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INSTITUTE FOR DEFENSE ANALYSES

Open Scenario Study, Phase I
Volume 3: Questionnaire Response

Jason A. Dechant, Study Co-Lead
James S. Thomason, Study Co-Lead
Michael F. Fitzsimmons
Michael F. Niles
Zachary S. Rabold

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PREFACE

This document reports the work performed by the Institute for Defense Analyses in fulfillment of the first phase of the task titled "Open Scenarios for Defense Planning." The work was sponsored by the Deputy Under Secretary of Defense for Science and Technology with additional oversight by the Office of the Director of Program Analysis and Evaluation and the Force Structure, Resources, and Assessment Directorate (Joint Staff, J8). This is the third of three volumes. It presents the individual questionnaire responses IDA received from the Scenario Study Questionnaire that were used in volume 1 to conduct data analysis.

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SUMMARY

At the request of the Department of Defense (DoD), the Institute for Defense Analyses (IDA) assessed the national security community's need for unclassified scenarios and found that a significant demand exists. In order to assess any demand for unclassified scenarios, and to elicit supporting details, IDA used the commercial website SurveyMonkey.com to develop a 22-question on-line questionnaire that was distributed by the Office of the Director for Program Analysis and Evaluation (OSD PA&E) and the Force Structure, Resources, and Assessment Directorate (Joint Staff, J8) to a broad cross-section of the national security community.

Each of the questions that appeared on the questionnaire was developed independently, over several iterations, by the study team and tested internally by an IDA team of experienced scenario users and survey methodologists. Additionally, the questionnaire was beta-tested at several project briefings attended by study sponsors and other potential questionnaire candidates before being approved for distribution.

Between 26 September 2007 and 31 October 2007, OSD PA&E and the Joint Staff, J8, distributed a total of 216 questionnaires across the United States Combatant Commands (COCOMs), the Joint Staff, the Armed Forces, the Office of the Secretary of Defense (OSD), commercial industry, international allies, service schools and academia, intergovernmental partners, and a variety of other organizations and institutions (federally funded research and developments centers, other U.S. defense agencies, etc.). In total, IDA received 78 responses from 73 offices across 36 organizations.

This volume presents each of the 78 individual questionnaire responses that IDA received between 26 September 2007 and 31 October 2007 in their original format. Since respondents answered the questionnaire with the understanding they would remain anonymous, IDA has removed all unique identifiers (name, organization, etc.) that may reveal a respondent's identity.

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QUESTIONNAIRE RESPONSES

Displaying 1 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 9/24/07 10:27:20 AM	**Response Modified:** Mon, 9/24/07 10:39:31 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe			
Comments:			

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios		X				
Comments:						

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Concept Development - 35

War Gaming (Strategic, M&S, planning, etc.) - 35

Intelligence & Threat Assessment - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Acquisition					X	
Concept Development	X					
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing					X	
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition					X	
Concept Development	X					
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing					X	
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X		
Unit Names	X		
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude	X		
Parent Service	X		
Parent Unit	X		
Phase Used	X		
Required Delivery Date	X		

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Forces For

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Open Source

Source of U.S. force data for CLASSIFIED scenarios - Forces For

Source of Non-U.S. force data for CLASSIFIED scenarios - Intel Sources

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - PKO/HA/DR

Concept Development - HA/DR

Intelligence & Threat Assessment - PKO

Operational Planning - PKO

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 500,000

Estimate for UNCLASSIFIED Scenarios - 500,000

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - Save

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - Save

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ███████████

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Displaying 2 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 9/24/07 10:37:10 AM	**Response Modified:** Mon, 9/24/07 10:44:15 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe			X

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios					X	
Classified Scenarios					X	

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

No Response

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	
Concept Development					X	
Experimentation					X	

					X
War Gaming (Strategic, M&S, planning, etc.)					X
Training/Education					X
Testing					X
Intelligence & Threat Assessment					X
Operational Planning					X
Other 1 (Carry over "Other" as specified in question 5)					
Other 2					
Other 3					
Other 4					
Other 5					
Comments:					

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	
Concept Development					X	
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education					X	
Testing					X	
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Scenerios loosly based on COCOM Contingency Plans

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	

Unit Names		
Unit Type Codes (UTC)	X	X
Unit Identification Codes (UIC)	X	X
Partial UTC and Descriptors		
Unit Equipment & Platforms		
Unit Personnel		
Geolocations for Unit Origin and Deployed Location	X	X
Latitude/Longitude	X	X
Parent Service	X	X
Parent Unit	X	X
Phase Used		
Required Delivery Date	X	X

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners		X				
Challenges of control and handling of classified scenarios during development and use		X				
Inflexibility of the content of classified scenarios (substance do not meet needs)		X				
Difficulty in accessing classified scenarios and associated data		X				
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ██████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 9/24/07 1:50:25 PM	**Response Modified:** Mon, 9/24/07 2:01:51 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Having unclassified scenarios that are endorsed by OSD as representative of the challenges that need to be explored and resolved ease the non-govt partner's ability to utilize thise scenarios and gain from them.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Acquisition (Systems & Technology) - 20

Concept Development - 20

Experimentation - 30

War Gaming (Strategic, M&S, planning, etc.) - 20

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition		X				
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment				X		
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education	X					
Testing			X			
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						

Other 5
Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service			
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments: More data types the better

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Service programs

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Variuos unclas

Source of U.S. force data for CLASSIFIED scenarios - Service programs

Source of Non-U.S. force data for CLASSIFIED scenarios - Intel

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)		X				

Objectives (Blue)	**X**	
Strategic Concept (Strategic-level)		**X**
Concept of Operations (Operational-level)	**X**	
Forces Data		**X**
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Through partnership with US Joint Forces Commans

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 3 Man years

Estimate for UNCLASSIFIED Scenarios - 3 Man Years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 1.5 man years

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 1.5 Man years

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 2 Man Years

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Unclas scenarios assist greatly when the conops requires "Coalition" support...and most do nowadays

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████

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Displaying 4 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 9/25/07 1:19:38 PM	**Response Modified:** Tue, 9/25/07 1:50:04 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe			
Comments:			

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		X				
Classified Scenarios						
Comments:						

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 33

War Gaming (Strategic, M&S, planning, etc.) - 33

Operational Planning - 34

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition				X		

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Concept Development	X					
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education					X	
Testing			X			
Intelligence & Threat Assessment		X				
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition				X		
Concept Development	X					
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education					X	
Testing			X			
Intelligence & Threat Assessment		X				
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X		
Unit Names	X		
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel			
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude			
Parent Service	X		
Parent Unit			
Phase Used			
Required Delivery Date	X		
Comments:			

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - JFAST

Source of U.S. force data for CLASSIFIED scenarios - JFAST

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 500K

Estimate for UNCLASSIFIED Scenarios - 250K

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 25

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 75

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Compile set of previously used unclassified scenarios. 50 %

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████

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survey title:
Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 9/25/07 2:17:54 PM	**Response Modified:** Tue, 9/25/07 2:29:43 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						X
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 80

War Gaming (Strategic, M&S, planning, etc.) - 10

Other 1(Please specify function and percentage) - Research 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition						X

	(5)	(4)	(3)	(2)	(1)	(0)
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)		X				
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X		

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - MSFD

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - (Z) MCO-1 (Z) MCO-2 (Z) MCO-3

War Gaming (Strategic, M&S, planning, etc.) - (Z) SSSP/ISP

Other 1 (Carry over "Other" as specified in question 5) - (Z) SSSP/ISP

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data		X				
Other 1 (Please list component below)						
Other 2						

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Acquire thru Analytic Agenda

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

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19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

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20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

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21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 9/25/07 3:57:56 PM	**Response Modified:** Tue, 9/25/07 4:19:34 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			X			
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: We would need to determine whether and how to use unclassified scenarios.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 80

War Gaming (Strategic, M&S, planning, etc.) - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						X

Concept Development					X
Experimentation					X
War Gaming (Strategic, M&S, planning, etc.)			X		
Training/Education					X
Testing					X
Intelligence & Threat Assessment			X		
Operational Planning			X		
Other 1 (Carry over "Other" as specified in question 5)					X
Other 2					X
Other 3					X
Other 4					X
Other 5					X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment			X			
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - N/A

Source of Non-U.S. force data for UNCLASSIFIED scenarios - N/A

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - (Z) MCO-1, (Z) MCO-2, and (Z) MCO-3

War Gaming (Strategic, M&S, planning, etc.) - Vignettes

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						X

Other 2					**X**
Other 3					**X**
Other 4					**X**
Other 5					**X**
Comments:					

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners			**X**			
Challenges of control and handling of classified scenarios during development and use				**X**		
Inflexibility of the content of classified scenarios (substance do not meet needs)				**X**		
Difficulty in accessing classified scenarios and associated data				**X**		
Other 1 (Please list factor below)						**X**
Other 2						**X**
Other 3						**X**
Other 4						**X**
Other 5						**X**
Comments:						

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Acquire them from other sources

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - $2,000,000

Estimate for UNCLASSIFIED Scenarios - $50,000

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 10

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 10

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Collaborate with allies (10)

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

I think the strategic analysis community will have to grapple with how best to use such scenarios.

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ▮▮▮▮▮▮▮▮▮▮

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 9/26/07 4:38:03 PM	**Response Modified:** Wed, 9/26/07 4:46:20 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 60

War Gaming (Strategic, M&S, planning, etc.) - 20

Intelligence & Threat Assessment - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	

Concept Development					X	
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education			X			
Testing					X	
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development		X				
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education					X	
Testing					X	
Intelligence & Threat Assessment	X					
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - NA

Source of Non-U.S. force data for UNCLASSIFIED scenarios - NA

Source of U.S. force data for CLASSIFIED scenarios - Services, Intelligence Community

Source of Non-U.S. force data for CLASSIFIED scenarios - Services, Intelligence Community

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Z-MCO1, Z-MCO2, Z-MCO3

Intelligence & Threat Assessment - Z-MCO1, Z-MCO2, Z-MCO3

Operational Planning - Z-MCO1, Z-MCO2, Z-MCO3

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Participation in Analytic Agenda.

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 5

Estimate for UNCLASSIFIED Scenarios - 0

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 9/27/07 10:12:48 AM	**Response Modified:** Thu, 9/27/07 12:20:42 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments: We use UNCLASS for testing purposes

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Concept Development - 5

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 40

Testing - 5

Operational Planning - 40

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important	Important	Somewhat	Marginally	Not Important	N/A

43

	(5)	(4)	Important (3)	Important (2)	(1)	(0)
Force Structure & Capability Mix Analysis			X			
Acquisition					X	
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education				X		
Testing			X			
Intelligence & Threat Assessment			X			
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition					X	
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education				X		
Testing			X			
Intelligence & Threat Assessment			X			
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Others (Please list below)

Comment: Command Directed

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - CENTCOM J2

Source of Non-U.S. force data for CLASSIFIED scenarios - CENTCOM J2

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Concept Development - MCO-1 (Z), other Compartmentalized (Z)

Experimentation - Iraq JICM Scenario (U), MCO-1 (Z)

War Gaming (Strategic, M&S, planning, etc.) - MCO-1 (Z), other Compartmentalized (Z)

Testing - Iraq JICM Scenario (U)

Operational Planning - MCO-1 (Z), other Compartmentalized (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				

Context/Road to War (Background and Timeline)		X
Threat/Challenge (Red)		X
Objectives (Blue)		X
Strategic Concept (Strategic-level)		X
Concept of Operations (Operational-level)	X	
Forces Data	X	
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		

Comments: 1. Strategic targets 2. Force Depployment (Priorities: Blue & Red) 3. ATO (Blue & Red)

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners					X	
Challenges of control and handling of classified scenarios during development and use					X	
Inflexibility of the content of classified scenarios (substance do not meet needs)			X			
Difficulty in accessing classified scenarios and associated data					X	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

None

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Not using any at this time

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Command Guidance

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.5 man years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

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20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

Displaying 9 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 9/27/07 1:12:30 PM	**Response Modified:** Thu, 9/27/07 1:30:19 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10%

Acquisition (Systems & Technology) - 10%

Concept Development - 20%

Experimentation - 20%

War Gaming (Strategic, M&S, planning, etc.) - 10%

Training/Education - 5%

Testing - 5%

Intelligence & Threat Assessment - 10%

Operational Planning - 0%

Other 1(Please specify function and percentage) - 10% - Information Sharing with NGO and 1st Responders

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition	X					
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing		X				
Intelligence & Threat Assessment						
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)	X					
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition			X			
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing			X			
Intelligence & Threat Assessment	X					
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)	X					
Other 2						
Other 3						
Other 4						

Other 5

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel			
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)						
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)			X			

Forces Data	**X**
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 25%

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 25%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████

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Scenario Study Questionnaire

Displaying 10 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 9/27/07 3:26:31 PM	**Response Modified:** Thu, 9/27/07 3:40:39 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				**X**		
Classified Scenarios				**X**		

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Unclass scenarios would allow our NGO and UN partners to participate which is critical to improving DOD's understanding of how the world really works, i.e., the USG is not the only player.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 0

War Gaming (Strategic, M&S, planning, etc.) - 25

Training/Education - 25

Operational Planning - 50

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development				X		
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment						X
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education					X	
Testing					X	
Intelligence & Threat Assessment						X
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Comment: Don't know the origins of the class scenarios of the DOD exercises in which we (DoS) participate.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms		X	
Unit Personnel		X	
Geolocations for Unit Origin and Deployed Location		X	
Latitude/Longitude		X	
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)		X				
Forces Data					X	
Other 1 (Please list component below)						
Other 2						
Other 3						

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use					X	
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data				X		
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Use both, but prefer unclass to be able to include international (non-USG) partners, as well as USAID (USAID doesn't have easy access to any class systems in the field or in DC)

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 0

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

There are bigger problems with DOD's scenarios than whether they are class or unclass, i.e., they are often unrealistic because they don't incorporate other non-USG players, don't exercise real-world obstacles for the interagency, e.g., staffing and funding shortfalls, and most importantly, do not address the learning objectives of non-DOD players. Until these issues are addressed, the question of class or unclass is largely irrelevant (although, of course, unclass scenarios would be easier to share with non-USG players).

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████

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Displaying 11 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 9/28/07 11:56:57 AM	**Response Modified:** Fri, 9/28/07 12:16:12 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: In creative work, such as think tanks often do, scenarios are "stories" illuminating an issue, such as a potential crisis, war, or future history. They may be favorable or unfavorable stories. They are often more about a challenge than about the soluton. To be sure, in some analysis projects, "scenarios" are associated with blessed challenge problems--and even related data bases--that may include the constraint of a particular strategic concept. In my own work, "scenarios" are often test cases.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments: Why would such a question be asked? I would think many orgnizations would use scenarios for different time frames.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: By this, I imagine is meant "would you 'standardized' unclassified scenarios more often if..."

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Acquisition (Systems & Technology) - 20

Concept Development - 20

War Gaming (Strategic, M&S, planning, etc.) - 10

Intelligence & Threat Assessment - 10

Other 1(Please specify function and percentage) - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						
Testing						
Intelligence & Threat Assessment	X					
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)	X					
Other 2						
Other 3						
Other 4						
Other 5						

Comments: Developing scenarios is a natural part of creative analysis. Using someone else's strategy is sometimes useful, but sometimes counterproductive.

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						

Other 4

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments: "require" is one of those words. How can the question be answered without disaggregating? If one project "requires" information, is it then "required?"

