



Department of Defense  
**DIRECTIVE**  
**AD-A272 410**



UDDA  
September 11, 1989  
NUMBER 5000.49

USD(A)

SUBJECT: Defense Acquisition Board

- References:
- (a) DoD Directive 5000.49, subject as above, September 1, 1987 (hereby canceled)
  - (b) DoD Directive 5134.1, "Under Secretary of Defense (Acquisition)," August 8, 1989
  - (c) DoD Directive 5000.1, "Major and Non-Major Defense Acquisition Programs," September 1, 1987 (under revision)
  - (d) DoD Instruction 5000.2, "Defense Acquisition Program Procedures," September 1, 1987 (under revision)
  - (e) Office of Management and Budget (OMB) Circular No. A-109, "Major System Acquisitions," April 5, 1976
  - (f) DoD Directive 5105.18, "DoD Committee Management Program," March 20, 1984

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A. REISSUANCE AND PURPOSE

This Directive reissues reference (a); implements relevant portions of references (b) through (f); and establishes the Defense Acquisition Board (DAB) with functions, responsibilities, and authorities, as prescribed herein. The purpose of this Directive is to strengthen, streamline, and discipline the Department of Defense Acquisition System.

B. DEFINITIONS

1. Defense Acquisition Executive (DAE). The Under Secretary of Defense (Acquisition) (USD(A)) is the DAE and has full responsibility for supervising the performance of the Department of Defense Acquisition System and enforcing the policies and provisions contained in DoD Directive 5000.1 (reference (c)), DoD Instruction 5000.2 (reference (d)), and OMB Circular No. A-109 (reference (e)).

2. Department of Defense Acquisition System. A single uniform system whereby all equipment, facilities, and services are planned, designed, developed, acquired, maintained, and disposed of within the Department of Defense. The system encompasses establishing and enforcing policies and practices that govern acquisitions, to include documenting mission needs and establishing performance goals and baselines; determining and prioritizing resource requirements for acquisition programs; planning and executing acquisition programs; directing and controlling the acquisition review process; developing and assessing logistics implications; contracting; monitoring the execution status of approved programs; and reporting to Congress.

3. DoD Components. The Office of the Secretary of Defense (OSD); the Military Departments; the Joint Chiefs of Staff (JCS); the Joint Staff; the

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Unified and Specified Commands; the Defense Agencies, to include the Strategic Defense Initiative Organization (SDIO); and DoD Field Activities.

C. MISSION

The DAB is the senior advisory body to the USD(A) to advise the USD(A) in enforcing policies and procedures governing the operations of the DoD Acquisition System. The DAB is the primary forum to advise the USD(A) on the following matters:

1. Mission needs approved by the Joint Requirements Oversight Council (JROC) for Milestone 0 DAB Review and possible Concept Exploration/Definition study efforts. The DAB will review at least once each year new mission needs approved by the JROC for possible Milestone 0 approval.

2. Milestone I through IV decision point reviews and program reviews of major defense acquisition programs subject to DAB review under DoD Directive 5000.1 (reference (c)). The purpose of these reviews shall be to ensure that every program is ready to proceed into more advanced stages of development or production prior to receiving Milestone approval and that proposed program plans for subsequent stages are consistent with sound acquisition management practices.

D. DAB MEMBERSHIP AND MEETING ATTENDANCE

1. The members of the DAB are:

- a. Under Secretary of Defense (Acquisition)(Chair).
- b. Vice Chairman, Joint Chiefs of Staff (Vice Chair).
- c. Director, Defense Research and Engineering.
- d. Service Acquisition Executive, Army.
- e. Service Acquisition Executive, Navy.
- f. Service Acquisition Executive, Air Force.
- g. Assistant Secretary of Defense (Program Analysis and Evaluation).
- h. Comptroller, Department of Defense.
- i. Director, Operational Test and Evaluation.
- j. Chair of the cognizant DAB Committee, as appropriate.

2. In addition to the DAB members, the DAB Executive Secretary shall attend all DAB meetings. The DAB Chair will invite the responsible Program Manager (PM) and Program Executive Officer (PEO) to the DAB review sessions.

3. The DAB Chair may invite representatives from DoD Components or other Government Agencies to participate in DAB activities on a case-by-case basis if the Chair determines that the presence of the representative is appropriate because of the specific issues under consideration. The DAB chair shall invite the Under Secretary of Defense for Policy and the Assistant Secretary of Defense (Force Management and Personnel) to participate in DAB activities, including DAB committee and working group activities, whenever those activities affect matters within their respective responsibilities.

E. RESPONSIBILITIES AND AUTHORITIES

1. The DAB Chair, shall:
  - a. Direct and supervise the operations of the DAB.
  - b. Schedule and preside at DAB meetings.
  - c. Ensure that agendas and supporting documents to be considered by the DAB are prepared and distributed well in advance of scheduled meetings.
  - d. Ensure that issues are addressed comprehensively.
  - e. Designate a DAB Executive Secretary to provide administrative support for DAB operations and proceedings.
  - f. Ensure that appropriate reports, documents, and records of DAB activities are prepared.
  - g. Establish standing Acquisition Committees and ad hoc working groups as required to support the DAB mission. These committees and working groups shall be established only when essential to the effective functioning of the DAB. They shall have no authority to supervise programs or issue programmatic directives to DoD components.
  - h. Prepare and sign charters for the DAB Acquisition Committees and terms of reference for the ad hoc working groups reporting directly to the DAB.
  - i. Select the Chairs of the DAB Acquisition Committees and ad hoc working groups and designate the DoD Components to participate in these committees and groups.
2. The authority of the Vice Chairman, JCS as DAB Vice Chair shall consist of:
  - a. Providing the views of the JROC on mission needs and performance goals and baselines at each milestone, as appropriate.
  - b. Conducting requirements analyses in support of affordability assessments and investment area analyses at the request of the DAB Chair.

c. Chairing meetings of the DAB when the DAB Chair is absent.

d. Representing the Chairman, Joint Chiefs of Staff and commanders of the Unified and Specified Commands on acquisition and requirements matters, as appropriate.

4. DAB members shall:

a. Advise the USD(A) on enforcing the provisions and requirements of DoD Directive 5000.1 (reference (c)), DoD Instruction 5000.2 (reference (d)), and Acquisition Decision Memoranda (ADMs).

b. Conduct analyses of matters addressed by the USD(A) as appropriate.

c. Make recommendations as appropriate to the USD(A) regarding milestone decisions and program-specific exit criteria to be reflected in ADMs.

F. OPERATION AND ADMINISTRATION

1. The DAB shall operate under the direction of, and report and make recommendations to, the USD(A).

2. The DAB shall operate under the policies and provisions prescribed in references (b) through (f).

G. EFFECTIVE DATE

This Directive is effective immediately.

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Donald J. Atwood  
Deputy Secretary of Defense