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## THESIS

ANNUAL SCHEDULING OF ATLANTIC FLEET  
NAVAL COMBATANTS

by

Clarke E. Goodman Jr.

March 1985

Thesis Advisor:

R. Kevin Wood

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The model is tested using data from the 1983 Atlantic Fleet schedule for carriers and surface combatants. The data involving 111 ships, 19 major events, 73 separate ship-type requirements, and 44 force weapon system capability requirements yields a set covering problem with 10,723 variables and 228 constraints. This problem is solved on an IBM 3033 AP in 84 seconds of CPU time.

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**Annual Scheduling of Atlantic Fleet  
Naval Combatants**

by

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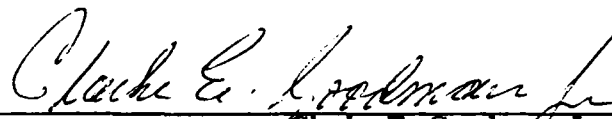
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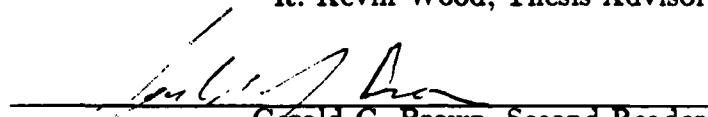
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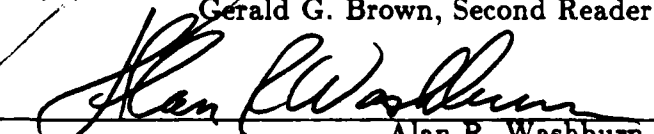
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## ABSTRACT

Employment scheduling is the task of assigning ships to fulfill U. S. Navy commitments at home and abroad. Commitments are events, with fixed start and completion dates, that require specified ship resources. The objective of the employment schedule is to satisfy all event requirements while providing an equitable rotation of ships and an even distribution of workload.

This study provides a mathematical programming model to assist employment scheduling. A set covering formulation of the scheduling problem minimizes deviations from an "ideal" schedule, developed in terms of navy scheduling policy, while satisfying event requirements. An efficient column generation program, using problem-specific column reduction techniques, produces a moderate-sized problem which is then solved as an integer program.

The model is tested using data from the 1983 Atlantic Fleet schedule for carriers and surface combatants. The data involving 111 ships, 19 major events, 73 separate ship-type requirements, and 44 force weapon system capability requirements yields a set covering problem with 10,723 variables and 228 constraints. This problem is solved on an IBM 3033 AP in 84 seconds of CPU time.

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## I. INTRODUCTION

In its broadest sense, fleet readiness is the degree to which the force is ready to carry out its mission to wage prompt and sustained combat at sea. Supporting military strategy involves not only having units properly manned, trained, equipped, and supported, but also deployed to positions from which they may be able to best support U.S. interests and rapidly engage potential enemies....A properly balanced employment schedule is essential to attain high states of readiness, because the individual requirements for maintenance, training, and morale are frequently in competition with each other. [Ref. 1]

Employment scheduling is the process whereby U. S. Navy ships, submarines, aircraft and other units are assigned to major operations, exercises, maintenance periods, inspections and other events. The effectiveness of the employment scheduling process directly influences overall fleet combat readiness. Currently, this process is largely manual requiring several full time scheduling officers and additional personnel at various levels of management. This study develops and implements an optimization model that automates a substantial part of the employment scheduling problem. The model is formulated as a generalized set covering problem and may be applied to a number of independent subsets of the employment scheduling problem. For explanatory purposes, the model is applied to the annual planning schedule for naval combatants of the Atlantic Fleet.

### A. CURRENT PROCEDURES

The Atlantic Fleet Employment Schedule details the day-to-day operations of the 700 to 750 units that comprise the Atlantic Fleet. The schedule is one of the primary methods for managing these fleet assets. Requests for fleet units to

participate in events, referred to as *event requests* in this study, originate from several sources, e.g., Secretary of Defense, Chief of Naval Operations, Type Commanders, Fleet Commanders, Group Commanders, Squadron Commanders, and individual unit commanders. Fleet assets are always in short supply relative to the demands resulting from all event requests. Fleet schedulers are faced with the problem of selecting which event requests will be scheduled and how to most efficiently schedule those events. The size and complexity of this scheduling problem demands the resources of numerous management personnel, e.g., operation and planning staffs, at all levels in the command structure.

Current Navy employment schedules are produced with little computer assistance. The Commander in Chief Atlantic Fleet (CINCLANTFLT) convenes a scheduling conference each quarter. This conference is the culmination of the employment scheduling process and results in publication of a detailed quarterly employment schedule with annual schedule projections. CINCLANTFLT's conference is preceded by Type Commander scheduling conferences. The Type Commander conferences are the working conferences where schedules are developed. At these conferences, rough schedules are proposed, reviewed, discussed, conflicts resolved, and bargains made until a final schedule is selected for submission to CINCLANTFLT. In the overall process, computers are only used to store and retrieve schedule data; they are not used to assist decision-making.

CINCLANTFLT is the overall schedule coordinator. Fleet assets are managed by the Type Commanders who, in turn, delegate part of their management responsibilities to group, squadron and unit commanders. CINCLANTFLT and the operational fleet commander (OPFLT) are primarily

concerned with meeting major operational commitments while Type Commanders and lower levels of command are principally concerned with maintenance, inspections, and training.

## B. PROBLEM SCOPE

The entire employment scheduling problem is formidable. However, because of its structure, the problem can be divided into independent subproblems of manageable size. This study develops a model for the *Combatant Primary Event Schedule* (CPSKED) problem. The derivation of this problem from the overall employment scheduling problem is discussed in this section; the resulting CPSKED problem is defined in detail in Chapter II.

CINCLANTFLT has operational commitments in the home fleet (Second Fleet) and abroad. These commitments result from event requests that have been approved for inclusion in the fleet schedule and are referred to in this study as *primary events*. Primary events include all extended operations and major exercises. These events are the most important and the most demanding events in the fleet schedule. Other events are classified as either *major maintenance events* or *secondary events* and may be viewed as events necessary to support the successful conduct of primary events.

This study focuses on scheduling ships to the CINCLANTFLT primary events. It is assumed that (1) all primary events are fixed in start time and duration, and (2) all primary events are uniformly more important than supporting events. Assumption 1 effectively separates the process of the timing of primary events from the problem of scheduling (assigning) ships to these events. This is a good approximation of current Naval practice since most

commitments are made years in advance without detailed knowledge of future fleet assets, and also because of long-term fixed commitments. Assumption 2 allows assignment of ships to primary events without requiring concomitant scheduling of secondary events, although time must be set aside in a ship's primary event schedule to allow for subsequent scheduling of secondary events. Thus, with the above assumptions the problems of determining which events to schedule and when to schedule them are presumed solved. The remaining problem is to determine which fleet assets should be used to satisfy the primary event requirements while distributing the workload equitably among the ships.

Fleet assets may be divided into the following functional categories: naval combatant units, amphibious units, marine units, support units, submarine units, and aviation units. Within a functional category, unit operational capabilities are similar and units are employed in similar missions. Hence, substitutions within a functional category may be allowed but substitutions across category bounds are not allowed. Primary events may require assets from one or more of these functional categories; however, since substitutions are confined to functional categories, an individual asset requirement for a primary event is dependent on only one functional category. Consequently, the CPSKED model can be developed to generate annual planning schedules for assigning assets from one functional category, naval combatants in this study, to primary events without regard to other functional categories. Primary event scheduling problems considering other functional categories, e.g., amphibious units, aviation units, submarines, or support ships, can be formulated in a manner analogous to the methods presented in this study.

An instance of the CPSKED problem consists of 19 primary events and 111 ships based on 1983 historical data. The primary events may require assets by ship-type and/or weapon system capability. The 19 primary events translate to 73 event/ship-type requirements and 44 force weapon system capability constraints. The goal is to select the best annual planning schedule from all possible candidate schedules.

### C. THE NEED FOR COMPUTER ASSISTANCE

Scheduling decisions directly affect fleet readiness and fleet operational performance.

The optimized peacetime employment schedule which has as its objective maximizing combat readiness should always be the goal and guide. [Ref. 1]

Unfortunately, readiness is a vague measure which cannot be directly optimized. However, computers can be used effectively as management tools to assure that the employment schedule provides the best opportunity to maintain readiness at the highest level possible.

The opportunity to maintain readiness can be measured in terms of efficient utilization of fleet assets. The unnecessary over-employment of fleet assets adversely affects personnel morale and reduces the opportunities for maintenance and training. While over-employment is considered more detrimental to fleet readiness, under-employment results in deficiencies in operational experience with a consequent reduction in overall readiness. Thus, the effect of either over-employment or under-employment of fleet assets is a reduction in fleet readiness. In addition, assignment of a suboptimal mix of forces and capabilities to perform an operational mission or major exercise will result in degraded performance and,

in the extreme, may result in failure to achieve the objectives of the mission or exercise.

Navy employment schedules have been successfully produced for years without the assistance of computers or computer models. Furthermore, because of the unpredictable nature of ships and navy operations, it is unlikely that computer models will ever be sufficiently sophisticated to replace fleet schedulers. Computer models can, however, become valuable tools to assist fleet schedulers. Computer models may be used to speed up the process of generating a schedule and conduct "what-if" analysis on a schedule proposal. Additionally, an optimization model can provide a method of measuring the relative merit of different schedule proposals.

Currently, there exist no concrete methods for judging the acceptability of a proposed schedule. Experienced schedulers have an intuitive feeling, based on Navy policy and guidelines, about the merit of a proposed schedule. The mathematical modeling process requires that the scheduler's intuition be replaced by concrete rules and measurable criteria, yielding an analytic framework for comparing proposed schedules. Thus, the modeling process provides additional insight into the scheduling problem and results in a standardized method for evaluating a proposed schedule. The ability to critically evaluate and compare alternative proposals is potentially the greatest management tool to be gained from automating the scheduling process through the use of an optimization model.

#### D. CPSKED SOLUTION STRATEGY

CPSKED is an optimization scheduling tool developed and implemented as a set covering model. "Optimization" increases the model's power as a decision

support system and "set covering" provides model flexibility and precision. Large-scale set covering models, despite their advantages, are generally considered difficult or impossible to solve. This section provides the rationale, based on modeling concepts and experience gained from prior research, for selecting this approach to solve the primary event scheduling problem.

Because of their combinatorial nature, scheduling problems are difficult to solve optimally. Consequently, many suboptimal, heuristic techniques have been developed for attacking scheduling problems. However, optimization should be preferred over suboptimal techniques because optimal solutions provide a proper reference for judging the acceptability of all alternative schedules. Geoffrion and Powers [Ref. 2] have stated the need for optimization:

The problem is not that optimization capability is needed to cope with the staggering number of alternatives...although this is important. It is not that optimization capability is needed to resolve the cost trade-offs inherent in planning, although this too is important. It is not even that managers would rather have the best answers possible from their planning support systems, although certainly this is compelling. Rather, the crux of the matter is that optimization capability is needed to permit reliable comparisons between different runs of the model.

Therefore, the goal of this study is to develop a model and solution techniques that reliably provide optimal solutions to the CPSKED problem.

Scheduling problems can frequently be viewed as selection models, e.g., route selection, crew selection, etc. In the CPSKED problem, a set of individual ship schedules must be selected such that demands for ship-types and weapon system capabilities required by different events are satisfied. Selection problems may be formulated as set covering or set partitioning problems. In terms of a scheduling problem, the objective of a set covering model is to select a minimum cost set of schedules such that all demands for service are at least minimally

satisfied or "covered." When the problem constraints are stated as equalities, i.e., demands must be satisfied exactly, the problem is referred to as a "set partitioning" or "equality constrained set covering" problem. The CPSKED problem is formulated here as a set covering problem with certain generalizations.

In the CPSKED problem, variables correspond to individual ship schedules and constraints correspond to primary event requirements. Event requirements are stated in terms of force composition (ship-types) and force weapon system capabilities. The basic development of the model is discussed in Chapter III.

Set covering problems represent a class of integer programming problems which is simple in concept. Unfortunately, like most integer programming problems, set covering problems are quite difficult to solve. However, recent advances in solution techniques have made possible the solution of large problems. (See Bausch [Ref. 3] for a survey of these computational advances.) Brown, Graves, and Ronen [Ref. 4] have applied the set partitioning model to a crude oil ocean tanker scheduling problem. Their large-scale problems (74 constraints and greater than 7,000 binary variables) were typically solved in less than one minute of IBM 3033 CPU time. Their success is based on the X System [Ref. 5] which is an advanced general purpose optimization system. Since this system is available at the Naval Postgraduate School, it is employed as the solver for the CPSKED set covering problem.

The set covering approach allows many of the real-world modeling constraints to be included in problem generator versus the problem solver. This allows for flexible and precise modeling. Essentially, the problem generator generates columns of the integer programming constraint matrix, each of which corresponds to a feasible schedule. As Bausch [Ref. 3] states "The art of



formulating practical set covering problems lies in the schemes used for column generation." Details of the problem generation scheme are given in Chapter IV.

The development of this model requires a method for evaluating each ship schedule in terms of the employment scheduling objectives. Commercial ship scheduling and/or routing models typically address distances, speeds, profits, capacities, etc. The CPSKED problem is concerned with more abstract military objectives, readiness and operational effectiveness. Appropriate surrogate objectives that provide the best opportunity to maximize the real, but abstract, objective are often used both in modeling and in reality. CINCLANTFLT's scheduling policy guidelines are in fact surrogate objectives designed to provide each unit the best opportunity to maximize the real objective, combat readiness. Precedence for the use of surrogate objectives in modeling also exist. Sibre [Ref. 5] employs surrogate objectives in place of abstract military objectives in his study of a U. S. Coast Guard ship scheduling problem. In that study, Sibre used a quadratic assignment model with morale-related objectives in terms of "away from home port time", "balanced workload", and "maximum single cruise duration." In this study, military objectives are developed in terms of scheduling policies as they relate to fleet readiness (see Chapter II) and are implemented using techniques based on goal programming methods [Ref. 6].

#### E. THESIS OUTLINE

This study presents a set covering optimization model for solving the CPSKED problem. In Chapter II, the problem is defined in detail and measures of effectiveness are developed. Chapter III develops the set covering solution method. The method used to generate the problem is described in Chapter IV. In Chapter V, the model is implemented using data from the 1983

CINCLANTFLT schedule; the results are then compared with the actual 1983 CINCLANTFLT schedule. Conclusions and recommendations are summarized in Chapter VI.

## II. PROBLEM DEFINITION

Industrial production problems are often concerned with maximizing productivity subject to constrained resources. The Navy employment scheduling problem closely parallels the industrial problem, i.e., the Navy is concerned with maximizing national defense subject to constrained fleet resources. Analysis of an industrial production problem requires a working knowledge of the company's management goals and procedures; similarly, analysis of the Navy employment scheduling problem requires a knowledge of the Navy's management goals and procedures. This chapter provides a brief background in Navy management and planning concepts. The insight provided by this background information is used to isolate a moderate-sized, independent subproblem (CPSKED) from the overall scheduling problem and to develop specific measures of effectiveness for this subproblem.

### A. NAVY MANAGEMENT AND PLANNING CONCEPTS

Navy management and planning concepts are contained in NWP-1 [Ref. 1], NWP-7 [Ref. 7], and Atlantic Fleet Regulations [Ref. 8]. The background provided in this section is divided into the following four areas: management and control of operating forces; employment schedule events; fleet assets and employment cycles; and planning policy.

