse Modified: Fri, 1 | 0/12/07 9:43:13 AM | 1 | |
| 1. Within DoD, scenarios are g U.S. and allied capabilities, ar your organization defines a s | nd a strategic concept for | or carrying out th | nat mission" In the | | - | |
| Yes, we define it about the same | e way | | | | | |
| | | | | | | |
| 2. What timeframe do most of additional comments. | the scenarios your org | anization work w | vith fall into? Please | e use the text box I | below to provide | any |
| | Nea | ar-Term (0-4 year | s) Mid-Term (| (5-9 vears) L | .ong-Term (10+ ye | ars) |
| JNCLASSIFIED Scenario Time | | | | , , , | X | , |
| CLASSIFIED Scenario Timefrar | ne | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| Very I | mportant (5) Important (| 4) Somewhat In | nportant (3) Margina | ally Important (2) | Not Important (1) | N/A ((|
| Classified Scenarios | x | | | | | |
| Comments: | ~ | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIF text box below to provide any | | en if they were n | nore readily availab | le to your organiza | ation? Please use | the |
| Yes | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of "Others" that you identify bel | | - | exceed 100%) is dev | voted to the function | ons listed below (| The |
| Force Structure & Capability Mix | k Analysis - 20 | | | | | |
| Acquisition (Systems & Technol | ogy) - 20 | | | | | |
| Concept Development - 20 | | | | | | |
| Var Gaming (Strategic, M&S, p | lanning, etc.) - 20 | | | | | |
| ntelligence & Threat Assessme | nt - 20 | | | | | |
| | | | | | | |
| 6. Judge how important UNCI | ASSIFIED scenarios ar | e for the function | ns that your organiz | ation performs: | | |
| | Very Importa (5) | ant Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |

| Force Structure & Capability Mix Analysis | х | | |
|---|---|---|---|
| Acquisition | х | | |
| Concept Development | х | | |
| Experimentation | Х | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | |
| Training/Education | | х | |
| Testing | | | x |
| Intelligence & Threat Assessment | х | | |
| Operational Planning | х | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | Х | | | | | |
| Concept Development | Х | | | | | |
| Experimentation | Х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | | x | | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | Х | | | | | |
| Operational Planning | Х | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U | J.S. and Non-U.S. forces in your s | scenarios. Select all th | at apply |
|---|------------------------------------|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | X | x | |
| Unit Names | X | x | |
| Unit Type Codes (UTC) | X | x | |
| Unit Identification Codes (UIC) | X | x | |
| Partial UTC and Descriptors | X | x | |
| Unit Equipment & Platforms | X | x | |
| Unit Personnel | X | x | |
| Geolocations for Unit Origin and Deployed Location | X | x | |
| Latitude/Longitude | X | x | |
| Parent Service | X | x | |
| Parent Unit | X | x | |
| Phase Used | | | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Imagination

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Imagination

Source of U.S. force data for CLASSIFIED scenarios - Customer-Specific, DOD / Services

Source of Non-U.S. force data for CLASSIFIED scenarios - Customer-Specific, DOD / Services

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | x | | | | |
| Challenges of control and handling of classified scenarios during development and use | x | | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Easy to share and test and validate M&S toolset on

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - \$40,000

Estimate for UNCLASSIFIED Scenarios - \$10,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 90%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Lets get a standard going on the unclass side - same scenario, different levels of difficulty maybe - easy, medium, hard, extremely hard...

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: | | | | | | |
|--|---------------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 59 of 79 respondents | | | | | | |
| Displaying 58 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Fri, 10/12/07 10:28:5 | 0 AM | Respor | se Modified: Fri, 1 | 0/12/07 10:37:39 | AM | |
| 1. Within DoD, scenarios are generally o U.S. and allied capabilities, and a strate your organization defines a scenario thi | gic concept for c | arrying out the | at mission" In the s | - | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| 2. What timeframe do most of the scena additional comments. | rios your organiz | ation work wi | th fall into? Please | use the text boy | c below to provide | any |
| | Near-To | erm (0-4 years) |) Mid-Term (| 5-9 years) | Long-Term (10+ ye | ars) |
| UNCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (w | hether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization' | s tasks? | |
| Very Important (5 | i) Important (4) | Somewhat Imp | oortant (3) Margina | Illy Important (2) | Not Important (1) | N/A (|
| Unclassified Scenarios X | | | | | | |
| Classified Scenarios | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 4. Would you use UNCLASSIFIED scena text box below to provide any additiona | | f they were m | ore readily availabl | e to your organia | zation? Please use | the |
| No | | | | | | |
| Comment: Minimal use of unclassified scer | narior. | | | | | |
| | | | | | | |
| 5. Estimate what percentage of your org "Others" that you identify below will als | | • | cceed 100%) is dev | oted to the funct | tions listed below (| The |
| Force Structure & Capability Mix Analysis - | 95 | | | | | |
| Concept Development - 5 | | | | | | |
| | | | | | | |
| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | _ |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | x | | |
| Acquisition | | | | | | х |
| | | | | | | |

| Concept Development | X |
|---|---|
| Experimentation | Х |
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | Х |
| Testing | Х |
| Intelligence & Threat Assessment | x |
| Operational Planning | Х |
| Other 1 (Carry over "Other" as specified in question 5) | x |
| Other 2 | Х |
| Other 3 | Х |
| Other 4 | Х |
| Other 5 | Х |
| Comments: | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | | | | | | х |
| Concept Development | X | | | | | |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | х |
| Comments: | | | | | | |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

| 9. Select from the list below the type of data you require for both U.S. and N | on-U.S. forces in your s | scenarios. Select all the | at apply. |
|--|--------------------------|---------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | | | |
| Unit Names | | | |
| Unit Type Codes (UTC) | x | х | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | x | х | |
| Unit Personnel | | | |
| Geolocations for Unit Origin and Deployed Location | | | |
| Latitude/Longitude | | | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | x | х | |
| Required Delivery Date | х | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | | X | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | x | | | | |
| Objectives (Blue) | | x | | | | |
| Strategic Concept (Strategic-level) | | x | | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | x | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - .2 MY

Estimate for UNCLASSIFIED Scenarios - .02 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 50%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

| Organ | ization: | - |
|-------|----------|---|
|-------|----------|---|

| survey title: Scenario Study Questionnaire | | | | | | |
|--|---|--|---|--------------------|----------------------|------------|
| | | | | | | |
| Displaying 59 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collecto | r: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Fri, 10/12/07 10:39 | 9:04 AM | Respons | se Modified: Fri, 1 | 0/12/07 11:03:40 | AM | |
| 1. Within DoD, scenarios are generally U.S. and allied capabilities, and a stra your organization defines a scenario t | tegic concept for ca | arrying out tha | t mission" In the s | - | | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scer additional comments. | narios your organiz | ation work wit | h fall into? Please | use the text box | k below to provide a | any |
| | Near-Te | erm (0-4 years) | Mid-Term (| 5-9 years) | Long-Term (10+ yea | ars) |
| | | х | | | | |
| JNCLASSIFIED Scenario Timeframe | | ~ | | | | |
| | | x | | | | |
| CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios (| - | X SIFIED or CLAS | | - | | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios | (whether UNCLASS (5) Important (4) | X SIFIED or CLAS | | - | | N/A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios | - | X SIFIED or CLAS Somewhat Imp | | - | | N/A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Jnclassified Scenarios Classified Scenarios | - | X SIFIED or CLAS Somewhat Imp | | - | | N/A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce | (5) Important (4) | X SIFIED or CLAS Somewhat Imp X | ortant (3) Margina | ally Important (2) | Not Important (1) | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios | (5) Important (4) | X SIFIED or CLAS Somewhat Imp X | ortant (3) Margina | ally Important (2) | Not Important (1) | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios | (5) Important (4) | X SIFIED or CLAS Somewhat Imp X | ortant (3) Margina | ally Important (2) | Not Important (1) | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios of Very Important Unclassified Scenarios Classified Scenarios Scena | (5) Important (4) narios more often i nal comments. | X SIFIED or CLAS Somewhat Imp X f they were mo | ortant (3) Margina | ally Important (2) | Not Important (1) | the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your o 'Others" that you identify below will a | (5) Important (4) narios more often i nal comments. | X SIFIED or CLAS Somewhat Imp X f they were mo | ortant (3) Margina | ally Important (2) | Not Important (1) | the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios of Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scentext box below to provide any addition No 5. Estimate what percentage of your o "Others" that you identify below will a Concept Development - 5 | (5) Important (4) narios more often i nal comments. | X SIFIED or CLAS Somewhat Imp X f they were mo | ortant (3) Margina | ally Important (2) | Not Important (1) | the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scentext box below to provide any addition No 5. Estimate what percentage of your o "Others" that you identify below will a Concept Development - 5 Training/Education - 90 | (5) Important (4) narios more often i nal comments. | X SIFIED or CLAS Somewhat Imp X f they were mo | ortant (3) Margina | ally Important (2) | Not Important (1) | the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your o "Others" that you identify below will a Concept Development - 5 Training/Education - 90 Testing - 5 | (5) Important (4) narios more often i nal comments. | X SIFIED or CLAS Somewhat Imp X f they were mo time (not to ex ons 6-8): | ortant (3) Margina | le to your organiz | Not Important (1) | the |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (Very Important Jnclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your o "Others" that you identify below will a Concept Development - 5 Training/Education - 90 Testing - 5 | (5) Important (4) narios more often i nal comments. | X SIFIED or CLAS Somewhat Imp X f they were mo time (not to ex ons 6-8): | ortant (3) Margina | le to your organiz | Not Important (1) | The |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (Very Important Jnclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenarios text box below to provide any addition No 5. Estimate what percentage of your o 'Others" that you identify below will a Concept Development - 5 Fraining/Education - 90 Festing - 5 | (5) Important (4) narios more often i nal comments. organization's total ilso apply in questio | X SIFIED or CLAS Somewhat Imp X f they were mo time (not to ex ons 6-8): | ortant (3) Margina re readily availabl ceed 100%) is dev that your organiz | ally Important (2) | Not Important (1) | The |
| How important a role do scenarios (Very Important Unclassified Scenarios | (5) Important (4) narios more often i nal comments. organization's total ilso apply in question ED scenarios are fo Very Important (5) | X SIFIED or CLAS Somewhat Imp X f they were mo time (not to ex ons 6-8): r the functions Important | ortant (3) Margina re readily availabl ceed 100%) is dev that your organiz Somewhat | ally Important (2) | Not Important (1) | the The |

| Concept Development | X | |
|---|---|---|
| Experimentation | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | | x |
| Training/Education | Х | |
| Testing | x | |
| Intelligence & Threat Assessment | | Х |
| Operational Planning | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | x |
| Other 2 | | Х |
| Other 3 | | Х |
| Other 4 | | х |
| Other 5 | | х |
| Comments: | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | | | | х |
| Concept Development | | | x | | | |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | X | | | | | |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

U.S. Data Non-U.S. Data N/A

348

| Unit Types | x | | |
|--|---|---|--|
| Unit Names | x | | |
| Unit Type Codes (UTC) | x | | |
| Unit Identification Codes (UIC) | x | | |
| Partial UTC and Descriptors | x | | |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | x | | |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | x | x | |
| Parent Service | x | | |
| Parent Unit | x | | |
| Phase Used | x | | |
| Required Delivery Date | x | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | | x | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | x | | | | | |
| Objectives (Blue) | x | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | X | | | | | |
| Forces Data | x | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Contact Col Mike Armstrong for this info

Estimate for UNCLASSIFIED Scenarios - Contact Col Mike Armstrong for this info

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 30

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 30

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 80

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Some of the scenario generation level of effort data has been collected via JRSG EoA. Suggest utilizing this data to support your study.

