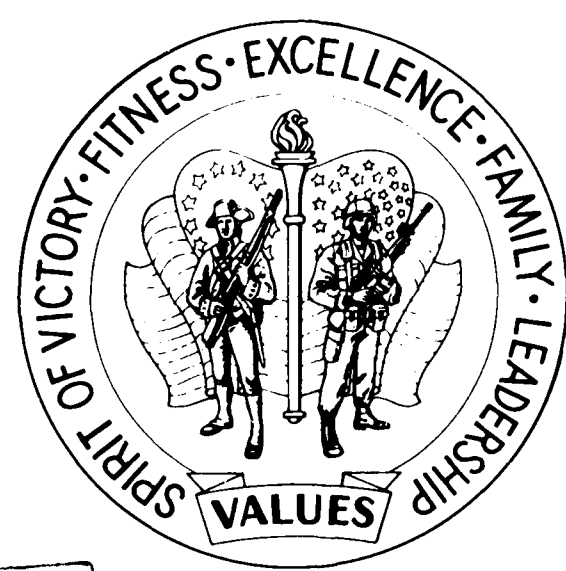


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# VALUES: THE BEDROCK OF THE MILITARY PROFESSION

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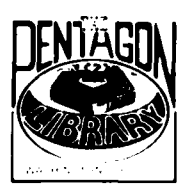
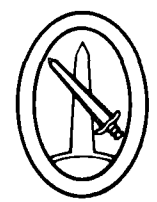


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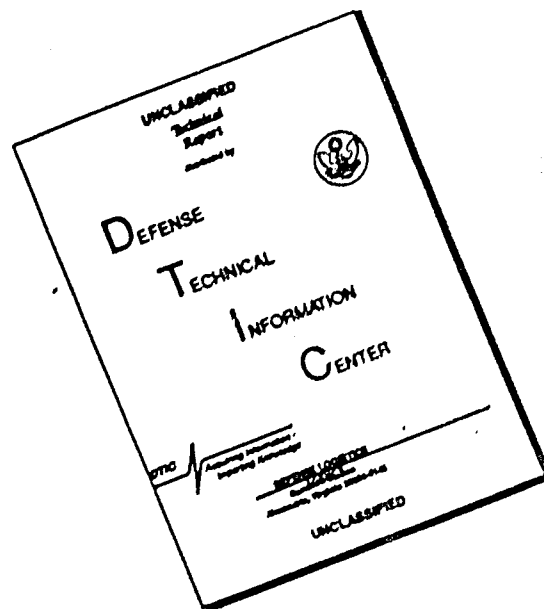
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20. ABSTRACT (Continue on reverse side if necessary and identify by block number) This bibliography is issued in conjunction with the Army's 1986 theme, "Values, the Bedrock of the Military Profession." The books and articles included are selected from Pentagon Library materials which address universal military values such as courage, discipline, and stamina; the historic principles of American democracy; and the professional ethic of the United States Army, including such features as loyalty, personal responsibility, and selfless service.		

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## BOOKS

### Universal soldier values

Dinter, Elmer. HERO OR COWARD; PRESSURES FACING THE SOLDIER IN BATTLE.  
London: Frank Cass, 1985. 197 p. U 22.3 .D57 1985.

By studying military history, this book finds a convincing answer to the question of why some soldiers fight well while others run away. The author uses specific examples of heroism and stamina from both sides in the World War II Battles of Calais, Stalingrad, and Monte Cassino.

Ellis, John. THE SHARP END: THE FIGHTING MAN IN WORLD WAR II. New York, NY: Charles Scribner's Sons, 1980. 396 p. D 743 .E44 1980.

This book gives a detailed account of conditions endured by troops during World War II, with an emphasis on soldiers' discipline, morale, and patriotism.

Hackett, John. THE PROFESSION OF ARMS. New York, NY: Macmillan, 1983. 239 p. UB 147 .H33 1983.

This illustrated collection of a distinguished military professional's Cambridge lectures provides an important perspective on the development of the soldier's values throughout history.

