



UNITED STATES AIR FORCE

OGGPATIONAL SURVEY REPORT



TACTICAL AIR COMMAND AND CONTROL CAREER LADDER

AFSC 275X0

AFPT 90-275-353

MAY 1987

OCCUPATIONAL ANALYSIS PROGRAM USAF OCCUPATIONAL MEASUREMENT CENTER AIR TRAINING COMMAND RANDOLPH AFB, TEXAS 78150-5000

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PREFACE

This report presents the results of an Air Force occupational survey of the Tactical Air Command and Control (AFSC 275X0) career ladder. Authority for conducting specialty surveys is contained in AFR 35-2. Computer products used in this report are available for use by operations and training officials.

Lieutenant Fred Ward developed the survey instrument, Ms Olga Velez provided computer programming support, and Ms Linda Sutton provided administrative support. Ms Faye Shenk and Lieutenant Mary Pearch analyzed the data and wrote the final report. This report has been reviewed and approved for release by Lieutenant Colonel Charles D. Gorman, Chief, Airman Analysis Branch, Occupational Analysis Division, USAF Occupational Measurement Center.

Copies of this report are distributed to Air Staff sections, major commands, and other interested training and management personnel. Additional copies may be requested from the Occupational Measurement Center, Attention: Chief, Occupational Analysis Division (OMY), Randolph AFB, Texas 78150-5000.

RONALD C. BAKER, Colonel, USAF Commander USAF Occupational Measurement Center JOSEPH S. TARTELL Chief, Occupational Analysis Division USAF Occupational Measurement Center

SUMMARY OF RESULTS

- 1. Survey Coverage: The Tactical Air Command and Control career ladder was surveyed to obtain a current data base for training management. The inventory was completed by 475 military personnel (84 percent of eligible 275X0 members). Major commands are well represented in the survey sample.
- 2. Career Ladder Structure: Five major job areas were identified within the AFSC 275XO career ladder. These job areas are Tactical Air Command and Control Personnel, Airborne Personnel, Air Support Operations Personnel, Instructors, and Managers. Job incumbents in all five areas are performing a common core of tasks, with the Tactical Air Command and Control job area being the core job. The other four job areas represent very small, specialized groups which comprise only a small segment of the career ladder population.
- 3. <u>Career Ladder Progression</u>: All members of the AFSC 275X0 career ladder basically perform a technical job up through the 9-skill level. Management level duties are not fully assumed until job incumbents reach the 27500 (CEM) level.
- 4. <u>Career Ladder Documents</u>: AFR 39-1 Specialty Descriptions for all levels should be reviewed. Descriptions for both the specialists and technicians did not mention setting up and tearing down communication equipment or any airborne job function. The specialty description for AFSC 27590/00 did not adequately cover the technical job found at the 9-skill level.
- 5. <u>Training Analysis</u>: The AFSC 275XO Specialty Training Standard (STS) and the <u>Plan of Instruction</u> (POI) generally were accurate; however, each had unreferenced tasks which should be reviewed for possible coverage.
- 6. <u>Implications</u>: Overall, the AFSC 275XO career ladder is very homogeneous in terms of jobs and tasks performed. AFR Specialty Descriptions generally were accurate; however, deficiencies were noted in all and a review is recommended. Training documents generally were well supported, but again, they need to be reviewed for completeness. Job satisfaction has shown steady improvement since the 1979 survey. Write-in comments indicate a continuing problem with support for vehicle maintenance and a desire for more responsibility for air strikes.

OCCUPATIONAL SURVEY REPORT TACTICAL COMMAND AND CONTROL CAREER LADDER (AFSC 275X0)

INTRODUCTION

This is a report of an occupational survey of the Tactical Air Command and Control career ladder completed by the USAF Occupational Measurement Center in April 1987. The career ladder was previously surveyed in 1979. The survey was conducted in response to a request from the Training Development Services Division of the USAF Occupational Measurement Center to provide data which will be useful in the preparation of career ladder training development Plans. Keyrords. Job analysis, an force training, an force personnel, Personnel development, Skills

Background

The AFSC 275XO career ladder was created in April 1977 when AFSC 304X4 personnel involved with the Radio Operator Maintenance and Driver (ROMAD) function were moved from the AFSC 304X4 career ladder and placed in a new career ladder of their own, AFSC 275XO. In 1979, the title of the career ladder was changed to its present title.

The majority of AFSC 275X0 members are stationed on army bases, where they advise Air Force and Army personnel on the use of tactical air rescurces and assist air liaison officers (ALO) or forward air controllers (FAC) in tactical air mission planning. They set up, operate, and maintain mobile communication equipment, as well as operate and maintain vehicles and trailers. Performing field duties, maintaining logs and records, performing airborne duties, supervising personnel, and conducting OJT are also responsibilities of Tactical Air Command and Control personnel.

Primary entry into the career ladder is through a 14-week resident training course (E3ABP27530) at Hurlburt Field FL. The instruction areas covered are tactical radio operations, ground environment training, close air support mission planning and control, military driver's license course VI and road test, and M-16 qualification training. Completion of a basic survival course is also desirable.

SURVEY METHODOLOGY

Data for this survey were collected using Job Inventory AFPT 90-275-353 dated July 1986. To develop the inventory, pertinent career ladder documents, the previous OSR, and the previous inventory were reviewed. A tentative task list was then validated through personal interviews with subject-matter experts in operational units at the following bases:

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BASE

REASON FOR VISIT

Hurlburt Field 275XO Air Ground Operations School

Ft Hood Recommended by school personnel; has an

Armor Division

Ft Lewis Frequent training (2 times/month vs

Ft Hood at 2 times/year).

Ft Bragg Had the most jump qualified personnel

(P275X0) and was recommended by Ft

Hood and Ft Lewis personnel

Ft Carson Armor, mechanized, and infantry

division; different mission and new tasks. Actual wartime experience due to "Reforger" mission in Honduras.

Bergstrom AFB TACP personnel here with a different

mission than most 275XOs.

The resulting inventory listed 569 tasks grouped into 13 duty headings and a number of background questions asking for information about duty title, organizational level of assignment, duty AFSC, time in service, time in career ladder, job satisfaction, schedule, equipment and vehicles used, and air liaison officer/forward air controller duties.

Survey Administration

From July through October 1986, Consolidated Base Personnel Offices in worldwide operational units administered the surveys to 568 members of this career ladder. Participants were selected from a computer-generated mailing list provided by the Air Force Human Resources Laboratory.

All individuals who filled out an inventory completed an identification and biographical information section first. Next, they went through the booklet and checked each task performed in their current job. Finally, they went back and rated each task they had checked on a 9-point scale reflecting relative time spent on each task compared to all other tasks. Ratings ranged from 1, which indicated a very small amount of time spent, to 9, which indicated a very large amount of time spent. The relative percent time spent on tasks for each inventory was computed by first totaling all rating values on the inventory. Then the rating for each task was divided by this total and the result multiplied by 100. The percent time spent ratings from all inventories were combined and used with percent member performing values to describe the various groups in the career ladder.

Survey Sample

Because the career ladder was fairly small, all eligible AFSC 275XO personnel were asked to complete the survey. Personnel who had not held the DAFSC for at least 6 weeks, had not been working in their present job for at least 6 weeks, or were in PCS status were not considered eligible. For this study, 568 DAFSC 275XO personnel were asked to complete the inventory. Four hundred seventy-five respondents were included in the final sample. This represents 84 percent of those eligible. Table 1 shows how the sample compared to the actual population of the career ladder in terms of the distribution across MAJCOMs. These data indicate a good representation of the career ladder population in the final survey sample.

Task Factor Administration

Job descriptions alone do not provide sufficient data for making decisions about career ladder documents or training programs. Additional task factor information is needed for a complete analysis of the career ladder. To obtain the needed task factor data, selected senior personnel completed either a training emphasis (TE) or task difficulty (TD) booklet. These booklets were processed separately from the job inventories, and the TE and TD data were used in several analyses discussed later in this report.

Training Emphasis (TE). Training emphasis is the amount of structured training that first-term DAFSC 275XO personnel need to successfully perform tasks. Structured training is defined as training provided by resident technical schools, field training detachments (FTD), mobile training teams (MTT), formal OJT, or any other organized training method. Forty-six experienced Tactical Air Command and Control personnel completed TE booklets. They rated the tasks in the inventory on a 10-point scale ranging from no training required (0) to much structured training required (9). Interrater reliability (as assessed through components of variance of standard group means) was .96, which indicates very high agreement among raters.

When TE ratings are used with other information, such as percent members performing and task difficulty, they can provide insight into training requirements and help validate the need for organized training for the career ladder.

Task Difficulty (TD). Task difficulty is defined as the length of time the average airman takes to learn how to perform a task. Forty-eight experienced personnel rated the difficulty of the tasks in the inventory on a 9-point scale ranging from 1 (easy to learn) to 9 (very difficulty to learn). Ratings were adjusted so tasks of average difficulty would have a value of 5.0. Interrater reliability was .92, which indicates good agreement among raters.

TABLE 1

COMMAND REPRESENTATION OF AFSC 275X0 SURVEY SAMPLE

COMMAND	PERCENT OF ASSIGNED*	PERCENT OF SAMPLE
TAC	55	58
USAFE	29	25
PACAF	11	11
AAC	2	2
ATC	2	3

Total Assigned* - 763
Total Number Eligible - 568
Total in Sample - 475
Percent of Assigned - 62%
Percent of Eligible - 84%

* As of July 1986

SPECIALTY JOBS (Career Ladder Structure)

A USAF occupational analysis begins with an examination of the career ladder structure. This analysis is based on what personnel are doing in the ladder as determined from task responses, in contrast to official career ladder document definitions of their job. The job structure for the Tactical Air Command and Control career ladder was determined by performing a job type analysis of 475 survey respondents from the AFSC 275XO career ladder. Based on task similarity and time spent, the jobs performed by Tactical Air Command and Control personnel broke into 11 different jobs. These jobs fell under five major areas (see Figure 1): Tactical Air Command and Control Personnel, which represents the basic job of the career ladder; Airborne Personnel; Air Support Operations Personnel; Instructors; and Managers. These groups are identified below. The group (GRP) number is a reference to computer-printed information. The letter "N" stands for the number of personnel in the group.

I. TACTICAL AIR COMMAND AND CONTROL PERSONNEL (N=325)

- A. Tactical Air Command Party (TACP) Personnel (GRP 83, N=310)
- B. PACAF TACP Personnel (GRP 57, N=8)
- C. CONUS TAC TACP Personnel (GRP 73, N=7)

II. AIRBORNE PERSONNEL (N=31)

- A. TAC Airborne Personnel (GRP 82, N=14)
- B. AAC Airborne Personnel (GRP 113, N=10)
- C. Airborne Rangers (GRP 91, N=7)

III. AIR SUPPORT OPERATIONS PERSONNEL (N=19)

- A. Junior Air Support Operations Personnel (GRP 71, N=13)
- B. Senior Air Support Operations Personnel (GRP 26, N=6)

IV. INSTRUCTORS (GRP 74, N=12)

V. MANAGERS (N=13)

- A. Superintendents (GRP 56, N=8)
- B. Senior Ground Operations and Training Personnel (GRP 31, N=5)

Eighty-eight percent of the survey sample are included within these job groups. The remaining 12 percent performed tasks, or a series of tasks, that did not group with any of the defined job types. Some job titles given by these respondents include: NCOIC CORPS, NCOIC Special Projects Division, Chief Test/Evaluation Branch, and Superintendent Exercise Plans Division.

275XO Specialty Jobs (N=475)

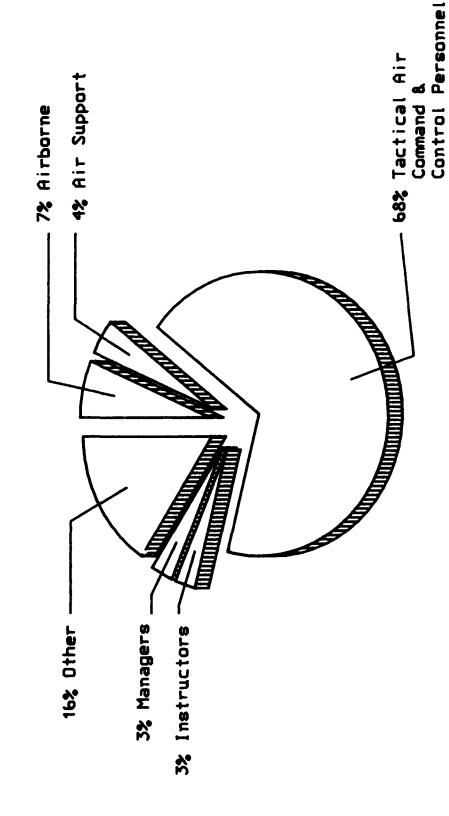


Figure 1

Career Ladder Overview

Overall, the Tactical Air Command and Control career ladder is very homogeneous. All members are performing a large number of common technical tasks relating to performing field duties, setting up, operating, and maintaining communication equipment, operating and maintaining vehicles, trailers, and power-generating equipment, and performing air strike control/air liaison duties. Common tasks performed by members of all job areas include:

perform operator inspections on vehicles operationally check radios fire M-16 rifles for proficiency maintain field gear navigate by vehicle during day operations perform camouflage techniques practice authentication of combat communications practice personal hygiene under field conditions practice personal sanitation under field conditions authenticate radio transmissions locate targets utilizing universal transverse mercator and longitude/latitude systems

The following paragraphs offer a brief description of each of the five major job areas identified in this analysis. Task lists for each of these job areas and specific job groups are given in Appendix A. Selected background information is provided for the job areas in Table 2 and for specific jobs in Table 3. Tables 4 and 5 show the relative percent time members spend in each duty area.

Job Descriptions

I. TACTICAL AIR COMMAND AND CONTROL PERSONNEL. Comprising 68 percent of the survey sample, this major job area is essentially the core job of the AFSC 275XO career ladder. These people perform the general tasks discussed in the career ladder overview, but they spend 16 percent of their time performing vehicle, trailer, and power-generating system operating maintenance, compared to less than 7 percent for the other jobs. In addition, they spend significantly more time than other jobs on communication equipment maintenance. Common tasks performed include:

perform camouflage techniques
remove antennas
wash vehicles
perform corrosion control on vehicles
operationally check radios
authenticate radio transmissions
fire M-16 rifles for proficiency
transmit close air support requests

TABLE 2
SELECTED BACKGROUND DATA FOR 275XO CAREER LADDER STRUCTURE GROUPS

		<u></u>	UNCTIONAL AREA	AS	
	TACP	AIRBORNE	AIR SUP OP	INST	MANAGERS
NUMBER IN GROUP	325	31	19	12	13
PERCENT OF TOTAL SAMPLE	68% 53%	7% 48%	4% 37%	2%	3 39%
PERCENT IN CONUS		40%	37%	100%	
DAFSC DISTRIBUTION (PERCENT RESPONDE	ING)				
27530	14%		-	-	-
27550	72%	58%	84%	83%	8%
27570	11% 2%	36% 6%	16%	17%	5 4% 15 %
27590 27500	Z //s	0.4	-	-	23%
AVERAGE GRADE	E-4	E-5	E-4,E-5	E-5	E-7
AVERAGE MONTHS IN CAREER LADDER	45	68	60	88	137
AVERAGE MONTHS IN SERVICE	71	100	73	104	242
PERCENT FIRST ENLISTMENT	49%	42%	32%	<u>-</u>	
PERCENT AIRBORNE (P PREFIX)	7%	87%	•	17%	8%
PERCENT SUPERVISING	33%	42%	32%	_	77%

TABLE 3

SELECTED BACKGROUND DATA FOR 275XO CAREER LADDER STRUCTURE GROUPS

		TACP	ł	V	AIRBORNE	ļ	AIR SUP	do d	INST	MANAGERS	RS
	6RP	GRP 57	GRP 73	GRP 82	E E	GRP 91	GRP 7.1	GRP 26	GRP 74	GRP 56	GRP 31
NUMBER IN GROUP PERCENT OF TOTAL SAMPLE PERCENT IN CONUS	310 65% 54%	1 12 00 14	7 28 1008	14 38 88	10 2% 20%	7 22 1002	13 3% 23%	83 J 6	12 2% 100%	38 % 38 %	2 21 2001
DAFSC DISTRIBUTION (PERCENT RESPONDING) 27530 27550 27570 27590 27500	727 728 728 728 738 748 758	100T	4.8 34.4	186 144 1 1	30% 20% 20%	43% 57% -	1 8 8 1 1 8 8 1 1	67% 33%	838 178 178	50% 38% 38%	20% 60% 20%
AVERAGE GRADE AVERAGE MONTHS IN CAREER LADDER AVERAGE MONTHS IN SERVICE PERCENT FIRST ENLISTMENT	E-4 46 72 49%	E-4 36 47 63%	E-4 28 38 57%	E-3 47 55 57%	E-5,E-7 86 136 10%	E-5 87 136	E-4 53 65 62%	E-5 74 90 17%	E-5 88 104	E-7 149 269 -	E-7 118 199
PERCENT AIRBORNE (P PREFIX) PERCENT SUPERVISING	7% 35%	1 1	1 1	79% 14%	100% 60%	100% 21%	- 15%	67%	17%	12% 100%	40%

TABLE 4

AVERAGE PERCENT TIME SPENT ON DUTIES BY CAREER LADDER STRUCTURE GROUPS (PERCENT MEMBERS RESPONDING)*

FUNCTIONAL AREAS

DUT	DUTIES	TACP (N=325)	AIRBORNE (N=31)	AIR SUP OP (N=19)	INST (N=12)	MANAGERS (N=13)
Å.	ORGANIZING AND PLANNING	ဗ	4	က	က	21
æ	DIRECTING AND IMPLEMENTING	ო	2	S	2	91
ပ	INSPECTING AND EVALUATING	2	2	2	2	13
0.	TRAINING	4	Ø	7	24	Ξ
m,	PERFCRNING ADMINISTRATIVE AND SUPPLY FUNCTIONS	က	2	4	က	∞
ı.	OPERATING VEHICLES	2	2	2	2	2
9	PERFORMING VEHICLE, TRAILER, AND POWER GENERATING SYSTEM OPERATOR MAINTENANCE	16	ĸ	7	4	-
±	SETTING UP AND OPERATING COMMUNICATIONS EQUIPMENT	16	12	22	ω	9
ij	MAINTAINING COMMUNICATION EQUIPMENT	91	თ	6	9	_
٦,	PERFORMING FIELD DUTIES	20	22	71	25	9
χ.	PERFORMING AIR STRIKE CONTROL OR AIR LIAISON DUTIES	13	17	19	01	Q
۲.	PERFORMING GENERAL MILITARY DUTIES	2	2	က	က	4
₹.	PERFORMING AIRBORNE DUTIES	•	6	1	•	_

^{*} Columns may not add up to 100 percent due to rounding - Indicates less than 1 percent

TABLE 5

AVERAGE PERCENT TIME SPENT ON DUTIES BY CAREER LADDER STRUCTURE GROUPS (PERCENT MEMBERS RESPONDING)*

			TACP		A	AIRBORNE		AIR SUP OP	UP OP	INST	MANAGERS	3ERS
		GRP 83	GRP 57	GRP 73	GRP 82	GRP 113	GRP	GRP 7.1	GRP SA	GRP 74	GRP 56	GRP 31
됩	DUTIES	(N=310)	(N=8)	(N=7)	(N=14)	(N=10)	(N=7)	(N=13)	(N=6)	(N=12)	(N=8)	(N=5)
A.	ORGANIZING AND PLANNING	ო	•	•	2	9	7	ო	ις	ო	24	92
æ	DIRECTING AND IMPLEMENTING	4	•	•	ო	9	7	ო	9	ĸ	20	∞
ن	INSPECTING AND EVALUATING	2	•	ı	_	2	7	_	ო	2	15	01
ъ.	TRAINING	4	ო	4	6	9	6	9	œ	24	Ξ	נו
نا اا	PERFORMING ADMINISTRATIVE AND SUPPLY FUNCTIONS	ო	ო	2	2	4	8	4	ო	ო	7	œ
L.	OPERATING VEHICLES	2	4	ო	2	2	2	2	4	2	-	က
.	PERFORMING VEHICLE, TRAILER, AND POWER GENERATING SYSTEM OPERA-TOR MAINTENANCE	91	=	71	7	ည	-	7	ω	4	•	8
Ŧ.	SETTING UP AND OPERATING COMMUNI- CATIONS EQUIPMENT	15	19	19	14	21	œ	22	20	∞	က	=
÷	MAINTAINING COMMUNICATION EQUIP- MENT	11	15	91	14	7	ო	12	2	9	•	4
J.	PERFORMING FIELD DUTIES	19	52	52	22	19	92	71	ည	52	9	91
쟉	PERFORMING AIR STRIKE CONTROL OR AIR LIAISON DUTIES	13	18	Ξ	16	16	20	20	16	01	2	∞
نہ	PERFORMING GENERAL MILITARY DUTIES	2	_	ო	_	2	ო	က	က	က	S)	က
Ξ.	PERFORMING AIRBORNE DUTIES	•	ı	•	7	11	10	1	1	ည	~	•

* Columns may not add up to 100 percent due to rounding - Indicates less than 1 percent

These are mostly junior personnel in their first enlistment. They have an average grade of E-4 and a 5-skill level. About one-third are supervising.

