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PREFACE

This report presents the results of a detailed Air Force Occupational Survey of the Pharmacy Specialty (AFSC 905X0). The project was undertaken at the request of the Health Education and Training Division, Headquarters, Air Training Command. Priority was established by the Occupational Analysis Program Priorities Working Group (PWG) in accordance with AFR 35-2. Computer printouts from which this report was produced are available for use by cperating and training officials.

The survey instrument was developed by Ms Therese H. Morris, Inventory Development Specialist. Computer programming support for this project was provided by Staff Sergeant Joseph E. Seitz. Second Lieutenant Cheryl Hicks, Occupational Analyst, analyzed the survey data and wrote the final report. Administrative support was provided by Ms Anita R. Carter. This report has been reviewed and approved by Lieutenant Colonel Charles D. Gorman, Chief, Airman Analysis Branch, Occupational Analysis Division, USAF Occupational Measurement Center.

Copies of this report are distributed to Air Staff sections, major commands, and other interested training and management personnel. Additional copies may be obtained on request to the USAF Occupational Measurement Center, Attention: Chief, Occupational Analysis Division (OMY), Randolph AFB, Texas 78150-5000.

PAUL T. RINGENBACH, Colonel, USAF Commander USAF Occupational Measurement Center

JOSEPH S. TARTELL Chief, Occupational Analysis Division USAF Occupational Measurement Center

SUMMARY OF RESULTS

1. <u>Survey Coverage</u>: Survey results are based on responses from 642 respondents with DAFSC 905X0. This represents 76 percent of the 840 assigned personnel in this career ladder.

2. <u>Specialty Structure</u>: The primary function of pharmacy personnel is to prepare and dispense medicinal preparations. Three major job groups were identified, which included Pharmacy Dispensing Personnel (65 percent of total sample), Supervisory and Management Personnel, and Instructor Personnel.

3. <u>DAFSC</u>: Both 3- and 5-skill level personnel performed essentially the same job. As 905X0 personnel progress through the 7- and 9-skill levels, they spend an increasing amount of time on supervisory and management duties, and a decreasing amount of time on technical dispensing duties.

4. Experience Groups: Analysis of experience groups closely paralleled the DAFSC analysis. The 905XO personnel follow the normal experience progression, performing mostly technical tasks during the first enlistment and taking on more supervisory and management responsibilities as they acquire more time and experience.

5. <u>Training</u>: Both the STS and the J3ABR90530 POI, when compared with survey data, appeared complete. The match between the STS and task statements, however, indicated the STS may need to be reviewed for possible refinements.

6. <u>CONUS and Overseas Groups</u>: In general, Pharmacy personnel assigned overseas are more senior personnel working in smaller facilities. As such, these respondents perform more supervisory duties and a notably larger supply function than their counterparts within the CONUS.

7. <u>MAJCOMs</u>: A MAJCOM analysis compared job incumbents from 6 major commands. The only substantial differences were the amount of time spent on training by ATC personnel and the amount of time spent on planning, supply, and administrative tasks by USAFE personnel. These differences correspond to the differences noted between CONUS and overseas bases.

8. <u>Implications</u>: The Pharmacy Specialty is a very homogeneous career ladder with a relatively small number of different tasks and responsibilities. The implementation of computers into the career ladder is an ongoing process bringing no abrupt changes to the career ladder as a whole.

OCCUPATIONAL SURVEY REPORT PHARMACY SPECIALTY (AFSC 905X0)

INTRODUCTION

This is an occupational survey report (OSR) of the Pharmacy specialty (AFSC 905X0) completed by the Occupational Analysis Division, USAF Occupational Measurement Center, in January 1986. The survey was conducted in response to a request from the Chief of the Health Education and Training Division, Headquarters, Air Training Command, primarily to assess current training for the career ladder. Recent technological advancements have begun to bring about several changes within the Pharmacy ladder, specifically, the introduction of computers. A secondary purpose of this survey, therefore, was to examine the impact of computers, if any, on the overall jobs being performed, and to determine if they significantly impact current training programs.

Background

Formal training for personnel entering the 905X0 specialty is conducted at Sheppard AFB TX. This is a 12-week course in which future Pharmacy specialists are taught such things as dispensing, pharmaceutical compounding, pharmacy administration, pharmaceutical chemistry, and performing pharmaceutical calculations. Upon completion of this course, graduates are awarded the 3-skill level and are assigned to medical units of all sizes worldwide.

SURVEY METHODOLOGY

Inventory Development

USAF Job Inventory AFPT 90-905-552 (May 1984) was the data collection instrument for this occupational survey. Using the survey instrument from the 1978 study as a starting point for the new task inventory, the developer and 14 subject-matter experts from 6 different organizations refined and further developed the task list. Interview locations were selected by the Chief of Health Education and Training Division as representative of the varying workload and capabilities of pharmacies in the Air Force. These locations provided examples of different sized facilities including clinics, regional hospitals, medical centers, and the School of Health Care Sciences. The reasoning behind visiting different size facilities is that airmen at larger facilities (medical centers and regional hospitals) tend to have more modern

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equipment, perform more specialized jobs, and do more inpatient dispensing, while those assigned to smaller facilities (clinics) may perform more diverse jobs and do little or no inpatient dispensing. The following bases were interview locations.

Sheppard AFB

- School of Health Care Sciences
 - -- technical school
- Example of a regional hospital pharmacy

Travis AFB

- David Grant Medical Center

- Example of a large medical center's pharmacies

Brooks AFB Clinic

- Example of a small clinic pharmacy

Lackland AFB - Wilford Hall Medical Center

- Example of a large medical center

Randolph AFB Clinic

- Example of a small independent clinic pharmacy

The resulting job inventory contained a comprehensive listing of 299 tasks under 11 duty headings and a background section requesting information such as grade, duty title, time in present job, and job satisfaction data.

Survey Administration

Consolidated Base Personnel Offices in operational units worldwide administered the survey to Pharmacy personnel. Participants were selected from a computer-generated mailing list provided by the Air Force Human Resources Laboratory.

All individuals who filled out an inventory first completed an identification and biographical information section and then checked each task performed in their current job. Next, members rated the tasks on a 9-point scale showing relative time spent on each as compared to all other tasks. Ratings ranged from 1 (very small amount of time spent) to 9 (very large amount of time spent). Statistical analysis of these ratings permitted very precise estimates of the percent of time individuals spent on each task.

Survey Sample

Personnel in the survey were carefully selected to ensure an accurate representation across major commands (MAJCOM) and military paygrade. Table 1 shows how the final sample compared to the actual population of the career field in terms of their distribution across MAJCOMs. The table clearly shows each MAJCOM was proportionately represented. To further show how well sample distribution reflects the career field, Tables 2 and 3 compare the distribution of the population versus the sample on paygrade and Total Active Federa! Military Service (TAFMS). Overall, the survey sample was well representative of the total career ladder population.

Task Factor Administration

Selected senior personnel in the 905X0 AFSC completed a second booklet in addition to the job inventory booklet. Processed separately, these booklets provide rating information for each task concerning either task difficulty (TD) or training emphasis (TE) as perceived by these NCOs. Task difficulty refers to the length of time required for the average job incumbent to learn to perform that task to the required proficiency. Training emphasis refers to the importance of structured training; that is, training provided through an organized training method, such as resident technical training schools, field training detachments, mobile training teams, or formal OJT for first-term personnel. Table 4 shows the distribution and representation of both TD and TE samples.

Task Difficulty (TD). To complete the TD booklet, individuals rated each task in the inventory with which they were familiar on a 9-point scale, ranging from an extremely low relative difficulty (a rating of 1) to an extremely high relative difficulty (a rating of 9). Thirty-eight NCOs provided the data, with an interrater reliability (as assessed through components of variance of standardized group means) of .94. This figure indicates very high agreement between raters. The TD ratings were adjusted to give a rating of 5.00 to a task of average difficulty, with a standard deviation of 1.00. The data were then used to rank order the tasks in the job inventory in descending values of rated task difficulty.

Job Difficulty Index (JDI). TD is also used to compute a JDI for job groups identified in the survey. To provide a relative measure of the complexity of the jobs in comparison to each other, the JDI is computed based on the number of tasks performed and the average difficulty per unit time spent (ADPUTS). Thus, a group spending more time on difficult tasks and performing more tasks will have a higher JDI. After measurements are standardized, the index ranges from 1.0 for a very easy job to 25.0 for a very difficult job, with an average JDI of 13.0.

Training Emphasis (TE). Individuals completing TE booklets rated tasks they believed required training for first-term personnel on a 10-point scale, ranging from 1 (low training emphasis) to 9 (most training required), with a

COMMAND REPRESENTATION

COMMAND	PERCENT OF ASSIGNED	PERCENT OF SAMPLE
TAC	19	17
SAC	17	19
AFSC	14	13
MAC	13	14
ATC	11	13
USAFE	9	9
AFLC	6	6
PACAF	4	2
OTHER	7	7

Total 905X0 Personnel Assigned - 840 Total 905X0 Personnel Eligible for Survey - 775 Total 905X0 Personnel Sampled - 642 Percent of Assigned Sampled - 76% Percent of Eligible Sampled - 83%

NOTE: Manning figures as of June 1984

PAYGRADE DISTRIBUTION

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PAYGRADE	PERCENT OF ASSIGNED	PERCENT OF SAMPLE
E-1 - E-3	34	37
E-4	26	24
E-5	23	21
E-6	9	9
E-7	6	7
E-8 - E-9	3	3

TABLE 3

TOTAL ACTIVE FEDERAL MIILTARY SERVICE (TAFMS) DISTRIBUTION

MONTHS TAFMS	NUMBER ASSIGNED	PERCENT OF ASSIGNED	NUMBER IN SAMPLE	PERCENT OF SAMPLE
1-48 MONTHS	431	51%	302	47%
49-96 MONTHS	191	23%	160	25%
97+ MONTHS	218	26%	180	28%

TASK FACTOR RATER MAJCOM DISTRIBUTION

COMMAND	PERCENT OF ASSIGNED	PERCENT OF TD RATERS	PERCENT OF TE RATERS
ТАС	19	16	16
SAC	17	17	17
AFSC	14	12	וו
MAC	13	13	13
ATC	11	13	12
USAFE	9	9	11
AFLC	6	8	6
PACAF	4	5	5
OTHER	7	7	9

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NOTE: Totals may not add up to 100 percent due to rounding

blank representing no training required at all. TE data were collected from 78 experienced personnel worldwide resulting in a mean rating of 2.10. For TE ratings, the interrater reliability was .98, with a standard deviation of 1.8.

When used in conjunction with other information, such as percent members performing, TD and TE ratings can provide insight into training requirements. Such insight may help validate lengthening or shortening portions of instruction to fill the actual required needs of the employers of tech school graduates.

SPECIALTY JOBS (Career Ladder Structure)

The structure of jobs within the Pharmacy career ladder was examined on the basis of similarity of tasks performed and the percent of time spent ratings provided by job incumbents, independent of background factors. For the purpose of organizing individual jobs into similar units of work, an automated job clustering program is used. This hierarchical grouping program is a basic part of the Comprehensive Occupational Data Analysis Program (CODAP) system for job analysis. Each individual job description in the sample is compared to every other job description in terms of tasks performed and the relative amount of time spent on each task in the job inventory. The automated system is designed to locate the two job descriptions with the most similar tasks and percent time ratings and combine them to form a composite job description. In successive stages, new members are added to initial groups or new groups are formed based on the similarity of tasks and percent of time ratings in each individual job description. This procedure is continued until all individuals and groups are combined to form a single composite representing the total sample. The resulting analysis of the variety of groups of jobs serves to identify: (1) the number of different jobs which exist within the career; (2) the tasks which tend to be performed together by the same respondents; and (3) the breadth or narrowness of the jobs which exist within the Pharmacy career ladder.

The basic identifying group used in the hierarchical job structuring process is the Job Type. A job type is a group of individuals who perform many of the same tasks and spend similar amounts of time performing them. When there is a substantial degree of similarity between different job types, they are grouped together and labeled as <u>Clusters</u>. In many career ladders, there are specialized job types that are too dissimilar to be grouped into any cluster. These unique groups are labeled Independent Job Types.

Based on the similarity of tasks performed and the amount of time spent performing each task, two clusters and one independent job type were identified in the examination of the Pharmacy career ladder. These major jobs are illustrated in Figure 1 and are described on the following pages. The group (GRP) number shown beside each title is a reference to computer-printed information and the letter N refers to the number of personnel in the group.



I. PHARMACY DISPENSING PERSONNEL (GRP028, N=418)

- A. General Dispensing Technicians/Specialists
- B. Inpatient Pharmacy NCOICs
- C. Pharmaceutical Supply Personnel
- D. Dispensing NCOICs
- E. Dispensing Specialists
- F. Apprentice Dispensing Personnel
- G. I.V. Admixture Specialists

II. PHARMACY SUPERVISORY AND MANAGEMENT PERSONNEL (GRP033, N=162)

- A. General Pharmacy Supervisors
- B. Pharmacy Superintendents
- C. Supply Managers
- III. PHARMACY INSTRUCTOR PERSONNEL (GRP042, N=6)

The 905X0 personnel forming these job types and clusters account for 91 percent of the survey sample. The remaining 9 percent did not group with any of the clusters or job types listed above, either because of the uniqueness of the job they perform or the manner in which they responded to the tasks listed in the job inventory.

Overview

Generally, the 905X0 career ladder is homogeneous, with a common core of dispensing-related tasks performed by almost all personnel. As with most AFSCs, supervisory time increases and technical time decreases with level of experience. Almost all supervisors in this career ladder, however, appear to remain directly involved in basic dispensing tasks, despite the addition of supervisory responsibilities.

Due to the high degree of homogeneity across the career ladder, only two major clusters and one independent job type were identified. The major differentiating factor between the clusters appears to be the amount of time spent on supervisory tasks and the average number of tasks performed.