22. Please provide your name and contact information (optional) and the name of your organization (required):

| Organization: - | - | |
|-----------------|---|--|
|-----------------|---|--|

<<Intentionally Blank>>
Displaying 60 of 78 respondents

Response Type: Normal Response

Collector: Survey Link (Web Link)

Custom Value: empty

Response Started: Fri, 10/12/07 11:55:38 AM

Response Modified: Fri, 10/12/07 12:10:23 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Scenario: A description of the area, the environment, means, objectives, and events during a specified time frame related to significant events of interest. Categories of Data - extracted from the above definition: (NATO Code of Best Practice for C2 Assessment (NCOBP)) **a** Area: Area of Operations, Area of Interest, Battlespace, Play Box, Missionspace. **b** Environment: Physical environment (terrain, ocean space, atmosphere/weather), military environment, civil environment, road to war. **b** Means: Players (units, personnel, equipment and associated capabilities, human and organizational behavior), playbook (missions, operations, tasks, and associated effects), resources (facilities, logistics, and associated sustainment), game plan (plans, orders, and associated behaviors), constraints (Rules of Engagement (ROE) and control measures). **b** Objectives: Meta-Objective (Why was the scenario created?) (study, problem analysis and training objectives), scenario objectives (What are the actors trying to do?) (Common: Intended end state and unit of action; Optional: To satisfy higher purpose/mission/problem) **b** Events: Scripted sequence of external actions or occurrences that affect a scenario, Time-Ordered Event List (TOEL)

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

| | Near-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
|---------------------------------|-----------------------|----------------------|-----------------------|
| UNCLASSIFIED Scenario Timeframe | X | | |
| CLASSIFIED Scenario Timeframe | x | | |
| Comments: | | | |

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
|------------------------|--------------------|---------------|------------------------|--------------------------|-------------------|---------|--|
| Unclassified Scenarios | x | | | | | | |
| Classified Scenarios | x | | | | | | |
| Comments: | | | | | | | |

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Scenarios are uniquely generated for each event based on the meta-requirements and objectives.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 0

War Gaming (Strategic, M&S, planning, etc.) - 50

Training/Education - 50

Γ

| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | | | | | | | |
| Acquisition | | | | | | | |
| Concept Development | | | | | | | |
| Experimentation | | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | | |
| Training/Education | X | | | | | | |
| Testing | | | | | | | |
| Intelligence & Threat Assessment | | | | | | | |
| Operational Planning | | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | |
| Acquisition | | | | | | |
| Concept Development | | | | | | |
| Experimentation | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | X | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Scenarios derived from COCOM plans in JOPES and in JTIMS as JMETL situational conditions (i.e. mission environment).

| 9. Select from the list below the type of data you require for both U.S. a | nd Non-U.S. forces in your s | cenarios. Select all tha | at apply. |
|--|------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | х | x | |
| Unit Type Codes (UTC) | х | x | |
| Unit Identification Codes (UIC) | х | x | |
| Partial UTC and Descriptors | х | x | |
| Unit Equipment & Platforms | х | x | |
| Unit Personnel | х | x | |
| Geolocations for Unit Origin and Deployed Location | х | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | х | x | |
| Parent Unit | х | x | |
| Phase Used | х | x | |
| Required Delivery Date | х | x | |
| Comments: This only scrathces the surface of the data we need. Recommen | d you read the JRD3C ICD. | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Coordination

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Coordination

Source of U.S. force data for CLASSIFIED scenarios - Coordination

Source of Non-U.S. force data for CLASSIFIED scenarios - Coordination

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scena scenario components and indicate the | • | sted below i | s to your organizatior | n's activities. Also id | entify any othe | r key |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | х | | | | | |

| Context/Road to War (Background and Timeline) | x | |
|---|---|--|
| Threat/Challenge (Red) | x | |
| Objectives (Blue) | x | |
| Strategic Concept (Strategic-level) | X | |
| Concept of Operations (Operational-level) | x | |
| Forces Data | X | |
| Other 1 (Please list component below) | X | |
| Other 2 | X | |
| Other 3 | X | |
| Other 4 | x | |
| Other 5 | х | |

Comments: 1. Polictial, Economic, Cultural, and Sociological Data 2. Geospatial and Environmental Data 3. Target Data 4. Effects Data 5. Systems level data

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | x | | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | x | | | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | x | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: 1. Lack of authoritative systems data to s | support scenarios | s 2. Lack of sh | narable geospatial | data to support s | cenarios | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Releasability

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Scenario must match event purpose, objectives and requirements.

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Comment: Inability to transfer planning data into event databases

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2M

Estimate for UNCLASSIFIED Scenarios - 10M

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 9M

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Implement Joint Rapid Scenario Generation 9M

Option 2 - Implement DoD Data Strategy 9M

Option 3 - Maintain authoritative data services 9M

Option 4 - NOTE: 1, 2, 3 go together

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Scenarios should be built by event from source data via the GIG, not from a few "approved" scenarios in one big can. In the long term this is much more cost effective.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | | | | | | | |
|--|---|---|----------------------|---------------------------------|-------------|--------------|-------|
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Displaying 61 of 78 respondents | | | | | | | |
| Response Type: Normal Response | | Collector | Survey Link (Web L | _ink) | | | |
| Custom Value: empty | | | | | | | |
| Response Started: Tue, 10/16/07 9:1 | 8:07 AM | Response | Modified: Tue, 10/ | 16/07 9:34:2 | 28 AM | | |
| 1. Within DoD, scenarios are generall | v defined as "depicti | ons of a threat | to international sec | uritv. a cor | responding | n mission fo | or |
| U.S. and allied capabilities, and a stra | | | | - | | | |
| your organization defines a scenario | this way and, if not, I | how you define | it. | | | | |
| Yes, we define it about the same way | | | | | | | |
| | | | | | | | |
| 2. What timeframe do most of the sce additional comments. | enarios your organiza | ation work with | fall into? Please us | e the text b | ox below to | o provide a | ny |
| | Near-Te | rm (0-4 years) | Mid-Term (5-9 | years) | Long-Ter | m (10+ yea | rs) |
| | | | | | | х | |
| UNCLASSIFIED Scenario Timeframe | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe <i>Comments:</i> | | | | | | | |
| CLASSIFIED Scenario Timeframe | (whether UNCLASSI | FIED or CLASS | IFIED) play in your | organizatio | n's tasks? | | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios | | | | - | | ortant (1) N | /A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Importan | (whether UNCLASSI t (5) Important (4) S | | tant (3) Marginally | Important (2 | | ortant (1) N | /A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Importan Unclassified Scenarios | | | tant (3) Marginally | - | | ortant (1) N | /A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios | | | tant (3) Marginally | Important (2 | | ortant (1) N | /A (0 |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Importan Unclassified Scenarios | | | tant (3) Marginally | Important (2 | | ortant (1) N | /A (C |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios X Comments: | t (5) Important (4) S | Somewhat Impor | tant (3) Marginally | Important (2 X |) Not Impo | | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce | t (5) Important (4) S enarios more often if | Somewhat Impor | tant (3) Marginally | Important (2 X |) Not Impo | | |
| CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios Very Importan Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED sce text box below to provide any additio | t (5) Important (4) S enarios more often if | Somewhat Impor | tant (3) Marginally | Important (2 X |) Not Impo | | |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes | t (5) Important (4) S enarios more often if nal comments. | Somewhat Impor | tant (3) Marginally | o your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes Comment: Probably but in doing Campa | t (5) Important (4) S enarios more often if nal comments. | Somewhat Impor | tant (3) Marginally | o your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes Comment: Probably but in doing Campa | t (5) Important (4) S enarios more often if nal comments. | Somewhat Impor | tant (3) Marginally | o your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes <i>Comment:</i> Probably but in doing Campa unclassified arena. | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti | Somewhat Impor | tant (3) Marginally | mportant (2 X b your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any addition Yes Comment: Probably but in doing Campa unclassified arena. 5. Estimate what percentage of your of "Others" that you identify below will a | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti also apply in questio | Somewhat Impor | tant (3) Marginally | mportant (2 X b your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe <i>Comments:</i> 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X <i>Comments:</i> 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes <i>Comment:</i> Probably but in doing Campa unclassified arena. 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analysi | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti also apply in questio | Somewhat Impor | tant (3) Marginally | mportant (2 X b your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes Comment: Probably but in doing Campa unclassified arena. 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analysi Concept Development - 5% | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti also apply in questio is - 90% | Somewhat Impor | tant (3) Marginally | mportant (2 X b your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes Comment: Probably but in doing Campa unclassified arena. 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analysi Concept Development - 5% | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti also apply in questio is - 90% | Somewhat Impor | tant (3) Marginally | mportant (2 X b your orga |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED scenter text box below to provide any addition Yes Comment: Probably but in doing Campa unclassified arena. 5. Estimate what percentage of your of | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti also apply in questio is - 90% etc.) - 5% | Somewhat Impor they were more ne programmtic me (not to exce ns 6-8): | tant (3) Marginally | babilities it is |) Not Impo | Please use t | he |
| CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios Very Important Unclassified Scenarios Classified Scenarios X Comments: 4. Would you use UNCLASSIFIED sce text box below to provide any additio Yes Comment: Probably but in doing Campa unclassified arena. 5. Estimate what percentage of your of "Others" that you identify below will a Force Structure & Capability Mix Analysi Concept Development - 5% War Gaming (Strategic, M&S, planning, | t (5) Important (4) S enarios more often if nal comments. ign Analysis to examir organization's total ti also apply in questio is - 90% etc.) - 5% | Somewhat Impor they were more ne programmtic me (not to exce ns 6-8): | tant (3) Marginally | babilities it is |) Not Impo | Please use t | he |

| Force Structure & Capability Mix Analysis | | | X | |
|---|---|---|---|---|
| Acquisition | | x | | |
| Concept Development | | х | | |
| Experimentation | | x | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | |
| Training/Education | Х | | | |
| Testing | | | X | |
| Intelligence & Threat Assessment | | | | X |
| Operational Planning | | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | (-) | | | | (-) |
| Acquisition | | x | | | | |
| Concept Development | | X | | | | |
| Experimentation | | | х | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | | X | | |
| Testing | X | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | |
|--|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | x | x | | | | |
| Unit Names | x | x | | | | |
| Unit Type Codes (UTC) | x | | | | | |
| Unit Identification Codes (UIC) | x | | | | | |
| Partial UTC and Descriptors | x | | | | | |
| Unit Equipment & Platforms | x | | | | | |
| Unit Personnel | x | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | | | | | |
| Latitude/Longitude | | | | | | |
| Parent Service | х | x | | | | |
| Parent Unit | x | x | | | | |
| Phase Used | x | x | | | | |
| Required Delivery Date | x | x | | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - SASDT; APDF

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Janes; Wikepedia

Source of U.S. force data for CLASSIFIED scenarios - FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - Janes; Wikepedia

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - SSSP; MCO-1, MCO-2, MCO-3 (U)

Concept Development - MCO-1, MCO-2, MCO-3 (U)

War Gaming (Strategic, M&S, planning, etc.) - MCO-1, MCO-2, MCO-3 (U)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|------------------------|----------------------------|----------------------|------------|
| Assumptions | | x | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | Х | | | | | |

| Strategic Concept (Strategic-level) | x |
|--|---|
| Concept of Operations (Operational-level) | x |
| Forces Data | x |
| Other 1 (Please list component below) | |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2.5my

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 30

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 60

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option,

| • • | scription of the option you propose and provide a rough estimate of the percentage of your "estimate for cenarios" provided in question #18 above that might be saved if the option is implemented. |
|---------------------------------|--|
| Option 1 - Leverag | e scenarios used in War Colleges |
| 21. Please provid community: | e any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD |
| No Response | |
| 22. Please provid | e your name and contact information (optional) and the name of your organization (required): |
| Organization: - | |
| | |
| | |
| | |

| urvey title: | | | | | | |
|---|--------------------|-----------------|---------------------------------|-------------------------------|--------------------|--------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 62 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collect | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Tue, 10/16/07 8:39: | 12 AM | Respor | se Modified: Tue, | 10/16/07 9:39:45 A | М | |
| 1. Within DoD, scenarios are generally | defined as "depict | tions of a thre | at to international | security, a corresp | oonding mission f | for |
| U.S. and allied capabilities, and a strate your organization defines a scenario th | | | | space below, pleas | se indicate wheth | er |
| Yes, we define it about the same way | ····, ····, | ···· , ··· . | | | | |
| | | | | | | |
| 2. What timeframe do most of the scena additional comments. | arios your organiz | ation work wi | th fall into? Please | use the text box I | below to provide a | any |
| | Near-Te | erm (0-4 years | Mid-Term (| 5-9 years) L | ong-Term (10+ yea | ars) |
| JNCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | х | | | | |
| Comments: | | | | | | |
| | 5) Important (4) | Somewhat Imp | ortant (3) Margina | | Not Important (1) | N/A ((|
| Jnclassified Scenarios | | | | X | | |
| Classified Scenarios | | | | Х | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scena text box below to provide any additiona | | f they were m | ore readily availabl | e to your organiza | tion? Please use | the |
| No | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of your or Others" that you identify below will als | | - | ceed 100%) is dev | oted to the function | ons listed below (| The |
| Force Structure & Capability Mix Analysis | - 50 | | | | | |
| Concept Development - 10 | | | | | | |
| | | | | | | |
| Experimentation - 20 | | | | | | |
| | | | | | | |
| ntelligence & Threat Assessment - 10 | | | | | | |
| Experimentation - 20 ntelligence & Threat Assessment - 10 Dperational Planning - 10 | | | | | | |
| ntelligence & Threat Assessment - 10 |) scenarios are fo | r the function | s that your organiz Somewhat | ation performs: Marginally | Not Important | |

| Force Structure & Capability Mix Analysis | | X | |
|---|---|---|---|
| Acquisition | | | |
| Concept Development | | | X |
| Experimentation | X | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | |
| Training/Education | | | |
| Testing | | | |
| Intelligence & Threat Assessment | | | x |
| Operational Planning | | X | |
| Other 1 (Carry over "Other" as specified in question 5) | | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | | |
| Force Structure & Capability Mix Analysis | | | | x | | | | |
| Acquisition | | | | | | | | |
| Concept Development | | | | | X | | | |
| Experimentation | | x | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | | | |
| Training/Education | | | | | | | | |
| Testing | | | | | | | | |
| Intelligence & Threat Assessment | | | | | Х | | | |
| Operational Planning | | | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | | |
| Other 2 | | | | | | | | |
| Other 3 | | | | | | | | |
| Other 4 | | | | | | | | |
| Other 5 | | | | | | | | |
| Comments: | | | | | | | | |
| | | | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | | |
| Unit Types | х | | | | | | | |
| Unit Names | | | Х | | | | | |
| Unit Type Codes (UTC) | | | Х | | | | | |
| Unit Identification Codes (UIC) | | | Х | | | | | |
| Partial UTC and Descriptors | | | Х | | | | | |
| Unit Equipment & Platforms | Х | | | | | | | |
| Unit Personnel | | | Х | | | | | |
| Geolocations for Unit Origin and Deployed Location | X | | | | | | | |
| Latitude/Longitude | | | Х | | | | | |
| Parent Service | Х | | | | | | | |
| Parent Unit | | | Х | | | | | |
| Phase Used | | | Х | | | | | |
| Required Delivery Date | | | х | | | | | |
| Comments: | | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - DPS