Three distinct jobs were identified within this major job area--Tactical Air Command Party (TACP) Personnel, PACAF TACP Personnel, and CONUS TAC TACP Personnel. They differ in the number of tasks performed, MAJCOM assigned, and percent of time spent in the duties. Tactical Air Command Party (TACP) Personnel (GRP 83) contains the majority of personnel in the career ladder (65 percent). They also perform about three times as many tasks as PACAF TACP personnel and twice as many tasks as the CONUS TACP personnel. A distinguishing feature of the seven PACAF TACP members is that they are spending more time in the performance of air strike control and air liaison duties than the other two jobs in this group.

II. <u>AIRBORNE PERSONNEL</u>. Airborne personnel differ from other job areas in that they spend a large amount of time performing airborne duties in comparison to other groups (see Table 4). The following tasks are examples of the types of duties airborne personnel perform:

practice authentication of combat communications decode radio messages isolate palletized VHF/FM system malfunctions operationally check radios participate in Air Force physical training (PT) perform night static line parachute jumps

These personnel spend anywhere from 7 percent to 11 percent of their time in the airborne function of their job. All possess at least a 5-skill level.

Three distinct jobs were identified in this area: TAC Airborne Personnel (GRP 82), AAC Airborne Personnel (GRP 113), and Airborne Rangers (GRP 91). TAC Airborne members are the most junior, and most are in their first enlist-The other two jobs contain senior personnel with an average of 86 months in the career field; most are supervising. TAC Airborne members and Airborne Rangers perform about the same number of tasks (153 to 162 tasks), but AAC Airborne personnel perform an average of 223 tasks. AAC Airborne members are performing unique tasks in almost all the duties, such as analyzing data for manpower utilization, scheduling workloads, and preparing duty rosters. They perform many supervisory tasks, perhaps due to their isolated locations, but spend less time in these duties than the groups in the Manager job area. Performing certain field duties and air strike control/air liaison duties that are also unique include controlling weapons, performing helitactical procedures, participating in search and rescue missions, and collecting intelligence information. Most of the unique duties in which AAC Airborne personnel spend their time involve parachute maintenance and storage, such as packing parachutes and removing and replacing bad parts on personnel parachutes. All the Airborne Rangers are assigned to TAC in the CONUS. group is the only one assisting the Navy with beacon air strikes and direction of naval qunfire. Like the AAC Airborne. Rangers also perform heli-tactica! procedures.

III. AIR SUPPORT OPERATIONS PERSONNEL. This group is so named because they are the leaders in time spent on performance of air strike control and air liaison duties and communications equipment set up and operation. Some of the tasks they frequently do include removing antennas, processing close air support requests, inputting data in computers, performing routine maintenance on chemical protective masks, and setting up, activating, and tearing down environmental control units (ECU). All members possess at least a 5-skill level.

Two jobs were identified within this area, differing primarily on level of experience. The data indicated that Senior Air Support Operations personnel spend 10 percent of their time in the duty of directing and implementing, contrasted to 3 percent time spent for this duty by Junior Air Support Operations members. Senior Air Support Operations personnel only spend 2 percent of their time maintaining the communication equipment, but Junior Air Support Operations personnel spend 12 percent of their time in this duty. Most of the Junior Air Support Operations personnel are stationed overseas in PACAF and USAFE. Over half are in their first enlistment, and only 2 of the 13 members of this group are supervising. One of the unique task functions for this group is removing and replacing encryption equipment. They perform an average of 144 tasks, in contrast to the Senior Air Support Operations personnel, who perform an average of 84 tasks. As suggested by their name, Senior Air Support Operations personnel have an average of 75 months in the career field, and only one individual is in a first enlistment. Four of the six members in this group are supervising, so about 10 percent of their time is spent in the duty of directing and implementing. Only one individual is overseas in USAFE: the other five are at Bergstrom AFB TX and call themselves Fighter Duty Technicians. Typical duties include tearing down NVIS antennas, erecting tents, and assigning specific tasks to personnel. Two of the unique tasks they perform are operationally checking mobilizers and transporters and administering skill performance tests.

IV. INSTRUCTORS. All 12 members of this group are stationed at Hurlburt Fld FL. Half are assigned from ATC and half are from TAC. Nine carry Instructor prefixes (T) to their DAFSC; four members carry the Parachutists prefix (P) on their PAFSC, but only two carry this prefix on their DAFSC. Four of the members are performing airborne duties. Most of the members are E-5, with an average time in the career field of 88 months. Instructors perform an average of 149 tasks, and this group spends far more time training members than other groups. Twenty-five percent of their time is spent performing field duties, 10 percent of their time is spent performing air strike control or air liaison duties, and 5 percent of their time is spent performing airborne duties; most of these duties are related to their instruction in the course. Some examples of tasks which members perform include:

prepare food under field conditions perform day static line parachute jumps administer skill performance tests locate targets utilizing universal transverse mercator and longitude/latitude systems develop formal technical training course materials update formal technical training courses perform special duty assignments

V. MANAGERS. As the title suggests, these personnel are the managing element of this career ladder. Composed of senior personnel with an average grade of E-7, these people are organizing, planning, and training. Most possess a 7-skill level. This job area contains two jobs, Superintendents (GRP 56) and Senior Ground Operations and Training personnel (GRP 31), which together comprise 3 percent of the total sample population. Superintendents are by far the most senior of any of the groups, with an average of 269 months in service and 149 months in the career ladder. As expected, all are supervising; three of the members are in the CONUS and five are overseas. In addition to organizing, planning, and training, these members are also performing the supervisory tasks of directing and implementing, as well as inspecting and evaluating. They spend the least amount of time of all the jobs in technical tasks, such as field duties, setting up, operating, and maintaining communications equipment, and performing air strike control/air liaison duties. Examples of the tasks they perform are:

determine work priorities counsel subordinates on personal or military-related matters review correspondence or reports participate in ancillary training

Senior Ground Operations and Training personnel are only in the CONUS. They average 119 months in the career ladder, but only two of the five members are supervising. They perform an average of 132 tasks, and spend significantly more time than the Superintendents performing field duties and setting up and operating communication equipment, and less time than that same group in directing and implementing. Senior Ground Operations and Training personnel spend most of their time organizing, planning, and performing field duties. Some examples of the type of tasks performed on the job include:

navigate by vehicle during day operations prepare briefings arrange for training aids operationally check radios

Comparison to Previous Survey

The jobs identified in this study were compared against those identified in the 1979 study to determine how the career ladder structure might have changed over the years. While job titles differ between the two studies, overall, the jobs appear to have remained somewhat stable.

PREVIOUS SURVEY JOB AREAS

- I. Tactical Air Command and Control Superintendents
- II. TACC NCOICS
- III. Tactical Air Command and Controllers (TACCs)
- IV. Jr TACC Personnel
- V. Set Up Technicians

CURRENT SURVEY JOB AREAS

- I. Tactical Air Command and Control Personnel (TACCs)
- II. Airborne Personnel
- III. Air Support Operations
 Personnel
- IV. Instructors
- V. Managers

The major job of the Tactical Air Command and Control career ladder in the previous survey, Tactical Air Command and Controllers, was roughly the same percentage of the sample (65 percent) and performed the same duties as the core group, Tactical Air Command and Control Party Personnel (68 percent), identified in this survey report. In addition, the September 1979 OSR identified TACC Superintendents, a group identical to this survey's Superintendents (GRP 56).

The Airborne personnel, which in this OSR were separated on the basis of performing airborne duties, were not identified in the 1979 study as a separate job group, although they were probably covered in the Tactical Air Command and Controllers group.

The remaining groups identified in this survey--Instructors (GRP 74), Senior Ground Operations and Training Personnel (GRP 31), Jr and Sr Air Support Operations Personnel (GRPs 71 and 26), PACAF TACP Personnel (GRP 57) and CONUS TAC TACP Personnel (GRP 73)--were included in job groups listed under the previous survey's clusters for TACC NCOICs, TACCs, or Junior TACC personnel.

ANALYSIS OF DAFSC GROUPS

An examination of DAFSC groups, in conjunction with the analysis of the specialty jobs, is an important part of each occupational analysis. The DAFSC analysis reveals similarities and differences among the various skill levels in relation to the tasks they perform and the relative time spent on particular duties. The information is used to assess the accuracy of career ladder documents, such as the Specialty Descriptions (AFR 39-1) and the Specialty Training Standard (STS), as well as to determine potential training needs.

Table 6 presents the relative percent time spent in each duty across skill levels. This table illustrates the pattern of career progression in the career ladder. As shown, the 3-, 5-, and 7-skill level personnel focus their time in the technical areas. The 7-skill level begins to develop some supervisory and training experience, but time spent on management functions is not predominant until the 9-CEM level.

TABLE 6

AVERAGE PERCENT TIME SPENT ON DUTIES BY DAFSC GROUPS (PERCENT MEMBERS RESPONDING)*

DUTY AREA		27530/ 27550 (N=374)	27570 (N=79)	27590/ 27599 (N=22)
A. ORGANIZ	ING AND PLANNING	3	10	17
B. DIRECTI	NG AND IMPLEMENTING	3	9	11
C. INSPECT	ING AND EVALUATING	1	5	12
D. TRAININ	G	5	8	7
E. PERFORM	ING ADMINISTRATIVE AND SUPPLY FUNCTIONS	3	4	6
F. OPERATI	NG VEHICLES	2	2	1
	ING VEHICLE, TRAILER, AND POWER GENERATING OPERATOR MAINTENANCE	15	9	5
H. SETTING	UP AND OPERATING COMMUNICATIONS EQUIPMENT	16	10	9
I. MAINTAI	NING COMMUNICATION EQUIPMENT	15	8	5
J. PERFORM	ING FIELD DUTIES	20	15	12
K. PERFORM	ING AIR STRIKE CONTROL OR AIR LIAISON DUTIES	14	15	9
L. PERFORM	ING GENERAL MILITARY DUTIES	2	3	4
M. PERFORM	ING AIRBORNE DUTIES	1	2	?

^{*} Columns may not add up to 100 percent due to rounding

Skill Level Descriptions

DAFSC 27530/27550. A comparison of duty and task performance between 3-skill level and 5-skill level personnel indicates the job they perform is essentially the same; therefore, they are discussed as one group. Three- and 5-skill level personnel represent 79 percent of the survey sample. They set up, operate, and maintain communication equipment. They maintain vehicle, trailer, and power generating systems. In addition, they perform field duties and air strike control or air liaison duties. Eighty percent of their job time is spent in these technical areas.

The 3- and 5-skill level personnel perform many tasks in common (time spent overlap is 86 percent). The tasks which show differences between the skill levels reflect the assumption of supervisory responsibilities rather than differences in performance of technical tasks. Table 7 presents representative tasks performed by these airmen.

The distribution of skill level personnel across the career ladder job areas is displayed in Table 8. As would be expected, most 3- and 5-skill level personnel are found within the technical jobs identified in the career ladder structure analysis. As shown in Table 8, 75 percent of the specialists are found within the Tactical Air Command and Control Personnel job, which represents the core job of the career ladder.

DAFSC 27570. The 7-skill level technicians (79 members; 17 percent of the sample) also provide technical support for the career ladder. They perform in the same duties as the specialist; however, they spend less time in the technical areas except for air strike control or air liason duties. Forty-five percent of the 7-skill level personnel were found within the basic core job of the career ladder, Tactical Air Command and Control Personnel, which further points to the technical nature of the 7-skill level position. Examples of tasks which differentiate between the specialist and technician level are shown in Table 9. Although two-thirds of the technicians supervise, the primary focus of their job is still technical. They spend only a third of their job time in managerial duties. Representative tasks are shown in Table 10.

DAFSC 27590/27500. Twenty-two Tactical Air Command and Control Superintendents (N=15) and Managers (N=7) completed the job inventory. (See Table 11 for representative tasks and Table 12 for tasks which distinguish between the 7-skill level and DAFSC 27590/00 personnel.) Personnel holding the Superintendent and Manager skill level fill roles at the highest career ladder levels. However, about half are still working within the technical environment and 27 percent did not group into any of the reportable job groups. Generally DAFSC 27590 personnel serve as Superintendents of Operations or NCOIC Ground Operations Training. In contrast, CEMs are usually doing only management activities (63 percent of their time). For example, they compose and review correspondence or reports, evaluate after-action reports, prepare and plan briefings or staff studies, establish performance standards, and review equipment requirements. Their job titles include Commandant, Director of Communications/Control Systems, NCOIC Airland Operations Branch, Chief Grad TAC Air Control Section.

TABLE 7

REPRESENTATIVE TASKS PERFORMED BY COMBINED DAFSC 27530 AND 27550 AIRMEN

		PERCENT MEMBERS
TASKS		PERFORMING
H311	OPERATIONALLY CHECK RADIOS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS MAINTAIN FIELD GEAR NAVIGATE BY VEHICLE DURING DAY OPERATIONS PERFORM OPERATOR INSPECTIONS ON VEHICLES AUTHENTICATE RADIO TRANSMISSIONS WASH VEHICLES PERFORM CAMOUFLAGE TECHNIQUES OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS OPERATIONALLY CHECK GENERATORS REMOVE ANTENNAS MONITOR AIR REQUEST NETS SET UP COMMUNICATIONS PALLETS FOR OPERATION USING VEHICLE POWER PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR PREPARE FOOD UNDER FIELD CONDITIONS SET UP BACKPACK RADIOS TRANSMIT CLOSE AIR SUPPORT REQUESTS TEAR DOWN TENTS TEAR DOWN BACKPACK RADIOS NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS ERECT TENTS CLEAN BATTERY BOXES ON VEHICLES	95
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	94
J433	MAINTAIN FIELD GEAR	94
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	93
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	93
K475	AUTHENTICATE RADIO TRANSMISSIONS	93
G295	WASH VEHICLES	92
J445	PERFORM CAMOUFLAGE TECHNIQUES	92
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	91
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	90
H309	OPERATIONALLY CHECK GENERATORS	89
1363	REMOVE ANTENNAS	89
K500	MONITOR AIR REQUEST NETS	89
H324	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING	
	VEHICLE POWER	88
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	87
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	87
J459	PREPARE FOOD UNDER FIELD CONDITIONS	8/
H321	SET UP BACKPACK RADIOS	84
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	85
J469	TEAR DOWN TENTS	85
H332	TEAR DOWN BACKPACK RADIOS	84
J438	NAVIGATE BY VEHICLE DURING NIGHT UPERATIONS	84
J41/	EKECI IENIS	84
G204	CLEAN BATTERY BOXES ON VEHICLES TEAR DOWN COMMUNICATIONS PALLETS USING VEHICLE POWER	83 83
H335	LEAK DOWN COMMUNICATIONS PALLETS DOING AFHICLE LOMEK	83
H323	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING	83
G212	AUXILIARY POWER PERFORM CORROSION CONTROL ON VEHICLES	82
K510		82 82
H329		82
J458		81
	LAY FIELD WIRE	81
1380	REPLACE ANTENNAS	81
	LOAD AMMUNITION INTO WEAPONS	81
H298	ERECT HIGH FREQUENCY (HF) EXTENDER KITS	81
H340	TEAR DOWN RADIOS	80
H327	SET UP NEAR VERTICAL INCEDENCE SKYWAVE (NVIS) ANTENNA	80
G211	PERFORM CORROSION CONTROL ON TRAILERS	80
G220	PERFORM OPERATOR INSPECTIONS ON TRAILERS	80
1379	REMOVE VHF/FM RADIOS	79
	REMOVE UHF/VHF CONTROL HEADS	79
	FIRE M+16 RIFLES FOR PROFICIENCY	79

TABLE 8 DISTRIBUTION OF DAFSC GROUP MEMBERS ACROSS CAREER LADDER JOB GROUPS (PERCENT MEMBERS)*

JOB GROUPS	27530/ 27550 (N=374)	27570 (N=79)	27590/ 27599 (N=22)
TACTICAL AIR COMMAND AND CONTROL PERSONNEL	75	45	41
AIRBORNE PERSONNEL	5	14	19
AIR SUPPORT OPERATIONS PERSONNEL	4	-	-
INSTRUCTORS	3	3	-
MANAGERS	-	9	23
OTHER (N=75)**	13	25	27

Indicates less than 1 percent
 * Columns may not add up to 100 percent due to rounding
 ** Those incumbents not grouping in any of the above job groups

TABLE 9

TASKS WHICH BEST DIFFERENTIATE BETHEEN DAFSC 27530/27550 AND 27570 PERSONNEL (PERCENT MEMBERS RESPONDING)

TASKS		27530/ 27550	27570
1368	REMOVE HF CONTROL HEADS	79	44
1358	MAINTAIN HAND SETS	75	42
G260	REPAIR FLAT TIRES ON VEHICLES	49	18
1372	REMOVE HF 718F-2 COFFINS	71	41
1367	REMOVE HF ANTENNA COUPLERS	72	42
1376	REMOVE UHF/VHF CONTROL HEADS	79	49
J411	CONSTRUCT SHELTERS	75	47
G211	PERFORM CORROSION CONTROL ON TRAILERS	80	52
I 365	REMOVE COMMUNICATION PALLETS	72	44
1369	REMOVE HF LOAD COILS	6 5	38
G212	PERFORM CORROSION CONTROL ON VEHICLES	82	54
G204	CLEAN BATTERY BOXES ON VEHICLES	83	57
G240	REMOVE TIRES ON VEHICLES	72	46
G206	INSTALL SLAVE RECEPTACLES	41	15
****	***********	*****	*****
E153	COMPOSE CORRESPONDENCE OR REPORTS	22	67
L527	DRAFT AWARDS AND DECORATIONS	12	53
E107	REVIEW CORRESPONDENCE OR REPORTS	14	54
A10	ESTABLISH WORK SCHEDULES	20	61
A20	PLAN PERSONNEL DEPLOYMENTS	16	56
B51	COUNSEL SUBORDINATES ON INTERSERVICE RELATIONS	21	61
E172	PREPARE DUTY ROSTERS	8	47
B74	SCHEDULE LEAVES OR PASSES	15	53
B52	COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-		
	RELATED MATTERS	30	68
C112	WRITE APR	24	62
B45	ASSIGN PERSONNEL TO DUTY POSITIONS	10	46