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

No Response

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use	X					
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Too much trouble to work with and with insufficient value-added

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -██████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/1/07 6:18:03 AM	**Response Modified:** Mon, 10/1/07 6:33:02 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe	X		

Comments: Since I can only choose one I have done near term because that fits the Warning Mission. However, we are also interested in S&T so we also consider the Long Term (10+ years)

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios					X	
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Acquisition (Systems & Technology) - 30

Concept Development - 0

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 5

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 30

Operational Planning - 10

Other 1(Please specify function and percentage) - Indications and Warning 20

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	
Concept Development					X	
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education					X	
Testing					X	
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development					X	
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education					X	
Testing					X	
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)	X					
Other 2						
Other 3						
Other 4						

Other 5

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Others (Please list below)

Comment: COCOM War Plans

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments: Interest in US forces generally limited to intelligence systems

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - IISS Strategic Balance

Source of Non-U.S. force data for UNCLASSIFIED scenarios - IISS Strategic Balance

Source of U.S. force data for CLASSIFIED scenarios - TPFD

Source of Non-U.S. force data for CLASSIFIED scenarios - TPFD

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - OPLAN 5026/5027 and Iran scenario

War Gaming (Strategic, M&S, planning, etc.) - OPLAN 5026/5027 and Iran scenario

Intelligence & Threat Assessment - OPLAN 5026/5027 and Iran scenario

Operational Planning - OPLAN 5026/5027 and Iran scenario

Other 1 (Carry over "Other" as specified in question 5) - OPLAN 5026/5027 and Iran scenario

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)	X					
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: We a mix of the existing planing scenarios and COCOM operational plans

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - .25

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

We don't have a need for unclassified scenarios. Furthermore, I don't think we should provide them. They are of limited use to the government and present many problems if we provide them to the private sector

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████

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Scenario Study Questionnaire

Displaying 13 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/1/07 7:21:50 AM	**Response Modified:** Mon, 10/1/07 7:48:40 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: A scenario is a depiction of a threat to U.S. national interests that requires the national security policy community to develop options for the use of the elements of national power in response.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios					**X**	

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: All of our scenarios currently in use are unclassified but sensitive.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 0

Concept Development - 0

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 67

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

Other 1(Please specify function and percentage) - 33 - outreach

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education	X					
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)			X			
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						

Other 3

Other 4

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

No Response

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments: We required phase used for non-US coalition member units and require RDD for coalition units deployed with US lift

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - liaison with Service staffs

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Periscope; Jane's

Source of U.S. force data for CLASSIFIED scenarios - n/a

Source of Non-U.S. force data for CLASSIFIED scenarios - n/a

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Training/Education - Iran (U); Cuba (U); Horn of Africa (U)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Component		
Context/Road to War (Background and Timeline)	X	
Threat/Challenge (Red)	X	
Objectives (Blue)	X	
Strategic Concept (Strategic-level)	X	
Concept of Operations (Operational-level)	X	
Forces Data		X
Other 1 (Please list component below)	X	
Other 2	X	
Other 3		
Other 4		
Other 5		

Comments: Other 1 is the international political context Other 2 is coalition politics

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: not currently using classified scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - 10 man-years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 10

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 20

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - DoD family of scenarios for Senior Service Colleges - 30

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

Displaying 14 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/1/07 12:14:32 PM	**Response Modified:** Mon, 10/1/07 12:29:00 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: This refers to J84 (J8) use of scenarios. A separate questionnaire should be sent to the J5.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: We support the J5 and the rest of the COCOM Staff. We use scenarios as they are identified by the staff, and our analyses are accomplished at the request of the staff.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 50

Acquisition (Systems & Technology) - 5

Concept Development - 5

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 5

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 5

Operational Planning - 25

Other 1(Please specify function and percentage) - all above refer to J84 - not the entire staff

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	
Concept Development					X	
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education					X	
Testing					X	
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: Unclassified scenarios would be used for analysis (if we had them) for elements of disaster relief and humanitarian assistance analyses

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing	X					
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						

Other 2

Other 3

Other 4

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - not currently used

Source of Non-U.S. force data for UNCLASSIFIED scenarios - not currently used

Source of U.S. force data for CLASSIFIED scenarios - J5 provides scenario data

Source of Non-U.S. force data for CLASSIFIED scenarios - J2 provides scenario data

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - unk

Acquisition - unk

Concept Development - unk

Experimentation - unk

War Gaming (Strategic, M&S, planning, etc.) - unk

Training/Education - n/a

Testing - n/a

Intelligence & Threat Assessment - n/a

Operational Planning - n/a

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - unk

Estimate for UNCLASSIFIED Scenarios - unk

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - uunk

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - unk

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - unk

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

UNCLASSIFIED scenarios addressing Humanitarian Assistance and Disaster Relief would be helpful

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████████

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Scenario Study Questionnaire

Displaying 15 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/1/07 4:42:31 PM	**Response Modified:** Mon, 10/1/07 5:39:09 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe			**X**

Comments: We do not use unclassified scenarios

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios					**X**	
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: We need real threat and geography from real places for the analytic work we do

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 75

Acquisition (Systems & Technology) - 0

Concept Development - 0

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 20

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 5

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)				X		
Training/Education						X
Testing						
Intelligence & Threat Assessment					X	
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing						X
Intelligence & Threat Assessment	X					
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						

Other 5	
Comments:	

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			X
Parent Service			X
Parent Unit			X
Phase Used			X
Required Delivery Date	X		
Comments:			

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - DIA & Office of Naval Intelligence

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1, 2, & 3

War Gaming (Strategic, M&S, planning, etc.) - GWOT

Intelligence & Threat Assessment - MCO-1,2&3

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Component	Col 1	Col 2
Context/Road to War (Background and Timeline)		X
Threat/Challenge (Red)	X	
Objectives (Blue)	X	
Strategic Concept (Strategic-level)		X
Concept of Operations (Operational-level)	X	
Forces Data	X	
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $2 million

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -█████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/2/07 6:51:05 AM	**Response Modified:** Tue, 10/2/07 7:00:40 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios					**X**	
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Unclassified scenarios usually mask the true scenario through some device such as changing geography or the names of actual countries. Usually they are sufficiently hokey to have little credibility.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					**X**	
Acquisition						

Concept Development

Experimentation

War Gaming (Strategic, M&S, planning,
etc.)

Training/Education

Testing

Intelligence & Threat Assessment

Operational Planning

Other 1 (Carry over "Other" as specified in
question 5)

Other 2

Other 3

Other 4

Other 5

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	**X**					
Acquisition						
Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Not applicable

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Not applicable

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - Office of Naval Intelligence and JCOFA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Not applicable

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS and MSFD

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0 Use DPS and MSFD

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - Don't wish to use unclassified scenarios

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - Don't wish to use unclassified scenarios

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - Don't wish to use unclassified scenarios

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Don't wish to use unclassified scenarios

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████████████

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Displaying 17 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/2/07 10:01:59 AM	**Response Modified:** Tue, 10/2/07 10:26:31 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: I want to add a little here. Generally, yes. For a scenario for a specific tool to be useful we need to underlying data. It's all about the data for a scenario to be useful. I futher break it into 3 pieces: 1. The sandbox - this is the physical environment 2. The sandbox toys - These are the entities that play in the sand box 3. Conops - this is how the entities play in the sandbox.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Concept Development - 10

Experimentation - 70

War Gaming (Strategic, M&S, planning, etc.) - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service			
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Janes

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Janes

Source of U.S. force data for CLASSIFIED scenarios - JMEMS

Source of Non-U.S. force data for CLASSIFIED scenarios - JMEMS

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO 1,2,3 (U)

Concept Development - MCO 1,2,3 (U)

Experimentation - MCO 1,2,3 (U)

War Gaming (Strategic, M&S, planning, etc.) - MCO 1,2,3 (U)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Context/Road to War (Background and Timeline)	**X**				
Threat/Challenge (Red)	**X**				
Objectives (Blue)	**X**				
Strategic Concept (Strategic-level)	**X**				
Concept of Operations (Operational-level)	**X**				
Forces Data	**X**				
Other 1 (Please list component below)	**X**				
Other 2					
Other 3					
Other 4					
Other 5					
Comments: Environmental data - weather, terrain, etc.					

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	**X**					
Challenges of control and handling of classified scenarios during development and use					**X**	
Inflexibility of the content of classified scenarios (substance do not meet needs)					**X**	
Difficulty in accessing classified scenarios and associated data	**X**					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

releasibility

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2 MY

Estimate for UNCLASSIFIED Scenarios - 2MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 1MY if I as a contractor can get access to them

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 1 MY 1MY if I as a contractor can get access to them

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 1MY if I as a contractor can get access to them

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 6:24:57 AM	**Response Modified:** Wed, 10/3/07 6:51:49 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Our definition is closer to "a description of the area, the environment, conditions, means, objectives, and events related to a conflict or a crisis during a specific timeframe suited for satisfactory study objectives and problem analysis." The major difference I see between these two definition is that ours doesn't include the proposed solution (the concept), it just builds and articulates the problem (the sandbox that solutions will be tested in). We operate mainly at the campaign level.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe			

Comments: Some long-term focus, but primarily mid-term.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		**X**				
Classified Scenarios					**X**	

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: UNCLASS scenarios are important to our work in that we need to enage IAC and MN partners.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 15

Acquisition (Systems & Technology) - 25

Concept Development - 25

Experimentation - 25

War Gaming (Strategic, M&S, planning, etc.) - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	
Concept Development					X	
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service			X
Parent Unit			X
Phase Used			X
Required Delivery Date			X

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)				X		
Concept of Operations (Operational-level)	X					
Forces Data		X				

Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use				X		
Inflexibility of the content of classified scenarios (substance do not meet needs)			X			
Difficulty in accessing classified scenarios and associated data					X	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Future warfight will be a Joint, IA, and MN endeavour, so we need to experiment that way. CLASS scenarios are too restrictive with respect to who we can bring into the experiment.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Comment: We construct our own scenarios because of our unique needs of timeframe, content, and level of war.

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Comment: In experimenting (CBA) with JOCs and JICs, CJCSI 3010 requires that we use DPS based scenarios.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - very rough estimate: 50 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 40%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 30%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 25%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 8:21:47 AM	**Response Modified:** Wed, 10/3/07 8:34:23 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: In experimentation, a scenario is used as a vehicle to explore an issue.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: However, we work in the CWMD community and once you start putting in the details that make the scenario realistic, it tends to go CLASS.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 10

Concept Development - 20

Experimentation - 50

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition	X					
Concept Development			X			
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education				X		
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing	X					
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude	X		
Parent Service			
Parent Unit	X		
Phase Used			
Required Delivery Date			
Comments:			

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of U.S. force data for CLASSIFIED scenarios - COCOM, IA

Source of Non-U.S. force data for CLASSIFIED scenarios - COCOM, IA

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

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12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)	X					
Objectives (Blue)	X					

Strategic Concept (Strategic-level)	**X**	
Concept of Operations (Operational-level)	**X**	
Forces Data		**X**
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████████

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Scenario Study Questionnaire

Displaying 20 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 8:11:14 AM	**Response Modified:** Wed, 10/3/07 9:15:54 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: The above description stops short of a joint capablity solution/approach useful in framing conceptual discussions. Typically the "strategic concept" does not go to sufficient detail needed to frame actual military capability employment under a joint force commander with an understanding of the implications across DIME.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			X
CLASSIFIED Scenario Timeframe			X

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Framing an understanding of application, common for discussion, to underpin future joint concepts 8-20 years out

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 30

Concept Development - 30

Experimentation - 30

Other 1(Please specify function and percentage) - Management-10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service	X	X	
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Who runs "surveymonkey.com?" How are you securing this data?

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				

Concept of Operations (Operational-level)	X				
Forces Data					
Other 1 (Please list component below)					
Other 2					
Other 3					
Other 4					
Other 5					

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use		X				
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Future concepts need a conceptual framework to assist users to grasp new ideas. As the concepts are used by a broad community and internationally, classified scenarios are not necessary for successful shaping of those efforts. Equally, when conducting joint experimentation activities on concepts, classified scenarios often preclude participation of key allies, partners (both internationally and across the U.S. Government) and with industry seeking to provide or research solutions to meet future needs.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS, MSFD

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18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.1 FTE

Estimate for UNCLASSIFIED Scenarios - 0.5 FTE

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 40

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 40

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Uses include framing future concepts for reader understanding and providing common scenario across joint experimentation community for use with multi-national partners, other governmental agencies, industry, academia.

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

Displaying 21 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 11:21:50 AM	**Response Modified:** Wed, 10/3/07 11:33:42 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No Response

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios		X				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Most classified scenarios do not have the enough PMESII elements to allow full understanding of Interagency issues. Classified scenarios often preclude participation of international players, thus truncated the ability to examine multi-national issues.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Concept Development - 30

Experimentation - 30

War Gaming (Strategic, M&S, planning, etc.) - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important	Important	Somewhat	Marginally	Not Important	N/A

	(5)	(4)	Important (3)	Important (2)	(1)	(0)
Force Structure & Capability Mix Analysis			X			
Acquisition					X	
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment			X			
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development			X			
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education				X		
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X		
Parent Unit	X	X	
Phase Used	X		
Required Delivery Date	X		

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of Non-U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - MIDB

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data			X			

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use				X		
Inflexibility of the content of classified scenarios (substance do not meet needs)			X			
Difficulty in accessing classified scenarios and associated data			X			
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $500k

Estimate for UNCLASSIFIED Scenarios - $800k

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - $350k

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - $500k

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - $350k

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ▮▮▮▮▮▮

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Displaying 22 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/4/07 8:31:54 AM	**Response Modified:** Thu, 10/4/07 8:44:01 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: The scenarios used by the CJCS chairman's sponsored exercises are classified as they test real world doctrine and policy regarding national security and consequence management.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Acquisition (Systems & Technology) - 0

Concept Development - 10

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 20

Training/Education - 5

Testing - 5

Intelligence & Threat Assessment - 20

Operational Planning - 10

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition					X	
Concept Development				X		
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)				X		
Training/Education				X		
Testing				X		
Intelligence & Threat Assessment				X		
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition			X			
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing		X				
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X		
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude	X		
Parent Service	X		
Parent Unit	X		
Phase Used	X		
Required Delivery Date	X		

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Positive Force (Z)

Training/Education - Positive Response (Z)

Intelligence & Threat Assessment - Eligible Receiver (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					

Objectives (Blue)	X	
Strategic Concept (Strategic-level)	X	
Concept of Operations (Operational-level)		X
Forces Data		X
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Chairman Sponsored Exercises (there are five) do not fit well into this questionaire. These exercises all use classified scenarios focusing on either mobilization and sustainment (Positive Force) or terrorism or natural disaster (Positive Response) (Eligible Receiver - no notice ex) NATO Crisis Management Exercise (NATO Classified) and the Russian/US Missile Defense Exercise. All will remain classified.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/4/07 10:24:17 AM	**Response Modified:** Thu, 10/4/07 10:32:18 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		X				
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 30

Concept Development - 70

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development	X					

Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development						
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A

Unit Types	X	X
Unit Names	X	X
Unit Type Codes (UTC)	X	X
Unit Identification Codes (UIC)	X	X
Partial UTC and Descriptors	X	X
Unit Equipment & Platforms	X	X
Unit Personnel	X	X
Geolocations for Unit Origin and Deployed Location	X	X
Latitude/Longitude	X	X
Parent Service		
Parent Unit		
Phase Used	X	X
Required Delivery Date		
Comments:		

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of U.S. force data for CLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for CLASSIFIED scenarios - OSD PA&E

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions						
Context/Road to War (Background and Timeline)						
Threat/Challenge (Red)	X					
Objectives (Blue)						
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data						
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						

135

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners					X	
Challenges of control and handling of classified scenarios during development and use			X			
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data				X		
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 100K

Estimate for UNCLASSIFIED Scenarios - 200K

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19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18

above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 90%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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survey title:

Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/5/07 12:51:41 PM	**Response Modified:** Fri, 10/5/07 1:12:02 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			X
CLASSIFIED Scenario Timeframe			X

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				X		
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition			X			
Concept Development				X		
Experimentation						X

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing	X					
Intelligence & Threat Assessment	X					
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition	X					
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing			X			
Intelligence & Threat Assessment	X					
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Inertnally developed generic scenarios.

