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# ***JPRS Report***

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## **East Asia**

***Korea: KULLOJA***  
***No 12, 1991***

19980113 169

**DTIC QUALITY INSPECTED 3**

**East Asia**  
**Korea: KULLOJA**  
 No 12, 1991

JPRS-AKU-92-005

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9 April 1992

[This report is a translation of the table of contents and selected articles from the monthly theoretical journal of the Central Committee of the Korean Workers Party, published in Pyongyang. Notations in the table of contents indicate articles previously published or not translated.]

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## Editorial Bureau

### **Historic Event Which Started a New Beginning of Socialist Economic Management: On Occasion of the 30th Anniversary of the Establishment of the Taean Work System**

922D0008A Pyongyang KULLOJA in Korean  
No 12, Dec 91 pp 3-8

[Text] Thirty years have passed since the great leader Comrade Kim Il-song created the Taean work system marking a new beginning for socialist economic management.

The establishment of the Taean work method represents a great revolution which brought on a radical change in the guidance for and the management of the socialist economy, a great event which blazed the path for the vigorous acceleration of socialist, communist economic construction. With the creation of the Taean work method, our people became the true masters of economic management and have been able to manage and operate the socialist economy in a scientific and rational way, achieving proud successes by giving full play to the superiority of the socialist system while maintaining an ever increasing pace in production growth in every sector of the people's economy, including industry and agriculture.

Indeed the establishment of the Taean work method was a great event that occurred in the course of fulfilling the sacred cause of building and perfecting mass-centered socialism by upholding the revolutionary banner of the socialist ideology.

The establishment of the Taean work system was a historic event that marked the new beginning of socialist economic management.

The dear leader Comrade Kim Chong-il pointed out as follows:

"The great leader Comrade Kim Il-song created the Taean work system by applying the Chongsan-ri spirit and the Chongsan-ri method in the realm of economic management in the early part of the 1960's, during which we established our socialist system and engaged in an all-out effort to technologically remodel our national economy. By doing so, he brilliantly accomplished the historical task of creating a prototype of communist economic management and ushered in the new beginning of socialist and communist economic management."

Establishing a correct socialist economic management system is one of the important tasks for the working-class party and state which lead the people in socialist construction. Only by establishing a correct socialist economic management system is it possible to correctly organize the economic activities of the workers to suit the intrinsic nature of the socialist system and give full play to the superiority of the socialist economic system through improvements in economic management.

Experience shows that when an economic management system suitable to the intrinsic nature of the socialist system is established, improved, and perfected to suit the demands of economic development, the superiority and vitality of the socialist system can be brought into fully play. Failing this, the outcome would be a gradual crumbling of the socialist economic system and a degeneration into capitalism. The problem of socialist economic management is a vital question involving the very survival of the socialist economic system.

The struggle to establish, improve, and perfect the socialist economic management system is a very difficult and complex task for liquidating the residues of the capitalist economic management order in every sector, fully establishing a new socialist economic management order based on the revolutionary theories and principles, and creating a prototype of communist economic management.

The great leader Comrade Kim Il-song gave on-the-spot guidance at the Taean electric factory in December 1961, when a full-scale technological reconstruction of the national economy was under way in our country following the establishment of the socialist system. During this guidance, he created the Taean work methods by applying the Chongsan-ri spirit and the Chongsan-ri method, thereby brilliantly solving the important problem of establishing our own unique form of socialist economic management suitable to the intrinsic nature of the socialist system and creating a prototype of communist economic management pattern. The establishment of the Taean work system marked a historic event which brought on a fundamental shift to the communist economic management system of managing and operating the economy under the collective leadership of the party committee. This is where lies the great significance of the Taean work system which ushered in the new beginning of socialist, communist economic management.

The Taean work system, radically different from the conventional method of sole management by the manager, is a chuche-oriented economic management form designed to implement the mass line and manage the economy in a scientific and rational way under the collective leadership of the party committee. The essential nature of the Taean work system lies in the fact that it is a work system embodying the chuche ideology and the revolutionary mass line based on this ideology. The Taean work system is a unique economic management system which combines the unitary party leadership and centralized planned state guidance with the mass line.

The establishment of the Taean work method is a historic event because it ushered in the beginning of socialist economic management, above all, by making the masses become the true masters of economic management to suit the basic principle of socialist economic management.

Socialist economic management is a social command function ensuring independent and creative economic activities for the masses. Because of this essential characteristic of socialist economic management, the basic principle of economic management in socialist society is that of making the masses the actual masters of economic management. In other words, the basic principle of socialist economic management is that of making the masses of people effectively exercise their rights as the masters of economic management and fulfill their responsibilities and role in economic activities as masters. It follows that making the masses the actual masters of economic management arises as a basic issue in socialist economic management.