Henderson, Wm. Darryl. COHESION: THE HUMAN ELEMENT IN COMBAT. Introduction by Charles C. Moskos. Washington, DC: National Defense University Press, 1985. 192 p. U 21.5 .H46 1985.

This scholarly work examines leadership and societal influences in the armies of the Soviet Union, the United States, North Vietnam, and Israel, to see how unit cohesion on the modern high-technology battlefield can be achieved.

Holmes, Richard. FIRING LINE. London: J. Cape, 1985. 436 p. U 21.2 .H626 1985 (To be published in the United States by the Free Press in New York as ACTS OF WAR: THE BEHAVIOR OF MEN IN BATTLE.)

The author relates how armies lead soldiers to fight by inculcating intense feelings of loyalty and obligation to their units.

Janowitz, Morris. THE PROFESSIONAL SOLDIER: A SOCIAL AND POLITICAL PORTRAIT. New York, NY: Free Press, 1971. 464 p. UB 147 .J34 1971.

This classic book is a portrait of the modern American military profession, dealing with such concepts as discipline, command, leadership, cohesiveness, and civilian control.

Keegan, John. THE FACE OF BATTLE. New York, NY: Viking Press, 1976.  
354 p. D 25 .K43.

Keegan, a civilian instructor at the Royal Military Academy, Sandhurst, provides detailed accounts of three significant battles, Agincourt, Waterloo, and the Somme, focusing on how men behave in battle and their contribution to victory or defeat.

Marshall, S. L. A. MEN AGAINST FIRE: THE PROBLEMS OF BATTLE COMMAND IN FUTURE WAR. New York, NY: William Morrow, 1947. 215 p.  
UB 210 .M36.

This study stresses the importance of the infantry, and in particular describes the relationships and motivations among combat troops.

Richardson, F. M. FIGHTING SPIRIT: A STUDY OF PSYCHOLOGICAL FACTORS IN WAR. Foreword by Sir Peter Hunt. New York, NY: Crane Russak, 1978.  
189 p. U 22.3 .R5.

Major General Richardson (British Army, retired), relates his personal experiences of the psychological problems facing the fighting soldier.

Stouffer, Samuel A., et al. THE AMERICAN SOLDIER: COMBAT AND ITS AFTERMATH. Studies in Social Psychology in World War II, vol. 2. Princeton, NJ: Princeton University Press, 1949. 675 p. U 22 .S93 v.2.

This scholarly work includes much information about how soldiers behave in action.

#### Principles of American democracy

Chamberlain, Neil W. REMAKING AMERICAN VALUES: CHALLENGE TO A BUSINESS SOCIETY. New York, NY: Basic Books, 1977. 193 p. HD 60.5 .U5 C475.

The running of our technologically and economically complex society calls for individuals who have been trained to think imaginatively and realistically about political power and economic organization, the author concludes.

Commager, Henry Steele, ed. DOCUMENTS OF AMERICAN HISTORY. 9th ed. Englewood Cliffs, NY: Prentice-Hall, 1973. 815 p. E 173 .C73 1973.

Includes the texts of fundamental documents of American freedom such as the Declaration of Independence (1776), the Constitution of the United States of America (1787), the Bill of Rights (1791), and many others.

Hofstadter, Richard. THE AMERICAN POLITICAL TRADITION, AND THE MEN WHO MADE IT. 25th anniversary edition, with a foreword by Christopher Lasch. New York, NY: Knopf, 1979. 378 p. E 178 .H71 1979.

One of the most widely read historical volumes of our time, this book portrays American political heroes as live and vulnerable figures whose policies and beliefs shaped our government.

Huntington, Samuel P. THE SOLDIER AND THE STATE: THE THEORY AND POLITICS OF CIVIL-MILITARY RELATIONS. Cambridge, MA: Belknap Press, 1959. 534 p. UA 23 .H95.

Huntington presents an historical and theoretical framework for understanding civilian control of the military in the United States.