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	

Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms			X
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit			X
Phase Used	X	X	
Required Delivery Date			X

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - Weapons systems contractors for US systems

Source of Non-U.S. force data for CLASSIFIED scenarios - NASIC, MSIC, ONI

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - Generic Composite Scenario (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)	X					
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 5-10 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

DoD wide, there may be use, but specifically for my program, I am not sure unclassified scenarios will meet any specific program needs. Too much has to be watered down to get to an unclassified state. However, standardization of development framework and scenario architecture DoD wide would definately be useful. Note: these are my personal opinions and may not necessarily be the stance of all those who work on my program.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████████████

Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/5/07 2:39:31 PM	**Response Modified:** Fri, 10/5/07 2:53:01 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			X			
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 60

Concept Development - 0

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 10

Testing - 30

Intelligence & Threat Assessment - 0

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition				X		
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education		X				
Testing			X			
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition		X				
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education			X			
Testing	X					
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: MMA DRM OPSITs & TACSITs (which are based on DPS & MSFD scenarios)

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments: I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good answers here -- so I won't!

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of U.S. force data for CLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for CLASSIFIED scenarios - MMA DRM

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - MMA DRM (U) & MMA DRM (Z)

Testing - MMA DRM (U) & MMA DRM (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions			X			
Context/Road to War (Background and Timeline)				X		

Threat/Challenge (Red)	X	
Objectives (Blue)	X	
Strategic Concept (Strategic-level)		X
Concept of Operations (Operational-level)	X	
Forces Data	X	
Other 1 (Please list component below)		X
Other 2		X
Other 3		X
Other 4		X
Other 5		X

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Not sure how to answer this -- MMA DRM was developed as part of the MMA acquisition process.

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - No idea

Estimate for UNCLASSIFIED Scenarios - No idea

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - No idea

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - No idea

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - No idea

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Not needed -- MMA DRM already has unclass scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -███████████████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/8/07 3:38:45 AM	**Response Modified:** Mon, 10/8/07 4:09:57 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of miltary task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: They would only be used in training appications

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 40

Acquisition (Systems & Technology) - 5

Concept Development - 30

Experimentation - 20

War Gaming (Strategic, M&S, planning, etc.) - 5

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition				X		
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education		X				
Testing				X		
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: These comments for Qs 5& 6 are based on a view from Development Concepts and Doctrine Centre

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment		X				
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						

Other 3

Other 4

Other 5

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Non of the above yet. In the future DPS and MSFDs may be used alongside UK scenarios.

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of Non-U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of U.S. force data for CLASSIFIED scenarios - NATO documentation

Source of Non-U.S. force data for CLASSIFIED scenarios - NATO documentation

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

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12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Context/Road to War (Background and Timeline)		X
Threat/Challenge (Red)	X	
Objectives (Blue)	X	
Strategic Concept (Strategic-level)	X	
Concept of Operations (Operational-level)		X
Forces Data		X
Other 1 (Please list component below)		X
Other 2		
Other 3		
Other 4		
Other 5		

Comments: other 1 -timframe of scenario

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $600,000

Estimate for UNCLASSIFIED Scenarios - $100,000

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.   (Note: This is the last page of this response)

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 8:21:47 AM	**Response Modified:** Wed, 10/3/07 8:34:23 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: In experimentation, a scenario is used as a vehicle to explore an issue.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: However, we work in the CWMD community and once you start putting in the details that make the scenario realistic, it tends to go CLASS.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 10

Concept Development - 20

Experimentation - 50

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition	X					
Concept Development			X			
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education				X		
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing	X					
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude	X		
Parent Service			
Parent Unit	X		
Phase Used			
Required Delivery Date			

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - COCOM

Source of U.S. force data for CLASSIFIED scenarios - COCOM, IA

Source of Non-U.S. force data for CLASSIFIED scenarios - COCOM, IA

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)	X					
Objectives (Blue)	X					

Strategic Concept (Strategic-level)	**X**	
Concept of Operations (Operational-level)	**X**	
Forces Data		**X**
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Displaying 28 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 8:11:14 AM	**Response Modified:** Wed, 10/3/07 9:15:54 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: The above description stops short of a joint capablity solution/approach useful in framing conceptual discussions. Typically the "strategic concept" does not go to sufficient detail needed to frame actual military capability employment under a joint force commander with an understanding of the implications across DIME.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Framing an understanding of application, common for discussion, to underpin future joint concepts 8-20 years out

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 30

Concept Development - 30

Experimentation - 30

Other 1(Please specify function and percentage) - Management-10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service	X	X	
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Services, NATO partners, Joint Experimentation partners

Source of U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

Source of Non-U.S. force data for CLASSIFIED scenarios - Services, MSFD documents, NATO partners, Joint Experimentation partners

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Who runs "surveymonkey.com?" How are you securing this data?

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				

Concept of Operations (Operational-level)	X					
Forces Data						
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use		X				
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Future concepts need a conceptual framework to assist users to grasp new ideas. As the concepts are used by a broad community and internationally, classified scenarios are not necessary for successful shaping of those efforts. Equally, when conducting joint experimentation activities on concepts, classified scenarios often preclude participation of key allies, partners (both internationally and across the U.S. Government) and with industry seeking to provide or research solutions to meet future needs.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS, MSFD

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.1 FTE

Estimate for UNCLASSIFIED Scenarios - 0.5 FTE

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19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 40

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 40

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Uses include framing future concepts for reader understanding and providing common scenario across joint experimentation community for use with multi-national partners, other governmental agencies, industry, academia.

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████

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Scenario Study Questionnaire

Displaying 29 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/3/07 11:21:50 AM	**Response Modified:** Wed, 10/3/07 11:33:42 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No Response

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios		X				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Most classified scenarios do not have the enough PMESII elements to allow full understanding of Interagency issues. Classified scenarios often preclude participation of international players, thus truncated the ability to examine multi-national issues.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Concept Development - 30

Experimentation - 30

War Gaming (Strategic, M&S, planning, etc.) - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important	Important	Somewhat	Marginally	Not Important	N/A

	(5)	(4)	Important (3)	Important (2)	(1)	(0)
Force Structure & Capability Mix Analysis			X			
Acquisition					X	
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment			X			
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development			X			
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education				X		
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X		
Parent Unit	X	X	
Phase Used	X		
Required Delivery Date	X		

Comments:

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of Non-U.S. force data for UNCLASSIFIED scenarios - ONA/Scenario ORBAT

Source of U.S. force data for CLASSIFIED scenarios - MSFD

Source of Non-U.S. force data for CLASSIFIED scenarios - MIDB

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data			X			

Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use				X		
Inflexibility of the content of classified scenarios (substance do not meet needs)			X			
Difficulty in accessing classified scenarios and associated data				X		
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $500k

Estimate for UNCLASSIFIED Scenarios - $800k

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - $350k

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - $500k

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - $350k

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████

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Scenario Study Questionnaire

Displaying 30 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/4/07 8:31:54 AM	**Response Modified:** Thu, 10/4/07 8:44:01 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe	X		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: The scenarios used by the CJCS chairman's sponsored exercises are classified as they test real world doctrine and policy regarding national security and consequence management.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Acquisition (Systems & Technology) - 0

Concept Development - 10

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 20

Training/Education - 5

Testing - 5

Intelligence & Threat Assessment - 20

Operational Planning - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition					X	
Concept Development				X		
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)				X		
Training/Education				X		
Testing				X		
Intelligence & Threat Assessment				X		
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition			X			
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing		X				
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X		
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude	X		
Parent Service	X		
Parent Unit	X		
Phase Used	X		
Required Delivery Date	X		

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Positive Force (Z)

Training/Education - Positive Response (Z)

Intelligence & Threat Assessment - Eligible Receiver (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					

Objectives (Blue)	X	
Strategic Concept (Strategic-level)	X	
Concept of Operations (Operational-level)		X
Forces Data		X
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Chairman Sponsored Exercises (there are five) do not fit well into this questionaire. These exercises all use classified scenarios focusing on either mobilization and sustainment (Positive Force) or terrorism or natural disaster (Positive Response) (Eligible Receiver - no notice ex) NATO Crisis Management Exercise (NATO Classified) and the Russian/US Missile Defense Exercise. All will remain classified.

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/4/07 10:24:17 AM	**Response Modified:** Thu, 10/4/07 10:32:18 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		**X**				
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 30

Concept Development - 70

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	**X**					
Acquisition						**X**
Concept Development	**X**					

Experimentation	X	
War Gaming (Strategic, M&S, planning, etc.)	X	
Training/Education		
Testing		X
Intelligence & Threat Assessment		X
Operational Planning		X
Other 1 (Carry over "Other" as specified in question 5)		X
Other 2		X
Other 3		X
Other 4		X
Other 5		X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development						
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A

Unit Types	X	X
Unit Names	X	X
Unit Type Codes (UTC)	X	X
Unit Identification Codes (UIC)	X	X
Partial UTC and Descriptors	X	X
Unit Equipment & Platforms	X	X
Unit Personnel	X	X
Geolocations for Unit Origin and Deployed Location	X	X
Latitude/Longitude	X	X
Parent Service		
Parent Unit		
Phase Used	X	X
Required Delivery Date		
Comments:		

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for UNCLASSIFIED scenarios - OSD PA&E

Source of U.S. force data for CLASSIFIED scenarios - OSD PA&E

Source of Non-U.S. force data for CLASSIFIED scenarios - OSD PA&E

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions						
Context/Road to War (Background and Timeline)						
Threat/Challenge (Red)	X					
Objectives (Blue)						
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data						
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners					X	
Challenges of control and handling of classified scenarios during development and use			X			
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data				X		
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 100K

Estimate for UNCLASSIFIED Scenarios - 200K

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18

above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 90%

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ██████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/5/07 12:51:41 PM	**Response Modified:** Fri, 10/5/07 1:12:02 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			X
CLASSIFIED Scenario Timeframe			X

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				X		
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition			X			
Concept Development				X		
Experimentation						X

War Gaming (Strategic, M&S, planning, etc.)	X	
Training/Education		X
Testing	X	
Intelligence & Threat Assessment	X	
Operational Planning	X	
Other 1 (Carry over "Other" as specified in question 5)		X
Other 2		X
Other 3		X
Other 4		X
Other 5		X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition	X					
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing			X			
Intelligence & Threat Assessment	X					
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Inertnally developed generic scenarios.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	

	Col A	Col B	Col C
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms			X
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit			X
Phase Used	X	X	
Required Delivery Date			X
Comments:			

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - Weapons systems contractors for US systems

Source of Non-U.S. force data for CLASSIFIED scenarios - NASIC, MSIC, ONI

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - Generic Composite Scenario (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)	X					
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 5-10 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

DoD wide, there may be use, but specifically for my program, I am not sure unclassified scenarios will meet any specific program needs. Too much has to be watered down to get to an unclassified state. However, standardization of development framework and scenario architecture DoD wide would definately be useful. Note: these are my personal opinions and may not necessarily be the stance of all those who work on my program.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: █████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/5/07 2:39:31 PM	**Response Modified:** Fri, 10/5/07 2:53:01 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			X			
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 60

Concept Development - 0

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 10

Testing - 30

Intelligence & Threat Assessment - 0

Operational Planning - 0

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition				X		
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education		X				
Testing			X			
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition		X				
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education			X			
Testing	X					
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: MMA DRM OPSITs & TACSITs (which are based on DPS & MSFD scenarios)

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments: I understand what you're looking for here, but I'm not close enough to the details of scenario development to give you good answers here -- so I won't!

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for UNCLASSIFIED scenarios - MMA DRM

Source of U.S. force data for CLASSIFIED scenarios - MMA DRM

Source of Non-U.S. force data for CLASSIFIED scenarios - MMA DRM

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - MMA DRM (U) & MMA DRM (Z)

Testing - MMA DRM (U) & MMA DRM (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions			X			
Context/Road to War (Background and Timeline)				X		

Threat/Challenge (Red)	X		
Objectives (Blue)	X		
Strategic Concept (Strategic-level)			X
Concept of Operations (Operational-level)		X	
Forces Data		X	
Other 1 (Please list component below)			X
Other 2			X
Other 3			X
Other 4			X
Other 5			X

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: Not sure how to answer this -- MMA DRM was developed as part of the MMA acquisition process.

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - No idea

Estimate for UNCLASSIFIED Scenarios - No idea

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - No idea

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - No idea

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - No idea

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Not needed -- MMA DRM already has unclass scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/8/07 3:38:45 AM	**Response Modified:** Mon, 10/8/07 4:09:57 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: At department level the scenarios are illustrative of policy so include the challanges or threats. They define the type of miltary task e.g. intervention or stability opertaion, but do not specify in detail the threat or courses of action. That detail is worked up as part of the comprehensive apprioach to the challange.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: They would only be used in training appications

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 40

Acquisition (Systems & Technology) - 5

Concept Development - 30

Experimentation - 20

War Gaming (Strategic, M&S, planning, etc.) - 5

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition				X		
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education		X				
Testing				X		
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: These comments for Qs 5& 6 are based on a view from Development Concepts and Doctrine Centre

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment		X				
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						

Other 3

Other 4

Other 5

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Non of the above yet. In the future DPS and MSFDs may be used alongside UK scenarios.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of Non-U.S. force data for UNCLASSIFIED scenarios - UK liaison officers,

Source of U.S. force data for CLASSIFIED scenarios - NATO documentation

Source of Non-U.S. force data for CLASSIFIED scenarios - NATO documentation

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

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12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Context/Road to War (Background and Timeline)		X
Threat/Challenge (Red)	X	
Objectives (Blue)	X	
Strategic Concept (Strategic-level)	X	
Concept of Operations (Operational-level)		X
Forces Data		X
Other 1 (Please list component below)		X
Other 2		
Other 3		
Other 4		
Other 5		

Comments: other 1 -timframe of scenario

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $600,000

Estimate for UNCLASSIFIED Scenarios - $100,000

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 25%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████████████████

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Scenario Study Questionnaire

Displaying 35 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/9/07 8:56:06 AM	**Response Modified:** Tue, 10/9/07 9:52:09 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments: Based on the long range focus of AF S&T mission of the AFRL.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		**X**				
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Provided their use does NOT diminish acceptance of AFRL S&T concepts by our warfighter customers.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Acquisition (Systems & Technology) - 50

Concept Development - 20

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 10

Testing - 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development	X					
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education				X		
Testing			X			
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition		X				
Concept Development		X				
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education						X
Testing			X			
Intelligence & Threat Assessment	X					
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of Non-U.S. force data for CLASSIFIED scenarios - DIA & JDS

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Acquisition - MCO-1 (Z), MCO-2(Z)

Concept Development - MCO-1 (Z), MCO-2(Z)

Experimentation - Unified Engagement & Futures Game Scenarios (U)

War Gaming (Strategic, M&S, planning, etc.) - Unified Engagement & Futures Game Scenarios (U)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)		X				

Forces Data	**X**
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Comment: taken fromteh JDS Web-site on SIPRNET

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

A large part of S&T concept assessment, development, demonstration, & transition is worked in unclassified environments; scenarios at that level are essential.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ███████████████████

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survey title:

Scenario Study Questionnaire

Displaying 36 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 6:46:18 AM	**Response Modified:** Wed, 10/10/07 7:14:09 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						**X**
Classified Scenarios			**X**			

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Possibly useful in NATO setting. Hard to tell.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 30

Acquisition (Systems & Technology) - 20

Concept Development - 20

War Gaming (Strategic, M&S, planning, etc.) - 30

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition						X
Concept Development		X				
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development		X				
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - Subject Matter Experts

Source of Non-U.S. force data for CLASSIFIED scenarios - Subject Matter Experts

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MSFD Africa-z, SSSP-z

Acquisition - MSFD Africa-z, SSSP-z

Concept Development - MSFD Africa-z, SSSP-z

War Gaming (Strategic, M&S, planning, etc.) - MSFD Africa-z, SSSP-z

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				

Forces Data	**X**
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Normally have an old version that we can update. Occasionally we've had to develop new scenarios - the SSSP for example - we developed five new scenarios to help define the SS and recommended recently adding three more.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $25K in travel costs plus personel costs (contractor help)

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Very little history to draw upon. although the idea is initially attactive its final benefit must be demonstrated.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████

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Displaying 37 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 10:37:21 AM	**Response Modified:** Wed, 10/10/07 10:57:57 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: An account or synopsis of a projected course of action or events. The focus of scenarios is on strategic and operational levels of warfare. Scenarios include information such as threat and friendly politico-military contexts and/or backgrounds, assumption, operational objectives, and other planning considerations. (DoDI 8260.01, 11 January 2007).