Each of the clusters, as well as the independent job type, are described briefly below. Three tables at the end of this section provide additional information. Table 5 provides the relative amount of time spent on each duty by each of the major groups identified. For example, Pharmacy Dispensing Personnel spend 41 percent of their time on tasks related to dispensing outpatient or inpatient prescriptions and only 3 percent of their time planning and organizing. Table 6 provides selected background information, such as DAFSC, average months of service (TAFMS), MAJCOM distribution, average grade, and computer usage, for each of the major groups. For example, there are 418 members of the Pharmacy Dispensing Personnel cluster. Of these, 68 percent hold a 90550 DAFSC, 20 percent are assigned to SAC, and they average 52 months

RELATIVE TIME SPENT ON DUTIES BY CAREER LADDER CLUSTERS AND INDEPENDENT JOB TYPE (PERCENT TIME SPENT)

DUT	TIES	PHARMACY DISPENSING PERSONNEL (N=418)	SUPERVISORY & MANAGEMENT PERSONNEL (N=162)	PHARMACY INSTRUCTOR PERSONNEL (N=6)
А	PLANNING AND ORGANIZING	3	13	8
Е	DIRECTING AND IMPLEMENTING	6	15	6
C	EVALUATING AND INSPECTING	2	9	3
D	TRAINING	I	6	75
Ε	PERFORMING ADMINISTRATIVE FUNCTIONS	5	10	2
F	MAINTAINING PHARMACEUTICAL SUPPLIES	11	20	3
G	COMPOUNDING & PREPACKAGING PHARMACEUTICAL PREPARATIONS	(14)	6	*
Н	PREPARING STERILE PRODUCTS AND ENTERAL FEEDING PRODUCTS	5	1	*
Ι	DISPENSING OUTPATIENT OR INPATIENT PRESCRIPTIONS	41	14	*
J	PERFORMING PHARMACEUTICAL CALCULATIONS	6	2	3
K	PERFORMING GENERAL PHARMACEUTICAL FUNCTIONS	6	2	*

* Denotes less than 1 percent

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SELECTED BACKGROUND DATA FOR CAREER LADDER CLUSTERS AND INDEPENDENT JOB TYPE

	PHARMACY DISPENSING PERSONNEL	PHARMACY SUPERVISORY & MANAGEMENT PERSONNEL	PHARMACY INSTRUCTOR PERSONNEL
NUMBER IN GROUP PERCENT OF TOTAL SAMPLE PERCENT IN CONUS	418 65% 89%	162 25% 80%	6 1% 100%
DAFSC DISTRIBUTION 90530 90550 90570 90590	21% 68% 10% 1%	3% 39% 51% 7%	0% 67% 33% 0%
AVERAGE GRADE AVERAGE MONTHS IN CAREER FIELD AVERAGE MONTHS IN SERVICE	E-4 41 52	E-6 121 145	E-5 91 109
PERCENT IN FIRST ENLISTMENT PERCENT SUPERVISING AVERAGE NUMBER OF TASKS PERFORMED	60% 23% 56	13% 76% 144	0% 17% 28
JOB DIFFICULTY INDEX (JDI) (AVERAGE JDI = 13.00)	8.4	16.7	12.7
MAJOR COMMAND AFLC AFSC ATC MAC PACAF SAC TAC USAFE	7% 13% 12% 13% 1% 20% 17% 7%	4% 11% 14% 11% 3% 19% 18% 15%	0% 0% 100% 0% 0% 0% 0%
OTHER	9%	4%	0%

in service. Finally, Table 7 provides job satisfaction data for each of the major groups. For example, 70 percent of the Pharmacy Dispensing Personnel find their job interesting, while 64 percent plan to reenlist at the end of their current enlistment.

Also included in this report is an appendix concerning the Pharmacy specialty jobs. Appendix A provides duty and background information for all the jobs identified in the career ladder structure analysis, including the jobs within each cluster. This appendix also lists common tasks performed by members of each of the jobs identified.

I. <u>PHARMACY</u> <u>DISPENSING PERSONNEL</u> (<u>GRP028</u>, <u>N=418</u>). Comprising 65 percent of the total sample, the cluster consists primarily of first-term or first-job trainees. Eighty-three percent of their time is spent on dispensing and related duties, including compounding and prepackaging pharmaceutical preparations, maintaining pharmaceutical supplies, and performing general pharmaceutical functions such as cleaning the pharmacy. A common core of dispensing type tasks is performed by all members of this cluster, and personnel generally will rotate through the several duty positions within the pharmacy, on any given workday. Examples of tasks performed by these personnel are:

> place medication in containers clean pharmacy equipment or glassware type labels for outpatient prescription containers consult physician to correct prescription or medication order inaccuracies rotate drug stocks to ensure freshness and potency

Variations within this cluster are found where the size or type of pharmacy may require differing degrees of specialization in specific areas of pharmacy operations. Such areas include supply, I.V. admixture preparation, unit dose medication preparation, and tasks specific to inpatient or outpatient facilities. Variations are also found where individuals are given more responsibility due to their level of experience.

II. PHARMACY SUPERVISORY AND MANAGEMENT PERSONNEL (GRP033), (N=162). The 162 members of this cluster are primarily 5- and 7- skill level personnel with an average of 12 years in service and an average grade of E-6. They perform an average of 144 tasks, which is a substantially larger number than either of the other two groups. The job performed by this group is also the most difficult of the major job groups, with a JDI of 16.7.

As would be expected of such a senior group, a large amount of time is spent in a supervisory capacity. A total of 53 percent of their time is spent on managerial, supervisory, or administrative tasks, while 20 percent is spent in supply. Only 27 percent of their time is spent on technical tasks, such as dispensing prescriptions or compounding and prepackaging pharmaceutical preparations.

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JOB SATISFACTION INFORMATION FOR CAREER LADDER CLUSTERS AND INDEPENDENT JOB TYPE (PERCENT MEMBERS RESPONDING)*

HOW DO YOU FIND YOUR JOB:	PHARMACY DISPENSING PERSONNEL	PHARMACY SUPERVISORY & MANAGEMENT PERSONNEL	PHARMACY INSTRUCTOR PERSONNEL
INTERESTING	70	82	100
SO-SO	15	12	0
DULL	14	6	0
HOW WELL DOES YOUR JOB UTILIZE YOUR TALENTS:			
FAIRLY WELL TO PERFECTLY	78	86	100
VERY LITTLE OR NOT AT ALL	22	14	0
HOW WELL DOES YOUR JOB UTILIZE YOUR TRAINING:			
FAIRLY WELL TO PERFECTLY	79	84	100
VERY LITTLE OR NOT AT ALL	21	15	0
DO YOU PLAN TO REENLIST:			
YES, OR PROBABLY YES	64	67	100
NO, OR PROBABLY NO	34	13	0
NO, WILL PROBABLY RETIRE	1	20	0

* Columns may not add to 100 percent due to "no response" or rounding

The basic job performed by these incumbents involves supervising pharmacy specialists, directing the issue of controlled drugs, determining work priorities, resolving technical problems for subordinates, and establishing required supply levels. Variations within this cluster are found where experience level and size of facility lead to greater responsibility, and where specialization is required to manage pharmacy supplies.

The typical pharmacy supervisor works right in the pharmacy, along with the dispensing personnel, performing supervisory tasks as well as the general dispensing tasks. A small percentage of pharmacy supervisors are managing more than one pharmacy. These personnel are working in larger facilities and are better classified as superintendents, as they spend 77 percent of their time on managerial and training duties. Another variation in this supervisory cluster is found where a supervisor is primarily tasked with managing supplies and supply operations. These supply managers also tend to work with technical personnel in handling and distributing supplies.

III. PHARMACY INSTRUCTOR PERSONNEL (GRP042, N=6). All members of this independent job type are from the School of Health Care Sciences at Sheppard AFB TX. The majority of their time is spent performing training related tasks. Representative tasks include:

conduct resident technical training courses
score tests
prepare or revise lesson plans
administer tests
develop training control documents, such as plans
of instruction (POI) or specialty training
standards (STS)

Although these respondents perform primarily training-related tasks, they spend approximately 25 percent of their time performing supervisory and technical tasks as well.

Summary

The 905X0 career ladder is very homogeneous, with a common core of tasks performed by almost all personnel. There are two large jobs, one of general dispensing personnel and one of supervisors, with the obvious difference being the amount of time spent doing supervisory and management duties versus the amount of time spent on technical dispensing duties. Supervisory and management personnel perform a significantly larger job, adding supervisory tasks to their dispensing activities, rather than replacing one with the other.

Expressed job satisfaction was good for all major groups, with the supervisory personnel expressing a slightly higher degree of interest in their job.

ANALYSIS OF DAFSC GROUPS

In conjunction with an analysis of the career ladder structure, an examination of the skill levels provides a more thorough understanding of the Pharmacy specialty. The DAFSC analysis identifies variations in the tasks performed at the different skill levels. This information is useful in determining how accurately documents such as AFR 39-1 Specialty Descriptions and the Specialty Training Standards (STS) depict what Pharmacy personnel are actually doing in the field. An analysis of task and duty performance between 3-skill level (90530) personnel and 5-skill level (90550) personnel indicates no substantial differences in the jobs they perform; thus, they will be discussed as a single group. The following skill level analysis will examine each distinct skill level group and discuss tasks common to the given group, as well as those tasks which best differentiate between the groups. The distribution of 905X0 skill levels across the career ladder jobs is shown in Table 8, while Table 9 displays another perspective by displaying the relative percent time spent on each duty across the skill levels.

Skill Level Descriptions

DAFSC 90530/90550. There were 491 airmen in this group, comprising 76 percent of the sample. On the average, they perform 61 tasks, with over half of their job time being spent on 33 tasks. The work accomplished at this skill level is almost completely technical in nature, including a predominant core of dispensing tasks complimented by other technical tasks related to compounding and prepackaging, maintaining supplies, and cleaning pharmacy facilities. Table 10 lists those tasks performed by the highest percentages of 3- and 5-skill level personnel.

DAFSC 90570. The duties and tasks performed by these job incumbents reflect a significantly greater amount of time spent on supervisory and management duties. While dispensing remains the predominant duty in terms of percent time spent, the amount of time spent on this duty by 7-skill level personnel is 16 percent less than that spent by 3- and 5- skill level personnel. It is interesting to note that while performance of technical tasks decreases with increasing skill level, the performance of supply tasks rises notably. Table 11, which lists common tasks performed by these 7-level personnel, indicates that while dispensing tasks are still prevalent, supervisory tasks dealing with subordinates and writing APRs are performed by 81 percent of the job incumbents.

Table 12 reflects those tasks which most clearly differentiate between the 90530/50 and the 90570 personnel. Here again, the data reflects a decrease in dispensing and compounding tasks and an increase in supply, planning and organizing tasks performed by 7-skill level personnel.

DAFSC 90590. As indicated in Table 9, these 16 members spend over 50 percent of their time on supervisory and managerial duties, and another 21 percent of their time on training, administrative, and supply functions. Representative

DISTRIBUTION OF DAFSC GROUP MEMBERS ACROSS CAREER LADDER CLUSTERS AND INDEPENDENT JOB TYPE (PERCENT MEMBERS RESPONDING)

JOB G	ROUP	DAFSC 90530/50 (N=491)	DAFSC 90570 (N=135)	DAFSC 90590 (N=16)
	PHARMACY PATIENT DISPENSING PER (N=418)	SONNEL 76	31	*
II.	PHARMACY SUPERVISORY AND MANAGE PERSONNEL (N=162)	MENT 14	61	71
III.	PHARMACY INSTRUCTOR PERSONNEL ()	N=6) 1	I	0
	NOT GROUPED (N=56)	9	7	29
	TO	TAL 100	100	100

* Denotes less than 1 percent

RELATIVE PERCENT TIME SPENT ON DUTIES BY DAFSC GROUPS

DL	ITIES	DAFSC 90530/50 (N=491)	DAFSC 90570 <u>(N=135)</u>	DAFSC 90590 (N=16)
A	PLANNING AND ORGANIZING	6	11	22
В	DIRECTING AND IMPLEMENTING	6	14	17
C	EVALUATING AND INSPECTING	2	9	13
D	TRAINING	2	8	6
Ε	PERFORMING ADMINISTRATIVE FUNCTIONS	5	9	9
F	MAINTAINING PHARMACEUTICAL SUPPLIES	12	15	12
G	COMPOUNDING AND PREPACKAGING PHARMACEUTICAL PREPARATIONS	(13)	6	4
К	PREPARING STERILE PRODUCTS AND ENTERAL FEEDING PRODUCTS	4	1	2
I	DISPENSING OUTPATIENT OR INPATIENT PRESCRIPTIONS	36	20	13
J	PERFORMING PHARMACEUTICAL CALCULATIONS	5	3	2
κ	PERFORMING GENERAL PHARMACEUTICAL FUNCTIONS	7	4	1

