

NPRDC Special Report 84-1

October 1983

PERSONNEL AVAILABILITY PROJECTIONS FOR SELECTED NAVY TECHNICAL RATINGS

D. M. Johnson

Reviewed by R. E. Blanchard

Released by J. W. Renard Commanding Officer

Navy Personnel Research and Development Center San Diego, California 92152

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FOREWORD

This effort was conducted under project 63564N (Surface Ship CONFORM Technology Forecasts) and was sponsored by Commander, Naval Sea Systems Command (NSEA-31). The objective of the project is to provide guidance for research and development (R&D) priorities based on an assessment of the future whole ship impact of projected technological advances and their implications. A principal concern of NAVSEA is the personnel supportability of proposed ship system developments.

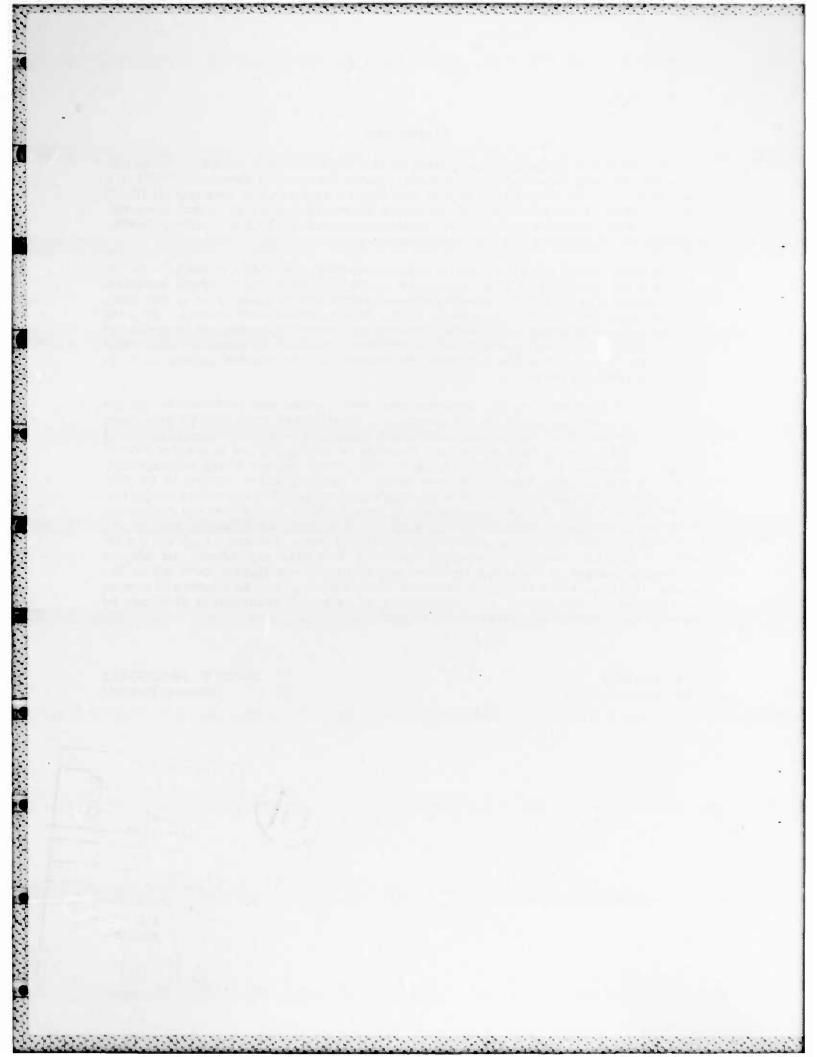
The objective of this effort was to extend personnel availability projections to the year 2000 for those ratings most susceptible to the impacts of technological advances. This information is intended to provide personnel supportability guidance to system long-range planners and designers very early in the system development process. By using these projections in selecting hardware system design options, engineers and others in the R&D community can help control or reduce personnel requirements, especially in shortage ratings, and thus improve the likelihood the systems will be manned appropriately to perform to fleet standards.

It should be noted that the personnel availability projections presented herein are based on personnel requirements and inventory data extracted from OPNAV data bases that may or may not yet reflect rating structure changes in progress. For example, as of September 1983, the following ratings are known to be undergoing one or another kind of change: ASH, ASM, FTG, FTM, GSE, GSM, and OT. These changes should not materially affect the overall projections in the near term. It takes time for changes to be fully implemented. For example, the TD rating, disestablished in 1982, will not be completely phased out until 1988. Further, the elimination or addition of ratings does not necessarily mean the elimination or addition of their related requirements and resources but rather a somewhat different distribution and/or identification of them. The projections for the far term, in contrast, become increasingly "soft" in that they are subject not only to intervening changes in the rating structure but also numerous factors, both within and outside the Navy, which cannot be predicted. They can, however, be assumed to provide an indication of the natures and relationships of personnel availabilities that can be expected for various genereal technical categories.

J. W. RENARD Commanding Officer

JAMES W. TWEEDDALE Technical Director

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SUMMARY

Problem

The degree to which advanced technology systems perform at designed levels in the fleet depends, in part, on the availability of adequate numbers of appropriately skilled and experienced personnel to operate and maintain them. Personnel supportability thus becomes an important consideration in system design. To be useful for system design, however, projections of personnel availability must be available <u>early</u> in the system design process.

Purpose

The purpose of this effort was to extend personnel availability projections to the year 2000 for those ratings most likely to be affected by advanced technological developments. These data are needed to provide guidance to long-range planners very early in the conceptualization of future ship systems.

Approach

Forty ratings were selected on the basis of current shortages, association with advanced systems, technological work content, and susceptibility to impact of known or potential technological developments. Personnel availability data for these ratings were developed from requirements and inventory projections provided by the Chief of Naval Operations (OP-11G and OP-135D).

Results and Conclusions

Reliable, valid numerical projections could be extended only to the year 1996 for personnel requirements and 1988 for personnel inventories. Because of the magnitude of shortages and overages, trends toward improvement or degradation, and the time required to correct deficiencies and/or reverse trends within the personnel system, it can be assumed that the general availability conditions found in the projections will continue into the foreseeable future. Serious projected personnel shortages were found to exist primarily in a cluster of ratings associated with missile and related control and sensor systems.

Recommendation

System developers should pay particular attention to design options and alternatives that would control or reduce the personnel requirements of ratings associated with future missile and related control and sensor systems if they are to perform to design expectations in the fleet.

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INTRODUCTION

Problem

To fulfill its mission in the national interest, the Navy must develop equipment and systems utilizing advanced technologies and science. These new systems generate a wide variety of skill, knowledge, and experience requirements for their operation and maintenance. Insofar as these systems are additions to the existing fleet inventory, they will obviously make additional demands on personnel resources. Insofar as they are replacements for or successors to existing systems, their personnel requirements may be greater than, less than, and/or different from those of presently existing systems. In any event, the degree to which new systems will function at optimum or designed levels will depend in large part on the availability of sufficient numbers of personnel with appropriate capabilities to operate and maintain them. Thus, the prospective availability of personnel must be considered in the design of new systems.

Although the Navy has been reasonably successful in recruiting first-term personnel, it has not been as successful in retaining those personnel, especially those in a variety of high technology fields, beyond their initial enlistments. Thus, the Navy has not only been faced with continuing personnel shortages of varying types and magnitudes in the more advanced skill levels but it has also been forced to divert substantial resources of time, money, facilities, and short-supply experienced personnel into the training of new, replacement personnel. As a result, many Navy systems are being manned by fewer personnel and/or personnel of lower skill and experience levels than needed for optimum or designed system performance. Since new systems normally must "compete" with other existing or new systems for needed operators and maintainers, personnel supportability becomes an even more critical consideration in the design of new systems. However, for personnel supportability data to have any real impact on system design, such data must be available to design engineers <u>early</u> in the system design and development sequence, preferably at the concept formulation stage or before.

Purpose

It may take up to 20 years or more for a new system to progress from its initial conceptualization to initial fleet introduction, depending on the status of the technologies incorporated into it and its magnitude and complexity. The purpose of this project was, therefore, to extend current personnel availability projections to the year 2000 for those ratings most likely to be impacted by advanced technological developments. These data are needed to provide guidance to long-range planners and designers of ship systems so that personnel availability can be considered in system conceptualization, design, and development.

APPROACH

Rating Selection

The following provided the basis for selecting ratings for inclusion in the availability projections:

1. Since the focus of the project was on "ship" (surface and submarine) systems, all ship ratings categorized as "semi-technical," "technical," or "highly technical" by CNO (OP-11) were included in the initial ratings cut.

2. Reports on and projections of personnel shortages published by CNO (OP-136D) and the Navy Personnel Research and Development Center (Koehler, 1982; Koehler & Miller, 1979) were reviewed to identify ratings in which shortfalls existed during prior years.

3. The Manual of Navy Enlisted Manpower and Personnel Classifications and Occupational Standards (NAVPERS 18068D) provides occupational and work content descriptions of ratings and equipment assigned to those ratings. Thus, it was examined in detail to determine (a) the susceptibility of ratings to the impact of technological change, and (b) the relationships among ratings, systems, and technologies. Various types of work are often shared or performed by more than one rating and various systems are sometimes manned by more than one rating. Therefore, since personnel supportability of a new system might be affected by the personnel availabilities of more than one rating, it was decided that all related ratings should be included in the projections.

4. Finally, ratings were included based on (a) the advice of knowledgeable and experienced Navy military and civilian personnel, and (b) the known, expected, or potential technological development trends that may impinge on various occupational areas.

It should be noted that the selection strategy was quite "loose." Since technological advances may develop in many unexpected directions, the selection orientation was to "screen in" rather than "screen out" ratings. Evidence was sought to accept ratings for inclusion rather than to reject them. Because the project focused on ship systems, ratings not directly associated with ship systems (e.g., construction ("Sea Bee"), administrative, logistics, and health care ratings) were typically rejected, at least initially. Certain "ship" ratings, such as boiler technician, hull maintenance technician, and machinery repairman, were also excluded. While these ratings may involve highly refined, advanced skills and/or advanced materials or procedures, it was determined that the <u>systems</u> associated with them were not likely to change significantly due to technological advances. In contrast, ratings that are not strictly ship ratings, such as ocean systems technician and a variety of aviation ratings, were included. Since these ratings were found to be associated with types of work, systems, and/or technologies similar to those of the ship ratings, they represented something of a common talent "population" for which the ship ratings must compete or from which they might draw. They could thus be a factor in the personnel supportability of future systems.

The selection process resulted in the inclusion of the 40 ratings listed alphabetically by rating abbreviation in Table 1.

Availability Projections

Existing Navy operational computerized systems were used to project personnel requirements and inventories because this allowed (1) operational data banks to be accessed, thus eliminating the costly need for accumulating comparable data independently, and (2) project personnel to test whether these systems were intrinsically capable of providing the practical, far long-range projections needed for guiding ship system design. Also, it was assumed that the data in the systems were the most valid and reliable available, and the systems themselves, the most advanced.