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Experimentation - 50

Testing - 50

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition	X					
Concept Development						
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing	X					
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition	X					
Concept Development						
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing	X					
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service			
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - DPS - MSFDD

Source of Non-U.S. force data for CLASSIFIED scenarios - DPS - MSFDD

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions						
Context/Road to War (Background and Timeline)						
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)	X					
Forces Data		X				
Other 1 (Please list component below)						

Other 2

Other 3

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Approx .5 MY

Estimate for UNCLASSIFIED Scenarios - Approx .5 My

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19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - .5-.75 My

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20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

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21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████████

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Displaying 38 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 11:04:37 AM	**Response Modified:** Tue, 10/16/07 12:30:12 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios					**X**	
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Unclas scenarios are useless to DoD decision Making

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 25

War Gaming (Strategic, M&S, planning, etc.) - 75

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						

	Very Important (5)
Concept Development	X
Experimentation	
War Gaming (Strategic, M&S, planning, etc.)	X
Training/Education	
Testing	
Intelligence & Threat Assessment	
Operational Planning	
Other 1 (Carry over "Other" as specified in question 5)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						
Concept Development	X					
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - None Used

Source of Non-U.S. force data for UNCLASSIFIED scenarios - None Used

Source of U.S. force data for CLASSIFIED scenarios - Services

Source of Non-U.S. force data for CLASSIFIED scenarios - Intelligence Community

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Concept Development - (C) DPS, MSFD

War Gaming (Strategic, M&S, planning, etc.) - (C) DPS, MSFD

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						

Other 2

Other 3

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners						X
Challenges of control and handling of classified scenarios during development and use						X
Inflexibility of the content of classified scenarios (substance do not meet needs)						X
Difficulty in accessing classified scenarios and associated data						X
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Classified

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

DoD has a hard enough time keeping up with demand for clasified scenarios so I do not support wasting time and resources on UNCLASSIFIED Scenarios

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ▮▮▮▮

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survey title:

Scenario Study Questionnaire

Displaying 39 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 11:05:41 AM	**Response Modified:** Wed, 10/10/07 11:18:41 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios					**X**	
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Unclassified scenarios would only be useful if the analysis can be conducted at a classified level.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 50

War Gaming (Strategic, M&S, planning, etc.) - 30

Intelligence & Threat Assessment - 10

Operational Planning - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)					X	
Training/Education						X
Testing						X
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						
Other 3						X
Other 4						X
Other 5						X
Comments:						

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X
Comments:						

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - JDS

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - (Z) SSSP

War Gaming (Strategic, M&S, planning, etc.) - (Z) Africa

Intelligence & Threat Assessment - (Z) MCO3

Operational Planning - (Z) MCO2

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					

Concept of Operations (Operational-level)	**X**
Forces Data	**X**
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners					**X**	
Challenges of control and handling of classified scenarios during development and use					**X**	
Inflexibility of the content of classified scenarios (substance do not meet needs)				**X**		
Difficulty in accessing classified scenarios and associated data					**X**	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

N/A

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 8 man years

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - N/A

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No need for them

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████

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Scenario Study Questionnaire

Displaying 40 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 1:22:59 PM	**Response Modified:** Wed, 10/10/07 1:34:30 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments: My opinion is that our use is spread amongst the 3 timeframes equally as we will analyze 2008, 2012 and 2020.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		**X**				
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 50

Acquisition (Systems & Technology) - 25

Concept Development - 25

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition			X			
Concept Development			X			
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms			X
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			X
Parent Service			
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Open source descriptions

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Open source descriptions

Source of U.S. force data for CLASSIFIED scenarios - JDS

Source of Non-U.S. force data for CLASSIFIED scenarios - JDS

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)				X		
Threat/Challenge (Red)	X					

Component			
Objectives (Blue)	X		
Strategic Concept (Strategic-level)			X
Concept of Operations (Operational-level)	X		
Forces Data		X	
Other 1 (Please list component below)			
Other 2			
Other 3			
Other 4			
Other 5			

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: JDS

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0.25 FTE

Estimate for UNCLASSIFIED Scenarios - 1 FTE

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 75%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 75%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 75%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████

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Scenario Study Questionnaire

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 1:30:00 PM	**Response Modified:** Wed, 10/10/07 2:02:26 PM

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1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: We have a much broader definition--or perhaps it is better to say that different elements of the organization use different conceptions of "scenario" for different times and purposes. Scenarios are fundamental to our gaming work and apply to situations that may not include a threat to "international security" per se. A more encompassing "definition" might be that the scenario provides the setting, the back story and the context for an ivestigation into a possible situation of conflict or competition.

---

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments: Again, different parts of the organization use different time frames. Some of our work attempts to look at long range issues beyond the ten-year mark, but many look more clsoely at the mid-term.

---

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

---

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: The red flag of "approved scenarios" rises up here. I would be wary of using such scenarios outside the context of their creation (and sometimes perhaps even in the context of their creation). But having a store house of well-designed scenarios that may serve as the basis for custom-tailored scenarios for specific projects might cut down on some of the start-up costs for doing such work.

---

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Acquisition (Systems & Technology) - 10

Concept Development - 15

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10

Testing - 5

Intelligence & Threat Assessment - 5

Operational Planning - 20

Other 1(Please specify function and percentage) - A comment. This is little more than a guess. Who can answer such a question with any degree of precision?

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition			X			
Concept Development	X					
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing			X			
Intelligence & Threat Assessment				X		
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing			X			

Intelligence & Threat Assessment	X
Operational Planning	X
Other 1 (Carry over "Other" as specified in question 5)	
Other 2	
Other 3	
Other 4	
Other 5	

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Others (Please list below)

Comment: Specifically developed intel assessments for particular projects.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service	X		
Parent Unit	X		
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Sponsor-recommended or required sources

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Sponsor-recommended or required sources and internal research

Source of U.S. force data for CLASSIFIED scenarios - Sponsor-recommended or required sources

Source of Non-U.S. force data for CLASSIFIED scenarios - Sponsor-recommended or required sources and internal research

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use			X			
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						

Other 5

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

For the most part, we use such scenarios for special-purpose studies and wargames and typically classified scenarios do not meet all our needs for developing alternative concepts of operations for either red or blue. In addition, we have several analysts who work part-time in these areas and need to be able to communicate with them over unclassified channels. Finally, the need to manage classified material with great care makes it difficult to engage in tthe kind of unfettered debate and discussions we need, both in development and execution of studies and wargames.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: We tailor our scenario structures and some of their content to specific issues we need to explore in the research and analysis. APproved scenarios tend to be inflexible and designed to provide a bureaucratically acceptable setting for analysis. We do bureaucratically unacceptable things in our work and as such find the "approved" scenarios confining and counterproductive. That is not to say that we do not use the approved scenarios--we do, especially when specifically requested to or required by the sponsor. Even in those cases, however, we frequently modify them to allow us to explore different aspects of problems.

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Same explanation as with the unclass scenarios. I believe, however, that we tend to be less creative iin modifying classified scenarios because those tend to be more rigidly required by sponsors.

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 man years

Estimate for UNCLASSIFIED Scenarios - 20 man years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 10 percent

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - NOT so good! Scary. Would add to our costs!

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - None

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - What I would like to see is an easily accessed and explored database of scenario elements. By this I mean the usual components of scenarios: settings, forces, potential objectives, strategies and operational concepts. Elements we can choose from to tailor scenarios suitable for our purposes.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Anything that smacks of "approved" scenarios worries me. No one can foresee the future enough to make such a limited selection of possible story lines more than a dangerous exercise in self-delusion. And willful self-delusion is, of course, the source of all evil.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████

Displaying 42 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 2:02:43 PM	**Response Modified:** Wed, 10/10/07 2:23:56 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 25

Acquisition (Systems & Technology) - 15

Concept Development - 50

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 10

Other 1(Please specify function and percentage) - 0

Other 2 - 0

Other 3 - 0

Other 4 - 0

Other 5 - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition					X	
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning	X					

Other 1 (Carry over "Other" as specified in question 5)	X
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used			X
Required Delivery Date			X
Comments:			

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions				X		

Context/Road to War (Background and Timeline)				X		
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners		X				
Challenges of control and handling of classified scenarios during development and use				X		
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data					X	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Collaborative efforts with Academia.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ▮▮▮▮▮▮▮▮▮▮

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Scenario Study Questionnaire

Displaying 43 of 78 respondents

Response Type: Normal Response		**Collector:** Survey Link (Web Link)	
Custom Value: *empty*			
Response Started: Wed, 10/10/07 1:55:14 PM		**Response Modified:** Wed, 10/10/07 3:08:57 PM	

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe			**X**

Comments: We only use classified scenarios

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: My actual answer would be: "it depends". It depends on the customer, it depends on the specific analytical questions being asked and the studies we are supporting.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5%

Acquisition (Systems & Technology) - 65%

Concept Development - 30%

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						**X**
Acquisition						**X**
Concept Development						**X**
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: We do not currently use unclassified scenarios for any of our analyses.

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	**X**					
Acquisition	**X**					
Concept Development	**X**					
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						

Other 5

Comments: We use scenarios from the approved OSD scenario set (Analytic Agenda--Defense Planning Scenarios, MSFDs, etc.)

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - DPS, MSFD, FYAB, Program Offices

Source of Non-U.S. force data for CLASSIFIED scenarios - DPS, MSFD, FYAB, JCOFA, NASIC, MSIC, NGIC, other intel agency info

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1 Mid and Long Range (Z), MCO-2 Long Range (Z)

Acquisition - MCO-1 Mid and Long Range (Z), MCO-2 Long Range (Z)

Concept Development - MCO-1 Mid and Long Range (Z), MCO-2 Long Range (Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Context/Road to War (Background and Timeline)	**X**
Threat/Challenge (Red)	**X**
Objectives (Blue)	**X**
Strategic Concept (Strategic-level)	**X**
Concept of Operations (Operational-level)	**X**
Forces Data	**X**
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: We either aquire scenarios from OSD Joint Data Support (JDS) website or we modify the OSD scenarios (scenario excursions) based on 1) more current/updated threat documentation (new JCOFA, new intel documents) and 2) more current/updated U.S. future force structure, CONOPS, technology.

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - approximately 6-8 man-years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option,

please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ███████

<<Intentionally Blank>>

Scenario Study Questionnaire

Displaying 44 of 78 respondents

Response Type: Normal Response   **Collector:** Survey Link (Web Link)

Custom Value: *empty*

Response Started: Wed, 10/10/07 6:43:42 PM   **Response Modified:** Wed, 10/10/07 6:52:27 PM

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1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

---

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

---

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

---

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

---

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 40

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 50

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		**X**				
Acquisition		**X**				

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						
Concept Development		X				
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Scenarios we develop ourselves

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - POM and plan

Source of Non-U.S. force data for UNCLASSIFIED scenarios - The nation

Source of U.S. force data for CLASSIFIED scenarios - POM and plan

Source of Non-U.S. force data for CLASSIFIED scenarios - the nation

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

War Gaming (Strategic, M&S, planning, etc.) - Unified Engagement 04,06,08

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners		X				
Challenges of control and handling of classified scenarios during development and use		X				
Inflexibility of the content of classified scenarios (substance do not meet needs)		X				
Difficulty in accessing classified scenarios and associated data		X				
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Working with friends and allies

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 100,000

Estimate for UNCLASSIFIED Scenarios - 125,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Our unique work requires variety of evolving scenarios both classified and unclassified

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ▮▮▮▮▮▮

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 7:43:54 PM	**Response Modified:** Wed, 10/10/07 7:53:51 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 25

Acquisition (Systems & Technology) - 5

Concept Development - 25

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 5

Testing - 5

Intelligence & Threat Assessment - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition			X			
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education			X			
Testing			X			
Intelligence & Threat Assessment			X			
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education		X				
Testing		X				
Intelligence & Threat Assessment	X					
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Defence Planning Scenarios produced by policy and senior military leadership.

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types		X	
Unit Names		X	
Unit Type Codes (UTC)		X	
Unit Identification Codes (UIC)		X	
Partial UTC and Descriptors		X	
Unit Equipment & Platforms		X	
Unit Personnel		X	
Geolocations for Unit Origin and Deployed Location		X	
Latitude/Longitude		X	
Parent Service		X	
Parent Unit		X	
Phase Used			X
Required Delivery Date			X

Comments:

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					

Forces Data	**X**
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 man years

Estimate for UNCLASSIFIED Scenarios - 5 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 3 man years

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 1 man year

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 10 man years

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 8:02:20 PM	**Response Modified:** Wed, 10/10/07 8:18:21 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Personal observation - It lacks the assumption of how you might carry out the mission (the strategic Concept for carrrying out the mission' - variation within this domain allows the alternatives of differing solution conceptually with the same force or differing forces with the same concept.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		**X**				
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Unclas scenarios can nicely compliment classifeid versions as they allow the incorporation of a broader audience. Anyhting found can then be taken 'in-house' for more detailed subsequent analysisi if reqd

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Concept Development - 25

Experimentation - 55

War Gaming (Strategic, M&S, planning, etc.) - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development	X					
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						
Concept Development			X			
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Australian illustrative Planning Scenarios and independantly developed in-house scenarios and vignettes

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Janes Defence Weekly - For both RED AND BLUE FORCES

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Janes Defence Weekly - For both RED AND BLUE FORCES

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)			X			
Objectives (Blue)			X			
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data			X			

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners		X				
Challenges of control and handling of classified scenarios during development and use		X				
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data			X			
Other 1 (Please list factor below)	X					
Other 2						
Other 3						
Other 4						
Other 5						

Comments: Limited audience and cost/effort of assuring audience is suitably cleared

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Use both, however for the purposes of engaging OGDs (esp non-security centric ones) the flexibility of UNCLAS scenarios far outweighs their cost in fidelity.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Comment: They tend to be iterated over time from experience in experiments and wargames, so thst few ideas are actually new

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Comment: We are responsible for providing the Clas scenarios to Australian defence

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $100,000

Estimate for UNCLASSIFIED Scenarios - $15,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - International coalition based scenarios

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Could derive from some of the work being done by the Multi-National Interoperability Council (JCS J3/JFCOM J9)

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 9:57:04 PM	**Response Modified:** Wed, 10/10/07 10:10:02 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: We do not delineate the specific strategic concept for carrying out a mission because our organization examines different CONOPS and tactics in a parametric sense. We would define a scenario as "A description and set of assumptions that define a venue for the analysis of military capability. Scenarios may include geographic information, threat laydowns, orders of battle, chains of command, and other similar elements necessary to define the initial conditions for a simulated military conflict."