* Denotes less than 1 percent

0.17

REPRESENTATIVE TASKS PERFORMED BY DAFSC 90530/90550 PERSONNEL

TASKS	5	PERCENT PERFORMING (N=491)
K294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	88
K295	CLEAN PHARMACY FACILITIES	85
I281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	84
I276	PLACE MEDICATION IN CONTAINERS	83
I263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	
	ORDER INACCURACIES	82
I270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	82
I258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	82
I2 66	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	77
I259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR MEDI-	
	CATION ORDERS	76
I2 68	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	76
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	73
J292	INTERPRET ROMAN NUMERALS	72
1267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	
	COMPLETENESS	71
1278	RECORD REFILL PRESCRIPTIONS	70
1264	COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF PHARMA-	
	CEUTICAL PREPARATIONS	70
1262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS, INCOM-	
	PATIBILITIES, OR ALLERGIES	69
1273	NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS,	
	OR BULK MEDICATION ORDERS	69
G241	PRINT LABELS FOR PREPACKAGED DRUGS	68
G219	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED	
	PHARMACEUTICAL PREPARATIONS	65
G220	COMPOUND CREAMS	64
G232	MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANUFACTURING	
	CONTROL DATA)	64
1280	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	62
1274	PICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO WARDS	62
G234	MAKE ENTRIES ON AF FORMS 2382 (PHARMACY BULK COMPOUNDING	
~~~~	CHRONOLOGICAL CONTROL LOG)	62
6233	MAKE ENTRIES UN AF FURMS 2381 (PHARMACY MASIER FORMULA)	59
1279	REPLACE SAFETY CAPS ON REFILL CONTAINERS	57
1269	FILL PRESCRIPTIONS FOR AIR-EVAC PATIENTS	55
+216	STURE BULK PHARMACEUTICALS	54

# REPRESENTATIVE TASKS PERFORMED BY DAFSC 90570 PERSONNEL

TASKS		PERCENT PERFORMING (N=135)
I281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	90
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	87
I258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	85
1259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	
	MEDICATION ORDERS	84
1263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	
	ORDER INACCURACIES	84
B72	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	81
C111	WRITE OR REVIEW AIRMAN PERFORMANCE REPORTS (APR)	81
I262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS, INCOM-	
	PATIBILITIES, OR ALLERGIES	81
1264	COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF PHARMA-	
	CEUTICAL PREPARATIONS	80
I276	PLACE MEDICATION IN CONTAINERS	79
I278	RECORD REFILL PRESCRIPTIONS	79
I268	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	79
B77	SUPERVISE PHARMACY SPECIALISTS (AFSC 90550)	79
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	79
1266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	78
J292	INTERPRET ROMAN NUMERALS	78
1267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	
	COMPLETENESS	//
K295	CLEAN PHARMACY FACILITIES	//
F213	RECEIVE SCHEDULED OR UTHER CONTROLLED DRUGS	11
1273	NUMBER UUIPAIIENI PRESCRIPTIUNS, INPAIIENI PRESCRIPTIUNS,	76
10	UK BULK MEDILATION UKDEKS	/b 7C
AB		/0 75
	RELEIVE BULK PHAKMALEUTTLALS	/5
020 V 201	CLEAN DUADWACY FOULDMENT OD CLASSUADE	/5 72
N294	DECEIVE TTEMS DECUTIONS SECTAL HANDIING OD DEEDIGEDATION	15
1212	CUCH AS DIDIOCICALS	72
F217	STORE ITEMS DEGULARING SPECIAL HANDLING OF REPIGERATION	75
1211	SUCH AS RIDIOGICALS AND FLAMMARIE ITEMS	72
F218	STORE SCHEDUIED OR OTHER CONTROLLED DRUGS	71
R69	INTERPRET POLICIES DIRECTIVES OR PROCEDURES FOR	1
005	SUBORDINATES	70
F216	STORE BULK PHARMACEUTICALS	69
B70	ORIENT NEWLY ASSIGNED PERSONNEL	68

# TASKS WHICH BEST DIFFERENTIATE DAFSC 90530/90550 AND 90570 PERSONNEL

	90530/50 PERSONNEL	90570 PERSONNEL	
TASKS	(N=491)	(N=135)	DIFFERENCE
PICK UP MEDICATION ORDERS FROM OR DELIVER			
THEM TO WARDS	62	41	+21
DELIVER UNIT DOSE CARTS TO WARDS	34	14	+20
COMPOUND ELIXIRS	39	19	+20
DELIVER UNIT DOSE OR IV ADMIXTURES TO WARDS	38	20	+18
PREPARE UNIT DOSE CARTS	30	13	+17
PRINT LABELS FOR PREPACKAGED DRUGS	68	52	+16
CLEAN PHARMACY EQUIPMENT OR GLASSWARE	88	73	+15
MAINTAIN PATIENT PROFILES FOR UNIT DOSE	26	13	+13
COMPOUND LOTIONS	41	28	+13
PREPACKAGE UNIT DOSE ORAL SOLIDS	26	13	+13
PREPARE INTRAVENOUS ADMIXTURES	20	16	+13
			-
INVENTORY EQUIPMENT	10	53	-43
RECEIVE SCHEDULED OR OTHER CONTROLLED DRUGS	33	77	-44
DEMONSTRATE HOW TO LOCATE OR INTERPRET TECHNICAL			
INFORMATION	18	64	-46
INTERPRET POLICIES, DIRECTIVES, OR PROCEDURES FOR			
SUBORDINATES	23	70	-47
ESTABLISH WORK SCHEDULES	14	61	-47
ESTABLISH OR MONITOR STANDARDS OF PERSONAL HYGIENE			
AND APPEARANCE OF STAFF	18	67	-49
WRITE CORRESPONDENCE	9	58	-49
RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	29	81	<del>-</del> 52
COUNSEL PERSONNEL ON PERSONAL OR MILITARY-RELATED			
MATTERS	18	75	-57
SUPERVISE PHARMACY SPECIALISTS (AFSC 90550)	19	79	-60
WRITE OR REVIEW AIRMAN PERFORMANCE REPORTS	18	81	-63

tasks performed by this small group are listed in Table 13. This table reflects a sharp decline in members performing technical duties and an intense concentration performing supervisory and managerial duties. This group is spending only 21 percent of their time on technical type tasks.

#### AFR 39-1 SPECIALTY DESCRIPTIONS

AFR 39-1 Specialty Descriptions are intended to give a very broad description of the responsibilities held by the various skill levels within a career field. When compared with the survey data, the AFR 39-1 Specialty Description for the Pharmacy Specialist (AFSC 90530 and 90550), dated April 1985, accurately reflects the duties and tasks being accomplished at these skill levels. In general, these personnel are compounding and dispensing medicinal preparations, working with supplies, and performing general pharmacy functions such as cleaning the facilities and maintaining files.

The AFR 39-1 Specialty Description for the Pharmacy Technician (AFSC 90570) generally is supported by the survey data. The duties and tasks being performed by 7-skill level personnel at the time of the survey are accurately reflected in the Specialty Description. In general, these personnel have assumed a supervisory role, while continuing to perform the technical duties of dispensing personnel.

When compared with survey data for 9-skill level personnel, the AFR 39-1 Specialty Description for the Pharmacy Superintendent appears complete as it accurately reflects the full range of responsibilities of the skill level at the time of the occupational survey.

#### ANALYSIS OF EXPERIENCE GROUPS

An aralysis of experience groups in terms of months of Total Active Federal Military Service (TAFMS) provides a view of how jobs change due to time and experience in the career ladder. As expected, as time in service increases, there is a corresponding increase in the amount of time spent on supervisory duties and a decrease in technical duties.

#### First-Enlistment Personnel

The 301 members of this group comprise 47 percent of our total sample. They perform an average of 53 tasks and have an average grade of E-3, with 99.3 percent being E-4 or below. Seventy-five percent of these respondents are assigned to a hospital or larger facility.

# REPRESENTATIVE TASKS PERFORMED BY DAFSC 90590 PERSONNEL

TASKS		PERCENT PERFORMING (N=16)
A20 A16	ESTABLISH STANDARDS OF PHARMACY CLEANLINESS ESTABLISH OR MONITOR STANDARDS OF PERSONAL HYGIENE AND	94
	APPEARANCE OF STAFF	88
A]	ACT AS SPECIALIST ADVISOR ON PHARMACY POLICY, DRUG INFORMATION, OR THERAPEUTICS	88
AD	FACT TITES	88
B51	DIRECT ADMINISTRATIVE FUNCTIONS	88
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	88
A8	DETERMINE WORK PRIORITIES	88
B72	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	88
A22	ESTABLISH WORK SCHEDULES	88
<b>C8</b> 0	ANALYZE WORKLOAD REQUIREMENTS	88
A7	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, OR SUPPLIES	88
A5	DETERMINE EQUIPMENT REQUIREMENTS	88
B50	COUNSEL PERSONNEL ON PERSONAL OR MILITARY-RELATED MATTERS	88
B44	ASSIGN SPONSORS FOR NEWLY ASSIGNED PERSONNEL	88
A24	MUNITUR PHARMACY FUNDS	81
B78	SUPERVISE PHARMALY TECHNICIANS (AFSC 905/0)	81
	WRITE OR REVIEW AIRMAN PERFORMANCE REPORTS (APR)	01
8/9	WKITE LUKKESPUNDENLE	01
855	DIRECT INVENTORY OF SCHEDULED DRUGS	01
850 072	SERVE ON BOADDS OF COMMITTEES SHOW AS THERADENTIC	01
675	SARE UN DUARDS UN COMMITTEES, SUCH AS THERAFEUTIC,	81
C01	EVALUATE INDIVIDUALS FOR RECOGNITION	81
681	EVALUATE RUDGETING OR EINANCIAL REGULAREMENTS	81
869	INTERPRET POLICIES, DIRECTIVES, OR PROCEDURES FOR	01
005	SUBORDINATES	81
694	EVALUATE PHARMACY OPERATING INSTRUCTIONS OR PROCEDURES	81
A17	ESTABLISH ORGANIZATIONAL POLICIES, PHARMACY OPERATING	
	INSTRUCTIONS, OR PROCEDURES	81
C 102	EVALUATE WORK SCHEDULES	81
C90	EVALUATE INDIVIDUALS FOR PROMOTION, DEMOTION, OR	
	RECLASSIFICATION	81
A18	ESTABLISH PERFORMANCE STANDARDS	81
C 103	INDORSE APR	81

Table 14 lists those tasks performed by the greatest percentages of first-term personnel. As expected, these tasks primarily fall under dispensing duties and general pharmaceutical functions. Aside from the common tasks listed in Table 14, members of this group perform other tasks which differentiate them into the jobs identified in the Career Ladder Structure section. Figure 2 shows this distribution across job groups. Again as expected, the large majority (83 percent) fall into the Pharmacy Dispensing Personnel cluster. Only 13 percent of these incumbents are identified as Supervisory and Management Personnel, while no Instructor Personnel are identified within the group.

#### Second- and Third-Enlistment Personnel

Table 15 shows a comparison of second- and third-enlistment experience groups, with first-termers in terms of percent time spent on the various duties. From this data, we see second-enlistment personnel spending over twice as much time as first-enlistment respondents on supervisory tasks, and substantially less time on supply, compounding and dispensing tasks. Likewise, when we look at career personnel, we find these respondents spending an even larger percentage of time on the supervisory and training duties, while the performance of technical duties drops off sharply.

The data found here confirm a normal progression through experience levels. Overall, this progression is very strongly correlated to the DAFSC progression.

#### Job Satisfaction Analysis

By examining general job attitudes of airmen within a given career ladder, managers may gain a better understanding of factors affecting job performance. Several inventory questions relating to job satisfaction ask about such things as job interest, utilization of training and talents, and plans for reenlistment.

Table 16 lists job satisfaction data for first-enlistment personnel (1-48 months TAFMS), second-enlistment personnel (49-96 months TAFMS), and career personnel (97+ months TAFMS). It also lists comparative data gathered from related AFSCs (903X0, 907X0, 908X0, 914X0, 915X0, 924X0, and 926X0) in 1985. From this data we see that job satisfaction in the 905X0 career ladder compares very favorably to that in other medical career ladders.

#### TRAINING ANALYSIS

Occupational survey data provide one of the several resources used by training managers to develop training programs which are relevant to personnel in their first assignments in a career ladder. Specifically, the primary factor used to evaluate training programs is the percent of first-job (1-24

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# REPRESENTATIVE TASKS PERFORMED BY FIRST-ENLISTMENT (1-48 MONTHS TAFMS) PERSONNEL

TASKS		PERCENT PERFORMING (N=301)
