

Research Product 87-03

A Detailed Description of the National Training Center Instrumentation System Initialization Procedure

ARI Field Unit at Presidio of Monterey, California Training Research Laboratory

January 1987

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Research accomplished under contract for the Department of the Army

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REPORT DOCUMENTATION PAGE	READ INSTRUCTIONS
. REPORT NUMBER 2. GOVT ACCESSIO	N NO. 3. RECIPIENT'S CATALOG NUMBER
ARI Research Product 87-03	
I. TITLE (and Subititio)	5. TYPE OF REPORT & PERIOD COVERED
A DETAILED DESCRIPTION OF THE NATIONAL TRAINING	Final
CENTER INSTRUMENTATION SYSTEM INITIALIZATION	May 1985-January 1986
PROCEDURE	6. PERFORMING ORG. REPORT NUMBER
	BDM/ARI-TR-0043-86
7. AUTHOR(=)	B. CONTRACT OR GRANT NUMBER(+)
T. J. Ritenour	MDA903-85-C-0472
PERFORMING ORGANIZATION NAME AND ADDRESS	10. PROGRAM ELEMENT, PROJECT, TASK
The BDM Corporation	AREA & WORK UNIT NUMBERS
2600 Garden Road, North Building	51101
Monterey, CA 93940	
1. CONTROLLING OFFICE NAME AND ADDRESS	12. REPORT DATE
U.S. Army Research Institute for the Behavioral	January 1987
and Social Sciences	13. NUMBER OF PAGES '
5001 Eisenhower Ave., Alexandria, VA 22333-5600) 68
14. MONITORING AGENCY NAME & ADDRESS(II different from Controlling Of	(ice) 15. SECURITY CLASS. (of this report)
	Unclassified
	154. DECLASSIFICATION/DOWNGRADING SCHEDULE
6. DISTRIBUTION STATEMENT (of this Report) Approved for public release; distribution unlin	nited.
16. DISTRIBUTION STATEMENT (of this Report) Approved for public release; distribution unlin 17. DISTRIBUTION STATEMENT (of the obstract entered in Black 20, if different	nited.
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ARI Research Product 87-03

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The description provided in this document of the Initialization Procedure has been written at a management level. Thus, it will be most useful to NTC personnel with management responsibilities or to members of the research community who require a broad understanding of how NTC data is collected. Readers must, therefore, have a general understanding of the NTC to fully benefit from this report.

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A Detailed Description of the National Training Center Instrumentation System Initialization Procedure

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> > January 1987

Army Project Number 20263743A794 Education and Training

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FOREWORD

This report was prepared in response to the request of the Operations Group at the National Training Center (NTC). It is the first in a series of reports and products to be prepared by the Army Research Institute for NTC. These reports reflect ARI's continuing support to the Combined Arms Training Activity in its mission to produce Lessons Learned from the NTC.

EDĞAR M. JOHNSON Technical Director

A DETAILED DESCRIPTION OF THE NATIONAL TRAINING CENTER (NTC) INSTRUMENTATION SYSTEM INITIALIZATION PROCEDURE

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INTRODUCTION

This report presents a detailed description of the Instrumentation System Initialization Procedure that occurs at the start of each National Training Center (NTC) training unit rotation. The NTC Initialization procedure is the process which links the identifying data elements for each instrumented player. This is necessary so that the NTC instrumentation system can query players and display both characteristics and symbols accurately. The report addresses the sequence of events, the agencies and staff elements involved, and highlights the technical requirements necessary for the NTC instrumentation system to capture and save unit tactical performance data.

REAL PLANE REAL PLANE

The report has been written as a management level overview, with sufficient detail included so that the report will be useful to NTC personnel with management responsibilities and to members of the research community who need to understand NTC procedures. The report provides the background and context for the detailed operating procedures which are needed by personnel responsible for executing specific jobs during the initialization process.

The reader must have a general understanding of the NTC to fully comprehend the importance of the initialization procedure and gain additional insight from this report.

BACKGROUND

Tactical units undertake an extensive period of preparation prior to arrival at the NTC. Normal components of this preparation include field tactical training, physical conditioning, extensive logistical planning, stockage and positioning of supplies, and a movement plan for specified types and numbers of unit vehicles to Fort Irwin by rail.

Fort Irwin has published a "Rotational Brigade Equipment Reference Data Guide" and other letter directives that provide the necessary details and instructions for a unit to arrive at the NTC, in-process, and be ready to train. From equipment stockpiled at Fort Irwin, the NTC provides the training unit those instrumented tracked combat vehicles and weapons normally found in Armor and Mechanized Infantry Battalions. The units bring with them the wheeled vehicles and other unique equipment to start training with a full set of combat equipment.

The NTC tracked combat vehicles are maintained, and prepared for re-issue between unit rotations by separate NTC contract support teams. One contract team is responsible for vehicle, weapon and communications systems maintenance. A second contract team repairs and maintains the MILES laser training devices. A third contract team installs and maintains a serial numbered vehicle electronics package called a Micro-B unit [part of the Instrumentation Field Unit Component] that allows individual vehicles to communicate with the NTC instrumentation system during training exercises.

The NTC Instrumentation Initialization procedure identifies and links the following data elements for each instrumented player:

Task Force designation

Company designation

Platoon designation

Player [or vehicle] graphics identifier

Player type

Micro-B Unit identification number [in both decimal & octal notation]

When a master list of all instrumented player data is completed and verified, the information is transferred to the NTC instrumentation system. When the instrumentation system can query players and display both characteristics and symbols accurately, the system is initialized.

SCOPE

This report describes the responsibilities and interaction of the various resident NTC staffs, agencies and commercial contract organizations that must work together to complete the NTC instrumentation system initialization. Table 1 presents the NTC resident agencies involved.

TABLE 1

NTC Resident Agencies Involved in the Initialization Process

TRADOC

FORSCOM

Headquarters, NTC

Operations Group

O/C Team Green o Infantry Observer Controllers	Deputy Cmdr - Support Deputy Chief of Staff-Contracts
o TAF 1	Commander, OPFOR - Armor Battalion
	Commander, OPFOR - Inf. Battalion

O/C Team Blue o Armor Observer Controllers o TAF 2

Instrumentation Office Commander, Armor Task Force S-3 S-4

> Commander, Infantry Task Force S-3 S-4

Commander, Rotational Brigade

S-3

S-4

Instrumentation Support Contract Team Base Support Contract Team

LORAL - MILES Tech Rep

Table 2 presents the sequence of events that lead to Instrumentation Initialization. A more detailed version is included at Appendix II.