TABLE 10

REPRESENTATIVE TASKS PERFORMED BY DAFSC 27570 AIRMEN

TASKS		PERCENT MEMBERS PERFORMING
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) AUTHENTICATE RADIO TRANSMISSIONS MAINTAIN FIELD GEAR PERFORM OPERATOR INSPECTIONS ON VEHICLES PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS OPERATIONAL CHECK RADIOS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS NAVIGATE BY VEHICLE DURING DAY OPERATIONS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR AND LONGITUDE/LATITUDE SYSTEMS MONITOR AIR REQUEST NETS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS DECODE RADIO MESSAGES PERFORM CAMOUFLAGE TECHNIQUES ADVISE ARMY GROUND PERSONNEL ON STRIKE INFORMATION PREPARE FOOD UNDER FIELD CONDITIONS SET UP BACKPACK RADIOS OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS MONITOR TACTICAL AIR DIRECTION NETS ASSIGN SPECIFIC TASKS TO PERSONNEL PERFORM SELF-HELP PROJECTS OPERATE AIR REQUEST NETS PARTICIPATE IN ANCILLARY TRAINING ADVISE ARMY GROUND PERSONNEL ON TACTICAL AIR SUPPORT	87
K475	AUTHENTICATE RADIO TRANSMISSIONS	84
J433	MAINTAIN FIELD GEAR	82
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	81
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	81
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	80
H311	OPERATIONAL CHECK RADIOS	80
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	78
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	77
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	7 7
K494	LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE	
	MERCATOR AND LONGITUDE/LATITUDE SYSTEMS	77
K500	MONITOR AIR REQUEST NETS	76
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	76 76
K485	DECODE RADIO MESSAGES	76 76
J445	PERFORM CAMOUFLAGE TECHNIQUES	76
K472	ADVISE ARMY GROUND PERSONNEL ON STRIKE INFORMATION	75 75
J459	PREPARE FOUD UNDER FIELD CONDITIONS	75 76
H321	SET UP BACKPACK RADIOS	75 72
H307	UPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	73 72
K501	MUNITUR TACTICAL AIR DIRECTION NETS	72 71
B47	ASSIGN SPECIFIC TASKS TO PERSONNEL	7 I 7 I
L531 K503	ADEDATE AND DEGLECT NETS	71
D143	DADTICIDATE IN ANCILLADY TRAINING	71
K473	ADVISE ARMY GROUND PERSONNEL ON TACTICAL AIR SUPPORT	/ 1
N4/3	CAPABILITIES	71
K510		7 i
H312	OPERATIONALLY CHECK REMOTE CONTROL UNITS	ŹÌ
	ENCODE RADIO MESSAGES	7 i
	TRANSMIT CLOSE AIR SUPPORT REQUESTS	70
H324	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING VEHICLE	, ,
11021	POWER	70
A4	DETERMINE WORK PRIORITIES	68
B52	COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-RELATED	
502	MATTERS	68
K507	PLAN CLOSE AIR SUPPORT MISSIONS	88
J469	TEAR DOWN TENTS	68
J458	PREPARE BIVOUAC SITES	89
E153	COMPOSE CORRESPONDENCE OR REPORTS	67
A37	PREPARE BRIEFINGS	67
G295	WASH VEHICLES	67
J438	NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS	67

TABLE 11

REPRESENTATIVE TASKS PERFORMED BY COMBINED DAFSC 27590 AND 27500 AIRMEN

TASKS		MEMBERS PERFORMING
C 107	REVIEW CORRESPONDENCE OR REPORTS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) COMPOSE CORRESPONDENCE OR REPORTS PLAN BRIEFINGS DETERMINE WORK PRIORITIES DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT EQUIPMENT, OR SUPPLIES COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-RELATED MATTERS PARTICIPATE IN ANCILLARY TRAINING ACCOMPLISH AFTER-ACTION REPORTS DRAFT AWARDS AND DECORATIONS ESTABLISH PERFORMANCE STANDARDS PREPARE FOR VIP VISITS INSPECT FACILITIES DETERMINE BUDGETING OR FINANCIAL REQUIREMENTS COORDINATE WITH SUPPLY FUNCTIONS ON AVAILABILITY OF PARTS WRITE APR ASSIGN SPECIFIC TASKS TO PERSONNEL ESTABLISH WORK SCHEDULES EVALUATE AFTER-ACTION REPORTS PREPARE BRIEFINGS INSPECT HOUSEKEEPING PERFORM SELF-HELP PROJECTS PREPARE AND UPDATE LOCAL POLICY DIRECTIVES PREPARE AGENDA FOR STAFF MEETINGS PLAN PROCUREMENT OF PERSONNEL PARTICIPATE IN VIP VISITS EVALUATE SUGGESTIONS PREPARE AND UPDATE OFFICE INSTRUCTIONS PREPARE AND UPDATE STANDING OPERATING PROCEDURES (SOP)	100
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	95
E 153	COMPOSE CORRESPONDENCE OR REPORTS	91
A12	PLAN BRIEFINGS	91
A4	DETERMINE WORK PRIORITIES	91
A3	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT	
	EQUIPMENT, OR SUPPLIES	86
B52	COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-RELATED	
	MATTERS	86
D143	PARTICIPATE IN ANCILLARY TRAINING	86
B44	ACCOMPLISH AFTER-ACTION REPORTS	86
L527	DRAFT AWARDS AND DECORATIONS	86
A8	ESTABLISH PERFORMANCE STANDARDS	82
L536	PREPARE FOR VIP VISITS	82
C 102	INSPECT FACILITIES	82
A2	DETERMINE BUDGETING OR FINANCIAL REQUIREMENTS	82
E 154	COORDINATE WITH SUPPLY FUNCTIONS ON AVAILABILITY OF	20
	PARIS	82
C112	WRITE APR	82
B47	ASSIGN SPECIFIC TASKS TO PERSONNEL	82
A10	ESTABLISH MOKK SCHEDOFFS	82
C86	EVALUATE AFTER-ACTION REPORTS	77 77
A37	THE PRET HOUSE PRETING	77 77
C103 L531	INSPECT HOUSEKEEPING	77
A33	PERFURM SELF-MELY PROJECTS PREPARE AND URDATE LOCAL DOLLEY DIRECTIVES	7 / 7 7
A30	PREPARE AND UPDATE LUCAL PULICY DIRECTIVES	73
A23	PREPARE AGENUA FUR STAFF PEELINGS	73 73
L530	DADTICIDATE IN VID VICITO	73
COF	EVALUATE CHECECTIONS	73
V34	DDEDADE AND HIDDATE DEFICE INSTRUCTIONS	73
735 735	DDEDADE AND UPDATE STANDING ODERATING DROCEDURES (SOD)	73
1528	DADTICIDATE IN JOINT ADMY ACTIVITIES	73
ras	INDODE AIDMAN DEDENDMANCE DEDODES (APR)	73
Δ21	DIAN DHYSICAL LAVOUT OF FACILITIES	73
.1453	PRACTICE AUTHENTICATION OF COMPAT COMMUNICATIONS	73
H316	POSITION FOUITMENT FOR OPERATIONAL HISE	73
.1456	PREPARE AND UPDATE OFFICE INSTRUCTIONS PREPARE AND UPDATE STANDING OPERATING PROCEDURES (SOP) PARTICIPATE IN JOINT ARMY ACTIVITIES INDORSE AIRMAN PERFORMANCE REPORTS (APR) PLAN PHYSICAL LAYOUT OF FACILITIES PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS POSITION EQUIPMENT FOR OPERATIONAL USE PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS NAVIGATE BY VEHICLE DURING DAY OPERATIONS	73
.1457	PRACTICE PERSONAL SANITATION UNDER FIFTH CONDITIONS	73
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	73
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	73

Adequacy of AFR 39-1 Specialty Decriptions

Data were compared with the three Air Force Specialty Descriptions, AFSC 27510/30/50 (30 Apr 85), AFSC 27570 (30 Apr 84), and AFSC 27590/00 (30 Apr 84), to determine whether the descriptions were adequate and supported by the data.

For the 3- and 5-skill level groups, most of the description was adequate; however, no provision is made for setting up and tearing down communication equipment. A high percentage of the 374 members are performing set-up tasks as illustrated in Table 13. Also shown in this table are airborne duties performed, a duty also not listed in the specialty description. Hembers are only spending 1 percent of their time in airborne tasks, but some of the specialty jobs are based on the performance of airborne duties.

Both of the categories mentioned above are also applicable to the 7-skill level personnel. These 79 members are spending 11 percent of their time setting up, tearing down, and operating communications equipment. Two percent of the members' time is spent performing airborne duties.

Specialty Description 27590/00 should also be reviewed. Although the major function of the 9-skill level is superintendent duties, the description does not account for the technical nature of the job and the related skills. There is an especially large difference between the tasks performed by 9-skill level personnel and the CEMs, as the former are still performing field duties, setting up and operating communications equipment, maintaining communications equipment, and performing airborne duties. The specialty description does not account for these areas. Table 13 gives examples of percent members performing tasks in these areas.

SPECIALTY TRAINING

Occupational survey data are a source of information which may be used to determine requirements for training and relevancy of training documents. OSR factors which may be used to evaluate training are primarily percent members performing tasks and, secondarily, training emphasis (TE) and task difficulty (TD) ratings. TE ratings indicate which tasks experienced personnel in the career ladder feel are important for newly enlisted members to know to be able to do their job. These ratings do not necessarily imply that training must be in a resident course; training may be provided through such means as OJT, FTD, and CDCs. Senior personnel rate each task on a scale of 0 through 9; 0 indicating no training is required and 9 indicating that a very high emphasis should be placed on training that task. These ratings are processed to produce a rank-order listing of tasks from high degree of emphasis to no training required. The TD ratings provide a guide as to how difficult the tasks are to learn. The average TD rating is set to 5 so this value can be used as a reference to determine how much time will be needed to teach task knowledge or

TABLE 12

TASKS WHICH BEST DIFFERENTIATE BETWEEN DAFSC 27570 AND 27590/27500 PERSONNEL (PERCENT MEMBERS RESPONDING)

TASKS		27570	27590/ 27500
J446	PERFORM COVERT SIGNALLING METHODS	62	36
G204	CLEAN BATTERY BOXES ON VEHICLES	57	32
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	73	50
G212	PERFORM CORROSION CONTROL ON VEHICLES	54	32
I353	ISOLATE PORTABLE HF RADIO MALFUNCTIONS	54	32
1380	REPLACE ANTENNAS	63	41
G261	REPLACE AIR CLEANERS ON VEHICLES	35	14
H327	SET UP NEAR VERTICAL INCEDENCE SKYWAVE (NVIS) ANTENNA	67	45
K485	DECODE RADIO MESSAGES	76	55
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	70	50
K477	BRIEF ARMY GROUND PERSONNEL ON TACTICAL RECONNAISSANCE		
	CAPABILITIES	48	27
1379	REMOVE VHF/FM RADIOS	5 7	36
H339	TEAR DOWN NYIS ANTENNA	65	45
****	*******************	******	******
A2	DETERMINE BUDGETING OR FINANCIAL REQUIREMENTS	25	82
A23	PLAN PROCUREMENT OF PERSONNEL	19	73
C107	REVIEW CORRESPONDENCE OR REPORTS	54	100
E 174	PREPARE MANPOWER CHANGE REQUESTS	10	55
A7	DRAFT INPUTS FOR HOST-BASE INTERSERVICE SUPPORT AGREEMENTS	24	68
B82	SUPERVISE PERSONNEL WITH AFSC OTHER THAN 275XO	15	59
A30	PREPARE AGENDA FOR STAFF MEETINGS	30	73
C86	EVALUATE AFTER-ACTION REPORTS	35	77
A33	PREPARE AND UPDATE LOCAL POLICY DIRECTIVES	36	77
C 102	INSPECT FACILITIES	42	82
A21	PLAN PHYSICAL LAYOUT OF FACILITIES	33	73

TABLE 13

EXAMPLES OF TASKS PERFORMED BY DAFSC PERSONNEL NOT REFERENCED TO AFR 39-1

			PERCEN	IT PERFORM SKILL LEV	EL
TASKS		1ST ENL	<u>50</u>	<u>70</u>	90/ 00
SETTI	NG UP AND OPERATING COMMUNICATIONS EQUIPMENT				
H297 H298 H305 H316 H321	CONSTRUCT FIELD EXPEDIENT ANTENNA ERECT HIGH FREQUENCY (HF) EXTENDER KITS LAY FIELD WIRE POSITION EQUIPMENT FOR OPERATIONAL USE SET UP BACKPACK RADIOS	77 85 85 82 91	76 81 82 80 85	57 65 61 67 75	64 50 59 73 68
H324 H326 H329 H332	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING VEHICLE POWER SET UP LONG WIRE ANTENNAS SET UP RADIOS FOR REMOTE OPERATIONS TEAR DOWN BACKPACK RADIOS	92 77 88 89	88 73 81 84	70 56 65 66	64 68 64 59
H335 H337 H340	TEAR DOWN COMMUNICATIONS PALLETS USING VEHICLE POWER TEAR DOWN HF EXTENDER KITS TEAR DOWN RADIOS	85 84 85	83 77 80	65 62 67	64 50 59
MAINT	AINING COMMUNICATIONS EQUIPMENT				
1352 1363	ISOLATE PALLETIZED VHF/FM SYSTEM MALFUNCTIONS REMOVE ANTENNAS	79 93	76 88	61 67	55 55
PERF0	RMING FIELD DUTIES				
J453 J458	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS PREPARE BIVOUAC SITES	58 81	55 82	39 68	41 64
PERFO	RMING AIRBORNE DUTIES				
M540 M544 M555 M558 M561 M562 M569	DETERMINE WIND DRIFT INSPECT PERSONNEL PARACHUTES PERFORM DAY STATIC LINE PARACHUTE JUMPS PERFORM JUMPMASTER DUTIES PERFORM NIGHT STATIC LINE PARACHUTE JUMPS PERFORM RAPPEL MASTER CHECKLIST SUPERVISE RAPPEL OPERATIONS	8 8 13 5 14 4 7	11 10 14 8 14 5	17 17 20 17 20 5 9	23 23 23 23 23 23 9

performance. These factors may assist managers in determining the most appropriate tasks to train and the most appropriate type of training: formal training (structured), Career Development Course (CDC), or OJT (supplementary or advanced).

First-Enlistment Personnel

First-enlistment personnel are the target group for the initial resident training course. OSR data provide information which can be used by training personnel to develop or evaluate training programs. For example, percent members performing task data are available for first job (1-24 months TAFMS) and first-enlistment (1-48 months TAFMS) groups. Background data provide such information as areas where they work and equipment used. Data from the career ladder structure analysis show the types of jobs being performed by newly assigned airmen. TE and TD ratings provide a consensus of opinion from experienced raters in what they consider important for training and how difficult the tasks are to learn.

First-enlistment personnel comprise 43 percent of the Tactical Air Command and Control career ladder. The survey sample includes 196 first-enlistment personnel. Sixty-one percent work as Battalion TACP. Fifty-nine percent are assigned to TAC and 39 percent to USAFE. Forty-four percent are assigned overseas. Three-fourths of the survey sample first-termers are DAFSC 27550 personnel, with 10 percent holding the P prefix (Airborne).

These newly trained personnel provide a work force to set up, operate, and maintain communications equipment. They perform field duties and air strike control or air liaison duties. In addition, they perform vehicle, trailer, and power generating system operator maintenance. Figure 2 shows 78 percent of the first-enlistment personnel are included in the TACCP job area. As indicated in the Career Ladder Structure section, this is the basic job of the career ladder and can be used to help identify tasks which should be trained.

They perform an average of 194 tasks. Specific tasks include: wash vehicles, perform operator inspections on vehicles, participate in Air Force Physical Training (PT), operationally check radios and palletized radio systems, and set up communications pallets for operation using vehicle power. Representative tasks are shown in Table 14. Vehicles operated by first-enlistment personnel are listed in Table 15. Table 16 shows radio sets/groups operated and maintained by personnel in initial job positions.

Table 17 lists the 25 tasks with highest TE ratings. These tasks illustrate the type of performance or knowledge considered important for training by senior technicians. These examples also illustrate the various types of data (percent members performing, training emphasis, and task difficulty) which can be used to evaluate training documents. In Table 17, all of the tasks have TE ratings at least one standard deviation above the mean, which indicates these tasks should be considered for training. All of these tasks are also performed by at least 74 percent of the first-enlistment personnel. Several of these tasks also have above average TD ratings, which indicates

275XO Specialty Jobs First-Enlistment Personnel (N=196)

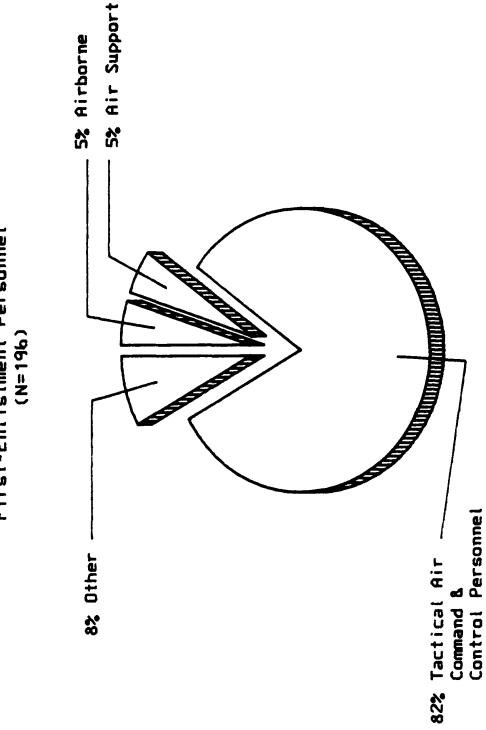


Figure 2

TABLE 14

REPRESENTATIVE TASKS PERFORMED BY DAFSC 275XO AIRMEN WITH 1-48 MONTHS TAFMS

TASKS		MEMBERS PERFORMING
Н311	OPERATIONALLY CHECK RADIOS NAVIGATE BY VEHICLE DURING DAY OPERATIONS MAINTAIN FIELD GEAR WASH VEHICLES PERFORM CAMOUFLAGE TECHNIOUES OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS AUTHENTICATE RADIO TRANSMISSIONS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PERFORM OPERATOR INSPECTIONS ON VEHICLES REMOVE ANTENNAS OPERATIONALLY CHECK GENERATORS OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS SET UP COMMUNICATIONS PALLETS FOR OPERATION USING VEHICLE POWER PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS SET UP BACKPACK RADIOS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS TEAR DOWN BACKPACK RADIOS MONITOR AIR REQUEST NETS PERFORM CORROSION CONTROL ON VEHICLES SET UP RADIOS FOR REMOTE OPERATIONS NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR TRANSMIT CLOSE AIR SUPPORT REQUESTS SET UP COMMUNICATIONS PALLETS FOR OPERATION USING AUXILIARY POWER ERECT TENTS	95
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	95
J433	MAINTAIN FIELD GEAR	95
G295	WASH VEHICLES	04
J445	PERFORM CAMOUFLAGE TECHNIOUES	94
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	94
K475	AUTHENTICATE RADIO TRANSMISSIONS	94
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	93
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	93
1363	REMOVE ANTENNAS	93
H309	OPERATIONALLY CHECK GENERATORS	93
H3 10	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	97
H324	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING	0.0
1450	VEHICLE POWER	92
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	91
H32 I	SET UP BACKPACK KAUTUS	89
J45/	PRACTICE PERSONAL SANTIATION UNDER FIELD CONDITIONS	90
H33Z	MONITOR AIR REQUEST NETS	99
K500	MONITUK AIK KEUUESI NEIS	89
62 12 11220	PERFURM CURRUSIUN CUNIKUL UN VEHICLES	ზგ იი
H329	SET UP KAUTUS FUK KEMUTE UPEKATTUNS	88
1450	DREDADE HELMETS AND LOAD DEADING CONTOMENT FOR HEAD	88 97
U40U	TRANSMIT CLOSE AID SUDDOT DEGUCES	٥/ 07
M322	SET UD COMMUNICATIONS DALLETS FOR ORFRATION USING	07
посо	ANYTHIADY DOLLED	27
1/17	FORCT TENTS	87 87
G211	DEDECOM CODDOCION CONTROL ON TRAILEDS	87 87
1450	PDEPARE FOOD HARDE FIELD CONDITIONS	87 87
1370	PEMOVE VHE/FM PARTICS	87
.1430	LOAD AMMINITION INTO WEAPONS	87
D142	AUXILIARY POWER ERECT TENTS PERFORM CORROSION CONTROL ON TRAILERS PREPARE FOOD UNDER FIELD CONDITIONS REMOVE VHF/FM RADIOS LOAD AMMUNITION INTO WEAPONS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) TEAR DOWN TENTS REMOVE UHF/VHF CONTROL HEADS REMOVE HF CONTROL HEADS	86
.1469	TEAR DOWN TENTS	86
1376	REMOVE LIHE/VHE CONTROL HEADS	86
1368	REMOVE HF CONTROL HEADS	86
H335	TEAR DOWN COMMUNICATIONS PALLETS USING VEHICLE POWER	85
H305	LAY FIELD WIRE	85
J435	NAVIGATE BY FOOT DURING DAY OPERATIONS	85
J423	FIRE M-16 RIFLES FOR PROFICIENCY	85
H340	TEAR DOWN RADIOS	85
H298	ERECT HIGH FREQUENCY (HF) EXTENDER KITS	85
	SET UP NEAR VERTICAL INCEDENCE SKYWAVE (NVIS) ANTENNA	84
	TEAR DOWN HE EXTENDER KITS	84