К294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	91
K295	CLEAN PHARMACY FACILITIES	86
I281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	86
I276	PLACE MEDICATION IN CONTAINERS	85
I263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	
	ORDER INACCURACIES	83
I258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	83
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	82
I266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	77
I2 <b>59</b>	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	
	MEDICATION ORDERS	74
I2 <b>68</b>	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	74
I278	RECORD REFILL PRESCRIPTIONS	73
J292	INTERPRET ROMAN NUMERALS	72
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	71
G241	PRINT LABELS FOR PREPACKAGED DRUGS	70
I264	COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF PHARMA-	
	CEUTICAL PREPARATIONS	69
I267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	
	COMPLETENESS	68
1273	NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS,	
	OR BULK MEDICATION ORDERS	68
G219	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED	
	PHARMACEUTICAL PREPARATIONS	66
I280	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	66
I262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS, INCOM-	
	PATIBILITIES, OR ALLERGIES	66
1274	PICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO WARDS	66
G220	COMPOUND CREAMS	65
G232	MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANUFACTURING	
	CONTROL DATA)	65
G234	MAKE ENTRIES ON AF FORMS 2382 (PHARMACY BULK COMPOUNDING	
	CHRONOLOGICAL CONTROL LOG)	63
127 <b>9</b>	REPLACE SAFETY CAPS ON REFILL CONTAINERS	61
1269	FILL PRESCRIPTIONS FOR AIR-EVAC PATIENTS	55
1275	PICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO CLINICS	52
F216	STORE BULK PHARMACEUTICALS	51
K299	REMOVE AND DISPOSE OF TRASH OR WASTE MATERIALS	47
K297	PERFORM PREVENTIVE MAINTENANCE ON PHARMACY EQUIPMENT	46

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#### FIGURE 2

DISTRIBUTION OF 905X0 FIRST-ENLISTMENT PERSONNEL ACROSS CAREER LADDER JOBS (PERCENT MEMBERS RESPONDING) (N=301)



*Did not group with any major job

TABLE 1
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# RELATIVE PERCENT TIME SPENT ON DUTIES BY 905X0 TAFMS GROUPS

		<u> </u>	MONTHS T	AFMS
DU	TIES	1-48 (N=395)	49-96 (N=78)	97+ (N=287)
A	PLANNING AND ORGANIZING	4	8	13
B	DIRECTING AND IMPLEMENTING	4	8	15
C	EVALUATING AND INSPECTING	1	3	9
D	TRAINING	*	4	8
Ε	PERFORMING ADMINISTRATIVE FUNCTIONS	5	6	9
F	MAINTAINING PHARMACEUTICAL SUPPLIES	11	15	14
G	COMPOUNDING AND PREPACKAGING PHARMACEUTICAL PREPARATIONS	16	10	6
Н	PREPARING STERILE PRODUCTS AND ENTERAL FEEDING PRODUCTS	5	4	1
I	DISPENSING OUTPATIENT OR INPATIENT PRESCRIPTIONS	40	33	18
J	PERFORMING PHARMACEUTICAL CALCULATIONS	6	4	3
К	PERFORMING GENERAL PHARMACEUTICAL FUNCTIONS	8	5	3

* Denotes less than 1 percent

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JUB SATISFACTION INFORMATION FOR 905X0 AND COMPARATIVE SAMPLE* TAFMS GROUPS (PERCENT MEMBERS RESPONDING)

	1-48 M	DS TAFMS	49-96	MOS TAFMS	97+ M	DS TAFI
	905X0 ( N= 301)	COMP SAMPLE / M= 2 203)	905X0	COMP SAMPLE	905X0	SAC
HOW DO YOU FIND YOUR JOB:		100767-111	1001 -111	(I) ( ) (I) (I)	(N = 1/8)	2
INTERESTING SO-SO DULL	75 12 12	69 18 12	69 18 12	74 15 10	74 14 11	
HOW WELL DOES YOUR JOB UTILIZE YOUR TALENTS:						
FAIRLY WELL/PERFECTLY VERY LITTLE/NOT AT ALL	78 21	74 26	79 21	79 20	78 21	
HOW WELL DOES YOUR JOB UTILIZE YOUR TRAINING:						
FAIRLY WELL/PERFECTLY VERY LITTLE/NOT AT ALL	79 20	83 16	74 26	81 18	84 15	
DO YOU PLAN TO REENLIST YES, OR PROBABLY YES NO, OR PROBABLY NO NO, WILL PROBABLY RETIRE	58 41 0	62 35 2	72 28 0	71 28 1	67 8 23	

903X0, 907X0, 908X0, 914X0, 915X0, Includes personnel in the following career ladders: 924X0, and 926X0

NOTE: Columns may not add up to 100 percent due to rounding cr nonresponse

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months TAFMS) and first-enlistment (1-48 months TAFMS) personnel performing the various tasks. Other considerations in making training decisions include the training emphasis and task difficulty ratings, mission criticality of the tasks, or the availability of training equipment or instructors.

This training analysis evaluates the current Specialty Training Standard (STS) and Plan of Instruction (POI) for the 905X0 career ladder. Training management personnel from the School of Health Care Sciences at Sheppard AFB TX matched tasks from the job inventory to corresponding sections of the STS and POI. Occupational survey data on the matched tasks were then used to evaluate the various items in the training documents.

#### Training Emphasis and Task Difficulty Data

As previously mentioned in the Task Factor Administration section of this report, training emphasis (TE) and task difficulty (TD) data provide information on first-term training needs, as perceived by experienced technicians in the field. This information, along with the percent members performing data, can then aid training managers in determining if revisions to the STS or POI are required.

Because the TE and TD ratings are the composite opinion of experienced career ladder personnel on training for first-enlistment personnel, these data can guide training developers in where to place emphasis in entry-level training. Tasks receiving high task factor ratings on both task factors, as well as moderate to high percent members performing, may warrant formal, resident training. Table 17 lists the 20 tasks performed by Pharmacy personnel which were rated highest in training emphasis. Those tasks assigned high task factor ratings, but low percentages of personnel performing, may be more appropriately planned for OJT programs. Low TE and TD ratings may indicate tasks best left out of formalized training for entry-level personnel; however, such a decision must also consider the percentages of personnel performing the specific task, command concerns, or safety factors.

#### Specialty Training Standard

A comprehensive review of the July 1984 STS 905X0 compared STS elements with occupational survey data. STS elements containing general information or subject-matter knowledge requirements were not evaluated. In general, the technical items of the STS which were referenced with tasks were well supported in terms of substantial percentages of 905X0 personnel performing them. All but one such element were performed by at least 20 percent of firstenlistment or 5- or 7-skill level respondents. Technical elements which had low percent members performing (less than 20 percent) or were without matched tasks are listed in Table 18. These elements should be examined by career field managers to determine the appropriateness of their inclusion in the STS. It is possible these elements remained unmatched because corresponding tasks were either unclear or omitted from the job inventory altogether. If this is the case, it is requested that subject-matter specialists draft the necessary task statements and mail them to USAFOMC/OMYV for inclusion in the next job inventory for this career ladder.

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TASKS RATED HIGHEST IN TRAINING EMPHASIS FOR 905X0 PERSONNEL

			PERCENT	MEMBERS RMING	
TASKS		TNG EMPH*	1ST JOB (N= 169)	1ST ENL (N=301)	TASK DIFF*+
1259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR MEDI-				
	CATION ORDERS	6.87	17	74	4 79
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	6.70	52	82	5.5]
1258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	6.56	81	83	4.32
C071	CONSULT PRISICIAN TO CONRECT PRESCRIPTION OR MEDICATION ORDER INACCURACIES	6 42	86	23	E NE
1281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	6.40	88	98 98	3.00 4.26
1262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS, INCOMPATI-		8	3	
	BILITIES, OR ALLERGIES	6.09	65	<u>6</u> 6	5.25
I 266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	5.97	76	11	4.98
1267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR COMPLETENESS	5.96	65	68	5.11
1280	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	5.86	65	<b>6</b> 6	4.03
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	5.78	[7	17	3.55
6219	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED				
	PHARMACEUTICAL PREPARATIONS	5.69	68	<b>6</b> 6	3.82
1264	COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF PHARMA-				
	CEUTICAL PREPARATIONS	5.63	68	69	5.37
268	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	5.56	12	74	3.87
J292	INTERPRET ROMAN NUMERALS	5.51	73	72	3.49
F 196	IDENTIFY DRUGS USING FEDERAL SUPPLY CATALOG	5.41	15	17	4.33
J293	REDUCE OR ENLARGE FORMULAS	5.31	47	50	4.25
6232	MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANUFACTURING			1	) 
	CONTROL DATA)	5.30	63	65	3.85
6234	MAKE ENTRIES ON AF FORMS 2382 (PHARMACY BULK COMPOUNDING			, ,	•
	CHRONOLOGICAL CONTROL LOG)	5.30	60	63	3.82
J286	CALCULATE PERCENTAGE SOLUTIONS	5.24	32	34	5.44
E 159	MAINIAIN AF FORMS 582 (PHARMACY STOCK RECORD) FILES	5.22	21	23	4.14

* Mean TE = 2.10, SD = 1.80 ** Mean TD = 5.00, SD = 1.00

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# LOW PERFORMANCE OR UNREFERENCED 905X0 STS ELEMENTS (EXCLUDING KNOWLEDGE ONLY ELEMENTS)

STS ELEMENTS		PERCENT PERFORMING*
2A(2)(A)-(F)	PROVIDE IMMEDIATE MEDICAL CARE OF CASUALTIES	NO MATCH
2A(3)	TRANSFER LITTER PATIENTS	NO MATCH
2A(4)	LOAD AND UNLOAD PATIENTS INTO/OUT OF VEHICLES USED FOR TRANSPORTATION OF PATIENTS	<b>NO MATCH</b>
2A(5)	MAINTAIN SANITARY FIELD ENVIRONMENT	NO MATCH
2F	PARTICIPATE IN CHEMICAL WARFARE CONFIDENCE EXERCISE	NO MATCH
5C	PERFORM DUTIES WITH A HIGH STANDARD OF CONDUCT	NO MATCH
90	WEIGH OR MEASURE PHARMACEUTICAL PREPARATIONS	NO MATCH
9F(2)	PROVIDE QUALITY CONTROL DATA FOR PREPACKAGED PREPARATIONS	9.6%

* Percent shown is the highest percent reported for a task matched to the STS element

Several tasks from the job inventory were not matched to the STS. The large majority of these tasks referred to supervisory and management duties. There were, however, several unreferenced tasks pertaining to supply, administration, compounding, and general pharmaceutical functions which were performed by at least 20 percent of the personnel in at least one of the referenced groups. These tasks are listed in Table 19. Generally, such tasks not referenced should be covered by some existing element or a new item should be added to the STS.

#### Plan of Instruction (POI) (J3ABR90530)

Based on assistance from the technical school subject-matter specialists in matching job inventory tasks to the J3ABR90530 POI, dated July 1985, occupational survey data were matched to related training objectives. The specific data examined included percent members performing data for both first-job and first-enlistment personnel and the TE and TD ratings for the matched tasks.

Overall, POI objectives are well supported by survey data based on percentages of first-enlistment personnel performing tasks or with considerations given to TE and TD ratings calculated for these tasks. One objective, however, appeared to be insufficiently supported. Objective 17E reads:

"Given PCI-7E, place order for one item with no more than two instructor assists."

The tasks referenced to this objective were performed by only 17 percent of the respondents. Training managers should review this objective along with corresponding task factor data, to determine the necessity of its inclusion in the training program.

Only 11 technical tasks, which were performed by a significant percentage (30 percent or greater) of first-enlistment personnel, remained unreferenced to the POI. These tasks are listed in Table 20. As a general rule, such tasks should be taught in some sort of training program. The relatively low task difficulty ratings indicated for these tasks, however, suggest they may be more appropriately taught in OJT.