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		**X**				
Classified Scenarios						**X**

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: At the University level, we are interested in unclassified scenarios for methods development and testing of "realistic" capabilities; however, we recognize that actual quantification of MoE's will require an officially sanctioned classified scenario.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Concept Development - 50

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development	X					
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education	X					
Testing						
Intelligence & Threat Assessment			X			
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

No Response

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Globalsecurity.org, wikipedia, Jane's, textbooks, fas.org, GAO reports, DoD web sites and fact sheets, RAND reports

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Globalsecurity.org, wikipedia, Jane's, textbooks, fas.org, GAO reports, DoD web sites and fact sheets, RAND reports

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)				X		
Threat/Challenge (Red)		X				
Objectives (Blue)			X			
Strategic Concept (Strategic-level)		X				

Concept of Operations (Operational-level)	X					
Forces Data			X			
Other 1 (Please list component below)	X					
Other 2						
Other 3						
Other 4						
Other 5						

Comments: Relative force mix size. For example, if we are studying LRS, how many red forces should a single platform go against? Are the odds 100 to 1, 10 to 1, etc.

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners						X
Challenges of control and handling of classified scenarios during development and use		X				
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

We are an educational institution and a research lab dedicated to methods development and technology forecasting. While classified scenarios might give "better" answers, we do not want to slow down the pace of methods development and test by the security restrictions of classified scenarios.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - Approximately 5 man years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 80 percent

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 20 percent

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Create a repository of unclassified MODELS that can be placed in any scenario

Option 2 - Create unclassified scenarios based on PAST military operations that are now unclassified, a la Desert Storm, but allow users to "update" the technology to present day to play new systems against the geography of the region.

Option 3 - Provide generic scenarios in different regions (jungle, desert, mountains) to simulate potential areas of conflict. Provide examples of laydowns that represent easy, medium, and hard threats in that region.

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

One thing you didn't ask is "what tools do you use to run the scenarios?" We use FLAMES by Ternion Corporation to create our scenarios. I don't know what you mean by "create a repository of unclassified scenarios" because I would imagine you would need them formatted for every M&S code unless the scenario is just a description of what SHOULD be created in the environment... I don't quite understand how I would download a scenario from DoD and if it would contain all the elements I need to run something. I think there is generally not a good description in the community as to "what are all the elements needed to completely define a scenario." I would start with a checklist of all the potential elements needed and give options for how to fill it out. Make it almost like a Chinese Menu where you pick a little of this and a little of that to define a given scenario.

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/10/07 9:25:30 PM	**Response Modified:** Wed, 10/10/07 10:19:11 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Concept Development - 10

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 5

Operational Planning - 15

Other 1(Please specify function and percentage) - Strategic Policy - 50

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important	Important	Somewhat	Marginally	Not Important	N/A

	(5)	(4)	Important (3)	Important (2)	(1)	(0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)				X		
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development	X					
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)					X	
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Australian Illustrative Planing Scenarios Ad hoc scenarios as required

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			X
Parent Service	X	X	
Parent Unit			X
Phase Used	X	X	
Required Delivery Date			X

Comments: Non-US (Blue) Forces also need to be matched by Non-US ('White ORBAT') - i.e. all other battlespace inhabitants/actors - NGOs, militias, sects, tribes, agencies etc

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Open Source

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Open Source

Source of U.S. force data for CLASSIFIED scenarios - Australian Intelligence Community

Source of Non-U.S. force data for CLASSIFIED scenarios - Australian Intelligence Community

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Scenario suite is being revised. Names (Z) TBC

Acquisition - Scenario suite is being revised. Names (Z) TBC

Concept Development - Scenario suite is being revised. Names (Z) TBC

Experimentation - Scenario suite is being revised. Names (Z) TBC

War Gaming (Strategic, M&S, planning, etc.) - Scenario suite is being revised. Names (Z) TBC

Training/Education - Scenario suite is being revised. Names (Z) TBC

Testing - Scenario suite is being revised. Names (Z) TBC

Intelligence & Threat Assessment - Scenario suite is being revised. Names (Z) TBC

Operational Planning - Scenario suite is being revised. Names (Z) TBC

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important	Important	Somewhat Important	Marginally Imporant	Not Important	N/A

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	(5)	(4)	(3)	(2)	(1)	(0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)			X			
Forces Data	X					
Other 1 (Please list component below)	X					
Other 2	X					
Other 3						
Other 4						
Other 5						

Comments: Other 1: Commander's Intent (including national and partner strategic weight and intent of effort) (Government, CDF, CJOPS) Other 2: 'White ORBAT'

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Sources are mixed.

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - five

Estimate for UNCLASSIFIED Scenarios - ten

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - depending on non-US access, 40%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - depending on non-US access, 50%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - depending on non-US access, 60%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Create an online repository of UNCLASSIFIED scenarios for all ABCA - 80%

Option 2 - Develop a parallel ABCA-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3 - Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 95%

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Ideally open for joint, interagency, and international use

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████████████████

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Displaying 49 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 7:23:01 AM	**Response Modified:** Thu, 10/11/07 7:49:03 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe			**X**

Comments: NEVER have used an unclassified scenario. All scenarios are J-8 approved, JDS provided. Vignettes are approved by intel center SMEs. I was involved in the construction of the original RCM/GCS/CLRS scenario used by JSF...resulted in a nightmare of scrutiny and conjecture.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						**X**
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Who's going to sanction its use? OSD? DIA? Who's going to ensure "buy-in"?

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Acquisition (Systems & Technology) - 30

Concept Development - 10

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 10

Intelligence & Threat Assessment - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: We do not use unclass scenarios or vignettes.

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development		X				
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Others (Please list below)

Comment: Generate intel-approved excursions from the the most current MSFD using JCOFA and input from intel ctr SMEs.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used			X
Required Delivery Date			X

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - we do not use unclass scenarios

Source of Non-U.S. force data for UNCLASSIFIED scenarios - we do not use unclass scenarios

Source of U.S. force data for CLASSIFIED scenarios - service components, program offices, school houses

Source of Non-U.S. force data for CLASSIFIED scenarios - Intel community's SIPR sites

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Acquisition - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Concept Development - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Experimentation - MCO-1(Z), MCO-2(Z), MCO-3(Z)

War Gaming (Strategic, M&S, planning, etc.) - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Intelligence & Threat Assessment - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Operational Planning - MCO-1(Z), MCO-2(Z), MCO-3(Z)

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)		X				
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners					X	
Challenges of control and handling of classified scenarios during development and use					X	
Inflexibility of the content of classified scenarios (substance do not meet needs)					X	
Difficulty in accessing classified scenarios and associated data					X	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: I DO not use unlcassified scenarios

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

N/A

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: Obtain them from JDS. I am also part of the MSFD "production team" process sponsored by J-8. I also generate excursions to existing MSFDs, these excursions are vetted and approved by intel.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 6 man months

Estimate for UNCLASSIFIED Scenarios - n/a

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Good luck using UNCLASS scenarios in support of the acquisition community's milestone decision efforts, AoAs, or concept studies.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -

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Displaying 50 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 7:53:44 AM	**Response Modified:** Thu, 10/11/07 8:13:40 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						X
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: In situations where I need to work with Federal or State Inter-agency organizations or with foreign entities.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10

Acquisition (Systems & Technology) - 40

Concept Development - 10

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 0

Testing - 10

Intelligence & Threat Assessment - 10

Operational Planning - 0

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition			X			
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing			X			
Intelligence & Threat Assessment				X		
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition	X					
Concept Development		X				
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing	X					
Intelligence & Threat Assessment		X				
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X

Other 5	**X**

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Others (Please list below)

Comment: MDA Scenario Books (a further detail drill-down from the MSFDs to support engineering level modeling)

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service			X
Parent Unit			X
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - N/A

Acquisition - N/A

Concept Development - N/A

Experimentation - N/A

War Gaming (Strategic, M&S, planning, etc.) - N/A

Training/Education - N/A

Testing - N/A

Intelligence & Threat Assessment - N/A

Operational Planning - N/A

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)	X					
Forces Data				X		
Other 1 (Please list component below)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: In an acquisition and R&D world we must have a chain-of-custody path back to DPSs. They are usually provided under the auspicious of our government sponsors

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - 300,000

Estimate for UNCLASSIFIED Scenarios - 50,000

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19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 50

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

OSD(Policy) does not use scenarios for our work directly so I answered based on my 16 years experience in the DoD R,D,&A community at an FFRDC.

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ▮▮▮▮▮▮▮

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 10:10:39 AM	**Response Modified:** Thu, 10/11/07 10:22:19 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments: In working with concepts, the timeframe is usually out in the future.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Only if it helped tie in other particpants that could bring value added to the event

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 10%

Acquisition (Systems & Technology) - 5%

Concept Development - 25%

Experimentation - 25%

War Gaming (Strategic, M&S, planning, etc.) - 25%

Testing - 5%

Other 1(Please specify function and percentage) - Angel Fire stuff 5%

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition						X
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education		X				
Testing			X			
Intelligence & Threat Assessment						
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)			X			
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition						X
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing			X			
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)				X		
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			X
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Service Reps/SME's

Source of U.S. force data for CLASSIFIED scenarios - Service Reps/SME's

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions			X			
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)			X			
Objectives (Blue)		X				
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data				X		

Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners		X				
Challenges of control and handling of classified scenarios during development and use				X		
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data				X		
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Need to experiement etc with foreign nations

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - ?

Estimate for UNCLASSIFIED Scenarios - ?

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - ?

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - ?

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - ?

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ████

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Displaying 52 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 10:33:46 AM	**Response Modified:** Thu, 10/11/07 10:40:38 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 70

Acquisition (Systems & Technology) - 10

War Gaming (Strategic, M&S, planning, etc.) - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition				X		

Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used	X		
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)				X		
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)		X				
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ▮▮▮

Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 11:08:36 AM	**Response Modified:** Thu, 10/11/07 11:15:40 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	X		
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios		X				
Classified Scenarios					X	

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Training/Education - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development		X				
Experimentation						X

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education		X				
Testing		X				
Intelligence & Threat Assessment						X
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

No Response

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	

Unit Type Codes (UTC)		
Unit Identification Codes (UIC)		
Partial UTC and Descriptors		
Unit Equipment & Platforms	X	X
Unit Personnel		
Geolocations for Unit Origin and Deployed Location		
Latitude/Longitude		
Parent Service	X	X
Parent Unit		
Phase Used		
Required Delivery Date	X	X

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Service unclassified webs

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Web

Source of U.S. force data for CLASSIFIED scenarios - We do not use classified data

Source of Non-U.S. force data for CLASSIFIED scenarios - We do not use classified data

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

War Gaming (Strategic, M&S, planning, etc.) - DPRK

Training/Education - Indonesia

Operational Planning - Borneo

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)						X
Concept of Operations (Operational-level)		X				
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Comment: We do not use classified scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for UNCLASSIFIED Scenarios - One man all year

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 100

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 100

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - We develop and share ours with other War Colleges

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

We use only unclas scenarios as we involve coalition partners. We have HA in DPRK, Insurgency in ID, Conventional Operations on Borneo, HA in the PI.

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 12:22:13 PM	**Response Modified:** Thu, 10/11/07 12:30:31 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: There are too many varieties of scenarios for one definition to be accurate. In particular, we distinguish between "Event" and "Environmental" scenarios.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios						

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: We use them frequently already.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 20

Experimentation - 10

War Gaming (Strategic, M&S, planning, etc.) - 20

Other 1(Please specify function and percentage) - 50 - Strategic Planning per GPRA

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing	X					
Intelligence & Threat Assessment		X				
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)		X				
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						
Other 4						
Other 5						
Comments:						

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: None

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			**X**
Unit Names			**X**
Unit Type Codes (UTC)			**X**
Unit Identification Codes (UIC)			**X**
Partial UTC and Descriptors			**X**
Unit Equipment & Platforms			**X**
Unit Personnel			**X**
Geolocations for Unit Origin and Deployed Location			**X**
Latitude/Longitude			**X**
Parent Service			**X**
Parent Unit			**X**
Phase Used			**X**
Required Delivery Date			**X**

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	**X**					
Context/Road to War (Background and Timeline)	**X**					
Threat/Challenge (Red)	**X**					
Objectives (Blue)	**X**					
Strategic Concept (Strategic-level)	**X**					
Concept of Operations (Operational-level)	**X**					
Forces Data	**X**					
Other 1 (Please list component below)						
Other 2						

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - NA

Estimate for UNCLASSIFIED Scenarios - $50K

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 25

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Refresh Project Horizon after 2009 - 100%

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ██████████

<<Intentionally Blank>>

Displaying 55 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/11/07 1:38:31 PM	**Response Modified:** Thu, 10/11/07 1:47:03 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Comment: Scenarios are TREATED (not defined) as military problems that the DOD is expected to be able to address successfully in the future.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				**X**		
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				**X**		
Acquisition					**X**	
Concept Development					**X**	

Experimentation					**X**	
War Gaming (Strategic, M&S, planning, etc.)					**X**	
Training/Education					**X**	
Testing					**X**	
Intelligence & Threat Assessment					**X**	
Operational Planning					**X**	
Other 1 (Carry over "Other" as specified in question 5)					**X**	
Other 2					**X**	
Other 3					**X**	
Other 4					**X**	
Other 5					**X**	

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	**X**					
Acquisition						**X**
Concept Development						**X**
Experimentation						**X**
War Gaming (Strategic, M&S, planning, etc.)						**X**
Training/Education						**X**
Testing						**X**
Intelligence & Threat Assessment						**X**
Operational Planning						**X**
Other 1 (Carry over "Other" as specified in question 5)						**X**
Other 2						**X**
Other 3						**X**
Other 4						**X**
Other 5						**X**

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A

Unit Types	X	X
Unit Names	X	X
Unit Type Codes (UTC)		
Unit Identification Codes (UIC)		
Partial UTC and Descriptors		
Unit Equipment & Platforms	X	X
Unit Personnel		
Geolocations for Unit Origin and Deployed Location		
Latitude/Longitude	X	X
Parent Service	X	
Parent Unit		
Phase Used		
Required Delivery Date		
Comments:		

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - MSFD, FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - MSFD

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-1 SD(Z), MCO-2 SD(Z), SSSP(Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions			X			
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Stategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)				X		
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████

survey title:

Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/12/07 9:28:36 AM	**Response Modified:** Fri, 10/12/07 9:37:52 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

War Gaming (Strategic, M&S, planning, etc.) - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						**X**
Acquisition						**X**
Concept Development						**X**
Experimentation						**X**

						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types		X	
Unit Names		X	

Unit Type Codes (UTC)		**X**
Unit Identification Codes (UIC)		**X**
Partial UTC and Descriptors		**X**
Unit Equipment & Platforms		**X**
Unit Personnel		**X**
Geolocations for Unit Origin and Deployed Location		**X**
Latitude/Longitude		**X**
Parent Service		**X**
Parent Unit		**X**
Phase Used		
Required Delivery Date		
Comments:		

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Either completely "made up" or open internet

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Either completely "made up" or open internet

Source of U.S. force data for CLASSIFIED scenarios - EWIR

Source of Non-U.S. force data for CLASSIFIED scenarios - EWIR

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions			X			
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)	X					
Objectives (Blue)						
Strategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X
Comments:						

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use	X					
Inflexibility of the content of classified scenarios (substance do not meet needs)		X				
Difficulty in accessing classified scenarios and associated data		X				
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Primary interest is R&D. Require unclass both in order to work with uncleared researchers, and so that results may be published.