Table 1

Ratings Included in Personnel Projections

Rating Abbrev.	Rating Title	Rating Abbrev.	Rating Title
AC	Air traffic controller	ET	Electronics technician
AD	Aviation machinist's mate	EW	Electronics warfare technician
AE	Aviation electrician's mate	FTB	Fire control technician
AG	Aerographer's mate		(ballistic missile fire control)
AO	Aviation ordnanceman	FTG	Fire control technician (gun fire
AQ	Aviation fire control technician		control)
ASE	Aviation support equipment technician (electrical)	FTM	Fire control technician (surface missile fire control)
ASM	Aviation support equipment	GMG	Gunner's mate (guns)
	technician (mechanical)	GMM	Gunner's mate (missiles)
AT	Aviation electronics technician	GMT	Gunner's mate (technician)
AW	Aviation antisubmarine warfare operator	GSE	Gas turbine system technician (electrical)
AX	Aviation antisubmarine warfare technician	GSM	Gas turbine system technician (mechanical)
BM	Boatswain's mate	IC	Interior communications
CT(x)	Not official; combines the		electrician
	following branches of crypto-	IM	Instrumentman
	logic technician (CT) rating:	MM	Machinist's mate
	 Administrative (CTA) 	MN	Mineman
	 Interpretive (CTI) 	MT	Missile technician
	 Communications (CTO) 	OM	Opticalman
	 Collection (CTR) 	OS	Operations specialist
	 Technical (CTT) 	OT	Ocean systems technician
CTM	Cryptologic technician	RM	Radioman
	(maintenance branch)	STG	Sonar technician (surface)
DP	Data processing technician	STS	Sonar technician (submarine)
DS	Data systems technician	TM	Torpedoman's mate
EM	Electrician's mate		
EN	Engineman		

Personnel requirements data, obtained from a computer printout provided by OP-IIG January 1983, essentially represent an inventory of established, documented personnel requirements of current, scheduled, and planned Navy activities, missions, and systems. Current requirements are a composite of those identified principally in ship manpower documents (SMDs), squadron manpower documents (SQMDs), and similar manning documents. Since these requirements are determined by applying various work study and related techniques, it can be assumed that they are well established and validated. Current requirements are modified for future years based on such factors as ship or system life expectancies, programmed ship commissionings/decommissionings, scheduled system installations or retirements, etc. They are reduced by the known personnel demands associated with the old equipments being retired, and increased by the

anticipated personnel demands of the new equipments (as identified in such documents as <u>Personnel and Training Plans</u>). Requirements data are all <u>documented</u> and are thus relatively "hard" data, based on objective, controlled procedures and methodologies for their generation.

In contrast, personnel inventory projections, obtained from a computer print-out provided by OP-135D March 1983, are not "hard" data. They were generated by the force structure projection computer model (known as FAST), developed by NAVPERSRANDCEN and implemented by CNO (OP-01) as a part of the Navy advanced manpower planning system (NAMPS). The FAST model uses historical, periodically updated, personnel data as a basis for simulating the flow of personnel through the personnel system under various assumptions about authorized ceilings, recruitment levels, retention-attrition rates, advancement ratios, "school seat" availabilities, etc. Given the basic input data and assumptions, the model can project the numbers of personnel in each pay grade of each rating for each year for as far out as one might want to "run" the model. For NAMPS purposes, however, the projection normally encompasses only the current year plus 6 out years.

The personnel availability projections are simply the differences between projected personnel requirements and inventories, expressed either in terms of the <u>numerical</u> shortages or overages of inventory related to requirements or the <u>percentages</u> of requirements the numerical shortages or overages represent. Both were determined, since both expressions may be useful and either alone might be misleading.

Preferential Manning

Since the Navy has experienced personnel shortages of varying degree for a number of years, it attempts to man its commands and activities on a "fair share" basis. Each command or activity receives its "fair share" of the quantitative and qualitative personnel resources available so that shortages (or overages) are shared equally by all. Not all Navy missions and responsibilities have equal priority, however. Those that are considered significantly more important than others receive preferential treatment in their manning. Since the use of the personnel availability projections may be affected by the Navy's policies concerning preferential manning, the project sponsor requested that these policies be examined and their implications determined.

RESULTS

Limitations on Projections

Personnel projections could not be extended to the year 2000; the requirements projections reach to 1996, but the inventory projections reach only to 1988.

As noted earlier, the computer printout from which the projected personnel requirements were obtained contains only <u>documented</u> requirements. (However, an examination of the data provided in this printout suggests that, in a few cases, this may not be entirely true.) Unless personnel limitations are mandatorily included in the conceptualization of or specifications for a new system (which is highly improbable), the system's personnel requirements are specified, for the first time, during the initial system training plans conference. Understandably, these conferences typically are not held until the system is far enough along so that personnel and training requirements can be identified. Characteristically, they are held approximately 6 or 7 years (often later, rarely sooner) before the system is introduced in the fleet. Thus, the limit of documented total requirements is about 7 years. Beyond that time, documented requirements should be expected to "decline" as systems are retired from fleet inventory before the personnel requirements of their successors have been identified. This <u>apparent</u> decline in personnel requirements can be noted in a number of the projections. The farther the projections are extended beyond the approximate 7-year "limit," the "softer" and more unreliable they become, even though they are presumably documented. It appears that 14 years is the maximum time that requirements projections can be made with reasonably acceptable reliability and validity.

The inventory projections are even more severely time limited. Although the FAST model uses historical data and trends, its projections are based upon numerous assumptions. These assumptions may be completely valid for the projection base year. However, since many of them are dependent on factors and conditions external to the Navy (e.g., Congressional ceiling, budgetary limitations, civilian economic conditions, etc.), it is virtually certain that they will not remain valid for any appreciable period of time. The longer-range the projections are, of course, the greater the likelihood they will be invalid. Indeed, the FAST model is used operationally to, in effect, "invalidate" its own assumptions. One of its major uses is to test "what would happen if" type questions regarding possible changes to the personnel system or personnel policies. Feasible favorable changes often are implemented, thus changing the whole projection. A 6-year projection has been found to be about the maximum that can meaningfully, practically, and cost-effectively be made.

Synopsis of Projections

Appendix A presents the detailed rating-by-rating numerical projections of personnel availibilities; Appendix B, a summary of those projections; and Appendix C, a listing of the ratings, in order of magnitude of their projected maximum requirements, for use as a ready reference to the relative sizes of the ratings.

Of the 40 included ratings, 5 show projected overages of personnel inventory over personnel requirements (AT, BM, GMG, OM, and possibly MN), 16 show approximate equality of inventory and requirements (AC, AD, AE, AG, AO, ASM, AX, DP (although variable within the rating), DS, EM, EN, ET, IC, IM, MM, and STS), and 19 show significant projected shortages (AQ, ASE, AW, CTM, CT(x), EW, FTB, FTG, FTM, GMM, GMT, GSE, GSM, MT, OS, OT, RM, STG, and TM).

Of the 19 "short" ratings, it appears that 5-AW, CTM, CT(x), MT, and RM--could improve toward satisfying their requirements. For the remainder, the magnitude of the shortage or the pattern within their structure make it very doubtful that the shortage will be overcome within the foreseeable future. Although special attention, programs, incentives, etc. may be instituted to improve the "health" of these ratings, it will take time for the results of any such efforts to be effective. For example, in the EW and GSM ratings, the severe shortages at the E-6 and E-7 levels are not likely to be alleviated soon since lesser shortages also exist at the lower pay grades. Particularly troublesome might be the FTG, OS, and STG ratings, all of which have significant, continuing shortages projected at the E-4 and E-6 levels. The OS rating also has shortages at the E-7 level; and the FTG and STG ratings, sizeable overages at the E-4 level and somewhat lesser overages at the E-7 level. A closer examination than can be made here would be necessary to determine the cause or causes of the wave-like shortage-overage phenomenon in these ratings. It appears, however, that the E-4 shortages may reflect an insufficiency of personnel with the necessary aptitude requisites for entry into the ratings. The overages at the E-5 and shortages at the E-6 levels might reflect a change in direction, degree, or

emphasis in the requisites necessary for advancement within the ratings such that numerous E-5s, although fully competent at the E-5 level, do not possess the special aptitudes or talents required for progression to the E-6 level. Whatever the cause or causes, the shortages do exist and apparently will continue to exist.

It should be noted that the seven "short" shipboard ratings--EW, FTB, FTG, FTM, GMM, GMT, and STG--all involve the operation and/or maintenance of technologically advanced, sophisticated weapons-related equipment and systems. (The MT rating would also be included in this group on the basis of continuing shortages at the E-6 and E-7 levels, except that the projections indicate steady improvement toward eliminating those shortages.) Since these ratings tend to rely on "pools" of personnel possessing much the same intellectual and aptitudinal characteristics, they are in competition with each other for available personnel. It is likely that any new systems increasing the numerical or skill level demands for personnel with those characteristics either will not be adequately manned or will be manned at the expense of other weapons-related systems that are already undermanned.

The GSE and GSM ratings also involve technologically advanced systems but of a different sort. It may be hypothesized that the current GSE and GSM shortages result in part from the relatively recent introduction of gas turbine propulsion systems, the lag time in the personnel system to respond to those systems' needs (wherein lies a moral for <u>early</u> identification of personnel and training requirements of developing systems), and the increase in the number of gas turbine power plants as the Navy builds to a 600 ship fleet. Whether these shortages will improve or worsen as gas turbine propulsion becomes more common remains to be seen.

CONCLUSIONS

It appears that the projection of documented total numerical personnel requirements is limited to about 7 years. Partial requirements can be projected, with acceptable accuracy and reliability, for approximately 8 or 9 years beyond this period, based on anticipated retirements of operational systems from fleet inventories even though the personnel requirements of their successor systems have not been identified. Beyond that time, however, numerical projections as such become too unreliable for practical use.

Requirements projections are based on known, relatively controllable factors related to programmed introduction and retirement of Navy systems. In contrast, inventory projections must rely on assumptions regarding many variable factors. Although some of these factors are wholly or partially controllable within the Navy, others (e.g., civilian demographic and economic factors) are outside Navy control. Until those factors can be projected with greater accuracy and reliability than at present, it appears that projection of acceptably valid numerical personnel inventories is limited to about 6 years.

The most serious and persistent personnel shortages exist within a cluster of ratings associated with missile systems and the sensor and control systems related to those weapons. Thus, new missile, sensor, and control systems are likely to be faced with manning problems. Since the majority of those ratings are fairly small (i.e., total requirements are less than 3,000), competition for available personnel may be especially acute. Relatively minor reductions in the personnel requirements of new systems of these types could, in contrast, appreciably improve the effective personnel availabilities for those ratings. Appendix D presents rating-equipment cross-indices that show the relationships among ratings, systems, and technologies. Finally, Appendix E discusses the implications of preferential manning policies and related considerations.

RECOMMENDATIONS

Design engineers and system planners should use the personnel projections presented herein as general guidance as to the likely availability of personnel to man new systems.

Particular attention should be given to controlling and reducing, insofar as feasible, personnel requirements for the operation and maintenance of missile systems and their associated sensor and control systems.