Kemble, C. Robert. THE IMAGE OF THE ARMY OFFICER IN AMERICA: BACKGROUND FOR CURRENT VIEWS. Contributions in Military History, no. 5. Westport, CT: Greenwood Press, 1973. 289 p. UB 413 .K31.

This study of the development of the U. S. military profession and civil-military relations provides useful insights on American public attitudes toward the military.

Miller, William Lee. OF THEE, NEVERTHELESS, I SING: AN ESSAY ON AMERICAN POLITICAL VALUES. New York, NY: Harcourt, Brace, Jovanovich, 1975. 337 p. E 743 .M56.

The author seeks to revive in our technological age what the founding fathers assumed to be fundamental to the American experiment - namely, civic virtue.

Rohr, John A. ETHICS FOR BUREAUCRATS: AN ESSAY ON LAW AND VALUES. Foreword by Herbert J. Storing. New York, NY: Marcel Dekker, 1978. 292 p. JK 468 .E7 R56.

This scholarly work for public administrators will sharpen and deepen their practical grasp of the complex and sometimes ambiguous political principles that provide the ethical ground and substance of their work as American public administrators.

Rossiter, Clinton. SEEDTIME OF THE REPUBLIC: THE ORIGIN OF THE AMERICAN TRADITION OF POLITICAL LIBERTY. New York, NY: Harcourt, Brace, 1953. 558 p. JK 31 .R83.

Rossiter masterfully synthesizes the political theory of the American Revolution - a theory of ethical, ordered liberty - that remains the political tradition of the American people.

### Professional Army Ethic

Crocker, Lawrence P. THE ARMY OFFICER'S GUIDE. 43d ed. Harrisburg, PA: Stackpole Books, 1985. 565 p. U 133 .032 1985.

Includes a chapter entitled "The Code of the Army Officer" and General of the Army Douglas MacArthur's "Duty, Honor, Country" speech.

Epictetus. THE ENCHIRIDION. Translated by Thomas W. Higginson, with an introduction by Albert Salomon. 2d ed. Indianapolis, IN: Bobbs-Merrill Educational Publishing, 1955. 39 p. B 561 .E6 H5.

The teachings of this Roman stoic philosopher, summarized in this little book, supported VADM James B. Stockdale while he was held as a prisoner of war in North Vietnam.

Flanagan, Edward M., Jr. BEFORE THE BATTLE: A COMMONSENSE GUIDE TO LEADERSHIP AND MANAGEMENT. Novato, CA: Presidio Press, 1985. 228 p. UB 210 .F54.

LTG Flanagan has written a practical, uncomplicated guide to help you succeed as a leader.

Gabriel, Richard A. TO SERVE WITH HONOR: A TREATISE ON MILITARY ETHICS AND THE WAY OF THE SOLDIER. Foreword by VADM James Bond Stockdale, USN (Ret.). Westport, CT: Greenwood Press, 1982. 243 p. U 22 .G25.

The author concludes that the military is responsible for taking steps to set high ethical standards by which soldiers may live and feel justified in sacrificing their lives for their country.

Hartle, Anthony Elwood. MORAL COHERENCE IN PROFESSIONAL ETHICS: THE AMERICAN MILITARY. Ph.D. dissertation, University of Texas at Austin, 1982. 381 p. U 22 .H37 1982.

A former Army officer deals with such topics as "The Fundamental Values of American Society" and "The Duty Principles."

Malone, Dandridge M. SMALL UNIT LEADERSHIP: A COMMONSENSE APPROACH. Novato, CA: Presidio Press, 1983. 170 p. UB 210 .M23 1983.

This "how-to" guide, written by a leading expert on practical military leadership, emphasizes combat motivation, unit cohesion, and soldier values.

McDonough, James R. PLATOON LEADER. Novato, CA: Presidio Press, 1985. 195 p. DS 559.5 .M4 1985.



This personal memoir of a young U. S. Army lieutenant serving in Vietnam is a gripping and action-filled story of combat, an account of a man's struggle with the conflicts of allegiance to his mission and his soldiers, and a psychological thriller that introspectively examines the effects of shouldering the responsibilities of life and death.