TABLE 15

VEHICLES OPERATED BY PERSONNEL IN INITIAL JOB POSITIONS (1-48 MONTHS TAFMS)

VEHICLES OPERATED	PERCENT RESPONDING (N=196)
M-416 TRAILERS	85
M-151	91
M-1009 (BLAZER)	85
MRC-107A	71
M-1008 COMMERCIAL UTILITY CARGO VEHICLE (CUGV)	61
MRC-108A/B	43
MRC-206C	41
HIGHLY MOBILE MULTIWHEELED VEHICLE (HMMWV)	32
APC/TRACKED VEHICLES	29
M-35 (2 1/2-TON CARGO TRUCK)	21
MOBILIZERS/TRANSPORTERS	15
M-715/M-880	14
VEHICLE ACCESSORIES (WINCHES, TRAILERS)	11
1 1/2-TON TRUCK	8
M-1028 CUCV (3/4-TON TRUCK)	7
M-105	5
OTHER	3
SPECIALIZED VEHICLES (FORKLIFTS, CRANES, TRACTORS)	2
M-2008	1

TABLE 16

RADIO SETS/GROUPS MAINTAINED BY PERSONNEL IN INITIAL JOB POSITIONS (1-48 MONTHS TAFMS)

RADIO SETS/GROUPS MAINTAINED	PERCENT RESPONDING (N=196)
AN/PRC-77	94
AN/PRC-104	91
AN/PRC-66B	82
AN/GRA-39	79
AN/MRC-107A	76
VRC-47/RT-524	76
AN/GRC-206	60
AN/GRA-6	53
FIELD PHONE (TA-312)	49
MRC-108A	41
KY57	39
MRC-108B	33
AN/GRC-106	20
KY-38	17
DEACONS /TDANSDONDEDS	16

TABLE 17

EXAMPLES OF TASKS RATED HIGH IN TRAINING EMPHASIS (PERCENT FIRST ENLISTMENT PERFORMING)

TASKS		TNG EMD*	ENL ENL	TSK DIF**
K494	LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR			
	STEMS	7.53	9/	5.51
3438	NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS	7.51	88	6.68
K475	CATE RADIO TRANSMI	7.47	94	4.45
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	7.47	83	4.85
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	7.38	93	4.84
H311	RADIOS	7.38	95	4.55
3437	DURING	7.38	95	5.21
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	7.29	94	5.52
K485	DECODE RADIO MESSAGES	7.29	8	5.23
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	7.24	36	4.56
3445	=	7.24	96	4.77
K516		7.24	17	6. 00
H312	OPERATIONALLY CHECK REMOTE CONTROL UNITS	7.22	6/	4.50
3453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	7.22	16	4.75
K503	OPERATE AIR REQUEST NETS	7.18	74	4.65
K490	ENCODE RADIO MESSAGES	7.13	85	5.20
K505	\Box	7.13	52	5.68
H297	CONSTRUCT FIELD EXPEDIENT ANTENNA	7.11	77	5.83
K507	PLAN CLOSE AIR SUPPORT MISSIONS	7.09	78	6.21
K515	E AIRCRAFT AS FRIE	7.07	9/	5.90
3457	PERSONAL SANITATIO	7.02	06	3.98
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	7.02	87	4.03
3456	F PE	7.00	93	4.25
K500		6.98	88	3.91
H324	MMUNICATIONS PALLETS FCR 0	6.93	36	3.81
K493	Y OPPOSING FORCES F	6.93	57	6.15
0844	HICH HE	•	96	•
0458	PREPARE BINDUAL SILES	6.89	-	4.80

^{*} Training emphasis average is 3.56, with a SD of 2.04 ** Task difficulty average is 5.0, with a SD of 1.0

these are also difficult tasks to learn. These factors, together with the percent members performing data, suggest these tasks are appropriate for some form of basic resident technical training. In all, 133 tasks were rated high in TE (5.60 or above). A few of the tasks rated high in TE have less than 30 percent of the first-term members performing. For example, the task "drive vehicles wearing night visions devices" is performed by only 10 percent of the first-termers; however, the TE rating is 6.13 and the TD rating is 6.36, both of which are above average. Criticality is usually a consideration when assigning a TE value and this may be reflected in the high ratings, although the percent members performing is very low. Tasks such as this may be more appropriately trained on the job. A complete listing of the tasks in TE order is provided to the technical training school as part of the Training Extract.

Training Documents

Percent members performing tasks, along with TE and TD, were used to assess the AFSC 275XO Specialty Training Standard. Survey data were also used to review the basic course at Hurlburt Field. Personnel from the school matched inventory tasks to appropriate sections of the STS and the POI. Based on these matchings, computer listings displaying percent members performing, TE and TD ratings were obtained. These computer products are contained in the Training Extract, which is provided for the training managers review.

275XO Specialty Training Standard (STS)

The Specialty Training Standard (STS) for the Tactical Air Command and Control AFSC is basically supported by survey data. Sections of the STS which had matching tasks performed by less than 20 percent of any skill level are discussed in the following paragraphs (see Table 18).

TACTICAL COMMUNICATIONS PROCEDURES

Distress and rescue procedures (STS paragraph 5B) were covered by one task, "participate in search and rescue missions," which was performed by only 17 percent of the 7-skill level personnel.

TACTICAL AIR SUPPORT OPERATIONS

Using procedures applicable to planning and controlling airlift missions (STS paragraphs 11A(3)(a) and 11A(3)(d)) and controlling the beacon bombing mission (STS paragraph 11A(4)(d)) were not supported by a minimum percent members performing in any of the skill groups.

TABLE 18

STS PERFORMANCE ELEMENTS REFLECTING LOW PERCENT MEMBERS PERFORMING TASKS (LESS THAN 20 PERCENT FOR A CODED LEVEL)

				PERCENT ME	MEMBERS PERFORMING	ORMING)
STS ELEMENTS	TASKS	TNG	TASK DIFF**	FIRST ENLISTMENT	DAFSC 27550	DAFSC 27570
48(3)	IMPLEMENT OJT PROGRAM D 152 UPDATE OJT MATERIAL	1.36	6.34	8	01	14
58	DISTRESS AND RESCUE PROCEDURES K 504 PARTICPATE IN SEARCH AND RESCUE MISSIONS	4.13	6.25	01	12	71
8 9	MAINTAIN FILES OF AF TECHNICAL ORDERS E 158 MAINTAIN MICROFICHE	2.24	4.43	1	Ξ	∞
. G9 3	REPORT TECHNICAL ORDER DEFICIENCIES E 169 PREPARE AFTO FORMS 22 C 99 INITIATE MATERIEL DEFICIENCY REPORTS	2.51	4.77 5.75	3.7	ဖဖ	က ထ
11A(3)(a)	11A(3)(a) PLANNING AIRLIFT MISSIONS K 506 PLAN AIRLIFT MISSIONS	2.91	6.04	01	Ε	Ø1
11A(3)(d)	11A(3)(d) CONTROL AIRLIFT MISSION J 413 CONTROL TACTICAL AIR LAND OPERATIONS J 414 CONTROL TACTICAL EXTRACT OPERATIONS J 412 CONTROL TACTICAL AIR DROP OPERATIONS	3.40 2.84 2.82	6.50 6.73 6.35	46 6 16	14 7 16	စ, ဆ ည
11A(4)(d)	11A(4)(d) CONTROL BEACON BOMBING MISSION K 479 CONTROL REACON AIR STRIKES	4.64	6.62	נ	10	8
15	MEET MOBILITY REQUIREMENTS L 526 CERTIFY HAZARDOUS CARGO M 565 PREPARE VEHICLES FOR AIR DROPS H 564 PREPARE EQUIPMENT FOR AIR DROPS	2.60 .96 .93	6.16 7.18 6.15	ဉ & &	15 6	۲ 4 ۲

MEET MOBILITY REQUIREMENTS

Two of the three tasks were related to air drop procedures in this section. Again, none of the tasks being performed met the standard of 20 percent members performing.

For some of the tasks, no match with an STS paragraph was possible. These are unreferenced tasks that members are performing for which there are no applicable STS duty areas. Table 19 lists examples of unmatched tasks that have a high TE rating and are performed by more than 20 percent of the members in a specific skill level. Most are related to setting up, operating, and maintaining communication equipment.

In addition, many of the unreferenced tasks which had a high percentage of members performing were in the areas of vehicle maintenance and operation and air strike control/air liaison duties. Refer to Table 19 for examples of these tasks. Training managers should decide if areas which cover these tasks should be added to the STS.

POI 3ABR275XO

The March 1986 Plan of Instruction was matched with survey data to generate a computer printout which displays the tasks referenced to areas in the POI. Basically, the training document was supported by survey data. The technical area which contained tasks that less than 30 percent of the first-enlistment personnel perform was the air strike control/air liaison duty (see Table 20). These tasks were:

K504 Participate in search and rescue missions

K514 Provide inputs to air space management element

K509 Prepare airlift requests

K476 Brief Army Ground personnel on tactical airlift capabilities

K479 Control beacon air strikes

Most of these tasks are performed by particular job groups, such as the AAC Airborne, who perform search and rescue missions, or the Airborne Rangers, who control beacon air strikes. However, these groups comprise only a small segment of the career field and training in these areas may be more appropriate for OJT rather than the basic resident course.

Table 21 lists some of the tasks not referenced to the POI which more than 30 percent of the first-termers are performing and contain an average to high TE. Instructors should review the tasks which are technical to determine if they need to be included in the course instruction and the next revised POI. A large number of the unreferenced tasks involve vehicle maintenance.

TASKS WITH MORE THAN 20 PERCENT MEMBERS PERFORMING		PERFORMING	DAFSC 27570	14 50	68	46	24	48	18 41	35	43	ני	67	42	44 38	38	,	4 4 0 4
TASKS WITH MORE THAN 20 PERCENT MEMBERS PERFORMING) PERCENT PERCENT TNG TASK FILTERS PERCENT TNG TASK TNG TASK TNG TASK FIRST TNG TASK TING TASK FIRST TNG TASK TING TASK FIRST TNG TASK TING TASK TING TASK TING TASK TING TASK FIRST TNG TASK TING TASK TAST	(ENTS		DAFSC 27550	27 63	[9	65	4 43 53	17	48 59	45	59	78	80 80	74	73 65	58		3/ 49
TASKS WITH MORE THAN 20 PERCENT MEMBERS PERFORMING) PERFORM DUTIES AS TRACK COMMANDER TOW VEHICLES CHANGE FILTERS ON VEHICLES, SUCH AS OIL, FUEL, OR AIR FILTERS PAINT VEHICLES PAINT VEHICLES PREMOVE GENERATORS REMOVE GENERATORS REMOVE GENERATORS REMOVE GENERATORS REPLACE VEHICLE BATTERIES REPLACE VEHICLE BATTERIES REPLACE VEHICLE BATTERIES INSTALL ENCRYPTION EQUIPMENT INSTALL ENCRYPTION EQUIPMENT INSTALL GRC-153/155/206 TACTICAL AIR CONTROL PARTY (TACP) PALLETS IN VEHICLES FOR OPERATION VEHICLES REMOVE HE LOAD COILS REMOVE HE LOAD	T0 STS	PERCENT MEN	FIRST ENLISTMENT	34 63	70		- 64	73	57 59	49	65	79	82 82	83	82 71	61	ć	52
PERFORM DUTIES AS TRACK COMMANDE TOW VEHICLES CHANGE FILTERS ON VEHICLES, SUCH FUEL, OR AIR FILTERS PAINT VEHICLES REMOVE GENERATORS REMOVE VEHICLE BATTERIES REPAIR FLAT TIRES ON VEHICLES REPAIR FLAT TORES INSTALL GRC-153/155/206 TACTICAL CONTROL PARTY (TACP) PALLETS IN VEHICLES FOR OPERATION OPERATIONALLY CHECK REMOTE CONTROL OPERATIONALLY CHECK SPECIAL PURP TEAR DOWN RADIOS REMOVE COMMUNICATIONS PALLETS REMOVE COMMUNICATIONS PALLETS REMOVE HF LOAD COILS REMOVE HF LOAD COILS REPLACE HF LOAD COILS			TASK	6.39 5.41		•		•		Ţ,	•	•	• •	3.82	5.36 4.47	4.08	C	46
PERFORM DUTIES AS TRACK COMMANDE TOW VEHICLES CHANGE FILTERS ON VEHICLES, SUCH FUEL, OR AIR FILTERS PAINT VEHICLES REMOVE GENERATORS REMOVE VEHICLE BATTERIES REPAIR FLAT TIRES ON VEHICLES REPAIR FLAT TORES INSTALL GRC-153/155/206 TACTICAL CONTROL PARTY (TACP) PALLETS IN VEHICLES FOR OPERATION OPERATIONALLY CHECK REMOTE CONTROL OPERATIONALLY CHECK SPECIAL PURP TEAR DOWN RADIOS REMOVE COMMUNICATIONS PALLETS REMOVE COMMUNICATIONS PALLETS REMOVE HF LOAD COILS REMOVE HF LOAD COILS REPLACE HF LOAD COILS	PERFORMING S PERFORM		TNG	4.64 5.18	5.3]	3.67	3.42	4.91	3.56 4.87	4.	5.96	7.22	5.95 6.38	4.49	5.62 5.64	5.64	9	4.76
기 프로 '전 '전시시시전점' '프로 '	MORE THAN 20		TASKS		ES, SUCH AS	>	REMOVE GENERATORS	REMOVE	G260 REPAIR FLAT TIRES ON VEHICLES G280 REPLACE VEHICLE BATTERIES	ENCRYPTION EQUIPMENT GRC-153/155/206 TACTICAL	CONIKUL PAKIY (IACI VEHICLES FOR OPERA	OPERATIONALLY CHECK REMOTE C	TEAR DOWN RADIOS	MAINTAIN HAND SETS	REMOVE COMMUNICATIONS P REMOVE HF LOAD COILS		AIR SUPPORT	5

TABLE 20

TASKS REFERENCED TO POI WITH LESS THAN 30 PERCENT MEMBERS PERFORMING

TASK	TE	TD	JOB	ENL
006 I 2B B64 IMPLEMENT SAFETY PROGRAMS C93 EVALUATE SAFETY PROGRAMS	3.71 1.58	5.25 5.2?	13 3	13 6
015 I 4A L526 CERTIFY HAZARDOUS CARGO	2.60	6.16	8	10
057 III 1A I343 CHARGE BATTERIES	4.84	4.40	29	30
076 III 8A E165 ORDER SUPPLIES B73 SCHEDULE INVENTORIES OF EOUIPMENT, SUPPLIES, OR MATERIAL B61 IMPLEMENT INTERSERVICE SUPPORT AGREEMENTS	4.09 3.04 1.82	4.63 4.43 6.23	14 10 8	2 4 12 10
C90 EVALUATE INTERSERVICE SUPPORT AGREEMENTS 079 III 9B	1.11	6.20	2	3
E181 RESEARCH PARTS NUMBERS IN SUPPLY CATALOGS	4.09	4.99	24	30
095 IV 2A B65 IMPLEMENT SECURITY PROGRAMS D126 CONDUCT SECURITY TRAINING C94 EVALUATE SECURITY PROGRAMS	3.58 3.42 1.69	5.48 5.02 5.74	6 2 3	10 7 5
115 IV 8B K504 PARTICIPATE IN SEARCH AND RESCUE MISSIONS	4.13	6.25	3	10
126 V 3A K514 PROVIDE INPUTS TO AIR SPACE MANAGEMENT ELEMENT	3.44	5.57	5	14
129 V 3D K509 PREPARE AIRLIFT REQUESTS	4.11	5.22	13	20
146 VI 5D K476 BRIEF ARMY GROUND PERSONNEL ON TACTICAL AIRLIFT CAPABILITIES	3.71	6.39	19	25
151 IV 7B CONTROL BEACON AIR STRIKES	4.64	6.62	6	11

TABLE 21

EXAMPLES OF TASKS NOT MATCHED TO POI

TASKS		TNG EMP	PERCENT 1-48 MO	XI
6213	PERFORM FIELD EXPEDIENT MAINTENANCE ON VEHICLES OR EQUIPMENT, SUCH AS FIX U-JOINTS OR REPLACE RADIATOR HOSES	6.64	63	5.90
H317	REMOTE GRC-206 FOR USE	6.64	20	4.73
H329	SET UP RADIOS FOR REMOTE OPERATIONS	6.60	88	4.43
1354	ISOLATE PORTABLE PRC-113 UHF/VHF AM MALFUNCTIONS	09.9	53	5.40
H315	PERFORM ELECTRONIC COUNTER COUNTERMEASURE (ECCM) PROCEDURES	6.58	41	5.45
1355	ISOLATE PORTABLE UHF RADIO MALFUNCTIONS	6.56	73	5.28
H301	INSTALL ENCRYPTION EQUIPMENT	6,49	84	5.56
1353	ISOLATE PORTABLE HF RADIO MALFUNCTIONS	6.47	74	5.60
1356	ISOLATE PORTABLE VHF/FM RADIO MALFUNCTIONS	6.47	73	5.13
F189	DRIVE VEHICLES WHILE WEARING NIGHT VISION DEVICES	6.13	18	6.36
1345	CONNECT INTERCONNECTING CABLES	6.07	74	3.77
K499	MARK TARGET LOCATIONS	6.02	99	5.42
1360	PERFORM CORROSION CONTROL ON COMMUNICATIONS EQUIPMENT	9.00	83	4.53
6204	CLEAN BATTERY BOXES ON VEHICLES	5.98	88	4.11
K473	ADVISE ARMY GROUND PERSONNEL ON TACTICAL AIR SUPPORT CAPABILITIES	5.98	74	6.47
6219	PERFORM OPERATOR INSPECTIONS ON POWER GENERATING SYSTEMS	5.96	8	4.05
Н302	INSTALL GRC-153/155/206 TACTICAL AIR CONTROL PARTY (TACP) PALLETS IN VEHICLES FOR OPERATION	5.96	65	6.48
1383	REPLACE ENCRYPTION EQUIPMENT	5.91	42	4.73
1346	DISCONNECT INTERCONNECTING CABLES	5.89	73	3.60
1377	REMOVE UHF/VHF TRANSCEIVERS	5.87	83	3.61
1379	REMOVE VHF/FM RADIOS	5.87	87	3.66
K502	CBSERVE AND REPORT BATTLE DAMAGE ASSESSMENTS	5.84	63	5.25

MAJCOM COMPARISON

Another dimension along which jobs performed by individuals may vary is across major commands (MAJCOMs). Differences among MAJCOM jobs could have implications for how the specialty is organized or how new personnel should be trained. TAC is the largest user of AFSC 275XO personnel. Fifty-eight percent of the survey sample are assigned to TAC, 25 percent to USAFE, 11 percent to PACAF, and 3 percent to AAC. As shown in Table 22, certain MAJCOMs spend more time on particular duties. For instance, personnel assigned to USAFE spend more time performing vehicle, trailer, and power generating system operator maintenance and also more time maintaining communications equipment than other commands. Personnel assigned to AAC or PACAF spend more time performing air strike control or air liaison duties. In addition, personnel assigned to AAC spend a portion of their time on airborne duties.