REFERENCES

- Chief of Naval Operations (OP-136D1). Rating health and welfare report: Summary first half FY 1982. Washington, DC: C. (undated)
- Chief of Naval Operations (OP-136D1). <u>Rating health and welfare report:</u> Summary third quarter FY 1982. Washington, DC: (undated)
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- Koehler, E. A., & Miller, M. A. <u>Manpower availability</u>; Navy enlisted projections FY 78-85 (NPRDC Spec. Rep. 80-5). San Diego: Navy Personnel Research and Development Center, December 1979.
- Manual of Navy enlisted manpower and personnel classifications and occupational standards (NAVPERS 18068D). Washington, DC: Bureau of Naval Personnel, 24 July 1981.
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APPENDIX A

NUMERICAL PROJECTIONS OF PERSONNEL AVAILABILITIES BY RATING

NUMERICAL PROJECTIONS OF PERSONNEL AVAILABILITIES BY RATING

This appendix presents personnel availability projections for 40 ratings listed alphabetically by rating abbreviation. The following information is provided for each rating:

1. <u>Requirements</u>—The total number of personnel of the rating and pay grade identified in official documents as being needed as of the end of the designated fiscal year.

2. <u>Inventory</u>—The total number of personnel of the rating and pay grade projected by the FAST model to be on board as of the end of the designated fiscal year.

3. <u>Difference</u>—The numerical difference between requirements and inventory. A negative difference identifies a shortage.

4. <u>Percentage</u>—The numerical difference expressed as a percentage of requirements. A negative percentage identifies a shortage.

For reasons discussed in the report, requirements are projected to the year 1996 and inventories to the year 1988.

No data are given for pay grades E-1 through E-3. Specific, rating-related requirements generally are not "written" for these levels. Also, personnel at these levels are, for the most part, undergoing recruit and initial training. While personnel might be designated as "striking" for a rating or might be in specialized training for entrance into a rating, they are not identified beyond generic apprenticeships (e.g., airman (AN), fireman (FN), or seaman (SN).

Pay grades E-4 through E-7, which represent the day-to-day, "hands-on" specialist skill levels, are of primary importance for system design. The tables present the availability data for these levels in two ways: (1) for the four pay grades combined and (2) for each pay grade separately. This allows the reader to determine the overall personnel availability for the rating and the distribution of availabilities of the several pay grade skill levels within the rating.

The E-7 (chief petty officer) is generally looked upon as the fully qualified, experienced, technical expert in the field of his or her rating. The E-8 and E-9 (senior and master chief petty officers) are sometimes thought of as "super technicians." However, billets at the E-8 and E-9 levels, typically accounting for from 2.5 to 4.0 percent of a rating's total billets, increasingly tend to involve technical supervision, management, administration, planning, command advisement, etc., rather than direct, personal involvement with systems. Since the E-7 level represents a transition from the hands-on technician to the technical administrator, the E-7 may be considered in either category. For this reason, the E-7 level has been combined with the E-8 and E-9 levels to provide an indication of the availability of technical administrative-management support within the rating. As a result, the E-7 level appears three times in the tables: (1) in the composite at the top of the table, (2) separately, and (3) in the composite at the bottom of the table.

Certain ratings, such as fire control technician (FT), gunner's mate (GM), or aviation support technician (AS), are not included in the tables, since they exist only at the E-8 and/or E-9 levels (AS from E-6 through E-9). They have been incorporated into the tables as artificial extensions of the service ratings feeding into them in proportion to the sizes of those service ratings to each other.

Planners should understand that the availability projections reported here are but indications of general approximations of future personnel requirements, inventory, and availabilities. It cannot be said, for example, that there will be exactly 291 FTB E-5s on board to satisfy exactly 309 FTB E-5 billets in 1985. The data bases from which the projections were obtained are updated periodically. Each update will likely result in at least some differences in the projected numerical values. Thus, if the availabilities reported herein were to be based on more recent projections, they would probably be somewhat different from those presented. In addition, the rating structure itself is subject to evolutional change. For example, as of 31 August 1983, the following structure changes were underway or proposed. FTG and FTM being combined as FC (Fire Controlman); ASM and ASH being combined as ASM, with ASE remaining as a separate rating; combination of GSE and GSM into GS being lowered from the E-8 to the E-7 level; OT being split into OTA (Operations Technician--Analyst) and OTM (Operations Technician--Maintainer) as the surface counterparts of the AW and AX ratings respectively; GMG and GMM proposed for combination as GM (Gunner's Mate); and AX proposed for combination with AT. However, it takes time for significant changes to work their way through the personnel system. It may take years--perhaps longer than the time required to conceive and develop a new system -- for personnel shortages or overages to be corrected or undesirable trends to be reversed.

Table C-1

NUMERICAL PROJECTIONS OF PERSONNEL AVAILABILITIES BY RATING

W III	R	_	DIFF	50		R	_	1111	60		R	_	SHO	%		×	_	DIFF	00		×	_	DIFF	20		×	_	DIFF	60
70	2782	2271	-511	-18		1211	572	-639	-53		810	817	1	1		514	647	133	26		247	235	-12	5		342	307	-35	-10
60	3082	2389	-693	-22		1201	655	-546	-45		167	815	24	9		504	689	185	37		246	230	-16			340	306	-34	-10
10	2717	2601	-116	7		1197	824	-373	-31		778	866	88	11		665	678	179	36		243	233	-10	4-		336	310	-26	80 1
6	2717	2702	-15	-		1197	872	-325	-27		778	898	120	15		667	697	198	40		243	235	-18	- 3		336	314	-22	
00	2742	2796	54	. 2		1201	924	-277	-23		161	934	143	18		504	698	194	38		246	240	-6	-2		339	323	-16	8-
)0 	2725	2893	168	9		1200	943	-257	-21		783	988	205	26		665	712	213	43		243	250	7	3	E-7	336	335	7	0
E-4 through E-7	2710	2933	223	8	E-4	1194	643	-251	-21	E-5	111	1014	237	31	9-31	495	721	226	46	E-7	244	255	11	5	7 through E-9	337	342	2	1
E-7	2729					1197					786					499					247				E-9	340			
2	2767					1207					804					507					249					342			
	2769					1207					804			9		507					251					345			
:	2790					1213					814		_			510					253					347			
	2796					1212					818					511					255					349			
	2790					1211					814					510					255					349			
2	2803					1215					819					513					256					350			
2	2798					1213					817					512					256					350			

AIR TRAFFIC CONTROLLER

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ITEM	78	8	to So	8	80	8/ E-4	E-4 through E-7	E-7	2	5	*	-			
	8767	9059	9250	9381	9389	9366	9354	9366	9380	9385	9387	9396	1666	9394	9394
	8345	8879	9335	9547	6666	10119	10250								
LIFF	-422	-180	85	166	604	753	896								
1	-5	-2	1	2	9	80	10								
							E-4								
-	2737	2840	2913	2965	2964	9252	2945	2952	2952	2956	2959	5963	2963	2363	2963
	2600	2829	3133	3037	3178	3220	3220								
DIFF	-137	-11	220	72	214	268	272								
	-5	0	80	2	1	6	6							•	
1	1						E-S								
-	2746	2864	2939	2992	2996	2990	2992	2998	3002	3006	3010	3014	3013	3015	3015
	2481	2624	2827	2961	3206	3279	3363								
DIFF	-265	-240	-112	-31	210	289	371								
L	-10	-8	-4	-1	1	10	12								
1							E-6								
	2335	2386	2410	2421	2424	2418	2411	2413	2419	2418	2416	2417	2414	2415	2415
	2354	2559	2508	2673	2722	2715	2747								
DIFF	19	173	98	252	298	297	336								
	1	1	4	10	12	12	14								
J							E-7								
	646	696	988	1003	1005	1006	1003	1003	1007	1005	1002	1002	1001	1001	1001
	910	867	867	876	887	905	920								
DIFF	- 39	- 102	- 121	- 127	- 118	- 101	- 83								
	4	11	12	13	12	10	8								
						Э	E-7 through E-9	F9							
	1515	1543	1575	1601	1609	1613	1611	1613	1621	1618	1615	1617	1616	1616	1616
	1447	1441	1452	1472	1490	1520	1544								
DIFF	-68	-102	-123	-129	-119	-93	-67								
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AVIATION MACHINIST'S MATE

AVIATION ELECTRICIAN'S MATE

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						E-4								
12	2040	2116	2176	2181	2178	2175	2180	2183	2187	2190	2194	2194	2195	2196
	2121	2229	2146	2300	2437	2438			,					
~	81	113	-30	119	259	263								
	4	5	-1	2	12	12								
1	1					E-5								
1.12	2527	2610	2681	2690	2688	2688	2697	2699	2706	2711	2716	2715	2719	2721
	2175	2356	2475	2625	2703	2771								
	- 352	-254	- 206	- 55	15	83								
	- 14	-10	8-	-2	-	~								
						F-6								
	1718	1725	1734	1736	1732	1723	1724	1728	1728	1727	1727	1276	1727	1727
	1562	1585	1720	1740	1742	1767								_
	-156	-140	-14	4	10	44				_				_
	6-	60 1		0	1	e								
						E-7								
	519	532	538	536	533	531	532	534	534	534	534	534	535	535
	474	472	481	489	496	504								
	- 45	-60	-57	-57	-37	- 27								
	6 -	-11	-11	6-	-1	- 5								
					-Э	E-7 through E-9	E-9							
	860	882	895	893	290	887	888	891	891	891	891	891	892	892
	811	813	826	.840	858	873								
	- 49	- 69	- 69	-53	- 32	- 14								
	9-	80 1	8 -	9	- 4	- 2								

Table C-1 (Continued)

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8		1343	1358	15	1		431	491	60	14		393	376	- 17	4 -		360	-	_	4		159	145	- 14	6 -		217		207
85		1378	1363	- 15	- 1		434	472	38	6		418	389	- 29	1 - 1		368	356	-12	- 3		158	146	- 12	8 1		217		208
86		1392	1394	2	0		442	488	46	01		420	404	- 16	4 -		372	355	-17	- 5		158	147	- 11	1 - 1		219		210
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88	E-4 through E-7	1382	1495	113	8	E-4	433	519	86	20	E-S	417	643	26	9	E-6	373	378	5	1	E-7	159	155	- 4	- 3	7 through E-9	219		221
80	E-7	1391					439					418					376					158				6-9	220		
8		1418					458					424					378					158					222		
16		1408					450					420					328					160					222		
62		1409					450					420					379					160					223		
93		1412				-	451					420					181					160					224		
6		1407					677					419					380					159					224		
35		1413					453					420					381					159					224		
%		5191					455					420					381					159					224		

AEROGRAPHER'S MATE

AG

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	570 5	572	576	583	586	580	587	594	594	593	593	593	599	_
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AVIATION ORDNANCEMAN