#### 1. Management and Control of Operating Forces

Navy organization distinguishes between two types of control for its operating forces: administrative control (ADCON) and operational control

(OPCON). Administrative control is concerned with training, maintenance, and readiness while operational control is concerned with conducting naval operations and exercises. All Navy operating forces are assigned to either the Atlantic or Pacific Fleet Commanders for administrative control. The Fleet Commanders normally delegate administrative control to Type Commanders. Operational control is exercised by Unified Commanders (CINCs) and is normally delegated through Naval Component Commanders (FLTCINCs) to Operational Fleet Commanders (OPFLT) or Type Commanders.

Operational control of an Atlantic Fleet unit is transferred to CINCUSNAVEUR or CINCPACFLT when the unit is operating away from the home fleet. Operational control of units operating in the home fleet is normally delegated to COMSECONDFLEET, OPFLT in the Atlantic. Administrative control of Atlantic Fleet units is delegated to the Type Commanders: COMNAVSURFLANT for surface ships, COMNAVAIRLANT for aircraft carriers and air squadrons, COMSUBLANT for submarines, and FMFLANT for marine units.

The Atlantic Fleet Employment Schedule provides detailed information on the utilization and status of naval forces. The schedule is published quarterly and consists of a detailed quarterly schedule and an annual planning schedule. The detailed quarterly schedule contains all tasks and activities to be conducted by fleet units and is directive in nature. The annual planning schedule contains only major activities and is informative in nature. The quarterly schedule must account for every day in the quarter for each unit; the annual planning schedule need not account for each day in the year.

The Employment Schedule is a primary management tool for both planning and control of fleet units. As administrative commanders, the Type

Commanders develop the major portions of these schedules. CINCLANTFLT coordinates, approves, and promulgates the schedule. This study is concerned with the annual planning schedule.

## 2. Employment Schedule Events

The tasks and activities contained in the Employment Schedule are broken down into 27 categories which are further subdivided into specific employment terms (EMPTERMs). A complete description of categories and terms may be found in NWP-7 [Ref. 12]. In this study, the term "event" is used to refer to a collection of EMPTERMs related to the same task. Events are categorized as either primary events, major maintenance events, or secondary events.

Primary events consist of extended operations and major exercises. These events are the backbone of the schedule. Primary events result from fleet operational commitments, e.g., commitments to deploy a battle group to the Indian Ocean, or commitments to participate in a specific NATO exercise. These events are fixed in time, i.e., they have fixed start and completion times.

Major maintenance events, e.g., construction, conversion, overhaul, etc., are dependent on shipyard availability and ship cycles. These events are generally scheduled independently of all other events. Units scheduled for major maintenance events are not considered available for primary events.

Secondary events include the remaining events associated with maintenance, training, inspections and other individual unit events. Secondary events may be viewed as preparation and support for the primary events. These events are generally scheduled not to conflict with the primary events.

This study develops and implements a method for producing annual planning schedules for the primary events. Non-operational periods resulting from major maintenance events are presumed known and sufficient time is set aside in the primary event schedule to permit subsequent scheduling of secondary events.

### 3. Fleet Assets and Employment Cycles

Fleet assets are classified in functional categories as combatant ships, amphibious ships, service ships, submarines, aircraft units, fleet marine units, training units, and shore support units. Within each functional category, unit operational requirements are similar; consequently, units may exchange roles within certain limits, e.g., a frigate may be able to fill the a requirement for a destroyer. Capabilities of units in different functional categories are radically different with respect to primary events and unit substitution across functional boundaries is not acceptable.

Fleet assets are further classified as either COR (Command Operationally Ready) or CNOR (Command Not Operationally Ready). COR units are capable of participating in "...operational tasks which contribute to the effective accomplishment of the FLTCINC's responsibilities. Commands that are CNOR are assigned to the OPCON of the Type Commander who is responsible for conducting the training and maintenance required for the unit to attain COR status." Only COR assets can be assigned to primary events. A fleet unit's status is primarily dependent on its employment cycle. The ship employment cycle is defined in NWP-1 [Ref. 1] and consists of the following phases: the new construction or overhaul phase, the operational phase, and the refit phase. A new cycle begins each time the ship enters overhaul. A ship is COR only during the operational phase.

The operational phase consists of four periods: the ready period, the preparation for overseas movement (POM) period, the deployed period, and the post deployment leave period. During the ready period, the ship will be under the operational control of COMSECONDFLEET and participate in home fleet operations and exercises. During the POM and post deployment leave periods the ship remains in its home port. Any period in which the ship operates away from home port for more than eight weeks is considered a deployed period.

4. Schedule Planning Policy

Schedule planning policy is described in Atlantic Fleet Regulations [Ref. 8]. The stated objective for CINCLANTFLT policy is to "...maintain the Fleet at the highest level of readiness for: (1) Operations in the Atlantic; and (2) to ensure that individual units are fully ready for projected employment when deployed." This policy establishes "...firm scheduling criteria to provide for basic type training, allow for adequate ship maintenance, and ensure reasonable time in home port." Those policy guidelines that are pertinent to this study are summarized below:

- a. Normally, not more than one third of the time between overhauls shall be committed to deployments.
- b. Ten days per quarter shall be available to each ship for the conduct of individual ship training.
- c. Following extended operations, ships will be scheduled for a period of 15-30 days post deployment leave.
- d. Ships will normally be assigned 20 working days of upkeep per quarter.
- e. Ships scheduled for extended operations will be scheduled for a POM period of three to four weeks duration just prior to deployment.
- f. Ships in the operational phase will normally be scheduled for an optimum of 30 operating (at-sea) days per quarter.
- g. To the extent possible, employment schedules will provide each ship an average of 40 percent time in home port between overhauls.

## B. THE CPSKED PROBLEM

The overall employment scheduling problem involves scheduling primary, secondary, and major maintenance events for all operating forces in the Atlantic Fleet. Several independent subproblems may be identified in the overall employment scheduling problem. Divisions can be made in terms of fleet assets and event types. The CPSKED problem is an example of one of the possible independent subproblems.

### 1. Division by Fleet Assets

As mentioned earlier in this chapter, fleet assets include a wide variety of units performing very different functions. With respect to primary event scheduling, each of these functional categories is independent since a unit in one functional category cannot perform the mission of a unit in a different category. In primary event scheduling, mission capability is the primary consideration and the primary event scheduling problem can be divided into subproblems by functional category.

### 2. Division by Event Types

Major maintenance events are dependent on a unit's employment cycle and are scheduled based on shipyard availability and optimum maintenance cycles. Major maintenance schedules are developed prior to scheduling other events. Units scheduled for major maintenance become non-operational (CNOR) assets; thus, the effect of scheduling major maintenance is to limit the quantity of available operational assets for subsequent primary event employment scheduling.

Primary events are the "end products" of all fleet activity during peacetime and receive the highest priority when scheduling operational fleet assets. Primary event requirements cannot be satisfied by CNOR assets.



Secondary events are scheduled by individual units after primary event requirements have been satisfied. Secondary events are unit maintenance, training, and exercise events necessary to maintain unit readiness to support fleet operations.

Division of the overall scheduling problem by event types leads to a hierarchical ordering of the overall scheduling problems. First, solve the major maintenance scheduling problem and determine operational unit availability. Second, solve the primary event scheduling problem. Third, solve the secondary event scheduling problem using the remaining unscheduled time.

### 3. Primary Event Scheduling Problems

Primary event scheduling problems exist for each of the functional categories. For model development, the combatant functional category is used (thus, CPSKED for Combatant Primary Schedule); however, the resulting model may be adapted to any of the remaining functional categories.

The two major assumptions underlying primary event scheduling problems are: (1) the major maintenance schedule is known, and thus, operational asset availability is also known, and (2) the primary events are commitments that are fixed in start time and duration. The problem then becomes one of optimally assigning operational assets to satisfy primary event requirements.

### C. MEASURES OF EFFECTIVENESS (MOEs)

Optimization implies the existence of a measurable criterion that is to be maximized or minimized. In the overall employment scheduling problem the stated objective is to "maintain the highest level of readiness." In recognition of

the fact that readiness is a difficult entity to measure. Navy policy defines the following as significant factors supporting fleet readiness: effective deployment of forces, maintenance, training, and personnel morale.

In the broad sense, effective deployment of forces means satisfying the primary event requirements. Decisions to commit forces to operations and exercises at home and abroad are made at the highest levels with careful consideration for their contribution to overall military readiness. Thus, effective deployment of forces is accomplished by prescribing the primary event requirements, in terms of force composition and capability, which are then converted to problem constraints. These constraints must be satisfied at the sacrifice of the remaining factors.

The remaining three major factors, maintenance, training, and personnel morale, are difficult to measure directly, and hence, more concrete MOEs that provide the opportunity to achieve these criteria are sought. The CINCLANTFLT scheduling policies described earlier in this chapter are guidelines or goals designed to maximize the opportunity for each unit to achieve the highest degree of readiness in maintenance, training, and personnel morale.

During the operational phase, CINCLANTFLT policy states that 20 working days per quarter should be assigned for maintenance upkeep. For the CPSKED problem, this implies that at least one third of the home fleet time should be reserved for in-port upkeep.

To maintain training readiness, CINCLANTFLT policy states that ten days per quarter should be provided for each ship to conduct individual ship training (ISE). ISE periods are considered secondary events and not scheduled in CPSKED; however, the CPSKED solution should reserve sufficient home fleet at-sea time to satisfy this requirement.

The major factors affecting personnel morale are family separation and crew liberty. To ensure family separation is not excessive and crew liberty is adequate, CINCLANTFLT policy establishes the following guidelines: no more than one third of the time between overhauls should be deployed time; deployments will be followed by a post deployment leave period; and ships in the operational phase should be scheduled for no more than 30 days at-sea per quarter.

A schedule that provides the optimal amount of home port time for training, morale, and maintenance, the optimal amount of home fleet underway exercise time for training, and an equitable deployment rotation of ships will provide the best opportunity to achieve the CINCLANTFLT goals for readiness. Based on this observation, a measurable MOE can be constructed from the CINCLANTFLT policy guidelines.

The approach is a *goal-programming* technique. Policy statements are used to derive ideal *target* times, or goals, for deployment time, home fleet at-sea time, and deployment rotation time. Home fleet time consists of the operational phase time less deployment time. Home port time is the home fleet time less the home fleet at-sea time. Assuming all constraints can be satisfied, the objective becomes: minimize the deviations from the ideal target times and the single MOE is a function of the deviations from the target times. If some of the constraints cannot be satisfied, constraint violation penalties, discussed in the next chapter, are included in the objective.

This objective captures the intent of the CINCLANTFLT policy guidelines; however, it cannot measure many of the intangible factors that must be considered when developing an employment schedule. Neither can the intangible

factors always be included as problem constraints. On the other hand, a human scheduler cannot possibly evaluate all scheduling alternatives to determine an optimum schedule. A human scheduler is required to ensure "all" criteria are satisfied; the optimization model is required to ensure the resulting schedule is the "best" schedule in terms of the established criteria.

The CPSKED problem may now be stated as follows: Generate an annual planning schedule for all carriers and surface combatants that minimizes the deviations from the fleet's ideal schedule (specified by target deployment time, home fleet at-sea time, and deployment rotation time) while satisfying, as best possible, all primary event requirements.

### III. MODEL DESCRIPTION

This chapter presents the rationale for modeling the CPSKED problem as a set covering problem. The set covering model and generalizations are discussed and the CPSKED model is developed as an elastic set covering model. The objective function costs and penalties are developed in terms of the CINCLANTFLT policy described in the previous chapter.

#### A. MODEL SELECTION

Many types of scheduling problems may be solved as set covering or set partitioning problems. The basic formulation is straightforward; however, for practical problems, these formulations typically result in thousands of variables and are considered difficult to solve optimally. For this reason, approximate heuristic methods have been used extensively in solving these problems. Fortunately, a sophisticated large-scale mixed integer linear programming solver, the X System [Ref. 9], permits the efficient solution of many large-scale problems. Bausch [Ref. 3] employed the X System on test problems consisting of several hundred constraints and thousands of variables in his survey of computational techniques for solving large-scale set covering problems; the results were quite favorable. The crude oil tanker problem, Brown, Graves, and Ronen [Ref. 4], in which columns represent possible ship routes and the object is to select the least cost set of routes, contained thousands of variables and was solved using the X System in less than one minute of IBM 3033 CPU time.

Official Navy policy states that "The optimized peacetime employment schedule which has as its objective maximizing combat readiness should always

be the goal and guide." [Ref. 1] Thus schedule optimization is a Navy goal. The existence of a sophisticated, proven, large-scale solver allows formulation of the CPSKED problem as a set covering problem with high expectation of achieving optimal solutions.

## B. THE SET COVERING MODEL

Set covering models formulated as integer linear programs have been known and proposed for practical applications for many years. The standard formulation is:

$$\begin{aligned} \min \quad & \sum_{j=1}^J c_j x_j \\ \text{s.t.} \quad & \sum_{j=1}^J a_{ij} x_j \geq b_i \quad i=1, \dots, I \\ & x_j \in \{0,1\} \quad j=1, \dots, J \end{aligned}$$

where

$$a_{ij} \in \{0,1\}, \text{ and } b_i > 0 \text{ and integer.}$$

In this formulation, a minimum cost set of columns from the constraint matrix must be chosen such that that each constraint is satisfied, i.e., "covered" at least  $b_i$  times.

In many practical applications, the columns may be partitioned into sets where only one column per set is allowed. For example, a set may consist of all possible schedules for a single ship and exactly one of the schedules in the set must be selected. If there are  $K$  such sets,  $S_1, \dots, S_K$ , the model may be generalized to admit only one column per set in the final solution. This is accomplished by adding the following constraints:

$$\sum_{j=1}^J \delta_{kj} x_j = 1 \quad k=1, \dots, K$$

where

$$\delta_{kj} = \begin{cases} 1 & \text{if } j \in S_k \\ 0 & \text{otherwise.} \end{cases}$$

The standard formulation may be generalized to admit ranges on the constraints. This generalized set covering problem is:

$$\begin{aligned} \min \quad & \sum_{j=1}^J c_j x_j \\ \text{s.t.} \quad & \sum_{j=1}^J \delta_{kj} x_j = 1 \quad k=1, \dots, K \\ & b_i^- \leq \sum_{j=1}^J a_{ij} x_j \leq b_i^+ \quad i=1, \dots, I \end{aligned}$$

where

$$b_i^+ \geq b_i^- > 0.$$

Note that equality constrained set covering problems, i.e., set partitioning problems, can be formulated this way by setting  $b_i^+ = b_i^-$  for all  $i$ .

Efficient, reliable solution of set covering models is difficult. The X System is an advanced general purpose large-scale optimization system with special features for solving integer and mixed-integer models. This system employs "elastic" programming techniques [Ref. 10]. Elastic programming assumes that all constraints may be violated at a cost. This technique allows the feasible region to be "stretched," subject to penalty costs, and generally results in more rapid convergence to an optimal integer solution. In an elastic formulation, feasible solutions always exist; the objective, then, is to find a feasible solution that minimizes both the original objective and the sum of the elastic penalties.

The elastic formulation of the generalized set-covering problem is:

$$\begin{aligned} \min \quad & \sum_{j=1}^J c_j x_j + \sum_{k=1}^K (p_k^- s_k^- + p_k^+ s_k^+) + \sum_{i=1}^I (p_i^- s_i^- + p_i^+ s_i^+) \\ \text{s. t.} \quad & 1 - s_k^- \leq \sum_{j=1}^J \delta_{kj} x_j \leq 1 + s_k^+ \quad k=1, \dots, K. \\ & b_i^- - s_i^- \leq \sum_{j=1}^J a_{ij} x_j \leq b_i^+ + s_i^+ \quad i=1, \dots, I. \\ & x_j \in \{0,1\} \quad j=1, \dots, J \\ & s_k^- \geq 0, s_k^+ \geq 0, \text{ and integer} \quad k=1, \dots, K \\ & s_i^- \geq 0, s_i^+ \geq 0, \text{ and integer.} \quad i=1, \dots, I \end{aligned}$$

where

$p_k^+, p_i^+$  = upper constraint violation penalties

$p_k^-, p_i^-$  = lower constraint violation penalties

$b_i^+$  = upper constraint limit

$b_i^-$  = lower constraint limit.