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TABLE 2

Abbreviated Sequence of Events in the NTC System Initialization Process

DAY	EVENT	REFERE	ENCE TAB	5
		(App.	II)
H-30	The Commander of Fort Irwin notifies the next rotational unit of the number of instrumented track vehicles that will be available for issue.		A	Ł
H-8	OPS GROUP Receives Task Organization from the player Task Force.		B	3
	Instrumentation Office develops initial player list based upon unit task organization.		С	;
H-6	Instrumentation Office develops allocation and distribution plan for both Micro-B Units and Manpacks.		D)
Н-3	Vehicle Issue to player units. MILES hardware and Micro-B Units are pre-installed and ready for operation		E	C
H-2	Instrumentation Check out: MILES - LORAL Micro-B Units - GDE			
	Vehicle Systems - BSI CIS - SAI & TAF staff (NOTE: Check out sheet prepared at both the check out point & at the CIS)		F	7
H-1	Instrumentation Check continued and a			

4

XXXXXX

tracking list is drafted .

When the Tracking list is complete, it is transferred via the graphics table into the instrumentation system.

When SAI & GDE verify that the tracking list has been read into the system, and TAF displays appear in order, the initialization sequence is complete.

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0400 First TAF Briefing 0500 TAF inventory and image check 0600 First mission of rotation

NOTE: The initialization of OPFOR vehicles occurs as a result of direct coordination between the Instrumentation Office, the Instrumentation Contract Team and the TAF. This normally occurs between H-5 and H-3.

5

APPROACH AND METHOD

Approach

The material for this report was gathered during two separate trips to the NTC. During the first site visit various records and procedures documents associated with the initialization process were located and collected. During the period between trips the material was reviewed and interview notes prepared. The second visit consisted of a series of interviews. The interviews were continued until all the key personnel involved with the initialization procedure were identified and an accurate description of the process was developed.

Method

Information from each interview was used as input in constructing a composite picture or diagram of the initialization process. Each interview led to another individual involved in the process or to a new or confirming bit of information. When conflicting information was discovered, a new series of interviews was conducted until the conflict was resolved and a clear picture was again established. When it appeared that a whole picture of the sequence of events had been completed, key personnel were asked to review and comment on its completeness and accuracy. Additional interviews were then conducted to resolve remaining questions or discrepancies.

DESCRIPTION

The start and end points in the process of NTC System Initialization are defined as starting when the rotational unit begins to develop a firm vehicle rail transportation list and ending at the start of the first tactical training exercise.

A listing of the sequence of events with supporting technical detail is included at Appendix II. The description of the process, here, is organized into three phases: Preparation, NTC in-processing, and Core instrumentation initialization.

Preparation

Four significant events occur during the preparation phase that have impact on instrumentation initialization;

(1) The Commander of Fort Irwin and the Fort Irwin Base Operations support contract team establish the number of instrumented tracked combat vehicles that will be available for issue to the next training rotation. The Commander Fort Irwin then notifies the Commander of the next rotational Brigade of the

number, by type, of vehicles that will be available for issue during in-processing.

(2) Under the guidance and direction of the NTC Operations Group, the Rotational Brigade Commander develops a formal Brigade task organization for the NTC training period. FORSCOM regulation 350-85-10 directs that NTC training task organizations be balanced and fixed for the training period.

(3) The Instrumentation Office at the NTC uses the brigade task organization to establish an initial unit and player list. This list is later expanded into the final tracking list for initialization. (Examples of a task organization, unit/player list and tracking list can be found in Appendix II.)

(4) The Instrumentation support contractor, working in conjunction with both the Base Operations support contractor and the Commander of the Operations Group, develops a list of available operational vehicle Micro-B Units and manportable Micro-B Units or Manpacks. These figures dictate the number of available instrumented vehicles. They also set, for planning purposes, the number of manpacks that will be issued to supplement vehicular micro-B units. The Commander of the Operations Group then issues a formal memorandum allocating and assigning manpacks by serial number. The memorandum at Tab D of Appendix II illustrates the distribution of 74, usually-available manpacks.

NTC In-Processing

When the rotational unit arrives at the NTC, it consolidates in a designated marshaling area and starts to draw and inventory assigned combat vehicles. Part of the draw process includes a technical inspection of vehicles and weapons. Systems with serious mechanical or other technical deficiencies are not accepted by the unit. During the 48 hour equipment draw the final number of instrumented and operational vehicles to be placed into training remains uncertain.

BLUFOR vehicles that are accepted by the unit and cleared for departure by the issue yard have fifteen minutes to leave the yard and proceed to the Integrated Instrumentation Checkpoint.

(NOTE: OPFOR vehicles use an instrumentation checkpoint adjacent to the OPFOR motorpool.)

The Integrated Instrumentation Checkpoint is located at a facility called "Desert Shade". This is a large "supported-roof" structure that creates shade for the check out and initialization crews. See Appendix II, tab F-2 for a diagram and other details.

A number of organizations participate at the Integrated Instrumentation Checkout (Table 3).

TABLE 3

Organizations which participate at the Integrated Instrumentation Checkout and the responsibilities of each

ORGANIZATION

The Infantry Observer/Controller Team (The Green Team)

The Armor Observer/Controller Team (The Blue Team) Force.

Instrumentation Support Contract Team

MILES Support Contract Team

The Infantry Training Analysis and Feedback Team (TAF - part of the Green Team)

The Armor Training Analysis and Feedback Team (TAF - part of the Blue Team)

RESPONSIBILITY

Supervise, coordinate and record the Infantry Task Force checkout.

Supervise, coordinate and record the Armor Task checkout.

Assist with instrumentation checkout/repair or replace Micro-B Units, cables,etc.

Assist with MILES checkout/repair or replace components as required.

Located at the Core Instrumentation facility, members assist in the checkout process.

Located at the Core Instrumentation facility, members assist in the checkout process.