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	8		5			E	E-4 through E-7	E-7							
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J.HO	- 235	- 177	- 13	32	97	129	177								
-	- 10	- 7		-	4	2	7								
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	761	788	781	786	786	787	787	790	788	796	802	805	805	805	-
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	762	795	871	926	957	985	1032								
DIFF	- 47	- 45	10	31	52	71	121								_
_	- 6	- 5	1		9	80	13								_
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	612	626	621	614	616	613	602	607	618	618	616	615	615	621	
_	497	495	506	509	513	510	165			•					_
DIFF	- 115	-131	-115	- 105	- 103	-103	- 111								_
	- 19	- 21	- 19	- 17	- 18	- 17	- 18								
							E-7								
_	244	246	245	243	243	239	237	240	243	243	242	244	244	245	_
	218	217	218	218	223	227	231								
DIFF	- 26	- 29	- 27	- 25	- 20	-12	- 6								
	- 11 -	- 12	-11	-10	80	- 5	- J								
						E-3	E-7 through E-9	E-9							
	399	394	406	409	410	407	405	409	412	412	414	414	414	418	
	374	378	382	383	390	397	404								
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AVIATION FIRE CONTROL TECHNICIAN

A-9

AVIATION SUPPORT EQUIPMENT TECHNICIAN (ELECTRICAL)

ASE

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96		1550					494				593				365					98					III			
95		1553					495				594				366					98					131			
64		1547					494				592				364					76					129			
63		1551					497		T		593				364					76					129			
92		1543					491				590				364					98					130			
16		1538					486				590				369					97					129			
06		1539					482				591				69					97					129			
89	7	1520					477				585				362					96				6-3	127			
88	E-4 through E-7	1504	1571	67	4	E-4	468	530	62	13	580	1	1	E-6	360	354	- 6	- 2	E-7	96	100	4	4	E-7 through E-9	126	152	26	
87	E-4	1508	1559	51	3		465	537	12	15	582 572	- 10	- 2		364	351	-13	- 4		97	66	2	2	E-7	128	149	21	14
86		1503	1508	5	0		461	516	55	12	582 550	- 32	- 5		363	345	- 18	- 5		97	97	0	0		128	147	19	16
85		1484	1587	3	0		451	515	. 49	14	576 529	- 47	80 1		360	347	-13	- 4		97	96	- 1	- 1		127	147	20	14
84		1487	1504	17	1		453	561	108	24	576 508	- 68	- 12		361	340	- 21	9 1		97	95	- 2	- 2		;27	143	16	
83		1502	1531	- 71	- 5		468	523	55	12	576 471	-105	- 18		361	341	- 20	9 1		67	96	-1	- 1		125	143	18	11
82		1481	1361	- 120	80		448	468	20	4	573	- 101	- 18		363	324	- 39	- 11		97	97	0	0		126	141	15	
IT'EM	1	×	_	DIFF	200		×	_	DIFF		<u> </u>	DIFF	100		R	_	DIFF	20		×	_	SHO	50	1	×	_	DIFF	15

A-10

AVIATION SUPPORT EQUIPMENT TECHNICIAN (PECHANICAL)

AVIATION ELECTRONICS TECHNICIAN

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	-267 -75	5	38	466	673	848								
	-	-	0	5	7	6								
						E-4				=				
12	2948 2978	8	3018	3018	3005	2992	3007	3018	3032	3047	3052	3052	3062	3072
	-	1	3145	3347	3434	3435								
174	4 219	6	127	329	429	644								
	6	7	4	11	14	51								
:						E-5								
3522	3576	6	3625	3648	3646	3644	3666	3684	3698	3711	3729	3726	1575	9575
3205	5 3427	7	3591	3822	3913	4012								
- 317	7 - 149	6	- 34	174	267	368								
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Table C-1 (Continued)

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136 - 12 - 13 - 13 - 13 - 11 - 13 - 13 - 11 - 13 - 13 - 11 - 11 - 11 - 11 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 13 - 12 - 26 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13 - 13 <	88 89 E-4 through E-7 3363 3349 3363 3149 3363 3149 3363 2953 860 860 867 860 867 860 867 749 12 -12 -13 E-4 860 749 12 111 -13 -13 287 136 1283 1146 12 -13 -13 E-5 12 1146 12 1146 12 1146 12 1283 1287 1283 1287 136 3399 312 12 112 12 128 359 312 12 128 359 312 12 128 359 312 12 128 359 312 12 128 359 312 13 128 359 135 13 435 417	88 89 90 E-4 through E-7 3349 3363 3379 3349 3363 3379 336 2953 2953 3667 867 2954 867 867 867 F-4 860 867 867 860 867 867 867 111 -12 860 867 749 860 867 867 749 860 867 867 749 860 867 867 111 -13 1297 1297 -13 -13 -13 -13 E-5 1283 1297 1297 1146 136 1297 1297 1283 1283 1297 1297 146 746 850 854 746 746 361 12 12 12 12 -12 138 359 361 12 128 359 361 12 12 -13 -13 -13 136 359 361 12 12 -13 -13 -13 12 -13 <td< td=""><td>88 89 90 91 E-4 through E-7 3349 3363 3379 3388 33 2953 2953 3179 3388 33 2953 2953 365 367 37 295 860 867 872 8 295 860 867 872 8 749 860 867 872 8 749 860 867 872 8 749 860 867 872 8 749 111 1297 1300 13 -13 -13 1297 1300 13 1146 1283 1297 1300 13 1146 854 855 8 746 854 855 8 746 1283 361 361 312 312 361 361 312 312 361 361 312 136 361 361 312 312 361 361 312 312 361 361 312 312 361 361 312 312 361 361 <tr< td=""><td>88 89 90 91 92 E-4 through E-7 3139 3139 3199 3199 3199 3199 3197 3192 1 1 E-1 -111 E-1 E-1 E-1 1287 1297 1300 1302 1 1 E-1 1287 1297 1297 1297 1300 1302 1 1 E-1 E-1 E-1 E-1 E-1 E-1 1 1 1</td></tr<></td></td<> <td>86</td> <td>3349</td> <td>2913</td> <td>-436</td> <td>-13</td> <td></td> <td>856</td> <td>799</td> <td>- 57</td> <td>1.</td> <td></td> <td>1287</td> <td>1085</td> <td>- 202</td> <td>- 16</td> <td>849</td> <td>730</td> <td>-119</td> <td>- 14</td> <td>357</td> <td>299</td> <td>- 58</td> <td>- 16</td> <td></td> <td>473</td> <td>416</td> <td></td>	88 89 90 91 E-4 through E-7 3349 3363 3379 3388 33 2953 2953 3179 3388 33 2953 2953 365 367 37 295 860 867 872 8 295 860 867 872 8 749 860 867 872 8 749 860 867 872 8 749 860 867 872 8 749 111 1297 1300 13 -13 -13 1297 1300 13 1146 1283 1297 1300 13 1146 854 855 8 746 854 855 8 746 1283 361 361 312 312 361 361 312 312 361 361 312 136 361 361 312 312 361 361 312 312 361 361 312 312 361 361 312 312 361 361 <tr< td=""><td>88 89 90 91 92 E-4 through E-7 3139 3139 3199 3199 3199 3199 3197 3192 1 1 E-1 -111 E-1 E-1 E-1 1287 1297 1300 1302 1 1 E-1 1287 1297 1297 1297 1300 1302 1 1 E-1 E-1 E-1 E-1 E-1 E-1 1 1 1</td></tr<>	88 89 90 91 92 E-4 through E-7 3139 3139 3199 3199 3199 3199 3197 3192 1 1 E-1 -111 E-1 E-1 E-1 1287 1297 1300 1302 1 1 E-1 1287 1297 1297 1297 1300 1302 1 1 E-1 E-1 E-1 E-1 E-1 E-1 1 1 1	86	3349	2913	-436	-13		856	799	- 57	1.		1287	1085	- 202	- 16	849	730	-119	- 14	357	299	- 58	- 16		473	416	
89 90 91 92 363 3379 3388 3397 363 3379 3388 3397 867 867 872 877 867 867 872 877 867 872 877 87 867 1297 1300 1302 287 1297 1300 1302 850 854 855 856 950 951 361 361 359 361 361 361 351 475 478 481	89 90 91 92 93 363 3379 3388 3397 3403 34 363 3379 3388 3397 3403 34 867 867 877 884 8 867 872 877 884 8 287 1297 1300 1302 1301 13 287 1297 1300 1302 1301 13 289 856 856 856 856 8 950 854 855 856 856 8 959 361 361 361 362 362 3 1297 1391 1302 1302 1301 13 287 856 856 856 856 3 359 361 361 362 3 3 359 361 361 362 3 3 1391 148 481 481 4	91 92 93 3388 3197 3403 34 3388 3197 3403 34 872 877 884 8 1300 1302 1301 13 1300 1302 1301 13 1301 1302 1301 13 1301 1302 1301 13 1301 1302 1301 13 1301 1302 1301 13 1301 1302 1301 13 1301 1302 1301 13 1301 1302 1302 362 1301 361 362 362 361 362 362 362 361 362 362 362 478 481 482 4	92 93 3403 34 3197 3403 34 877 884 8 1302 1301 13 1302 1301 13 1302 1301 13 1302 1301 13 1302 1301 13 1302 1301 13 1302 1301 13 1302 1301 13 1302 1302 13 1302 1301 13 1302 1302 13 1302 362 362 1362 362 362 1362 362 362 1362 362 362 1362 362 362			94 94 94 94 94 94 94 94 94 94 94 94 94 9		95	1176					884					1306				858				363					483		
89 90 91 92 93 94 363 3379 3388 3397 3403 3403 363 3379 3388 3397 3403 3403 867 867 872 877 884 884 867 867 872 877 884 884 867 872 877 884 884 867 872 877 884 884 867 872 877 884 884 867 872 870 1300 1301 287 1297 1300 1302 1301 1301 950 854 856 856 856 856 950 361 361 362 362 362 359 361 361 362 362 362 1301 1301 1301 1301 1301 1301 1302 1302 1301 1301 1309 361 361 362 362 362 1301 361 361 362 362 362 1301 361 361 481 482	89 90 91 92 93 94 363 3379 3388 3397 3403 3403 364 867 877 884 884 8 867 867 877 884 884 8 91 1301 1301 1301 13 287 1297 1300 1302 1301 13 287 1297 1300 1302 1301 13 287 1297 1300 1302 1301 13 287 1297 1300 1302 1301 13 287 1297 1300 1302 1301 13 289 856 856 856 856 856 959 361 361 362 362 362 359 361 361 362 362 362 359 361 361 362 362 362 359 361 362 362 362 362 359 361 362 362 362 362 351 361 362 362 362 362 351 361 362	91 92 93 94 3388 3197 3403 3403 3403 3388 3197 3403 3403 3403 3388 3197 884 88 872 877 884 884 8 1300 1302 1301 1301 13 1300 1302 1301 1301 13 1301 1301 1301 13 1301 1301 1301 13 1301 1301 1301 13 1301 1301 1301 13 1301 1302 1301 1301 1301 1301 1301 13 1301 1301 1301 13 1301 1301 1301 13 1301 1302 1301 1301 1301 1302 36 36 361 362 362 362 361 362 362 362 478 481 482 482	92 93 94 94 3397 3403 3403 3403 3403 877 884 884 8 1302 1301 1301 13 1302 1301 1301 13 1302 1301 1301 13 1302 1301 1301 13 1302 1301 1301 31 1302 1301 1301 31 1302 1301 1301 31 1302 1301 1301 31 1302 1301 1301 31 1302 1301 1301 31 1302 1301 1301 31 1302 362 362 362 362 362 362 362 148 482 482 482	93 94 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 3403 362 362 362 362 362 362 482 482	94 94 3403 3403 3403 3403 3403 3403 3403		95 95 95 95 95 95 95 95 95 95 95 95 95 9	96	3411					884					1306				858				363					683		