#### ANALYSIS OF CONUS VERSUS OVERSEAS GROUPS

A comparison was made of the occupational survey data collected for the DAFSC 90550 personnel within the CONUS and those overseas. The two groups were compared based on the percent time spent on the various tasks and duties, as well as on selected background data.

# EXAMPLES OF TASKS NOT REFERENCED TO STS PERFORMED BY 905X0 PERSONNEL (OVER 20 PERCENT MEMBERS PERFORMING)

TASKS		15T ENL (N=301)	DAFSC 90570 (N=135)	TNG EMPH+	TASK DIFF**
K294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	16	73	4.64	2.54
K295	CLEAN PHARMACY FACILITIES	86	77	4.44	2.75
G225	COMPOUND SOLUTIONS	49	36	4.12	4.77
K297	PERFORM PREVENTIVE MAINTENANCE ON PHARMACY EQUIPMENT	46	55	3.72	3.79
K298	REMOVE AND DISPOSE OF CAUSTIC, DANGEROUS, OR CYTOTOXIC			 	
	AGENTS	22	27	3.37	4.99
F193	DESTROY UNSERVICEABLE NONCONTROLLED DRUGS	38	59	3.2]	4.18
C108	PERFORM SELF-INSPECTIONS	15	60	2.50	4.67
A8	DETERMINE WORK PRIORITIES	20	76	2.33	5.01
B53	DIRECT DISPENSING OF PHARMACEUTICAL PREPARATIONS	22	67	2.08	5.84
D117	CONDUCT PHARMACY IN-SERVICE TRAINING	7	53	1.61	5.79
E 156	MAIL MEDICATIONS	27	27	1.65	3.40
F192	COORDINATE THE DESTRUCTION OF UNSERVICEABLE CONTROLLED				•
	DRUGS WITH DESTRUCTION OFFICER	б	53	1.60	4.59
E177	POST ENTRIES ON MANHOUR REPORTING FORMS	11	55	1.53	3.91
E182	PREPARE FORMULARY USING TRIMIS FORMULARY SYSTEM	с С	28	1.46	5.76
E175	PARTICIPATE IN DRUG UTILIZATION REVIEW (DUR) PROGRAMS	S	29	1.09	5.74

* Mean TE = 2.10, SD = 1.80
** Mean TD = 5.00, SD = 1.00

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# TASKS NOT REFERENCED TO POI 90530 WITH PROBABILITY OF FIRST-ENLISTMENT PERFORMANCE GREATER THAN 30 PERCENT

		PERCENT	MEMBERS RMING		
		FIRST	FIRST		
TASKS		JOB (N=160)	ENL (N-201)	TNG EMBU+	TASK
		1001-111	1-00-11		
1260	COMPARE WARD STOCK ORDERS AGAINST APPROVED STOCK DRUG LIST	43	49	5.22	3.93
F216	STORE BULK PHARMACEUTICALS	53	51	4.80	3.39
F215	SEPARATE BULK PHARMACEUTICALS FOR STORAGE	41	43	4.62	3 44
1261	COMPLETE INPATIENT DISPENSING FORMS, SUCH AS DOCTOR'S ORDER	•	2		
	OR BULK ORDERS	43	45	4.14	4,41
1275	PICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO CLINICS	48	52	3.82	3.01
1269	FILL PRESCRIPTIONS FOR AIR-EVAC PATIENTS	50	55	3.78	3.99
B42	ACT AS SPONSOR FOR NEWLY ASSIGNED PERSONNEL	23	31	3.76	3.05
K297	PERFORM PREVENTIVE MAINTENANCE ON PHARMACY EQUIPMENT	46	46	3.72	3.79
1277	PREPARE UNIT DOSE CARTS	3]	32	3.36	4.62
F193	DESTROY UNSERVICEABLE NONCONTROLLED DRUGS	36	38	3.21	4, 18
I 265	DELIVER UNIT DOSE CARTS TO WARDS	39	38	3.2]	3.5]
K299	REMOVE AND DISPOSE OF TRASH OR WASTE MATERIALS	46	47	3.04	2.72
B71	PARTICIPATE IN DISASTER CONTROL OR EMERGENCY PROCEDURES	32	33	2.81	4.78
A26	PARTICIPATE IN MEETINGS, SUCH AS STAFF MEETINGS, BRIEFINGS,	;	>	-	
	CONFERENCES, OR WORKSHOPS	25	31	1.05	5.32

* Mean TE = 2.10, SD = 1.80
** Mean TD = 5.00, SD = 1.00

Table 21 reflects the duties performed by the 318 DAFSC 90550 personnel in the CONUS and the 51 DAFSC 90550 personnel overseas. It appears from this data that although similar duties are performed by both groups, there are substantial differences in the time spent. For example, overseas personnel are spending substantially more time planning and organizing, performing administrative functions, and maintaining pharmaceutical supplies. Likewise, personnel within the CONUS are spending more time preparing sterile products and enteral feeding products, and dispensing inpatient and outpatient prescriptions. These differences may be related to the fact that a notably larger percentage of overseas personnel are assigned to clinics (47 percent versus 12 percent in the CONUS), while fewer overseas personnel are assigned to hospitals or larger facilities (53 percent versus 79 percent in the CONUS (see Table 22).

Table 22 lists background data for both the overseas and CONUS groups. These data show that, in general, DAFSC 90550 overseas personnel are more experienced than their stateside counterparts (averaging 72 months TAFMS versus 53 months), are performing a larger number of tasks, and a larger percentage are supervising more. Job satisfaction appears about the same for the two groups, except that overseas personnel don't feel their training is being utilized quite as well.

Table 23 lists examples of task differences found which tend to parallel the experience differences found. While the more junior personnel within the CONUS are spending more time on the general technical tasks, the more senior personnel overseas are spending larger percentages of their time on nontechnical tasks.

#### MAJCOM ANALYSIS

A comparison of the tasks and duties performed across the major commands (MAJCOM) can often highlight differences in the job performed within a given career ladder. In the 905XO specialty, 6 MAJCOMS, accounting for 85 percent of the total sample, were examined. Table 24 shows a comparison of MAJCOM groups in terms of percent time spent on the various duties, while Table 25 shows background data on USAFE, AFSC, ATC, MAC, SAC, and TAC job incumbents.

Overall, few major differences were found among the different commands. One command which does stand out slightly, however, is USAFE. As reflected in Table 24, USAFE personnel are spending more time planning and organizing, performing administrative functions, and maintaining pharmaceutical supplies than are members of the other commands. These personnel are also spending substantially less time in the technical areas of dispensing prescriptions and preparing sterile products and enteral feeding products. One other difference, obvicus from the data in Table 24, is in the amount of time ATC personnel spend on training. This is a common characteristic of ATC personnel in any carcer ladder.

# RELATIVE PERCENT TIME SPENT ON DUTIES BY 90550 CONUS/OVERSEAS PERSONNEL

D	JTIES	CONUS (N=318)	OVERSEAS (N=51)	TOTAL 90550 SAMPLE (N=384)
A	PLANNING AND ORGANIZING	5	(13)	7
В	DIRECTING AND IMPLEMENTING	7	7	7
C	EVALUATING AND INSPECTING	2	3	3
D	TRAINING	3	2	3
Ε	PERFORMING ADMINISTRATIVE FUNCTIONS	5	10	6
F	MAINTAINING PHARMACEUTICAL SUPPLIES	12	17	13
G	COMPOUNDING AND PREPACKAGING PHARMACEUTICAL PREPARATIONS	13	11	13
Н	PREPARING STERILE PRODUCTS AND ENTERAL FEEDING PRODUCTS	5	1	5
I	DISPENSING OUTPATIENT OR INPATIENT PRESCRIPTIONS	36	27	35
J	PERFORMING PHARMACEUTICAL CALCULATIONS	5	4	5
к	PERFORMING GENERAL PHARMACEUTICAL FUNCTIONS	6	5	6

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# BACKGROUND AND JOB SATISFACTION INFORMATION FOR DAFSC 90550

	CONUS PERSONNEL (N=318)	OVERSEAS PERSONNEL (N=51)
AVERAGE NUMBER OF TASKS PERFORMED	63	(76)
JOB DIFFICULTY INDEX	9.19	10.29
PERCENT SUPERVISING	26%	35%
AVERAGE MONTHS TAFMS	53	(72)
PERCENT IN FIRST-ENLISTMENT	54%	41%
FIND JOB INTERESTING	72%	77%
FEEL JOB UTILIZES TALENTS AT LEAST FAIRLY WELL	78%	77%
FEEL JOB UTILIZES TRAINING AT LEAST FAIRLY WELL	79%	67%
TYPE OF USAF MEDICAL UNIT ASSIGNED TO:		<u></u>
DISPENSARY PHARMACY CLINIC HOSPITAL REGIONAL HOSPITAL MEDICAL CENTER SCHOOL OF HEALTH CARE SCIENCES	7% 12% 41% 17% 21% 2%	* 47% 33% 14% 6% *

* Less than 1 percent

# TASKS WHICH BEST REFLECT SIMILARITIES AND DIFFERENCES BETWEEN DAFSC 90550 CONUS AND OVERSEAS PERSONNEL

	PERCENT	r members Jrming	
S	CONUS (N=318)	OVERSEAS (N=51)	DIFFERENCE
IVER UNIT DOSE OR IV ADMIXTURES TO WARDS FORM RECONSTITUTION OF INJECTABLES	42 34	14 6	+28 +28
VAKE PIGGYBACKS ARE HYPERALIMENTATIONS OR TOTAL PARENTERAL NUTRITION SOLUTIONS DAPE INTRAVENDIC ADMIXTUPES	32 30 31	040	+27 +26
X MAIN OR AUXILIARY LABELS TO IVS OR ENTERAL FEEDING PRODUCTS	36 5 36	12	+25 +24
ACKAGE UNIT DOSE ORAL SOLIDS	28 28	<u>6 </u>	+23 +22
NIZE OLD MEDICATION PICKUP FROM BASE QUARTERS .UATE REPORTS OR PROCEDURES	សស	44	+ +
ARE TOPICAL CYTOTOXIC AGENTS	<u>،</u> ت	-	
UATE TRAINING METHODS, TECHNIQUES, OR PROGRAMS	28 5	29 6	 1 1
EMENT INSTRUCTIONS CONTAINED IN AIR FORCE MEDICAL MATERIAL			
TERS (AFAMAL)	16	41	-25
E SCHEDULED OR OTHER CONTROLLED DRUGS IVE ITEMS REDILIRING SPECTAL HANDIING OR DEEDIGEDATION SUICH AS	38 38	45 65	-26 -27
MOGICALS ITAIN AF FORMS 2383 (PRESCRIBER INFORMATION) FILES	40 22	67 49	-27 -27
DAMAGE DAMAGE TAIN AF FORMS 582 (PHARMACY STOCK RECORD) FILES IVE SCHEDULED OR OTHER CONTROLLED DRUGS	333 333 3330	63 63 63	- 29 - 36 - 36

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RELATIVE PERCENT TIME SPENT ON DUTIES BY 905X0 MAJOR COMMAND GROUPS

Ы	TIES	USAFE (N=59)	AFSC (N=85)	ATC (N=86)	MAC ( N=87 )	SAC (N=124)	TAC (N= 107)
A	PLANNING AND ORGANIZING	(12)	ω	ω	ω	8	9
8	DIRECTING AND IMPLEMENTING	6	6	6	6	ω	ω
ပ	EVALUATING AND INSPECTING	5	4	4	4	4	4
D	TRAINING	ę	e	0	2	ę	2
ш	PERFORMING ADMINISTRATIVE FUNCTIONS	3	£	5	9	7	9
لب	MAINTAINING PHARMACEUTICAL SUPPLIES	<b>(</b> <del>-</del> <b>)</b>	12	12	[]	13	13
<del>ن</del>	COMPOUNDING AND PREPACKAGING PHARMACEUTICAL PREPARATIONS	1	ω	Ξ	12	12	14
x	PREPARING STERILE PRODUCTS AND ENTERAL FEEDING PRODUCTS	*	9	4	ъ 2	ω	4
м	DISPENSING OUTPATIENT OR INPATIENT PRESCRIPTIONS	24	33	30	34	32	34
5	PERFORMING PHARMACEUTICAL CALCULATIONS	ო	2	5 2	4	5	4
¥	PERFORMING GENERAL PHARMACEUTICAL FUNCTIONS	ъ	7	ى ك	5	9	9

* Denotes less than 1 percent

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BACKGROUND INFORMATION FOR 905X0 MAJOR COMMAND GROUPS

	T0TAL SAMPLE (N=642)	USAFE (N=59)	AFSC (N=85)	ATC (N=86)	MAC (N=87)	SAC (N=124)	TAC (N= 107)
PERCENT OF TOTAL SAMPLE AVERAGE NUMBER OF TASKS PERFORMED JOB DIFFICULTY INDEX	100% 74 10.2	9% 95 11.9	13% 67 9.5	13% 70 10.6	14% 65 9.2	19% 83 10.9	17% 75 10
PERCENT IN CONUS AVERAGE PAYGRADE	86% E - 4	3% E-5	97% E-4	100% E-4	98% E-4	98% E-4,E-5	96% E-4
DAFSC							
90530	17%	12%	12%	21%	23%	11%	22%
90550	60%	58%	66%	55%	58%	64%	61%
90570	21%	30%	20%	23%	18%	22%	14%
90590	2%	80	2%	3%	3%	3%	3%
AVERAGE MONTHS TICF	62	11	59	62	48	68	56
AVERAGE MONTHS TAFMS	78	69	77	75	68	84	<b>6</b> 8
PERCENT IN FIRST ENLISTMENT	47%	42%	61%	55%	74%	52%	66%
FIND JOB INTERESTING FFFI JOR HTTH IZFS TALENTS AT LEAST	73%	73%	79%	78%	<b>%</b> 69	27%	68%
FAIRLY WELL FAIRLY WELL FEEL OOD UTTILIZES TALENTS AT LEAST	78%	75%	84%	85%	71%	77%	29%
FEEL JOB UTILIZES TALENTS AT LEAST FAIRLY WELL PLAN TO REENLIST	79% 64%		82% 74%	88% 72%	172% 52%	10% 10%	84% 64%

The background data in Table 25 reflect an interesting profile for USAFE personnel. They are the most senior personnel with an average of 97 months in service and an average paygrade of E-5. They perform an average of 95 tasks (compared to 74 for the total sample), with a job difficulty of 11.9. Job satisfaction data in Table 25 show a relatively low job interest among MAC personnel, while USAFE personnel feel their talents are not being utilized as well as others do. Overall, the job satisfaction of both MAC and USAFE personnel is lower than for other groups and this is reflected in the relatively low percentages planning to reenlist.

* 1 * 1 * 1 * 1 * 1 * 1 * 1 * 1 * 1

#### ANALYSIS OF COMPUTER USAGE

As mentioned in the INTRODUCTION, training and functional managers have an interest in the use of computer systems within the specialty. Occupational survey data reflecting computer usage were compared across several groups of Pharmacy personnel.

Write-in comments indicated that the implementation of computers in the career ladder is taking on a very diversified form. Aside from the six computer systems listed in the inventory, respondents indicated seven other types of computers currently in use. Several respondents indicated there was no computer in their pharmacy, but went on to mention that one is expected in the very near future.