When a controller starts the checkout process at Desert Shade he records information on an NTC log sheet, as shown in Table 4.

TABLE 4

Information recorded on NTC log sheet during checkout process at Desert Shade

REQUIREMENT	EXAMPLE
Vehicle Type	M-113
BSI Bumper Number (Contract vehicle number)	5332
B-Unit ID Number (Octal Notation)	1445
Unit Bumper Number	SC1 (Scout #1)
B-Unit ID Number (Decimal Notation)	0805

This information complete, the Micro-B unit is turned on and an event registration checkout is started.

Radio contact is established between the controller at Desert Shade and a TAF officer in the instrumentation center. The events listed in Table 5 are then conducted by these individuals.

TABLE 5

Events Conducted During Checkcut Process at Desert Shade

TEST VEHICLE

Turn Micro-B Unit on

Key/un-key radio

Fire Weapon at Target

Controller fires "near miss" signal with control gun

Controller fires "Kill" signal with control gun

Controller re-sets or "resurrects" vehicle TAF

Confirms pick up of position/location signal

Confirms signals

Confirms signal pick up Confirms Firing Vector on the display

Confirms signal pick up

Confirms signal pick up

Confirms signal pick up

TAF

Signals "Admin kill" from the instrumentation system

Signals "Admin resurrect" from the instrumentation system

CONTROLLER

Confirms signal and kill

Confirms signal and re-set

If all registration events are completed successfully, the log sheet is completed and the checkout starts on the next vehicle in line. A copy of a checkout sheet is at Appendix II, Tab F-3.

Instrumentation Initialization

At the end of the first day of check out procedures, copies of the log sheets are delivered to the instrumentation office. Using the log sheets, and the unit and player list developed from the Brigade task organization, the instrumentation office builds the first draft of the Tracking List.

A specially-developed piece of software is used to build tracking lists. The software program, called "BLDHIS", resides on the VAX computer system that supports NTC instrumentation.

Using "BLDHIS" the tracking list is developed linking the following data elements for each instrumented player:

Task Force designation Company Designation Platoon designation Player [or vehicle] graphics identifier Player type Micro-B Unit [in both decimal & octal notation]

All players are normally logged in and finished with the instrumentation checkout by the end of the second day. The log sheets from the second day are taken to the Instrumentation Office and the data added to the draft tracking list. The completed tracking list is then verified by the senior officer in the TAF and the S-3 Observer Controller O/C in the field. Working vehicle by vehicle, the S-3 O/C in the field physically checks bumper number, BSI vehicle number, and Micro-B unit decimal number. The TAFO verifies these figures against the tracking list data. Corrections are made as necessary.

With these last minute corrections, the Instrumentation Office staff builds the final version of the tracking list. The TAFO for each team goes to his work station in the TAF and with a series of "pen down" steps installs the tracking list on the computer system and creates the "History File" for the new rotation. [See Appendix II, Tab G-2.]

A count of instrumented vehicles is established for the Core Instrumentation Subsystem (CIS). This count is compared to a second count made on the Range Data Measuring Subsystem (RDMS.) If the two counts are the same, the system initialization procedure is complete.

During the course of the training rotation vehicles break down, Micro-B Units fail and repair actions are required. After each repair the Tracking List must be updated to accurately reflect the proper mix and type of vehicles. These actions are accomplished using the graphics tablet at the desk of the Training Analysis and Feedback Officer (TAFO).

CONCLUSION

This paper has cut across many different areas of NTC operations to describe the initialization process. While attempting to be detailed it has not been exhaustive in any specific area, e.g. logistics or graphics table operation, etc. where detailed operating procedures are required. To assist in future specification of details, a list of reference materials has been included at Appendix III. APPENDIX I

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LIST OF TERMS

AAR After Action Review

AMEX American Mexican Corps - Civilian contractor responsible for overall computer-enhanced instrumentation monitoring system.

"BLUE BOX" Dual Channel Monitor

BSI Boeing Services International

CIS Core Instrumentation Subsystem

C Command, Control, Communications

CRT Cathode Ray Tube

3

CSS Combat Service Support

CS Combat Support

DTOC Division TOC

DEANZA TV-like monitor through which computer graphic representations of missions are viewed at each station in CIS II.

ES Engagement Simulation

TB Experimental Test Bed

GDE General Dynamics Electronics - Civilian subcontractor to AMEX

LFX Live-Fire Exercise

LORAL Subsidiary of Xerox Corporation; producer of MILES

MILES Multiple Integrated Laser Engagement System

Micro-B Component of Vehicle Instrumentation System

NCS Net Control Station

0/C Observer Controller

OPORD Operations Order

OJT On-the-job Training

P/L Position Location

PTCC Position Tracking and Control Component

P & O Plans and Operations Section

X

PABX Phone Access Base Exchange - Push-button telephone/ transceiver at stations at CIS II PE Practical Exercise

"Rotation" The training period that a task force undergoes at NTC.

- SAI Scientific Applications, INC. Civilian subcontractor to AMEX
- TAF Training Analysis Feedback Division
- TAFO Training Analysis Feedback Officer
- VVCEC Voice Video Control Editing Center
- VT 105 A CRT on which statistical data is displayed and interactive menus are accessed. Two per station in the CIS.

APPENDIX II

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SEQUENCE OF EVENTS IN THE NTC SYSTEM INITIALIZATION PROCESS

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DAY	EVENT	REFERENCE TAB
H-30	The Commander of Ft Irwin notifies the next rotational unit of the number of instrumented track vehicles that will be available for issue. Vehicle availability projections developed by BSI.	A
H-8	OPS GROUP Receives Task Organization from the player Task Force. Data passed to the Instrumentation Officer and TAFO for each Task Force.	В
	Instrumentation Office develops initial player list based upon unit task organization.	с
H-6	Instrumentation Office develops allocation and distribution plan for both Micro-B Units and Manpacks. Manpack data is prepared in memorandum format for signature by the Commander of the Operations Group.	D
H-3	Vehicle Issue to player units. Miles hardware and Micro-B Units are pre-installed and ready for operation	E
H-2	Instrumentation Check out:	
	MILES - Loral Micro-B Units - GDE Vehicle Systems - BSI CIS - SAI & TAF staff (NOTE: Check out sheet prepared at both the check out point & at the CIS)	F
H-1	Instrumentation Check continued and a tracking list prepared is "off line" at a VAX terminal by the Instrumentation Office.	
	When the vehicle Instrumentation check	

is complete a three way verification is conducted. O/C's in the field physically check each vehicle comparing bumper number, BSI vehicle number, and decimal Micro-B unit number. This check is compared by the TAFO and the O/C S-3 against the manual roster prepared at Desert Shade, and the final Tracking List prepared by the Instrumentation Office.