There were also some variations in tasks performed across MAJCOM which Tables 23 through 26 highlight task differences between commands. Tactical Air Command and Control personnel perform a large core of basic tasks; however, responsibilities appear to vary by local command responsibilities and support. Personnel assigned to USAFE spend more time performing vehicle maintenance than other units. USAFE personnel spend 18 percent of their job time in this area compared to 13 percent for TAC, 9 percent for PACAF, and 7 percent for AAC. USAFE personnel also spend a greater amount of time maintaining communication equipment. Consequently, their job focus becomes one of maintenance rather than operating communications equipment and assisting with air strike control or air liaison duties. Personnel assigned to AAC and PACAF spend 19 and 17 percent of their time performing air strike control or air liaison duties, which is slightly higher than USAFE or TAC. AAC personnel uniquely spend 8 percent of their time performing airborne duties. Other unique tasks performed by AAC are shown in Table 25, which compares tasks performed by AAC personnel with those assigned to TAC.

Differences were also noted in equipment used, such as radio sets/groups maintained and operated and vehicles employed. For instance, USAFE personnel use the AN/GRC-106 but not the MRC-108A or B. PACAF personnel use beacons/transponders but do not operate the AN/GRC-206 or the AN/MRC-107A radio. AAC personnel do not use the KY-57 radio set. AAC personnel use various vehicles, such as APC/Tracked vehicles, highly mobile multi-wheeled vehicles. They also use vehicle accessories, such as winches and trailers. Personnel assigned to USAFE use APC Tracked vehicles, mobilizers/transporters, MRC-107A and MRC-206C. They do not use the MRC-108A/B. Personnel assigned to TAC also use highly mobile multi-wheeled vehicles but do not use the M-1008 utility cargo vehicle.

Most of these differences are minor or mission-specific; however, awareness of these differences will allow training personnel to identify and use representative equipment.

TABLE 22

AVERAGE PERCENT TIME SPENT ON DUTIES BY OPERATIONAL MAJCOM GROUPS (PERCENT MEMBERS RESPONDING)*

2	DUTY AREA	AAC (N=12)	USAFE (N=119)	PACAF (N=54)	TAC (N=276)
A.	ORGANIZING AND PLANNING	4	2	4	5
ä	DIRECTING AND IMPLEMENTING	ĸ	4	ĸ	4
ပ	INSPECTING AND EVALUATING	2	2	က	2
<u>.</u>	TRAINING	9	4	ഹ	ဖ
щ	PERFORMING ADMINISTRATIVE AND SUPPLY FUNCTIONS	4	4	4	ო
r.	OPERATING VEHICLES	ო	2	ო	8
ဖွဲ	PERFORMING VEHICLE, TRAILER, AND POWER GENERATING SYSTEM OPERATOR MAINTENANCE	7	18	6	13
÷	SETTING UP AND OPERATING COMMUNICATIONS EQUIPMENT	12	15	ट	15
I.	MAINTAINING COMMUNICATIONS EQUIPMENT	6	17	10	13
٦.	PERFORMING FIELD DUTIES	21	16	20	20
₹.	PERFORMING AIR STRIKE CONTROL OR AIR LIAISON DUTIES	71	11	19	13
ن	PERFORMING GENERAL MILITARY DUTIES	2	2	ო	8
=	PERFORMING AIRBORNE DUTIES	œ	•	•	2

^{*} Columns may not add up to 100 percent due to rounding - Indicates less than 1 percent

TABLE 23

TASKS WHICH DISTINGUISH BETWEEN TAC AND PACAF PERSONNEL (PERCENT MEMBERS RESPONDING)

TASKS		TAC (N=276)	PACAF (N=54)
J402	CLEAN AND LUBRICATE .45 CALIBER PISTOLS	51	7
F186	DRIVE GOVERNMENT VEHICLES IN DESERT REGIONS	54	11
J420	FIRE .45 CALIBER PISTOLS FOR PROFICIENCY	46	4
Н317	REMOTE GRC-206 FOR USE	46	6
1382	REPLACE COMMUNICATIONS PALLETS	57	17
1361	PERFORM PREVENTIVE MAINTENANCE INSPECTIONS (PMI)	62	22
H306	LAY REMOTING CABLES	66	28
Н320	SET UP AB-250/292 FM ANTENNA KITS	58	20
Н331	TEAR DOWN AB-250/292 FM ANTENNA KITS	58	20
1365	REMOVE COMMUNICATIONS PALLETS	67	31
H330	SET UP UHF ANTENNA EXTENDER KITS	50	15
1378	REMOVE VHF/FM MATCHING UNITS	59	24
G201	CHANGE OIL IN VEHICLES	48	13
J432	LOCATE WATER	6 2	26
G209	PAINT VEHICLES	60	26
1395	REPLACE VHF/FM MATCHING UNITS	56	22
H341	TEAR DOWN UHF ANTENNA EXTENDER KITS	50	17
J436	NAVIGATE BY FOOT DURING NIGHT OPERATIONS	71	37
G216	PERFORM LUBRICATION ON VEHICLES	46	13
1377	REMOVE UHF/VHF TRANSCEIVERS	67	35
* * *	* * * * * * * * * * * * * * * * * * * *	* * * *	* * *
F187	DRIVE GOVERNMENT VEHICLES IN MOUNTAIN REGIONS	57	83
D144	PARTICIPATE IN ARMY PT	8	28
C96	EVALUATE SUPPLY FUNCTIONS	7	24
K502	OBSERVE AND REPORT BATTLE DAMAGE ASSESSMENTS	61	78
1375	REMOVE RADIO FILTERS	56	72

TABLE 25

TASKS WHICH DISTINGUISH BETWEEN TAC AND AAC PERSONNEL (PERCENT MEMBERS RESPONDING)

TASKS		TAC (N=276)	AAC (N=12)
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	86	17
J402	CLEAN AND LUBRICATE .45 CALIBER PISTOLS	5 2	0
н319	REMOVE GROUNDS FOR AUXILIARY POWER EQUIPMENT	48	0
F186	DRIVE GOVERNMENT VEHICLES IN DESERT REGIONS	55	8
J420	FIRE .45 CALIBER PISTOLS FOR PROFICIENCY	46	0
1354	ISOLATE PORTABLE PRC-113 UHF/VHF AM MALFUNCTIONS	43	0
1365	REMOVE COMMUNICATIONS PALLETS	67	25
H330	SET UP UHF ANTENNA EXTENDER KITS	50	8
* * *	* * * * * * * * * * * * * * * * * * * *	k * * * * 1	* * * *
F 185	DRIVE GOVERNMENT VEHICLES IN ARCTIC REGIONS	7	100
M549	MAKE ENTRIES ON AFTO FORMS 392 (PARACHUTE REPACK, INSPECTION AND COMPONENT RECORD)	1	75
M552	PACK PARACHUTES	5	75
M544	INSPECT PERSONNEL PARACHUTES	13	83
Н313	OPERATIONALLY CHECK SPECIAL PURPOSE VEHICLES	3 2	100
M537	CLEAN PARACHUTE ASSEMBLIES	3	75
M553	PERFORM AIRCREW COORDINATION DUTIES	9	75
M538	CONSTRUCT STREAMERS	11	75
M561	PERFORM NIGHT STATIC LINE PARACHUTE JUMPS	20	83
11539	DEPLOY WIND INDICATING DEVICES FROM AIRCRAFT	ון	67

TABLE 24

TASKS WHICH DISTINGUISH BETWEEN TAC AND USAFE PERSONNEL (PERCENT MEMBERS RESPONDING)

TASKS		TAC (N=276)	USAFE (N=119)
F186	DRIVE GOVERNMENT VEHICLES IN DESERT REGIONS	55	4
J422	FIRE GAU-5 RIFLES FOR PROFICIENCY	49	5
G222	PREPARE VEHICLES FOR AIR SHIPMENT	51	8
J402	CLEAN AND LUBRICATE .45 CALIBER PISTOLS	51	14
J420	FIRE .45 CALIBER PISTOLS FOR PROFICIENCY	46	11
J397	ACTIVATE CHEM-LIGHTS	75	53
J441	PACK EQUIPMENT FOR AIR LAND OPERATIONS	38	10
J446	PERFORM COVERT SIGNALLING METHODS	71	42
J442	PACK EQUIPMENT FOR AIR MOBILE OPERATIONS	32	5
J400	ACTIVATE SDU/5E STROBE LIGHTS	32	5
1374	REMOVE MRC-108 UHF/VHF OR 718M-2 COFFINS	43	18
* * *	* * * * * * * * * * * * * * * * * * * *	* * * * * *	* * * *
H328	SET UP PALLETS FOR APC USE	11	60
H314	OPERATIONALLY CHECK TRANSPORTERS	22	65
G241	REMOVE U-JOINTS ON VEHICLES	22	65
G249	REMOVE VEHICLE EXHAUST SYSTEM COMPONENTS	14	56
1348	ISOLATE MALFUNCTIONS IN M-113 INTERCOM SYSTEMS	12	53
G277	REPLACE UNIVERSAL JOINTS ON VEHICLES	19	59
F190	PERFORM DUTIES AS TRACK COMMANDER	17	55
G258	REPACK VEHICLE WHEEL BEARINGS	22	60
G215	PERFORM LUBRICATION ON TRAILERS	40	78
1369	REMOVE HF LOAD COILS	54	91
G285	REPLACE VEHICLE EXHAUST SYSTEM COMPONENETS	14	50
1357	MAINTAIN COMBAT VEHICLE CREWMAN HELMETS	11	45
1386	REPLACE HF LOAD COILS	49	82

TABLE 26

TASKS WHICH DISTINGUISH BETWEEN USAFE AND PACAF PERSONNEL (PERCENT MEMBERS RESPONDING)

TASKS		USAFE (N=119)	PACAF (N=54)
G215	PERFORM LUBRICATION ON TRAILERS	78	11
1378	REMOVE VHF/FM MATCHING UNITS	88	24
G216	PERFORM LUBRICATION ON VEHICLES	76	13
1361	PERFORM PREVENTIVE MAINTENANCE INSPECTIONS (PMI)	85	22
1382	REPLACE COMMUNICATIONS PALLETS	79	17
G201	CHANGE OIL IN VEHICLES	75	13
G209	PAINT VEHICLES	85	26
H331	TEAR DOWN AB-250/292 FM ANTENNA KITS	79	20
1395	REPLACE VHF/FM MATCHING UNITS	18	22
* * *	******	* * * * * *	* * * *
J446	PERFORM COVERT SIGNALLING METHODS	43	74
K481	CONTROL LOW THREAT AIR STRIKES	46	74
J450	PERFORM OVERT SIGNALLING METHODS	32	59
H322	SET UP BEACONS OR TRANSPONDERS FOR OPERATION	7	33
K498	MARK FORWARD AIR CONTROLLER LOCATIONS	41	67
J408	CONDUCT RIVER CROSSINGS	23	48
D144	PARTICIPATE IN ARMY PT	4	28
G222	PREPARE VEHICLES FOR AIR SHIPMENT	8	31

JOB SATISFACTION

AFSC 275XO has a history of low morale. The last Occupational Survey Report proposed this dissatisfaction stemmed from four major areas: 1) the manner in which personnel were selected for the career ladder, 2) the inability to transfer from the career ladder, 3) being assigned to an Army installation, and 4) regulations prohibiting TACC personnel from performing air strike control operations.

When the career ladder was created, personnel from AFSC 304X4 who were functioning as ROMADs were assigned AFSC 275X0. This created dissatisfaction among the senior personnel who had been trained to work on radio equipment and also entering personnel who had expected to be in an electronics career field. The present sample includes a cross-section of personnel who became 275X0 from the 304X4 career ladder, as well as personnel who entered as 275X0s. Fifty-seven percent of the survey sample completed the resident 275X0 course. Twenty-six percent were retrained or reclassified without retraining from another specialty. Sixteen percent were either reclassified without completing on-the-job or technical training, or were given a direct duty assignment (DDA) from BMTS with a bypass test, a DDA from BMTS to on-the-job training without a bypass test, or by an unspecified method.

Job satisfaction factors were compared for the 1979 and 1986 survey samples (see Table 27). Job satisfaction factors, particularly utilization of talents and training, are considerably higher for the current sample than those surveyed in 1979. Reenlistment potential has also improved for the career ladder. In 1979, only 40 percent of the personnel indicated they would reenlist, compared to 63 percent for the present sample.

Table 28 presents data reflecting job interest, perceived utilization of talents and training, and reenlistment intentions of selected TAFMS groups and a comparative sample of mission equipment maintenance career ladders surveyed in 1986. Overall, Tactical Air Command and Control personnel show similar attitudes to the comparative sample. Job interest and utilization of talent factors are fairly close to the comparative sample. Perceived utilization of training is slightly higher for DAFSC 275XO personnel in their second enlistment than the comparative sample. Reenlistment patterns are comparable.

Job satisfaction was also examined for groups identified within the career ladder structure (see Table 29). Job satisfaction factors varied considerably for the various job groups. For instance, percentages of those indicating their job is interesting ranged from 53 percent for TACP Personnel and Air Support Operations Personnel to 93 percent for the Managers group. Low utilization of talents was shown for these same groups. Utilization of training was even lower (37 percent) for Air Support Operations Personnel. Reenlistment intent generally is positive. Some of the smaller groups within these major categories, such as the PACAF TACP Personnel and Junior Air Support Operations Personnel jobs, showed less positive attitudes (see Table 30). These represent small groups with high percentages of those in their first enlistment.

TABLE 27

COMPARISON OF JOB SATISFACTION INDICATORS FOR CURRENT AND PREVIOUS SURVEY DATA (PERCENT MEMBERS RESPONDING)*

EXPRESSED JOB INTEREST:	1979 (N=380)	1986 (N=475)
INTERESTING SO-SO DULL	31 16 53	57 21 22
PERCEIVED UTILIZATION OF TALENTS:		
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	31 69	59 40
PERCEIVED UTILIZATION OF TRAINING:		
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	33 67	72 27
REENLISTMENT INTENTIONS:		
YES, OR PROBABLY YES NC, OR PROBABLY NO PLAN TO RETIRE	40 58 2	63 31 6

^{*} Columns may not add up to 100 percent due to rounding

TABLE 28

COMPARISON OF JOB SATISFACTION INDICATORS BY TAFMS GROUPS (PERCENT MEMBERS RESPONDING)*

	1-48 M	1-48 MOS TAFMS	49-96 MOS TAFMS	S TAFMS	97+ MOS TAFMS	TAFMS
	275X0 (N=196)	COMP SAMPLE** (N=1,021)	275X0 (N=144)	COMP SAMPLE** (N=724)	275X0 (N=135)	COMP SAMPLE** (N=1,880)
EXPRESSED JOB INTEREST:						
INTERESTING SO-SO DULL	50 25 25	48 23 27	62 17 21	57 10 22	62 19 19	64 17 18
PERCEIVED UTILIZATION OF TALENTS:						
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	51 49	55 45	63 37	39	68 32	68 32
PERCEIVED UTILIZATION OF TRAINING:						
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	75 25	71 29	71 28	62 36	30	65 35
REENLISTMENT INTENTIONS:						
YES, OR PROBABLY YES NO, OR PROBABLY NO PLAN TO RETIRE	52 47 0	58 0 0	69 31 0	65 33 0	74 7 19	70 10 18

* Columns may not add up to 100 percent due to rounding ** Comparative sample includes Mission Equipment Operations personnel surveyed in 1986

TABLE 29

COMPARISON OF JOB SATISFACTION INDICATORS BY CAREER LADDER STRUCTURE GROUPS (PERCENT MEMBERS RESPONDING)*

		_	FUNCTIONAL AREA		
	TACP (N=325)	AIRBORNE (N=31)	AIR SUP CP (N=19)	INST (N=12)	MANAGERS (N=13)
EXPRESSED JOB INTEREST:					
I"TERESTING SO-SO DULL	53 22 22	77 13 16	53 4 5 5	83 17 0	93 8 0
PERCEIVED UTILIZATION OF TALENTS:					
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	56 43	74 26	58 42	001	92
PERCEIVED UTILIZATION OF TRAINING:					
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	72	77 23	37 63	00 0	00L 0
REENLISTMENT INTENTIONS:					
VES, OR PROBABLY VES NO, CR PROBABLY NO PLAN TO RETIRE	333	61 32 7	79 21 0	92 8 0	85 0 35

* Columns may not add up to 100 percent due to rounding

TABLE 30

COMPARISON OF JOB SATISFACTION INDICATORS BY CAREER LADDER STRUCTURE GROUPS (PERCENT MEMBERS RESPONDING)*

MANAGERS	GRP GRP 56 31 (N=8) (N=5)	100 0 20 0 0	100 80 0 20	001 001 0 0
INST	GRP 74 (N=12)	83 17 0	00T 0	001
SUP OP	GRP 26 (N=6)	50 0 50	33	17 83
AIR S	GRP 71 (N=13)	38 54	46 54	46 54
	GRP 91 (N=7)	00L 0	001	000
AIRBORNE	GRP 113 (N=10)	50 20 30	50 50	50 50
A	GRP 82 (N=14)	7 4 4	79	86 14
	GRP 73 (N=7)	57 14 29	14 86	43
TACP	GRP 57 (N=8)	37 25 37	38	38 62
	GRP 83 (N=310)	53 25 22	58 42	74 26
		EXPRESSED JOB INTEREST: INTERESTING SO-SC DULL	**PERCEIVED UTILIZATION OF TALENTS: FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	PERCEIVED UTILIZATION OF TRAINING: FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL

^{*} Columns may not add up to 100 percent due to rounding

Job satisfaction was also examined for 5-skill level personnel assigned CONUS and overseas. As shown in Table 31, their reenlistment intent is almost the same (63 vs 64 percent); however, personnel assigned overseas show lower job interest and utilization of talents. Seventy-nine percent of the personnel assigned within CONUS indicate their training is used compared to 65 percent of those overseas. Job satisfaction factors for those who have the Airborne status and those not assigned the P prefix was also examined. As would be expected, job satisfaction factors and reenlistment intent are much higher for personnel classified as Airborne.

Vehicle Maintenance

According to AFR 39-1, DAFSC 275X0 personnel are responsible for performing field expedient operator checks and services on TACP vehicles. The amount of time and the number of tasks performed by DAFSC 275X0 personnel indicates they are more involved in vehicle maintenance than specified in their job descriptions. Personnel are performing both routine maintenance and repairs on vehicles. Examples of routine maintenance performed by first-enlistment, second-enlistment, and career groups are shown below.

	PERCEN	T PERF	ORMING
	lst	2nd	Car
TASKS	Enl	Enl	eer
Clean battery boxes on vehicles	88	76	60
Perform corrosion control on vehicles	88	74	58
Remove tires on vehicles	76	65	54
Remove vehicle batteries	73	69	50
Change filters on vehicles, such as oil,			
fuel, or air filters	70	55	43
Perform lubrication on vehicles	64	42	33
Change oil in vehicles	63	40	35
Remove wiper blades on vehicles	60	54	50
Remove air cleaners on vehicles	58	51	45

In addition to these routine tasks they are also repairing vehicles as illustrated below.