For the masses to occupy their position as masters in economic management and fulfill their responsibilities and role as masters, economic management should be conducted in a manner consistent with their interests and demands. Even when socialist ownership is established replacing capitalist ownership and a social condition that will enable the masses to become masters of economic management is created, they will not be able to exercise their rights as masters of economic management and fulfill their possibilities and role as such if the economy is not managed in a manner consistent with the will of the masses.

Only when economic management conforms to the will and demands of the masses and becomes their own is it possible for all workers to participate in economic management as befitting the master and give full play to their creative abilities in economic construction. For the masses to participate in economic management as befitting the master and bring their creative abilities into full play in economic management, they need to make active efforts to give full play to their creativity with a high degree of political awareness.

The Taaen work system makes the masses become actual masters of economic management by giving priority to political work and establishing the system and order by which political work is given priority and the producer masses are galvanized into fulfilling the economic tasks at hand under the collective leadership of the party committee.

The collective guidance of the party committee is the nucleus of the Taaen work system. Under this system, the party committee collectively discusses and decides all matters which arise in economic management in its capacity as the supreme leadership organization in its respective unit; and party members and administrative economic functionaries organize and execute their tasks according to the decisions of the party committee. In other words, under the Taaen work system, directions and methods are set for executing economic tasks by doing away with the subjective and dogmatic views of the individual and focussing on the will and demands of the broad producer masses as a whole. This is to say that

the producer masses are given the enterprise management rights and their prominent position as masters of economic management.

At the same time, the Taaen work system thoroughly embodies the principle of actively inspiring the masses with voluntary enthusiasm and creativeness by giving priority to political work in economic management.

Inspiring the masses with revolutionary zeal and creative positiveness by giving priority to political work is a basic method of setting the masses into motion in socialist society. To command, order, and yell instead of setting people's ideology into motion is in essence a capitalist method, and such method cannot make the masses participate in economic management as befitting the masters that they are.

The Taaen work system makes all economic functionaries accomplish the economic tasks at hand by the method of going among the producer masses and stepping up political work, work with people, not by the method of issuing orders and instructions; and this enables the masses to give full play to their revolutionary fervor and creative positiveness with heightened awareness as the masters of enterprise management.

Thus the masses have been made the actual masters of economic management by embodying the basic principle of socialist economic management, and this in itself constitutes a revolution that occurred in the process of thoroughly doing away with the old economic management order and replacing it with a new socialist economic management order on a full scale.

Again, the establishment of the Taaen work system was a historic event which ushered in the new beginning of socialist economic management by enabling us to hold fast to the revolutionary principles of the working class in economic management and manage and operate the economy in a scientific and rational manner to suit the intrinsic nature of the socialist system. Adhering to the revolutionary principles of the working class in economic management and managing and operating the economy in a scientific and rational manner to suit the essential characteristics of the socialist system is one of the important problems in protecting and fulfilling the basic demands and interests of the working class and the masses in socialist economic management while giving full play to the strength and superiority of the socialist economic system. The whole history of socialist economic construction indicates that when the basic demands and interests of the masses are protected in socialist economic management and the economy is managed and operated in a scientific and rational manner consistent with the intrinsic nature of the socialist system, we can accelerate socialist economic construction by overcoming whatever obstacle and ordeal; but this failing, it will be impossible to properly operate the socialist economy. The environment and conditions may vary in the process of managing and operating the socialist economy, but there can be no

change in the revolutionary position of realizing the independent stand and attitude of the working class and the working masses, nor can there be any violation of the fundamental principle of managing and operating the economy in a scientific and rational manner to suit the intrinsic nature of the socialist system.

An important means for holding fast to the revolutionary principles of the working class in economic management and managing and operating the economy in a scientific and rational manner to suit the intrinsic nature of the socialist system lies in correctly implementing the basic principle of socialist economic management. The basic principle of the socialist economic management is one of correctly combining political guidance with economic and technical guidance, uniform state guidance with the creativeness of each unit, democracy with unitary command, and political and moral incentives with material incentives. Clarified in this principle are the form, substance, and method of economic management designed to protect the basic demands and interests of the working class, organize and mobilize the working masses in socialist economic construction, and ensure the scientific and rational qualities of production and management activities to suit the nature of socialist economic construction and the inevitable demands of socialist economic development through a correct combination of party leadership and the centralized state guidance with the mass line. Only through the correct implementation of the basic principle of socialist economic management is it possible to smoothly solve problems that arise in economic management, in a manner consistent with the revolutionary principles of the working class and the intrinsic nature of the socialist system.