Source of Non-U.S. force data for UNCLASSIFIED scenarios - NA

Source of U.S. force data for CLASSIFIED scenarios - DPS

Source of Non-U.S. force data for CLASSIFIED scenarios - NA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - DPS

Concept Development - NA

Experimentation - DPS

Intelligence & Threat Assessment - NA

Operational Planning - DPS

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|---|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | | | | Х | |
| Context/Road to War (Background and Timeline) | | | | | x | |
| Threat/Challenge (Red) | | | | x | | |
| Objectives (Blue) | | | | | х | |
| Strategic Concept (Strategic-level) | | х | | | | |

| Concept of Operations (Operational-level) | x | |
|--|---|---|
| Forces Data | | х |
| Other 1 (Please list component below) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 100

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 100

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 100

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

| UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented. |
|--|
| No Response |
| |
| 21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community: |
| No Response |
| |
| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
| Organization: - |
| |
| |
| |
| |

| survey title: Scenario Study Questic | onnaire | |
|--|--|--|
| | | |
| Displaying 63 of 78 respo | ndents | |
| Response Type: Normal | Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | | |
| Response Started: Tue, | 10/16/07 9:27:11 AM | Response Modified: Tue, 10/16/07 9:50:21 AM |
| U.S. and allied capabilitie | | depictions of a threat to international security, a corresponding mission for for carrying out that mission" In the space below, please indicate whether f not, how you define it. |
| Yes, we define it about the | same way | |
| Comment: For NORAD-US | NORTHCOM Homeland Sec | curity. Homeland Defense and Defense Support to Civil Authorities are missions. |
| 2. What timeframe do mos additional comments. | | ganization work with fall into? Please use the text box below to provide any |
| | | ear-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario 1 | | X |
| CLASSIFIED Scenario Time | eframe | x |
| Comments: | | |
| 3. How important a role de | o scenarios (whether UNC | LASSIFIED or CLASSIFIED) play in your organization's tasks? |
| V | ery Important (5) Important | (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | X | |
| Classified Scenarios | x | |
| Comments: | | |
| - | SSIFIED scenarios more of any additional comments. | ften if they were more readily available to your organization? Please use the |
| Yes | | |
| Comment: We use National | I Planning Scenarios | |
| • | age of your organization's f / below will also apply in q | total time (not to exceed 100%) is devoted to the functions listed below (The uestions 6-8): |
| Force Structure & Capability | y Mix Analysis - 0 | |
| Acquisition (Systems & Tec | chnology) - 0 | |
| Concept Development - 0 | | |
| Experimentation - 0 | | |
| War Gaming (Strategic, M& | | |
| | S, planning, etc.) - 0 | |

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 5%

Other 1(Please specify function and percentage) - 20% mission rehearsal

| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | | |
| Force Structure & Capability Mix Analysis | | | | | | х | | |
| Acquisition | | | | | | Х | | |
| Concept Development | | | | | | Х | | |
| Experimentation | | | | | | Х | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x | | |
| Training/Education | Х | | | | | | | |
| Testing | | | | | | Х | | |
| Intelligence & Threat Assessment | | | | | | Х | | |
| Operational Planning | | | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | x | | | | | |
| Other 2 | | | | | | Х | | |
| Other 3 | | | | | | Х | | |
| Other 4 | | | | | | х | | |
| Other 5 | | | | | | Х | | |
| Comments: | | | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/. (0 |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|-----------|
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | | | | | х |
| Concept Development | | | | | | Х |
| Experimentation | | | | | | Х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | x | | | | | |
| Testing | | | | | | Х |
| Intelligence & Threat Assessment | | | | | | Х |
| Operational Planning | | | | | Х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | > |
| Other 2 | | | | | | > |

| Other 3 | Х |
|-----------|---|
| Other 4 | Х |
| Other 5 | Х |
| Comments: | |

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Training and Education

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | |
|--|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | X | | | | | |
| Unit Names | x | | | | | |
| Unit Type Codes (UTC) | Х | | | | | |
| Unit Identification Codes (UIC) | x | | | | | |
| Partial UTC and Descriptors | x | | | | | |
| Unit Equipment & Platforms | X | | | | | |
| Unit Personnel | x | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | | | | | |
| Latitude/Longitude | Х | | | | | |
| Parent Service | x | | | | | |
| Parent Unit | x | | | | | |
| Phase Used | | | | | | |
| Required Delivery Date | | | | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of Non-U.S. force data for UNCLASSIFIED scenarios - COCOMS and Components

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | |
| Assumptions | x | | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | | |
| Threat/Challenge (Red) | x | | | | | | |

| Objectives (Blue) | Х | |
|--|---|--|
| Strategic Concept (Strategic-level) | x | |
| Concept of Operations (Operational-level) | x | |
| Forces Data | X | |
| Other 1 (Please list component below) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | x | | | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | x | | | |
| Difficulty in accessing classified scenarios and associated data | | | x | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 4 man years

Estimate for UNCLASSIFIED Scenarios - 4 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Continue to build to COCOM requirements for Staff Training

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| urvey title: Scenario Study Questionnaire | | |
|---|---|------------|
| | | |
| | | |
| Displaying 64 of 78 respondents | | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) | |
| Custom Value: empty | | |
| Response Started: Tue, 10/16/07 9:37:05 AM | Response Modified: Tue, 10/16/07 9:56:45 AM | |
| | s "depictions of a threat to international security, a corresponding mission for opt for carrying out that mission" In the space below, please indicate whether d, if not, how you define it. | |
| Yes, we define it about the same way | | |
| 2. What timeframe do most of the scenarios yo additional comments. | organization work with fall into? Please use the text box below to provide a | ny |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ year | rs) |
| JNCLASSIFIED Scenario Timeframe | X | |
| CLASSIFIED Scenario Timeframe | X | |
| Comments: My branch deals with Joint analyses t | look primarily 8-18 years in the future. ALmostall scenarios are classified. | |
| | NCLASSIFIED or CLASSIFIED) play in your organization's tasks? ant (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N | I/A (0 |
| Jnclassified Scenarios | x | |
| Classified Scenarios X | | |
| Comments: | | |
| text box below to provide any additional comn | e often if they were more readily available to your organization? Please use t nts. | he |
| Yes <i>Comment:</i> It would be nice to have, but most of th definitely use more unclass scenarios. | cenario use in my branch is driven externally. Other branches in our division coule | ; |
| 5. Estimate what percentage of your organizat "Others" that you identify below will also apply | 's total time (not to exceed 100%) is devoted to the functions listed below (T n questions 6-8): | 'ne |
| Force Structure & Capability Mix Analysis - 90% | | |
| Concept Development - 5% | | |
| Nar Gaming (Strategic, M&S, planning, etc.) - 5% | | |
| δ. Judge how important UNCLASSIFIED scena | s are for the functions that your organization performs: | |
| Very | portant Important Somewhat Marginally Not Important) (4) Important (3) Important (2) (1) | N/A (0) |

| Force Structure & Capability Mix Analysis | | | X | |
|---|---|---|---|---|
| Acquisition | | | | х |
| Concept Development | X | | | |
| Experimentation | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | |
| Training/Education | | | | х |
| Testing | | | | х |
| Intelligence & Threat Assessment | | | | Х |
| Operational Planning | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | x |
| Other 2 | | | | х |
| Other 3 | | | | х |
| Other 4 | | | | Х |
| Other 5 | | | | х |
| Comments: | | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | | |
|---|----------------|-----------|---------------|---------------|---------------|-----|--|--|
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A | | |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) | | |
| Force Structure & Capability Mix Analysis | x | | | | | | | |
| Acquisition | | | | | | Х | | |
| Concept Development | | х | | | | | | |
| Experimentation | | | | | | х | | |
| War Gaming (Strategic, M&S, planning, etc.) | X | | | | | | | |
| Training/Education | | | | | | х | | |
| Testing | | | | | | х | | |
| Intelligence & Threat Assessment | | | | | | х | | |
| Operational Planning | | | | | | х | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х | | |
| Other 2 | | | | | | х | | |
| Other 3 | | | | | | х | | |
| Other 4 | | | | | | х | | |
| Other 5 | | | | | | Х | | |
| Comments: | | | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U | J.S. and Non-U.S. forces in your | scenarios. Select all th | at apply |
|---|----------------------------------|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | x | |
| Unit Names | Х | | |
| Unit Type Codes (UTC) | Х | | |
| Unit Identification Codes (UIC) | Х | | |
| Partial UTC and Descriptors | Х | | |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | x | x | |
| Geolocations for Unit Origin and Deployed Location | X | x | |
| Latitude/Longitude | | | |
| Parent Service | Х | | |
| Parent Unit | x | | |
| Phase Used | Х | x | |
| Required Delivery Date | x | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-x (Z), SSSP (Z), HD/CM (U)

Concept Development - MCO-x (Z), SSSP (Z), HD/CM (U)

War Gaming (Strategic, M&S, planning, etc.) - MCO-x (Z), SSSP (Z), HD/CM (U)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | x | | | | | |
| Objectives (Blue) | x | | | | | |
| Strategic Concept (Strategic-level) | x | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | x | | | | | |

| Other 1 (Please list component below) | Х |
|---------------------------------------|---|
| Other 2 | Х |
| Other 3 | х |
| Other 4 | х |
| Other 5 | х |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS, MSFD

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2 man-years

Estimate for UNCLASSIFIED Scenarios - 0 man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

All 3 options above sound like good ideas.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| urvey title: Scenario Study Questionnaire | | | | | | |
|---|------------------------|------------------|-----------------------|-------------------|------------------------|---------|
| | | | | | | |
| | | | | | | |
| Displaying 65 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collecto | r: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Tue, 10/16/07 12: | 07:15 PM | Respons | e Modified: Tue, | 10/16/07 12:30: | 36 PM | |
| 1. Within DoD, scenarios are generall U.S. and allied capabilities, and a stra your organization defines a scenario | tegic concept for c | arrying out tha | mission" In the s | - | | |
| No | | | | | | |
| Comment: The role of non-military activi Inter-governmental organizations, non-g | | - | | | be expanded to accou | unt for |
| 2. What timeframe do most of the sce additional comments. | narios your organiz | ation work wit | n fall into? Please | use the text b | ox below to provide | any |
| | Near-To | erm (0-4 years) | Mid-Term (| 5-9 years) | Long-Term (10+ ye | ars) |
| JNCLASSIFIED Scenario Timeframe | | | | | х | |
| CLASSIFIED Scenario Timeframe | | | | | х | |
| Comments: | | | | | | |
| 3. How important a role do scenarios | (whether UNCLASS | SIFIED or CLAS | SIFIED) play in yo | ur organizatio | n's tasks? | |
| Very Important | (5) Important (4) | Somewhat Imp | ortant (3) Margina | lly Important (2) |) Not Important (1) | N/A (0 |
| Unclassified Scenarios | | х | | | | |
| Classified Scenarios | x | | | | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED sce text box below to provide any additio | | f they were mo | re readily availabl | e to your orga | nization? Please use | the |
| Yes | | | | | | |
| Comment: Certain studies may require to have access to classified materials | o use of an unclassifi | ed scenario allo | wing for the particip | pation of organiz | zations that may not n | ormall |
| 5. Estimate what percentage of your o "Others" that you identify below will a | - | - | ceed 100%) is dev | oted to the fun | ctions listed below (| The |
| Force Structure & Capability Mix Analysi | s - 100 | | | | | |
| 6. Judge how important UNCLASSIFI | ED scenarios are fo | r the functions | that your organiz | ation performs | :: | |
| | Very Important | Important | Somewhat | Marginally | | N/A |
| | (5) | (4) | Important (3) | Important (2 | | (0) |

| Force Structure & Capability Mix Analysis X | |
|--|---|
| Acquisition | X |
| Concept Development | Х |
| Experimentation | X |
| War Gaming (Strategic, M&S, planning, etc.) | x |
| Training/Education | x |
| Testing | Х |
| Intelligence & Threat Assessment | X |
| Operational Planning | X |
| Other 1 (Carry over "Other" as specified in question 5) | x |
| Other 2 | X |
| Other 3 | Х |
| Other 4 | X |
| Other 5 | X |
| Comments: | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | х | | | | | | |
| Acquisition | | | | | | х | |
| Concept Development | | | | | | х | |
| Experimentation | | | | | | х | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x | |
| Training/Education | | | | | | х | |
| Testing | | | | | | х | |
| Intelligence & Threat Assessment | | | | | | х | |
| Operational Planning | | | | | | х | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x | |
| Other 2 | | | | | | х | |
| Other 3 | | | | | | х | |
| Other 4 | | | | | | х | |
| Other 5 | | | | | | х | |
| Comments: | | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

ī.