	PERCE	NT PERF	ORMING
	lst	2nd	Car
TASKS	Enl	Enl	eer
Remove U-joints on vehicles	40	24	24
Remove windshields or windows	38	24	26
Repack vehicle wheel bearings	38	22	22
Replace instruments on vehicles	35	22	28
Replace windshield or windows	34	23	22
Replace universal joints on vehicles	34	20	24
Adjust vehicle voltage regulators	31	28	37

TABLE 31

COMPARISON OF JOB SATISFACTION INDICATORS BY 5-SKILL LEVEL CONUS/OVERSEAS AND OPERATIONAL MAJCOM GROUPS (PERCENT MEMBERS RESPONDING)*

	5-SKIL	5-SKILL LEVEL				
	CONUS (N=180)	OVERSEAS (N=133)	AAC (N=12)	USAFE (N=119)	PACAF (N=54)	TAC (N=276)
EXPRESSED JOB INTEREST						
INTERESTING SO-SO DULL	57 23 20	48 24 29	58 17 25	51 22 27	52 17 32	58 22 28
PERCEIVED UTILIZATION OF TALENTS:						
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	61 39	52 48	50 50	54 46	59 41	61 39
PERCEIVED UTILIZATION OF TRAINING:						
FAIRLY WELL TO PERFECTLY LITTLE OR NOT AT ALL	79 20	65 35	58 20	65 35	65 35	76 23
REEMLISTMENT INTENTIONS:						
YES, OR PROBABLY YES NO, OR PROBABLY NO PLAN TO RETIRE	98 36	64 36 0	50 50 0	35 32 32	მ 9	31.

* Columns may not add up to 100 percent due to rounding

Remove vehicle alternators	30	22	24
Remove vehicle exhaust system components	29	17	ži
Remove vehicle radiators	29	21	19
Replace vehicle generators	28	19	22
Remove voltage regulators on vehicles	27	17	22
Remove distributors on vehicles	26	14	19
Remove vehicle carburetors	21	17	15

As discussed in the MAJCOM Section, USAFE personnel spend more time on vehicle maintenance than other command personnel.

Vehicle maintenance other than operational checklist or field expedient maintenance is not a requirement for DAFSC 275XO personnel, yet the survey data indicates career ladder members are performing these tasks. Since most TACP units are supported by an agreement with the Army, this may indicate a lack of communication or support between the two agencies. Write-in comments suggest an attitude of "Do it myself" rather than rely on Army personnel.

The basic course does not teach vehicle maintenance. Students are taught to use a checklist to make sure the vehicle is operational and safe. Career ladder managers should give consideration to the amount of time being spent on these tasks to either incorporate them into the career ladder documents so training can be provided or examine the inter-service agreements to see if they are appropriate.

Write-In Comments

Individuals were encouraged to add additional information about the career field and their jobs at the end of the survey booklet. This included equipment used on their job, duties performed that were not included in the inventory, and suggestions for training.

Several members wrote in suggesting that personnel need to be allowed to control air strikes and be involved in the FAC/ALO job to make the career field more interesting. One person complained that the FACs/ALOs are always TDY or that they are disillusioned about field duty.

Some members had suggestions on how to increase the morale of this career field, such as increasing the selective reenlistment bonus, providing incentive rides in aircraft they work with, and timely delivery of new equipment.

In addition, complaints about the negligence of Army personnel in performing vehicle maintenance were voiced. Two people complained that they had to strip their vehicles to the minimum to avoid pilfering during maintenance; this required as much time as doing the vehicle maintenance, so they did it themselves instead of taking it to the Army. This, in turn, took away from time spent in the training program.

Strength and Stamina

Personnel completing TD booklets for the Tactical Air Command and Control career ladder, AFSC 275XO, were asked to assist in the development of strength and stamina requirements. Table 32 gives a listing of the tasks identified by three or more of the raters as requiring more strength and stamina than the current standard. Currently, AFR 39-1 designates the career ladder as requiring an X-factor of 2, defined as being able to lift 70 lbs to 6 feet.

The list of tasks should be reviewed to determine if regulations governing their performance are adequate.

IMPLICATIONS

This is a very homogeneous career ladder, with a few specialized jobs in addition to the large core job. The specialty descriptions (AFR 39-1) are generally accurate except for the failure to include or mention airborne duties. The POI and STS should be reviewed for completeness using the unreferenced task lists, especially in the areas of setting up, operating, and maintaining communications equipment. These areas had tasks with a high TE and over 20 percent members performing.

Job satisfaction has increased considerably for this career ladder; only 40 percent were considering reenlistment in 1979, while 63 percent of this survey's respondents indicated they would reenlist. Airborne personnel had a higher job satisfaction than any of the other groups. Some of the write-in comments which were voiced complained of too much vehicle maintenance and no support by the Army, as well as the performance of FAC/ALO duties with too little equipment.

TABLE 32
TASKS IDENTIFIED AS CAUSING POTENTIAL STRENGTH AND STAMINA CONCERNS

TASKS		PERCENT MEMBERS PERFORMING
J458	PREPARE BIVOUAC SITES	78
	POSITION EQUIPMENT FOR OPERATIONAL USE	73 77
	REMOVE VHF/FM RADIOS	7 4
H337	TEAR DOWN HE EXTENDER KITS	74
.1435	NAVIGATE BY FOOT DURING DAY OPERATIONS	71 71
.1411	CONSTRUCT SHELTERS	69
1371	REMOVE HE TRANSCEIVERS	67
.1436	NAVIGATE BY FOOT DURING NIGHT OPERATIONS	66
1396	REPLACE VHE/FM RADIOS	66
F188	DRIVE VEHICLES WHILE WEARING CHEMICAL PROTECTIVE	
	EOUIPMENT	66
1365	REMOVE COMMUNICATIONS PALLETS	66
1367	REMOVE HF ANTENNA COUPLERS	65
H306	LAY REMOTING CABLES	64
1372	TEAR DOWN COMMUNICATIONS PALLETS USING AUXILIARY POWER TEAR DOWN HF EXTENDER KITS NAVIGATE BY FOOT DURING DAY OPERATIONS CONSTRUCT SHELTERS REMOVE HF TRANSCEIVERS NAVIGATE BY FOOT DURING NIGHT OPERATIONS REPLACE VHF/FM RADIOS DRIVE VEHICLES WHILE WEARING CHEMICAL PROTECTIVE EQUIPMENT REMOVE COMMUNICATIONS PALLETS REMOVE HF ANTENNA COUPLERS LAY REMOTING CABLES REMOVE HF 718F-2 COFFINS REPLACE HF TRANSCEIVERS REMOVE HF LOAD COILS REPLACE HF ANTENNA COUPLERS SET UP AB-250/292 FM ANTENNA KITS TEAR DOWN AB-250/292 FM ANTENNA KITS REPLACE COMMUNICATIONS PALLETS INSTALL GRC-153/155/206 TACTICAL AIR CONTROL PARTY (TACP) PALLETS IN VEHICLES FOR OPERATION REPLACE HF LOAD COILS	64
1388	REPLACE HF TRANSCEIVERS	61
1369	REMOVE HF LOAD COILS	60
1384	REPLACE HF ANTENNA COUPLERS	58
H320	SET UP AB-250/292 FM ANTENNA KITS	58
H331	TEAR DOWN AB-250/292 FM ANTENNA KITS	58
1382	REPLACE COMMUNICATIONS PALLETS	56
H302	INSTALL GRC-153/155/206 TACTICAL AIR CONTROL PARTY	
	(TACP) PALLETS IN VEHICLES FOR OPERATION	55
1386	REPLACE HF LOAD COILS	54
J454	REPLACE HF LOAD COILS PRACTICE ESCAPE, EVASION, SURVIVAL, AND RESISTANCE	
	TECHNIQUES	51
H330	SET UP UHF ANTENNA EXTENDER KITS	49
Н319	REMOVE GROUNDS FOR AUXILIARY POWER EQUIPMENT	48
D147	PARTICIPATE IN SPECIAL CLASSES, SUCH AS JUMP SCHOOL,	
	JUNGLE OPERATIONS SCHOOL, OR AIR GROUND OPERATIONS	43
	SCHOOL	41
J410	CONSTRUCT FIGHTING POSITIONS	34
J455	PRACTICE INFILTRATION OR EXFILTRATION TECHNIQUES	29
J439	NAVIGATE WATERWAYS WITH RAFTS OR BY FOOT	14
M555	TECHNIQUES SET UP UHF ANTENNA EXTENDER KITS REMOVE GROUNDS FOR AUXILIARY POWER EQUIPMENT PARTICIPATE IN SPECIAL CLASSES, SUCH AS JUMP SCHOOL, JUNGLE OPERATIONS SCHOOL, OR AIR GROUND OPERATIONS SCHOOL CONSTRUCT FIGHTING POSITIONS PRACTICE INFILTRATION OR EXFILTRATION TECHNIQUES NAVIGATE WATERWAYS WITH RAFTS OR BY FOOT PERFORM DAY STATIC LINE PARACHUTE JUMPS INSTALL AN/GRC-106 PALLET PARIO MOUNT IN ARC	14 10
M <11()	INSTALL ANTIQUE LIE VALLET VALUE MINUT IN AVI	117

Appendix A

GROUP TITLE: TACTICAL AIR COMMAND CONTROL PERSONNEL (COMBINED GRPS 83, 57,

73)

GROUP SIZE: 325

AVERAGE GRADE: E-4

PERCENT OF SAMPLE: 68

AVERAGE TICF: 45 MONTHS

AVERAGE TAFMS: 71 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS		PERCENT MEMBERS PERFORMING
J445	PERFORM CAMOUFLAGE TECHNIQUES OPERATIONALLY CHECK RADIOS OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS MAINTAIN FIELD GEAR PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS NAVIGATE BY VEHICLE DURING DAY OPERATIONS OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS AUTHENTICATE RADIO TRANSMISSIONS PERFORM OPERATOR INSPECTIONS ON VEHICLES OPERATIONALLY CHECK GENERATORS REMOVE ANTENNAS	99
H311	OPERATIONALLY CHECK RADIOS	98
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	98
J433	MAINTAIN FIELD GEAR	98
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	9 8
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	9 8
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	98
K475	AUTHENTICATE RADIO TRANSMISSIONS	98
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	97
H309	OPERATIONALLY CHECK GENERATORS	97
1363	REMOVE ANTENNAS	97
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	96
J453	REMOVE ANTENNAS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS SET UP COMMUNICATIONS PAULETS FOR OPERATION USING VEHICLE	96
M 1/4	- SPI DP IDMMONICALUMS PALIFIS FOR OPERALIUM ASSIME VEBILIE	
	POWER WASH VEHICLES MONITOR AIR REQUEST NETS PREPARE FOOD UNDER FIELD CONDITIONS SET UP BACKPACK RADIOS PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR TRANSMIT CLOSE AIR SUPPORT REQUESTS	95
G295	WASH VEHICLES	94
K500	MONITOR AIR REQUEST NETS	94
J459	PREPARE FOOD UNDER FIELD CONDITIONS	94
H321	SET UP BACKPACK RADIOS	94
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	93
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	93
J417	ERECT TENTS SET UP COMMUNICATIONS PALLETS FOR OPERATION USING AUXIL- IARY POWER	93
H323	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING AUXIL-	
	IARY POWER	93
H335	TEAR DOWN COMMUNICATIONS PALLETS USING VEHICLE POWER	92
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	92
H340	TEAR DOWN RADIOS	92
H332	TEAR DOWN BACKPACK RADIOS	92
H329	SET UP RADIOS FOR REMOTE OPERATIONS	92
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	91
G212	TARY POWER TEAR DOWN COMMUNICATIONS PALLETS USING VEHICLE POWER PREPARE CLOSE AIR SUPPORT REQUESTS TEAR DOWN RADIOS TEAR DOWN BACKPACK RADIOS SET UP RADIOS FOR REMOTE OPERATIONS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) PERFORM CORROSION CONTROL ON VEHICLES PERFORM CORROSION CONTROL ON TRAILERS POSITION EQUIPMENT FOR OPERATIONAL USE	91
G211	PERFORM CORROSION CONTROL ON TRAILERS	91
H316	POSITION EQUIPMENT FOR OPERATIONAL USE	90

GROUP ID NUMBER AND TITLE: GRP083, TACTICAL AIR COMMAND PARTY (TACP) PERSONNEL

GROUP SIZE: 310 AVERAGE GRADE: E-3, F-4, E-5 AVERAGE TAFMS: 72 MONTHS

PERCENT OF SAMPLE: 65 AVERAGE TICF: 46 MONTHS

		PERCENT MEMBERS
TASKS		PERFORMING
1407	NAVIGATE BY VEHICLE DURING DAY OPERATIONS PERFORM CAMOUFLAGE TECHNIQUES OPERATIONALLY CHECK RADIOS MAINTAIN FIELD GEAR OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS REMOVE ANTENNAS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS AUTHENTICATE RADIO TRANSMISSIONS OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS PERFORM OPERATOR INSPECTIONS ON VEHICLES OPERATIONALLY CHECK GENERATORS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS PRACTICE AUTHENTICATIONS PALLETS FOR OPERATION USING VEHICLE	00
J43/	NAVIGATE BY VEHICLE DUKING DAY OPERATIONS	99
U445	OPPRATIONALLY CUECK DADIOS	99
1422	MAINTAIN CIELD CEAD	99
U433	ODEDATIONALLY CHECK DALLETIZED DADIO CYCTEMS	99
1262	DEMOVE ANTENNAS	90 00
1303	REMOVE ANTENNAS DRACTICE DEDCOMAL UVCTEME HMDED ETELD COMDITIONS	90
U430	AUTUENTICATE DADIO TRANSMISSIONS	90
K4/3	UDEDATIONALLY CHECK HEAVE OFFICER CACLEMO	90 07
E307	DEDECOM ODEDATOD INCRECTIONS ON VEHICLES	37 97
1131	ODEDATIONALLY CHECK CENEDATORS	97
1457	DESCRIPTION OF THE PROPERTY OF	97
J45/	PRACTICE AUTHENTICATION OF COMPAT COMMUNICATIONS	96
J453	PRACTICE AUTHENITICATIONS DALLETS FOR OPERATION USING VEHICLE	90
H324	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING VEHICLE POWER	95
VEDO	MONITOR AIR REQUEST NETS	95
	PREPARE FOOD UNDER FIELD CONDITIONS	95
	TEAR DOWN TENTS	95
1460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	95
7400	TEAR DOWN RADIOS	95
	WASH VEHICLES	95
	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING AUXILIARY	
M33 E	TEAD DOWN COMMUNICATIONS DALLETS HISTOR VEHICLE DOWED	94
H323	SET HID RACKDACK DANTAS	94
.1522	TRANSMIT OF OUR AID SUPPORT REQUESTS	94
1417	FDECT TENTS	94
1379	REMOVE VHE/EM RADIOS	94
H329	SET UP RADIOS FOR REMOTE OPERATIONS	93
K530	PREPARE CLOSE ATR SUPPORT REQUESTS	93
.1438	NAVIGATE RV VEHICLE DURING NIGHT OPERATIONS	93
H332	TEAR DOWN RACKPACK RADIOS	93
H305	LAV FIFIN WIRF	93
1380	REDI ACE ANTENNAS	93
6204	CLEAN RATTERY ROYES ON VEHICLES	93
H316	POWER TEAR DOWN COMMUNICATIONS PALLETS USING VEHICLE POWER SET UP BACKPACK RADIOS TRANSMIT CLOSE AIR SUPPORT REQUESTS ERECT TENTS REMOVE VHF/FM RADIOS SET UP RADIOS FOR REMOTE OPERATIONS PREPARE CLOSE AIR SUPPORT REQUESTS NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS TEAR DOWN BACKPACK RADIOS LAY FIELD WIRE REPLACE ANTENNAS CLEAN BATTERY BOXES ON VEHICLES POSITION EQUIPMENT FOR OPERATIONAL USE	92
110 10	TOOTITON EQUITIENT FOR OF ENVIRONME OF	

GROUP ID NUMBER AND TITLE: GRP057, PACAF TACP PERSONNEL

GROUP SIZE: 8 PERCENT OF SAMPLE: 2 AVERAGE TICF: 36 MONTHS

AVERAGE GRADE: E-4 AVERAGE TAFMS: 47 MONTHS

		PERCENT MEMBERS
TASKS		PERFORMING
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	100
Н310	PERFORM OPERATOR INSPECTIONS ON VEHICLES OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	100
H311	OPERATIONALLY CHECK RADIOS	100
11324	SET UP COMMUNICATIONS DALLETS FOR OPERATION USING VEHICLE	
	POWER	100
J433	POWER MAINTAIN FIELD GEAR PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS SET UP BACKPACK RADIOS OPERATIONALLY CHECK GENERATORS PERFORM OPERATOR INSPECTIONS ON TRAILERS WASH VEHICLES PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR AUTHENTICATE RADIO TRANSMISSIONS MONITOR AIR REQUEST NETS CLEAN BATTERY BOXES ON VEHICLES NAVIGATE BY VEHICLE DURING DAY OPERATIONS ISOLATE PALLETIZED HF SYSTEM MALFUNCTIONS ISOLATE PALLETIZED VHF/AM SYSTEM MALFUNCTIONS ISOLATE PALLETIZED VHF/FM SYSTEM MALFUNCTIONS ISOLATE PALLETIZED VHF/FM SYSTEM MALFUNCTIONS ISOLATE PALLETIZED THE SYSTEM MALFUNCTIONS ISOLATE PALLETIZED THE SYSTEM MALFUNCTIONS ISOLATE PALLETIZED THE SYSTEM MALFUNCTIONS PERFORM CAMOUFLAGE TECHNIQUES	100
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	100
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	100
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	100
H321	SET UP BACKPACK RADIOS	100
H309	OPERATIONALLY CHECK GENERATORS	100
G220	PERFORM OPERATOR INSPECTIONS ON TRAILERS	100
G295	WASH VEHICLES	88
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	88
K475	AUTHENTICATE RADIO TRANSMISSIONS	88
K500	MONITOR AIR REQUEST NETS	88
G204	CLEAN BATTERY BOXES ON VEHICLES	88
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	88
1349	ISOLATE PALLETIZED HF SYSTEM MALFUNCTIONS	88
1350	ISOLATE PALLETIZED UHF SYSTEM MALFUNCTIONS	88
1351	ISOLATE PALLETIZED VHF/AM SYSTEM MALFUNCTIONS	88
1352	ISOLATE PALLETIZED VHF/FM SYSTEM MALFUNCTIONS	88
J445	PERFORM CAMOUFLAGE TECHNIQUES	88
G219	PERFORM OPERATOR INSPECTIONS ON POWER GENERATING SYSTEMS	88
J403	CLEAN AND LUBRICATE WEAPONS, OTHER THAN .38 CALIBER, .45	
	CALIBER, AND 9MM PISTOLS	88
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	75
F187	DRIVE GOVERNMENT VEHICLES IN MOUNTAIN REGIONS	75
I358	MAINTAIN HAND SETS	75
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	75
K503	OPERATE AIR REQUEST NETS	75
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	75
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	75
K502	OBSERVE AND REPORT BATTLE DAMAGE ASSESSMENTS	75
1363	REMOVE ANTENNAS	75
J417	ERECT TENTS	75
K507	PERFORM CAMOUFLAGE TECHNIQUES PERFORM OPERATOR INSPECTIONS ON POWER GENERATING SYSTEMS CLEAN AND LUBRICATE WEAPONS, OTHER THAN .38 CALIBER, .45 CALIBER, AND 9MM PISTOLS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) DRIVE GOVERNMENT VEHICLES IN MOUNTAIN REGIONS MAINTAIN HAND SETS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS OPERATE AIR REQUEST NETS PREPARE CLOSE AIR SUPPORT REQUESTS TRANSMIT CLOSE AIR SUPPORT REQUESTS OBSERVE AND REPORT BATTLE DAMAGE ASSESSMENTS REMOVE ANTENNAS ERECT TENTS PLAN CLOSE AIR SUPPORT MISSIONS	75