The data in Table 26 show that about equal percentages of all the groups of pharmacy personnel are performing the various computer functions. As a general rule, it appears that computer use decreases with experience and increased responsibility. Most of the computer functions, however, are technical in nature; therefore, a decrease in computer use is expected in higher level supervisory positions. One group which does stand out in this comparison is the 90550 overseas personnel. In general, these personnel are utilizing computers substantially less than other groups.

While computer usage is quite extensive across the career ladder as a whole, no single computer system has become universalized. The type of computer used by any individual is more a function of availability at the given facility than of the type of job being performed.

#### COMPARISON TO PREVIOUS SURVEY

The results of this occupational survey on the 905X0 career ladder were compared to those of the previous Occupational Survey Report, AFPT 90-905-364, dated December 1978. This comparison can be used to identify changes in the career ladder due to new equipment, policies, or newly defined mission goals. Overall, the two reports yielded very similar findings, with a few differences to be described below.

State States

S.R.C.L.R

COMPUTER USAGE ACROSS JOB, EXPERIENCE, AND CONUS/OVERSEAS GROUPS

PERCENT USING PHARMACY COMPUTER COMPUTER FUNCTION PERFORMED: NONE INDNE INTER/ADVERSE DRUG AFFECTS DRUG INVENTORIES INPATIENT LABELS	JOB PHARMACY DISPENSING PERSONNEL (N=418) 81% 81% 51% 25% 39% 63%	GROUPS PHARMACY SUPERVISORY & MANAGEMENT PERSONNEL (N=162) 73% 73% 20% 20% 27% 50%	1-48 MOS 83% 54% 25% 41%	TAFMS 49-96 MOS 78% 23% 50% 38% 38%	97+ MOS (N=178) 72% 29% 29% 20% 26%	CO TOTAL 90550 (N=384) 79% 21% 21% 23% 37%	NUS/OVERS (90550) (90550) 85% 85% 14% 14% 32% 41%	EAS 0VERSEAS (N=51) 27% 71% 71% 12%
I.V. LABELS	56% 56%	04 % 46 %	03æ 57%	53% 53%	47%	55%	63% 63%	14%
OUTPATIENT LABELS	74%	63%	75%	72%	62%	72%	80%	28%
PATIENT PROFILES	28%	28%	29%	39%	26%	33%	36%	12%
PRESCRIPTION MAILOUT PROGRAM	7%	2%	8%	<b>%</b> 6	8%	<b>%</b> 6	%6	4%
UCA DATA COLLECTION	60%	59%	60%	26%	56%	58%	64%	18%
WORD PROCESSING	17%	24%	17%	18%	25%	19%	20%	10%

The general career ladder structure, as reflected in Table 27, is basically the same. The one major job group appearing in the 1978 study which has no current equivalent is the Unit Dose Personnel independent job type. In the current study, personnel performing unit dose-related tasks were identified within the Pharmacy Dispensing Personnel cluster as a subordinate job type. The job performed by these personnel, however, is not different enough to constitute an independent job type. Rather, these incumbents are performing general dispensing tasks along with their unit dose work. The general trend within the various subordinate jobs was for more specialization in the 1978 survey, which identified 14 subordinate jobs versus 10 identified in the current survey. Currently, the rule is for general pharmacy specialists and technicians to rotate among the various specialized duties so few job incumbents are spending a large majority of their time on a single duty.

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Job satisfaction, as reflected in Table 28, has not changed a great deal for any of the three experience groups. The most notable changes between the two surveys are in reenlistment plans for first- and second-enlistment personnel. A substantially larger percentage of respondents from the 1986 firstand second-enlistment groups plan to reenlist, than from the 1978 groups. This trend reversed, however, in the career personnel group, with 6 percent fewer planning to reenlist in 1986. Other than plans for reenlistment, overall job satisfaction has remained about the same since the last occupational survey.

#### ANALYSIS OF WRITE-IN COMMENTS

Respondents are given the opportunity to express any comments they may have about the survey or their career ladder in general, and to explain responses in blank pages at the end of the survey booklet. The results of this invitation brought comments reflecting new trends within the career ladder, as well as comments explaining job satisfaction responses.

Another new trend mentioned in the write-in comments deals with refill Several respondents indicated tasks dealing exclusively with the pharmacies. refill pharmacy function, including changing tapes or recording machines, listening to tape recordings, calling patients about problems with refill orders, and putting prescription numbers into a computer. Although occupational survey data indicated an overall acceptable level of job satisfaction across the career ladder as a whole, some strong emotions were expressed by dissatisfied personnel. These respondents indicated such problems as undermanning, stressful workloads with little recognition, and boredom due to continuous repetition of monotonous tasks. At the other end of the spectrum, conments were made by personnel in small facilities who were handling multiple These respondents indicated they enjoyed the aspects of pharmacy operation. challenge and responsibility of such a position.

TABLE 27

A COMPARISON OF MAJOR JOB GROUPS IDENTIFIED IN THE 1978 AND 1986 OSRs

> 1978 CLUSTERS AND INDEPENDENT JOB TYPES

PHARMACY SUPERVISORY & MANAGEMENT PERSONNEL (C) PHARMACY PATIENT DISPENSING PERSONNEL (C)

TRAINING PERSONNEL (IJT)

UNIT DOSE PERSONNEL (1JT)

C = Cluster
IJT = Independent Job Type

1986 CLUSTERS AND INDEPENDENT JOB TYPES PHARMACY SUPERVISORY & MANAGEMENT PERSONNEL (C)

PHARMACY DISPENSING PERSONNEL (C)

PHARMACY INSTRUCTOR PERSONNEL (1JT)

# COMPARISON OF JOB SATISFACTION DATA FOR VARIOUS 905X0 ENLISTMENT GROUPS IN THE 1978 AND 1986 SURVEYS (PERCENT MEMBERS RESPONDING)

	FIRST ENLIS	TMENT	SECON ENLIS	D TMENT	CAREE	R
	1978	1986	1978	1986	1978	1986
FIND JOB INTERESTING	69	75	69	69	73	74
TALENTS USED AT LEAST FAIRLY WELL	74	78	71	79	81	78
TRAINING USED AT LEAST FAIRLY WELL	81	79	80	74	83	84
PLAN TO REENLIST	37	58	58	72	73	67

#### IMPLICATIONS

This survey was conducted primarily to provide technical training personnel with information about the Pharmacy specialty in general and to assess the impact of computer systems and unit dose and I.V. admixture administration systems on the career ladder.

Both the current STS and POI have been implemented since the last occupational survey report. Analysis of these documents, using occupational survey data, showed both the STS and POI were exceptionally well supported.

The impact of computer systems could not be comparatively assessed since widespread implementation is fairly recent. In general, computers are being used by 79 percent of the career ladder at all levels of pharmacy operation. While virtually all groups are utilizing computers, no group appears to be spending an inordinate amount of time on them. Also, the current implementation of computers is very diversified. While most pharmacies have some type of computer available, no single system has been universally implemented across the career ladder. Such diversity may present problems for teaching computer operation in a formalized course.

A review of job satisfaction data shows substantial improvements since the last survey. Overall job interest and perceived utilization of talents is notably higher than in 1978. Unsatisfied personnel attribute their dissatisfaction to lack of recognition and responsibility, along with monotonous repetition of simple tasks. Managers and supervisors should be aware of these problems and try to find means of improving them.

APPENDIX A

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GROUP NUMBEI MAJCOI	ID NUMBER AND TITLE: GRP028 - PHARMACY DISPENSING PERSONNEL R IN GROUP: 418 PERCENT OF SAMPLE M DISTRIBUTION: AFSC (13%), ATC (12%), MAC (13%), SAC (20%), TAC (17%), OTHER (25%) ION: CONUS (89%), OVERSEAS (11%)	: 65%
	DISTRIBUTION - 00530 (21%) 90550 (68%) 90570 (10%) 90590 (	1%)
UNI SC	DISTRIBUTION: 90550 (21%), 90550 (00%), 90570 (10%), 90590 (	50
AVERA	GE GRADE: E-4 AVERAGE MUNTHS IN SERVICE:	52
AVERA	GE MONTHS IN CAREER FIELD: 41	
		PERCENT
		MEMBERS
GROUP	DIFFERENTIATING TASKS	PERFORMING
		0.2
K294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	93
1281	TYPE LABELS FUR UUTPATIENT PRESCRIPTION CUNTAINERS	92
1263	UNSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	01
1070	UKDER INALLUKALIES DLACE MEDICATION IN CONTAINEDS	91
1270	PLACE MEDICATION IN CONTAINERS	91
1270	ACETY MAIN OD AUVILLADY LADELS, UN UNUGS	90 60
1200	AFFIA MAIN UK AUAILIART LADELS TU UUTPATIENT PRESURIPTIONS	09 90
1250	COMPADE MEDICATIONS WITH LARELS AND DRESODIDITIONS OD	09
1255	MEDICATIONS WITH LADELS AND PRESCRIPTIONS ON MEDICATION ODDEDS	85
1268	FILE DESCRIPTIONS FOR REGULAR OP SCHEDULED DRUGS	83
1266	DISPENSE PHARMACENTICAL PREPARATIONS TO PATIENTS	83
1267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	00
1207	COMPLETENESS	79
1264	COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF	10
	PHARMACEUTICAL PREPARATIONS	78
J292	INTERPRET ROMAN NUMERALS	78
1262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS.	
	INCOMPATIBILITIES, OR ALLERGIES	77
I278	RECORD REFILL PRESCRIPTIONS	76
I273	NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS,	
	OR BULK MEDICATION ORDERS	76
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	75
G241	PRINT LABELS FOR PREPACKAGED DRUGS	71
1280	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	70
G2 19	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED	
	PHARMACEUTICAL PREPARATIONS	68
1274	PICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO WARDS	67
G232	MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANUFACTURING	~-
	CUNTRUL DATA)	67
G220	COMPOUND CREAMS	65
6234	MAKE ENTRIES UN AF FURMS 2382 (PHARMACY BULK CUMPUUNDING	<i>c 1</i>
1000	CHKUNULUGICAL CUNIKUL LUG)	04
1207	FILL PRESCRIPTIONS FOR AIR-EVAC PATTENTS	νZ

GROUP	DID NUMBER AND TITLE: GRPO69 - GENERAL DISPENSING TECHNICIAN SPECIALISTS	S AND
NUMBE	R IN GROUP: 270 PERCENT OF CLUST	ER: 65%
	$\sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i=1}^{n} \sum_{i$	
MAJCO	M DISTRIBUTION: AFLC (7%), AFSC (9%), ATC (12%), MAC (12%),	
	PACAF (2%), SAC (24%), TAC (18%), USAFE (9%	), OTHER (7%)
10047	TON - CONIC (07%) OVEDSEAS (12%)	
LUCAT	IUN: CUNUS (67%), UVERSEAS (13%)	
DAFSC	DISTRIBUTION: 90530 (20%), 90550 (74%), 90570 (6%)	
AVERA	GE GRADE: E-4 AVERAGE MONTHS IN SERVICE:	46
AVERA	CE MONTHS IN CAREER FIELD: 41	
711 E117		DEDCENT
		PERCENT
CDOUD		DEDEODMING
GROUP	UIFFEKENTIATING TASKS	PERFURMING
K 294	CLEAN PHARMACY FOUTPMENT OR GLASSWARE	99
1281	TYPE LARELS FOR OUTPATIENT OR GENOUNNE	96
1283	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	50
1205	ORDER INACCURACIES	96
1276	PLACE MEDICATION IN CONTAINERS	95
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	94
K295	CLEAN PHARMACY FACILITIES	94
1258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	93
1268	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	91
I 259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	
	MEDICATION ORDERS	90
I2 <b>73</b>	NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS,	
	OR BULK MEDICATION ORDERS	89
1266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	87
I267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	07
0041	CUMPLETENESS	8/
6241	PRINI LABELS FUR PREPAURAGED DRUGS	07 96
12/8	COUNCEL DATIENTS ON DOSAGE USAGE OD STOPAGE OF	00
1204	DUADMACENTICAL DEFDADATIONS	84
F214	ROTATE DRUG STOCKS TO ENSURE ERESHNESS AND POTENCY	84
1262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS.	01
A L V L	INCOMPATIBILITIES. OR ALLERGIES	83
J292	INTERPRET ROMAN NUMERALS	83
1274	PICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO WARDS	82