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both l | J.S. and Non-U.S. forces in your s | scenarios. Select all the | at apply |
|---|------------------------------------|---------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | X | х | |
| Unit Type Codes (UTC) | X | х | |
| Unit Identification Codes (UIC) | X | x | |
| Partial UTC and Descriptors | X | х | |
| Unit Equipment & Platforms | X | Х | |
| Unit Personnel | | | Х |
| Geolocations for Unit Origin and Deployed Location | X | х | |
| Latitude/Longitude | X | Х | |
| Parent Service | X | Х | |
| Parent Unit | x | х | |
| Phase Used | Х | х | |
| Required Delivery Date | x | х | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Z-Major Combat Operations (MCO 1,1,3) Steady State Security Posture Vinnettes

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | Х | | | | | |
| Concept of Operations (Operational-level) | X | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Sceanios provided by OSD Policy

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - NA

Estimate for UNCLASSIFIED Scenarios - NA

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - NA

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - NA

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - NA

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

The 2006 QDR exlicitly states that all elements of national power must be brought to bear on the Post 9-11 security challenges. Many elements of National Power (particularily non-DoD agencies, IGOs, NGOs, state and local authorities) do not have access to classified information. Unclassified scenarios will facilitate allow DoD to gain insight into how DoD can work with other organizations and vice versa.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -
| urvey title: | | | | | | |
|---|------------|---------------------------------------|---------------------------|----------------------------|---------------------|------------|
| Scenario Study Questionnaire | | | | | | |
| | | | | | | |
| | | | | | | |
| Displaying 66 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Colloct | or: Survey Link (We | h Link) | | |
| | | Collecto | | 50 LIIIK) | | |
| Custom Value: empty | | Deemen | as Madified, Tue | 40/40/07 0.00.04 | | |
| Response Started: Tue, 10/16/07 2:19:44 PM | | Respon | se Modified: Tue, | 10/16/07 2:32:31 | ГРМ | |
| 1. Within DoD, scenarios are generally defined as U.S. and allied capabilities, and a strategic conce your organization defines a scenario this way an | ept for ca | arrying out tha | at mission" In the s | - | | |
| Yes, we define it about the same way | | | | | | |
| | | | | | | |
| What timeframe do most of the scenarios your additional comments. | r organiz | ation work wi | th fall into? Please | use the text bo | x below to provide | any |
| | Near-Te | erm (0-4 years) | Mid-Term (| 5-9 years) | Long-Term (10+ ye | ars) |
| JNCLASSIFIED Scenario Timeframe | | , , , , , , , , , , , , , , , , , , , | X | • , | 0 () | , |
| CLASSIFIED Scenario Timeframe | | | х | | | |
| Comments: | | | | | | |
| Very Important (5) Import | ant (4) | - | oortant (3) Margina | Illy Important (2) | Not Important (1) | N/A (|
| Unclassified Scenarios | | Х | | | | |
| Classified Scenarios X | | | | | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scenarios more text box below to provide any additional commendation of the second statement of | | f they were m | ore readily availabl | e to your organ | ization? Please use | the |
| Yes | | | | | | |
| | | | | | | |
| 5. Estimate what percentage of your organizatior "Others" that you identify below will also apply in | | - | ceed 100%) is dev | oted to the fund | tions listed below | (The |
| Force Structure & Capability Mix Analysis - 65 | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) - 10 | | | | | | |
| Operational Planning - 25 | | | | | | |
| | | _ | | _ | | |
| 6. Judge how important UNCLASSIFIED scenaric | | | | - | | |
| Very Im (5 | - | Important (4) | Somewhat Important (3) | Marginally Important (2 | Not Important) (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | . / | X | , | / | (-) |
| Acquisition | | | X | | | |
| | | | | | | |

| Concept Development | X | |
|---|---|---|
| Experimentation | X | |
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | X | |
| Testing | X | |
| Intelligence & Threat Assessment | | X |
| Operational Planning | | X |
| Other 1 (Carry over "Other" as specified in question 5) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | X | | | | | | |
| Acquisition | | | | | | | |
| Concept Development | | | x | | | | |
| Experimentation | | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | | |
| Training/Education | | | x | | | | |
| Testing | | | | x | | | |
| Intelligence & Threat Assessment | X | | | | | | |
| Operational Planning | Х | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | | |
| Unit Types | х | х | | | | | | |
| Unit Names | | | х | | | | | |
| Unit Type Codes (UTC) | | | х | | | | | |
| Unit Identification Codes (UIC) | | | х | | | | | |
| Partial UTC and Descriptors | X | | | | | | | |
| Unit Equipment & Platforms | x | х | | | | | | |
| Unit Personnel | х | х | | | | | | |
| Geolocations for Unit Origin and Deployed Location | X | х | | | | | | |
| Latitude/Longitude | | | х | | | | | |
| Parent Service | х | | | | | | | |
| Parent Unit | | | х | | | | | |
| Phase Used | х | | | | | | | |
| Required Delivery Date | х | | | | | | | |
| Comments: | | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - M-force

Source of Non-U.S. force data for UNCLASSIFIED scenarios - JCOFA

Source of U.S. force data for CLASSIFIED scenarios - M-Force

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Z-MCO-1, MCO-3, SSSP/ISP

Operational Planning - Z-MCO-1, MCO-3, SSSP/ISP

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 manyears

Estimate for UNCLASSIFIED Scenarios - Unknown

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 30%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

| communit | y: |
|----------|----|
|----------|----|

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

| survey title: Scenario Study Questionnaire | |
|--|--|
| | |
| | |
| Displaying 67 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Tue, 10/16/07 2:22:57 AM | Response Modified: Tue, 10/16/07 3:09:08 PM |
| | "depictions of a threat to international security, a corresponding mission for pt for carrying out that mission" In the space below, please indicate whether I, if not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios your additional comments. | organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | x |
| CLASSIFIED Scenario Timeframe | x |
| Comments: Use scenarios generally for mid- to long- | ange planning, but also for near-term business plans as well. |
| Very Important (5) Importa Unclassified Scenarios X Classified Scenarios X <i>Comments:</i> | unt (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| text box below to provide any additional comment Yes <i>Comment:</i> We generally use unclassified scenarios for | often if they were more readily available to your organization? Please use the ts. by use with foriegn customers. we would, however, be open to the use of classified yould want to share with our close allies and partners. |
| | s total time (not to exceed 100%) is devoted to the functions listed below (The |
| Force Structure & Capability Mix Analysis - 40 | |
| Acquisition (Systems & Technology) - 15 | |
| Concept Development - 25 | |
| Experimentation - 20 | |
| 6 Judge how important LINCLASSIFIED scenario | s are for the functions that your organization performs: |
| Very Imp | |

| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
|---|--------------|-----------------|-------------------------|--------------------|--------------|------|
| Force Structure & Capability Mix Analysis | | | x | | | |
| Acquisition | | х | | | | |
| Concept Development | | | x | | | |
| Experimentation | | х | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | Х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| <i>Comments:</i> generally used for international cu Harpoon) with international customers. | stomers so n | ot as precise a | s classified scenarios. | Sometimes use COTS | S wargames (| e.g. |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | | |
|---|--------------------|----------------|-----------------|---------------|---------------|-----|--|--|
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A | | |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) | | |
| Force Structure & Capability Mix Analysis | X | | | | | | | |
| Acquisition | | Х | | | | | | |
| Concept Development | Х | | | | | | | |
| Experimentation | | Х | | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x | | |
| Training/Education | | | | | | х | | |
| Testing | | | | | | х | | |
| Intelligence & Threat Assessment | | | | | | х | | |
| Operational Planning | | | | | | х | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | | |
| Other 2 | | | | | | | | |
| Other 3 | | | | | | | | |
| Other 4 | | | | | | | | |
| Other 5 | | | | | | | | |
| Comments: Classified scenarios are very in | nportant in our mo | deling and sim | lation efforts. | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Others (Please list below)

Comment: MCO scenarios are what we use the most.

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | x | х | | | | | |
| Unit Names | X | х | | | | | |
| Unit Type Codes (UTC) | X | х | | | | | |
| Unit Identification Codes (UIC) | X | x | | | | | |
| Partial UTC and Descriptors | X | х | | | | | |
| Unit Equipment & Platforms | X | х | | | | | |
| Unit Personnel | X | х | | | | | |
| Geolocations for Unit Origin and Deployed Location | X | х | | | | | |
| Latitude/Longitude | X | х | | | | | |
| Parent Service | X | х | | | | | |
| Parent Unit | X | х | | | | | |
| Phase Used | x | х | | | | | |
| Required Delivery Date | X | х | | | | | |
| Comments: | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Jane's and other open source material

Source of Non-U.S. force data for UNCLASSIFIED scenarios - same as above

Source of U.S. force data for CLASSIFIED scenarios - DoD (program office ideally; if no customer, currency becomes problematic

Source of Non-U.S. force data for CLASSIFIED scenarios - same as above plus DIA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - home grown scenarios

Acquisition - same

Concept Development - same

Experimentation - same

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|----------------|-----------|--------------------|---------------------|---------------|-----|
| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | Х | | | | | |

| Context/Road to War (Background and Timeline) | | X | c | |
|---|---|---|---|--|
| Threat/Challenge (Red) | X | | | |
| Objectives (Blue) | | x | | |
| Strategic Concept (Strategic-level) | | x | | |
| Concept of Operations (Operational-level) | x | | | |
| Forces Data | | x | | |
| Other 1 (Please list component below) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Acquire from program sponsors (E-2 program office, etc.)

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - very hard to estimate, but at least \$20M a year

Estimate for UNCLASSIFIED Scenarios - much less, but very hard to estimate

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - most helpful in short term

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Modeling and simulation is used heavily by some parts of the company, but not at all in other parts. Probably 3 out of our 8 business sectors use scenarios pretty heavily; the others do not use them much at all.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

f

| llector: Survey Link (Web Link) | | | | | | | |
|--|--|--|--|--|--|--|--|
| | | | | | | | |
| sponse Modified: Tue, 10/16/07 4:54:43 PM | | | | | | | |
| | | | | | | | |
| threat to international security, a corresponding mission for | | | | | | | |
| ut that mission" In the space below, please indicate whether I define it. | | | | | | | |
| | | | | | | | |
| No <i>Comment:</i> Concur with threat, mission, and concept of ops w/ suggested forces, however scenarios do not have to be at the strategic level, | | | | | | | |
| eu lorces, nowever scenarios do nor nave to be at the strategic level, | | | | | | | |
| | | | | | | | |
| rk with fall into? Please use the text box below to provide any | | | | | | | |
| | | | | | | | |
| vears) Mid-Term (5-9 years) Long-Term (10+ years) | | | | | | | |
| | | | | | | | |
| x | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| CLASSIFIED) play in your organization's tasks? | | | | | | | |
| | | | | | | | |
| at Important (3) Marginally Important (2) Not Important (1) N/A (0) | | | | | | | |
| at Important (3) Marginally Important (2) Not Important (1) N/A (0) | | | | | | | |
| at Important (3) Marginally Important (2) Not Important (1) N/A (0) | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| x | | | | | | | |
| x | | | | | | | |
| x | | | | | | | |
| x | | | | | | | |
| X | | | | | | | |
| X | | | | | | | |
| X | | | | | | | |
| X | | | | | | | |
| X re more readily available to your organization? Please use the to exceed 100%) is devoted to the functions listed below (The | | | | | | | |
| X re more readily available to your organization? Please use the to exceed 100%) is devoted to the functions listed below (The ctions that your organization performs: | | | | | | | |
| | | | | | | | |

| Acquisition | | Х | | |
|---|---|---|---|---|
| Concept Development | Х | | | |
| Experimentation | | Х | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | |
| Training/Education | | | | Х |
| Testing | | X | | |
| Intelligence & Threat Assessment | | | х | |
| Operational Planning | | Х | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: | | | | |

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|---|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | х | | | | | |
| Acquisition | | X | | | | |
| Concept Development | | X | | | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | Х |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | х | | | | | |
| Operational Planning | | X | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Others (Please list below)

Comment: Feedback from theater from current operations (not COCOMS but subcomponent commands) is probably the most important - its a scenario in our definition (a threat, mission, and forces)

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|-----------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | X | x | | | | | |
| Unit Names | | | | | | | |
| Unit Type Codes (UTC) | | | | | | | |
| Unit Identification Codes (UIC) | | | | | | | |
| Partial UTC and Descriptors | | | | | | | |
| Unit Equipment & Platforms | x | x | | | | | |
| Unit Personnel | | | | | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | | | | | |
| Latitude/Longitude | x | x | | | | | |
| Parent Service | x | x | | | | | |
| Parent Unit | x | x | | | | | |
| Phase Used | x | x | | | | | |
| Required Delivery Date | X | x | | | | | |
| Comments: system / unit capabilities are most critical | | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N// |
|--|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0 |
| Assumptions | | x | | | | |
| Context/Road to War (Background and Timeline) | | | | x | | |
| Threat/Challenge (Red) | X | | | | | |
| Objectives (Blue) | X | | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | | х | | | | |

| Other 1 | (Please | list | component | below) |
|---------|---------|------|-----------|--------|
|---------|---------|------|-----------|--------|

Other 2

Other 3

Other 4

Other 5

Comments: Other - capability data

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

Х

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | X | | |
| Challenges of control and handling of classified scenarios during development and use | | | | x | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | x | | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

TRADOC currently uses unclass summaries of scenarios - but since the analytic agenda is classified, we deal in a classified environment

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Comment: we usually take DoD level approved strategic scenarios and develop tactical situations from them take situations / lessons learned from the current war