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0%

Estimate for UNCLASSIFIED Scenarios - 10% MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 20

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/12/07 9:37:01 AM	**Response Modified:** Fri, 10/12/07 9:43:13 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Acquisition (Systems & Technology) - 20

Concept Development - 20

War Gaming (Strategic, M&S, planning, etc.) - 20

Intelligence & Threat Assessment - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used			
Required Delivery Date			

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Imagination

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Imagination

Source of U.S. force data for CLASSIFIED scenarios - Customer-Specific, DOD / Services

Source of Non-U.S. force data for CLASSIFIED scenarios - Customer-Specific, DOD / Services

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						
Other 2						

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners		X				
Challenges of control and handling of classified scenarios during development and use	X					
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Easy to share and test and validate M&S toolset on

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - $40,000

Estimate for UNCLASSIFIED Scenarios - $10,000

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 90%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 90%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 90%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Lets get a standard going on the unclass side - same scenario, different levels of difficulty maybe - easy, medium, hard, extremely hard...

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/12/07 10:28:50 AM	**Response Modified:** Fri, 10/12/07 10:37:39 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios						

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Minimal use of unclassified scenarior.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 95

Concept Development - 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition						X

Concept Development	X	
Experimentation		X
War Gaming (Strategic, M&S, planning, etc.)		X
Training/Education		X
Testing		X
Intelligence & Threat Assessment		X
Operational Planning		X
Other 1 (Carry over "Other" as specified in question 5)		X
Other 2		X
Other 3		X
Other 4		X
Other 5		X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			
Unit Names			
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - .2 MY

Estimate for UNCLASSIFIED Scenarios - .02 MY

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 50%

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/12/07 10:39:04 AM	**Response Modified:** Fri, 10/12/07 11:03:40 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 5

Training/Education - 90

Testing - 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						**X**
Acquisition						**X**

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Concept Development		X				
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education				X		
Testing		X				
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development			X			
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education	X					
Testing			X			
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A

Unit Types	X	
Unit Names	X	
Unit Type Codes (UTC)	X	
Unit Identification Codes (UIC)	X	
Partial UTC and Descriptors	X	
Unit Equipment & Platforms	X	X
Unit Personnel	X	
Geolocations for Unit Origin and Deployed Location	X	X
Latitude/Longitude	X	X
Parent Service	X	
Parent Unit	X	
Phase Used	X	
Required Delivery Date	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

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12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Contact Col Mike Armstrong for this info

Estimate for UNCLASSIFIED Scenarios - Contact Col Mike Armstrong for this info

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 30

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 30

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 80

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Some of the scenario generation level of effort data has been collected via JRSG EoA. Suggest utilizing this data to support your study.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████

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Scenario Study Questionnaire

Displaying 60 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Fri, 10/12/07 11:55:38 AM	**Response Modified:** Fri, 10/12/07 12:10:23 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Scenario: A description of the area, the environment, means, objectives, and events during a specified time frame related to significant events of interest. Categories of Data - extracted from the above definition: (NATO Code of Best Practice for C2 Assessment (NCOBP)) ■ Area: Area of Operations, Area of Interest, Battlespace, Play Box, Missionspace. ■ Environment: Physical environment (terrain, ocean space, atmosphere/weather), military environment, civil environment, road to war. ■ Means: Players (units, personnel, equipment and associated capabilities, human and organizational behavior), playbook (missions, operations, tasks, and associated effects), resources (facilities, logistics, and associated sustainment), game plan (plans, orders, and associated behaviors), constraints (Rules of Engagement (ROE) and control measures). ■ Objectives: Meta-Objective (Why was the scenario created?) (study, problem analysis and training objectives), scenario objectives (What are the actors trying to do?) (Common: Intended end state and unit of action; Optional: To satisfy higher purpose/mission/problem) ■ Events: Scripted sequence of external actions or occurrences that affect a scenario, Time-Ordered Event List (TOEL)

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Scenarios are uniquely generated for each event based on the meta-requirements and objectives.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 0

War Gaming (Strategic, M&S, planning, etc.) - 50

Training/Education - 50

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						
Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						
Concept Development						
Experimentation						
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						

Other 3

Other 4

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Scenarios derived from COCOM plans in JOPES and in JTIMS as JMETL situational conditions (i.e. mission enviroment).

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments: This only scrathces the surface of the data we need. Recommend you read the JRD3C ICD.

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Coordination

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Coordination

Source of U.S. force data for CLASSIFIED scenarios - Coordination

Source of Non-U.S. force data for CLASSIFIED scenarios - Coordination

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)	X					
Other 2	X					
Other 3	X					
Other 4	X					
Other 5	X					

Comments: 1. Polictial, Economic, Cultural, and Sociological Data 2. Geospatial and Enviromental Data 3. Target Data 4. Effects Data 5. Systems level data

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use	X					
Inflexibility of the content of classified scenarios (substance do not meet needs)	X					
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)	X					
Other 2						
Other 3						
Other 4						
Other 5						

Comments: 1. Lack of authoritative systems data to support scenarios 2. Lack of sharable geospatial data to support scenarios

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Releasability

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Comment: Scenario must match event purpose, objectives and requirements.

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Comment: Inability to transfer planning data into event databases

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2M

Estimate for UNCLASSIFIED Scenarios - 10M

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 9M

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Implement Joint Rapid Scenario Generation 9M

Option 2 - Implement DoD Data Strategy 9M

Option 3 - Maintain authoritative data services 9M

Option 4 - NOTE: 1, 2, 3 go together

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Scenarios should be built by event from source data via the GIG, not from a few "approved" scenarios in one big can. In the long term this is much more cost effective.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -█████████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 9:18:07 AM	**Response Modified:** Tue, 10/16/07 9:34:28 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				**X**		
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Probably but in doing Campaign Analysis to examine programmtic impacts for future capabilities it is difficult to do much in the unclassified arena.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 90%

Concept Development - 5%

War Gaming (Strategic, M&S, planning, etc.) - 5%

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

Force Structure & Capability Mix Analysis				X	
Acquisition			X		
Concept Development			X		
Experimentation			X		
War Gaming (Strategic, M&S, planning, etc.)			X		
Training/Education		X			
Testing				X	
Intelligence & Threat Assessment					X
Operational Planning				X	
Other 1 (Carry over "Other" as specified in question 5)					
Other 2					
Other 3					
Other 4					
Other 5					

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development		X				
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education				X		
Testing	X					
Intelligence & Threat Assessment						
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude			
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - SASDT; APDF

Source of Non-U.S. force data for UNCLASSIFIED scenarios - Janes; Wikepedia

Source of U.S. force data for CLASSIFIED scenarios - FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - Janes; Wikepedia

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - SSSP; MCO-1, MCO-2, MCO-3 (U)

Concept Development - MCO-1, MCO-2, MCO-3 (U)

War Gaming (Strategic, M&S, planning, etc.) - MCO-1, MCO-2, MCO-3 (U)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)	X					
Objectives (Blue)	X					

Strategic Concept (Strategic-level)	X
Concept of Operations (Operational-level)	X
Forces Data	X
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2.5my

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 30

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 60

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option,

please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Leverage scenarios used in War Colleges

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -▮▮▮▮▮▮▮▮

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Scenario Study Questionnaire

Displaying 62 of 78 respondents

Response Type: Normal Response   **Collector:** Survey Link (Web Link)

Custom Value: *empty*

Response Started: Tue, 10/16/07 8:39:12 AM   **Response Modified:** Tue, 10/16/07 9:39:45 AM

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1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

---

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe	X		

Comments:

---

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				X		
Classified Scenarios				X		

Comments:

---

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

---

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 50

Concept Development - 10

Experimentation - 20

Intelligence & Threat Assessment - 10

Operational Planning - 10

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition						
Concept Development					X	
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment					X	
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition						
Concept Development					X	
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing						
Intelligence & Threat Assessment					X	
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X		
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X		
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude			X
Parent Service	X		
Parent Unit			X
Phase Used			X
Required Delivery Date			X

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - DPS

Source of Non-U.S. force data for UNCLASSIFIED scenarios - NA

Source of U.S. force data for CLASSIFIED scenarios - DPS

Source of Non-U.S. force data for CLASSIFIED scenarios - NA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - DPS

Concept Development - NA

Experimentation - DPS

Intelligence & Threat Assessment - NA

Operational Planning - DPS

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions					X	
Context/Road to War (Background and Timeline)					X	
Threat/Challenge (Red)				X		
Objectives (Blue)					X	
Strategic Concept (Strategic-level)		X				

Concept of Operations (Operational-level)	X
Forces Data	X
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 0

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 100

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 100

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 100

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for

UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

---

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

Displaying 63 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 9:27:11 AM	**Response Modified:** Tue, 10/16/07 9:50:21 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: For NORAD-US NORTHCOM Homeland Security. Homeland Defense and Defense Support to Civil Authorities are missions.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: We use National Planning Scenarios

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 0

Concept Development - 0

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 75%

Testing - 0

Intelligence & Threat Assessment - 0

Operational Planning - 5%

Other 1(Please specify function and percentage) - 20% mission rehearsal

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education	X					
Testing						X
Intelligence & Threat Assessment						X
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)			X			
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education	X					
Testing						X
Intelligence & Threat Assessment						X
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X

Other 3		**X**
Other 4		**X**
Other 5		**X**
Comments:		

8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Training and Education

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X		
Unit Names	X		
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude	X		
Parent Service	X		
Parent Unit	X		
Phase Used			
Required Delivery Date			
Comments:			

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of Non-U.S. force data for UNCLASSIFIED scenarios - COCOMS and Components

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					

Objectives (Blue)	X
Strategic Concept (Strategic-level)	X
Concept of Operations (Operational-level)	X
Forces Data	X
Other 1 (Please list component below)	
Other 2	
Other 3	
Other 4	
Other 5	

Comments:

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use	X					
Inflexibility of the content of classified scenarios (substance do not meet needs)			X			
Difficulty in accessing classified scenarios and associated data			X			
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 4 man years

Estimate for UNCLASSIFIED Scenarios - 4 man years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 0

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 0

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 0

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - Continue to build to COCOM requirements for Staff Training

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 9:37:05 AM	**Response Modified:** Tue, 10/16/07 9:56:45 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments: My branch deals with Joint analyses that look primarily 8-18 years in the future. ALmost all scenarios are classified.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: It would be nice to have, but most of the scenario use in my branch is driven externally. Other branches in our division coule definitely use more unclass scenarios.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 90%

Concept Development - 5%

War Gaming (Strategic, M&S, planning, etc.) - 5%

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition						X
Concept Development		X				
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development			X			
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X		
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service	X		
Parent Unit	X		
Phase Used	X	X	
Required Delivery Date	X		

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - MCO-x (Z), SSSP (Z), HD/CM (U)

Concept Development - MCO-x (Z), SSSP (Z), HD/CM (U)

War Gaming (Strategic, M&S, planning, etc.) - MCO-x (Z), SSSP (Z), HD/CM (U)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					

Other 1 (Please list component below)	**X**
Other 2	**X**
Other 3	**X**
Other 4	**X**
Other 5	**X**
Comments:	

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: DPS, MSFD

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 2 man-years

Estimate for UNCLASSIFIED Scenarios - 0 man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

All 3 options above sound like good ideas.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 12:07:15 PM	**Response Modified:** Tue, 10/16/07 12:30:36 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: The role of non-military activities is becoming important in analysis. The scenario definition needs to be expanded to account for Inter-governmental organizations, non-government organizations, and non-military government agencies

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: Certain studies may require to use of an unclassified scenario allowing for the participation of organizations that may not normally have access to classified materials

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 100

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Z-Major Combat Operations (MCO 1,1,3) Steady State Security Posture Vinnettes

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						
Other 2						

Other 3

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Sceanios provided by OSD Policy

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - NA

Estimate for UNCLASSIFIED Scenarios - NA

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - NA

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - NA

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - NA

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

The 2006 QDR exlicitly states that all elements of national power must be brought to bear on the Post 9-11 security challenges. Many elements of National Power (particularily non-DoD agencies, IGOs, NGOs, state and local authorities) do not have access to classified information. Unclassified scenarios will facilitate allow DoD to gain insight into how DoD can work with other organizations and vice versa.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 2:19:44 PM	**Response Modified:** Tue, 10/16/07 2:32:31 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			X			
Classified Scenarios	X					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 65

War Gaming (Strategic, M&S, planning, etc.) - 10

Operational Planning - 25

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition			X			

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education		X				
Testing		X				
Intelligence & Threat Assessment				X		
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						
Concept Development			X			
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning	X					
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			X
Parent Service	X		
Parent Unit			X
Phase Used	X		
Required Delivery Date	X		

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - M-force

Source of Non-U.S. force data for UNCLASSIFIED scenarios - JCOFA

Source of U.S. force data for CLASSIFIED scenarios - M-Force

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - Z-MCO-1, MCO-3, SSSP/ISP

Operational Planning - Z-MCO-1, MCO-3, SSSP/ISP

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					
Other 1 (Please list component below)						

Other 2

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 manyears

Estimate for UNCLASSIFIED Scenarios - Unknown

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 10%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 30%

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

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21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD

community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ▮▮▮▮▮

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 2:22:57 AM	**Response Modified:** Tue, 10/16/07 3:09:08 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe		**X**	

Comments: Use scenarios generally for mid- to long-range planning, but also for near-term business plans as well.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: We generally use unclassified scenarios for use with foriegn customers. we would, however, be open to the use of classified scenarios in areas such as capacity building that we would want to share with our close allies and partners.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 40

Acquisition (Systems & Technology) - 15

Concept Development - 25

Experimentation - 20

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important	Important	Somewhat	Marginally	Not Important	N/A

	(5)	(4)	Important (3)	Important (2)	(1)	(0)
Force Structure & Capability Mix Analysis			X			
Acquisition		X				
Concept Development			X			
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: generally used for international customers so not as precise as classified scenarios. Sometimes use COTS wargames (e.g. Harpoon) with international customers.

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development	X					
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments: Classified scenarios are very important in our modeling and simlation efforts.

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Others (Please list below)

Comment: MCO scenarios are what we use the most.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Jane's and other open source material

Source of Non-U.S. force data for UNCLASSIFIED scenarios - same as above

Source of U.S. force data for CLASSIFIED scenarios - DoD (program office ideally; if no customer, currency becomes problematic

Source of Non-U.S. force data for CLASSIFIED scenarios - same as above plus DIA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - home grown scenarios

Acquisition - same

Concept Development - same

Experimentation - same

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					

Component			
Context/Road to War (Background and Timeline)			X
Threat/Challenge (Red)	X		
Objectives (Blue)		X	
Strategic Concept (Strategic-level)		X	
Concept of Operations (Operational-level)	X		
Forces Data		X	
Other 1 (Please list component below)			
Other 2			
Other 3			
Other 4			
Other 5			
Comments:			

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Acquire them from other sources

Comment: Acquire from program sponsors (E-2 program office, etc.)