A-12

AVIATION ANTISUBMARINE WARFARE OPERATOR

10.00

ITEM	82	83	*	8	S	8/ E-4	E-4 through E-7	-7	2	•	*				
×	1757	1890	1980	2048	2060	2063	2058	2066	2076	2082	2087	2088	2068		8 2095
-	1576	1597	1738	1895	1961	2032	2056								
HICI	- 181	- 293	- 242	- 153	- 99	- 31	- 2							T	
20	- 10	- 16	- 12	- 7 -	5	- 2	0								
	-						E-4								
×	504	544	575	599	603	604	602	604	608	610	612	612	612		614
-	377	371	468	539	560	593	587								
THE	- 127	- 173	- 107	- 60	- 43	-11	-15								
20	- 25	- 32	- 19	- 10	- 7	- 2	- 2								
							E-5								
×	634	684	111	740	745	745	745	749	751	753	755	757	757	1	759
1	628	641	681	733	173	798	819								
DIFF	9 -	- 43	- 36	1 -	28	53	74								
50	- 1	9 -	- 5	• 1	4	1	10								
							E-6								
×	455	482	494	506	509	511	508	510	514	516	517	516	516		519
-	505	422	425	450	667	455	461								
THU	- 50	- 60	- 69	- 56	- 60	- 56	-47								
10	- 11	- 12	- 14	- 11	- 12	- 11	- 9								
							E-7								
R	164	180	194	203	203	203	203	203	203	203	203	203	203		203
-	166	163	164	173	179	186	189								
DIFF	2	- 17	- 30	- 30	- 24	- 17	- 14								
5.	1	6 -	- 15	-15	- 12	8	1 .								
						E-1	E-7 through E-9	6-0							
×	246	259	270	280	280	275	278	278	278	278	278	278	278		278
1	245	246	248	265	275	283	288								
DIFF	- 1	- 13	- 22	- 15	- 5	80	10								
cr.	c	- 5	-	- 5	- 2	e	4								

AVIATION ANTISUBMARINE WARFARE TECHNICIAN

96		8112		_			2919					2500					1753	_	_	_		640		-	_		1410			
56		8175		_			2957					2515					1756					947					1420			
64		8238					2995					2530					1759					954					1430			
93		8357					3060					2560					1771					966					1449			
92		8472					3121					2588					1787					976					1467			
16		8523					1916					2 605					1791					986					1469			
8		8622					3187					2633					1804					998					1492			
89	E-7	8640					3197					2637					1803					1003				6-9	1467			
88	E-4 through E-7	8698	10278	1580	18	E-4	3215	3924	709	22	E-5	2653	3109	456	17	E-6	1814	2076	262	14	E-7	1016	1169	153	15	E-7 through E-9	1509	1634	125	
87	E-4	8720	10152	1432	16		3217	3924	101	22		2667	3032	365	14		1819	2046	227	12		1017	1150	133	13	E-7	1508	1608	100	2
86		8706	10024	1318	. 15		3208	1066	693	22		2669	2954	285	11		1816	2041	225	12		1013	1128	115	11		1503	1578	75	\$
85		8595	9484	889	10		3159	3569	410	13		2636	2785	149	9		1798	2019	221	12		1002	1111	109	11		1487	1555	68	5
84		8630	9330	200	8		3160	3624	464	15		2648	2656	8	0		1824	1966	142	8		966	1084	86	6		1479	1528	49	~
83		8525	9015	490	9		3102	3459	357	12		2612	2459	- 153	9 -		1817	1999	182	10		966	1098	104	10		1466	1533	67	\$
82		8357	8779	422	5		1901	3368	327	11		2548	2434	- 114	- 4		1801	1897	96	2		967	1080	113	12		1441	1494	53	4
IT'EM		e	-	DIFF	.0.		æ	_	DIFF	20		æ	_	DIFF	10		æ	-	DIFF	0,0		R	-	DIFF	50		8	-	DIFF	%

BOATSWAIN'S MATE

CRYPTOLOGIC TECHNICIAN (MAINTENANCE BRANCH)

CTM

I EM	82	83	84	82	86	87 E-4	E-4 through E-7	89	8	16	92	93	94	66	40
Η	2353	2406	2437	2463	2466	2469	2471	2473	2475	2475	2475	2471	2469	2465	2460
	2051	2102	2182	2239	2290	2356	2387								
HIG	- 302	- 304	- 255	- 224	-176	-113	- 84								
	- 13	- 13	- 10	6 -											
							E-4								
	850	856	861	862	862	862	861	861	862	862	862	861	861	861	860
	772	739	770	744	731	768	765								
DIFF	- 78	- 117	- 91	-118	-131	- 94	- 96								
	6 -	- 14	- 11	- 14	- 15	- 11	- 11								
1							E-S								
	857	006	919	640	904	940	939	686	626	076	640	940	939	937	935
	712	746	795	861	913	937	961								
DIFF	- 145	- 154	- 124	- 79	- 27	- 3	72								
L	- 17	- 17	- 13	80	- 3	0	2								
1							E-6								
-	471	475	483	486	685	492	496	498	667	498	498	495	464	492	490
	411	452	453	468	478	479	486								
- HIO	- 60	- 23	- 30	- 18	- 11	- 13	-10								-
-	- 13	- 5	- 6	- 4	- 2	- 3	- 2								
							E-7								
	175	175	174	175	175	175	175	175	175	175	175	175	175	175	175
	156	165	164	166	168	172	175								
3.910	- 19	- 10	- 10	6 -	- 1	- 3	0								
	- 11	- 6	9 -	- 5	- 4	- 2	0								_
1						E-1	E-7 through E-9	6-3							
-	238	239	238	239	239	239	239	239	239	239	239	239	239	239	239
L	221	234	234	237	239	245	249								
DIFF	- 17	- 5	- 4	- 2	0	6	10								
-															

Table C-1 (Continued)

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*		82	86	87 E-4	E-4 through E-7	E-7	8	6	67	6	\$	6	8
7053		7141	7158	7190	7195	7205	7225	7222	7219	7201	7190	7180	7168
64.68	-1-	6877	6950	1989	/100								
- 585		- 264	- 208	- 349	- 95								
	1				E-4								
1981	T	2000	2003	2013	2012	5102	2020	2019	2018	2011	2009	2006	2003
212	T	189	25	84	105								
~	1	6	-		5								
	1				E-5								
2327		2382	2388	2399	2401	2405	2413	2411	2409	2402	2396	2393	2390
2007		2214	2438	2245	2445								
- 320		-168	50	-154	44								
- 14		- 7	2	- 6	2								
					E-6								
1836		1845	1848	1853	1855	1857	1860	1860	1859	1855	1853	1848	1843
1630	1	1670	1660	1652	1676								
- 206	T	-175	-188	- 201	-179								
11-		6 -	- 10	- 11 -	- 10								
	1				E-7								
606	-	914	919	925	927	929	932	932	933	933	932	933	932
793		804	824	847	862								
-116		-110	- 95	- 78	- 65								
- 13	_	- 12	- 10	8 -	1 -								
				E-1	E-7 through E-9	E-9							
1257		1263	1268	1274	1276	1278	1281	1281	1282	1282	1281	1282	1281
1104		1118	1142	1175	1195								
- 153		- 145	- 126	- 99	- 81								
- 15		- 11	- 10	oC 1	9								

CRYPTOLOGIC TECHNICIAN (All nonmaintenance branches)

A-16

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91 92 93 94 95 96		3161 3159 3151 3137 3143 3134					1074 1072 1065 1059 1065 1061					1019 1018 1018 1013 1013 1010					712 713 713 711 711 710					356 356 355 354 354 353					107 707 701 701 701 707 701	744 744 C44 444 444	
89 90		3157 3163					1067 1076					1021 1019		_			712 712	_		-		357 356				6	495 494		$\left\{ -\right\}$
88	E-4 through E-7	3162	3503	341	11	E-4	1068	1342	274	26	E-5	1022	1056	34	3	E-6	713	760	47	7	E-7	359	345	- 14	- 4	E-7 through E-9	497		453
87	E-4	3162	3458	296	6		1073	1342	269	25		1018	1029	11	1		713	749	36	5		358	338	- 20	9 -	E-1	967		445
86		3153	3420	267	80		1067	1335	268	25		1016	1010	- 6	- 1		712	744	32	4		358	331	- 27	80 -		496		435
85		3135	3296	161	5		1059	1247	188	18		1010	975	- 35	- 3		709	745	36	5		357	329	- 28	80 -		495		431
84		3180	3246	66	2		1076	1258	182	17		1026	938	- 88	6 -		717	726	6	1		361	324	- 37	- 10		500		426
83		3180	3080	- 100	ę .		1076	1216	140	13		1026	869	-157	- 15		717	674	- 43	9 -		361	321	- 40	. 11		500		420
82		3140	2897	- 243	80	1	1058	1149	91	6		1010	795	- 215	- 21		711	645	- 66	6 -		361	308	- 53	- 15		500		385
MALLEW		×	_	DIFF			R	-	DIFF	%		×	-	DIFF	60		×	-	DIFF			×	_	THO	5. 20		×		_

DATA PROCESSING TECHNICIAN

シンシン

ITEM 82 83		2942 2991	2082 2938	DIFF - 140 - 53	- 5 - 2		927 976	1038 1027	OFF 81 51	8 5		1015 1024	1002 1095	DIFF - 13 - 71	- 1 - 2		706 719	538 577	DIFF - 168 - 142	- 24 - 20		264 272	224 239	DIFF = 40 = 33	- 15 - 12		311 319	$\left \right $
84		3017	3049	32	-		984	1034	50	2		1025	1146	121	12		734	616	- 118	- 16		274	253	- 21	- 8		321	299
85		3019	3171	152	5		986	1043	57	9		1022	1212	190	19		738	654	- 84	- 11		273	262	- 11	- 4		321	310
86		3077	3278	201	. 7		1005	1102	97	10		1041	1204	163	16		750	707	- 43	9 -		281	265	- 16	9 -		330	313
87	E-4	3127	3372	245	8		1014	1160	146	14		1056	1201	145	14		766	639	- 27	- 4		291	272	- 19	- 7	E-7	341	322
88	E-4 through E-7	3088	3382	294	10	E-4	1009	1129	120	12	E-5	1028	1201	173	17	E-6	762	774	12	2	E-7	289	278	- 11	- 4	through E-9	338	330
89	E-7	3072					1007					1018					757					290				E-9	340	
06		3108					1020					1033					763					292					344	
16		3084					1016					1023					754					291					343	
92		3059					1011					1013					745					290					343	
93		3021					1007					992					734					288					341	
94		2995					1000					186					728					286					339	
95		2983					1001					973					725					284			_		338	
8		2969					1000					965					722					282					337	