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization:

| survey title: Scenario Study Que | stionnaire | | | | |
|---|--|---|--|--|--|
| | | | | | |
| | | | | | |
| | | | | | |
| Displaying 69 of 78 re | spondents | | | | |
| Bespense Type: Nor | mal Pagnanga | Collector: Suprov Link (Woh Link) | | | |
| Response Type: Nor | - | Collector: Survey Link (Web Link) | | | |
| Custom Value: empt | У | | | | |
| Response Started: V | Ved, 10/17/07 1:27:12 PM | Response Modified: Wed, 10/17/07 2:44:19 PM | | | |
| U.S. and allied capabi | | pictions of a threat to international security, a corresponding mission for or carrying out that mission" In the space below, please indicate whether not, how you define it. | | | |
| No | | | | | |
| <i>Comment:</i> The definition above is fairly close, but my organization believes that "forces data" is an important part of a scenario, no matter what "level" the scenario addresses. That said, we also recognize that wargaming, COA development, and other similar efforts can occur without in-depth data, relying more on overview information. | | | | | |
| 2. What timeframe do additional comments. | | anization work with fall into? Please use the text box below to provide any | | | |
| | Nea | r-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) | | | |
| UNCLASSIFIED Scena | rio Timeframe | | | | |
| CLASSIFIED Scenario | Timeframe | X | | | |
| Comments: | | | | | |
| | | | | | |
| 3. How important a ro | le do scenarios (whether UNCLA | ASSIFIED or CLASSIFIED) play in your organization's tasks? | | | |
| | Very Important (5) Important (4 | 4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) | | | |
| Unclassified Scenarios | | x | | | |
| Classified Scenarios | x | | | | |
| | ~ | | | | |
| Comments: | | | | | |
| - | CLASSIFIED scenarios more ofter vide any additional comments. | en if they were more readily available to your organization? Please use the | | | |
| No | | | | | |
| Comment: My organiza | tion doesn't use scenarios, but we | provide them to users. | | | |
| | | | | | |
| - | entage of your organization's to ntify below will also apply in que | tal time (not to exceed 100%) is devoted to the functions listed below (The estions 6-8): | | | |
| Force Structure & Capa | ability Mix Analysis - 25 | | | | |
| Acquisition (Systems & | Technology) - 5 | | | | |
| Concept Development | - 5 | | | | |
| Experimentation - 5 | | | | | |
| | , M&S, planning, etc.) - 0 | | | | |
| | ,, p | | | | |

Training/Education - 0

Testing - 5

Intelligence & Threat Assessment - 20

Operational Planning - 15

Other 1(Please specify function and percentage) - Data Mgt 40

Other 2 - Information Distribution 30

| 6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: | | | | | | | | | |
|--|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | | | |
| Force Structure & Capability Mix Analysis | | | | | х | | | | |
| Acquisition | | | | | X | | | | |
| Concept Development | | | | | X | | | | |
| Experimentation | | | | | X | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x | | | |
| Training/Education | | | | | | х | | | |
| Testing | | | | | X | | | | |
| Intelligence & Threat Assessment | | | | | X | | | | |
| Operational Planning | | | | | Х | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | x | | | | | |
| Other 2 | | | | x | | | | | |
| Other 3 | | | | | | | | | |
| Other 4 | | | | | | | | | |
| Other 5 | | | | | | | | | |
| Comments: | | | | | | | | | |

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | X | | | | |
| Concept Development | | | х | | | |
| Experimentation | | X | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | x |
| Training/Education | | | | | | x |
| Testing | | | x | | | |
| Intelligence & Threat Assessment | x | | | | | |
| Operational Planning | x | | | | | |

| Other 1 (Carry over "Other" as specified in question 5) | X |
|---|---------------------------------|
| Other 2 | x |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |
| | |
| 8. Which CLASSIFIED scenario types does y | our organization typically use? |

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | | |
|--|--------------------------|---------------|-----|--|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | | |
| Unit Types | х | | | | | | |
| Unit Names | х | x | | | | | |
| Unit Type Codes (UTC) | х | | | | | | |
| Unit Identification Codes (UIC) | х | x | | | | | |
| Partial UTC and Descriptors | х | | | | | | |
| Unit Equipment & Platforms | х | x | | | | | |
| Unit Personnel | х | x | | | | | |
| Geolocations for Unit Origin and Deployed Location | | | | | | | |
| Latitude/Longitude | Х | x | | | | | |
| Parent Service | х | x | | | | | |
| Parent Unit | х | x | | | | | |
| Phase Used | х | x | | | | | |
| Required Delivery Date | | | | | | | |
| Comments: As a data provider, the checks indicate what we typically require on | behalf of our customers. | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - SSSP/ISP(Z), MCO-1 SD 2014(Z), Civil Support 2014(U)

Acquisition - MCO-2 2024(Z)

Intelligence & Threat Assessment - NEA(Z), Africa(Z)

Operational Planning - NEA(Z), Africa(Z)

Other 2 - MCO-1(Z), MCO-2(Z), MCO-3(Z)

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | x | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | | х | | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | X | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 man-years

Estimate for UNCLASSIFIED Scenarios - .1 man-year

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - NA

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - NA

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - NA

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - NA

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

| survey title: Scenario Study Questionnaire | | | | | | |
|--|-------------------|------------------|----------------------|--------------------|----------------------|---------|
| | | | | | | |
| Displaying 70 of 78 respondents | | | | | | |
| Response Type: Normal Response | | Collecte | or: Survey Link (We | eb Link) | | |
| Custom Value: empty | | | | | | |
| Response Started: Thu, 10/18/07 7:43:0 | 5 AM | Respon | se Modified: Thu, | 10/18/07 7:58:31 | AM | |
| 1. Within DoD, scenarios are generally d U.S. and allied capabilities, and a strate your organization defines a scenario thi | gic concept for c | arrying out that | at mission" In the s | | | |
| Yes, we define it about the same way | | | | | | |
| 2. What timeframe do most of the scena additional comments. | rios your organiz | zation work wi | th fall into? Please | use the text boy | c below to provide | any |
| | Near-T | erm (0-4 years) | Mid-Term (| 5-9 years) | Long-Term (10+ ye | ars) |
| UNCLASSIFIED Scenario Timeframe | | | х | | | |
| CLASSIFIED Scenario Timeframe | | Х | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 3. How important a role do scenarios (w | hether UNCLASS | SIFIED or CLA | SSIFIED) play in yo | our organization' | s tasks? | |
| Very Important (5 |) Important (4) | Somewhat Imp | oortant (3) Margina | ally Important (2) | Not Important (1) | N/A (0) |
| Unclassified Scenarios X | | | | | | |
| Classified Scenarios | X | | | | | |
| Comments: | | | | | | |
| 4. Would you use UNCLASSIFIED scena text box below to provide any additional | | f they were me | ore readily availab | e to your organia | zation? Please use | the |
| Yes | | | | | | |
| Comment: unclass scenarios would greatly | help with develop | ing unclass joir | nt and SOF concept | S | | |
| 5. Estimate what percentage of your org "Others" that you identify below will als | | | ceed 100%) is dev | oted to the funct | tions listed below (| The |
| No Response | | | | | | |
| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the functions | s that your organiz | ation performs: | | |
| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | X | | | | |
| Acquisition | | Х | | | | |
| Concept Development | x | | | | | |

| Experimentation | Х | |
|---|---|---|
| War Gaming (Strategic, M&S, planning, etc.) | x | |
| Training/Education | Х | |
| Testing | | x |
| Intelligence & Threat Assessment | | x |
| Operational Planning | | x |
| Other 1 (Carry over "Other" as specified in question 5) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | x | | | | |
| Concept Development | x | | | | | |
| Experimentation | x | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | | x | | | | |
| Testing | | x | | | | |
| Intelligence & Threat Assessment | | х | | | | |
| Operational Planning | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Comment: SSSP

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

| l | J.S. Data | Non-U.S. Data | N/A |
|---|-----------------------|-------------------------|-----|
| Unit Types | | | х |
| Unit Names | | | Х |
| Unit Type Codes (UTC) | | | Х |
| Unit Identification Codes (UIC) | | | Х |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | | | Х |
| Unit Personnel | | | х |
| Geolocations for Unit Origin and Deployed Location | | | х |
| Latitude/Longitude | | | Х |
| Parent Service | | | х |
| Parent Unit | | | х |
| Phase Used | | | х |
| Required Delivery Date | | | X |
| Comments: This list is too specific for scenarios. More interested in strategic/operational level | I info to help us cra | aft plans and concepts. | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - n/a

Source of Non-U.S. force data for UNCLASSIFIED scenarios - n/a

Source of U.S. force data for CLASSIFIED scenarios - n/a

Source of Non-U.S. force data for CLASSIFIED scenarios - n/a

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

T

| | Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|---|----------------|-----------|--------------------|---------------------|---------------|-----|
| | (5) | (4) | (3) | (2) | (1) | (0) |
| Assumptions | | х | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | х | | | | |
| Objectives (Blue) | | х | | | | |
| Strategic Concept (Strategic-level) | X | | | | | |
| Concept of Operations (Operational-level) | | x | | | | |
| Forces Data | | | x | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - n/a

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - n/a

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - n/a

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Some of these answers are my best assessment of other SOCOM HQ elements' needs. Bottom line: unclass scenarios would be useful, but they need to be kept at the srategic and operational levels and describe key features of the future operating environment.

| 22. Please provide your name and contact information (optional) and the name of your organization (required): |] |
|---|---|
| Organization: - | |
| | |
| | |
| | |
| | |

| survey title: Scenario Study Questionnaire | |
|---|---|
| Displaying 71 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 10/18/07 4:07:13 F | PM Response Modified: Thu, 10/18/07 4:17:29 PM |
| | ined as "depictions of a threat to international security, a corresponding mission for concept for carrying out that mission" In the space below, please indicate whether vay and, if not, how you define it. |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenario additional comments. | s your organization work with fall into? Please use the text box below to provide any |
| | Near-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | |
| Comments: | |
| 3. How important a role do scenarios (whe | ther UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? |
| Very Important (5) | Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios | x |
| Classified Scenarios | |
| Comments: | |
| 4. Would you use UNCLASSIFIED scenario text box below to provide any additional co | os more often if they were more readily available to your organization? Please use the comments. |
| No | |
| 5. Estimate what percentage of your organ "Others" that you identify below will also a | ization's total time (not to exceed 100%) is devoted to the functions listed below (The upply in questions 6-8): |
| Force Structure & Capability Mix Analysis - 0 | |
| Acquisition (Systems & Technology) - 20 | |
| Concept Development - 20 | |
| Experimentation - 25 | |
| War Coming (Stratagia M8S planning ata) | 10 |
| War Gaming (Strategic, M&S, planning, etc.) - | |
| Training/Education - 10 | |

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | | | | | | x |
| Acquisition | | | х | | | |
| Concept Development | | | х | | | |
| Experimentation | | | х | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | х | | | |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | х |
| Other 4 | | | | | | х |
| Other 5 | | | | | | x |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions y | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | х |
| Acquisition | | X | | | | |
| Concept Development | | X | | | | |
| Experimentation | | X | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | X | | | | |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | x |
| Other 2 | | | | | | х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U | S. and Non-U.S. forces in your s | scenarios. Select all th | at apply |
|---|----------------------------------|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | Х | x | |
| Unit Type Codes (UTC) | | | |
| Unit Identification Codes (UIC) | | | |
| Partial UTC and Descriptors | | | |
| Unit Equipment & Platforms | | | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | | | |
| Parent Service | | | |
| Parent Unit | | | |
| Phase Used | | | |
| Required Delivery Date | | | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | | |
| Assumptions | X | | | | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | | | | |
| Threat/Challenge (Red) | X | | | | | | | | |
| Objectives (Blue) | X | | | | | | | | |
| Strategic Concept (Strategic-level) | X | | | | | | | | |
| Concept of Operations (Operational-level) | x | | | | | | | | |
| Forces Data | x | | | | | | | | |