G232	MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANUFACTURING	
	CONTROL DATA)	82
G219	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED	
	PHARMACEUTICAL PREPARATIONS	82
1280	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	81
G234	MAKE ENTRIES ON AF FURMS 2382 (PHARMACY BULK COMPUUNDING	70
0000	CHKUNULUGILAL CUNIKUL LUG)	/y 77
6220	LUMPUUND LKLAPIS MARE ENTRIES ON AE EORNS 2201 (DUARMACY MASTER EORMULA)	// 76
6233	MARE ENTRIES UN AF FURMS 2301 (PHARMAUT MASTER FURMULA)	10

	NUMBE	R IN GROUP: 7 PERCENT OF CLUST	ER: 2%
	MAJU	IN DISTRIBUTION: AFSC (14%), MAC (29%), SAC (29%), TAC (14%),	UTHER (14%)
	LOCAT	ION: CONUS (100%)	
	DAFSC	; DISTRIBUTION: 90550 (86%), 90570 (14%)	
	AVERA	GE GRADE: E-5 AVERAGE MONTHS IN SERVICE:	71
	AVERA	GE MONTHS IN CAREER FIELD: 51	
			PERCENT
			MEIIBERS
	GROUP	DIFFERENTIATING TASKS	PERFORM
	1276	PLACE MEDICATION IN CONTAINERS	100
2 12	1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	100
	H254	PREPARE INTRAVENOUS ADMIXTURES	100
3	1259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	
		MEDICATION ORDERS	100
	H249	PERFORM RECONSTITUTION OF INJECTABLES	100
d.	H247	DELIVER UNIT DOSE OR I.V. ADMIXTURES TO WARDS	100
-	K294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	100
₽	F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	100
	K295	CLEAN PHARMACY FACILITIES	100
÷ i	B77	SUPERVISE PHARMACY SPECIALISTS (AFSC 90550)	100
	H252	PREPARE HYPERALIMENTATIONS OR TOTAL PARENTERAL NUTRITION	•••
-	1000	SOLUTIONS	100
-	1266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	100
•	6219	AFFIX MAIN UK AUXILIAKY LABELS IU CUMPUUNU ANU PREPACKAGEU	100
Ъе 1 е	1262	CONSULT DUVICIAL FREFARATIONS	100
'. <b>1</b>	1202	TNCOMPATIDILITIES OD ALLEDCIES	100
	.1292	INCOMPATIBILITIES, OR ALLERGIES	100
	1263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	100
	1200	ORDER INACCURACIES	100
•	G241	PRINT LABELS FOR PREPACKAGED DRUGS	100
	1258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	100
	B74	SUPERVISE APPRENTICE PHARMACY SPECIALISTS (AFSC 90530)	86
	D116	CONDUCT OJT	86
	G223	COMPOUND OINTMENTS	86
	B72	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	86
	H248	MAINTAIN PATIENT PROFILES FOR I.V.	86
•	H255	PREPARE PIGGYBACKS	86
	H250	PREPARE ENTERAL NUTRITION SOLUTIONS	86
	H2 <b>46</b>	AFFIX MAIN OR AUXILIARY LABELS TO I.V.S OR ENTERAL	
•		FEEDING PRODUCTS	86
•	B70	ORIENT NEWLY ASSIGNED PERSONNEL	86
•	J293	REDUCE OR ENLARGE FORMULAS	86
•	G236	PREPACKAGE BULK COMPOUNDS	86
J	C106	INSPECT PHARMACEUTICALS IN WARDS OR CLINICS	86
•			
		A3	
1			
)			

GROUP ID NUMBER AND TITLE:GRP082 - PHARMACEUTICAL SUPPLY PERSONNELNUMBER IN GROUP:8PERCENT OF CLUSTER:2%MAJCOM DISTRIBUTION:AFSC (13%), MAC (13%), TAC (50%), USAFE (25%)LOCATION:CONUS (75%), OVERSEAS (25%)DAFSC DISTRIBUTION:90530 (25%), 90550 (75%)AVERAGE GRADE:E-3, E-4AVERAGE MONTHS IN SERVICE:48AVERAGE MONTHS IN CAREER FIELD:36

GROUF	DIFFERENTIATING TASKS	PERCENT MEMBERS PERFORMING
C222	MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANNEACTIONS	
4232	CONTROL DATA)	100
6234	MAKE ENTRIES ON AF FORMS 2382 (PHARMACY BULK COMPOUNDING	100
u2.34	CHRONOLOGICAL CONTROL LOG)	100
1281	TYPE LARELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	88
K295	CIFAN PHARMACY FACILITIES	88
1268	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	88
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	88
K294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	88
E 158	MAINTAIN AF FORMS 579 (CONTROLLED SUBSTANCES REGISTER)	88
G233	MAKE ENTRIES ON AF FORMS 2381 (PHARMACY MASTER FORMULA)	88
G219	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED	
	PHARMACEUTICAL PREPARATIONS	88
6220	COMPOUND CREAMS	88
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	88
G225	COMPOUND SOLUTIONS	88
I266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	75
F207	MAINTAIN SUPPLY FILES	75
1276	PLACE MEDICATION IN CONTAINERS	75
A21	ESTABLISH SUPPLY LEVELS	75
F213	RECEIVE SCHEDULED OR OTHER CONTROLLED DRUGS	75
G241	PRINT LABELS FOR PREPACKAGED DRUGS	75
8A	DETERMINE WORK PRIORITIES	75
G221	COMPOUND ELIXIRS	75
G227	COMPOUND SUSPENSIONS	75
A7	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, OR SUPPLIES	63
F211	RECEIVE BULK PHARMACEUTICALS	63
F215	SEPARATE BULK PHARMACEUTICALS FOR STORAGE	63
F217	STORE ITEMS REQUIRING SPECIAL HANDLING OR REFRIGERATION,	
	SUCH AS BIOLOGICALS AND FLAMMABLE ITEMS	63
B71	PARTICIPATE IN DISASTER CONTROL OR EMERGENCY PROCEDURES	63
1278	RECORD REFILL PRESCRIPTIONS	63
B52	DIRECT COMPOUNDING OR PREPACKING OF PHARMACEUTICAL	
	PREPARATIONS	63
F193	DESTROY UNSERVICEABLE NONCONTROLLED DRUGS	63

GROUF	ID NUMBER AND TITLE: GRP048 - DISPENSING NCOICs	
NUMBE	R IN GROUP: 33 PERCENT OF CLUSTE	R: 8%
MAJCO	M DISTRIBUTION: AFLC (9%), AFSC (21%), ATC (15%), MAC (12%),	SAC (27%).
	TAC (Q4) OTHED (74)	
	(AC (Sk), UINER (7k))	
LOCAT	ION: CONUS (100%)	
DAFSC	DISTRIBUTION: 90550 (42%), 90570 (52%), 90590 (6%)	
AVEDA		124
AVENA	AVERAGE POINTING IN SERVICE.	124
AVERA	GE MONTHS IN CAREER FIELD: 87	
		PERCENT
		MEMBERS
GROUP	DIFFERENTIATING TASKS	PERFORMING
1001	TYDE LADELS FOR OUTDATIENT DECODIDITION CONTAINEDS	100
1201	TYPE LABELS FUR UUTPATIENT PRESCRIPTIUN CUNTAINERS	100
1270	TRENTIEV TARIETS CADSHIES OD DDHCS	97
1263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	34
1200	ORDER INACCURACIES	94
B72	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	91
J292	INTERPRET ROMAN NUMERALS	91
I266	DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS	88
I262	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS,	
	INCOMPATIBILITIES, OR ALLERGIES	38
I259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	
	MEDICATION ORDERS	85
1258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	85
1267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	or
1060	CUMPLE LENESS	85 95
1200	COUNSEL DATIENTS ON DOSAGE HEAGE OD STODAGE OF	00
1204	PHARMACFIITICAL PREPARATIONS	82
K295	CLEAN PHARMACY FACILITIES	82
B77	SUPERVISE PHARMACY SPECIALISTS (AFSC 90550)	79
E69	INTERPRET POLICIES, DIRECTIVES, OR PROCEDURES FOR	
	SUBORDINATES	79
A8	DETERMINE WORK PRIORITIES	79
850	COUNSEL PERSONNEL ON PERSONAL OR MILITARY-RELATED MATTERS	79
B74	SUPERVISE APPRENTICE PHARMACY SPECIALISTS (AFSC 90530)	76
12/8	RECORD REFILL PRESCRIPTIONS	76
	WRITE UR REVIEW AIRMAN PERFURMANCE REPURIS (APR) ASSICH DEDSONNEL TO DUTY DOSITIONS OD DUTATE DUTY DOSITIONS	70
D43 R53	DIDECT DISDENSING OF DUADMACENTICAL DUEDADATIONS	70 67
1273	NUMBER OUTPATIENT DRESCRIPTIONS INPATIENT PRESCRIPTIONS	07
11/0	OR BUIK MEDICATION ORDERS	67
B70	ORIENT NEWLY ASSIGNED PERSONNEL	67
K294	CLEAN PHARMACY EQUIPMENT OR GLASSWARE	67
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	67
D116	CONDUCT OJT	64

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GROUP	ID NUMBER AND TITLE: GRP054 - DISPENSING SPECIALISTS	
NUMBE	P IN GROUP . 70 PERCENT OF CLUSTE	R• 17%
MAJCO	M DISTRIBUTION: AFLC (9%), AFSC (17%), ATC (14%), MAC (16%),	SAC (9%),
	TAC (17%), USAFE (4%), OTHER (14%)	
	$10N \cdot CONUS (90%), OVERSEAS (10%)$	
DAFSC	DISTRIBUTION: 90530 (36%), 90550 (59%), 90570 (5%)	
AVERA	GE GRADE: E-3, E-4 AVERAGE MONTHS IN SERVICE:	41
AVERA	GE MONTHS IN CARFER FIELD: 31	
		DEDCENT
		MEMBEDS
CDUID	DIFFERENTIATING TASKS	PERFORMING
I258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	94
1281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	94
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	86
1263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	
	ORDER INACCURACIES	86
1276	PLACE MEDICATION IN CONTAINERS	83
1200	DISPENSE PHARMALEUIILAL PREPARATIONS TO PATTENTS	01
N290 V201	CLEAN PHARMACT FACILITIES CLEAN PHARMACY FOUTPMENT OR GLASSWARF	81
1259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	01
	MEDICATION ORDERS	76
1264	COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF	
	PHARMACEUTICAL PREPARATIONS	76
1268	FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS	67
J292	INTERPRET ROMAN NUMERALS	66
1267	EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR	60
1070	CUMPLETENESS DECODE DEFILE DECCREDITIONS	59
1270	CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS.	55
1202	INCOMPATIBILITIES. OR ALLERGIES	57
1273	NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS,	
	OR BULK MEDICATION ORDERS	50
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	50
G220	COMPOUND CREAMS	44
G219	AFFIX MAIN OR AUXILIARY LABELS TO COMPOUND AND PREPACKAGED	40
1000	PHARMACEUTICAL PREPARATIONS	43
1209	PILL PRESCRIPTIONS FOR AIR-EVAC PATIENTS DEDLACE SAFETY CADS ON DEFILL CONTAINEDS	43 Al
12/3	REPEACE SAFETT CAPS ON REFILE CONTAINERS REMOVE AND DISPOSE OF TRASH OR WASTE MATERIALS	39
K297	PERFORM PREVENTIVE MAINTENANCE ON PHARMACY EQUIPMENT	36
G241	PRINT LABELS FOR PREPACKAGED DRUGS	36
1280	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	34
J293	REDUCE OR ENLARGE FORMULAS	30
c 1 2 2	HAVE ENTRIES OU AF FORMS 2200 (DUADMACY MANUFACTURING	

G232 MAKE ENTRIES ON AF FORMS 2380 (PHARMACY MANUFACTURING CONTROL DATA)

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	TABLE A7	
GROUP	ID NUMBER AND TITLE: GRP070 - APPRENTICE DISPENSING PERSONNEL	
NUMBE	R IN GROUP: 6 PERCENT OF CLUSTER	: 1%
MAJCO	M DISTRIBUTION: AFSC (67%), ATC (17%), TAC (17%)	
ΙΟΓΑΤ		
DAESC	$\frac{1}{2} \frac{1}{2} \frac{1}$	
DAFSU	DISTRIBUTION: 90550 (55%), 90550 (07%)	<b>n</b> n
AVERA	GE GRADE: E-3 AVERAGE MONTHS IN SERVICE.	<i>LL</i>
AVERA	GE MONTHS IN CAREER FIELD: 8	
GROUP	DIFFERENTIATING TASKS	PERFORMIN
1277	PREPARE UNIT DOSE CARTS	100
1276	PLACE MEDICATION IN CONTAINERS DELIVER UNIT DOSE CARTS TO WARDS	100
I205	TYPE LABELS FOR INPATIENT PRESCRIPTION CONTAINERS	100
1270	IDENTIFY TABLETS, CAPSULES, OR DRUGS	100
1263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	83
K 294	CLEAN PHARMACY FOULTPMENT OR GLASSWARE	83
1272	MAINTAIN PATIENT PROFILES FOR UNIT DOSE	67
1269	FILL PRESCRIPTIONS FOR AIR-EVAC PATIENTS	67
1262	UNSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS, INCOMPATIBILITIES OR ALLERGIES	50
1273	NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS,	
	OR BULK MEDICATIONS ORDERS	50
1281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	50 50
1261	COMPLETE INPATIENT DISPENSING FORMS, SUCH AS DOCTOR'S	
	ORDER OR BULK ORDERS	50
I278	RECORD REFILL PRESCRIPTIONS	50 50
1279	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	50
1200	MEDICATION ORDERS	50
K295	CLEAN PHARMACY FACILITIES	50
12/4 6227	COMPOUND SUSPENSIONS	50
G221	COMPOUND ELIXIRS	50
B70	ORIENT NEWLY ASSIGNED PERSONNEL	50
G220 1275	COMPOUND CREAMS DICK UP MEDICATION ORDERS FROM OR DELIVER THEM TO CLINICS	50 33
H250	PREPARE ENTERAL NUTRITION SOLUTIONS	33
1260	COMPARE WARD STOCK ORDERS AGAINST APPROVED STOCK DRUG LIST	33
1258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	33
1207	COMPLETENESS	33
J283	CALCULATE CONCENTRATION OR DILUTION OF PREPARATIONS	33
G225	COMPOUND SOLUTIONS	33
	A7	

GROUP ID NUMBER AND TITLE: GRP071 - IV SPECIALIS	STS
NUMBER IN GROUP: 13	PERCENT OF CLUSTER: 3%
MALCON DICTRIPUTION. AFLC (JEW) AFCC (JEW) AT	
MAJLUM DISTRIBUTION: AFLC (15%), AFSC (31%), AT	L (23%), MAL (23%),
OTHER (8%)	
LOCATION: CONUS (100%)	
DAESC DISTRIBUTION = ODE20(22%) = ODE50(60%) = O	0570 (0%)
DAFSC DISTRIBUTION: 90530 (23%), 90550 (09%), 90	0570 (8%)
AVERAGE GRADE: E-3, E-4 AVERAGE /	MONTHS IN SERVICE: 40
AVERAGE MONTHS IN CAREER FIELD: 33	
	DEDCENT
	PERCENT
GROUP DIFFERENTIATING TASKS	PERFORMING
H254 PREPARE INTRAVENOUS ADMIXTURES	100
H252 PREPARE HYPERALIMENTATIONS OR TOTAL PARENTE	ERAL NUTRITION
SOLUTIONS	100
H294 CLEAN PHARMACY EQUIPMENT OR GLASSWARE	100
H255 PREPARE PIGGYBACKS	92
H249 PERFORM RECONSTITUTION OF INJECTABLES	92
H247 DELIVER UNIT DOSE OR I.V. ADMIXIURES TO WAR	KUS 92
12// PREPARE UNIT DOSE CARTS TO HADDS	92
1205 DELIVER UNIT DUSE CARTS TO WARDS H246 AFETY MATH OD AUVILLADV LARELS TO I V & OD	ENTEDAI 92