DATA SYSTEMS TECHNICIAN

A-18

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	10263 10125		_			4164 4113			_		2923 2889			_		2276 2239			_		900 884			_		1520 1493	-		
	10403					4216					2957					2314					916					1548			
2	10613					4292					3011					2370					940					1590			
:	10887					4381					3056					2469					981					1652			
:	11012					4434					3077					2504					166					1672			
2	11137					4487					3098					2539					1013					1692			
	11157					4501					3102					2540					1014				E-9	1690			
E-4 through E-7	11340	12389	1049	9	E-4	4565	5263	698	15	E-5	3136	3373	237	8	E-6	2588	2635	47	2	E-7	1051	1118.	67	6	E-7 through E-9	1713	1729	16	-
E-4	11376	12315	939	8		4603	5328	725	16		3113	3290	177	6		2595	2597	2	0		1067	1100	33	3	E-7	1707	1702	- 5	4
8	11418	12171	753	. 7		4632	5383	751	16		3127	3196	69	2		2590	2517	- 73	• 3		1069	1075	6	1		1705	. 1665	- 40	c
6	11245	11978	733	7		4575	5408	833	18		3056	3180	124	4		2550	2331	- 219	- 9		1064	1059	- 5	0		1673	1640	- 33	c
5	11381	11861	480	4		4640	5521	881	19		3089	3033	- 56	- 1		2588	2266	- 322	- 12		1064	1041	- 23	- 2		1667	1616	- 51	
60	11271	11683	412	4		4593	5520	927	20		3063	2973	- 90	- 3		2568	2142	- 426	- 17		1047	1048	1	0		1635	1614	- 21	
70	11135	11057	- 78	- 1		4540	5041	501	11		3020	2931	- 89	- 3		2538	2033	- 505	- 20		1037	1052	15	1		1608	1581	- 27	

ELECTRICIAN'S MATE

WHI	82	83	40	60	00	/0	00 1	40 1			24				2
1							E-4 through E-/	3							
	17823	18098	18334	18436	18644	18742.	18755	18563	18582	18345	18049	17392	16997	16740	16485
	15414	16005	16500	17371	17832	18577	18808								
DIFF	- 2409	- 2093	- 1834	- 1065	- 812	• 165	53								
-	- 14	- 12	- 10	- 6	4	. 1	0								
							E-4								
-	695	6827	6977	7066	7082	7107	7060	6969	6987	6876	6765	6493	6340	6254	6169
	5457	5711	5866	6372	6456	8669	6976								_
DIFF	- 1238	- 1116	- 1111	- 694	- 626	- 109	- 84								
-	- 18	- 16	- 16	- 10	6 -	- 2	- 1								
							E-S								
1	5936	6024	6102	6139	6269	6317	6370	6325	6330	6260	6191	6036	5925	5829	5734
	5141	5334	5525	5633	5949	6075	6230								
DIFF	- 795	- 690	- 577	- 506	- 320	- 242	- 140					_			
-	- 13	- 11	6 -	80	- 5	- 4	- 2								
2							E-6	•							
	3614	3653	3643	3613	3656	3667	3663	3628	3628	3586	3501	3338	3245	3195	3145
-	3356	3511	3633	3867	3905	3950	4021								
DIFF	- 258	- 142	-10	254	249	283	358								
	- 1	7 1	0	2	1	80	10								
,							E-7								
-	1578	1594	1612	1618	1637	1651	1662	1641	1637	1623	1592	1525	1487	1462	1437
	1460	1449	1476	1499	1522	1554	1581								
DIFF	- 118	- 145	- 136	- 119	- 115	- 97	- 81								
	- 1	6 -	80 1		1 - 1	9 -	- 5								
1						9	E-7 through E-9	E-9					-		
	2103	2127	2146	2155	2182	2200	2209	2185	2183	2166	2130	2060	2017	1988	1959
	2022	2034	2068	2101	2126	2172	2210								
DIFF	- 81	- 93	- 78	- 54	- 56	- 28	-1								
-			-	-	-	-	•								

ELECTRONICS TECHNICIAN

ELECTRONICS WARFARE TECHNICIAN

8		2292					627					720					556					389	_				463			
95		2329					639					730					563					39.7					472			
46		2366					651					740					570					405					481			
66		2414					667					754					579					414					067			
92		2471					690					768					590					423					498			
16		2514					705					111					599					433					508			
90		2578					727					796					612					443					517			
89	2-1	2590					735					790					613					452				6-9	526			
88	E-4 through E-7	2611	2215	- 396	- 15	E-4	740	137	- 3	0	E-5	793	734	- 59	1 -	E-6	620	402	- 218	- 35	E-7	458	342	- 116	- 25	E-7 through E-9	532	415	-117	
87	E-4	2617	2216	- 401	- 15		742	764	22	3		801	734	- 67	- 8		621	382	- 239	- 38		453	336	-117	- 26	E-7	529	408	- 121	
86		2575	2147	- 428	17		731	727	- 4	- 1 -		781	739	- 42	- 5		615	350	- 265	- 43		448	331	- 117	- 26		523	105	-122	
85		2524	2090	- 434	- 17		722	720	- 2	0 .		743	726	- 17	- 2		608	326	- 282	- 46		451	318	- 133	- 29		526	388	- 138	
84		2464	1994	- 470	- 19		716	695	- 21	- 3		691	694	3	0		608	303	- 305	- 50		675	302	- 147	- 33		525	371	- 154	
83		2377	1921	- 456	- 19		712	689	- 23	• 3		623	666	43	1		599	263	- 336	- 56		443	303	- 140	- 32		520	373	- 147	
82		2263	1840	- 443	- 19		697	615	- 82	- 12		563	683	120	21		592	245	- 347	- 59		431	297	- 134	- 31		504	365	-139	
ITEM		R	_	HIG	0,		×	_	DIFF	.0		R	_	PIFF	202		×	_	DIFF	20		R	_	DIFF			R	-	DIFF	45

Table C-1 (Continued)

9

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A-21

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4 4		5	3	3	E-4	E-4 through E-7	E-7							
	7180	7273	7224	7332	7342	7380	7219	7221	7157	7093	7060	6995	6973	6951
_	6511	6647	6759	7026	7119	7312								
	- 669	- 626	- 465	- 306	- 223	- 68								
	6 -	6 -	- 6	4	- 3	- 1								
						E-4								
	2827	2862	2830	2874	2872	2883	2809	2813	2799	2785	2776	2753	2743	2733
	2503	2520	2502	2578	2615	2725								
	- 324	- 342	- 328	- 296	- 257	-158								
	- 11	- 12	- 12	- 10	6 1	- 5								
1						E-5								
	1975	2022	2023	2072	2083	2111	2076	2077	2058	2040	2036	2020	2015	2010
	1866	1925	1970	2055	2101	2154								
_	- 109	- 97	- 53	- 17	18	43								
_	- 6	- 5	- 3	- 1	1	2								
						E-6								
	1736	1742	1728	1734	1733	1729	1688	1686	1663	1640	1625	1608	1602	1596
-	1448	1519	1598	1699	1696	1717								
-	-288	- 223	- 130	- 35	- 37	- 12								
-	- 17	- 13	80	- 2	- 2	. 1								
						E-7								
	642	647	643	652	654	657	646.	645	637	628	623	614	613	612
	694	683	689	694	707	716								
	52	36	46	42	53	59								
	80	9	1	9	8	6								
					E-1	E-7 through E-9	6-3							
	810	816	813	820	821	824	808	807	797	786	611	769	768	767
	882	875	883	889	906	918								
	72	59	70	69	85	. 76								
	6	1	6	80	10	11								

ENGINEMAN

90		659					148					170					267					74					100			
95		714					166					188					277					83					112			
44		114					186					208					287					93					125			
93		868					217					239					306					106					142			
76		1058					280					302					341					135					180			
1		1096					292					315					350					139					186			
96		1134					304					328					359					143					982			
89	8-1	1134					304					328					359					143				6-:-	983			
88 2	through 1	1122	950	- 172	- 15	E-4	300	257	- 43	- 14	E-5	324	327	. 3	1	E-6	357	270	- 87	- 24	E-7	141	96	- 45	- 32	E-7 through E-9	190	135	- 55	- 29
10	E-4	1105	956	- 149	- 13		296	276	- 20	- 7		320	319	1 -	0		351	266	- 85	- 24		138	56	- 43	- 31	ш	187	134	- 53	- 28
00		1081	940	- 141	13		292	275	- 17	- 6		314	306	8	- 3		340	266	- 74	- 22		135	63	- 42	- 31		182	131	- 51	- 28
69		1064	816	- 146	- 14		288	272	- 16	- 6		309	291	- 18	- 6		336	262	- 74	- 22		131	93	- 38	- 29		176	131	- 45	- 26
84		1048	1.88	- 163	- 16		288	263	- 25	6 -		308	276	- 32	- 10		321	253	89 1	- 21		131	93	- 38	- 29		174	131	- 43	- 25
83		1016	894	- 122	12		280	301	21	80		303	257	97 -	- 15		304	243	- 61	- 20		129	93	-36	- 28		173	129	- 44	- 25
82		980	506	- 75	80		274	306	32	12		293	270	- 23	8		286	233	- 53	- 19		127	96	- 31	- 24		171	132	- 39	- 23
I EM		×	_	DIFF	00		a	_	DIFF	55		R	_	DIFF	2		×	_	1910	1		×	_	DIFF	54		×	_	DIFF	0.

FIRE CONTROL TECHNICIAN (BALLISTIC MISSILE FIRE CONTROL)

I I FM	R 1,400	-	101FF -1495	the second s		R 1959	1 101 1	DIFF -948	0. - 1	J	R 1070	1 1152	DIFF			R 1036	1 39	DIFF -642	Se = 62		R 53	1 54	DIFF	54		R 72		DIFF
78	1	+	+	T	- 77 -		11		- 48				82	8			394		62		535	548	13	2		722	755	33
83	4840	3263	-1577	23	- 33	2052	978	-1074	-52		1155	1337	182	16		1085	380	- 705	-65		548	568	20	4		737	790	53
84	50.05	3305	-1730	11	-)4	2145	643	-1202	- 56		1225	1389	164	13		1110	415	- 695	- 63		555	558	3	1		746	786	40
8	5165	3457	-1708	1.5	CC-	2202	987	-1215	- 55		1266	1439	173	14		1129	473	-656	-58		568	558	10	- 2		763	787	24
ŝ	\$776	3445	-1831	32		2255	893	-1362	-60		1291	1487	196	15	*	1149	501	-648	- 56		581	564	-17	- 3		782	795	13
2	5341	3649	-1692	CR -	77-	2267	9001	-1261	-46		1316	1527	211	16		1154	540	-614	- 53		604	576	- 28	-5	E	818	812	9-
F-4 through E-7	-+ Inrougi	3708	-1705	18	17	2295	1061	-1234	-54	E-5	1340	1512	172	13	E-6	1168	550	-618	-53	E-7	610	585	- 25	-4	E-7 through E-9	824	825	-
F-7	5369					2269					1338					1161					601				E-9	811		
2	5326					2243					1336					1150					1 597		-			804		
*	5176					2161					1304					1121					590					793		
*	5108					2120					1295					1109					584					181		
~	4899					2012					1247					1063					577					775		
-	4765					6761					1212					1033					571					770		
2	4679					1904					1191					1013					571					111		
2	4594					1860					1170					666					571					111		