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

| 22. Please provide your name and contact information (optional) and the name of your organization (required): |
|---|
| Organization: - |
| |
| urvey title: | | | | | | | |
|---|--|--------------|----------------------------|----------------------|----------------|----------------|---------------|
| Scenario Study Question | nnaire | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Displaying 72 of 78 respon | Idents | | | | | | |
| Response Type: Normal F | Response | | Collecto | r: Survey Link (Wel | o Link) | | |
| Custom Value: empty | | | | | | | |
| Response Started: Mon, 7 | 10/22/07 1:21:01 PM | | Respon | se Modified: Mon, | 10/22/07 1:37 | :14 PM | |
| 1. Within DoD, scenarios a U.S. and allied capabilities your organization defines | s, and a strategic cond | cept for ca | rrying out tha | t mission" In the s | - | | |
| Yes, we define it about the s | ame way | | | | | | |
| | | | | | | | |
| 2. What timeframe do mos additional comments. | t of the scenarios you | ur organiza | ation work wit | h fall into? Please | use the text | box below to | provide any |
| | | Near-Te | rm (0-4 years) | Mid-Term (5 | -9 years) | Long-Terr | n (10+ years) |
| UNCLASSIFIED Scenario Ti | imeframe | | | x | | | |
| CLASSIFIED Scenario Time | frame | | | х | | | |
| Comments: | | | | | | | |
| | | | | | | | |
| 3. How important a role do | scenarios (whether | UNCLASSI | FIED or CLAS | SIFIED) play in you | ur organizati | on's tasks? | |
| Ve | ery Important (5) Impo | ortant (4) | Somewhat Imp | ortant (3) Marginal | ly Important (| 2) Not Impor | rtant (1) N/A |
| Unclassified Scenarios | x | | | | | | |
| Classified Scenarios | x | | | | | | |
| Comments: | | | | | | | |
| | | | | | | | |
| | | ore often if | they were mo | | | onization? DI | |
| 4. Would you use UNCLAS | SSIFIED scenarios mo | | they were me | re readily available | e to your orga | | ease use the |
| • | | | they were me | re readily available | e to your orga | anization? Fi | ease use the |
| text box below to provide a | | | they were me | re readily available | e to your orga | | ease use the |
| text box below to provide a | | | | re readily available | e to your orga | | ease use the |
| text box below to provide a No 5. Estimate what percentag | any additional commo | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify | any additional comm ge of your organization below will also apply | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech | any additional comm ge of your organization below will also apply | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech Concept Development - 10 | any additional comm ge of your organization below will also apply | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech Concept Development - 10 Experimentation - 30 | any additional comm ge of your organization below will also apply | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech Concept Development - 10 Experimentation - 30 Training/Education - 40 | any additional common ge of your organization below will also apply nnology) - 10 | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech Concept Development - 10 Experimentation - 30 Training/Education - 40 | any additional common ge of your organization below will also apply nnology) - 10 | ents. | ime (not to ex | | | | |
| text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech Concept Development - 10 Experimentation - 30 Training/Education - 40 Intelligence & Threat Assess | any additional common ge of your organization below will also apply nnology) - 10 | ents. | ime (not to ex ns 6-8): | ceed 100%) is devo | oted to the fu | nctions liste | |
| 4. Would you use UNCLAS text box below to provide a No 5. Estimate what percentag "Others" that you identify Acquisition (Systems & Tech Concept Development - 10 Experimentation - 30 Training/Education - 40 Intelligence & Threat Assess 6. Judge how important UI | any additional common ge of your organization below will also apply nnology) - 10 sment - 10 NCLASSIFIED scenar | ents. | ime (not to ex ns 6-8): | ceed 100%) is devo | oted to the fu | nctions lister | |

| Force Structure & Capability Mix Analysis | | | х |
|---|---|---|---|
| Acquisition | | X | |
| Concept Development | X | | |
| Experimentation | x | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | |
| Training/Education | X | | |
| Testing | | | |
| Intelligence & Threat Assessment | | | |
| Operational Planning | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | |
| Other 2 | | | |
| Other 3 | | | |
| Other 4 | | | |
| Other 5 | | | |
| Comments: | | | |

| 7. Judge how important CLASSIFIED sce | enarios are for th | e functions | our organization pe | erforms: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | |
| Acquisition | | | x | | | |
| Concept Development | X | | | | | |
| Experimentation | X | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | x | | | | | |
| Training/Education | X | | | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| <u> </u> | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Others (Please list below)

| 9. Select from the list below the type of data you require for both U | S. and Non-U.S. forces in your | scenarios. Select all th | at apply |
|---|--------------------------------|--------------------------|----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | | | Х |
| Unit Type Codes (UTC) | Х | x | |
| Unit Identification Codes (UIC) | | | Х |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | х | x | |
| Unit Personnel | х | x | |
| Geolocations for Unit Origin and Deployed Location | X | x | |
| Latitude/Longitude | | | Х |
| Parent Service | X | x | |
| Parent Unit | Х | х | |
| Phase Used | x | x | |
| Required Delivery Date | | | х |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Services reps

Source of Non-U.S. force data for UNCLASSIFIED scenarios - LNOs when data is shared

Source of U.S. force data for CLASSIFIED scenarios - Service reps

Source of Non-U.S. force data for CLASSIFIED scenarios - LNOs when data is shared

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. Very Important Important Somewhat Important Marginally Imporant Not Important N/A (5) (4) (3) (2) (1) (0) Assumptions Х Context/Road to War (Background and Х Timeline) Threat/Challenge (Red) Х

| 5 () | | | |
|--|---|---|--|
| Objectives (Blue) | x | | |
| Strategic Concept (Strategic-level) | | X | |
| Concept of Operations (Operational-level) | | x | |
| Forces Data | х | | |

| Other 1 (Please list component below) | |
|---------------------------------------|--|
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |
| Comments: | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | x | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | x | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

to allow more participants, esp. foreign nationals and non-governmental agencies

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - 2 MY

Estimate for UNCLASSIFIED Scenarios - 2 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 50

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 75

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Some questions beyond my knowledge base.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey | | | |
|--------|----------|-----------|--------|
| Scenar | io Stuav | v Questio | nnaire |

Displaying 73 of 78 respondents

| Response Type: Normal Response | Collector: Survey Link (Web Link) |
|--|---|
| Custom Value: empty | |
| Response Started: Wed, 10/24/07 6:22:48 AM | Response Modified: Wed, 10/24/07 6:50:18 AM |

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: yes, typically scenarios or venues, decribe a scene that highlights a military problem derived from military capability gap analysis... obviously in the most recent world scenes, we have highlighted PMESII or DIME issues, non-military. there is a philosophical debate here, politicians desire military forces to cure most all ills, because we have the immediate organizational skills, manpower, and sustainment resources. whether or not we maintain that broadminded approach or not will be up to the next administration...

| 2. What timeframe do most of the scenarios yo additional comments. | our organization work with f | all into? Please use the text | box below to provide any |
|---|---------------------------------|-------------------------------|--------------------------|
| | Near-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | | x | |
| CLASSIFIED Scenario Timeframe | | | |
| Comments: just beyond the FYDP. This is critically resourcing. DOTMPF integration | y important if we plan on reali | stically programing new capab | ilities with proper |

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

Very Important (5) Important (4) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0)

Unclassified Scenarios

Classified Scenarios

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Х

Yes

Comment: yes, but the issue is not teh scenario it is the classified capabilities used by our military forces, F-22s, F-35s, etc.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Acquisition (Systems & Technology) - 0

Concept Development - 15

Experimentation - 30

War Gaming (Strategic, M&S, planning, etc.) - 30

Training/Education - 2

Testing - 1

Intelligence & Threat Assessment - 2

Operational Planning - 15

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | x | | |
| Acquisition | | | | x | | |
| Concept Development | | x | | | | |
| Experimentation | | x | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | | |
| Training/Education | | | x | | | |
| Testing | | | | x | | |
| Intelligence & Threat Assessment | | | | | X | |
| Operational Planning | | | х | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Force Structure & Capability Mix Analysis | x | | | | | |
| Acquisition | x | | | | | |
| Concept Development | | | | x | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | x | | | |
| Testing | | х | | | | |
| Intelligence & Threat Assessment | X | | | | | |
| Operational Planning | | х | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |

Other 2

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Others (Please list below)

Comment: Service prepared scenarios. typically many of the dps and msfd, are generic...used to measure force generation with little value on the fighting end, particularly for land forces.

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. U.S. Data Non-U.S. Data

| Unit Types | x | x |
|--|---|---|
| Unit Names | | |
| Unit Type Codes (UTC) | x | |
| Unit Identification Codes (UIC) | x | |
| Partial UTC and Descriptors | x | x |
| Unit Equipment & Platforms | x | |
| Unit Personnel | x | |
| Geolocations for Unit Origin and Deployed Location | x | |
| Latitude/Longitude | | |
| Parent Service | x | |
| Parent Unit | | |
| Phase Used | | |
| Required Delivery Date | | |
| Comments: | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

| Very Important | Important | Somewhat Important | Marginally Imporant | Not Important | N/A |
|----------------|-----------|--------------------|---------------------|---------------|-----|
| (5) | (4) | (3) | (2) | (1) | (0) |

| Assumptions | Х | | | |
|---|---|---|---|--|
| Context/Road to War (Background and Timeline) | | x | | |
| Threat/Challenge (Red) | | | | |
| Objectives (Blue) | | | X | |
| Strategic Concept (Strategic-level) | | | X | |
| Concept of Operations (Operational-level) | | x | | |
| Forces Data | x | | | |
| Other 1 (Please list component below) | | | | |
| Other 2 | | | | |
| Other 3 | | | | |
| Other 4 | | | | |
| Other 5 | | | | |
| Comments: | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very | Important | Somewhat | Marginally | Not | N/A |
|---|---------------|-----------|---------------|---------------|---------------|-----|
| | Important (5) | (4) | Important (3) | Important (2) | Important (1) | (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | | | x | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | | x | |
| Difficulty in accessing classified scenarios and associated data | | | | | x | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

only for integrating MN play ...

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - integrate with MN forces

Option 2 - same as #1 for USG agencies and NGOs

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

for US and global non-military assistance, unclassified scenarios work wonders, but the need to measure military capability requires use of classified data...not the scenario... in other words, the wargame, experiment may be classified, but not necessarily the scenario...

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey | title: |
|--------|------------------------|
| Scena | io Study Questionnaire |

Displaying 74 of 78 respondents

| Response Type: Normal Response | Collector: Survey Link (Web Link) |
|--|---|
| Custom Value: empty | |
| Response Started: Wed, 10/24/07 6:43:02 AM | Response Modified: Wed, 10/24/07 7:27:45 AM |

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: The Navy experimentation coordination command, Navy Warfare Development Command, does not have a formal definition of the term "scenario". The elements in the definition above are generally consistent with the working usage of the term in Navy experiment planning. The JCD&E Enterprise has defined the term "scenario" as "Realistic representations of real-world or projected future environments to provide JE participants a common frame of reference for JE activities" in the draft Enterprise Process Guide. However, this Guide has not been formally approved.

| 2. What timeframe do most of the scenarios your organization work wi | th fall into? Please use the text box below to provide any | |
|--|--|--|
| additional comments. | | |
| Near-Term (0-4 years) | Mid-Term (5-9 years) Long-Term (10+ years) | |

| ICLASSIFIED Scenario Timeframe | Х | |
|--------------------------------|---|--|
| ASSIFIED Scenario Timeframe | X | |
| ASSIFIED Scenario Timeframe | x | |

Comments: By direction of higher headquarters, my command is focused on near term enhancements to fleet capabilities. The Navy headquarters (OPNAV) staff is supposed to be responsible for far term concept development.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
|------------------------|--------------------|---------------|------------------------|--------------------------|-------------------|---------|--|
| Unclassified Scenarios | | х | | | | | |
| Classified Scenarios | | х | | | | | |
| Comments: | | | | | | | |

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Scenario availability is generally not a driving factor for Navy experimentation. The classification driver tends to be the detailed capabilites and plans introduced in game/experiment play. Navy generally prefers to operate in classified events so that actual detailed capabilities and limitations can be examined. Many of these events a releasable to close allies and include CANUKUS and/or NATO play.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Acquisition (Systems & Technology) - 0Concept Development - 3Experimentation - 20War Gaming (Strategic, M&S, planning, etc.) - 10Training/Education - 10 (speficially M&S support to training (distributed synthetic training environment)Testing - 0Intelligence & Threat Assessment - 2Operational Planning - 0Other 1 (Please specify function and percentage) - 20 (CONOPS development, closer in an more detailed that far term concepts)Other 2 - 25 (Doctrine development and revision)

Other 3 - 5 (lessons learned and operational analysis)

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs: N/A Very Important Somewhat Marginally Not Important Important (4) (5) Important (3) Important (2) (0) (1)Force Structure & Capability Mix Х Analysis Acquisition Х Х **Concept Development** Experimentation Х War Gaming (Strategic, M&S, Х planning, etc.) Training/Education Х Testing Х Intelligence & Threat Assessment Х **Operational Planning** Х Other 1 (Carry over "Other" as Х specified in question 5) Other 2 Х Х Other 3 Other 4 Other 5

Comments: Again, the feeling is that actual, detailed capabilites and gaps cannot be examined in an unclassified event. Therefore, it is not relevant whether the scenario itself is classified. In addition, classification allows a detailed, real world scenario without worrying about the political/media sensitivities of an event focused on a certain country or region. In all cases, totally fictious scenarios are undesirable since they lack depth and rigor, and require much greater effort to develop the scenario world from scratch.