### C. CPSKED PROBLEM FORMULATION

The CPSKED problem is formulated as a generalized elastic set covering problem using the following notation:

Indices:

- |                   |  |
|-------------------|--|
| $k = 1, \dots, K$ | (rows) constraints requiring that one schedule column be selected for each ship, |
| $i = 1, \dots, I$ | (rows) event/ship-type requirements,   |
| $l = 1, \dots, L$ | (rows) event/ weapon system capability requirements,                             |



$j = 1, \dots, J$	(columns) each representing an individual ship schedule,
$p = 1, \dots, P$	primary schedule events,
$q = 1, \dots, Q$	ship-types,
$w = 1, \dots, W$	weapon system types,
$S_k$	index set identifying all schedule columns belonging to ship $k$ ,
$R_p$	index set identifying all event/ship-type requirements belonging to event $p$ ,
$R_q$	index set identifying all event/ship-type requirements requiring ship-type $q$ ,
$V_p$	index set identifying all weapon system capability requirements belonging for event $p$
$V_w$	index set identifying all weapon system capability requirements requiring weapon system type $w$ .

Data:

$c_j, j \in S_k$	cost of schedule $j$ for ship $k$ .
$\delta_{kj}, j \in S_k, k = 1, \dots, K$	1 if schedule $j$ is for ship $k$ ; 0 otherwise,
$a_{ij}, j \in S_k, i \in R_p \cap R_q$	1 if schedule $j$ assigns ship $k$ to event $p$ as ship-type $q$ ; 0 otherwise,
$\lambda_{lj}, j \in S_k, l \in V_p \cap V_w$	1 if ship $k$ has weapon system $w$ ; 0 otherwise,
$b_i^-, i \in R_p \cap R_q$	minimum number of ships of type $q$ required for event $p$ ,

$b_i^+, i \in R_p \cap R_q$	maximum number of ships of type $q$ allowed for event $p$ ,
$b_l^-, l \in V_p \cap V_w$	minimum number of weapon systems of type $w$ required for event $p$ ,
$b_l^+, l \in V_p \cap V_w$	maximum number of weapon systems of type $w$ allowed for event $p$ ,
$p_k^-, k = 1, \dots, K$	penalty for not scheduling ship $k$ ,
$p_k^+, k = 1, \dots, K$	penalty for assigning more than one schedule to ship $k$ ,
$p_i^-, i \in R_p \cap R_q$	per unit penalty for assigning too few ships of type $q$ to event $p$ ,
$p_i^+, i \in R_p \cap R_q$	per unit penalty for assigning too many ships of type $q$ to event $p$ ,
$p_l^-, l \in V_p \cap V_w$	per unit penalty for assigning too few weapon systems of type $w$ to event $p$ ,
$p_l^+, l \in V_p \cap V_w$	per unit penalty for assigning too many weapon systems of type $w$ to event $p$ .

Decision Variable:

$x_j$	1 if schedule $j$ is selected; 0 otherwise.
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Logical Variables:

$s_k^+, k = 1, \dots, K$	greater than 1 if more than one schedule is selected for ship $k$ ; 0 otherwise,
$s_k^-, k = 1, \dots, K$	1 if no schedule is selected for ship $k$ ; 0 otherwise,
$s_i^+, i = 1, \dots, I$	amount by which $b_i^+$ is violated,

- $s_i^-$ ,  $i = 1, \dots, I$       amount by which  $b_i^-$   
 is violated,
- $s_l^+$ ,  $l = 1, \dots, L$       amount by which  $b_l^-$   
 is violated,
- $s_l^-$ ,  $l = 1, \dots, L$       amount by which  $b_l^-$   
 is violated.

Formulation:

$$\begin{aligned}
 \min \quad & \sum_{j=1}^J c_j x_j + \sum_{k=1}^K (p_k^- s_k^- + p_k^+ s_k^+) + \sum_{i=1}^I (p_i^- s_i^- + p_i^+ s_i^+) + \sum_{l=1}^L (p_l^- s_l^- + p_l^+ s_l^+) \\
 \text{s. t.} \quad & 1 - s_k^- \leq \sum_{j=1}^J \delta_{kj} x_j \leq 1 + s_k^+ \quad k = 1, \dots, K \\
 & b_i^- - s_i^- \leq \sum_{j=1}^J a_{ij} x_j \leq b_i^+ + s_i^+ \quad i = 1, \dots, I \\
 & b_l^- - s_l^- \leq \sum_{j=1}^J \lambda_{lj} x_j \leq b_l^+ + s_l^+ \quad l = 1, \dots, L \\
 & x_j \in \{0,1\} \quad j = 1, \dots, J
 \end{aligned}$$

In words, the model is interpreted as: "Choose the minimum cost set of ship schedules such that one schedule per ship is included in the set and most (ideally all) event requirements are satisfied." To produce meaningful planning schedules, the costs and penalty structures are critical to the model. These topics are the subject of the next two sections.

#### D. SCHEDULE COSTS

This section details the computation of the costs for individual ship schedules, i.e., the  $c_j$  values of the CPSKED model. The objective for the CPSKED model is to satisfy the event requirements while providing an equitable rotation of the ships between deployed and home fleet status and providing an

even distribution of the home fleet workload. This objective is decomposed into the following three components based on CINCLANTFLT policy goals:

1. Achieve an ideal time between successive deployments for an individual ship.
2. Maintain an ideal ratio of a ship's deployment time to between overhaul time.
3. Maintain an ideal ratio of a ship's home fleet sea time to home fleet total time.

The first two objectives replace the "equitable rotation" requirement while the third replaces the "even workload" requirement.

Under the model assumptions, an employment schedule that satisfies the event requirements while achieving the ideal times and ratios specified is considered an ideal schedule. Given the ship assets and event requirements for the Atlantic fleet, the likelihood of achieving an ideal schedule is extremely small. To obtain a schedule as close as possible to the ideal, a cost structure measuring the deviations from the ideal schedule is imposed on the problem. The following targets are established for all ships:

- $T_1$  time (in days) between deployments,
- $\tau_2$  target ratio of deployed days to between overhaul days,
- $T_2$  deployment time (in days) required to achieve ratio  $\tau_2$ ,
- $\tau_3$  target ratio of home fleet sea days to total home fleet days,
- $T_3$  home fleet sea time (in days) required to achieve ratio  $\tau_3$

Costs  $C_{1j}$ ,  $C_{2j}$ , and  $C_{3j}$ , with respect to a particular schedule  $j$  are then defined in terms of the targets as follows:

$$C_{1j} = \begin{cases} 0.1 \times (\text{deviation above } T_1) \\ 1.0 \times (\text{deviation below } T_1), \end{cases}$$

$$C_{2j} = \begin{cases} 1.0 \times (\text{deviation above } T_2) \\ 0.1 \times (\text{deviation below } T_2), \end{cases}$$

$$C_{3j} = \begin{cases} 1.0 \times (\text{deviation above } T_3) \\ 0.25 \times (\text{deviation below } T_3). \end{cases}$$

The costs here are functions of deviation in days from the target. In terms of CINCLANTFLT policy, it is more costly to over-employ a unit rather than under-employ a unit. Consequently, costs are relatively reduced when they reflect under-employment of a unit, i.e., more time between deployments, less deployed time, or less home fleet sea time.

The *linear cost* of a schedule  $j$  is defined to be the sum of the three cost functions :

$$C_j = C_{1j} + C_{2j} + C_{3j}.$$

This column cost is intuitively appealing since it can be viewed as a measure of the total deviation in days from an ideal schedule for a particular ship. The sum of the linear costs over all ships indicates a measure of the deviation in days for the fleet employment schedule from an ideal schedule.

Frequently there will be insufficient assets of a given ship-type to satisfy the event requirements. When this occurs, ships of a different type are generally substituted to satisfy the shortfall. The acceptability of ship substitutions depends on the mission requirements for the given event. In this model, substitutions are allowed at an increased cost. Acceptable substitutions are part of the event input data, e.g., for a given event it may be acceptable to substitute an FFG for a DDG with an acceptability factor of 0.8. The acceptability factor is a measure of how well the substituting ship can perform the duties of the

required ship for the particular event and lies in the range (0,1]. The acceptability factor is used to adjust the linear cost of a schedule column containing substitution assignments. If there are no substitutions, the acceptability factor is considered to be 1.0 and the linear cost for the column is as described above. If there are substitutions, then the linear column cost is divided by the average of the acceptability factors for the events contained in the schedule column. Then, for two similar columns, one with substitutions and one without, the costs of the column with substitutions will be greater with the amount of the difference a function of the acceptability of the substitution. This procedure allows the model to discriminate between substitutions and primary assets and keeps substitutions to a minimum level.

Though appealing, the linear cost, adjusted for substitutions, may result in poor decisions if used directly in the model. The problem is illustrated by the following example:

Suppose ships A and B have schedules with costs of 50 and 50 respectively. If ship A and B also have schedule columns with costs 0 and 100 respectively which satisfy the same combined set of event requirements, then the model will not differentiate a preference between the first cover (cost 100) or the second cover (cost 100). Part of the scheduling objective is to distribute the workload equitably over all fleet assets, hence, when costs are equal, the model should be capable of selecting the cover that distributes the costs over the most ships.

To avoid this problem, the squares of the adjusted linear costs are used in the model. This cost allows the model to resolve ties by spreading the cost over the greater number of ships.

All components of a ship's column cost are computed with regard to the ship's current employment cycle. This requires a knowledge of the following historical information for each ship:

- $D_1$  total days in the current operational phase,
- $D_2$  total deployed days in the current operational phase,
- $D_3$  total home fleet sea days in the current operational phase.
- $D_4$  last deployment completion date.

The cutoff date for this information is the last day prior to the model planning period. If a ship has not deployed since beginning its operational phase, its last deployment completion date is set to the date the ship last completed overhaul or was commissioned.

Column cost computation is described in the following equations:

Terms:

- $c_j$  model column cost,
- $C_j$  linear column cost,
- $C_{1j}$  time between deployment cost,
- $C_{2j}$  deployment cost,
- $C_{3j}$  home fleet sea cost,
- $\alpha_{1j}$  substitution acceptability factor,
- $\bar{\alpha}_j$  column average acceptability factor,
- $t_1$  time between deployments,
- $t_{2i}$  deploy time for event  $i$ ,
- $t_{3i}$  home fleet sea time for event  $i$ ,
- $T_1$  time between deployment target,
- $T_2$  deploy time target,
- $T_3$  home fleet sea time target,
- $r_2$  deploy time target ratio,
- $r_3$  home fleet sea time target ratio,
- $D_1$  starting total days in operational phase,
- $D_2$  starting total deployed days,
- $D_3$  starting total home fleet sea days,
- $D_4$  last deployment completion date,
  
- $d_1$  total days in operational phase,
- $d_2$  total deployed days,
- $d_3$  total home fleet sea days,
- $d_4$  last deployment completion date,

- $N$  ship non-operational days for the planning period (generally overhaul periods),
- $X$  slack operating days for ship-type training and individual ship exercises.

Counters:

$$d_1 = D_1 + 365 - N$$

$$d_2 = D_2 + t_{2i}$$

$$d_3 = D_3 + t_{3i}$$

Targets:

$$T_1 = 360 \quad (\text{may be varied for each ship-type})$$

$$T_2 = \tau_2 d_1$$

$$T_3 = \tau_3 (d_1 - d_2)$$

Cost formulas:

$$C_{1j} = \begin{cases} 0.1(T_1 - t_1) & \text{if } T_1 \geq t_1, \\ t_1 - T_1 & \text{if } T_1 < t_1, \\ 0 & \text{if event is in progress at the beginning} \\ & \text{of the planning period.} \end{cases}$$

$$C_{2j} = \begin{cases} T_2 - d_2 & \text{if } T_2 \geq d_2, \\ 0.1(d_2 - T_2) & \text{if } T_2 < d_2. \end{cases}$$

$$C_{3j} = \begin{cases} T_3 - d_3 & \text{if } T_3 \geq d_3, \\ 0.25(d_3 - T_3) & \text{if } T_3 < d_3. \end{cases}$$

$$\bar{\alpha}_j = \frac{\sum_{i: \alpha_{ij} \neq 0} \alpha_{ij}}{\sum_i \alpha_{ij}}$$

$$C_j = (C_{1j} + C_{2j} + C_{3j}) / \bar{\alpha}_j$$

$$c_j = C_j^2$$



## E. PENALTIES

In the elastic formulation of the model, penalties can be categorized as either model disruption penalties or goal violation penalties. When violation of an inelastic constraint has no physical interpretation, the penalty for violating the constraint is a model disruption penalty; these penalties should be sufficiently small to allow reasonable relaxation of the feasible region, yet great enough to enforce the constraint in the final solution. When a constraint can be violated at a cost in the final solution, the constraint is actually a goal and the penalty is a goal violation penalty.

In the CPSKED problem, the first set of constraints require that exactly one schedule column be selected for each ship. The second set of constraints requires that the correct force composition be assigned for each event. The third set of constraints requires that correct set of weapon system capabilities is assigned for each event. The associated ranges and penalties for these sets of constraints are assessed separately.

### 1. Ship-Schedule Constraints

Since exactly one schedule is desired for each ship, the upper and lower ranges on the ship-schedule constraints are both set to one. Violation of the upper range implies that a ship would receive more than one schedule for the planning period. A ship cannot be employed in different locations simultaneously; hence, the upper range must not be violated in the final solution. The penalty then is a model disruption penalty that increases problem elasticity while enforcing the upper range on the constraint. A ship schedule cost is measured in terms of days deviation from an ideal ship schedule. Schedule costs beyond a certain limit, typically 200-300 days deviation, would be

counterproductive to maintaining a high state of combat readiness. An upper bound on this limit of 1000 days deviation is used to establish the model disruption penalty. The CPSKED objective function is in terms of days deviation squared, thus the penalties must also be in days deviation squared and the resulting penalty is  $1.0 \times 10^6$  days deviation squared. Any combination of columns for a particular ship will cost more, including penalty, than any single column for the ship and consequently, multiple schedules will not be selected in any optimal solution.

Violation of the lower range on a ship-schedule constraint corresponds to not scheduling that ship. The lower penalty, then, should be the price at which it is acceptable to allow the ship to remain idle throughout the planning period. In the CPSKED model, the "idle" price is computed for each ship, this price is equivalent to the column cost for a "do nothing" column. The "idle" price squared is then used as the penalty for violating the lower range of the ship-schedule constraints.

## 2. Event Requirement Constraints

In the CPSKED model, the events are CINCLANTFLT commitments and the event requirement constraints can be interpreted as goals to meet those commitments. It may not be possible to meet these goals at any reasonable cost. The penalties associated with these constraints are goal violation penalties.

The lower range  $b_i^-$  on an event requirement constraint corresponds to the minimum number of ships of a particular type required for the event. Event values are assumed to be related to the event duration and deployment status. Generally, short home fleet sea events are more easily canceled or rescheduled than long duration deployed events and consequently receive a lesser value in the

schedule planning process. In the CPSKED model the event values are defined to be the duration of the home fleet sea days and/or the deployed days contained in the event. The lower penalty  $p_i^-$  is a price above which the cost of committing additional assets to the event exceeds the value of the contribution of those assets. In this model, the lower penalty is a function of the event value and may be adjusted within the program.