When this final comparison is complete, the final TRACKING LIST is built by the Instrumentation staff using the VAX program "BLDHIS". When this TRACKING LIST is complete it is transferred via the graphics tablet into the instrumentation system.

When SAI & GDE verify that the tracking list has been read into the system, and TAF displays appear in order, the initialization sequence is complete.

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0400 First TAF Briefing

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o Unit Mission

- o Concept of Operation
- o Administrative notes
- o Video and Commo update

0500 TAF inventory and image check 0600 First mission of rotation

NOTE: The initialization of OPFOR vehicles occurs as a result of direct coordination between the Operations Group, The Instrumentation Contract Team and the TAF. This normally occurs between H-5 and H-3. TAB A presents an example of a message sent by the Commander, Fort Irwin to the Brigade Commander of the next Rotational Unit. This message provides planning data and guidelines.

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3. THE ABOVE "ROTATIONAL BRIGADE AUTHORIZED" COLUMN SHOWS ONLY INS-TRUMENTED QUANTITIES. NON-INSTRUMENTED-QUANTITIES ARE NOT INCLUDED. SPECIFIC BY POSITION INFORMATION CONCERNING WHICH TRACKED VEHICLES ARE TO BE INSTRUMENTED OR NON-INSTRUMENTED HAS BEEN PROVIDED IN THE VEHICLE INSTRUMENTATION PLAN FOR YOUR ROTATION. UNITS SHOULD PLAN ON SHIPPING TO THE NTC BOTH THE INSTRUMENTED VEHICLE SHORTFALL AND ALL OTHER NON-INSTRUMENTED VEHICLES EXCEPT AS NOTED IN PARA 4 BELOW. TRACKED VEHICLES BROUGHT FROM HOME STATION WHICH REQUIRE MILES MUST COME WITH VELCRO AFFIXED IAW THE MILES MANUAL. INSTRUMENTED TRACKED VEHICLE QUANTITIES SHOWN IN THIS MSG ARE BASED ON REQUIREMENTS FOR A DIV &L CONFIGURED ROTATIONAL BRIGADE.

4. ADDITIONAL ITEMS OF EQUIPMENT TO BE PROVIDED BY NTC. {READ IN TWO COLUMNS}

UISTR:

DRAFTER TYPED NAME. TITLE. OFFICE SYMBOL. PHONE

TYPED NAME. TITLE. OFFICE SYMBOL AND PHONE

UBM

SIGNAT: E

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II-A-3

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TAB B presents two sets of materials:

B-1 is an example of a unit task organization plan extracted from an operations order. Written comments are TAFO planning notes for setting up the graphics tablet.

B-2 is extracted from the existing SOP from TAF-2. Duties described are considered correct.

Annex B (Task Organization for MIC) to OPLAT A (Preparation) Col wort TT 3-7 TE 1-33 A Co Mich h Co mach 3-7 Mech (-) 1-58 Hech (+) 4 C co much mech A/15 CA: (Tank Company) A/2-69 AR D/2-69 AR 2/2-69 AR 2nd Plt/72 Enar 1st Plt/72 Engr 1 W. Walder 1 GSP Squad 5 Pedaye TMS 5 Recleye TMS FSE ESE 2 AT CO . c• ? AT *BDE CONTROL 2-10 FA Bn (-) 197th Spt Pa (-) 72d Engr Co (-) D/229 ATK Fel Co C/4-1st APA (Chap/Vuk) Redeve Plt (-) 298 Sia 179 MID (-) 広5六

*Attached unit designation under Bde control have not been finalized.

HHC Bde

169 & 171 Chem

197th Avn Det 197th MP Plt

485 MT Det (-) Det 4, 507 TAIRCW

Comp. Plt, 311 MI Bn

1-84th Chem Smoke Co

Striau	Unit	Button	
у	F 1-58 Mech	A	A 3-7 Mech
P	3/2-69 Ar	в	AT 13-2 Mech
Ċ	C 1-58 Mirch	c	C 3-7 mech
D	A-11.58 Mech :-	Q	D 2-61 Ar
CA	RIJS CAV	CA	A/2-69 Ar
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Instrumentation Responsibilities.

- 1. Introduction: The Personnel Management Plan for the NTC Operations Group, 15 Aug 80, envisioned the now defunct Exercise Management Section participating in instrumentation operations extensively. Since the advent of the Plans and Operations Division, instrumentation operations have been almost exclusively a TAF function. As the instrumentation system comes on line, reassessment of instrumentation responsibilities is necessary to ensure effective operations are conducted.
- 2. Instrumentation responsibilities have been assigned as follows:
 - a. Plans and Operations Division:
 - (1) Input OPFOR graphics into the computer. TAF will assign a block of twenty control measure numbers to accomplish graphics input.
 - (2) Inventory OPFCR vehicles. Using the regimental deadline report provided by the OPFOR, Plans and Operations will inventory the OPFCR vehicles displayed by bumper number. Problems will be resolved with the OPFOR LNC. The deadline report will be forwarded to the TAF Instrumentation Officer and CIS I and II Combat Training Analysis Officers.
 - (3) Receive, analyze, post and maintain OPFCR orders on file. Provide CIS I and II orders, as required. TAF Artillery will be provided the OPFCR fire support plan.
 - (4) Receive, analyze, post and maintain BLUEFCR Brigade orders. Provide CIS I and II orders, as required. TAF Artillery will be provided the Brigade fire support plan.
 - (5) Provide ELUEFCR task organization (Task Force) to the Instrumentation Officer two weeks prior to the rotation.
 - (6) Determine and maintain CPFCR notional artillery locations on the situation maps. Provide to TAF Artillery and the OPFCR regimental headquarters the locations of the artillery units. (See 2b[7])
 - (7) Kill and resurrect OPFCR vehicles in accordance with the rules of engagement.
 - (8) Process ELUEFCR attack helicopter/CAS engagements against the CPFCR. Assess CPFCR casualties, as required. Conversely, process OPFOR of ELUEFCR helicopters and CAS.
 - (9) Take action against OPFCR units/vehicles out of sector by either warning the OPFCR or assessing casualties from friendly or enemy adjacent unit fire.
 - (10) Assist O/Cs in assessing CPFOR minefield casualties, if required.