The Taean work system enables us to adhere to the revolutionary principle of the working class in economic management and manage and operate the economy in a scientific and rational manner to suit the revolutionary principles of the working class by translating the basic principle of socialist economic management into reality.

The Taean work system firmly ensures political leadership over economic activities through the collective guidance of the party committee and has the advantage of organically combining political guidance with economic and technical guidance. This enables us to set and implement the directions and methods for economic development always in a manner consistent with the basic demands and interests of the working class and the masses and organize and execute production and management activities in a scientific and effective manner on the basis of the objective economic laws and accurate economic calculations.

The Taean work system in particular combines centralized state guidance with the mass line in planning and establishing the kind of system of order by which the chief engineers versed in technology become the chiefs of staff with a uniform grip on all tasks directly related to production and provide overall guidance in that

capacity. By doing so, the system makes it possible to ensure balance in the planning of the socialist economy and strengthen scientific and technical guidance in production. The system of a planned national economic management and operation system and the uniform and concentrated production guidance system created by the Taean work system play an active part in the rational utilization of all factors of production, such as manpower, equipment, raw materials, and supplies; in realizing socialist reproduction on a much expanded scale by making production and distribution, accumulation and consumption in a planned manner; and in increasing the efficiency in production through a close combination of science and technology with production.

The Taean work system also has an advantage in ensuring production in a rational manner by establishing a correct order by which the economic levers can be properly utilized to suit the basic principle of socialist economic management. In conformity with the essential characteristics of socialist economic management, the Taean work system in particular, regards the heightened revolutionary fervor and creative positiveness of the workers as the basic driving force for socialist economic development, and on the basis of giving priority to political work aimed at constantly enhancing this fervor and positiveness, enables us to correctly utilize the economic levers—which reflect the transitory nature of socialist society—as the means of ensuring the quality of planning and efficiency in production. By so doing, the Taean work system enables us to use these economic levers to give full play to the superiority of the socialist system and contribute to ensuring planned production in a rational manner.

Again, the establishment of the Taean work system was a historic event which ushered in the new beginning of socialist economic management by embodying the collectivist principle of “one for all, all for one,” in conformity with the collectivist characteristics of socialism.

The dear leader Comrade Kim Chong-il pointed out as follows:

“...With the Taean work system established has come to be brought into play the ethos of helping and leading each other between superiors and subordinates, between producers, between work teams, between work shops in enterprise management. In addition, producers have come to work with a heightened revolutionary fervor and initiatives, instead of working like hired hands. The creation of the Taean work system may be said a revolution in the area of economic management which brought about a radical transition from the old economic management system to the socialist, communist economic management system.”

Socialist society is based on collectivism, and the basis of socialist relations in it is unity and cooperation. Only by unitarily organizing the economic activities of the collective and individual workers and realizing relations of comradesly unity and cooperation in accordance with the

economic management order based on collectivism can socialist economic management ensure independent and creative economic activities for the masses and give maximum play to the strength and potential of the socialist economy based on collective ownership.

Any bolstering of individualism and egoism in socialist economic management rather than solidifying and developing relations of unity and cooperation based on collectivism would bring on the serious consequence of restoring capitalism in the end. Collectivism and individualism are diametrically opposed to each other, and the socialist economy can be successfully managed and operated only on the basis of collectivism.

The essential nature of collectivism lies in that all members of the collective help and lead one another, sharing their fate and fortunes together, under the slogan "One for all, all for one!" Collectivism gives the first priority to the interests of the collective, and while thoroughly catering to these interests, also protects the interests of all members belonging to the collective.

The Taean work system is a superb enterprise management system which well caters to the interests of the individual on the basis of catering to the interests of the social collective as a matter of priority to suit the demands of collectivism, and which holds the unity and cooperation of the social collective as its basis, and while solidifying this unity and cooperation, makes all members of the collective bring their initiatives into full play. The Taean work system, in particular, thoroughly embodies the principle of having the upper echelon assist the lower echelon in the whole spectrum of economic management, ranging from political work and work with people, to formulating plans, giving guidance in production, ensuring the provision of raw materials and supplies, and providing logistic support. The work order of having the upper echelon assist the lower echelon in economic management has a definite advantage in making the upper and lower echelons closely cooperate with each other with one accord as comrades and in developing socialist cooperative production. In addition, it makes all workers work with heightened revolutionary enthusiasm and initiatives in order to promote the common interests of the collective and society, realizing that they have their individual stakes in the interests of the collective. At the same time, the Taean work system enables us to excellently implement the collectivist principle in economic management by making use of materialistic incentives, economic relations relative to commodity production and circulation, the law of value and other laws and propositions which exist in relation to the transitory nature of socialist society, as a means for better realizing relations of unity and cooperation based on collectivism and developing the socialist planned economy.