Situations arise where a ship would be under-employed if all minimum event requirements  $b_i^-$  are met exactly. Under these circumstances, it may be desirable to schedule the ship for some events in excess of minimum event requirements in order to maintain training and proficiency for the ship. To allow for this possibility, the upper range  $b_i^+$  for all event requirements may be set above the minimum requirement. In most instances, ship assets will be in short supply and the lower range will be binding. The upper penalty  $p_i^+$ , in effect when the upper range is exceeded, is a function of the event value and may be adjusted within the program.

### 3. Force Weapon System Capability Constraints

Frequently, primary events may require a specified set of force weapon system capabilities. Weapon system capabilities are not necessarily unique to ship types and hence, the force system capability requirements may be satisfied by various mixes of ships. Penalties for violating these constraints are related to the additional value a particular weapon system contributes to an event's mission and consequently should be input data under the scheduler's control. These penalties should be high enough to enforce the constraints but less than event/ship-type penalties since a weapon system contributes less than an entire unit to the event's mission. In this prototypic implementation, these penalties

were all set to 1,000 (lower) and 0 (upper). These penalties worked well in the model; however, a more thorough knowledge of mission requirements and system contributions would enable improvements.

#### IV. PROBLEM GENERATION

Solving the CPSKED problem consists of four steps; problem formulation, problem generation, problem solving, and report writing. In this chapter, the second step, problem generation is discussed. In the set covering formulation each of the variables represents a candidate schedule. A primary advantage of this formulation is that only those schedules that are viable need be included in the problem, e.g., time restrictions, cost limits and other real-world constraints may be used in the problem generator to reduce the size of the problem sent to the solver. In a complete set covering problem with  $m$  inequality constraints, there are  $2^m - 1$  variables or columns. Complete set covering problems rapidly become very large and consequently become difficult or impossible to solve even with the best of solvers. In practical applications, many columns in the complete set will have no usable real-world interpretation with respect to the application. Other columns may violate restrictions on time, speed, distance, costs, etc. To reduce the size of the problem that is ultimately sent to the solver, the column generator should incorporate as much of the column feasibility criteria and real-world restrictions as possible. In the following sections, the techniques used to generate the CPSKED columns are discussed. Since there is a one-to-one correspondence between ship schedules and model columns, the terms "schedule" and "column" are used interchangeably.

##### A. GENERATING FEASIBLE SCHEDULES

The following three rules are used to determine whether or not a schedule for a particular ship is feasible:

- Rule 1. A unit must be of the proper type, or an allowable substitute, to satisfy an event requirement constraint.
- Rule 2. A unit may not participate in primary events when the unit is in a non-operational status.
- Rule 3. A unit cannot be participate in more than one primary event at any given time.

These rules are used to generate all feasible ship schedule as follows:

For each ship  $k$  perform the following steps:

- Step 1. Determine the ship-type  $q$  and, using rule 1, select all event requirement constraints that demand type  $q$  units or allow type  $q$  units as substitutions. This "potential ship-event list" is the list of events that ship  $k$  could potentially participate in.
- Step 2. Determine the ship non-operational periods from input data and, using rule 2, compute the time intersection of each event in the "potential ship-event list" with the non-operational periods. If the time intersection is not null, delete the event from the "potential ship-event list." The resulting list is the "ship-event list."
- Step 3. Construct a schedule network as follows: Define a starting node,  $s$ , and connect this node to all events in the ship-event list. Using rule 3, connect additional arcs between event pairs if the time intersection of the events in the pair is null; the direction of the arc is from the earlier event to the later event.
- Step 4. Let  $v$  correspond to an event in a schedule, the set of all directed  $s-v$  paths for all  $v$  in the network corresponds to the set of all feasible schedules for the ship. Enumerate each  $s-v$  path  $j$  and set column coefficients: (a)  $a_{ij} = 1$  if  $i$  is on the  $s-v$  path; (b)  $\delta_{kj} = 1$ ; (c)  $\lambda_{lj} = 1$  if ship  $k$  satisfies part of event/weapon system capability requirement  $l$ ; and (d) 0 otherwise.

In the CPSKED column generation program, event requirement inputs may be specified by either ship-type or ship hull number. When a scheduler knows *a priori* that a ship must participate in a certain event, the requirement should be input by hull number. The column generator then forces all columns for that hull number to contain the event. Additionally, if a type requirement demands

$n$  units and all  $n$  units are specified by hull number, then only those units will contain the event in their ship-event network, i.e., only those units will be considered for satisfying the event/ship-type requirement. Thus column reductions will occur if all units for a specific type requirement are specified by hull number. This is equivalent to fixing assignments in the schedule. Events in progress at the beginning of the planning period should be fixed in this manner. Also, any requirements that must be satisfied by a particular unit should be fixed to ensure the desired results and to reduce the size of the problem.

The CPSKED column generator allows ship-type substitutions to be specified, at a cost, for each type requirement. If there are  $n$  of the required ship-type and  $m$  of the substitution ship-type, then there will be  $n + m$  candidates available to satisfy the requirement, and a consequential increase in the number of columns. Allowable substitutions should be used sparingly and only where tactically feasible, e.g., a carrier would never substitute for a frigate and a frigate would probably never substitute for a cruiser. Substitution strategy may have a dramatic effect on the number of feasible columns generated.

## B. COLUMN REDUCTION

The number of columns produced by the method described above is much less than the  $2^I - 1$  combinations which would be produced by a naive generator. Nevertheless, the number of columns can grow very large. Many of these columns may correspond to unit schedules that are unacceptable because of excessive cost. Excessive cost corresponds to severe over-employment of the unit and is counterproductive to the maintenance of high fleet readiness.

After each schedule column is generated, a cost for that column is computed. The cost represents a measure of the deviation from the ideal

individual ship schedule. For each of the component costs, limits may be established beyond which the schedule is deemed completely unacceptable. If the cost of a column exceeds these limits, it is not included in the problem. The CPSKED column generation program accepts the following limiting parameters by ship-type:

- Maximum home fleet sea cost,
- Maximum deployment cost,
- Maximum time between deployment cost,
- Maximum column cost.

If an event requires a specific ship by hull number, then that event becomes mandatory for the ship; the cost limits are ignored for the column that contains only mandatory events. Significant reductions in the number of columns sent to the solver are possible using this cost limiting approach.



## V. IMPLEMENTATION AND RESULTS

The CPSKED model has been implemented at the Naval Postgraduate School. Input data for testing this implementation has been extracted from the Atlantic Fleet projected annual schedule for calendar year 1983. The testing results indicate that high quality schedules are produced efficiently. Schedule quality is based on comparisons of the CPSKED schedule and the CINCLANTFLT schedule. Model efficiency is discussed in terms of computational experience based on four model runs.

### A. COMPUTER PROGRAMS

The CPSKED model has been implemented on an IBM 3033 AP computer system under the CMS operating system. CPSKED consists of three parts; the column generator, the solver, and the report writer.

#### 1. Problem Generator

The CPSKED problem generator is written in ANSI standard FORTRAN 77 and compiled by IBM VS FORTRAN. The program uses a Ship Data file and an Event Data file for input. The program produces an unformatted file which is read directly by the solution driver; this file represents the CPSKED problem in a compact data format suggested by Bausch [Ref. 3].

#### 2. Problem Solver

The solver consists of a problem driver, XSCOV, and several subroutines. The X System solver routines are written in Level 66 FORTRAN and compiled by the IBM FORTRAN IV H (Extended) compiler. The solver employs many advanced features including hypersparse data representation,

complete constructive degeneracy resolution, basis factorization, and elastic range constraints. The X System may be tailored to specific models to form the computational foundation for specialized application packages. In this development, the CPSKED programs have not been integrated with the solver to take full advantage of the solver's capabilities. In the CPSKED implementation, the solver generates a compact data file representing the CPSKED solution; this file is used as an input file to the CPSKED report writer. The driver, XSCOV, also produces a condensed output report containing solution characteristics and computational statistics for the problem solution.

### 3. Report Writer

The CPSKED report writer is written in ANSI standard FORTRAN 77. The program uses the Ship Data file, Event Data file, and schedule solution file as inputs and produces the following reports:

- Ship Statistic Report;
- Ship Schedules Report;
- Event Force Assignment Report.

Samples of the input data files and the CPSKED reports are included in the Appendices.

## B. TEST DATA

The model has been tested using actual data from the Atlantic Fleet for calendar year 1983. Model input consists of a ship data input file and an event data input file. Sample input data files are included as Appendices A and B. Scheduling parameters, or goals, are set within the column generation program.

1. Ship Data

The Atlantic Fleet carrier and surface combatant assets for the calendar year 1983 consisted of the ships listed in Table 1.

TABLE 1  
1983 Atlantic Fleet Combatants

	Type	Number
Aircraft Carriers	CV/CVN	9
Guided Missile Cruisers	CG/CGN	14
Guided Missile Destroyers	DDG	23
Destroyers	DD	17
Guided Missile Frigates	FFG	19
Frigates	FF	29
Total		111

Non-operational periods, overhaul etc., and historical data for these assets are known and included in the ship input data file. The requirement to select exactly one schedule for each ships results in 111 schedule selection constraints.

2. Event Data

All extended operations and major exercises involving surface combatant units were extracted from the CINCLANTFLT annual schedule resulting in the event list displayed in Table 2.

A primary event is composed of a collection of sub-events; each of these sub events corresponds to an employment term (EMPTERM) used in the Atlantic Fleet Schedule. Each sub-event is designated as deployed time, home fleet sea time, or home fleet inport time. The primary event, MED 2-83, is used as an example, see Table 3.

TABLE 2.  
1983 Primary Event List

Extended Operations	Major Exercises
MED 1-83	COMPTUEX 2-83
IO 1-83	SOLID SHIELD 83
MEF 1-83	OCEAN SAFARI 83
MEF 2-83	COMPTUEX 3-83
SNFL 1-83	COMPTUEX 4-83
IO 2-83	COMPTUEX 1-84
MED 2-83	
MEF 3-83	
SNFL 2-83	
UNITAS	
MEF 4-83	
MED 1-84	

(listed in order of event start time)

TABLE 3.  
MED 2-83 Sub-events

	EMPTERM	START	END	CODE
Primary event:	MED 2-83	069	355	
Sub-events:	EXER (Readex 1-83)	069	092	S
	POM	093	122	I
	ENR (Transit)	123	133	D
	OPCON	134	315	D
	ENR (Transit)	316	325	D
	LVUPK (Stand down)	326	355	I

codes: D - Deployed time,  
I - Home fleet in port time,  
S - Home fleet sea time.

A primary event requires a specific force composition, with possible allowance for substitution of assets. These requirements result in the event/ship-type constraints. Typical requirements, based on the MED 2-83 example, are listed in Table 4.

TABLE 4.  
MED 2-83 Ship-Type Requirements

Type	Hull	Substitution	Number
CV/CVN	69	none	1
CG/CGN	any	DDG, $\alpha = 0.7$	2
DDG	any	DD, $\alpha = 0.8$	2
DD	any	none	2
FFG	any	FF, $\alpha = 0.7$	3
FF	any	none	3

Force weapon system capability requirements are based on current requirements for forces deploying to the Mediterranean, Middle East, and Indian Ocean. Typical requirements using the MED 2-83 example are listed in Table 5.

TABLE 5.  
MED 2-83 Capability Requirements

System	Number
AAW Missile (SM-1/ER)	2
AAW Missile (SM-1/MR)	4
AAW Radar (SPS-48)	3
Data Link (NTDS)	4
Passive Sonar (TASS/TACTAS)	3
ASW Helicopter (LAMPS)	3
Guns (5in/54)	4

The 1983 primary events result in a total of 73 event/ship-type constraints. Force weapon system capability requirements result in 44 additional constraints.

### 3. Scheduling Parameters

The parameters listed in Table 6 represent the scheduling policy goals and cost limits used in the model runs. These parameters may be modified in the problem generator.

TABLE 6.  
Scheduling Parameters

	CV/CVN	CG/CGN	DDG	DD	FFG	FF
$T_1$	360	360	360	360	360	360
$r_2$	.33	.33	.33	.33	.33	.33
$r_3$	.33	.33	.33	.33	.33	.33
Max $C_1$	120	120	120	120	120	120
Max $C_2$	180	180	120	120	90	90
Max $C_3$	90	90	60	60	45	45
Max $C_j$	300	180	150	150	120	120

### C. SCHEDULE QUALITY

CPSKED captures the essence of CINCLANTFLT scheduling policy and provides an optimum schedule with respect to that policy. The objective costs, including penalty costs, indicate the overall quality of a schedule, e.g. a schedule with a total objective value of zero is one that satisfies all requirements and exactly achieves all of the CINCLANTFLT policy goals.

The CINCLANTFLT annual schedule did not contain projected ship assignments for all projected primary events, e.g., UNITAS and several exercises were scheduled with ship assignments indicated "DTMD" for "to be determined." To place the CINCLANTFLT schedule on an equal basis with CPSKED for conducting comparisons, all known CINCLANTFLT ship assignments were fixed and CPSKED was run to optimize the remaining part of the schedule. The

result is CINCLANTFLT's annual schedule with all "DTMDs" optimally assigned. Table 7 lists the schedule summary data used to compare this CINCLANTFLT schedule to the CPSKED schedule.

TABLE 7.  
CINCLANTFLT vs. CPSKED

	CINCLANTFLT	CPSKED	% IMPROVEMENT
<i>-Objectives-</i>			
Cost:	1,472,500	446,700	70%
<i>-Penalties-</i>			
<i>-violations-</i>			
Sched selection:	0	0	0%
Event/Ship-type:	0	0	0%
Weapon Capabilities:	11	9	18%
<i>-Unit Costs-</i>			
<i>-mean (std.dev.)-</i>			
Total ( $C_j$ ):	48.2(57.3)	42.7(49.0)	11%(14%)
TBD ( $C_{1j}$ ):	44.9(43.9)	34.7(28.9)	23%(34%)
DEP ( $C_{2j}$ ):	25.9(40.4)	24.5(40.1)	5%( 1%)
SEA ( $C_{3j}$ ):	3.9(4.4)	2.9(3.3)	26%(25%)
<i>-Unit Statistics-</i>			
TBD (target 360):	329(142)	344(103)	5%(27%)
DEP Ratio (target .33):	.33(.10)	.34(.09)	- 3%(10%)
SEA Ratio (target .33):	.30(.06)	.30(.05)	0%(16%)

The CPSKED model reflects a 70% improvement in quality and also violates fewer weapon system capability goals. Average individual unit costs are not only reduced, they are spread more equitably over the ships as indicated by reduced standard deviations.

A model can never capture all of the criteria involved in scheduling navy ships and, consequently, the full magnitude of improvement indicated by this

comparison may not be achieved. However, a human scheduler can neither evaluate all of the scheduling combinations considered by the model, nor can he hope to compute measures of effectiveness with any precision. Significant scheduling improvements can be achieved by teaming the human scheduler and the model together.

After making an initial reference run of the model, the human scheduler may add constraints or "what-if" questions to the model by fixing specific event/ship assignments. The model should be run again producing an optimal schedule subject to the newly imposed restrictions. The scheduler must then determine whether the restrictions are justifiable in terms of the increased costs. Thus, inter-run comparisons provide a means for developing optimal schedules and for conducting "what-if" analysis. Geoffrion and Powers remarks on inter-run comparisons with distribution planning models apply here as well.