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | X | | | | | |
| Acquisition | | | | | | х |

| Concept Development | | | X | | |
|---|---|---|---|---|---|
| Experimentation | | Х | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | x | | |
| Training/Education | х | | | | |
| Testing | | Х | | | |
| Intelligence & Threat Assessment | Х | | | | |
| Operational Planning | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | X | | | |
| Other 2 | | | | x | |
| Other 3 | | X | | | |
| Other 4 | | | | | |
| Other 5 | | | | | |
| Comments: | | | | | |
| question 5) Other 2 Other 3 Other 4 Other 5 | | | | x | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Others (Please list below)

Comment: Our organization frequently leverages the planned experimentation of other Services/COCOMs. As such, we use a range of scenarios that are already planned as part of these events. Note that you will get a different perspective from the Navy headquarters (OPNAV) staff.

| 9. Select from the list below the type of data you require for both U | .S. and Non-U.S. forces in your | scenarios. Select all th | at apply. |
|---|---------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | Х | x | |
| Unit Names | x | х | |
| Unit Type Codes (UTC) | | | Х |
| Unit Identification Codes (UIC) | | | Х |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | Х | x | |
| Parent Unit | Х | х | |
| Phase Used | X | x | |
| Required Delivery Date | | | Х |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - US Naval War College wargaming department and/or OPNAV staff

Source of Non-U.S. force data for UNCLASSIFIED scenarios - participating nations representatives

Source of U.S. force data for CLASSIFIED scenarios - US Naval War College wargaming department and/or OPNAV staff

Source of Non-U.S. force data for CLASSIFIED scenarios - participating nations representatives

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Experimentation - Gulf of Guinea (JEFX 08 and Austere Challenge 08), RIMPAC/Trident Warrior 08, Korea (JEFX 06)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. Very Important Important Somewhat Important Marginally Imporant Not Important N/A (5) (4) (3) (2) (0) (1)Х Assumptions Context/Road to War (Background and Х Timeline) Х Threat/Challenge (Red) Objectives (Blue) Х Х Strategic Concept (Strategic-level) Concept of Operations Х (Operational-level) Forces Data Х Other 1 (Please list component below) Other 2 Other 3 Other 4 Other 5 Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: We generally get our scenarios from other sources, either through leveraging another organizations event, or using a scenario developed/used by the OPNAV staff. Once a scenario is developed for a given purpose, it is often reused. This is especially true for training scenarios, which tend to remain relatively static for several years.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - unknown

Estimate for UNCLASSIFIED Scenarios - unknown

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - don't have visibility on resource data to answer this question

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - don't have visibility on resource data to answer this question

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - don't have visibility on resource data to answer this question

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in guestion #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

1. As stated earlier, I don't think that the scenario itself is the driver for classification in many cases, especially for near/mid term events. The granularity of capabilities and plan details, along with political (public affairs) sensitivities, often drive event classification. 2. Scenario standardization only gets you so far. The scenario almost always needs to be tailored to support the specific event objectives. For example, the maritime aspect of a well rounded joint scenario may need to be expanded upon to support a Navy training or experimentation event. I beleive that "off the shelf" scenarios should always be considered a baseline from which to deviate becuase I have seen too many events not reach their potential when the scenario did not support getting at all facets of the objectives. (Obviously, the scope and breadth of the objectives needs to be controlled in a given event as well...but that is a very different problem).

| 22. Please provide your name and contact information (optional) and the name of your organization (requi |
|--|
|--|

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | |
|---|--|
| | |
| | |
| | |
| Displaying 75 of 78 respondents | |
| Response Type: Normal Response | Collector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Wed, 10/24/07 10:58:51 AM | Response Modified: Wed, 10/24/07 11:23:00 AM |
| | |
| | pictions of a threat to international security, a corresponding mission for |
| your organization defines a scenario this way and, if r | r carrying out that mission" In the space below, please indicate whether not, how you define it. |
| Yes, we define it about the same way | |
| | |
| 2. What timeframe do most of the scenarios your orga | nization work with fall into? Please use the text box below to provide any |
| additional comments. | |
| Nea | r-Term (0-4 years) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | X |
| CLASSIFIED Scenario Timeframe | X |
| Comments: | |
| | |
| 3. How important a role do scenarios (whether UNCLA | ASSIFIED or CLASSIFIED) play in your organization's tasks? |
| Very Important (5) Important (4 |) Somewhat Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Unclassified Scenarios X | |
| Classified Scenarios X | |
| Comments: | |
| <u> </u> | |
| 4. Would you use UNCLASSIFIED scenarios more ofte | en if they were more readily available to your organization? Please use the |
| text box below to provide any additional comments. | |
| Yes | |
| Comment: As a member of Scenario Branch, JACD, CD& | E, ARCIC, TRADOC, our role is facilitating the approval of scenarios. We do not |
| conduct the analysis, modeling, simulation, experiments, e | etc., requested below |
| | |
| 5. Estimate what percentage of your organization's too "Others" that you identify below will also apply in que | tal time (not to exceed 100%) is devoted to the functions listed below (The estions 6-8): |
| Force Structure & Capability Mix Analysis - 20 | |
| Acquisition (Systems & Technology) - 15 | |
| Concept Development - 50 | |
| Experimentation - 0 | |
| War Gaming (Strategic, M&S, planning, etc.) - 0 | |
| Training/Education - 0 | |
| Testing - 0 | |
| | |

Intelligence & Threat Assessment - 10

Operational Planning - 5

Γ

| | Very Important | Important | Somewhat | Marginally | Not Important | N/A |
|--|----------------|-----------|---------------|---------------|---------------|-----|
| | (5) | (4) | Important (3) | Important (2) | (1) | (0) |
| Force Structure & Capability Mix Analysis | | X | | | | |
| Acquisition | | | | | Х | |
| Concept Development | x | | | | | |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| ntelligence & Threat Assessment | | | | | | х |
| Operational Planning | | | | | | х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |

| 7. Judge how important CLASSIFIED s | scenarios are for | the functions y | our organization p | erforms: | | |
|---|-----------------------|-----------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | X | | | | |
| Concept Development | Х | | | | | |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | х |
| Training/Education | | | | | | х |
| Testing | | | | | | х |
| Intelligence & Threat Assessment | | | X | | | |
| Operational Planning | | | | | | Х |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |

Other 4

Other 5

Comments: Given my personal background I am more involved than most in the intelligence aspect, but, as an organization, this is not one of our focus areas. So I compromised by stating this as "somewhat important" to the organization.

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Comment: We routinely use the DPS and read it, for participation in the MSFD development when we, as TRADOC reps, represent TRADOC interest at these events.

| 9. Select from the list below the type of data you require for both U. | S. and Non-U.S. forces in you | r scenarios. Select all tl | nat apply. |
|---|-------------------------------|----------------------------|------------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | x | |
| Unit Names | x | x | |
| Unit Type Codes (UTC) | | | x |
| Unit Identification Codes (UIC) | | | x |
| Partial UTC and Descriptors | | | x |
| Unit Equipment & Platforms | x | x | |
| Unit Personnel | x | x | |
| Geolocations for Unit Origin and Deployed Location | x | x | |
| Latitude/Longitude | x | x | |
| Parent Service | X | x | |
| Parent Unit | x | x | |
| Phase Used | x | x | |
| Required Delivery Date | | | х |
| <i>Comments:</i> Much of the scenario development employs fictitious units an hierarchical data is important for realism as well as to understand unit ac | - | UTC does not apply. The |) |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - US AMSAA databases

Source of Non-U.S. force data for UNCLASSIFIED scenarios - TRADOC DCSINT

Source of U.S. force data for CLASSIFIED scenarios - US AMSAA databases

Source of Non-U.S. force data for CLASSIFIED scenarios - USAMSAA databases

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

Very Important Important (4) Somewhat Marginally Not Important N/A

| | (5) | | Important (3) | Imporant (2) | (1) | (0) | |
|--|--------------------|---|---------------|--------------|-----|-----|--|
| Assumptions | | х | | | | | |
| Context/Road to War (Background and Timeline) | | | x | | | | |
| Threat/Challenge (Red) | X | | | | | | |
| Objectives (Blue) | | х | | | | | |
| Strategic Concept (Strategic-level) | | х | | | | | |
| Concept of Operations (Operational-level) | | x | | | | | |
| Forces Data | | х | | | | | |
| Other 1 (Please list component below) | x | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| <i>Comments:</i> Other 1: Our primary purpose is C background, and that the concepts are actual | ly employed in the | - | | - | - | | |

concepts are valid, or if they need redefinition or adjustment.

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Comment: We are facilitators for the Battle Labs, specifically FLVN (Ft Leavenworth) and WSMR (White Sands Missle Range). FLVN typically creates the CDS (Corps and Division Scenarios) level and WSMR creates the BBS (Brigade and Below Scenarios).

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - no idea - not involved in the budget process

Estimate for UNCLASSIFIED Scenarios - no idea - not involved in the budget process

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - unknown / NA to our effort

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - unknonwn / NA to our effort

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - unknown / NA to our effort

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

It's not just the scenarios that need to be unclassified, but also the databases! An unclassified scenario using S/NF databases is still not releaseable. TRADOC / FLVN / WSMR are developing Multi-Level Scenarios, and already have block 1 approved. What remains unsolved is getting unclassified databases with the same fidelity as the classified databases.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

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| , | | Questionnai | ~~ |
|--------|--------|-------------|----|
| survey | title: | | |

Displaying 76 of 78 respondents

| Response Type: | Normal | Response |
|-----------------------|--------|----------|
|-----------------------|--------|----------|

Collector: Survey Link (Web Link)

Custom Value: empty

Response Started: Wed, 10/24/07 2:53:34 PM

Response Modified: Wed, 10/24/07 3:26:16 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Scenarios are predicated on a potential real world future threat. They are an account or synopsis of a projected course of action or events which focus on strategic and operational levels of warfare. Scenarios include information such as politico-military contexts and/or backgrounds, assumptions, operational objectives (threat and friendly), major force arrivals, and planning considerations. Scenarios are intended to run the gamut of potential future joint military operations, and are used as a tool to analyze and identify gaps and possible solutions in joint warfighting capabilities.

| 2. What timeframe do most of the scenarios y additional comments. | our organization work with fa | Ill into? Please use the text | box below to provide any |
|---|-------------------------------|-------------------------------|--------------------------|
| | Near-Term (0-4 years) | Mid-Term (5-9 years) | Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | | x | |
| CLASSIFIED Scenario Timeframe | | x | |
| Comments: | | | |

| 3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks? | | | | | | |
|--|--------------------|---------------|------------------------|--------------------------|-------------------|---------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Unclassified Scenarios | x | | | | | |
| Classified Scenarios | x | | | | | |
| Comments: | | | | | | |

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: We have recently adopted TRADOC Analysis Center-developed UNCLASSIFIED scenario for further development and use for the next 3-4 years.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 5

Experimentation - 90

Testing - 5

| | Mamal | lasa (| 0 | | NI-61 | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | | | | |
| Acquisition | | | | | | |
| Concept Development | | x | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | x | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |
| | | | | | | |
| 7. Judge how important CLASSIFIED sc | | - | | | | |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | (0) | () | | important (2) | (') | (0) |
| Acquisition | | | | | | |
| Concept Development | | x | | | | |
| Experimentation | х | | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | | | | | |
| Training/Education | | | | | | |
| Testing | | | | | х | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | | | | |
| Operational Planning | | | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |

Other 3

Other 4

Other 5

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

| 9. Select from the list below the type of data you require for both U | .S. and Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|---|-----------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | х | x | |
| Unit Names | х | x | |
| Unit Type Codes (UTC) | | | Х |
| Unit Identification Codes (UIC) | | | Х |
| Partial UTC and Descriptors | | | Х |
| Unit Equipment & Platforms | Х | x | |
| Unit Personnel | Х | x | |
| Geolocations for Unit Origin and Deployed Location | Х | x | |
| Latitude/Longitude | Х | x | |
| Parent Service | х | x | |
| Parent Unit | х | x | |
| Phase Used | х | x | |
| Required Delivery Date | х | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - AMSA

Source of Non-U.S. force data for UNCLASSIFIED scenarios - TRISA

Source of U.S. force data for CLASSIFIED scenarios - AMSA

Source of Non-U.S. force data for CLASSIFIED scenarios - TRISA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Concept Development - Multi-level Scenario (MLS) (U); GAAT (U)

Experimentation - Multi-level Scenario (MLS) (U); GAAT (U); SWA 10 (Z); UR 2015 (U)

Testing - Locally Produced Vignette (U)

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|--|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | | | |
| Assumptions | X | | | | | | | | |
| Context/Road to War (Background and Timeline) | x | | | | | | | | |
| Threat/Challenge (Red) | | x | | | | | | | |

| Objectives (Blue) | x | |
|--|---|---|
| Strategic Concept (Strategic-level) | | x |
| Concept of Operations (Operational-level) | x | |
| Forces Data | X | |
| Other 1 (Please list component below) | | |
| Other 2 | | |
| Other 3 | | |
| Other 4 | | |
| Other 5 | | |
| Comments: | | |
| - | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | x | | | | | |
| Challenges of control and handling of classified scenarios during development and use | | | x | | | |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | x | | | | |
| Difficulty in accessing classified scenarios and associated data | x | | | | | |
| Other 1 (Please list factor below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

To allow participation of allied nations.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Two man-years

Estimate for UNCLASSIFIED Scenarios - Six man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - One man-year

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - One man-year

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - One and one-half man-years

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - We have adopted an UNCLASSIFIED scenario for further development and use; there is not manpower savings