Newman, Aubrey S. FOLLOW ME: THE HUMAN ELEMENT IN LEADERSHIP. Novato, CA: Presidio Press, 1981. 323 p. UB 210 .N48.

This collection of short essays by a famous American officer of World War II touches on such values as honesty, loyalty, duty, and discipline.

Sarkesian, Sam C. BEYOND THE BATTLEFIELD: THE NEW MILITARY PROFESSIONALISM. New York, NY: Pergamon Press, 1981. 289 p. UA 23 .S27 1981.

The author emphasizes the humanistic and political-social character of the military institution as well as the characteristics of the environment in which the military must operate.

Schmidt, Warren H., and Posner, Barry Z. MANAGERIAL VALUES AND EXPECTATIONS: THE SILENT POWER IN PERSONAL AND ORGANIZATIONAL LIFE. New York, NY: AMACOM, 1982. 60 p. HF 5500.3 .U54 S35 1982.

This American Management Associations survey discovered that most American managers feel that improvement in the quality of life in our country depends on a return to basic values emphasizing individual initiative and personal responsibility.

Stockdale, James B. A VIETNAM EXPERIENCE: TEN YEARS OF REFLECTION. Stanford, CA: Hoover Institution, 1984. 147 p. VA 50 .S76 1984.

Ranging in subject from methods of communication in prison to military ethics to the principles of leadership, the thirty-four essays by this former prisoner of war are a unique record of what their author calls a "melting experience," a pressure-packed existence that forces one to grow.

Stokes, Richard W. PRESERVING THE LAMBERT FLAME: TRADITIONAL VALUES AND THE USAF OFFICER ACCESSION PROGRAM. Maxwell AFB, AL: Air University Press, 1984. 80 p. UG 793 .S76 1984.

Major Stokes argues that the contemporary U. S. Air Force identify and preserve those traditional values that have served it so well in the past so that it may weather the changes of the uncertain future with a clear sense of identity and purpose.

Stromberg, Peter L.; Wakin, Malham M.; and Callahan, Daniel. THE TEACHING OF ETHICS IN THE MILITARY. Hastings-on-Hudson, NY: The Hastings Center, Institute of Society, Ethics and the Life Sciences, 1982. 85 p. U 22 .S815.

This study is intended for military leaders who want their profession to be morally right. As leaders of the past have attended to the morality of thought and action in the military, so must ethics be important to military leaders of today.

U. S. Army War College. STUDY ON MILITARY PROFESSIONALISM. Carlisle Barracks, PA: U. S. Army War College, 1970. 192 p. UB 413 .A25.

This report is a landmark study of the ethics, morality, and professional competence of the officer corps of the United States Army.

U. S. Department of the Army. THE ARMY. Field Manual 100-1. Washington, DC: Department of the Army, 14 August 1981. 31 p. (In Military Documents)

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U. S. Department of the Army. THE ARMY NONCOMMISSIONED OFFICER GUIDE. Field Manual 22-600-20. Washington, DC: Department of the Army, 31 March 1980. 52 p. (In Military Documents)

The duties, responsibilities, and continuity of noncommissioned officers are discussed, as are the qualities necessary to perform the functions required of a professional NCO.

Wakin, Malham M., ed. WAR, MORALITY, AND THE MILITARY PROFESSION. Boulder, CO: Westview Press, 1979. 531 p. U 22 .W36.

The articles in the first half of this indispensable anthology stress the ethical dimensions of the modern military profession, considering topics such as the relation of the military to the state and the concepts of loyalty, honor and integrity.

Wermuth, Anthony L. THE INSTITUTIONAL VALUES OF THE NAVY. Falls Church, VA: Center for Advanced Studies & Analyses, Westinghouse Electric Corp., 1973. 69 p. E 182 .W3.

Primarily a literature survey, this study uses basic formulations of American values and military values to describe Navy institutional values.

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