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - very hard to estimate, but at least $20M a year

Estimate for UNCLASSIFIED Scenarios - much less, but very hard to estimate

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - most helpful in short term

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Modeling and simulation is used heavily by some parts of the company, but not at all in other parts. Probably 3 out of our 8 business sectors use scenarios pretty heavily; the others do not use them much at all.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████

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Displaying 68 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Tue, 10/16/07 4:38:20 PM	**Response Modified:** Tue, 10/16/07 4:54:43 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Concur with threat, mission, and concept of ops w/ suggested forces, however scenarios do not have to be at the strategic level, we have very valuable operational and tactical level scenarios

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		X	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios						
Classified Scenarios			X			

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: classified scenarios are more believable

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

No Response

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		

402

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Acquisition				X		
Concept Development		X				
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)				X		
Training/Education						X
Testing				X		
Intelligence & Threat Assessment					X	
Operational Planning				X		
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development		X				
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing				X		
Intelligence & Threat Assessment	X					
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Others (Please list below)

Comment: Feedback from theater from current operations (not COCOMS but subcomponent commands) is probably the most important - its a scenario in our definition (a threat, mission, and forces)

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms	X	X	
Unit Personnel			
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments: system / unit capabilities are most critical

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)				X		
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)			X			
Concept of Operations (Operational-level)	X					
Forces Data			X			

Other 1 (Please list component below)	**X**		
Other 2			
Other 3			
Other 4			
Other 5			

Comments: Other - capability data

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners				X		
Challenges of control and handling of classified scenarios during development and use				X		
Inflexibility of the content of classified scenarios (substance do not meet needs)				X		
Difficulty in accessing classified scenarios and associated data					X	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

TRADOC currently uses unclass summaries of scenarios - but since the analytic agenda is classified, we deal in a classified environment

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

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17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Comment: we usually take DoD level approved strategic scenarios and develop tactical situations from them take situations / lessons learned from the current war

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests

annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: ███████████

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Displaying 69 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/17/07 1:27:12 PM	**Response Modified:** Wed, 10/17/07 2:44:19 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: The definition above is fairly close, but my organization believes that "forces data" is an important part of a scenario, no matter what "level" the scenario addresses. That said, we also recognize that wargaming, COA development, and other similar efforts can occur without in-depth data, relying more on overview information.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios				**X**		
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: My organization doesn't use scenarios, but we provide them to users.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 25

Acquisition (Systems & Technology) - 5

Concept Development - 5

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 0

Testing - 5

Intelligence & Threat Assessment - 20

Operational Planning - 15

Other 1(Please specify function and percentage) - Data Mgt 40

Other 2 - Information Distribution 30

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition					X	
Concept Development					X	
Experimentation					X	
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing					X	
Intelligence & Threat Assessment					X	
Operational Planning					X	
Other 1 (Carry over "Other" as specified in question 5)				X		
Other 2				X		
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition		X				
Concept Development			X			
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing			X			
Intelligence & Threat Assessment	X					
Operational Planning	X					

Other 1 (Carry over "Other" as specified in question 5)	X
Other 2	X
Other 3	
Other 4	
Other 5	
Comments:	

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X		
Unit Names	X	X	
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X		
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location			
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date			

Comments: As a data provider, the checks indicate what we typically require on behalf of our customers.

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for CLASSIFIED scenarios - FFDB

Source of Non-U.S. force data for CLASSIFIED scenarios - JCOFA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Force Structure & Capability Mix Analysis - SSSP/ISP(Z), MCO-1 SD 2014(Z), Civil Support 2014(U)

Acquisition - MCO-2 2024(Z)

Intelligence & Threat Assessment - NEA(Z), Africa(Z)

Operational Planning - NEA(Z), Africa(Z)

Other 1 (Carry over "Other" as specified in question 5) - MCO-1(Z), MCO-2(Z), MCO-3(Z)

Other 2 - MCO-1(Z), MCO-2(Z), MCO-3(Z)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data	X					
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 10 man-years

Estimate for UNCLASSIFIED Scenarios - .1 man-year

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - NA

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - NA

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - NA

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - NA

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████

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Scenario Study Questionnaire

Displaying 70 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/18/07 7:43:05 AM	**Response Modified:** Thu, 10/18/07 7:58:31 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		X	
CLASSIFIED Scenario Timeframe	X		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	X					
Classified Scenarios		X				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: unclass scenarios would greatly help with developing unclass joint and SOF concepts

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

No Response

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development	X					

Experimentation	X	
War Gaming (Strategic, M&S, planning, etc.)	X	
Training/Education	X	
Testing		X
Intelligence & Threat Assessment		X
Operational Planning		X
Other 1 (Carry over "Other" as specified in question 5)		
Other 2		
Other 3		
Other 4		
Other 5		

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education		X				
Testing		X				
Intelligence & Threat Assessment		X				
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

Comment: SSSP

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types			**X**
Unit Names			**X**
Unit Type Codes (UTC)			**X**
Unit Identification Codes (UIC)			**X**
Partial UTC and Descriptors			**X**
Unit Equipment & Platforms			**X**
Unit Personnel			**X**
Geolocations for Unit Origin and Deployed Location			**X**
Latitude/Longitude			**X**
Parent Service			**X**
Parent Unit			**X**
Phase Used			**X**
Required Delivery Date			**X**

Comments: This list is too specific for scenarios. More interested in strategic/operational level info to help us craft plans and concepts.

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - n/a

Source of Non-U.S. force data for UNCLASSIFIED scenarios - n/a

Source of U.S. force data for CLASSIFIED scenarios - n/a

Source of Non-U.S. force data for CLASSIFIED scenarios - n/a

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

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12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		**X**				
Context/Road to War (Background and Timeline)		**X**				
Threat/Challenge (Red)		**X**				
Objectives (Blue)		**X**				
Strategic Concept (Strategic-level)	**X**					
Concept of Operations (Operational-level)		**X**				
Forces Data			**X**			
Other 1 (Please list component below)						
Other 2						
Other 3						

Other 4

Other 5

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - 0

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - n/a

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - n/a

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - n/a

---

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

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21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Some of these answers are my best assessment of other SOCOM HQ elements' needs. Bottom line: unclass scenarios would be useful, but they need to be kept at the srategic and operational levels and describe key features of the future operating environment.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/18/07 4:07:13 PM	**Response Modified:** Thu, 10/18/07 4:17:29 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe			

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios						

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 0

Acquisition (Systems & Technology) - 20

Concept Development - 20

Experimentation - 25

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10

Intelligence & Threat Assessment - 15

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition			X			
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education						X
Testing						X
Intelligence & Threat Assessment			X			
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						X
Acquisition		X				
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education						X
Testing						X
Intelligence & Threat Assessment		X				
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Future Year Analytical Baselines (FYAB) from PA&E

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			
Unit Identification Codes (UIC)			
Partial UTC and Descriptors			
Unit Equipment & Platforms			
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			
Parent Service			
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)	X					
Concept of Operations (Operational-level)	X					
Forces Data	X					

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

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18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

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20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Mon, 10/22/07 1:21:01 PM	**Response Modified:** Mon, 10/22/07 1:37:14 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Acquisition (Systems & Technology) - 10

Concept Development - 10

Experimentation - 30

Training/Education - 40

Intelligence & Threat Assessment - 10

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition			X			
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing						
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition			X			
Concept Development	X					
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing						
Intelligence & Threat Assessment	X					
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Others (Please list below)

Comment: Self generated scenarios to enable joint task force training and joint capabilities development

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude			X
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date			X

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Services reps

Source of Non-U.S. force data for UNCLASSIFIED scenarios - LNOs when data is shared

Source of U.S. force data for CLASSIFIED scenarios - Service reps

Source of Non-U.S. force data for CLASSIFIED scenarios - LNOs when data is shared

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					
Objectives (Blue)	X					
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data	X					

Other 1 (Please list component below)

Other 2

Other 3

Other 4

Other 5

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use			X			
Inflexibility of the content of classified scenarios (substance do not meet needs)			X			
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

to allow more participants, esp. foreign nationals and non-governmental agencies

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - 2 MY

Estimate for UNCLASSIFIED Scenarios - 2 MY

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 50

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 50

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 75

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

Some questions beyond my knowledge base.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: -█████████

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Displaying 73 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/24/07 6:22:48 AM	**Response Modified:** Wed, 10/24/07 6:50:18 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

Comment: yes, typically scenarios or venues, decribe a scene that highlights a military problem derived from military capability gap analysis... obviously in the most recent world scenes, we have highlighted PMESII or DIME issues, non-military. there is a philosophical debate here, politicians desire miitary forces to cure most all ills, because we have the immediate organizational skills, manpower, and sustainment resources. whether or not we maintain that broadminded approach or not will be up to the next administration...

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe			

Comments: just beyond the FYDP. This is critically important if we plan on realistically programing new capabilities with proper resourcing..DOTMPF integration...

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios						

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: yes, but the issue is not teh scenario it is the classified capabilities used by our military forces, F-22s, F-35s, etc.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Acquisition (Systems & Technology) - 0

Concept Development - 15

Experimentation - 30

War Gaming (Strategic, M&S, planning, etc.) - 30

Training/Education - 2

Testing - 1

Intelligence & Threat Assessment - 2

Operational Planning - 15

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis				X		
Acquisition				X		
Concept Development		X				
Experimentation		X				
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education			X			
Testing				X		
Intelligence & Threat Assessment					X	
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition	X					
Concept Development				X		
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing		X				
Intelligence & Threat Assessment	X					
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						

Other 2

Other 3

Other 4

Other 5

Comments:

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Others (Please list below)

Comment: Service prepared scenarios. typically many of the dps and msfd, are generic...used to measure force generation with little value on the fighting end, particularly for land forces.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			
Unit Type Codes (UTC)	X		
Unit Identification Codes (UIC)	X		
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X		
Unit Personnel	X		
Geolocations for Unit Origin and Deployed Location	X		
Latitude/Longitude			
Parent Service	X		
Parent Unit			
Phase Used			
Required Delivery Date			

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

No Response

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11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)

Assumptions	X	
Context/Road to War (Background and Timeline)		X
Threat/Challenge (Red)		
Objectives (Blue)		X
Strategic Concept (Strategic-level)		X
Concept of Operations (Operational-level)		X
Forces Data	X	
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use					X	
Inflexibility of the content of classified scenarios (substance do not meet needs)					X	
Difficulty in accessing classified scenarios and associated data					X	
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						
Comments:						

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

only for integrating MN play...

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Acquire them from other sources

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

No Response

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

No Response

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - integrate with MN forces

Option 2 - same as #1 for USG agencies and NGOs

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

for US and global non-military assistance, unclassified scenarios work wonders, but the need to measure military capability requires use of classified data...not the scenario... in other words, the wargame, experiment may be classified, but not necessarily the scenario...

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ▇▇▇▇▇▇▇▇▇▇▇▇

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Displaying 74 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/24/07 6:43:02 AM	**Response Modified:** Wed, 10/24/07 7:27:45 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: The Navy experimentation coordination command, Navy Warfare Development Command, does not have a formal definition of the term "scenario". The elements in the definition above are generally consistent with the working usage of the term in Navy experiment planning. The JCD&E Enterprise has defined the term "scenario" as "Realistic representations of real-world or projected future environments to provide JE participants a common frame of reference for JE activities" in the draft Enterprise Process Guide. However, this Guide has not been formally approved.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments: By direction of higher headquarters, my command is focused on near term enhancements to fleet capabilities. The Navy headquarters (OPNAV) staff is supposed to be responsible for far term concept development.

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

No

Comment: Scenario availability is generally not a driving factor for Navy experimentation. The classification driver tends to be the detailed capabilites and plans introduced in game/experiment play. Navy generally prefers to operate in classified events so that actual detailed capabilites and limitations can be examined. Many of these events a releasable to close allies and include CANUKUS and/or NATO play.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Acquisition (Systems & Technology) - 0

Concept Development - 3

Experimentation - 20

War Gaming (Strategic, M&S, planning, etc.) - 10

Training/Education - 10 (specfcially M&S support to training (distributed synthetic training environment)

Testing - 0

Intelligence & Threat Assessment - 2

Operational Planning - 0

Other 1(Please specify function and percentage) - 20 (CONOPS development, closer in an more detailed that far term concepts)

Other 2 - 25 (Doctrine development and revision)

Other 3 - 5 (lessons learned and operational analysis)

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis					X	
Acquisition						X
Concept Development			X			
Experimentation				X		
War Gaming (Strategic, M&S, planning, etc.)			X			
Training/Education					X	
Testing						X
Intelligence & Threat Assessment					X	
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)			X			
Other 2					X	
Other 3					X	
Other 4						
Other 5						

Comments: Again, the feeling is that actual, detailed capabilites and gaps cannot be examined in an unclassified event. Therefore, it is not relevant whether the scenario itself is classified. In addition, classification allows a detailed, real world scenario without worrying about the political/media sensitivies of an event focused on a certain country or region. In all cases, totally fictious scenarios are undesirable since they lack depth and rigor, and require much greater effort to develop the scenario world from scratch.

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X

Concept Development			X		
Experimentation		X			
War Gaming (Strategic, M&S, planning, etc.)			X		
Training/Education	X				
Testing		X			
Intelligence & Threat Assessment	X				
Operational Planning					X
Other 1 (Carry over "Other" as specified in question 5)		X			
Other 2				X	
Other 3		X			
Other 4					
Other 5					
Comments:					

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Others (Please list below)

Comment: Our organization frequently leverages the planned experimentation of other Services/COCOMs. As such, we use a range of scenarios that are already planned as part of these events. Note that you will get a different perspective from the Navy headquarters (OPNAV) staff.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date			X
Comments:			

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - US Naval War College wargaming department and/or OPNAV staff

Source of Non-U.S. force data for UNCLASSIFIED scenarios - participating nations representatives

Source of U.S. force data for CLASSIFIED scenarios - US Naval War College wargaming department and/or OPNAV staff

Source of Non-U.S. force data for CLASSIFIED scenarios - participating nations representatives

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Experimentation - Gulf of Guinea (JEFX 08 and Austere Challenge 08), RIMPAC/Trident Warrior 08, Korea (JEFX 06)

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions		X				
Context/Road to War (Background and Timeline)				X		
Threat/Challenge (Red)		X				
Objectives (Blue)		X				
Strategic Concept (Strategic-level)				X		
Concept of Operations (Operational-level)			X			
Forces Data		X				
Other 1 (Please list component below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

Acquire them from other sources

Comment: We generally get our scenarios from other sources, either through leveraging another organizations event, or using a scenario developed/used by the OPNAV staff. Once a scenario is developed for a given purpose, it is often reused. This is especially true for training scenarios, which tend to remain relatively static for several years.

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - unknown

Estimate for UNCLASSIFIED Scenarios - unknown

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - don't have visibility on resource data to answer this question

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - don't have visibility on resource data to answer this question

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - don't have visibility on resource data to answer this question

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

1. As stated earlier, I don't think that the scenario itself is the driver for classification in many cases, especially for near/mid term events. The granularity of capabilities and plan details, along with political (public affairs) sensitivities, often drive event classification. 2. Scenario standardization only gets you so far. THe scenario almost always needs to be tailored to support the specific event objectives. For example, the maritime aspect of a well rounded joint scenario may need to be expanded upon to support a Navy training or experimentation event. I beleive that "off the shelf" scenarios should always be considered a baseline from which to deviate becuase I have seen too many events not reach their potential when the scenario did not support getting at all facets of the objectives. (Obviously, the scope and breadth of the objectives needs to be controlled in a given event as well...but that is a very different problem).