It is our repeated observation that the motives for making inter-run comparisons are so overwhelming that, in practice, comparisons ... are made and conclusions drawn even when a heuristic (suboptimal) rather than optimizing procedure is used....The importance of inter-run comparisons should not be underestimated. They are needed to justify conclusions reached with the help of the model by (a) exploring uncertain assumptions, (b) studying the impact of alternative futures, and (c) measuring the performance differences between the leading alternatives. ...If the solver is heuristic in character, such comparisons will be very unreliable because comparing two error-prone solutions greatly magnifies the relative error. [Ref. 2]

The best human schedulers will always produce suboptimal schedules. The quality gap between the CINCLANTFLT and CPSKED schedules indicates considerable room for improvement. Narrowing the gap demands optimization support, such as CPSKED, and results in more efficient utilization of fleet assets.



## D. COMPUTATIONAL RESULTS

Computational results are discussed in terms of problem characteristics, problem size, and model execution times. The model was run under the following conditions:

1. CPSKED(NS) without substitutions;
2. CPSKED(SU) with substitutions and unlimited costs;
3. CPSKED(S) with substitutions and cost limits;
4. CPSKED(CLF) with CINCLANTFLT fixed assignments.

Run 1, without substitutions, was made to establish a reference objective value and determine if all events could be satisfied without substitution. Run 2, with selected substitutions and no cost limits was made to demonstrate the reduction in problem size that may be achieved by including cost limit constraints in the problem generator. Run 3 was made to demonstrate the effect of allowing ship-type substitutions. Run 4 includes all fixed assignments from the CINCLANTFLT annual schedule. Results of the runs are summarized in Table 8.

### 1. Characteristics

In each run there are 111 ship-schedule selection constraints, 73 event/ship-type constraints, and 44 force weapon system capability constraints. There are 105 ships operational for some period during the planning year, the remaining 6 ships are not operational at any time during the year. Events in progress at the beginning of the year and carrier participation in extended operations are fixed assignments in all runs.

### 2. Problem Size

Problem size in terms of the number of columns and non-zero elements sent to the solver is a function of the number of substitutions allowed, the number of assignments fixed, the total number of constraints, and the cost limits imposed in the problem generator.

TABLE 8.  
CPSKED Results

	Run 1 CPSKED(NS)	Run 2 CPSKED(SU)	Run 3 CPSKED(S)	Run 4 CPSKED(CLF)
<i>-Characteristics -</i>				
Total Ships:	111	111	111	111
Operational Ships:	105	105	105	105
Total Events:	19	19	19	19
Allowed Subs:	no	yes	yes	yes
Cost Limits:	yes	no	yes	yes
<i>-Objectives -</i>				
cost:	395,200	427,000	446,700	1,472,500
<i>-Penalties -</i>				
Schedule Selection:	0	0	0	0
Event/Ship-type:	4,144,000	0	0	0
Weapon Capability:	10,000	7,000	9,000	11,000
Total:	4,549,200	434,000	455,700	1,483,500
<i>-Problem Size -</i>				
Rows:	228	228	228	228
Columns:	4,109	15,193	10,723	3,984
Non-Zeros:	19,019	84,247	55,404	19,092
<i>-Run Times -</i> <i>-(in cpu seconds)-</i>				
Generator:	2.3	8.3	6.2	2.4
Solver:	23.0	172.8	113.0	22.6
Reports:	0.6	0.7	0.7	0.7

Substitutions dramatically increase the problem size as indicated by a comparison of runs 1 and 3; however, the event/ship-type penalties observed in run 1 indicate that all requirements could not be satisfied without substitutions. Commitments must be met, and consequently, substitutions are necessary to avoid event/ship-type penalties.

Fixing schedule assignments that are known *a priori* will significantly decrease the problem size; however, fixing assignments can be expected to increase the costs and may increase the number of goal violation penalties. Compare runs 3 and 4.

The number of event/ship-type constraints will influence the number of columns generated because more events are added to the event list used to generate the columns. However, the addition of weapon capability constraints only increases the number of rows in the problem.

The inclusion of cost limits in the problem generator results in a problem size reduction of approximately 30% with little degradation in the cost objective, compare runs 2 and 3.

### 3. Execution Times

Total execution time for model runs consists of generation time, solution time, and reporting time. To effectively employ CPSKED as a decision support system requires rapid execution. Generation and reporting time are relatively insignificant when compared to solution time. Solution time is influenced by the problem size, problem penalties, and the techniques employed by the solver. The solution times observed in this study compare very favorably with solution times for other large-scale set covering problems. [Refs. 3,4, and 11]

## VI. CONCLUSIONS AND RECOMMENDATIONS

This study has demonstrated that optimization techniques can produce high quality annual fleet employment schedules efficiently. Response times are short enough to permit using this model in an interactive schedule planning system. Refinements in the implementation of this model can further reduce solution times.

The CINCLANTFLT versus CPSKED schedule comparisons indicate there is room for improving fleet employment schedules. Optimization models similar to CPSKED can become powerful management tools for developing, refining, and maintaining employment schedules.

An optimization model provides a means for considering "all" alternatives to determine the "best" schedule subject to the constraints supplied to the model. This schedule may then be used as a reference for comparing alternate schedules that may include additional criteria not evident in the initial model run. Because of the relatively fast response times, this process may be conducted iteratively until a final acceptable annual schedule is developed. The optimization model ensures that costs are minimized. The scheduler, or decision maker, must decide whether the additional criteria are justifiable in terms of the resulting increased costs. Thus, the model provides the decision maker with the capability of producing high quality optimum schedules that satisfy, or at least consider, all scheduling criteria.

In its present state of development, the CPSKED implementation is not an end-user product. It does not possess a user-friendly front end and has not been

fully integrated with the solver. Input data requirements are extensive and presently require fixed formatted files. An end-user implementation should include an interactive front end for generating event requirement input. The front-end should incorporate "canned" requirements that can be edited for recurring events. The model should also have access to a data base for extracting and updating the ship input data. Integration of the problem generator and the solver can reduce file handling and exploit more of the X System's capabilities to reduce overall execution time.

The model development in this study has focused on scheduling combatants to primary events. The model may be applied to other primary event scheduling problems, e.g., amphibious forces, service forces, etc., by changing the input data files and scheduling parameters.

Navy doctrine states that "The optimized peacetime employment schedule that has as its objective maximizing combat readiness should always be the goal and guide." CPSKED, or a similar optimizing decision support system, can, and should, be used to assist schedulers in achieving that objective.

## APPENDIX A

### SAMPLE EVENT INPUT DATA

Card Type	Card Columns	Data Description
All	1	Card type M = Major event card S = Sub-event card H = Hull requirement card T = Ship-type requirement card W = Weapon system requirement card N = Hull specification card
M	2-4 5-26 27-30 31-34	Event number Event name Julian start date Julian completion date
S	2  3  4-12 13-28 29-43 44-63 64-67 68-71	Event code E = Major employment C = Concurrent employment Status code S = Home fleet at-sea operations D = Deployed operations Employment term (EMPTERM) Location term Supplemental information Remarks Julian start date Julian completion date
H	2-14	Six 2 digit codes indicating the number of ships of types 1 thru 6 required by hull number. For each non-zero field an N card is required.
T	2-13	Six 2 digit codes indicating the number of ships of types 1 thru 6 required by ship-type. Does not include ships required on H card.
W	2-19	Up to nine 2 digit codes indicating the number of weapon systems of types 1 thru 9 required.
N	2-3 4-39	2 digit code indicating ship type Up to nine 4 digit ship hull numbers, the number of fields used must correspond with the number indicated on the H card for the corresponding ship type.

ship types	1 = CV/CVN 2 = CG/CGN 3 = DDG 4 = DD 5 = FFG 6 = FF
weapon systems	1 = AAW missile systems SM1-ER 2 = AAW missile systems SM1-MR 3 = AAW Radar system SPS-48 4 = Data link system NTDS Link-11 5 = Passive sonar system TASS/TACTAS 6 = Helo capability LAMPS 7 = 5"/54 Gun system

FILE: EVENTLG DATA A1

```
EVENTLG (CP SKED)
MO01MED 1-83 30013171
SE OPCON CINCUSNAVFUR 30013130
SCD DEPLOY MED 1-83 30013140
SE ENR CCUS 31313140
SE LVUPK 31413170
H01C202010205
T00C000000000
W02C403040303J4
N01C067
N02C0410040
N03CC100037
N040544
N05C0080016
NC61C981093104310561090
MO02IO 1-83 30013183
SE OPCON CINCPACFLT 30013143
SCD DEPLOY IO 1-83 30013153
SE ENR CCUS 31443153
SE LVUPK 31543183
HC1C1C1000001
T00C000000000
W01C200020202J0
N01C066
N02CC19
N030043
NC61C44
M03MFF 1-83 30013105
SE OPCON COMIDEASTFOR 30013064
SCD DEPLOY MEF 1-83 30013075
SE ENR CCUS 30653075
SE LVUPK 30763105
HC0CC01010000
T00C000000000
W000000010001J0
N030023
N040578
M004MEF 2-83 30013213
SE ENR PCM 30013030
SCD DEPLOY ROTA 30313040
SE OPCON COMIDEASTFOR MEF 2-83 30313254
SE ENR CCUS 30413245
SE LVUPK 32463254
HC0CC00C10100
T000000000000
W000000010001J0
N040563
N050007
M003SNFL 1-83 30013242
SE ENR 30013010
SCD DEPLOY STANAVFORLANT SNFL 1-83 30013211
SE OPCON 30103201
SE ENR CCUS 32023211
SE LVUPK 32123242
HC00000010000
T00C000C00000
N04C974
M006IO 2-83 30313285
SE ENR ROTA 30313061
SCD DEPLOY 30623071
SE OPCON CINCPACFLT IO 2-83 30623255
SE ENR CCUS 30713246
SE LVUPK 32463255
HC1C100C00000
T00C001000001
W01C200020202J0
X00C000690000
N01C070
N020C39
MO07MED 2-83 30693355
```



FILE: EVENTLG DATA A1

S	READEX	CARIBBEAN SEA	01-83					
S	POM							30693092
S	ENR	ROTA						30933122
S	CD	DEPLOY						31233133
S	OPCON							31233325
S	ENR	COVUS		CINCUSNAVELR		MED 2-83		31333315
S	L VUPK							33163325
H	CO	00000000						33263355
T	CO	202C20303						
W	CO	40304030304						
X	CO	0027383557						
N	01	0069						
S	COMPTUEX	X 2-83						
S	COMPTUEX		30953112					
H	CO	0000000000						
T	CO	202020303						
H	CO	009MEF 3-83						30953112
S	POM							
S	ENR	ROTA						
S	CD	DEPLOY						
S	OPCON							
S	ENR	COVUS		COMIDEASTFOR		MEF 3-83		
S	L VUPK							
H	CO	0000000000						
T	CO	000010001						
W	CO	00001000110						
X	CO	0048006800						
M	01	OSOLID SHIELD 83						
S	EXER	ATLANTIC CCEAN	31193131					
H	CO	0000000000						
T	CO	202020202						
X	CO	0027383648						
X	CO	0000006859						
M	01	SHFL 2-83						
S	POM							
S	ENR							
S	CD	DEPLOY						
S	OPCON							
S	ENR	COVUS		STANAVFORLANT		SNFL 2-83		
H	CO	0000000000						
T	CO	0001000000						
X	CO	0000293738						
M	01	2CCEAN SAFARI 83						
S	EXER	ATLANTIC CCEAN	31483198					
S	EXER	NORTH ATLANTIC						
S	EXER	NORTH ATLANTIC						
S	ENR	COVUS						
H	CO	0000000000						
T	CO	201C20200						
X	CO	0027383647						
N	01	0067						
S	COMPTUEX	X 3-83						
S	COMPTUEX		31523168					
H	CO	0000000000						
T	CO	2C2C20303						
M	01	4UNITAS						
S	POM							
S	OPCON							
S	CD	DEPLOY						
S	L VUPK							
H	CO	0000000000						
T	CO	001010001						
X	CO	49396948						
M	01	5MEF 4-83						
S	POM							
S	ENR	ROTA						
S	CD	DEPLOY						
S	OPCON							
S	ENR	COVUS		COMIDEASTFOR		MEF 4-83		
S	L VUPK							
H	CO	0000000000						
T	CO	0000010001						

FILE: EVENTLG DATA

A1

W00C00001000130		
X00CC48C06800		
M01C00PTUE X 4-83	32213238	
SES00PTUEX	04-83	32213238
H00C00C000000		
T00C202020303		
M01710 1-84	32413365	
SE POM		
SE ENR		
SCD DEPLOY	ROTA	32413270
SE OPCON		32713281
H00C000000000		
T00C101000001		
W01C200C2020230		
X00C000376900		
M018MED 1-84	32443365	
SES00READEX	02-83	32443263
SE POM		32643293
SE ENR		32943303
SCD DEPLOY	ROTA	32943365
SE OPCON		33043365
H010000000000		
T00C202C20303		
W02C40304030334		
X000027383547		
X00C000006900		
M010062		
M01900PTUE X 1-84	33343349	
SES00PTUEX	01-84	
H00C00C000000		
T00C202020303		
		33343349

## APPENDIX B

### SAMPLE SHIP INPUT DATA

Card Column	Data Description
1-2	Ship-type code (1 thru 6)
3-6	Ship-type designation (CV/CVN, CG/CGN, DDG, DD, FFG, FF)
7-10	Ship hull number
11-33	Ship name
34-37	Overhaul or precom start date (current planning period)
38-41	Overhaul or precom completion date
42-45	Non operational start date (except overhaul)
45-48	Non operational completion period
49-52	Total days since last overhaul or commissioning thru the start of the current planning period.
53-56	Total deployed days since last overhaul thru the start of the current planning period.
57-60	Total home fleet operational days since last overhaul thru start of current planning period.
61-64	Total home fleet at-sea days since last overhaul thru start of current planning period.
65-68	Date last deployment completed or last day before planning period is ship is deployed or overhaul completion date or commissioning date.
69-78	weapon system indicators 1=installed, 0=not installed.
ship types	1 = CV/CVN 2 = CG/CGN 3 = DDG 4 = DD 5 = FFG 6 = FF
weapon systems	1 = AAW missile systems SM1-ER 2 = AAW missile systems SM1-MR 3 = AAW Radar system SPS-48 4 = Data link system NTDS Link-11 5 = Passive sonar system TASS/TACTAS 6 = Helo capability LAMPS 7 = 5"/54 Gun system





## APPENDIX C

### SAMPLE SHIP STATISTICS REPORT

Column Heading	Data Description
Nr.	CPSKED ship number
Hull Nr.	Ship type and hull number
Ship Name	Ship name
Sked Cost	Schedule column cost, $C_j$
Ship Cost	Ship schedule cost, $C_{1j} + C_{2j} + C_{3j}$ note, this does not include substitution factor.
C1	Time between deployment cost, $C_{1j}$
C2	Deployment cost, $C_{2j}$
C3	Home fleet sea cost, $C_{3j}$
CY Days	Days since last overhaul or commissioning
DEP Days	Deployed days since last overhaul or commissioning
PCT Dep	Percentage of days deployed since last overhaul or commissioning
HOME Days	Home fleet days since last overhaul or commissioning
SEA Days	Home fleet sea days since last overhaul or commissioning
PCT Sea	Percentage of home fleet days spent at sea since last overhaul or commissioning
TBLD	Time between last deployments
Last DEP	Last deployment completion date or last day of planning period if deployed or in overhaul or commissioning or overhaul completion date
Summary lines include fleet averages and standard deviations. Non-zeros indicate the number of ships used to compute the fleet summary statistics.	