This indicates that the establishment of the Taean work system was a historic event that brought on a radical shift to the communist economic management system by

embodying the collectivist principle of "one for all, all for one" in economic management.

The past 30 years since the establishment of the Taean work system have been a brilliant course on which we have achieved miracle after miracle, innovation after innovation in socialist economic construction by managing and operating the economy in our own way under the sagacious leadership of the party and the leader. Through the course of struggle to establish the Taean work system, we have been able to thoroughly do away with the residues of the capitalist economic management order in our country, and fully establish our unique economic management system which suits the intrinsic nature of the socialist system, and vigorously accelerate the struggle to glorify and perfect our socialism by giving full play to the superiority and vitality of the socialist economic system based on collective ownership.

With the thorough implementation of the Taean work system, it has become possible to firmly secure party leadership over economic construction, excellently realize the system of democratic centralism, and manage and operate the economy in a scientific and rational manner to suite the intrinsic nature of the socialist system. In particular, radical change has taken place in the ideological and moral features of the people and in their work style, with the result that the collectivist and communist life ethos of helping and leading one another for the sake of the party and revolution, the collective and society, is being brought into full play among the workers.

With the changes in the ideological and moral features and in the work style of the workers and the constant improvement in the enterprise management brought about by the establishment of the Taean work system, we have achieved really prodigious successes in socialist economic construction. Through a thorough implementation of the Taean work system, our people were able to complete in only 14 years the industrialization program which would have taken other nations a whole century, or even several centuries to accomplish, and also able to solidly consolidate the foundation of a self-sufficient national economy and increase industrial production at a high speed each year. Even in the recent period during which the antisocialist maneuvers of the imperialists and reactionaries became all the more brazen and socialism experienced temporary difficulties in the international arena, our people have been able to vigorously move forward in economic construction on the straight road, without the slightest deviation and meandering, holding aloft the banner of socialism. The major factor behind this feat was the thoroughgoing implementation of the Taean work system under the sagacious leadership of the party and the leader.

Historical experience in solving problems related to socialist economic management incontrovertibly proves that our own unique economic management form, namely, the Taean work system, is the most legitimate and superb economic management system thoroughly

embodying the basic theory, principle, and method of socialist economic management. With a firm grip on the Taean work system, which has proven its legitimacy and vitality to the fullest through practice, we must achieve a continual upswing in socialist economic construction through the thorough implementation of this system.

Functionaries and workers should, above all, take immense pride in our socialist economic management system based on the Taean work system, and with this pride, give full play to the revolutionary ethos of resolutely defending and thoroughly implementing it without the slightest wavering, come whatever strong wind may.

At present the struggle to defend and implement the Taean work system is a very important task designed to give full play to the superiority of our own type of mass-centered socialism by speeding up socialist economic construction and to adhere to the principle of socialism to the end in the realm of economic management by blocking the infiltration of the capitalist, revisionist tide. All functionaries and workers should more keenly realize that the Taean work system is the most legitimate and superb economic management system which accords with the intrinsic nature of the socialist system, and resolutely defend and implement it by demonstrating the heightened revolutionary spirit, with a firm faith in party policy, under whatever complex environment and condition.

Functionaries and workers should in particular heighten their guard against the imperialists' maneuvering to force the capitalist market economic system on others under the pretext of what they call the inefficiency of socialist economy, and should always thoroughly defend and implement to the end the basic theory and principle of socialist economic management embodied in the Taean work method.

In addition, efforts should be made in all branches and units of the national economy to improve economic guidance and management in accordance with the demands of the Taean work system.

Improving economic guidance and management in accordance with the demands of the Taean work method arises as a more urgent problem than ever at this juncture, when the scale of the economy has increased, the level of technological provisions in production has improved, and the linkages between the branches and units of the economy and among the reproduction links have become all the more complex. To stabilize production at a high level by fully utilizing the productive potential put in place in our self-sufficient socialist

national economy and demonstrate the legitimacy and superiority of our own unique socialist economic management system more vigorously, we need to constantly improve economic guidance and management to suit the demands of the Taean work system.