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ███████████████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/24/07 10:58:51 AM	**Response Modified:** Wed, 10/24/07 11:23:00 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: As a member of Scenario Branch, JACD, CD&E, ARCIC, TRADOC, our role is facilitating the approval of scenarios. We do not conduct the analysis, modeling, simulation, experiments, etc., requested below

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 20

Acquisition (Systems & Technology) - 15

Concept Development - 50

Experimentation - 0

War Gaming (Strategic, M&S, planning, etc.) - 0

Training/Education - 0

Testing - 0

Intelligence & Threat Assessment - 10

Operational Planning - 5

---

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition					X	
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment						X
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition		X				
Concept Development	X					
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)						X
Training/Education						X
Testing						X
Intelligence & Threat Assessment			X			
Operational Planning						X
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						

Other 4

Other 5

Comments: Given my personal background I am more involved than most in the intelligence aspect, but, as an organization, this is not one of our focus areas. So I compromised by stating this as "somewhat important" to the organization.

---

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Comment: We routinely use the DPS and read it, for participation in the MSFD development when we, as TRADOC reps, represent TRADOC interest at these events.

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date			X

Comments: Much of the scenario development employs fictitious units against real terrain, thus UIC and UTC does not apply. The hierarchical data is important for realism as well as to understand unit actions within context.

---

10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - US AMSAA databases

Source of Non-U.S. force data for UNCLASSIFIED scenarios - TRADOC DCSINT

Source of U.S. force data for CLASSIFIED scenarios - US AMSAA databases

Source of Non-U.S. force data for CLASSIFIED scenarios - USAMSAA databases

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important	Important (4)	Somewhat	Marginally	Not Important	N/A

	(5)		Important (3)	Imporant (2)	(1)	(0)
Assumptions		X				
Context/Road to War (Background and Timeline)			X			
Threat/Challenge (Red)	X					
Objectives (Blue)		X				
Strategic Concept (Strategic-level)		X				
Concept of Operations (Operational-level)		X				
Forces Data		X				
Other 1 (Please list component below)	X					
Other 2						
Other 3						
Other 4						
Other 5						

Comments: Other 1: Our primary purpose is Concepts; so it is important to us that Army Concepts are used in the language of the scenario background, and that the concepts are actually employed in the execution of the scenario. This provides the analytic space to see if the concepts are valid, or if they need redefinition or adjustment.

13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing CLASSIFIED scenarios

Comment: We are facilitators for the Battle Labs, specifically FLVN (Ft Leavenworth) and WSMR (White Sands Missle Range). FLVN typically creates the CDS (Corps and Division Scenarios) level and WSMR creates the BBS (Brigade and Below Scenarios).

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate

man-years.)

Estimate for CLASSIFIED Scenarios - no idea - not involved in the budget process

Estimate for UNCLASSIFIED Scenarios - no idea - not involved in the budget process

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - unknown / NA to our effort

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - unknonwn / NA to our effort

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - unknown / NA to our effort

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20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

---

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

It's not just the scenarios that need to be unclassified, but also the databases! An unclassified scenario using S/NF databases is still not releaseable. TRADOC / FLVN / WSMR are developing Multi-Level Scenarios, and already have block 1 approved. What remains unsolved is getting unclassified databases with the same fidelity as the classified databases.

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22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Wed, 10/24/07 2:53:34 PM	**Response Modified:** Wed, 10/24/07 3:26:16 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: Scenarios are predicated on a potential real world future threat. They are an account or synopsis of a projected course of action or events which focus on strategic and operational levels of warfare. Scenarios include information such as politico-military contexts and/or backgrounds, assumptions, operational objectives (threat and friendly), major force arrivals, and planning considerations. Scenarios are intended to run the gamut of potential future joint military operations, and are used as a tool to analyze and identify gaps and possible solutions in joint warfighting capabilities.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe		**X**	
CLASSIFIED Scenario Timeframe		**X**	

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios	**X**					

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

Comment: We have recently adopted TRADOC Analysis Center-developed UNCLASSIFIED scenario for furhter development and use for the next 3-4 years.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Concept Development - 5

Experimentation - 90

Testing - 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						
Concept Development		X				
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing		X				
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis						
Acquisition						
Concept Development		X				
Experimentation	X					
War Gaming (Strategic, M&S, planning, etc.)						
Training/Education						
Testing					X	
Intelligence & Threat Assessment						
Operational Planning						
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - AMSA

Source of Non-U.S. force data for UNCLASSIFIED scenarios - TRISA

Source of U.S. force data for CLASSIFIED scenarios - AMSA

Source of Non-U.S. force data for CLASSIFIED scenarios - TRISA

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Concept Development - Multi-level Scenario (MLS) (U); GAAT (U)

Experimentation - Multi-level Scenario (MLS) (U); GAAT (U); SWA 10 (Z); UR 2015 (U)

Testing - Locally Produced Vignette (U)

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12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)		X				

Objectives (Blue)	X	
Strategic Concept (Strategic-level)		X
Concept of Operations (Operational-level)	X	
Forces Data	X	
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		

Comments:

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No, existing and forthcoming CLASSIFIED scenarios do not currently meet my organization's needs.

---

14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners	X					
Challenges of control and handling of classified scenarios during development and use			X			
Inflexibility of the content of classified scenarios (substance do not meet needs)		X				
Difficulty in accessing classified scenarios and associated data	X					
Other 1 (Please list factor below)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

To allow participation of allied nations.

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

Acquire them from other sources

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing CLASSIFIED scenarios

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - Two man-years

Estimate for UNCLASSIFIED Scenarios - Six man-years

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - One man-year

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - One man-year

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - One and one-half man-years

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - We have adopted an UNCLASSIFIED scenario for further development and use; there is not manpower savings

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

UNCLASSIFIED scenarios are key to conducting experimentation in a multinational and interagency environment.

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████████████

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Scenario Study Questionnaire

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Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/25/07 11:01:45 AM	**Response Modified:** Thu, 10/25/07 11:21:57 AM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

Yes, we define it about the same way

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe			**X**
CLASSIFIED Scenario Timeframe			**X**

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios	**X**					
Classified Scenarios			**X**			

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Yes

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Acquisition (Systems & Technology) - 0

Concept Development - 0

Experimentation - 5

War Gaming (Strategic, M&S, planning, etc.) - 5

Training/Education - 75

Testing - 0

Intelligence & Threat Assessment - 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis	X					
Acquisition						X
Concept Development						X
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)	X					
Training/Education	X					
Testing						X
Intelligence & Threat Assessment		X				
Operational Planning		X				
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis		X				
Acquisition						X
Concept Development						X
Experimentation						X
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education			X			
Testing						
Intelligence & Threat Assessment		X				
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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8. Which CLASSIFIED scenario types does your organization typically use?

Others (Please list below)

Comment: Those self-developed

---

9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names	X	X	
Unit Type Codes (UTC)	X	X	
Unit Identification Codes (UIC)	X	X	
Partial UTC and Descriptors	X	X	
Unit Equipment & Platforms	X	X	
Unit Personnel	X	X	
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service	X	X	
Parent Unit	X	X	
Phase Used	X	X	
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - Human coordination with a variety of official sources

Source of Non-U.S. force data for UNCLASSIFIED scenarios - As above

Source of U.S. force data for CLASSIFIED scenarios - As above

Source of Non-U.S. force data for CLASSIFIED scenarios - As above

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

Training/Education - (U) Caucasus, (U) North Africa, (U) Middle East

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)	X					
Threat/Challenge (Red)	X					

Objectives (Blue)	**X**	
Strategic Concept (Strategic-level)	**X**	
Concept of Operations (Operational-level)	**X**	
Forces Data	**X**	
Other 1 (Please list component below)	**X**	
Other 2		
Other 3		
Other 4		
Other 5		

Comments: Ability to support Exercise Learning Objectives which also support Institutional Learning Objectives and Joint Learning Areas / Objectives.

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

No Response

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Difficulty in sharing with foreign allies and US governmental and non-governmental partners						X
Challenges of control and handling of classified scenarios during development and use						X
Inflexibility of the content of classified scenarios (substance do not meet needs)						X
Difficulty in accessing classified scenarios and associated data						X
Other 1 (Please list factor below)						X
Other 2						X
Other 3						X
Other 4						X
Other 5						X

Comments:

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15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

Large international representation in the learning group.

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16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Develop them anew

Modify existing UNCLASSIFIED scenarios

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - 0

Estimate for UNCLASSIFIED Scenarios - $150K

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - 20%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - 20%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - 20%

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

No Response

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - █████████████

<<Intentionally Blank>>

Displaying 78 of 78 respondents

Response Type: Normal Response	**Collector:** Survey Link (Web Link)
Custom Value: *empty*	
Response Started: Thu, 10/25/07 10:19:06 AM	**Response Modified:** Thu, 10/25/07 1:19:51 PM

1. Within DoD, scenarios are generally defined as "depictions of a threat to international security, a corresponding mission for U.S. and allied capabilities, and a strategic concept for carrying out that mission" In the space below, please indicate whether your organization defines a scenario this way and, if not, how you define it.

No

Comment: a postulated sequence of events The key difference is your definition includes the listing of a postulated threat, our definition may or may not include an enemy - sometimes our scenario is based on a natural disaster. We include US and allied capabilities and include a proposed mission.

2. What timeframe do most of the scenarios your organization work with fall into? Please use the text box below to provide any additional comments.

	Near-Term (0-4 years)	Mid-Term (5-9 years)	Long-Term (10+ years)
UNCLASSIFIED Scenario Timeframe	**X**		
CLASSIFIED Scenario Timeframe	**X**		

Comments:

3. How important a role do scenarios (whether UNCLASSIFIED or CLASSIFIED) play in your organization's tasks?

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Unclassified Scenarios			**X**			
Classified Scenarios		**X**				

Comments:

4. Would you use UNCLASSIFIED scenarios more often if they were more readily available to your organization? Please use the text box below to provide any additional comments.

Comment: Not sure, it would depend on whether the available scenarios meet our requirements.

5. Estimate what percentage of your organization's total time (not to exceed 100%) is devoted to the functions listed below (The "Others" that you identify below will also apply in questions 6-8):

Force Structure & Capability Mix Analysis - 5

Concept Development - 15

Experimentation - 40

War Gaming (Strategic, M&S, planning, etc.) - 30

Training/Education - 5

Operational Planning - 5

6. Judge how important UNCLASSIFIED scenarios are for the functions that your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education				X		
Testing						
Intelligence & Threat Assessment						
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

---

7. Judge how important CLASSIFIED scenarios are for the functions your organization performs:

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Important (2)	Not Important (1)	N/A (0)
Force Structure & Capability Mix Analysis			X			
Acquisition						
Concept Development			X			
Experimentation			X			
War Gaming (Strategic, M&S, planning, etc.)		X				
Training/Education				X		
Testing						
Intelligence & Threat Assessment						
Operational Planning			X			
Other 1 (Carry over "Other" as specified in question 5)						
Other 2						
Other 3						
Other 4						
Other 5						

Comments:

8. Which CLASSIFIED scenario types does your organization typically use?

Defense Planning Scenarios (DPS) produced by OSD Policy

Multi-Service Force Deployment (MSFD) scenarios from the Joint Staff/J8

Current Year Analytical Baselines (CYAB) from the Joint Staff and COCOMs

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9. Select from the list below the type of data you require for both U.S. and Non-U.S. forces in your scenarios. Select all that apply.

	U.S. Data	Non-U.S. Data	N/A
Unit Types	X	X	
Unit Names			X
Unit Type Codes (UTC)			X
Unit Identification Codes (UIC)			X
Partial UTC and Descriptors			X
Unit Equipment & Platforms	X	X	
Unit Personnel			X
Geolocations for Unit Origin and Deployed Location	X	X	
Latitude/Longitude	X	X	
Parent Service			X
Parent Unit			X
Phase Used			X
Required Delivery Date	X	X	

Comments:

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10. Please identify the MAIN source of U.S. and non-U.S. forces data for both CLASSIFIED and UNCLASSIFIED scenarios.

Source of U.S. force data for UNCLASSIFIED scenarios - multiple sources

Source of Non-U.S. force data for UNCLASSIFIED scenarios - multiple sources

Source of U.S. force data for CLASSIFIED scenarios - multiple sources

Source of Non-U.S. force data for CLASSIFIED scenarios - multiple sources

---

11. Provide the UNCLASSIFIED names of up to three UNCLASSIFIED scenarios (denote with (U)) and up to three CLASSIFIED scenarios (denote with (Z)) that your organization uses for the functions listed below:

No Response

---

12. Indicate how important each scenario component listed below is to your organization's activities. Also identify any other key scenario components and indicate their importance.

	Very Important (5)	Important (4)	Somewhat Important (3)	Marginally Imporant (2)	Not Important (1)	N/A (0)
Assumptions	X					
Context/Road to War (Background and Timeline)		X				
Threat/Challenge (Red)				X		
Objectives (Blue)			X			

Strategic Concept (Strategic-level)		**X**
Concept of Operations (Operational-level)	**X**	
Forces Data	**X**	
Other 1 (Please list component below)		
Other 2		
Other 3		
Other 4		
Other 5		
Comments:		

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13. Do existing and forthcoming CLASSIFIED scenarios currently meet your organization's needs?

Yes, existing and forthcoming CLASSIFIED scenarios currently meet my organization's needs.

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14. Indicate how important the below factors are in your decision not to use CLASSIFIED scenarios. Add any additional factors influencing your decision and also indicate their importance level.

No Response

---

15. If your organization currently uses UNCLASSIFIED scenarios instead of CLASSIFIED scenarios, why?

No Response

---

16. If your organization currently uses UNCLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

No Response

---

17. If your organization currently uses CLASSIFIED scenarios, how do you acquire them? Please explain why in the text box below.

Modify existing UNCLASSIFIED scenarios

Modify existing CLASSIFIED scenarios

---

18. Provide a rough dollar estimate of how many resources (both government staff and contractors) your organization invests annually in developing or acquiring scenarios. (If dollar estimate is unavailable please provide estimate in approximate man-years.)

Estimate for CLASSIFIED Scenarios - about 1 man-year

Estimate for UNCLASSIFIED Scenarios - about 2 man-years

---

19. Listed below are three potential options for satisfying your organization's UNCLASSIFIED scenario needs. For each option, please provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in Question #18 above that might be saved if the option is implemented.

Option 1: Create an online repository of UNCLASSIFIED scenarios for all of DoD - not much - maybe 5%

Option 2: Develop a parallel DoD-wide UNCLASSIFIED scenario development process similar to the Defense Planning Scenarios - not much - maybe 5%

Option 3: Designate a set of preexisting UNCLASSIFIED scenarios as the official set for joint, interagency, and international use - maybe 10% - but the limits imposed could defeat our objectives

20. Please list at least one additional option that may satisfy your organization's UNCLASSIFIED scenario needs. For each option, please provide description of the option you propose and provide a rough estimate of the percentage of your "estimate for UNCLASSIFIED scenarios" provided in question #18 above that might be saved if the option is implemented.

Option 1 - develop an automated scenario generator - inputs are training objectives - JMETs

21. Please provide any additional comments you may have concerning the need for UNCLASSIFIED scenarios within the DoD community:

No Response

22. Please provide your name and contact information (optional) and the name of your organization (required):

Organization: - ██████████

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14. ABSTRACT

As part of a multiphased task sponsored by the Office of the Secretary of Defense and the Joint Staff, IDA assessed the national security community's need for unclassified scenarios and found that significant demand exists. The assessment found that the recurring costs for scenario development are substantial, but they might be offset by potential options for major cost savings.

Phase I of the study used a multifaceted approach to assess the need for unclassified scenarios among DoD users and their partners. Phase I included engaging key stakeholders, reviewing relevant literature, and surveying the national security community through a questionnaire and selected interviews. Analysis of the Phase I results yielded several major findings, which are detailed in the three volumes of this report.

15. SUBJECT TERMS

Open Scenario Study, Unclassified Scenarios, Open Scenarios, Unclassified Scenario Demand, Open Scenario Demand, Unclassified Scenarios for Defense Planning, Open Scenarios for Defense Planning

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