

aspects of matters pertaining to NATO; and

- 2. Keeps the Secretary of State informed of all USNATO activities resulting from this Directive.
- C. The Defense Advisor, USNATO, shall be the senior civilian Department of Defense official serving on the staff of the U.S. Ambassador to NATO. He will advise and assist the U.S. Ambassador to NATO in the formulation, coordination, and presentation of Department of Defense policies pertaining to NATO.
- D. The Senior Civilian Representative of the Secretary of Defense in Europe shall be the same person as the Defense Advisor, USNATO. In this role he will advise and assist the Secretary of Defense in the formulation, coordination, and presentation of Department of Defense policy in Europe.

III. FUNCTIONS

- A. In carrying out the above responsibilities on behalf of the Secretary of Defense, the U.S. Ambassador to NATO:
 - 1. Presents approved DoD positions, policies, plans and programs to the North Atlantic Treaty Organization and to NATO countries as appropriate.
 - 2. Evaluates proposed plans, positions, policies and programs affecting DoD, and submits, as he deems appropriate, recommendations to the Secretary of Defense.
- B. The Defense Advisor, USNATO, shall:
 - 1. Assist the U.S. Ambassador to NATO in carrying out the above responsibilities and functions.
 - 2. Coordinate DoD plans, positions, policies and programs, as directed by the U.S. Ambassador to NATO.
 - 3. Plan, recommend and coordinate Department of Defense participation in NATO security matters.
- C. SECDEFREPEUR, in his role as Senior Civilian Representative of the Secretary of Defense in Europe, shall plan, recommend, coordinate and monitor DoD programs as directed by the Secretary of Defense.

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IV. <u>RELATIONSHIPS</u>

- A. The Assistant Secretary of Defense (ISA) shall provide overall policy guidance to USNATO on behalf of the Department of Defense.
- B. The Director of Defense Research and Engineering, the Assistant Secretaries of Defense and the General Counsel shall provide USNATO with technical advice, direction and policy guidance within their respective fields of responsibility consistent with A., above.
- C. The U.S. Ambassador to NATO may communicate with the Secretary of Defense directly, through ASD(ISA) or through the Defense Advisor, USNATO, as he deems appropriate.
- D. The Defense Advisor, USNATO, will normally communicate with the Secretary of Defense through ASD(ISA). This shall not preclude direct communication with the Secretary of Defense when exigencies require.
- E. SECDEFREPEUR will normally communicate with the Secretary of Defense through ASD(ISA). This shall not preclude direct communication with the Secretary of Defense when exigencies require.
- F. In carrying out the functions in III B. and C., above, the Defense Advisor, USNATO/SECDEFREPEUR shall be assisted by such Department of Defense personnel as may be assigned by the Secretary of Defense.
- G. Administrative and logistical support for USNATO will be provided by the United States European Command, NATO/SHAPE Support Group (US) and/or the American Embassy, Brussels, Belgium, in accordance with agreements and arrangements for such matters.

V. AUTHORITIES

In carrying out the functions in III B. and C., above, the Defense Advisor, USNATO/SECDEFREPEUR is hereby specifically delegated authority to:

A. Request personnel, administrative and logistical support within Europe from the appropriate military commands and other Department of Defense components, as required and available, in order to perform the responsibilities assigned by this Directive. B. Using established support agreements and arrangements, procure locally by contract or other proper means personal services, supplies, equipment and such other services as may be necessary in the performance of responsibilities and functions assigned by this Directive.

VI. EFFECTIVE DATE

This Directive is effective upon publication.

Secretary of Defense

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