- (11) Resurrect OPFCR players.
- . Training Analysis Feedback Division:
 - (1) Conduct instrumentation checks on OPFOR vehicles.
 - (2) Task organize each instrumented task force in accordance with the unit task organization.

August was and the standard of an analysis and

- (3) Instrument/uninstrument players.
- (4) Nove uninstrumented players on the graphic display.
- (5) Move players from one history to another.
- (6) Input BLUEFOR graphics.
- (7) Input and move OPFOR notional artillery locations.
- (8) Input and process FASCAM minefield missions.
- (9) Input and control all WHITEFOR into the computer.
- (10) Receive, process and maintain ELUEFOR task force orders.
- (11) BLUEFOR control:

Section States Visiting

- (a) Take action, in conjunction with C/Cs and TAFO guidance, on out of sector ELUEFCR units/vehicles.
- (b) Kill ELUEFCR only on order of TAEO.
- (c) Resurrect ELUEFCR as required, based upon coordination with 0/C.
- (d) Inventory BLUEFOR.
- (e) Assist C/Cs in assessing ELUEFOR casualties from CPFCR minefields as directed by TAFO.
- (12) Input OPFOR NBC graphics.
- (13) Process CPFCR attack helicopter and CAS engagements against the ELUEFCR in conjunction with O/Cs and TAFG.
- (14) Process artillery missions IAW Annex L to this SCP, to include:
 - (a) BLUEFCR artillery on BLUEFCR.
 - (b) OPFCR artillery on BLUEFCR.
 - (c) BLUEFOR artillery on OPFOR.

II-B-4

TAB C is a constructed facsimile of a unit and player list. This list forms the first part of the tracking list developed during system initialization.

the Blue Task Organi	zation			
		Player	Instrumentation	
on Company	Platoon Pluyer	lype	Decimal/Octal	
(30)	SCT/1ST-058 (56)			
	SC1 SC2			
	SC3 ST1		·	
	ST2 ST3			
	4-2/157-053 (57) F01			
	FD2 Manp/15T-058 (60)			
	VL1 VL2			
	ENG7157-D58 (81) E01			
	E03			
TOC/151-058 (55)	A32			
	AF2 AF2			
	415 AF4			
	AFO			
	CDR			
-	H00 H65 H155			
	502			
ARTY/15T-056 (00				

TAB D presents an example of an Operations Group Memorandum that outlines the actions and responsibilities of various units concerning Manpack and Micro-B Units. The Manpack assignment tables contained in this memo become a critical part of system initialization and subsequent player tracking.

ERENCE OR OFFICE SYMBOL	SUBJECT		
ATXY-TAF	Manpack Distribution		TAF2
0	FROM	DATE	CMT 1

SEE DISTRIBUTION

Chief, Operations Group

30 April 85 CPT Bielefeldt/1k/5092

1. The following is the NTC-IS Manpack distribution for the May training period. Manpacks will be issued to designated elements and assigned to specific positions in accordance with this plan.

2. BLUFOR elements will be issued Manpacks by GDSC (General Dyanmics Service Co) on 5 May 85 at 1300 hrs to 1400 hrs at unit box cars in the BSI issue area. The designated company will then receipt Manpacks to the designated user. HHC will hand-receipt Manpacks for all attached elements.

3. OPFOR Manpacks will be issued at GDSC trailer.

4. Manpacks with an asterisk (*) are equipped with a man-worn laser detector (MWLD).

5. Battery Distribution:

a. Operations Group support section will deliver the initial issue of lithium batteries for installation to unit box cars in BSI issue area on 5 May 85 at 1300 hrs to 1400 hrs. The designated company will then receipt batteries from Ops Group support section and for issue to designated user. BLUFOR units will be resupplied with batteries by assigned O/Cs in the field. Manpacks must be turned off prior to battery replacement or substitution.

b. Observer Controllers (OC) will draw Manpacks and batteries from the Operations Group Support Section (Bldg. 930, Phone 5023).

c. OPFOR elements will draw batteries from their respective supply sections and requisition as appropriate.

d. All batteries must be accounted for and returned to the initial source of issue at the end of the training period.

e. Average battery life is twenty-four (24) hours.

6. All Manpacks must be mounted in an upright position on the exterior of assigned vehicles when vehicles report for instrumentation checkout. Manpacks assigned for dismounted operations must be carried during all dismounted operations. If a Redeye or Dragon is dismounted or moved to another vehicle, the assigned Manpack must remain as part of Redeye or Dragon.

7. All Manpacks will undergo instrumentation checkout during the times designated for vehicle instrumentation checkout. O/Cs will verify that Manpacks are distributed and in possession of designated users.

8. Manpacks will be turned in to GDSC at the Desert Shade on the north side of the issue yard on day two of turn-in beginning at 0900 hours. Batteries will be turned in at building 930 supply room.

DA AUG 80 2496

PREVIOUS EDITIONS WILL BE USED

U.S. Government Printing Office: 1823-406-88

30 April 1985

ATXY-TAF SUBJECT: Manpack Distribution

9. POC: CPT Bielefeldt, Phone 5092.

ugen LTC XO WESLEY K. CLARK COL, AR

Commander, Operations Group

DISTRIBUTION: .

Sectors.