FIRE CONTROL TECHNICIAN (CUN FIRE CONTROL)

84 85	92 93 94 95 96
4946 5114 5265 5405	4989 4770 4706 4621 4537
3458 3764 3884 4127	
-1488 -1350 -1381 -1278	
-30 -26 -26 -24	
1910 1977 2035	1886 1783 1751 1712 1674
1113 1239 1150	
-797 -738 -885 -809	
-42 -37 -43	
1133 1185 1238 1284	1191 1124 1107 1084 1061
1283 1391 1561 1646	
150 206 323	
13 17 26	
1342 1381 1412 1436	1333 1293 1283 1267 1251
642 692 723	
700 689 689	
-52 -50 -49	
561 571 580	579 570 565 558 551
420 442 450	
-141 -129 -130	
-25 -23 -22	
754 767 781	
592 623 634	774 765 761 753 745
-162 -144 -147	765 761 753
-21 -19 -19	765 761 753

FIRE CONTROL TECHNICIAN (SURFACE MISSILE FIRE CONTROL)

FTM

C

ITEM		K	-	DIFF	وع مع		a	-	THE	00	J	×	L_ _	DIFF	5%	1	×	L_ _	DIFF	%	J	×		THE	:0	I	R	_	DIFF	61
82		3653	3284	-369	-10		1074	696	-105	-10		1232	958	-274	-22		867	886	19	2		480	471	6-	-2		567	561	-6	
83		3743	34.35	-308	8-		1121	959	-162	-14		1257	1091	-166	-13		881	899	18	2		484	486	2	0		574	572	-2	
84		3806	3548	-258	-1		1156	1003	-153	-13		1270	1119	-151	-12		892	945	53	9		488	481	-1	1-		578	570	-8	
85		3791	3620	-171	-5		1156	166	-165	-14		1265	1165	-100	80 -		879	973	94	11		491	491	0	0		581	574	-1	
86		3828	3920	92	. 2		1174	6/11	5	0		1274	1252	-22	-2		880	166	111	E1		500	498	-2	0		590	590	0	
87	E-4	3846	4044	198	5		1184	1266	82	7		1279	1277	2	0		879	992	113	13		504	509	5	1	<u>ц</u>	593	603	10	
88	E-4 through E-7	3833	4181	348	6	E-4	1189	1348	159	13	E-5	1267	1309	42	9	E-6	876	1006	130	15	E-7	501	518	17	3	E-7 through E-9	591	614	23	
89	E-7	3780					1186					1236					863					495				E-9	585			
90		3755					1184					1221					859					167					581			
16		3/13					1176					1200					852					485					571			
92		3669					1166					1178					846					479					561			
93		3604					1148					1147					838					471					557			
94		3543					1126					1123					828					466					552			
56		3498					1115					1011					821					461					547			
96		3453					1104					1079					814					456					542			

A-26

GUNNER'S MATE (CUNS)

GMC

\$		1441					433					378					409					221					263			
2		1474					444					391					415					224					266		4	
*		1507					455					404					421					227					269		Annalo vela a ter que que des	
2		1529					463					412					425					229					271			
72		1616					502					441					439					234					277			
1		1659					520					458					442					239					283			
Ŗ		1723					547					481					452					243					288			
40	- 1	1761					564					498					4 50					249				-9	295			
8	E-4 through E-7	1815	1241	-574	-32	E-4	593	406	-187	-32	E-5	518	481	-37	-1	E-6	451	112	-339	-75	E-7	253	242	-11	-4	through E-9	298	287	-11	-4
/0	E-4	1820	1240	- 580	-32		596	407	-189	-31		529	469	-60	-11		643	124	-319	-72		252	240	-12	-	E-7	297	285	-12	-4
8		1774	1210	-564	-32		581	372	-209	-36		518	470	-48	6-		430	136	-294	-68		245	232	-13	-5		289	275	-14	-4
6		1728	1203	-525	-30		562	377	-185	-33		508	452	-56	-11		417	146	-271	-65		241	228	-13	-5		285	277	×	-
5		1690	1117	-573	-34		545	355	-190	-35		502	387	-115	-23		405	147	-258	-64		238	228	-10	-4		282	270	.12	-4
83		1651	1071	-580	-35		530	291	-239	-45		488	414	-74	-15		396	144	-252	-64		237	222	-15	-9-		281	262	- 19	-7
78	-	1 59 6	1078	-518	-32		510	339	-171	-34		469	393	-76	-16		382	149	-233	-61		235	197	-38	-16		280	235	57.	-16
I I EM		×	-	HIG	%		æ	_	DIFF	29	1	R	_	3.HC	%	ļ	×	_	DIFF	0.0	J	×	_	DIF	ـــــــــــــــــــــــــــــــــــــ	1	R	_	DIF	1

GUNNER'S MATE (MISSILES)

1

HEM	×	_	Diff	52		×	_	DIFF	.0		×	_	DIFF	%		R		DIFF	20		×	_	1.HCL	ي. پې		×	-	DIFF	%
70	2165	1540	-625	-29		775	645	-326	-42		722	564	-158	-22		471	343	-128	-27		197	184	-13	-1		301	238	-63	-21
6	2166	1581	-585	-27		778	695	-309	-40		727	569	-158	-22		463	360	-103	-22		198	183	-15	-8		306	243	-63	-21
-	2152	1645	-507	-24		772	529	-243	-31		721	556	-165	-23		195	374	-87	-19		198	186	-12	- 6		306	248	-58	-19
	2132	1692	-440	-21		762	556	-206	-27		111	557	-154	-22		195	392	-69	-15		198	187	-11	-6		306	249	-57	-19
8	2125	1724	-401	19		758	565	-193	-25		706	563	-143	-20		462	408	-54	-12		199	188	-11	-6		308	251	-57	9[-
E-4	2126	1756	-370	-17 .		758	579	-179	-24		706	555	-151	-21		463	431	-32			199	191	8-	-4	E-7	308	256	-52	-17
E-4 through E-7	2103	1777	-326	-16	E-4	748	618	-169	-23	E-5	869	554	-144	-21	E-6	457	450		-2	E-7	200	194	-6	-3	7 through E-9	311	260	-51	-16
E-7	2054					724					619					677					202				E-9	315			
2	2035					111					665					457					202					315			
	1974					692					639					144					202					315			
**	1919					664					620	•				434					201					315			
2	1848					635					592					420					201					316			
	1806					618					576					412					200					315			
	1788					608					567					413					200					315			
	1770					598					558					414					200					315			

A-28

GUNNER'S MATE (TECHNICIAN)

CMT

557 394 666 7.14 760 703 DHF -191 -175 -132 -90 -89 -129 % -26 -23 -17 -11 -10 -14 % -26 -23 17 -11 -10 -14 % 291 299 314 330 345 366 1 152 193 246 266 271 270 10 1152 193 246 266 271 270 % -139 -106 -68 -64 -74 -96 % -48 -35 -22 -19 -21 270 % -48 -35 -22 -19 -21 26 % -48 -35 200 204 214 223 % 1 192 202 205 282 286 % 1 2 -1
-26 -23 -17 -11 -10 291 299 314 330 345 152 193 246 266 271 -139 -106 -68 -64 -74 -139 -106 -68 -64 -74 -139 -106 -68 -64 -74 180 189 200 204 214 180 189 200 204 214 1 -5 1 25 282
291 299 314 330 345 366 152 193 246 266 271 270 -139 -106 -68 -64 -74 -96 -48 -35 -22 -19 -21 226 -48 -35 -22 -19 -21 226 180 189 200 204 214 223 182 179 202 255 282 286 2 -10 2 51 68 63 1 -5 1 25 32 28
291 299 314 330 345 366 152 193 246 266 271 270 -139 -106 -68 -64 -74 -96 -48 -35 -22 -19 -21 -26 -48 -35 -22 -19 -21 -26 180 189 200 204 214 223 182 179 202 255 282 286 1 -5 1 25 32 28
152 193 246 266 271 270 270 -139 -106 -68 -64 -74 -96 - -48 -35 -22 -19 -21 -26 - -48 -35 -22 -19 -21 -26 - 180 189 200 204 214 223 - 182 179 202 255 282 286 - 2 -10 2 51 68 63 - - 1 -5 1 25 32 286 - -
-139 -106 -68 -64 -74 -96 - -48 -35 -22 -19 -21 -26 -48 -35 -22 -19 -21 -26 180 189 200 204 214 223 182 179 202 255 282 286 2 -10 2 51 68 63 1 -5 1 25 32 286
-48 -35 -22 -19 -21 -26 -26 180 189 200 204 214 223 -21 -26 -21 -26 -21 -26 -21 -26 -21 -26 -21
180 189 200 204 214 182 179 202 255 282 2 -10 2 51 68 1 -5 1 25 32
180 189 200 204 214 223 182 179 202 255 282 286 2 -10 2 51 68 63 1 -5 1 25 32 28
182 179 202 255 282 286 2 2 -10 2 51 68 63 63 1 -5 1 25 32 28 28 28
2 -10 2 51 68 63 1 -5 1 25 32 28
1 -5 1 25 32 28
156 161 162 166 169 174 184
161 162 166 169 174 107 98 93 89 85
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -40 -44 -47 -51
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -40 -44 -47 -51
161 162 166 169 174 107 98 93 89 85 -54 -64 -73 -80 -89 -34 -40 -44 -47 -51 120 122 124 127 131
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -40 -47 -51 121 120 122 124 127 131 98 115 120 120 124 124 124
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -40 -44 -47 -51 121 120 122 124 127 131 98 115 120 122 124 124 -23 -5 -2 -4 -3 -7
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -40 -44 -47 -51 121 120 122 124 127 131 98 115 120 120 124 124 -23 -5 -2 -4 -3 -7 -13 120 120 124 124 124 124 -23 -5 -2 -4 -3 -7 -7 -19 -4 -2 -3 -3 -7 5
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 85 -20 -34 -64 -73 -80 -89 -20 -34 -64 -73 -80 -89 121 120 122 124 127 131 98 115 120 120 124 124 124 98 115 120 120 124 124 124 124 -23 -5 -2 -4 -3 -7 -7 -19 -5 -2 -2 -4 -3 -7
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -40 -47 -51 121 120 122 124 127 131 98 115 120 120 124 124 98 115 120 120 124 124 -23 -5 -2 -4 -3 -23 -5 -2 -4 -3 -19 -4 -2 -3 -7
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -64 -73 -80 -89 -20 -34 -40 -44 -47 -91 -20 -34 -40 -44 -47 -91 -20 -34 -40 -7 -91 -131 121 120 122 124 127 124 98 115 120 120 124 124 98 115 120 120 124 124 -23 -5 -2 -4 -3 -7 -19 -4 -2 -2 -3 -5 -19 -16 -15 -2 -5 -5 -10
156 161 162 166 169 174 125 107 98 93 89 85 -31 -54 -64 -73 -80 -89 -20 -34 -64 -73 -80 -89 -20 -34 -40 -44 -47 -91 -20 -34 -40 -44 -47 -91 -20 -34 -40 -44 -47 -91 98 115 120 122 124 124 124 98 115 120 120 120 124 124 98 115 120 120 120 124 124 -23 -5 -2 -2 -2 -5 -5 160 153 161 163 167 172 160 155 155 1

GAS TURBINE SYSTEM TECHNICIAN (ELECTRICAL)

CSE

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A.S.