GROUP ID NUMBER AND TITLE: GRP073, CONUS TAC TACP PERSONNEL GROUP SIZE: 7 PERCENT OF SAMPLE: 1 AVERAGE GRADE: E-3, E-4 AVERAGE TAFMS: 38 MONTHS AVERAGE TICF: 28 MONTHS

TASKS		PERCENT MEMBERS PERFORMING
C212	DEDECOM CORPOCION CONTROL ON VEHICLES	100
GZ 1Z	PERFORM CORROSION CONTROL ON VEHICLES PAINT VEHICLES PERFORM CORROSION CONTROL ON TRAILERS PERFORM OPERATOR INSPECTIONS ON TRAILERS OPERATIONALLY CHECK RADIOS PERFORM OPERATOR INSPECTIONS ON VEHICLES OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS FIRE M-16 RIFLES FOR PROFICIENCY CLEAN AND LUBRICATE .45 CALIBER PISTOLS CLEAN AND LUBRICATE WEAPONS. OTHER THAN .38 CALIBER45	100 100
6211	DEDECOM CODDOCION CONTDOL ON TDAILEDC	100
6220	PERFORM CORRUSION CONTROL ON TRAILERS	100
7511	ODEDATIONALLY CUECK DADIOS ON TRAILERS	100
E101	DEDECOM ODEDATOD INSDECTIONS ON VEHICLES	100
N3JU	ODEDATIONALLY CHECK DALLETIZED DADIO CYCTEMS	100
.1423	FIRE M_16 DIFIES FOR PROFICIENCY	100
.1402	CLEAN AND LURDICATE AS CALIBER PISTOLS	100
.1403	CLEAN AND LUBRICATE WEAPONS, OTHER THAN .38 CALIBER, .45	100
0405	CALIBER, AND 9MM PISTOLS	100
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	100
	LOAD AMMUNITION INTO WEAPONS	100
	PERFORM CAMOUFLAGE TECHNIQUES	100
	LIGHT LANTERNS	100
	LIGHT STOVES	100
	PERFORM ROUTINE MAINTENANCE ON CHEMICAL PROTECTIVE MASKS	
	WASH VEHICLES	86
	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	86
	MAINTAIN HAND SETS	86
	PREPARE VEHICLES FOR PAINTING	86
		86
1360	MAINTAIN FIELD GEAR PERFORM CORROSION CONTROL ON COMMUNICATIONS EQUIPMENT OPERATIONALLY CHECK GENERATORS	86
H309	OPERATIONALLY CHECK GENERATORS	86
	FIRE .45 CALIBER PISTOLS FOR PROFICIENCY	86
H332	TEAR DOWN BACKPACK RADIOS	86
J417	ERECT TENTS	86
J465	SET UP CONVENIENCE EQUIPMENT, SUCH AS STOVES, HEATERS, OR	
	LIGHTS	86
H329	SET UP RADIOS FOR REMOTE OPERATIONS	86
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	86
H331	TEAR DOWN AB-250/292 FM ANTENNA KITS	86
K475	SET UP RADIOS FOR REMOTE OPERATIONS TRANSMIT CLOSE AIR SUPPORT REOUESTS TEAR DOWN AB-250/292 FM ANTENNA KITS AUTHENTICATE RADIO TRANSMISSIONS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	86
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	86
H32U	SEI UP AB-25U/292 FM ANIENNA KIIS	86
J470	UNLOAD FUELS, SUCH AS COLEMAN, PROPANE, OR BUTANE, FROM	
	STORAGE CONTAINERS	86

GROUP TITLE: AIRBORNE PERSONNEL (COMBINED GRPS 82, 113, 91)
GROUP SIZE: 31 PERCENT OF SAMPLE: PERCENT OF SAMPLE: 7 AVERAGE GRADE: E-5 AVERAGE TAFMS: 100 MONTHS AVERAGE TICF: 68 MONTHS

TASKS		PERCENT MEMBERS PERFORMING
K475	AUTHENTICATE RADIO TRANSMISSIONS	100
K485	DECODE RADIO MESSAGES	100
K522	AUTHENTICATE RADIO TRANSMISSIONS DECODE RADIO MESSAGES TRANSMIT CLOSE AIR SUPPORT REQUESTS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PREPARE CLOSE AIR SUPPORT REQUESTS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS PREPARE FOOD UNDER FIELD CONDITIONS LOAD AMMUNITION INTO WEAPONS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) CONTROL LOW THREAT AIR STRIKES OPERATIONALL CHECK RADIOS PLAN CLOSE AIR SUPPORT MISSIONS CONTROL HIGH TREAT AIR STRIKES PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	97
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	97
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	97
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	97
J459	PREPARE FOOD UNDER FIELD CONDITIONS	97
J430	LOAD AMMUNITION INTO WEAPONS	97
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	94
K481	CONTROL LOW THREAT AIR STRIKES	94
H311	OPERATIONALL CHECK RADIOS	94
K507	PLAN CLOSE AIR SUPPORT MISSIONS	94
K480	CONTROL HIGH TREAT AIR STRIKES	94
U731	TRACTICE TERSONAL SANTIATION ONDER TIEED CONDITIONS	3 7
K490	ENCODE RADIO MESSAGES	94
J433	MAINTAIN FIELD GEAR	90
J445	PERFORM CAMOUFLAGE TECHNIQUES	90
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	90
H321	SET UP BACKPACK RADIOS	90
	PREPARE BIVOUAC SITES	90
J435	NAVIGATE BY FOOT DURING DAY OPERATIONS	90
	PERFORM NIGHT STATIC LINE PARACHUTE JUMPS	87
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	87
J446	PERFORM COVERT SIGNALLING METHODS	87
K494	LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR	
	AND LONGITUTE/LATITUDE SYSTEMS	84
K473	ADVISE ARMY GROUND PERSONNEL ON TACTICAL AIR SUPPORT	0.4
	CAPABILITIES	84
	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	84
	PARTICIPATE IN SPECIAL CLASSES, SUCH AS JUMP SCHOOL	84
D147	JUNGLE OPERATIONS SCHOOL, OR AIR GROUND OPERATIONS SCHOOL	84

GROUP ID NUMBER AND TITLE: GRPC82, TAC AIRBORNE PERSONNEL

GROUP SIZE: 14
AVERAGE GRADE: E-3, E-5
AVERAGE TAFMS: 55 MONTHS PERCENT OF SAMPLE: 3
AVERAGE TICF: 47 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS		PERCENT MEMBERS PERFORMING
G295	WASH VEHICLES OPERATIONALLY CHECK RADIOS OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS NAVIGATE BY VEHICLE DURING DAY OPERATIONS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS AUTHENTICATE RADIO TRANSMISSIONS PREPARE FOOD UNDER FIELD CONDITIONS LOAD AMMUNITION INTO WEAPONS DECODE RADIO MESSAGES OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS ISOLATE PALLETIZED VHF/FM SYSTEM MALFUNCTIONS ISOLATE PALLETIZED VHF/AM SYSTEM MALFUNCTIONS ISOLATE PALLETIZED HF SYSTEM MALFUNCTIONS ISOLATE PORTABLE VHF/FM RADIO MALFUNCTIONS ISOLATE PORTABLE HF RADIO MALFUNCTIONS ISOLATE PORTABLE HF RADIO MALFUNCTIONS ISOLATE PORTABLE HF RADIO MALFUNCTIONS FIRE M-16 RIFLES FOR PROFICIENCY TRANSMIT CLOSE AIR SUPPORT REQUESTS PERFORM CAMOUFLAGE TECHNIQUES PLAN CLOSE AIR SUPPORT MISSIONS PREPARE CLOSE AIR SUPPORT REQUESTS MAINTAIN FIELD GEAR NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS MONITOR AIR REQUEST NETS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS ENCODE RADIO MESSAGES	100
H311	OPERATIONALLY CHECK RADIOS	100
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	100
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	100
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	100
K475	AUTHENTICATE RADIO TRANSMISSIONS	100
J459	PREPARE FOOD UNDER FIELD CONDITIONS	100
J430	LOAD AMMUNITION INTO WEAPONS	100
K485	DECODE RADIO MESSAGES	100
H307	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	100
1352	ISOLATE PALLETIZED VHF/FM SYSTEM MALFUNCTIONS	100
1351	ISOLATE PALLETIZED VHF/AM SYSTEM MALFUNCTIONS	100
1349	ISOLATE PALLETIZED HF SYSTEM MALFUNCTIONS	100
1356	ISOLATE PORTABLE VHF/FM RADIO MALFUNCTIONS	100
1353	ISOLATE PORTABLE HF RADIO MALFUNCTIONS	100
1350	ISOLATE PALLETIZED UHF SYSTEM MALFUNCTIONS	100
J423	FIRE M-16 RIFLES FOR PROFICIENCY	93
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	93
J445	PERFORM CAMOUFLAGE TECHNIQUES	93
K507	PLAN CLOSE AIR SUPPORT MISSIONS	93
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	93
J433	MAINTAIN FIELD GEAR	93
J438	NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS	93
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	93
K500	MONITOR AIR REQUEST NETS	93
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	93
	OPERATIONALLY CHECK GENERATORS	93
	SELECT BIVOUAC SITES	93
1355	ISOLATE PORTABLE UHF RADIO MALFUNCTIONS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) FIRE .38 CALIBER PISTOLS FOR PROFICIENCY	93
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	86
J419	FIRE .38 CALIBER PISTOLS FOR PROFICIENCY	86
J397	ACTIVATE CHEM-LIGHTS	8 6
K481	CONTROL LOW THREAT AIR STRIKES	86
D147	PARTICIPATE IN SPECIAL CLASSES, SUCH AS JUMP SCHOOL,	
	JUNGLE OPERATIONS SCHOOL, OR AIR GROUND OPERATIONS SCHOOL	86
H324	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING VEHICLE	
	POWER	86

GROUP ID NUMBER AND TITLE: GRP113, AAC AIRBORNE PERSONNEL

GROUP SIZE: 10 PERCENT OF SAMPLE: 2

AVERAGE GRADE: E-5, E-7 AVERAGE TAFMS: 136 MONTHS AVERAGE TICF: 86 MONTHS

		PERCENT MEMBERS
TASKS		PERFORMING
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) INSPECT PERSONNEL PARACHUTES CONTROL LOW THREAT AIR STRIKES OPERATIONALLY CHECK RADIOS AUTHENTICATE RADIO TRANSMISSIONS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS TRANSMIT CLOSE AIR SUPPORT REQUESTS MONITOR AIR REQUEST NETS DECODE RADIO MESSAGES PLAN CLOSE AIR SUPPORT MISSIONS PARTICIPATE IN ANCILLARY TRAINING LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR AND LONGITUDE/LATITUDE SYSTEMS CONTROL HIGH THREAT AIR STRIKES PREPARE HELMETS AND LOAD REARING FOULPMENT FOR WEAR	100
	INSPECT PERSONNEL PARACHUTES	100
K481	CONTROL LOW THREAT AIR STRIKES	100
H311	OPERATIONALLY CHECK RADIOS	100
	AUTHENTICATE RADIO TRANSMISSIONS	100
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	100
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	100
	TRANSMIT CLOSE AIR SUPPORT REQUESTS	100
	MONITOR AIR REQUEST NETS	100
	DECODE RADIO MESSAGES	100
	PLAN CLOSE AIR SUPPORT MISSIONS	100
D143	PARTICIPATE IN ANCILLARY TRAINING	100
K494	LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR	
	AND LONGITUDE/LATITUDE SYSTEMS	100
K480	CONTROL HIGH THREAT AIR STRIKES	100
	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	100
J465	SET UP CONVENIENCE EQUIPMENT, SUCH AS STOVES, HEATERS, OR	
	LIGHTS	100
K523	TRANSMIT RADIO MESSAGES	100
J459	TRANSMIT RADIO MESSAGES PREPARE FOOD UNDER FIELD CONDITIONS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS ENCODE RADIO MESSAGES PREPARE CLOSE AIR SUPPORT REQUESTS	100
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	100
K490	ENCODE RADIO MESSAGES	100
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	100
H313	OPERATIONALLY CHECK SPECIAL PURPOSE VEHICLES	100
M553	PERFORM AIRCREW COORDINATION DUTIES	100
G220	ENCODE RADIO MESSAGES PREPARE CLOSE AIR SUPPORT REQUESTS OPERATIONALLY CHECK SPECIAL PURPOSE VEHICLES PERFORM AIRCREW COORDINATION DUTIES PERFORM OPERATOR INSPECTIONS ON TRAILERS STOW CONVENIENCE EQUIPMENT, SUCH AS STOVES, HEATERS, OR	100
J468		300
	LIGHTS	100
J417	ERECT TENTS	100
	SET UP LONG WIRE ANTENNAS	100
	ADVISE ARMY GROUND PERSONNEL ON STRIKE INFORMATION	100
	SET UP BACKPACK RADIOS	100
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	100
	PREPARE BIVOUAC SITES	100
	LOAD AMMUNITION INTO WEAPONS	100
	TEAR DOWN TENTS	100
н339	TEAR DOWN NVIS ANTENNA	100

GROUP ID NUMBER AND TITLE: GRP091, AIRBORNE RANGERS

PERCENT OF SAMPLE: 1 AVERAGE TICF: 87 MONTHS GROUP SIZE: 7 AVERAGE GRADE: E-5, E-6 AVERAGE TAFMS: 136 MONTHS

TASKS		PERCENT MEMBERS PERFORMING
	ADVISE ARMY GROUND PERSONNEL ON STRIKE INFORMATION ADVISE ARMY GROUND PERSONNEL ON TACTICAL AIR SUPPORT	100
	CAPABILITIES	100
M568	SUPERVISE JUMP OPERATIONS	100
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PERFORM NIGHT STATIC LINE PARACHUTE JUMPS CONTROL LOW THREAT AIR STRIKES	100
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	100
M561	PERFORM NIGHT STATIC LINE PARACHUTE JUMPS	100
K481	CONTROL LOW THREAT AIR STRIKES	100
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS CONDUCT BRIEFINGS FOR AIR FORCE AND ARMY PERSONNEL	100
B48	CONDUCT BRIEFINGS FOR AIR FORCE AND ARMY PERSONNEL	100
J445	PERFORM CAMOUFLAGE TECHNIQUES	100
	INSPECT PERSONNEL PARACHUTES	100
M558	PERFORM JUMPMASTER DUTIES	100
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	100
J397	ACTIVATE CHEM-LIGHTS	100
M543	INSPECT ANCHOR LINE CABLES	100
M555	ACTIVATE CHEM-LIGHTS INSPECT ANCHOR LINE CABLES PERFORM DAY STATIC LINE PARACHUTE JUMPS NAVIGATE BY FOOT DURING DAY OPERATIONS NAVIGATE BY FOOT DURING NIGHT OPERATIONS AUTHENTICATE RADIO TRANSMISSIONS ANALYZE TARGETS AND RECOMMEND STRIKE ORDNANCE TRANSMIT CLOSE AIR SUPPORT REQUESTS COORDINATE WITH ARMY FOR SUPPRESSION OF ENEMY AIR DEFENSE PERFORM COVERT SIGNALLING METHODS PARTICIPATE IN SPECIAL CLASSES, SUCH AS JUMP SCHOOL, JUNGLE OPERATIONS SCHOOL, OR AIR GROUND OPERATIONS SCHOOL PREPARE CLOSE AIR SUPPORT REQUESTS	100
J435	NAVIGATE BY FOOT DURING DAY OPERATIONS	100
J436	NAVIGATE BY FOOT DURING NIGHT OPERATIONS	100
K475	AUTHENTICATE RADIO TRANSMISSIONS	100
K474	ANALYZE TARGETS AND RECOMMEND STRIKE ORDNANCE	100
K522	TRANSMIT CLOSE AIR SUPPORT REQUESTS	100
K484	COORDINATE WITH ARMY FOR SUPPRESSION OF ENEMY AIR DEFENSE	100
J446	PERFORM COVERT SIGNALLING METHODS	100
D147	PARTICIPATE IN SPECIAL CLASSES, SUCH AS JUMP SCHOOL,	
	JUNGLE OPERATIONS SCHOOL, OR AIR GROUND OPERATIONS SCHOOL	100
K510	PREPARE CLOSE AIR SUPPORT REQUESTS	100
M540	DETERMINE WIND DRIFT	100
K485	DECODE RADIO MESSAGES	100
D119	CONDUCT FORMAL CLASSROOM TRAINING	100
K515	RECOGNIZE AIRCRAFT AS FRIENDLY OR HOSTILE	100
K516		100
	FIRE .45 CALIDER FISHES FOR PROFICIENCY	100
	PARTICIPATE IN SPECIALIZED TRAINING EXERCISES	86
	CONDUCT JUMP PROFICIENCY TRAINING	86
J433	MAINTAIN FIELD GEAR	86

GROUP TITLE: AIR SUPPORT OPERATIONS PERSONNEL (COMBINED GRPS 71,26)
GROUP SIZE: 19 PERCENT OF SAMPLE: 4

AVERAGE GRADE: E-4,E-5 AVERAGE TICF: 60 MONTHS

AVERAGE TAFMS: 73 MONTHS

TASKS		PERCENT MEMBERS PERFORMING
F191		100
K500	MONITOR AIR REQUEST NETS	100
H299	INPUT DATA IN COMPUTERS	95
	PROCESS CLOSE AIR SUPPORT REQUESTS	95
	TEAR DOWN NVIS ANTENNA	95
	ERECT TENTS	90
	PERFORM CAMOUFLAGE TECHNIQUES	89
	WASH VEHICLES	89
H311	OPERATIONALLY CHECK RADIOS	89
H327	SET UP NEAR VERTICAL INCEDENCE SKYWAVE (NVIS) ANTENNA	89
K496	MAKE ENTRIES ON MISSION LOGS	84 84
1455	MAINTAIN FIELD GEAR PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS AUTHENTICATE RADIO TRANSMISSIONS OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	84 84
J450	PRACTICE AUTHENTICATION OF COMPAT COMMUNICATIONS	84 84
V475	AUTHENTICATE DADIO TRANSMISSIONS	84
M4/3	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS ERECT HIGH FREQUENCY (HF) EXTENDER KITS SET UP DOUBLET OF DIPLOF ANTENNAS	84
H208	FRENTIANALLI CHECK FALLLITZED KADIO SISILMS	84
H225	SET UP DOUBLET OR DIPLOE ANTENNAS	84
.1451	PERFORM ROUTINE MAINTENANCE ON CHEMICAL PROTECTIVE MASKS	
.1423	FIRE M-16 RIFLES FOR PROFICIENCY	84
1262	DEMOVE ANTENNAS	RΛ
K513	PROCESS RECONNAISSANCE REQUESTS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS OPERATE AIR REQUEST NETS NAVIGATE BY VEHICLE DURING DAY OPERATIONS KEY ENCRYPTION EQUIPMENT TEAR DOWN HF EXTENDER KITS OPERATIONALLY CHECK REMOTE CONTROL UNITS LAY REMOTING CABLES	79
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	79
K503	OPERATE AIR REQUEST NETS	79
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	79
H304	KEY ENCRYPTION EQUIPMENT	79
H337	TEAR DOWN HF EXTENDER KITS	79
H312	OPERATIONALLY CHECK REMOTE CONTROL UNITS	79
H306	LAY REMOTING CABLES	79
1380	REPLACE ANTENNAS	79
J460	PREPARE HELMETS AND LOAD BEARING EQUIPMENT FOR WEAR	74
K490	ENCODE RADIO MESSAGES	74