EVENT FILE: SHIP STATISTICS REPORT

SHIP FILE: LANTFLT COMBATANTS

NR.	HULL NR.	SHIP NAME	SHED COST	SHIP COST	C1	C2	C3	CY DAYS	DEP DAYS	PCT DEP	HOME DAYS	SEA DAYS	PCT SEA	TBLD	LAST DEP
1	CV	CORAL SEA	00	00	00	00	00	00	00	00	00	00	00	00	00
2	CV	ARRATOPENCE	00	00	00	00	00	00	00	00	00	00	00	00	00
3	CV	AMERICA	1735	1735	47	00	00	275	275	00	275	00	00	313	00
4	CV	KENNEDY	1869	1869	00	00	00	1299	1299	00	1299	00	00	00	00
5	CV	YF SENHOMER	1254	1254	00	00	00	1459	1459	00	1459	00	00	00	00
6	CV	VINSON C HE	1659	1659	127	00	00	1309	1309	00	1309	00	00	00	00
7	CVN	JALLE	2278	2278	165	00	00	1509	1509	00	1509	00	00	00	00
8	CVN	TURKER RK	3249	3249	40	00	00	3509	3509	00	3509	00	00	00	00
9	CGG	SEKNAP J	4042	4042	20	00	00	3649	3649	00	3649	00	00	00	00
10	CGG	JANIELS J	3249	3249	40	00	00	3509	3509	00	3509	00	00	00	00
11	CGG	JANIMRIGHT	3249	3249	40	00	00	3509	3509	00	3509	00	00	00	00
12	CGG	JODLE	3249	3249	40	00	00	3509	3509	00	3509	00	00	00	00
13	CGG	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
14	CGG	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
15	CGG	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
16	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
17	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
18	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
19	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
20	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
21	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
22	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
23	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
24	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
25	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
26	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
27	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
28	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
29	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
30	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
31	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
32	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
33	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
34	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
35	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
36	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
37	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
38	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
39	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
40	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
41	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
42	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
43	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
44	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
45	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
46	CGN	ALJFORNIA	1870	1870	00	00	00	1870	1870	00	1870	00	00	00	00
47	DD	SCOTT MINIX	995	995	30	00	00	1287	1287	00	1287	00	00	00	00
48	DD	WILLIAM LAM	944	944	30	00	00	1287	1287	00	1287	00	00	00	00
49	DD	SPURFORD LAM	963	963	30	00	00	1287	1287	00	1287	00	00	00	00
50	DD	PETERSON	1759	1759	20	00	00	1409	1409	00	1409	00	00	00	00

MR.	HULL NR.	SHIP NAME	SKEY	SHIP COST	C1	C2	C3	CY DAYS	DEP. DAYS	PCT DEP	HOME DAYS	SEA DAYS	PCT SEA	TBLD	LAST DEP
51	DD	ARON DE GRASSE	74-3	65-5	5	5	5	327	94	0	29	233	0	23	33
52	DD	MONTE COE	17-3	17-9	0	0	0	1387	624	0	26	172	0	0	11
53	DD	TRUMP	37-6	37-9	0	0	0	1284	464	0	34	82	0	0	11
54	DD	ANCHILLY	8-2	8-3	0	0	0	1424	524	0	0	29	0	0	11
55	DD	ALCOCOCK	5-9	5-9	0	0	0	85	0	0	0	1	0	0	11
56	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
57	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
58	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
59	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
60	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
61	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
62	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
63	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
64	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
65	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
66	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
67	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
68	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
69	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
70	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
71	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
72	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
73	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
74	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
75	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
76	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
77	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
78	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
79	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
80	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
81	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
82	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
83	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
84	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
85	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
86	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
87	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
88	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
89	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
90	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
91	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
92	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
93	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
94	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
95	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
96	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
97	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
98	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
99	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
100	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
101	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
102	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
103	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
104	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
105	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11
106	DD	WILCOCK	10-3	10-3	0	0	0	230	0	0	0	1	0	0	11



NR.	HULL NR.	SHIP NAME	CKEPT	SHIP COST	C1	C2	C3	CY DAYS	DEP DAYS	PCT DEP	HOME DAYS	SEA DAYS	PCT SEA	TBLD	LAST DEP
107	FF 1094	PHARRIS	81.0	81.6	23.6	57.2	0.9	1459	543	0.37	896	294	0.33	596	3255
108	FF 1095	TRUETT	4.4	3.5	0.0	0.7	0.8	1381	453	0.33	923	295	0.32	596	3255
109	FF 1096	VALDEZ	59.6	60.4	2.8	50.2	7.5	1459	536	0.37	923	270	0.29	388	3123
110	FF 1097	FOINHESTER	50.5	36.3	7.9	24.3	4.0	1041	371	0.36	670	203	0.30	438	3123
111	FF 1098	GLOVER	20.1	20.1	0.0	18.0	2.2	904	319	0.35	585	184	0.31	0	3140
AVERAGES			43.15	42.68	34.66	24.57	2.93	705.98	314.51	0.34	481.70	149.19	0.30	344.43	
STANDARD DEVIATIONS			48.91	49.00	28.92	40.11	3.28	468.49	162.06	0.09	285.21	259.14	0.05	103.21	
MIN ZEROS (M)			105.00	105.00	46.00	105.00	105.00	105.00	75.00	75.00	105.00	105.00	105.00	46.00	

## APPENDIX D

### SAMPLE EVENT REPORT

The Event Report lists all primary events that have been scheduled. The "Type Requirement" line indicates the constraint row numbers associated with the event/ship-type requirements in CPSKED and the number of units of each type required. The ships assigned by CPSKED are listed under "Forces Assigned."

EVENT FILE: 5VENTLG (CPSKED)      EVENT REPORT      SHIP FILE: LANTFLT COMBATANTS

MED 1-83      START DATE: 3001 STOP DATE: 3171  
TYPE REOMTS( 112- 117): CV/CVN: 1 CG/CGN: 2 DDG: 2 DD: 1 FFG: 2 FF: 5

FORCES ASSIGNED:  
67 KENNEDY  
40 MISSISSIPPI  
41 ARKANSAS  
10 CAMPBELL  
37 FARRAGUT  
944 MULLINIX  
16 MCINTIREY  
18 SPRATLEY C  
1043 McDONNELL E  
1056 CONNOLLY  
1090 ATNSWORTH  
1093 CAPODANNO  
1098 GLOVER

IO 1-83      START DATE: 3001 STOP DATE: 3183  
TYPE REOMTS( 118- 121): CV/CVN: 1 CG/CGN: 1 DDG: 1 DD: 0 FFG: 0 FF: 1

FORCES ASSIGNED:  
66 AMERICA  
19 DALE  
43 DAHL:REN  
1044 BRUMBY

MEF 1-83      START DATE: 3001 STOP DATE: 3105  
TYPE REOMTS( 122- 123): CV/CVN: 0 CG/CGN: 0 DDG: 1 DD: 1 FFG: 0 FF: 0

FORCES ASSIGNED:  
23 BYRD:ME  
978 STUMPS

MEF 2-83      START DATE: 3001 STOP DATE: 3213  
TYPE REOMTS( 124- 125): CV/CVN: 0 CG/CGN: 0 DDG: 0 DD: 1 FFG: 1 FF: 0

FORCES ASSIGNED:  
963 SPRUNCF  
7 PERRY OH

SNFL 1-83      START DATE: 3001 STOP DATE: 3242  
TYPE REOMTS( 126- 126): CV/CVN: 0 CG/CGN: 0 DDG: 0 DD: 1 FFG: 0 FF: 0

FORCES ASSIGNED:  
974 COMTE DE GRASSE

IO 2-83      START DATE: 3031 STOP DATE: 3285  
TYPE REOMTS( 127- 130): CV/CVN: 1 CG/CGN: 1 DDG: 1 DD: 0 FFG: 0 FF: 1

FORCES ASSIGNED:  
70 VINSON C

39 TEXAS  
17 CONYNGHAM  
42 MAHAY  
1085 BEARY DB  
1094 PHARRIS

MED 2-83

START DATE: 3069 STOP DATE: 3355  
TYPE REQMTS ( 131- 1361): CV/CVN: 1 CG/CGN: 2 DDG: 2 DD: 2 FFG: 3 FF: 3

FORCES ASSIGNED:  
69 EISENHOWER  
26 BELKNAP  
38 VIRGINIA  
4 LAWRENCE  
993 KIDD  
968 RADEFORD AM  
979 COMOLLY  
1068 VEREDELAND  
1075 TPIPPE  
1078 HEWES J  
1091 MILLER  
1096 VALDEZ  
1097 MOINESTER

COMPTUEX 2-83

START DATE: 3095 STOP DATE: 3112  
TYPE REQMTS ( 137- 1411): CV/CVN: 0 CG/CGN: 2 DDG: 2 DD: 2 FFG: 3 FF: 3

FORCES ASSIGNED:  
17 YARNELL HE  
20 TURNER RK  
28 MAINWRIGHT  
5 RICKSTYS CV  
19 TATTYALL  
995 SCOTT  
970 CARON  
982 MICHLSON  
989 DEYD  
6 FURER JA  
15 ESTODJIN  
20 ANTRIM  
21 FLATLEY  
26 GALLERY  
1040 GARCIA  
1072 BLAKELY  
1080 PAUL  
1089 BROWN JL  
1092 HART TC

MEF 3-83

START DATE: 3107 STOP DATE: 3303  
TYPE REQMTS ( 142- 1431): CV/CVN: 0 CG/CGN: 0 DDG: 0 DD: 1 FFG: 0 FF: 1

FORCES ASSIGNED:  
45 DEWEY  
1079 BOWEN

SOLID SHIELD 93

START DATE: 3119 STOP DATE: 3131  
TYPE REQMTS ( 144- 1491): CV/CVN: 1 CG/CGN: 2 DDG: 2 DD: 2 FFG: 2 FF: 2

FORCES ASSIGNED:  
60 SARATOGA

68 NIMITZ  
 17 VARNELL HE  
 28 WATRIGHT  
 19 TAYNALL  
 38 LUCE NV  
 44 PRATT NV  
 995 SCOTT  
 970 CARCY  
 989 STUMP  
 1038 MCCLLOY  
 1059 STANMS  
 1072 BLAKELY  
 1081 AYLWIN  
 1092 MARTIN  
 1095 TRUETT

SMFL 2-83 START DATE: 3140 STOP DATE: 3365  
 TYPE REQMS ( 150- 150): CV/CVN: 0 CG/CGN: 0 DDG: 1 DD: 0 FFG: 0 FF: 0

FORCES ASSIGNED:  
 19 TAYNALL

OCEAN SAFARI 33 START DATE: 3148 STOP DATE: 3198  
 TYPE REQMS ( 151- 155): CV/CVN: 1 CG/CGN: 2 DDG: 1 DD: 2 FFG: 2 FF: 0

FORCES ASSIGNED:  
 67 KENNEDY  
 34 BIDDLE  
 23 BYRD RE  
 39 MCDONOUGH  
 44 PRATT NV  
 46 PETERSON  
 969 OBANYON  
 987 FUREX JA  
 11 CLARK  
 22 FARJON  
 1095 TRUETT

COMPTUEX 3-83 START DATE: 3152 STOP DATE: 3168  
 TYPE REQMS ( 156- 160): CV/CVN: 0 CG/CGN: 2 DDG: 2 DD: 2 FFG: 3 FF: 3

FORCES ASSIGNED:  
 17 VARNELL HE  
 34 CALTECANTA  
 47 TICONDEROGA  
 3 KING J  
 18 SEMMES  
 38 LUCE  
 978 STUMP  
 980 RODGERS RUGGER  
 983 RODGERS J  
 113 MORISON SE  
 15 ESTOCIN  
 24 WILLIAMS J

1038 MCCLDY  
 1059 SIMS AS  
 1021 PATTERSON  
 1080 PAUL  
 1081 AYLWIN  
  
 UNITAS  
 START DATE: 3152 STOP DATE: 3365  
 TYPE REQMTS( 161- 163): CV/CVN: 0 CG/CGN: 0 DDG: 1 DD: 1 FFG: 0 FF: 1  
  
 FORCES ASSIGNED:  
 5 RICKETTS CV  
 1082 BPOW JL  
 1092 HART TC  
  
 MEF 4-83  
 START DATE: 3166 STOP DATE: 3365  
 TYPE REQMTS( 164- 165): CV/CVN: 0 CG/CGN: 0 DDG: 0 DD: 1 FFG: 0 FF: 1  
  
 FORCES ASSIGNED:  
 589 DEYO  
 1040 GARCIA  
  
 COMPTUEX 4-83  
 START DATE: 3221 STOP DATE: 3238  
 TYPE REQMTS( 166- 170): CV/CVN: 0 CG/CGN: 2 DDG: 2 DD: 2 FFG: 3 FF: 3  
  
 FORCES ASSIGNED:  
 17 YARNELL HE  
 19 DALE  
 41 ARKASAS  
 37 FARRAGUT  
 43 DAHL:REN  
 44 PRATT WV  
 980 MOOSE RUGGER  
 982 NICHOLSON  
 988 THORY  
 TALBOT  
 8 MCNEIRNEY  
 15 ESTO:UE C  
 16 SPRAGUE C  
 28 BOONE  
 1043 MCDONNELL E  
 1056 CONNOLLE  
 1059 SIMS WS  
 1090 AINSWORTH  
 1098 GLOVER  
  
 IO 1-84  
 START DATE: 3241 STOP DATE: 3365  
 TYPE REQMTS( 171- 173): CV/CVN: 0 CG/CGN: 1 DDG: 1 DD: 0 FFG: 0 FF: 1  
  
 FORCES ASSIGNED:  
 17 YARNELL HE  
 995 SCOTT  
 970 CAROL  
 11 CLARK  
 1080 PAUL  
  
 MED 1-84  
 START DATE: 3244 STOP DATE: 3365  
 TYPE REQMTS( 174- 179): CV/CVN: 1 CG/CGN: 2 DDG: 2 DD: 2 FFG: 3 FF: 3  
  
 FORCES ASSIGNED:  
 62 INDEPENDENCE

20 TURNER RK  
 34 BIDDLE  
 47 TICONDEROGA  
 18 SEMMES  
 39 MCDONOUGH  
 13 MORISCHN SE  
 20 ANTRIM  
 21 FLATLEY  
 24 WILLIAMS J  
 26 GALLERY  
 1038 MCCLJY  
 1059 SIMS HS  
 1081 AYLWIN

COMPTUEX 1-84

START DATE: 3334 STOP DATE: 3349

TYPE REQNTS ( 180- 184): CV/CVN: 0 CG/CGN: 2 DDG: 2 DD: 2 FFG: 3 FF: 3

FORCES ASSIGNED:

19 DALE  
 28 WAINWRIGHT  
 36 CALYECRUA  
 17 CONLYGHAM  
 43 DAHLGREN  
 977 DEWEY DE  
 983 BRIGGERS J  
 588 RODGERS  
 8 THORJ  
 15 MCINERNEY  
 16 ESTOCIN C  
 29 SPRAGUE SM  
 32 GROVES  
 1043 HALL JI  
 1050 MCDONNELL E  
 1061 CONNOLLY  
 1079 PATTERSON  
 1098 BOWEN  
 GLOVER

## APPENDIX E

### SAMPLE SHIP SCHEDULE REPORT

The Ship Schedule Report is in a format similar to the CINCLANTFLT Quarterly Employment Schedule. All EMPTERMS associated with a primary event are listed.