FEEDING PRODUCTS	Q2
H256 PREPARE STERILE IRRIGATING SOLUTIONS	92
1280 TYPE LARELS FOR INPATIENT PRESCRIPTION CONT	FAINERS 92
1263 CONSULT PHYSICIAN TO CORRECT PRESCRIPTION C	DR MEDICATION
ORDER INACCURACIES	85
J287 CALCULATE RATIO AND PROPORTION OF I.V.S	77
F214 ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND	POTENCY 77
H250 PREPARE ENTERAL NUTRITION SOLUTIONS	77
1262 CONSULT PHYSICIAN TO CORRECT DRUG INTERACTI	IONS,
INCOMPATIBILITIES, OR ALLERGIES	//
J269 FILL PRESCRIPTIONS FUR AIR-EVAL PATIENTS	//
J292 INTERPRET RUMAN NUMERALS	
J288 CALCULATE THE MILLI-EQUIVALENT CONCENTRATIC	50 S0
HOAR MAINTAIN DATIENT PROFILES FOR I V	69 69
1274 PICK UP MEDICATION ORDERS FROM OR DELIVER 1	THEM TO WARDS 69
1259 COMPARE MEDICATIONS WITH LABELS AND PRESCRI	IPTIONS OR
MEDICATION ORDERS	69
1268 FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED	D DRUGS 69
1267 EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS	5 FOR
COMPLETENESS	62
J286 CALCULATE PERCENTAGE SOLUTIONS	62
J283 CALCULATE CONCENTRATION OR DILUTION OF PREP	PARATIONS 62
G238 PREPACKAGE UNIT DOSE ORAL SOLIDS	62
G241 PRINT LABELS FOR PREPACKAGED DRUGS	62

GROUP	ID NUMBER AND TITLE: GRPO33 - PHARMACY SUPERVISORY & MANAGEMEN PERSONNEL	IT
NUMBE	R IN GROUP: 162 PERCENT OF CLUSTER:	25%
MAJCU	M DISTRIBUTION: AFLC (4%), AFSC (11%), ATC (14%), MAC (11%), PA	ALAF (3%),
	SAC (19%), TAC (18%), USAFE (15%), OTHER (5%)	
1.00 AT		
LUCAT	IUN: LUNUS (80%), UVERSEAS (20%)	
DAFSC	DISTRIBUTION: 90530 (3%), 90550 (39%), 90570 (51%), 90590 (7%)	
AVERA	GE GRADE: E-5, E-6 AVERAGE MONTHS IN SERVICE:	145
AVERA	GE MONTHS IN CAREER FIELD: 121	
	de Howing in Career Tieb. 121	
		PERCENT
		MEMBERS
GROUP	DIFFERENTIATING TASKS	PERFORMING
5104		
F 194	IDENTIFY DRUG SOURCES USING COMMERCIAL PUBLICATIONS, SUCH	
	AS BLUE BOOK, RED BOOK, OR WHOLESALE CATALOGS	91
12/0	IDENTIFY TABLETS, CAPSULES, OR DRUGS	90
1281	TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS	90
F 196	IDENTIFY DRUGS USING FEDERAL SUPPLY CATALOG	88
F211	RECEIVE BULK PHARMACEUTICALS	87
1258	AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS	87
F214	ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY	87
F213	RECEIVE SCHEDULED OR OTHER CONTROLLED DRUGS	87
F212	RECEIVE ITEMS REQUIRING SPECIAL HANDLING OR REFRIGERATION,	
	SUCH AS BIOLOGICALS	86
A8	DETERMINE WORK PRIORITIES	86
1263	CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION	
	URDER INACCURACIES	85
B72	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	85
1259	COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR	
<b>F</b> 000	MEDICATION ORDERS	85
F208	PREPARE LOCAL PURCHASE REQUISITIONS FOR STANDARD OR	05
5010	NUNSTANDARD TIEMS	85
F218	STORE SCHEDULED OR OTHER CONTROLLED DRUGS	84
F 202	INSPECT INCOMING SUPPLIES OR EQUIPMENT FOR IDENTITY,	~~
1000	QUANILLY, UK DAMAGE	83 02
1200	DISPENSE PHARMALEUTICAL PREPARATIONS TO PATTENTS	83
AZI	ESTABLISH SUPPLY LEVELS	83
FZ1/	STUKE TIEMS REQUIRING SPECIAL HANDLING UK REFRIGERATION,	02
1000	SUCH AS BIULUGICALS AND FLAMMABLE ITENS	83
1202	UNSULI PHISICIAN TO CORRECT DRUG INTERACTIONS,	02
	INCOMPATIBILITIES, UK ALLEKGIES	83
A/	DETERMINE REQUIREMENTS FUR SPALE, PERSONNEL, UR SUPPLIES	61 03
070	WRITE UK REVIEW AIKHAN PERFUKMANLE KEPUKIS (APK) Odient Newi V Assigned Dedsonnei	0   0 1
0/U 1967	UNIENT NEWLT ADDIGNED FERDUNNEL	01
1201	COMDUCTENESS	10
5104		01
r 100	AUDUST STUCK LEVELS	ŌĬ

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GROUP ID NUMBER AND TITLE: GRP075 - GENERAL PHARMACY SUPERVISORS NUMBER IN GROUP: 136 PERCENT OF CLUSTER: 84% MAJCOM DISTRIBUTION: AFLC (4%), AFSC (8%), ATC (13%), MAC (12%), PACAF (4%), SAC (21%), TAC (17%), USAFE (18%), OTHER (3%) LOCATION: CONUS (77%), OVERSEAS (23%) DAFSC DISTRIBUTION: 90530 (4%), 90550 (35%), 90570 (54%). 90590 (8%) AVERAGE GRADE: E-6 AVERAGE MONTHS IN SERVICE: 151 AVERAGE MONTHS IN CAREER FIELD: 127 PERCENT **MEMBERS** GROUP DIFFERENTIATING TASKS PERFORMING 1270 IDENTIFY TABLETS, CAPSULES, OR DRUGS 96 1281 TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS 95 F194 IDENTIFY DRUG SOURCES USING COMMERCIAL PUBLICATIONS, SUCH AS BLUE BOOK, RED BOOK, OR WHOLESALE CATALOGS 93 DETERMINE WORK PRIORITIES 8A 93 F213 RECEIVE SCHEDULED OR OTHER CONTROLLED DRUGS 93 1258 AFFIX MAIN OR AUXILIARY LABELS TO OUTPATIENT PRESCRIPTIONS 91 1263 CONSULT PHYSICIAN TO CORRECT PRESCRIPTION OR MEDICATION 91 ORDER INACCURACIES F196 IDENTIFY DRUGS USING FEDERAL SUPPLY CATALOG 91 1266 DISPENSE PHARMACEUTICAL PREPARATIONS TO PATIENTS 90 1262 CONSULT PHYSICIAN TO CORRECT DRUG INTERACTIONS, INCOMPATIBILITIES, OR ALLERGIES 90 STORE SCHEDULED OR OTHER CONTROLLED DRUGS F218 90 1259 COMPARE MEDICATIONS WITH LABELS AND PRESCRIPTIONS OR 90 MEDICATION ORDERS F214 ROTATE DRUG STOCKS TO ENSURE FRESHNESS AND POTENCY 90 90 F211 RECEIVE BULK PHARMACEUTICALS F212 RECEIVE ITEMS REQUIRING SPECIAL HANDLING OR REFRIGERATION, SUCH AS BIOLOGICALS 90 1268 FILE PRESCRIPTIONS FOR REGULAR OR SCHEDULED DRUGS 89 1264 COUNSEL PATIENTS ON DOSAGE, USAGE, OR STORAGE OF PHARMACEUTICAL PREPARATIONS 89 B72 RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES 89 1276 PLACE MEDICATION IN CONTAINERS 88 F208 PREPARE LUCAL PURCHASE REQUISITIONS FOR STANDARD OR 88 NONSTANDARD ITEMS 1267 EVALUATE PRESCRIPTIONS OR MEDICATION ORDERS FOR COMPLETENESS 88 1273 NUMBER OUTPATIENT PRESCRIPTIONS, INPATIENT PRESCRIPTIONS, OR BULK MEDICATION ORDERS 87 INTERPRET POLICIES, DIRECTIVES, OR PROCEDURES FOR B69 87 SUBORDINATES 87 J292 INTERPRET ROMAN NUMERALS 1278 RECORD REFILL PRESCRIPTIONS 86

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GROUP	ID NUMBER AND TITLE: GRPU87 - PHARMACY SUPERINTENDENTS	
NUMBE	R IN GROUP: 6 PERCENT OF CLUSTE	R: 4%
MAJCO	M DISTRIBUTION: AFSC (67%), ATC (17%), TAC (17%)	
LOCAT		
LUCAT	10N. CONUS (100%)	
DAFSC	DISTRIBUTION: 90550 (17%), 90570 (67%), 90590 (17%)	
AVERA	GE GRADE: E-6, E-7 AVERAGE MONTHS IN SERVICE:	214
AVERA	GE MONTHS IN CAREER FIELD: 166	
		PERCENT
		MEMBERS
GROUP	DIFFERENTIATING TASKS	PERFORMING
B69	INTERPRET POLICIES, DIRECTIVES, OR PROCEDURES FOR	
	SUBORDINATES	100
A41	SCHEDULE TDY, LEAVES, OR PASSES	100
B72	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	100
A22	ESTABLISH WURK SCHEDULES	100
B/9 DA2	WKITE LUKKESPUNDENCE	100
043 F70	ASSIGN PERSONNEL TO DUTY POSITIONS OR RUTATE DUTY POSITIONS	100
0/0 77	UNIENT NEWLT ASSIGNED PERSUNNEL Sudedvise duadmacy odectalists (AESC GOEED)	100
D// R70	SUDEDVISE PHARMACY TECHNICIANS (AFSC 90530)	100
AAN	DDEDADE WADE ASSTANMENTS	100
	ACT AS SPECIALIST ADVISOR ON PHARMACY POLICY DRUG	100
~ ~ ~	INFORMATION. OR THERAPEUTICS	100
A7	DETERMINE REQUIREMENTS FOR SPACE. PERSONNEL. OR SUPPLIES	100
C91	EVALUATE INDIVIDUALS FOR RECOGNITION	100
883	EVALUATE DRUG COMPLAINTS	100
B50	COUNSEL PERSONNEL ON PERSONAL OR MILITARY-RELATED MATTERS	100
A6	DETERMINE REQUIREMENTS FOR MAINTENANCE OF EQUIPMENT OR	
	FACILITIES	100
8A	DETERMINE WORK PRIORITIES	83
B66	IMPLEMENT SELF-INSPECTION PROGRAMS	83
A17	ESTABLISH ORGANIZATIONAL POLICIES, PHARMACY OPERATING	_
	INSTRUCTIONS, OR PROCEDURES	83
A 13	DEVELOP WORK METHODS OR PROCEDURES	83
A23	MAINTAIN PHARMACY DISPENSING ERROR DATA	83
A 16	ESTABLISH OR MONITOR STANDARDS OF PERSONAL HYGIENE AND	00
C 1 1 1	APPEAKANCE OF STAFF	83
6111 A20	WRITE UR REVIEW AIRMAN PERFURMANCE REPURIS (APR)	83
42U 790	ANALYZE MORYLOAD DEOUTDEMENTS	83
A15	ESTARITEL WORKLOAD REQUIREMENTS	03
ΔΔ	COODDINATE WORK ACTIVITIES WITH ATHED SECTIONS	63
A2	ACT AS TRAINING ADVISOR	83
E 150	COMPLETE AF FORMS 3078 (UCA MONTHLY PERSONNEL TIME	00
	DISTRIBUTION QUESTIONNAIRE AND UTILITATION WORKSHEFT)	83
A18	ESTABLISH PERFORMANCE STANDARDS	83

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GROUP ID NUMBER AND TITLE: GRP058 - SUPPLY MANAGERS	
NUMBER IN GROUP: 14 PERCENT OF CLU	JSTER: 9%
MA ICOM DISTRIBUTION · AFLC (7%) AFSC (14%) ATC (21%) MAC (7%)	\ SAC (214)
	<b>, SAC</b> (21 <i>h</i> ) <b>,</b>
TAC (21%), OTHER (9%)	
LOCATION: CONUS (100%)	
DAFSC DISTRIBUTION: 90550 (71%), 90570 (29%)	
AVERAGE GRADE: E-5 AVERAGE MONTHS IN SERVIC	CE: 91
AVERAGE MONTHS IN CAREER FIELD: 69	
	DEDCENT
	MEMBERS
GROUP DIFFERENTIATING TASKS	PERFORMING
F211 RECEIVE BULK PHARMACEUTICALS	100
F194 IDENTIFY DRUG SOURCES USING COMMERCIAL PUBLICATIONS, SUCH	
AS BLUE BOOK, RED BOOK, OR WHOLESALE CATALOGS	100
A21 ESTABLISH SUPPLY LEVELS	100
F 198 IDENTIFY DRUGS USING NATIONAL DRUG CODE (NDC)	100
FIRE ADJUST STUCK LEVELS	100
FZUZ INSPECT INCOMING SUPPLIES OK EQUIPMENT FUK IDENTITY,	00
E200 DEEDADE LOCAL DIDECHASE DECULSITIONS FOR STANDARD OD	93
NONSTANDADD ITEMS	02
E207 MAINTAIN SHOPLY FILES	95
FIGE IDENTIFY DRUGS USING FEDERAL SUDDLY CATALOG	93
F197 IDENTIFY DRUGS USING MICROFICHE	03
F195 IDENTIFY DRUGS USING AF MASTER MATERIAL MEDICAL LISTING	03
F214 ROTATE DRUG STOCKS TO ENSURE ERESHNESS AND POTENCY	63 23
F217 STORE ITEMS REGULTRING SPECIAL HANDLING OR REFRIGERATION.	55
SUCH AS BIOLOGICALS AND FLAMMABLE ITEMS	93
F21C PREPARE SUPPLY REQUISITIONS OTHER THAN LOCAL PURCHASE	86
F215 SEPARATE BULK PHARMACEUTICALS FOR STORAGE	86
F216 STORE BULK PHARMACEUTICALS	86
F2C9 PREPARE REQUESTS FOR ISSUE/TURN IN OF SUPPLIES AND	• •
EQUIPMENT	86
F212 RECEIVE ITEMS REQUIRING SPECIAL HANDLING OR REFRIGERATION,	
SUCH AS BIOLOGICALS	86
F200 IMPLEMENT INSTRUCTIONS CONTAINED IN AIR FORCE MEDICAL	
MATERIAL LETTERS (AFMML)	86
A7 DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, OR SUPPLIES	79

F213 RECEIVE SCHEDULED OR OTHER CONTROLLED DRUGS 79 F 199 IDENTIFY EQUIPMENT USING FEDERAL SUPPLY CATALOG 71 1281 TYPE LABELS FOR OUTPATIENT PRESCRIPTION CONTAINERS 71 1270 IDENTIFY TABLETS, CAPSULES, OR DRUGS 71 PARTICIPATE IN MEETINGS, SUCH AS STAFF MEETINGS, A26 BRIEFINGS, CONFERENCES, OR WORKSHOPS 71 CLEAN PHARMACY FACILITIES K295 71 **RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES** B72 71

A12

GROUP ID NUMBER AND TITLE:GRP042 - PHARMACY INSTRUCTOR PERSONNELNUMBER IN GROUP:6PERCENT OF CLUSTER:1%MAJCOM DISTRIBUTION:ATC (100%)LOCATION:CONUS (100%)LOCATION:CONUS (100%)DAFSC DISTRIBUTION:90550 (67%), 90570 (33%)AVERAGE GRADE:E-5AVERAGE MONTHS IN SERVICE:109AVERAGE MONTHS IN CAREER FIELD:91PERCENT<br/>MEMBERS<br/>PERFORMINGGROUP DIFFERENTIATING TASKSPERCENT<br/>MEMBERS<br/>PERFORMING100

U 14 I	SCORE TESTS	100
D139	PREPARE OR REVISE LESSON PLANS	100
D112	ADMINISTER TESTS	100
D126	DEVELOP TRAINING CONTROL DOCUMENTS, SUCH AS PLANS OF	
	INSTRUCTION (POI) OR SPECIALTY TRAINING STANDARDS (STS)	100
D123	DEMONSTRATE HOW TO LOCATE OR INTERPRET TECHNICAL	
	INFORMATION	100
D138	PREPARE OR CONSTRUCT TRAINING AIDS	100
D147	WRITE TEST QUESTIONS OR CONSTRUCT TESTS	100
D146	WRITE STUDY GUIDES OR WORKBOOKS	100
D125	DETERMINE RESIDENT COURSE TRAINING REQUIREMENTS	67
D122	COUNSEL TRAINEES ON TRAINING PROGRESS	67
D140	PROCURE TRAINING AIDS, CLASSROOMS, OR EQUIPMENT	67
D134	MAINTAIN TRAINING RECORDS, CHARTS, OR GRAPHS	50
D119	CONDUCT SAFETY TRAINING	50
D137	PLAN RESIDENT TRAINING COURSES	50
A40	PREPARE WORK ASSIGNMENTS	50
A18	ESTABLISH PERFORMANCE STANDARDS	50
A26	PARTICIPATE IN MEETINGS. SUCH AS STAFF MEETINGS.	
	BRIEFINGS, CONFERENCES, OR WORKSHOPS	50
D128	DIRECT RESIDENT TECHNICAL TRAINING COURSES	33
872	RESOLVE TECHNICAL PROBLEMS FOR SUBORDINATES	33
D133	EVALUATE TRAINING PROGRESS OF INDIVIDUALS OR TRAINING	
	STATUS OF SECTION	33
D144	WRITE JUSTIFICATIONS FOR TRAINING FACILITIES, EQUIPMENT,	
	PUBLICATIONS, OR MATERIALS	33
B52	DIRECT COMPOUNDING OR PREPACKING OF PHARMACEUTICAL	
	PREPARATIONS	33
B50	COUNSEL PERSONNEL ON PERSONAL OR MILITARY-RELATED MATTERS	33
A29	PLAN OR PREPARE BRIEFINGS	33
D130	EVALUATE INSTRUCTOR PERFORMANCE	33
A7	DETERMINE REQUIREMENTS FOR SPACE, PERSONNEL, OR SUPPLIES	33
AB	DETERMINE WORK PRIORITIES	33
A13	DEVELOP WORK METHODS OR PROCEDURES	33
A16	ESTABLISH OR MONITOR STANDARDS OF PERSONAL HYGIENE AND	
	APPEARANCE OF STAFF	33