GROUP ID NUMBER AND TITLE: GRP071, JUNIOR AIR SUPPORT OPERATIONS PERSONNEL

GROUP SIZE: 13 PERCENT OF SAMPLE: 3
AVERAGE GRADE: E-4 AVERAGE TICF: 53 MONTHS

AVERAGE TAFMS: 65 MONTHS

TASKS		PERCENT MEMBERS PERFORMING
H299	INPUT DATA IN COMPUTERS	100
K512		100
K500	MONITOR AIR REQUEST NETS	100
H311	OPERATIONALLY CHECK RADIOS	100
K490	ENCODE RADIO MESSAGES	100
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	100
H298	ERECT HIGH FREQUENCY (HF) EXTENDER KITS	100
H309		100
1363	REMOVE ANTENNAS	100
G295	WASH VEHICLES	100
J423	FIRE M-16 RIFLES FOR PROFICIENCY	100
K513	PROCESS RECONNAISSANCE REQUESTS	92
H304	KEY ENCRYPTION EQUIPMENT	92
K475	AUTHENTICATE RADIO TRANSMISSIONS	9?
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	ō5
K495		92
H323	SET UP COMMUNICATIONS PALLETS FOR OPERATION USING AUXILIARY	
	POWER	98
K503	OPERATE AIR REQUEST NETS PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS DECODE RADIO MESSAGES OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS POSITION FOR PROPERTIONAL USE	9?
J453	PRACTICE AUTHENTICATION OF COMBAT COMMUNICATIONS	92
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	92
K485	DECODE RADIO MESSAGES	92
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	9?
กรเอ	PUSITION EUGIPMENT FUR UPERATIONAL USE	77
J451	PERFORM ROUTINE MAINTENANCE ON CHEMICAL PROTECTIVE MASKS	92
	LOAD AMMUNITION INTO WEAPONS	9?
	SET UP LONG WIRE ANTENNAS	92
	TEAR DOWN RADIOS	ô5
	TEAR DOWN NVIS ANTENNA	92
1380	REPLACE ANTENNAS	92
	SET UP NEAR VERTICAL INCEDENCE SKYWAVE (NVIS) ANTENNA	92
	OPERATIONALLY CHECK "HAVE QUICK" SYSTEMS	92
	TRANSMIT RADIO MESSAGES	A5
K496	MAKE ENTRIES ON MISSION LOGS	85
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	25
	TEAR DOWN COMMUNICATIONS PALLETS USING AUXILIARY POWER	
H312	OPERATIONALLY CHECK REMOTE CONTROL UNITS	85

GROUP ID NUMBER AND TITLE: GRP026, SENIOR AIR SUPPORT OPERATIONS PERSONNEL

GROUP SIZE: 6 PERCENT OF SAMPLE: 1

AVERAGE GRADE: E-5 AVERAGE TAFMS: 90 MONTHS AVERAGE TICF: 74 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS		PERCENT MEMBERS PERFORMING
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES ERECT TENTS MAINTAIN FIELD GEAR PERFORM CAMOUFLAGE TECHNIQUES TEAR DOWN NVIS ANTENNA MONITOR AIR REQUEST NETS ACTIVATE ENVIRONMENTAL CONTROL UNITS (ECU) SET UP ECU TEAR DOWN ECU CONDUCT FORMAL CLASSROOM TRAINING INPUT DATA IN COMPUTERS MAKE ENTRIES ON MISSION LOGS OPERATIONALLY CHECK FIELD PHONES SET UP DCUBLET OR DIPOLE ANTENNAS PROCESS CLOSE AIR SUPPORT REQUESTS	10C
J417	ERECT TENTS	100
J433	MAINTAIN FIELD GEAR	100
J445	PERFORM CAMOUFLAGE TECHNIQUES	100
H339	TEAR DOWN NVIS ANTENNA	100
K500	MONITOR AIR REQUEST NETS	100
K471	ACTIVATE ENVIRONMENTAL CONTROL UNITS (ECU)	83
K518	SET UP ECU	83
K519	TEAR DOWN ECU	83
D119	CONDUCT FORMAL CLASSROOM TRAINING	83
H299	INPUT DATA IN COMPUTERS	83
K496	MAKE ENTRIES ON MISSION LOGS	8 3
H308	OPERATIONALLY CHECK FIELD PHONES	83
H325	SET UP DOUBLET OR DIPOLE ANTENNAS	83
K512	PROCESS CLOSE AIR SUPPORT REQUESTS	83
H32/	PEI ON MERK AFRITCHT TUCENFUCE DEAMAR (MAT2) WHISHMY	7.3
L531	PERFORM SELF-HELP PROJECTS	67
G295	WASH VEHICLES NAVIGATE BY VEHICLE DURING DAY OPERATIONS TEAR DOWN TENTS TEAR DOWN DOUBLET OR DIPOLE ANTENNAS TEAR DOWN AB-250/292 FM ANTENNA KITS PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS ARRANGE FOR TRAINING AIDS	67
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	67
J469	TEAR DOWN TENTS	67
H336	TEAR DOWN DOUBLET OR DIPOLE ANTENNAS	67
H331	TEAR DOWN AB-250/292 FM ANTENNA KITS	67
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	67
D117	ARRANGE FOR TRAINING AIDS	67
H337	TEAR DOWN HE EXTENDER KITS	67
J457	ARRANGE FOR TRAINING AIDS TEAR DOWN HE EXTENDER KITS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-RELATED MATTERS	67
85 <i>2</i>	COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-RELATED	
	MATTERS	67
B69	SCHEDULE FORMAL CLASSROOM TRAINING	6.7
B47	ASSIGN SPECIFIC TASKS TO PERSONNEL	67
C112	WRITE APR	67
849	CONDUCT ORIENTATIONS FOR AIR FORCE AND ARMY PERSONNEL	67
	DRIVE GOVERNMENT VEHICLES IN DESERT REGIONS	6
G204	MATTERS SCHEDULE FORMAL CLASSROOM TRAINING ASSIGN SPECIFIC TASKS TO PERSONNEL WRITE APR CONDUCT ORIENTATIONS FOR AIR FORCE AND ARMY PERSONNEL DRIVE GOVERNMENT VEHICLES IN DESERT REGIONS CLEAN BATTERY BOXED ON VEHICLES LAY REMOTING CABLES OPERATIONALLY CHECK RADIOS OPERATIONALLY CHECK REMOTE CONTROL UNITS	67
	LAY REMOTING CABLES	67
	OPERATIONALLY CHECK RADIOS	5) <i>7</i>
H312	OPERATIONALLY CHECK REMOTE CONTROL UNITS	₹ 7

GROUP ID NUMBER AND TITLE: GRP074, INSTRUCTORS

PERCENT OF SAMPLE: 3 GROUP SIZE: 12 AVERAGE GRADE: E-5 AVERAGE TAFMS: 104 MONTHS AVERAGE TICF: 88 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS		PERCENT MEMBERS PERFORMING
D119	CONDUCT FORMAL CLASSROOM TRAINING	100
	CONDUCT FORMAL CLASSROOM TRAINING ADMINISTER ORAL OR WRITTEN TESTS ADMINISTER SKILL PERFORMANCE TESTS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	100
	ADMINISTER SKILL PERFORMANCE TESTS	100
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	100
D124	CONDUCT DUVCTCAL TOATNING	I CM I
D117	ARRANGE FOR TRAINING AIDS COUNSEL TRAINES CONSTRUCT TRAINING AIDS PERFORM OPERATOR INSPECTIONS ON VEHICLES PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS PREPARE FOOD UNDER FIELD CONDITIONS	100
D130	COUNSEL TRAINEES	100
D129	CONSTRUCT TRAINING AIDS	100
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	100
J456	PRACTICE PERSONAL HYGIENE UNDER FIELD CONDITIONS	10C
J457	PRACTICE PERSONAL SANITATION UNDER FIELD CONDITIONS	100
J459	PREPARE FOOD UNDER FIELD CONDITIONS	100
J435	NAVIGATE BY FOOT DURING DAY OPERATIONS	100
J436	NAVIGATE BY FOOT DURING NIGHT OPERATIONS	100
	MAINTAIN FIELD GEAR	100
	PREPARE BIVOUAC SITES	100
J465		
	LIGHTS	100
H332	TEAR DOWN BACKPACK RADIOS	100
D135	DEVELOP FORMAL TECHNICAL TRAINING COURSE MATERIALS	92
0151	UPDATE FORMAL TECHNICAL TRAINING COURSES	٥ŗ
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	92
J438		9 2
	CONSTRUCT SHELTERS	92
K475	AUTHENTICATE RADIO TRANSMISSIONS	92
.1460		92
G295	WASH VEHICLES	97
.1432	LOCATE WATER	92
J468	STOW CONVENIENCE EQUIPMENT, SUCH AS STOVES, HEATERS, OR	
	LIGHTS	o.
H311	OPERATIONALLY CHECK RADIUS	97
.1469	TEAR DOWN TENTS	9^
1363	REMOVE ANTENNAS	92
P120	COMDUCT GROUND ENVIRONMENT TRAINING	83
,1445	PERFORM CAMOUFLAGE TECHNIQUES	83
K494	LOCATE TARGETS HITLLIZING UNIVERSAL TRANSVERSE MERCATOR AND LONGITHEE/LATITUDE SYSTEMS	دع

GROUP TITLE: MANAGERS (COMBINED GRPS 56, 31)
GROUP SIZE: 13 PERCENT OF SAMPLE: 3
AVERAGE GRADE: E-7 AVERAGE TICF: 137 MONT
AVERAGE TAFMS: 242 MONTHS AVERAGE TICF: 137 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS		PERCENT MEMBERS PERFORMING
C 107	REVIEW CORRESPONDENCE OR REPORTS	100
E153	COMPOSE CORRESPONDENCE OR REPORTS	100
C86	EVALUATE AFTER-ACTION REPORTS	100
A4	DETERMINE WORK PRIORITIES	100
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) PREPARE REFERENCE	100
A37	LUCLUME DUTELINGS	92
A8		92
B44	ACCOMPLSIH AFTER-ACTION REPORTS	92
A3	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT	
	EQUIPMENT, OR SUPPLIES	92
	SCHEDULE SPECIAL TRAINING OF INDIVIDUALS	85
	PREPARE AGENDA FOR STAFF MEETINGS	85
	IMPLEMENT IMPROVEMENTS IN TECHNIQUES	85
D143	PARTICIPATE IN ANCILLARY TRAINING	85
B47	ASSIGN SPECIFIC TASKS TO PERSONNEL	77
	PLAN BRIEFINGS	77
	DRIVE GOVERNMENT VEHICLES IN MOUNTAIN REGIONS	77
	PLAN STAFF STUDIES	77
	EVALUATE SUGGESTIONS	77
	PLAN EQUIPMENT DEPLOYMENTS	77
	COORDINATE WITH SUPPLY FUNCTIONS ON AVAILABILITY OF PARTS	
C102	INSPECT FACILITIES	77
A10		77
	PREPARE ADDITIONAL DUTIES DESCRIPTIONS	77
D145	PARTICIPATE IN JOB-RELATED EDUCATIONAL CLASSES	77
A32	PREPARE AND UPDATE JOB DESCRIPTIONS	77
A5		77
A2	DETERMINE BUDGETING OR FINANCIAL REQUIREMENTS	77

GROUP ID NUMBER AND TITLE: GRP056, SUPERINTENDENT

GROUP SIZE: 8 PERCENT OF SAMPLE: 2 AVERAGE GRADE: E-7, E-8, E-9 AVERAGE TAFMS: 269 MONTHS AVERAGE TICF: 149 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS		PERCENT MEMBERS PERFORMING

	REVIEW CORRESPONDENCE OR REPORTS	100
	COMPOSE CORRESPONDENCE OR REPORTS	100
B52	COUNSEL SUBORDINATES ON PERSONAL OR MILITARY-RELATED	
	MATTERS	100
8 A	ESTABLISH PERFORMANCE STANDARDS	100
A4	DETERMINE WORK PRIORITIES	100
C112	WRITE APR	100
B60	IMPLEMENT IMPROVEMENTS IN TECHNIQUES	100
C86	EVALUATE AFTER-ACTION REPORTS	100
B44	ACCOMPLISH AFTER-ACTION REPORTS	100
B45	ASSIGN PERSONNEL TO DUTY POSITIONS	100
A10	ESTABLISH WORK SCHEDULES	100
A37	PREPARE BRIEFINGS	100
E172	PREPARE DUTY ROSTERS	100
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	100
A32	PREPARE AND UPDATE JOB DESCRIPTIONS	100
B47	ASSIGN SPECIFIC TASKS TO PERSONNEL	88
B53	DIRECT ADMINISTRATIVE FUNCTIONS	88
A33	PREPARE AND UPDATE LOCAL POLICY DIRECTIVES	88
B84	SUPERVISE TACCS TECHNICIANS (AFSC 27570)	88
A34	PREPARE AND UPDATE OFFICE INSTRUCTIONS	88
C98	INDORSE AIRMAN PERFORMANCE REPORTS (APR)	88
A30	PREPARE AGENDA FOR STAFF MEETINGS	88
C103	INSPECT HOUSEKEEPING	88
A12	PLAN BRIEFINGS	88
C89	EVALUATE INSPECTION PROGRAMS	88
C85	ANALYZE DATA FOR MANPOWER UTILIZATION	88
A11	PLAN AGENDA FOR STAFF MEETINGS	88
A35	PREPARE AND UPDATE STANDING OPERATING PROCEDURES (SOP)	88
C102	INSPECT FACILITIES	88
B79	SCHEDULE SPECIAL TRAINING OF INDIVIDUALS	88
A29	PREPARE ADDITIONAL DUTIES DESCRIPTIONS	88
D143	PARTICIPATE IN ANCILLARY TRAINING	88
B51	MATTERS ESTABLISH PERFORMANCE STANDARDS DETERMINE WORK PRIORITIES WRITE APR IMPLEMENT IMPROVEMENTS IN TECHNIQUES EVALUATE AFTER-ACTION REPORTS ACCOMPLISH AFTER-ACTION REPORTS ASSIGN PERSONNEL TO DUTY POSITIONS ESTABLISH WORK SCHEDULES PREPARE BRIEFINGS PREPARE DUTY ROSTERS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT) PREPARE AND UPDATE JOB DESCRIPTIONS ASSIGN SPECIFIC TASKS TO PERSONNEL DIRECT ADMINISTRATIVE FUNCTIONS PREPARE AND UPDATE LOCAL POLICY DIRECTIVES SUPERVISE TACCS TECHNICIANS (AFSC 27570) PREPARE AND UPDATE OFFICE INSTRUCTIONS INDORSE AIRMAN PERFORMANCE REPORTS (APR) PREPARE AGENDA FOR STAFF MEETINGS INSPECT HOUSEKEEPING PLAN BRIEFINGS EVALUATE INSPECTION PROGRAMS ANALYZE DATA FOR MANPOWER UTILIZATION PLAN AGENDA FOR STAFF MEETINGS PREPARE AND UPDATE STANDING OPERATING PROCEDURES (SOP) INSPECT FACILITIES SCHEDULE SPECIAL TRAINING OF INDIVIDUALS PREPARE ADDITIONAL DUTIES DESCRIPTIONS PARTICIPATE IN ANCILLARY TRAINING COUNSEL SUBORDINATES ON INTERSERVICE RELATIONS DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT EQUIPMENT, OR SUPPLIES	38
A3	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT	
	EQUIPMENT, OR SUPPLIES	<u>n8</u>
E174	PREPARE MANPOWER CHANGE REQUESTS	88

GROUP ID NUMBER AND TITLE: GRP031, SENIOR GROUND OPERATIONS AND TRAINING PERSONNEL

GROUP SIZE: 5

PERCENT OF SAMPLE: 1

AVERAGE GRADE: E-6, E-7

AVERAGE TICF: 119 MONTHS

AVERAGE TAFMS: 199 MONTHS

THE FOLLOWING ARE IN DESCENDING ORDER BY PERCENT MEMBERS PERFORMING:

TASKS ·		PERCENT MEMBERS PERFORMING
E 153	COMPOSE CORRESPONDENCE OR REPORTS REVIEW CORRESPONDENCE OR REPORTS EVALUATE AFTER-ACTION REPORTS ARRANGE FOR TRAINING AIDS PLAN PERSONNEL DEPLOYMENTS DRIVE GOVERNMENT VEHICLES IN MOUNTAIN REGIONS PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	100
C107	REVIEW CORRESPONDENCE OR REPORTS	100
C86	EVALUATE AFTER-ACTION REPORTS	100
D117	ARRANGE FOR TRAINING AIDS	100
A20	PLAN PERSONNEL DEPLOYMENTS	100
F187	DRIVE GOVERNMENT VEHICLES IN MOUNTAIN REGIONS	100
D142	PARTICIPATE IN AIR FORCE PHYSICAL TRAINING (PT)	100
A 75	PLAN EQUIPMENT DEPLOYMENTS	100
E 154	COORDINATE WITH SUPPLY FUNCTIONS ON AVAILABILITY OF PARTS	100
H311	OPERATIONALLY CHECK RADIOS	100
A4	DETERMINE WORK PRIORITIES	100
A3	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT	
	EQUIPMENT, OR SUPPLIES	100
K494	LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR	
	AND LONGITUDE/LATITUDE SYSTEMS	100
H310	OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS	100
H321	SET UP BACKPACK RADIOS	100
H332	TEAR DOWN BACKPACK RADIOS	100
A37	PREPARE BRIEFINGS	80
C91	EVALUATE NEW EOUIPMENT	80
B79	SCHEDULE SPECIAL TRAINING OF INDIVIDUALS	80
D120	CONDUCT GROUND ENVIRONMENT TRAINING	80
A30	PREPARE AGENDA FOR STAFF MEETINGS	80
D143	PARTICIPATE IN ANCILLARY TRAINING	80
B44	ACCOMPLISH AFTER-ACTION REPORTS	80
A8	ESTABLISH PERFORMANCE STANDARDS	80
C95	EVALUATE SUGGESTIONS	80
A23	PLAN PROCUREMENT OF PERSONNEL	80
A27	PLAN STAFF STUDIES	80
H299	INPUT DATA IN COMPUTERS	80
J437	NAVIGATE BY VEHICLE DURING DAY OPERATIONS	80
J438	PLAN EQUIPMENT DEPLOYMENTS COORDINATE WITH SUPPLY FUNCTIONS ON AVAILABILITY OF PARTS OPERATIONALLY CHECK RADIOS DETERMINE WORK PRIORITIES DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, SUPPORT EQUIPMENT, OR SUPPLIES LOCATE TARGETS UTILIZING UNIVERSAL TRANSVERSE MERCATOR AND LONGITUDE/LATITUDE SYSTEMS OPERATIONALLY CHECK PALLETIZED RADIO SYSTEMS SET UP BACKPACK RADIOS TEAR DOWN BACKPACK RADIOS PREPARE BRIEFINGS EVALUATE NEW EQUIPMENT SCHEDULE SPECIAL TRAINING OF INDIVIDUALS CONDUCT GROUND ENVIRONMENT TRAINING PREPARE AGENDA FOR STAFF MEETINGS PARTICIPATE IN ANCILLARY TRAINING ACCOMPLISH AFTER-ACTION REPORTS ESTABLISH PERFORMANCE STANDARDS EVALUATE SUGGESTIONS PLAN PROCUREMENT OF PERSONNEL PLAN STAFF STUDIES INPUT DATA IN COMPUTERS NAVIGATE BY VEHICLE DURING DAY OPERATIONS NAVIGATE BY VEHICLE DURING NIGHT OPERATIONS	80
RO\	2CHEDNE DELIGITUED OF WORTE COMMONICA: TON2 242 (EM2	6 U
	SELECT BIVOUAC SITES	80
E 155	COORDINATE WITH SUPPLY FUNCTIONS ON IDENTIFICATION OF PARTS	80
F191	PERFORM OPERATOR INSPECTIONS ON VEHICLES	80

E / D

7-8/ DTIC