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

UNCLASSIFIED scenarios are key to conducting experimentation in a multinational and interagency environment.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| Scenario Study Questionnaire | |
|---|--|
| | |
| Displaying 77 of 78 respondents | |
| Response Type: Normal Response Co | llector: Survey Link (Web Link) |
| Custom Value: empty | |
| Response Started: Thu, 10/25/07 11:01:45 AM Re | sponse Modified: Thu, 10/25/07 11:21:57 AM |
| 1. Within DoD, scenarios are generally defined as "depictions of a U.S. and allied capabilities, and a strategic concept for carrying of your organization defines a scenario this way and, if not, how you | ut that mission" In the space below, please indicate whether |
| Yes, we define it about the same way | |
| 2. What timeframe do most of the scenarios your organization wo additional comments. | rk with fall into? Please use the text box below to provide any |
| Near-Term (0-4 y | ears) Mid-Term (5-9 years) Long-Term (10+ years) |
| UNCLASSIFIED Scenario Timeframe | х |
| CLASSIFIED Scenario Timeframe | х |
| Comments: | |
| 3. How important a role do scenarios (whether UNCLASSIFIED or | CLASSIFIED) play in your organization's tasks? |
| Unclassified Scenarios X Classified Scenarios | CLASSIFIED) play in your organization's tasks? at Important (3) Marginally Important (2) Not Important (1) N/A (0) X |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X | at Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X Classified Scenarios | at Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we | at Important (3) Marginally Important (2) Not Important (1) N/A (0) |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. | At Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not | at Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not "Others" that you identify below will also apply in questions 6-8): | At Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewhat Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 | at Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewha Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 0 | At Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewha Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 0 Concept Development - 0 | at Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewha Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 0 Concept Development - 0 Experimentation - 5 | at Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |
| Very Important (5) Important (4) Somewha Unclassified Scenarios X Classified Scenarios <i>Comments:</i> 4. Would you use UNCLASSIFIED scenarios more often if they we text box below to provide any additional comments. Yes 5. Estimate what percentage of your organization's total time (not "Others" that you identify below will also apply in questions 6-8): Force Structure & Capability Mix Analysis - 5 Acquisition (Systems & Technology) - 0 Concept Development - 0 Experimentation - 5 War Gaming (Strategic, M&S, planning, etc.) - 5 | at Important (3) Marginally Important (2) Not Important (1) N/A (0) X re more readily available to your organization? Please use the |

| Other 5 | | | | | | Х |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| Comments: | | | | | | |
| | | | | | | |
| 7. Judge how important CLASSIFIED sc | enarios are for th | e functions y | our organization pe | erforms: | | |
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | x | | | | |
| Acquisition | | | | | | х |
| Concept Development | | | | | | х |
| Experimentation | | | | | | х |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | x | | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | x | | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | х |
| Other 2 | | | | | | х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | х |

Very Important Important Somewhat Marginally Not Important N/A (5) (4) Important (3) Important (2) (1) (0) Force Structure & Capability Mix Analysis Х Acquisition Х Х **Concept Development** Experimentation Х War Gaming (Strategic, M&S, planning, Х etc.) Training/Education Х Х Testing Intelligence & Threat Assessment Х Х **Operational Planning** Other 1 (Carry over "Other" as specified in Х question 5) Other 2 Х Other 3 Х Other 4 Х

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Those self-developed

| 9. Select from the list below the type of data you require for both l | J.S. and Non-U.S. forces in your s | scenarios. Select all th | at apply. |
|---|------------------------------------|--------------------------|-----------|
| | U.S. Data | Non-U.S. Data | N/A |
| Unit Types | x | х | |
| Unit Names | x | х | |
| Unit Type Codes (UTC) | X | х | |
| Unit Identification Codes (UIC) | X | х | |
| Partial UTC and Descriptors | x | х | |
| Unit Equipment & Platforms | X | х | |
| Unit Personnel | x | х | |
| Geolocations for Unit Origin and Deployed Location | x | х | |
| Latitude/Longitude | X | х | |
| Parent Service | X | x | |
| Parent Unit | X | x | |
| Phase Used | x | x | |
| Required Delivery Date | x | x | |
| Comments: | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Human coordination with a variety of official sources

Source of Non-U.S. force data for UNCLASSIFIED scenarios - As above

Source of U.S. force data for CLASSIFIED scenarios - As above

Source of Non-U.S. force data for CLASSIFIED scenarios - As above

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Training/Education - (U) Caucasus, (U) North Africa, (U) Middle East

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | | |
|--|-----------------------|------------------|---------------------------|----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) | |
| Assumptions | (0) X | (-) | (0) | (2) | (1) | (0) | |
| Context/Road to War (Background and Timeline) | x | | | | | | |
| Threat/Challenge (Red) | x | | | | | | |

| Objectives (Blue) | x |
|--|---|
| Strategic Concept (Strategic-level) | x |
| Concept of Operations (Operational-level) | х |
| Forces Data | x |
| Other 1 (Please list component below) | Х |
| Other 2 | |
| Other 3 | |
| Other 4 | |
| Other 5 | |

Comments: Ability to support Exercise Learning Objectives which also support Institutional Learning Objectives and Joint Learning Areas / Objectives.

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

| 14. Indicate how important the below factors are influencing your decision and also indicate the | - | | | | | - |
|--|---------------|-----------|---------------|---------------|---------------|-----|
| | Very | Important | Somewhat | Marginally | Not | N/A |
| | Important (5) | (4) | Important (3) | Important (2) | Important (1) | (0) |
| Difficulty in sharing with foreign allies and US governmental and non-governmental partners | | | | | | х |
| Challenges of control and handling of classified scenarios during development and use | | | | | | x |
| Inflexibility of the content of classified scenarios (substance do not meet needs) | | | | | | x |
| Difficulty in accessing classified scenarios and associated data | | | | | | х |
| Other 1 (Please list factor below) | | | | | | Х |
| Other 2 | | | | | | Х |
| Other 3 | | | | | | Х |
| Other 4 | | | | | | Х |
| Other 5 | | | | | | Х |
| Comments: | | | | | | |

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Large international representation in the learning group.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - \$150K

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 20%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 20%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

<<Intentionally Blank>>

| survey title: Scenario Study Questionnaire | | | | |
|---|--|---|---|--|
| Displaying 78 of 78 respondents | | | | |
| Response Type: Normal Response | | Collector: S | urvey Link (Web Link) | |
| Custom Value: empty | | | | |
| Response Started: Thu, 10/25/07 10:19:0 | 6 AM | Response M | odified: Thu, 10/25/07 1:19 | 9:51 PM |
| 1. Within DoD, scenarios are generally de U.S. and allied capabilities, and a strateg your organization defines a scenario this | ic concept for | carrying out that mis | • • | |
| No | | | | |
| NO | | | | |
| <i>Comment:</i> a postulated sequence of events or may not include an enemy - sometimes o proposed mission. | - | - | | |
| Comment: a postulated sequence of events or may not include an enemy - sometimes o proposed mission. 2. What timeframe do most of the scenar | ur scenario is ba | ased on a natural disa | ster. We include US and allie | ed capabilities and include a |
| <i>Comment:</i> a postulated sequence of events or may not include an enemy - sometimes o proposed mission. | ur scenario is ba ios your organ | ased on a natural disa | ster. We include US and allie | ed capabilities and include a |
| Comment: a postulated sequence of events or may not include an enemy - sometimes o proposed mission. 2. What timeframe do most of the scenar | ur scenario is ba ios your organ | ased on a natural disa | ster. We include US and allie | ed capabilities and include a box below to provide any |
| Comment: a postulated sequence of events or may not include an enemy - sometimes of proposed mission. 2. What timeframe do most of the scenar additional comments. | ur scenario is ba ios your organ | ased on a natural disa ization work with fall Term (0-4 years) | ster. We include US and allie | ed capabilities and include a box below to provide any |
| Comment: a postulated sequence of events or may not include an enemy - sometimes of proposed mission. 2. What timeframe do most of the scenari additional comments. UNCLASSIFIED Scenario Timeframe | ur scenario is ba ios your organ | ization work with fall Term (0-4 years) | ster. We include US and allie | ed capabilities and include a box below to provide any |
| Comment: a postulated sequence of events or may not include an enemy - sometimes of proposed mission. 2. What timeframe do most of the scenaria additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: | ur scenario is ba ios your organi Near- | ization work with fall Term (0-4 years) X X | into? Please use the text Mid-Term (5-9 years) | box below to provide any Long-Term (10+ years) |
| Comment: a postulated sequence of events or may not include an enemy - sometimes of proposed mission. 2. What timeframe do most of the scenaria additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (wh | ur scenario is ba ios your organi Near- nether UNCLAS | ization work with fall Ferm (0-4 years) X X SIFIED or CLASSIFIE | ster. We include US and allie into? Please use the text Mid-Term (5-9 years) ED) play in your organizati | box below to provide any Long-Term (10+ years) |
| Comment: a postulated sequence of events or may not include an enemy - sometimes of proposed mission. 2. What timeframe do most of the scenaria additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (whe Very Important (5) | ur scenario is ba ios your organi Near- nether UNCLAS | ization work with fall Term (0-4 years) X X SIFIED or CLASSIFIE Somewhat Important | ster. We include US and allie into? Please use the text Mid-Term (5-9 years) ED) play in your organizati | box below to provide any Long-Term (10+ years) |
| Comment: a postulated sequence of events or may not include an enemy - sometimes of proposed mission. 2. What timeframe do most of the scenaria additional comments. UNCLASSIFIED Scenario Timeframe CLASSIFIED Scenario Timeframe Comments: 3. How important a role do scenarios (wh | ur scenario is ba ios your organi Near- nether UNCLAS | ization work with fall Ferm (0-4 years) X X SIFIED or CLASSIFIE | ster. We include US and allie into? Please use the text Mid-Term (5-9 years) ED) play in your organizati | box below to provide any Long-Term (10+ years) |

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Comment: Not sure, it would depend on whether the available scenarios meet our requirements.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Concept Development - 15

Experimentation - 40

War Gaming (Strategic, M&S, planning, etc.) - 30

Training/Education - 5

Operational Planning - 5

| 6. Judge how important UNCLASSIFIED | scenarios are fo | r the function | s that your organiz | ation performs: | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) |
| Force Structure & Capability Mix Analysis | | | x | | | |
| Acquisition | | | | | | |
| Concept Development | | | x | | | |
| Experimentation | | | x | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | |
| Training/Education | | | | Х | | |
| Testing | | | | | | |
| Intelligence & Threat Assessment | | | | | | |
| Operational Planning | | | x | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

| 7. Judge how important CLASSIFIED scenarios are for the functions your organization performs: | | | | | | | |
|---|-----------------------|------------------|---------------------------|-----------------------------|----------------------|------------|--|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Important (2) | Not Important (1) | N/A (0) | |
| Force Structure & Capability Mix Analysis | | | x | | | | |
| Acquisition | | | | | | | |
| Concept Development | | | х | | | | |
| Experimentation | | | х | | | | |
| War Gaming (Strategic, M&S, planning, etc.) | | x | | | | | |
| Training/Education | | | | x | | | |
| Testing | | | | | | | |
| Intelligence & Threat Assessment | | | | | | | |
| Operational Planning | | | x | | | | |
| Other 1 (Carry over "Other" as specified in question 5) | | | | | | | |
| Other 2 | | | | | | | |
| Other 3 | | | | | | | |
| Other 4 | | | | | | | |
| Other 5 | | | | | | | |
| Comments: | | | | | | | |

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

| 9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply. | | | | | | |
|--|-----------|---------------|-----|--|--|--|
| | U.S. Data | Non-U.S. Data | N/A | | | |
| Unit Types | x | x | | | | |
| Unit Names | | | Х | | | |
| Unit Type Codes (UTC) | | | Х | | | |
| Unit Identification Codes (UIC) | | | Х | | | |
| Partial UTC and Descriptors | | | Х | | | |
| Unit Equipment & Platforms | x | x | | | | |
| Unit Personnel | | | Х | | | |
| Geolocations for Unit Origin and Deployed Location | x | x | | | | |
| Latitude/Longitude | x | x | | | | |
| Parent Service | | | Х | | | |
| Parent Unit | | | Х | | | |
| Phase Used | | | Х | | | |
| Required Delivery Date | x | x | | | | |
| Comments: | | | | | | |

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - multiple sources

Source of Non-U.S. force data for UNCLASSIFIED scenarios - multiple sources

Source of U.S. force data for CLASSIFIED scenarios - multiple sources

Source of Non-U.S. force data for CLASSIFIED scenarios - multiple sources

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

| 12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance. | | | | | | |
|--|-----------------------|------------------|---------------------------|-------------------------|----------------------|------------|
| | Very Important (5) | Important (4) | Somewhat Important (3) | Marginally Imporant (2) | Not Important (1) | N/A (0) |
| Assumptions | X | | | | | |
| Context/Road to War (Background and Timeline) | | x | | | | |
| Threat/Challenge (Red) | | | | x | | |
| Objectives (Blue) | | x | | | | |

| Strategic Concept (Strategic-level) | x | | | | | |
|--|---|--|--|--|--|--|
| Concept of Operations (Operational-level) | x | | | | | |
| Forces Data | x | | | | | |
| Other 1 (Please list component below) | | | | | | |
| Other 2 | | | | | | |
| Other 3 | | | | | | |
| Other 4 | | | | | | |
| Other 5 | | | | | | |
| Comments: | | | | | | |

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - about 1 man-year

Estimate for UNCLASSIFIED Scenarios - about 2 man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - not much - maybe 5%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - not much - maybe 5%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - maybe 10% - but the limits imposed could defeat our objectives

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - develop an automated scenario generator - inputs are training objectives - JMETs

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

_____ _ _ ____

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| REPORT DOCUMENTATION PAGE | | | | | | Form Approved OMB No. 0704-0188 | | |
|--|--|-----------------------|--------------------|----------------------|--|---|--|--|
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| | | | | | | bint Staff, IDA assessed the national security | | |
| | | | | | | sment found that the recurring costs for scenario | | |
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| Phase I of the study used a multifaceted approach to assess the need for unclassified scenarios among DoD users and their partners. Phase I | | | | | | | | |
| | included engaging key stakeholders, reviewing relevant literature, and surveying the national security community through a questionnaire and selected interviews. Analysis of the Phase I results yielded several major findings, which are detailed in the three volumes of this report. | | | | | | | |
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