1 C 0 G 2 TAF 1 2 TAF 2 2 Fire Support Division 2 SMOKE PLT 15 O/C TEAMS 2 SUPPORT SECTION 2 // 6/31 2 // 1/73 10 GDSC 2 DCS 2 MILES WAREHOUSE 2 COR 6 MECH TASK FORCE (1-58) 6 MECH TASK FORCE (3-7) 2 P&O 2 Artillery Unit

UNIT QUANTITY	MANPACK NUMBER	SERIAL	VEHICLE POSITION	ISSUE TO	
OPFOR	14				
		001	MP 1	6/31st	
		002	`MP 2	n	
		003	MP 3	M .	
		004	MP 4	n .	
		006	MP 6	n	
		009	MP 9	n	
		010	M 10	n	
		012	M 12	n	
		098	M 98	n	
		044	M 44	11	
		096	M 96	n	- · -
		097	M 97	n	
		005	MP 5	· n	
		015	M 15	n	
			<i>.</i> .		
OPS GROUP		<u></u>	·····		
LIVE FIRE O/C	3	093	D 15	OPS GROUP	
		088	D 17	n	
		063	D 20	n	
ARMOR O/C	3	030	C 15	**	
		099	C 20		

P

INIT QUANTITY	MANPACK NUMBER	SERIAL	VEHICLE POSITION	ISSUE TO
INFANTRY O/C	4	031	S 15	
		107	S 20	m
		055	S 20A	n
		071	S 02	H .
FIRE MARKERS	12	095	21 N	TAF ARTY
		011	21 F	77
		105	21 G	n
		- 085	21 H	Π
		. 078	21 I	n
		017	21 J	11
		064	21 K	
		062	21 L	n
		033	21 0	n
		046	21 P	n
		094	21 Q	n
		019	21 A	N
SMOKE PLATOON	6	022	64 H	SMK PLT
		023	64 G	n
		024	64 I	n
		025	66 I	n
		026	66 G	11

LUCE DESCRIPTION

UNIT QUANTITY	MANPACK NUMBER	SERIAL	VEHICLE POSITION	ISSUE TO		
ARTY BN	3	113	DSA	A BATTERY		
		047	DSB	B BATTERY		
		112	DSC	C BATTERY		
58th MECH TAS	FORCE			 :		
CDR	1	073	CDR	HHC		
VULCAN	4	119	VL1	HHC		
		013	VL2	17		
		056	VL3	Π	•	
		058	VL4	"		
INFANTRY PL	ATOONS DISMOUNTE	D (OPS)				
	6*	111	G&1	A CO		
-	* *	117	GA2	**		
	*	007 -	GA3	**		
	*	103	GC1	с со		
	*	118	GC2	n _		
	+	110	GC3	n		

1

II-D-6

ALC: NO

UNIT QUANTITY	MANPACK NUMBER	SERIAL	VEHICLE POSITION	ISSUE TO
7th MECH TASK FORCE	2			
VULCAN	4	035	VL1	ннс
		051	VL2	Ħ
		042	VL3	J9
		048	VL4	n `.
INFANTRY PLATOON	(DISMOUNTE	D OPS)		
	`	037	GA1	A CO
	*	068	GA2	Ħ
	*	045	GA3	n
	*	075	GC1	C CO
	*	089	GC2	W
	*	091	GC3	11
GSR	3	074	GR1	HHC
		061	GR2	n
		059	GR3	n
AT PLATOON LEADE	R 3	060	. TE 16	E CO
•		077	È E26	**
		032	- E36	n .)
AT TOWS	2	083	→ E13	E CO
	_	016	-E23	N)
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TAB E presents two logistics planning sheets that illustrate vehicle issue schedules and instrumentation check out. Additional logistics information is available in the document entitled the "Rotational Brigade Equipment Reference Data Guide". This document is issued to all scheduled rotational units.

E-1 is extracted from the NTC Support Letter of Instruction. It schedules both unit advance party activities and unit vehicle issue activities.

E-2 is an example of the NTC 20 day rotation sequence. In May 1985 a 24 day rotation schedule was started. This schedule will be available in the near future.

ANNEX C (ARRIVAL & EQUIPMENT ISSUE SEQUENCE) to NTC SPT LOI

222

ADVANCE PARTY DAY 1	ADVANCE PARTY DAY 2	ADVANCE PARTY DAY 3	7	DVANCE PARTY DAY 4
ADVANCE PARTY ARRIVES	MAINTENANCE/SUPPLY ORIENTATION CLASSES	EQUIPMENT PCO ISSUE	L V 1	TEHICLE FLEET
OPEN SUPPLY ACCOUNTS	OPEN SUPPLY ACCOUNTS	BOX CAR ISSUE	F	PLL ISSUE
	EQUIPMENT POOL ISSUE	ASL ISSUE	,	NSL ISSUE
DCS ORIENTATION BRIEPING	TRAIN OFF-LOAD	MILES ISSUE	5	TURN-IN/CLASS IX BRIEFBACK
BEGIN TRAIN OFF-LOAD		TRAIN OFF-LOA COMPLETED	D (MILES INSTALLATION ON BROUGHT-BY-UNIT VEHICLES
			1	MANPACK ISSUE
			i	MILES ISSUE
			:	MAIN BODY CLOSES
	1			
ISSUE DAY 1	ISSUE DAY 2		TRAINING	DAY 1
VEHICLE FLEET	VEHICLE FLEET		INTEGRAT	ED · ·
LINE TI 6 ISSUE	LINE TI & ISS	UE	INSTRUME	NTATION RAP UP)
PLL ISSUE	CREW SERVED			
CREW SERVED	WEAPCNS ISSUE	Ð	MOVE TO	FIELD
WEAPONS ISSUE	MILES INSTALL ON BROUGHT-BY	ATION -UNIT	BEGIN TR	AINING
MILES INSTALLATION	VEHICLES			
CN BRCUGHT-BY-UNIT VEHICLES	INTEGRATED			
	INSTRUMENTATI	CN		
INTEGRATED INSTRUMENTATION CHECK	CHECK			

II-E-2

No. of Contract of

ANNEX & (20-DAY ROTATION MODEL) to NTC SPT LOI

FFT = Force-on-Force Training LFT = Live Fire Training

=

DAY	<u>TF1</u>	TF2
	Advance Party	Advance Party
Day 1	Draw Vehicles	Draw Vehicles
Day 2	Draw Vehicles	Draw Vehicles
Day 3	Move/PFT	Move/FFT
Day 4	FFT	FFT .
Day 5	FFT	FFT
Cay 6	FFT	FFT
Day 7	LFT*	FFT
Day 8	LFT*	FFT
Day 9	LFT	FFT
Day 10	lft	FFT
Day 11	LFT	FFT
Day 12	PFT	LFT•
Day 13	FFT	LFT*
Day 14	FFT	lft
Day 15	FFT	LFT
Day 16	FFT	LFT
Day 17	Maint/Turn-in	Maint/Turn-in
Day 18	Maint/Turn-in Redeploy	Maint/Turn-in Redeploy
Day 19	Maint/Turn-in Redeploy	Maint/Turn-in Redeploy
Day 20	Maint/Turn-in Redeploy	Maint/Turn-in - Redeploy
	Rear det/Redeploy	Rear det/Redeploy
*Rear Assembly Area/Ra	inge 17	

II-E-3

TAB F presents material relevent to the vehicle and instrumentation checkout procedure.