In all branches and units of the national economy, the collective leadership of the party committees should be strengthened so that party functionaries and administrative economic functionaries, technicians and producers may closely cooperate with each other and smoothly accomplish each economic task at hand by giving full play to their sense of responsibility and initiatives. In particular, the role of administrative economic functionaries must be enhanced in economic management so that they may establish a strict system and discipline; strengthen discipline in planning, manpower administration, and production; and closely coordinate in planning economic organizational work in accordance with the principle of giving priority to technological development and improving the quality of products.

To thoroughly implement the Taean work system, it is also necessary to constantly improve the enterprise management standard of economic guidance functionaries.

The reality of the current vigorous thrust in socialist economic construction demands that economic guidance functionaries decisively improve their enterprise management standard. Unless functionaries keep pace with developing reality, they would not be able to correctly handle the varied and complex circumstances they encounter in the practice of socialist economic management, in a manner consistent with the intentions of the party, nor to improve all aspects of enterprise management, such as production management, technical management, equipment management, raw materials management, and financial management, in accordance with the demands of the Taean work system.

All economic guidance functionaries should arm themselves airtight with the theory of socialist economy clarified by our party, acquire a rich knowledge of enterprise management, and constantly improve their enterprise management standard in conformity with the objective economic laws and developing reality.

All functionaries and workers should launch as one into the struggle for defending and implementing the Taean work system and improve their guidance and management activities for the socialist economy, and thereby successfully accomplish the grand program for socialist economic construction laid down by the party and continually glorify our people-centered socialist system embodying the chuche ideology.



### Political and Ideological

#### **It Is Revolutionary Warriors' Prime Duty To Defend and Protect the Party and Leader**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 9-14*

[Article by Chang Song-u; not translated]

#### **Party Leadership Is Basic Element in Displaying Superiority of Socialist System**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 15-20*

[Article by Kim Hak-pong; not translated]

#### **Chuche-Oriented Stand Is Basic Stand Which Must Be Maintained in Revolution and Construction**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 21-26*

[Article by Pak Sung-paek; not translated]

#### **Carrying Out Ideological Revolution Vigorously Is Firm Guarantee for Permeating Society With Single Ideology**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 27-31*

[Article by Sn Hyon-u; not translated]

#### **Intensifying Revolutionary, Class Indoctrination Is Important Demand for Victorious Advance of Socialism**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 32-36*

[Article by Chang Sin-yong; not translated]

### **Revolutionary Tradition and Party Construction**

#### **Historic Mingyuehkon Conference Which Declared Beginning of Armed Anti-Japanese Struggle**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 37-42*

[Article by Yi Chang-su; not translated]

#### **Establishing Revolutionary Working Method Is Important Demand for Strengthening Blood Ties Between Party and People**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 43-48*

[Article by Cha Mun-pin; not translated]

### Economic Construction

#### **Effecting Great Revolutionary Upsurge in Socialist Construction by Maximizing Production and Conservation Is Our People's Traditional Spirit**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 49-54*

[Article by Yi Tae-yon; not translated]

#### **Displaying Superiority of Socialist Commerce Highly Is Important Guarantee for Improving People's Standard of Living**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 55-59*

[Article by Han Chang-kun; published in FBIS-EAS-92-042, 3 Mar 92, pp 21-25]

#### **Great Vitality of Mass Facilities Management Campaign**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 60-64*

[Article by Ho Yun; not translated]

### Cultural Construction

#### **Shining Achievement Won in Creating Work of Historic Theme**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 65-69*

[Article by Pak Chun-myong; not translated]

### Experiential

#### **County, Party Committee Experience Gained in Implementing Party Slogan 'Serving the People!'**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 70-74*

[Article by Yu Chae-myong; not translated]

#### **Political Work of Party Organizations To Educate Party Members and Working People With Examples of Loyalty to Party and Leader**

000000000 *Pyongyang KULLOJA in Korean No 12, Dec 91, pp 75-80*

[Article by Han Cho-ung; not translated]

**Fatherland's Reunification**

**Line of Grand National Unity Is Most Adequate  
Fatherland Reunification Method Which Is Based  
on Chuche-Oriented Outlook on Nation**

*000000000 Pyongyang KULLOJA in Korean No 12,  
Dec 91, pp 81-85*

[Article by Chong I-kun; not translated]

**South Korea**

**South Korean Puppet Regime Is Sycophantic  
Pro-U.S. Regime**

*000000000 Pyongyang KULLOJA in Korean No 12,  
Dec 91, pp 86-90*

[Article by Kim Hyong-yong; not translated]

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