EVENT FILE: SHIP SCHEDULE REPORT  
 EVENT FILE: VERTIC (CPSKED)

SHIP FILE: LANTFLT COMBATANTS

UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
CV 53 CORAL SEA	3119	3131	E AR K EXER	ATLANTIC OCEAN	
CV 58 FORRESTAL	3244	3263	E READEX	ATLANTIC OCEAN	02-83
CV 60 SARA TEGA	3294	3303	E POM		
	3294	3303	E ENR	ROTA	
	3294	3365	C DEPLOY		
	3304	3365	E AR K HED 1-84		
	3304	3365	E AR K OPCON		
CV 66 AMERICA	3001	3143	E OPCON		CINCUSNAVEUR
	3001	3153	C DEPLOY		CINCPACFLT
	3144	3153	E AR K TO 1-83		
	3154	3183	E ENR LVUPK	CONUS	
CV 67 KENNEDY	3001	3130	E OPCON		CINCUSNAVEUR
	3001	3140	C DEPLOY		CINCPACFLT
	3131	3140	E AR K MED 1-83		
	3141	3170	E ENR LVUPK	CONUS	
	3148	3157	E LVUPK		
	3158	3160	E AR K EXER UNITED	ATLANTIC OCEAN	
	3180	3188	E AR K EXER OCEAN SEA	NORTH ATLANTIC	
	3189	3198	E AR K EXER BALTOPS 83	NORTH ATLANTIC	
	3189	3198	E ENR CONUS		
CVN 68 NIMITZ	3119	3131	E AR K EXER	ATLANTIC OCEAN	
	3069	3092	E READEX	ATLANTIC OCEAN	
	3123	3133	E ENR	CARIBBEAN SEA	01-83
	3123	3325	C DEPLOY	ROTA	
	3133	3315	E AR K MED 2-83		
	3316	3325	E ENR	CONUS	
	3326	3355	E LVUPK		
CVN 70 VINSON C	3031	3061	E POM		CINCUSNAVEUR
	3062	3071	E ENR	ROTA	
	3062	3255	C DEPLOY		
	3071	3246	E AR K TO 2-83		
	3256	3255	E ENR	CONUS	
	3256	3285	E LVUPK		
CG 17 YARNELL HE					CINCPACFLT





UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
DDG 6 BARJAY	3152	3344	E OPCON		COMSOLANT
DDG 10 SARGEN	3152	3344	C DEPLOY		
	* R E M A R K	* U N I T A S - W A T C			
	3345	3365	E LVUPK		
	3001	3130	E OPCON		CINCUSNAVEUR
	3001	3140	A R K DEPLOY		
	3131	3170	E ENR MED 1-83	CONUS	
	3141	3170	E LVUPK		
DDG 11 SELLERS	3031	3061	E POM	ROTA	
DDG 17 CONYNGHAM	3062	3071	E ENR DEPLOY		
	3062	3255	C A R K TO 2-83		
	* R E M A R K	* U N I T A S - W A T C			
	3071	3246	E OPCON	CONUS	
	3246	3255	E ENR		
	3256	3285	E LVUPK		
	3334	3345	E COMPTUEX		
DDG 18 SEMMES	3152	3168	E COMPTUEX		
	3244	3263	E READEX		
	3264	3293	E POM	ROTA	
	3294	3303	E ENR		
	3294	3365	C DEPLOY		
	* P E M A R K	* M E D 1-84			
	3304	3365	E OPCON		CINCUSNAVEUR
DDG 19 TATTNALL	3095	3112	E COMPTUEX	ATLANTIC OCEAN	
	3119	3131	E EXER SOLID SHIELD 83		
	* R E M A R K	* U N I T A S - W A T C			
	3140	3170	E POM		
	3171	3180	E DEPLOY		
	* R E M A R K	* U N I T A S - W A T C			
	3161	3155	E OPCON	CONUS	
	3355	3365	E ENR		
DDG 23 BYRD RE	3001	3064	E OPCON		
	3001	3075	C DEPLOY		
	* R E M A R K	* M E F 1-83			
	3065	3075	E LVUPK	CONUS	
	3076	3105	E EXER	ATLANTIC OCEAN	
	3148	3157	E EXER	EFFORT	
	* R E M A R K	* U N I T A S - W A T C			
	3158	3168	E EXER	NORTH ATLANTIC	
	* R E M A R K	* O C E A N S A F A R I 83			
	3180	3188	E EXER	NORTH ATLANTIC	
	* R E M A R K	* B A L T O P S 83			
	3189	3198	E ENR	CONUS	
DDG 37 FARRAGUT	3001	3130	E OPCON		CINCUSNAVEUR
	3001	3140	C DEPLOY		
	* R E M A R K	* M E D 1-83			



UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
DDG 46 PREBLE	3264 3274 3334	3273 3283 3349	E ENR COMPTUEX	CONUS	01-84
DDG 993 KIDJ	3148 3158 3180 3189	* R E M A R * R E M A R * R E M A R * R E M A R	K K K K	ATLANTIC OCEAN EFFORT NORTH ATLANTIC OCEAN SAFARI 83 NORTH ATLANTIC OCEAN SAFARI 83 GALTOPS 83 CONUS	01-83
DDG 995 SCOTT	3069 3093 3123 3123 3133 3316 3326	3092 3122 3133 3225 * R E M A R 3115 3225 3355	E E E E E E E	RFAD EX POM ENR DEPLOY K - MED 2-83 OPCON ENR LVUPK CONUS	CINCUSNAVEUR
DD 944 MULLINIX	3095 3110 3271 3271 3271 3282	3112 * R E M A R 3270 3281 3281 * R E M A R 3365	E E E E E E	COMPTUEX EXER K - ATLANTIC OCEAN EFFORT SCLID SHIELD 83 ENR DEPLOY ROTA K - TO 1-84 OPCON	02-83
DD 963 SPRUANCE	3001 3001 3131 3141	3130 3140 * R E M A R 3170	E C A E	OPCON DEPLOY K - MED 1-83 ENR LVUPK CONUS	CINCPACFLT CINCUSNAVEUR
DC 968 RADFCRD AM	3001 3031 3031 3041 3246 3255	3030 3040 3254 * R E M A R 3245 3254 3284	E E C A E E E	POM ENR DEPLOY ROTA K - HEF 2-83 OPCON ENR LVUPK CONUS	CONIDEASTFOR
DC 969 PETERSON	3069 3093 3123 3123 3133 3316 3326	3092 3122 3133 3225 * R E M A R 3115 3225 3355	E E E E E E E	RFAD EX POM ENR DEPLOY K - MED 2-83 OPCON ENR LVUPK CONUS	01-83 CINCUSNAVEUR
	3148 3158	* R E M A R * R E M A R	E E	ATLANTIC OCEAN EFFORT NORTH ATLANTIC OCEAN SAFARI 83	



UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
DD 988 THORN	3189	3190	E ENR	CONUS	04-83
DD 997 HAYLOR	3221	3238	E COMPTUEX		01-84
DC 989 DEVJ	3334	3349	E COMPTUEX		02-83
	3095	3112	E COMPTUEX	ATLANTIC OCEAN	COMIDEASTFOR
	3119	3131	E EXER	ATLANTIC OCEAN	
	3166	3195	E POM	SHIELD 83	
	3196	3205	E ENR	ROTA	
	3206	3255	E DEPLOY		
	3256	3353	E MEF 4-83		
	3354	3363	E OPCON		
	3364	3383	E ENR	CONUS	
	3384	3393	E LVUPK		
FFG 4 TALBOT	3221	3238	E COMPTUEX		04-83
FFG 5 PAGE RL	3095	3112	E COMPTUEX	ATLANTIC OCEAN	02-83
FFG 6 FURER JA	3148	3157	E EXER	ATLANTIC OCEAN	
	3158	3168	E EXER	UNITED NORTH ATLANTIC	
	3180	3188	E EXER	OCEAN SAFARI 83	
	3189	3198	E EXER	NORTH ATLANTIC	
	3199	3208	E EXER	NORTH ATLANTIC	
	3209	3218	E EXER	BALTOPS 83	
	3219	3228	E ENR	CONUS	
FFG 7 PERRY OH	3001	3030	E POM		04-83
	3031	3040	E ENR	ROTA	
	3041	3050	E DEPLOY		
	3051	3060	E EXER	MEF 2-83	COMIDEASTFOR
	3061	3070	E EXER	OPCON	
	3071	3080	E EXER	CONUS	
	3081	3090	E EXER	CONUS	
FFG 8 MCINERNEY	3001	3130	E OPCON		CINCUSNAVEUR
	3131	3140	E DEPLOY		
	3141	3150	E EXER	MED 1-83	
	3151	3160	E EXER	CONUS	
	3161	3170	E EXER	CONUS	
	3171	3180	E COMPTUEX		04-83
	3181	3190	E COMPTUEX		01-84
	3191	3200	E COMPTUEX		
FFG 11 CLARK	3148	3157	E EXER	ATLANTIC OCEAN	
	3158	3168	E EXER	UNITED NORTH ATLANTIC	
	3180	3188	E EXER	OCEAN SAFARI 83	
	3189	3198	E EXER	NORTH ATLANTIC	
	3241	3270	E ENR	BALTOPS 83	
	3271	3281	E EXER	CONUS	
	3282	3311	E POM		
	3312	3341	E ENR	ROTA	
	3342	3371	E DEPLOY		
	3372	3401	E EXER	ROTA	



UNIT IDENTIFICATION	UNIT	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
FFG 13 MORISON SE	N20966	3282 3365 E OPCOM 3152 3168 COMPTUEX 3244 3263 READX 3294 3293 ENR 3294 3303 ENR 3294 3365 DEPLOY * R E M A R K - MED 1-84 3304 * R E M A R K - OPCOM	CINCPACFLT 03-83 02-83	
FFG 15 ESTJCN	N20968	3095 3112 COMPTUEX 3152 3168 COMPTUEX 3221 3238 COMPTUEX 3334 3349 COMPTUEX	CINCUSNAVEUR 02-83 03-83 04-83 01-84	
FFG 16 SPRAGUE C	N20969	3001 3130 E OPCOM 3001 3140 DEPLOY * R E M A R K - MED 1-83 3131 3140 ENR 3141 3170 LVUPK 3221 3238 COMPTUEX 3334 3349 COMPTUEX	CINCUSNAVEUR 04-83 01-84	
FFG 20 ANTRIM	N20973	3095 3112 COMPTUEX 3244 3263 READX 3284 3293 ENR 3294 3303 ENR 3294 3365 DEPLOY * R E M A R K - MED 1-84 3304 * R E M A R K - OPCOM	CINCUSNAVEUR 02-83 02-83	
FFG 21 FLATLEY	N20974	3095 3112 COMPTUEX 3244 3263 READX 3284 3293 ENR 3294 3303 ENR 3294 3365 DEPLOY * R E M A R K - MED 1-84 3304 * R E M A R K - OPCOM	CINCUSNAVEUR 02-83 02-83	
FFG 22 FARION	N20975	3148 3157 E EXER * R E M A R K - UNITED ATLANTIC OCEAN 3158 3168 E EXER * R E M A R K - NORTH ATLANTIC 3180 3188 E EXER * R E M A R K - OCEAN SAFARI 83 * R E M A R K - NORTH ATLANTIC 3189 3198 E EXER * R E M A R K - BALTOPS 83 * R E M A R K - CONUS	CINCUSNAVEUR 03-83 02-83	
FFG 24 WILLIAMS J	N20977	3152 3168 COMPTUEX 3244 3263 READX 3284 3293 ENR 3294 3303 ENR 3294 3365 DEPLOY * R E M A R K - MED 1-84 3304 * R E M A R K - OPCOM	CINCUSNAVEUR 03-83 02-83	
FFG 26 GALLERY	N20979	3095 3112 E COMPTUEX	CINCUSNAVEUR 02-83	

UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
FFG 28 8004E	3244	3263	E RFADEX		02-83
FFG 29 GROVES SM	3264	3293	E PON		
FFG 31 STARK	3294	3303	E ENR	ROTA	
FFG 32 HALL JL	3294	3365	C DEPLOY		
FFG 34 FITCH A	3304	3365	E A R K - MED 1-84		
FF 1038 MCCLDY	3304	3365	E OPCON		
	3221	3238	E COMPTUEX		CINCUSNAVEUR
	3334	3349	E CCPTUEX		04-83
	3334	3349	E COMPTUEX		01-84
	3334	3349	E COMPTUEX		01-84
	3119	3131	E EXER	ATLANTIC OCEAN	
	3152	3168	E A R K - SOLID SHIELD 83		
	3244	3263	E COMPTUEX		03-83
	3294	3293	E PON		02-83
	3294	3303	E ENR	ROTA	
	3304	3365	C DEPLOY		
	3304	3365	E A R K - MED 1-84		
	3304	3365	E OPCON		CINCUSNAVEUR
FF 1040 GARCIA	3095	3112	E COMPTUEX		02-83
	3166	3192	E PON		
	3196	3202	E ENR	ROTA	
	3196	3293	C DEPLOY		
	3204	3245	E A R K OPCON		COMIDEASTFOR
	3350	3352	E ENR	CONUS	
	3350	3365	E LVUPK		
FF 1043 MCDONNELL E	3001	3130	E OPCON		CINCUSNAVEUR
	3001	3140	C DEPLOY		
	3131	3140	E A R K - MED 1-83		
	3141	3170	E ENR	CONUS	
	3221	3238	E LVUPK		04-83
	3334	3349	E COMPTUEX		01-84
FF 1044 BRUNEY	3001	3143	E OPCON		CINCPACFLT
	3001	3153	C DEPLOY		
	3144	3153	E A R K - ID 1-83		
	3154	3183	E LVUPK	CONUS	
FF 1047 VOGEL	3001	3130	E OPCON		CINCUSNAVEUR
FF 1045 KOEL SCH	3001	3140	C DEPLOY		
FF 1056 CONYOLE	3131	3140	E A R K - MED 1-83		
	3141	3170	E ENR	CONUS	
	3221	3238	E LVUPK		04-83
	3321	3338	E COMPTUEX		

UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
FF 1059 SIMS WS	3334	3349	E COMPTUEX		01-84
	3119	3131	E EXER K	ATLANTIC OCEAN	
	3152	3168	E COMPTUEX	SHIELD 83	03-83
	3221	3239	E COMPTUEX		05-83
	3244	3263	E READEX		02-83
	3284	3303	E ENR	ROTA	
	3294	3303	E DEPLOY		
	3304	3365	E AR K OPCON	MED 1-84	
FF 1061 PATTERSON	3152	3168	E COMPTUEX		CINCUSNAVEUR
FF 1068 VREELAND	3334	3349	E COMPTUEX		03-83
	3069	3092	E READEX	CARIBBEAN SEA	01-83
	3093	3123	E POM		
	3123	3133	E ENR	ROTA	
	3123	3325	E C DEPLOY		
	3133	3315	E AR K - MED 2-83		
	3133	3315	E ENR	CONUS	
	3316	3325	E OPCON		
	3326	3355	E LVUPK		
FF 1072 BLAKELY	3095	3112	E COMPTUEX		CINCUSNAVEUR
	3119	3131	E EXER K	ATLANTIC OCEAN	02-83
	3119	3131	E AR K - SOLID SHIELD 83		
FF 1075 TRIPOE	3069	3092	E READEX	CARIBBEAN SEA	01-83
	3093	3123	E POM		
	3123	3123	E ENR	ROTA	
	3123	3325	E C DEPLOY		
	3133	3315	E AR K - MED 2-83		
	3133	3315	E ENR	CONUS	
	3316	3325	E OPCON		
	3326	3355	E LVUPK		
FF 1078 HEWES J	3069	3092	E READEX	CARIBBEAN SEA	01-83
	3093	3123	E POM		
	3123	3123	E ENR	ROTA	
	3123	3325	E C DEPLOY		
	3133	3315	E AR K - MED 2-83		
	3133	3315	E ENR	CONUS	
	3316	3325	E OPCON		
	3326	3355	E LVUPK		
FF 1079 BOWEN	3107	3136	E POM	CARIBBEAN SEA	01-83
	3137	3146	E ENR		
	3137	3273	E C DEPLOY	ROTA	
	3147	3163	E AR K - MED 3-83		
	3264	3273	E OPCON	CONUS	
	3274	3303	E ENR		
	3334	3349	E COMPTUEX		
FF 1080 PAUL	3107	3136	E POM	CARIBBEAN SEA	CINCUSNAVEUR
	3137	3146	E ENR		
	3137	3273	E C DEPLOY	ROTA	
	3147	3163	E AR K - MED 3-83		
	3264	3273	E OPCON	CONUS	
	3274	3303	E ENR		
	3334	3349	E COMPTUEX		

UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
FF 1081 AYLWIN N20052	3095	3112	COMPTUEX		02-83
	3152	3168	COMPTUEX		03-83
	3241	3270	PCN		
	3271	3281	ENR	ROTA	
	3271	3265	DEPLOY		
	*	R 3271	A R K - ID 1-84		
	3282	3365	OPCON		CINCPACFLT
	3119	3131	EXER	ATLANTIC OCEAN	
	*	R 3119	A R K COMSOLID SHIELD 83		
	3152	3203	READX		03-83
3264	3293	PCN		02-83	
3294	3303	ENR	ROTA		
3294	3346	DEPLOY			
*	R 3294	A R K - MED 1-84			
3304	3365	OPCON		CINCUSNAVEUR	
FF 1082 MONTGOMERY E FF 1085 MCCANDLESS FF 1085 BEARY DB N20053 N20055 N20056	3031	3061	POM		
	3062	3071	ENR	ROTA	
	3062	3255	DEPLOY		
3071	3246	OPCON	IC 2-83		
3246	3255	ENR	CONUS		
3256	3285	LVUPK		CINCPACFLT	
FF 1089 BROWN JL N20067	3095	3112	COMPTUEX		02-83
	3095	3112	OPCON		COMSLANT
	3152	3174	OPCON		
	3152	3344	DEPLOY		
	*	R 3152	A R K - UNITAS - MATC		
	3345	3365	LVUPK		CINCUSNAVEUR
	3001	3130	OPCON		
	3001	3140	DEPLOY		
	*	R 3001	A R K - MED 1-83		
	3131	3140	ENR	CONUS	
3141	3170	LVUPK			
3221	3238	COMPTUEX		04-83	
FF 1091 MILLER N20069	3069	3092	READX	CARIBBEAN SEA	
	3093	3122	POM		01-83
	3123	3133	ENR	ROTA	
	3123	3125	DEPLOY		
	*	R 3123	A R K - MED 2-83		
	3133	3142	OPCON	CONUS	
	3226	3255	LVUPK		CINCUSNAVEUR
	3095	3112	COMPTUEX		02-83
	3119	3131	EXER	ATLANTIC OCEAN	
	*	R 3119	A R K - SOLID SHIELD 83		
3121	3151	POM		COMSLANT	
3152	3344	OPCON			
FF 1092 HART TC N20070	3095	3112	COMPTUEX		02-83
	3119	3131	EXER	ATLANTIC OCEAN	
	3121	3151	POM		COMSLANT
3152	3344	OPCON			

UNIT IDENTIFICATION	START	END	EMPLOYMENT	LOCATION	EMP UNIT/EXERCISE NO.
FF 1093 CAPDANNO N20071	3152	3244	C AR K DEPLOY	UNITAS - MATC	CINCUSNAVEUR
	3345	3365	E LVUPK		
	3001	3130	E OPCON		
	3001	3140	C DEPLOY		
	3131	3140	A R K ENR	MED 1-83 CONUS	
FF 1094 PHARRIS N20072	3141	3170	E LVUPK		
	3031	3061	E POM		
	3062	3071	E ENR	ROTA	
	3062	3255	C DEPLOY		
	3071	3246	A R K - IC 2-83		
FF 1095 TRUETT N20073	3246	3255	E ENR	CONUS	
	3256	3285	E LVUPK		
	3119	3131	E EXER	ATLANTIC OCEAN	
	3148	3157	A R K - SOLID SHIELD 83		
	3158	3168	A R K - UNITED EFFORT	ATLANTIC OCEAN	
FF 1096 VALDEZ N20074	3180	3188	A R K - CCFAN SAFARI 83	NORTH ATLANTIC	
	3189	3198	A R K - BALTOPS 83	NORTH ATLANTIC	
	3069	3092	E READEX	CARIBBEAN SEA	
	3093	3123	E ENR		
	3123	3123	C DEPLOY	ROTA	
FF 1097 MOYESTER N20075	3133	3315	A R K - MED 2-83		
	3316	3325	E ENR	CONUS	
	3326	3355	E LVUPK		
	3069	3092	E READEX	CARIBBEAN SEA	
	3093	3122	E ENR		
FF 1098 GLOVER N17700	3123	3133	C DEPLOY	ROTA	
	3133	3315	A R K - MED 2-83		
	3316	3325	E ENR	CONUS	
	3326	3355	E LVUPK		
	3001	3130	E OPCON		
	3001	3140	C DEPLOY		
	3131	3140	A R K - MED 1-83	CONUS	
	3141	3170	E LVUPK		
	3221	3238	E COMPTUEX		
	3334	3349	E COMPTUEX		

## APPENDIX F

### SAMPLE SOLVER OUTPUT REPORT

The Solver Output Report is a partial output report from the X System. The report lists all CPSKED row constraints with their associated ranges, penalties, and final solution values. The second part of the report lists the final solution by column, column cost, and column elements. Total solution time is printed at the bottom of the report.









WEAPON SYSTEM	CAPABILITY CONSTRAINTS	FULL	01	03	04	05	02
145	0.2000D+01	0.3000D+01	0.3000D+01	0.1440D+03	0.0	0.0	0.7200D+02
146	0.2000D+01	0.3000D+01	0.3000D+01	0.1440D+03	0.0	0.0	0.7200D+02
147	0.2000D+01	0.3000D+01	0.3000D+01	0.1440D+03	0.0	0.0	0.7200D+02
148	0.2000D+01	0.3000D+01	0.3000D+01	0.1440D+03	0.0	0.0	0.7200D+02
149	0.1000D+01	0.1000D+01	0.2000D+01	0.3760D+05	0.0	0.0	0.1820D+05
150	0.1000D+01	0.1000D+01	0.2000D+01	0.1290D+04	0.0	0.0	0.6480D+03
151	0.1000D+01	0.1000D+01	0.2000D+01	0.1290D+04	0.0	0.0	0.6480D+03
152	0.1000D+01	0.1000D+01	0.2000D+01	0.1290D+04	0.0	0.0	0.6480D+03
153	0.2000D+01	0.3000D+01	0.3000D+01	0.1290D+04	0.0	0.0	0.6480D+03
154	0.2000D+01	0.3000D+01	0.3000D+01	0.1290D+04	0.0	0.0	0.6480D+03
155	0.2000D+01	0.3000D+01	0.3000D+01	0.2560D+03	0.0	0.0	0.1280D+03
156	0.2000D+01	0.3000D+01	0.3000D+01	0.2560D+03	0.0	0.0	0.1280D+03
157	0.2000D+01	0.3000D+01	0.3000D+01	0.2560D+03	0.0	0.0	0.1280D+03
158	0.3000D+01	0.3000D+01	0.5000D+01	0.2560D+03	0.0	0.0	0.1280D+03
159	0.3000D+01	0.3000D+01	0.5000D+01	0.2560D+03	0.0	0.0	0.1280D+03
160	0.1000D+01	0.1000D+01	0.2000D+01	0.3680D+05	0.0	0.0	0.1840D+05
161	0.1000D+01	0.1000D+01	0.2000D+01	0.3680D+05	0.0	0.0	0.1840D+05
162	0.1000D+01	0.1000D+01	0.2000D+01	0.3680D+05	0.0	0.0	0.1840D+05
163	0.1000D+01	0.1000D+01	0.2000D+01	0.3680D+05	0.0	0.0	0.1840D+05
164	0.1000D+01	0.1000D+01	0.2000D+01	0.3680D+05	0.0	0.0	0.1840D+05
165	0.1000D+01	0.1000D+01	0.2000D+01	0.2520D+05	0.0	0.0	0.1260D+05
166	0.2000D+01	0.3000D+01	0.3000D+01	0.2890D+03	0.0	0.0	0.1445D+03
167	0.2000D+01	0.3000D+01	0.3000D+01	0.2890D+03	0.0	0.0	0.1445D+03
168	0.2000D+01	0.3000D+01	0.3000D+01	0.2890D+03	0.0	0.0	0.1445D+03
169	0.3000D+01	0.5000D+01	0.5000D+01	0.2890D+03	0.0	0.0	0.1445D+03
170	0.3000D+01	0.5000D+01	0.5000D+01	0.2890D+03	0.0	0.0	0.1445D+03
171	0.1000D+01	0.1000D+01	0.2000D+01	0.8830D+04	0.0	0.0	0.44180D+04
172	0.1000D+01	0.1000D+01	0.2000D+01	0.8830D+04	0.0	0.0	0.44180D+04
173	0.1000D+01	0.1000D+01	0.2000D+01	0.8830D+04	0.0	0.0	0.44180D+04
174	0.1000D+01	0.1000D+01	0.2000D+01	0.8830D+04	0.0	0.0	0.44180D+04
175	0.2000D+01	0.3000D+01	0.3000D+01	0.8100D+04	0.0	0.0	0.40500D+04
176	0.2000D+01	0.3000D+01	0.3000D+01	0.8100D+04	0.0	0.0	0.40500D+04
177	0.2000D+01	0.3000D+01	0.3000D+01	0.8100D+04	0.0	0.0	0.40500D+04
178	0.3000D+01	0.3000D+01	0.5000D+01	0.8100D+04	0.0	0.0	0.40500D+04
179	0.3000D+01	0.3000D+01	0.5000D+01	0.8100D+04	0.0	0.0	0.40500D+04
180	0.2000D+01	0.3000D+01	0.3000D+01	0.2250D+03	0.0	0.0	0.11250D+03
181	0.2000D+01	0.3000D+01	0.3000D+01	0.2250D+03	0.0	0.0	0.11250D+03
182	0.2000D+01	0.3000D+01	0.3000D+01	0.2250D+03	0.0	0.0	0.11250D+03
183	0.3000D+01	0.3000D+01	0.5000D+01	0.2250D+03	0.0	0.0	0.11250D+03
184	0.3000D+01	0.3000D+01	0.5000D+01	0.2250D+03	0.0	0.0	0.11250D+03
185	0.2000D+01	0.1000D+01	0.7000D+01	0.1000D+04	0.1000D+04	0.0	0.1000D+02
186	0.3000D+01	0.5000D+01	0.8000D+01	0.1000D+04	0.0	0.0	0.1000D+02
187	0.3000D+01	0.5000D+01	0.8000D+01	0.1000D+04	0.0	0.0	0.1000D+02
188	0.4000D+01	0.3000D+01	0.9000D+01	0.1000D+04	0.0	0.0	0.1000D+02
189	0.3000D+01	0.3000D+01	0.8000D+01	0.1000D+04	0.0	0.0	0.1000D+02
190	0.3000D+01	0.3000D+01	0.8000D+01	0.1000D+04	0.0	0.0	0.1000D+02
191	0.4000D+01	0.3000D+02	0.9000D+01	0.1000D+04	0.1000D+04	0.0	0.1000D+02
192	0.1000D+01	0.2000D+01	0.5000D+01	0.1000D+04	0.0	0.0	0.1000D+02
193	0.2000D+01	0.0	0.7000D+01	0.1000D+04	0.2000D+04	0.0	0.1000D+02
194	0.2000D+01	0.0	0.7000D+01	0.1000D+04	0.0	0.0	0.1000D+02
195	0.2000D+01	0.1000D+01	0.7000D+01	0.1000D+04	0.0	0.0	0.1000D+02



HEAPDN	SYSTEM	EVENT/SHIP-CAPABILITIES	SHIP-SCHEDULE	OBJECTIVE VALUES =	0.4467D+04
				TYPE PENALTIES =	0.0
				TYPE PENALTIES =	0.9080D+04
1	205	0	174		
2	175	0	176		
3	301	0	112		
4	349	1	144	151	
5	1	1	131		
6	273	4	127		
7	510	27	145	156	171
8	61	30	137	166	194
9	1059	45	119	180	224
10	2019	28	117	222	225
11	1559	35	132	206	209
12	31	28	137	145	180
13	175	28	152	222	224
14	75	28	156	180	222
15	65	28	156	180	222
16	0	28	132	206	209
17	1498	7	132	206	209
18	1893	3	128	207	211
19	2953	18	128	207	211
20	364	18	113	186	190
21	569	17	113	187	188
22	647	37	113	199	186
23	2	37	156	175	222
24	656	60	156	175	222
25	774	60	157	207	212
26	1838	20	133	161	
27	1021	39	138		
28	985	58	114	186	191
29	1	11	114	186	191
30	152	41	129	181	202
31	778	0	129	181	202
32	305	1	138	176	150
33	201	0	138	176	150
34	178	22	122	152	
35	3766	22	114	167	185
36	1366	22	114	167	185
37	2974	12	153	176	222
38	1171	105	153	176	222
39	171	105	129	201	203
40	1263	79	120	167	181
41	42	99	145	152	167
42	71	20	142	161	213
43	27	0	153	153	
44	116	0	133	207	209
45	48	7	138	172	218
46	37	7	135	194	219
47	428	7	124	209	211
48	428	7	124	209	211
49	302	19	134	210	211
50	302	19	134	210	211
51	551	19	139	147	172
52	19	220	147	172	219
53	19	220	147	172	219
54	19	220	147	172	219
55	19	220	147	172	219

3734	300	147	158	197	198
3741	37	147	158	197	198
3748	14	158	210	211	212
4017	39	168			
4035	28	168			
4079	97	168			
4189	60	182			
4304	105	182			
4362	62	182			
4367	26	182			
4396	137	164	215	216	
4600	77	169			
4603	65	155			
4693	123	155			
4907	254	140	183	186	190
5177	91	116	169	183	190
5473	8	173	223	227	
5678	2	155	159	183	190
5878	160	140	199	223	227
6119	23	116	178	223	227
6426	21	140	178	223	227
6654	75	155	178	223	227
6806	222	159	178	223	227
6954	8	140	178	223	227
6958	47	159	178	223	227
6959	20	140	178	223	227
6961	0	163			
6962	29	183			
7129	6	148	177	226	227
7249	28	141	165	216	228
7375	56	117	170	184	190
7377	16	121	195	196	191
7380	74	121	195	196	191
7382	46	87			
7386	39	88			
7521	56	89			
7634	72	90	170	184	190
7924	22	149	160	177	226
7931	150	169	170	177	226
8184	33	135	148	211	212
8493	27	135	210	211	212
8681	27	143	210	211	212
8916	31	141	160	173	220
9012	59	149	160	179	226
9015	40	149	160	179	226
9017	0	130	204	205	
9233	153	141	163	189	191
9377	41	136	170	190	191
9381	135	141	170	190	191
9674	20	141	149	162	191
9915	46	106	117	189	191
9917	179	107	130	204	205
10148	65	130	148	154	
10173	19	136	210	211	212
10452	35	135	210	211	212
10722	25	117	170	184	189
10722	52	117	170	184	189
10722	18	117	170	184	189

82.36  
SOLUTION TIME

## LIST OF REFERENCES

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