F-1 The material presented is extracted from the TAF 2 SOP and addresses the duties and responsibilities of specific members of the staff during the instrumentation checkout.

F-2 Two sheets have been presented from the NTC Support Letter of Instruction. This material contains diagrams of "Desert Shade" area and addresses the transition from the equipment issue to the instrumentation checkout.

F-3 This material is a copy of an actual checkout log filled in during a 1985 rotation.

Instrumentation Checkout Operations

- 1. TAFC/C³: Receives dates for CPFCR and ELUEFCR instrumented vehicles checkout from the TAF Instrumentation Officer. Provides dates to CIS II Assistant S³, Training.
 - a. Instrumentation Officer is responsible for insuring contractor support is available at the checkout point and in the PTCC.
 - b. Instrumentation Officer is single point of contact for coordination with the OPFCR during checkout.
- 2. Initial Planning:
 - a. C^3 Analyst:
 - (1) Obtains unit task organization from Combat Training Analysis Officer or Instrumentation Officer and estimates requirements for manpacks to insure all operating systems are instrumented.
 - (2) Coordinates with Instrumentation Officer in development of the Manpack Distribution List.
 - (3) Obtains from Instrumentation Officer:
 - (a) Instrumented Track Vehicle Listing.
 - (b) Tracking List.
 - (c) Manpack Distribution List.
 - (4) Coordinates and implements all changes to checkeut for CIS II.
 - (5) Provide detailed briefing to designated team chiefs.
 - b. S1:

- (1) Insures adequate supply of checkout sheets (Annex D) are on hand for distribution.
- (2) Insures reproduction capability is available during checkout period.

c. S3 Training:

- (1) Develops and publishes team schedule for checkout.
- (2) Insures personnel requiring system training are identified and scheduled for that training.

- d. S4/Transportation Officer:
 - (1) Insures transportation is available and operational.

TAB F-1

- (2) Insures radio is available and operational.
- (3) Frovides supplies as required.
- e. Team Chiefs:
 - (1) Schedule team personnel for checkout.
 - (a) OPFCR checkout: Minimum of one trained individual to man the PTCC.
 - (b) ELUEFCE checkout: Minimum of one trained individual for PTCC and one trained individual for the checkout point.
 - (2) Insure a detailed briefing regarding all aspects of checkout procedures is given to team members.
- f. Commo Coordinator: Cbtains and verifies frequencies for checkout, and insures those frequencies are distributed to all Team Chiefs.

3. Procedures:

- a. C³ Analyst:
 - (1) Single point of contact for resolution of all problems.
 - (2) Cotains copy of daily Tracking List from Instrumentation Officer.
 - (3) Consolidates and maintains all checkout sheets for CIS II.
 - (4) Conducts final coordination with Deputy C/C, Maneuver, to verify/purify checkout sheets; insures all names of venicles/manpacks are verified.
 - (5) Provides verified, complete checkout list to Instrumentation Officer and Combat Training Analysis Officer.
 - (6) Prior to 1st mission, provides copy of Tracking List/checkout sheets to each station.
 - (7) The TAFC and C^3 Analyst, CIS II is the only authority for changes to manpack distribution for the Armor Task Force.
- b. Teams:
 - (1) PTCC:
 - (a) Insures one trained individual is on duty in PTCC throughout scheduled checkout periods.

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- (b) Assist GDE:
 - interacts with C/Cs/analysts at checkout point via radio.

- obtains data and complete forms provided by GDE, leaving forms with GDE at close of business daily.

- (c) Keeps C³ Analyst informed of checkout status (number of vehicles complete, any deviations from orginal plan [i.e., manpack distribution, unit vehicle substitutions, unit not drawing assigned vehicles, loss of communications, lack of contractor support at checkout site or PTCC, unit no shows, etc.]).
- (2) Checkout Point:

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- (a) Insures minimum of one trained individual is at the checkout point NLT 30 minutes prior to start of checkout to conduct: Commo check with PTCC, insure adequate line set-up, coordinate with GDE for availability of assigned manpacks. (Manpacks are to be issued with batteries.)
- (b) Picks up Daily Tracking List from C³ Analyst before start of checkout each day.
- (c) Keeps PTCC informed of all problems at checkout point.
- (d) Coordinates and works with O/Cs to obtain and verify all data required for checkout sheets (Annex D). Insures data is entered legibly and accurately in the appropriate columns of the form. Utilize £ for zero, 1 for one, 7 for seven when recording numbers.
- (e) At CCE daily, the last CIS II member with the checkout sheets will make 2 Kersx copies of those sheets. Disposition of the originals and copies:
 - Criginal checkout sheets passed on to relieving team for continuation of checkout the next day.
 - One copy left with C^2 Analyst.
 - One copy left with Instrumentation Officer.
- (3) Team Chiefs will insure relieving teams are provided a detailed briefing regarding all aspects of checkout occurring during their shift.





2. Procedures.

a. All MILES-equipped vehicles, instrumented vehicles and instrumentation manpacks must report to the designated battalion task force checkpoint for a complete system check. Manpacks assigned to a vehicle or DRAGON must go through the checkpoint with that vehicle or DRAGON.

b. The NTC will establish and man the checkpoints. NTC Ops Gp will conduct the checkouts and verify/record vehicle assignments for both NTC and brought-by-unit vehicles. A MILES contact team and instrumentation contact team will be available to make on-the-spot corrections.

c. The battalion task force must be prepared to correct any automotive, communications and fire control problems discovered during the checkout.

d. To avoid a bottleneck at the checkpoint, the following rules apply.

(1) Vehicles have 15 minutes to depart the equipment issue yard once accepted and cleared for departure. Units must not attempt to have all their vehicles leave the issue yard at one time. They will only wait in line longer.

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ANNEX G (MARSHALING AND BIYOUAC AREA) to NTC SPT LOI

1. Marshaling and Bivouac Area Schematic.



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2. Procedures.

a. IMPORTANT - Rotational units must employ a quartering party as they would before moving into any new location. The quartering party should layout and mark both the bivouac and marshaling areas before occupation. Particular attention must be paid to the equipment marshaling area to ensure that vehicles have ample space to park and move in and out of the area in a safe manner.

b. Personnel must sleep in the designated bivouac area.

c. Both NTC and brought-by-unit vehicles will be marshaled in the designated equipment marshaling area. Tracked vehicles are not permitted in the bivouac area.

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TAB G presents material relevent to the process of final instrumentation initialization.

G-1 Material has been extracted from the TAF 2 SOP that outlines the duties, responsibilities and procedures required to creat and transfer to the computer the completed tracking list.

 $G\mathchar`-2$ A copy of the first two pages of the program printout generated by the software "BLDHIS".

Tracking List Preparation

1. Purpose: This annex defines duties, responsibilities, and procedures required to assemble input data and create a data base which supports the fourteen (14)-day rotational training period and each tactical mission.

2. Definitions:

- a. <u>System Initialization</u>: Those activities associated with collection and assembly of information required to create an Initialization File and open a fourteen (14)-day history.
- b. <u>Initialization File</u> (also called Tracking List): A computer data file consisting of two parts, a unit list and a player list. The unit list defines for the computer units involved in the fourteen (14)-day training exercise. The player list defines for the computer players associated with each unit in the Tracking List.
- c. Unit List: That part of the Initialization File consisting of units assigned, attached, or in support of the battalion under training or CPFCR units supporting the training exercise.
- d. <u>Player List</u>: That part of the Initialization File consisting of players participating in training or supporting the training exercise.
- e. Unit: An element of the unit list portion of the Initialization File which defines to the computer an organization found on the battlefield. Examples of units are platoons, companies, combat trains, or field trains. A unit may or may not have players associated with it. If a unit does have players associated with it, those players may be either instrumented or uninstrumented. Each unit may or may not be designated to have statistics gathered for.it.
- f. <u>Player</u>: An element of the player list portion of the Initilization File which defines to the computer an individual entity on the battlefield. Examples of a player are tanks, armored personnel carriers, trucks, or individual soldiers. All players must be assigned to a unit as defined in the unit portion of the Initialization File. A player may or may not contribute to the center of mass for the unit and may or may not be instrumented, i.e., equipped with position location instrumentation. Players on the player list are designated as Elue - US, Red - OPFCR, or White - neutral.
- g. <u>Fistory Initialization</u>: A process of using the History Initialization. Termination Interactive Menu. The result of this process is an open history.
- h. <u>History Termination</u>: A process of using the History Initialization/Termination Interactive Menu. Upon completion of this menu the selected history is closed and no further data can be input into the history file. Prior to termination of a history, all stations must select "no history" in the History Segment Selection Menu.

TAB G-1

- i. <u>History Deletion</u>: A process of using the History Initialization/Termination Interactive Menu. The result of this menu is elimination of the selected closed history from the <u>computer</u> files. Prior to deletion of a history, it must be closed and all stations must be out of it. Coordination with the Instrumentation Operations Section must be made to insure the history is saved prior to deleting the history.
- j. <u>History Segment Selection</u>: A process using the History Segment Selection Interactive Menu by which the analyst chooses the history and exercise segment he wants to observe. The analyst may select either an exercise segment that is completed and is stored in history, or he may select the segment showing the current or realtime data.
- k. Exercise Segment: An Exercise Segment may be closed (completed) or open in a real or null. A closed segment is a period of the 14-day training exercise which is recorded in the history. A real segment displays current activity and is recorded as part of the history. A null segment displays current activity but is not recorded as part of the history.
- Exercise Segment Definition: The process of using the Exercise Segment Definition Interactive Menu to define a real or null exercise segment. The definition of a real segment requires prior gathering of data for input into the computer system. This data includes the following:
 - (1) Data/time group
 - (2) Scenaric number
 - (3) Type of mission
 - (4) Visibility data
 - (5) Time of mission (day/night)
 - (6) Levels of intensity for Red and Elue forces in 11 different categories

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- (7) Unit identification
- (8) Training objectives

- (9) Elements of information correlated to observer controller who will report on them
- (10) Vehicle status for all units
- (11) Fersonnel status for all units

3. Responsibilities:

- a. Instrumentation Operations Section:
 - (1) Assembles information and prepares Initialization File.
 - (2) Maintains the Tracking List in the current open histories and in the Initialization File.
 - (3) Coordinates the recording (backup) of the history to magnetic tape and deletes the history.
- b. Tactical Command-Control-Communications Analyst (C³):
 - (1) Conducts the MILES and instrumentation system checkout prior to the start of the fourteen-day exercise.
 - (2) Provides the Instrumentation Operations Section the relationship of the vehicle administrative number to line organization for Elue Force.

4. Procedures:

a. Prior to the start of the rotation, the Instrumentation Operations Section will coordinate with Plans & Operations to determine the task organization of the units under training. This will be used to develop the unit portion of the Initialization File.

b. The data received from the C^2 Analyst will be used to verify the Blue Force player list.

- c. Not later than 1200 hours the day the battalion task force moves to its initial assembly area, the Instrumentation Operations Section will advise the Combat Training Analyst that the Initialization File is complete and the history may be opened.
- d. After coordination with the Instrumentation Operations Officer, the Combat Training Analyst will open the history. The Combat Training Analyst will create real and/or null segments as required to support the fourteen-day training period.
- e. At the end of the fourteen-day training period, the Combat Training Analyst will terminate the history and advise the Instrumentation Operations Section.
- f. The Instrumentation Operations Section will coordinate the preparation of backup tages for the history and delete the history as required.

II-G-4

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APPENDIX III

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