WHI	82	83	12	8	80	87	88	40	3	1	77	56	44	5	_
						E-4	E-4 through E-7	E-1						-	1
R	1326	1378	1434	1504	1577	1667	1771	1834	1871	1880	1889	1889	1889	1889	-
-	1247	1412	1465	1507	1525	1506	1506								
DIFF	61-	34	11	-	-52	-161	-265								
69	9-	2	2	0		-10	-15								_
							E-4								- 1
×	515	165	562	265	632	678	728	760	780	786	061	190	190	190	
-	586	666	661	658	670	658	656								
DIFF	11	129	66	61	38	-20	-72								
	14	24	18	10	9	-3	-10								
1							E-5								
×	384	105	419	163	454	485	515	533	545	875	155	551	155	251	
-	368	677	510	574	583	572	571								
DIFF	-16	48	91	137	124	87	56								
50	-4-	12	22	16	27	18	11								
1							E-6								
×	261	269	278	289	300	313	330	340	343	343	344	344	344	344	
_	151	147	144	132	132	137	147								
DIFF	-110	-122	-134	-157	-168	-176	-183								
0.	-42	-45	-48	-54	- 56	- 56	-55								
,							E-7								
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88	E-4 through E-7	5972	6140	168	3	E-4	2260	2228	-32	-1	E-5	1949	2064	115	9	E-6	1268	1256	-12	-1	E-7	495	592	67	20	E-7 through E-9	566	684	118	10
87	E-4	1109	5937	-74	-1		2266	2106	-160	-7		1981	2013	32	2		1269	1238	-31	-2		495	580	85	17	E-3	566	670	104	18
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84		5866	5604	-262	-4		2201	2096	-105	-5		1946	1841	-105	-5		1252	1128	-124	-10		467	539	72	15		535	628	69	17
83		5781	5169	-612	-11		2156	1735	-421	-20		1919	1878	-41	-2		1250	1027	-223	-18		456	529	73	16		523	626	103	20
82		5689	4714	-975	-17		2109	1411	-698	-33		1893	1848	-45	-2		1243	950	-293	-24		444	505	61	14		511	608	97	11
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INTERIOR COMMUNICATIONS ELECTRICIAN

INSTRUMENTMAN

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Prove Contraction

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83		22073	22590	517	2		8861	10055	1194	13		6017	6566	549	6		5235	4122	-1113	-21		1960	1847	-113	-6		3024	
84		22212	23065	853	4		8947	10338	1391	16		6040	6704	664	11		5264	4192	-1072	-20		1961	1831	-130	-1		3033	
85		21905	23314	1409	9		8824	10208	1384	16		5943	6988	1045	18		5203	4251	-952	-18		1935	1867	-68	-4		3007	
86		22287	24147	1860	. 8		8948	10620	1672	19		6089	7116	1027	17		5298	4 507	-791	-15		1952	1904	-48	-2		3047	
87	E-4	22293	24403	2110	6		8916	10689	1773	20		6107	7007	006	15		5320	4775	-545	-10		1950	1932	-18	-1	E-7	3056	
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16		21421					8471					5937					5155					1858					2942	
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16		8244					3098					2545					1902					669					666		
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68	-7	8487					3217					2641					1935					694				6-	1011		
88	E-4 through E-7	8582	6745	-1837	-21	E-4	3266	2117	-1149	-35	E-S	2689	2698	6	0	E-6	1943	1302	-641	-33	E-7	684	628	-56	89-	E-7 through E-9	1006	939	-67
87	E-4	8608	6765	-1843	-21		3296	2049	-1247	-38		2731	2831	100	4		1906	1267	-639	-34		675	618	-57	-8	E-7	998	924	-74
86		8499	6973	-1526	-18		3268	2145	-1123	-34		2691	3007	316	12		1872	1221	-651	-35		668	600	-68	-10		986	900	-86
85		8346	7167	-1179	-14		3249	2479	-770	-24		2619	2953	334	13		1822	1143	-679	-37		656	592	-64	-10		970	887	-83
84		8282	6826	-1456	-18		3279	2540	-739	-23		2585	2568	-17	1-		1768	1140	-628	-36		650	578	-72	-11		962	870	-92
83		8168	6284	-1884	-23		3277	2511	-766	-23		2526	2104	-422	-17		1719	1109	-610	-35		646	560	-86	-13		955	848	-107
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86		4025	3101	-924	-23		1524	840	-684	-45		1072	1135	63	9		966	763	-233	-23		433	363	-70	-16		699	550	
85		4031	3174	-857	-21		1529	963	-566	-37		1076	1113	37	3		166	738	-253	-26		435	360	-75	-17		668	548	
84		4021	3144	-877	-22		1528	1003	-525	-34		1078	1040	-38	-4		982	746	-236	-24		433	355	-78	-18		648	539	
83		4001	3048	-953	-24		1520	968	-552	-36		1075	643	-132	-12		975	794	-181	-19		431	343	-88	-20		629	514	
82		3955	2920	-1035	-26		1506	932	-574	-38		1063	827	-236	-22		959	811	-148	-15		427	350	-77	-22		609	514	
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APPENDIX B

DESCRIPTIVE SUMMARY OF PERSONNEL AVAILABILITY PROJECTIONS

DESCRIPTIVE SUMMARY OF PERSONNEL AVAILABILITY PROJECTIONS

This appendix provides a summary of the personnel availability projections presented in Appendix A. The 41 ratings are listed in alphabetical order by rating abbreviation. Those ratings for which significant personnel shortages are projected are preceded by an asterisk.

<u>Requirements</u> are given for each rating as a whole, since change patterns are clearest at that level and patterns for individual pay grades generally parallel them. Although nonaviation ratings tend to "decline" after about 1990, this should not be assumed to be a true lessening of personnel needs. Rather, the declines probably reflect the elimination of systems and their related personnel requirements from fleet inventory before their replacement systems and their related personnel needs have been defined. The general increase in requirements to about 1990 is primarily due to the buildup to a 600-ship Navy.

Inventory shortages or overages are described, in most cases, for pay grades E-4 through E-7 in terms of "slight" (0-10%), "minor" (10-20%), "moderate" (20-30%), "major" (30-40%), or "serious" (over 40%) relative to requirements. It should be recognized that these are approximations. This summary provides a quick overview of the magnitude and trends of the projected availabilities of the various kinds of skills and skill levels.

Table B-I

Summary of Personnel Availability Projections

Rating ^a	Requirements	Inventory ^b
AC (air traffic controller)	Essentially stable at approximately 2800.	 Serious shortage at E-4 level in 1982, improving to minor shortage by 1988. Slight overage at E-5 level in 1982, increasing to major overage in 1988. Major overage at E-6 level in 1982, increasing to serious overage in 1988. Slight shortage at E-7 level in 1982, improving to slight overage in 1988. Overall improvement from minor shortage to slight overage.
AD (aviation machinist's mate)	Slight variability around approxi- mately 10000.	 Slight to minor shortages for all pay grades except E-6 in early 1980s, improving to slight shortages to minor overages by 1988. E-6 level progresses from meeting requirements to minor overage.
AE (aviation electrician's mate)	Increase from 6850 in 1982 to about 7500 in 1986; essentially stable thereafter.	 Slight to minor shortages in 1982, improving to slight shortages to minor overages by 1988. Slight average of E-4s in 1982 increases to minor average in 1988. Overall generally steady improve- ment over time.
AG (aerographer's mate)	Slight increase from 1400 in 1982 to 1450 in 1986 and to 1480 by 1996.	 Slight to minor shortages in all pay grades (except E-4) improve to meet requirements by 1988. Slight overage of E-4s in 1982 increases to minor overage in 1988. Overall steady improvement from slight shortage to slight overage.
AO (aviation ordnanceman)	Increase from 5270 in 1982 to 5600 in 1987; then a fairly steady increase to about 5770 in 1996.	 Continuing slight overages at E-4 level. Other pay grades improve from minor shortages in 1982 to only slight shortages in 1988. Overall trend shows steady improvement from slight shortages to meeting requirements.
AQ (aviation fire control technician)	Rapid increase from 2850 in 1982 to 2700 in 1985; then slight, steady increase to 2750 in 1996.	 Overall regular improvement from slight shortage to slight overage from 1982 to 1988 but variable within rat- ing. E-4s improve from slight shortage to moderate overage. E-5s improve from slight shortage to minor overage. E-6s remain in the high minor short- age range. E-7s improve from minor shortage to slight shortage.

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Rating ^a	Requirements	Inventory ^b
ASE (aviation support equipment technician (electrical))	Essentially static at about 775.	 Overall improvement from 1983 to 1988 from minor shortage to slight shortage. Mid to high minor shortages persist at E-4, E-6, and E-7 levels. E-5 level improves from minor short- age to slight overage.
ASM (aviation support equipment technician (mechanical))	Generally steady increase, primarily at the E-4 and E-5 levels, from 1510 in 1982 to 1580 in 1996.	 Persistent mid-minor overages at the E-4, E-8, and E-9 levels. The E-7 level approximates meeting requirements throughout. E-5 and E-6 levels improve from minor shortages in 1982 to meeting requirements in 1988.
AT (aviation elec- tronics technician)	Steady increase from 9785 in 1982 to 10420 in 1996.	 Slight overage of E-4s in 1982 increases to a mid-minor overage in 1987-88. E-5s, E-6s, and E-7s similarly improve from slight or minor shortages in 1982 to approximately meeting requirements (E-5s with a borderline minor overage) by 1988. Overall, the rating improves from a slight shortage to a slight overage, with the suggestion that the trend will continue beyond the projected period.
AW (aviation anti- submarine warfare operator)	Dramatic 19% increase from about 2925 in 1982 to approximately 3470 in 1987; then a slight increase to 3530 in 1996.	 Moderate shortages of E-5s during 1982-84, otherwise varying minor shortages among pay grades and years. Shortages apparently a func- tion of rapid increases in require- ments. Long-term trend seems to be toward meeting requirements, perhaps about 1992 or 1993.
AX (aviation anti- submarine warfare technician)	A 16% increase from 1840 in 1982 to 2130 in 1988; then only a slight additional in- crease in 2180 in 1996.	 E-4 level improves from minor shortage in 1982-3 to approximate parity with needs in 1988. E-5 level improves from a slight shortage in 1982-4 to a borderline minor overage in 1988. E-6 level maintains a minor shortage status, improving to a slight shortage by 1988. E-7 level deteriorates from parity with needs in 1982 to minor shortage: in 1984-5, then improves to slight shortages in 1988. Overall, the trend is toward meeting requirements perhaps about 1990.

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Ratinga	Requirements	Inventory ^b
BM (boatswain's mate)	Increases from 8830 in 1982 to 9210 in 1987; then decreases to 8580 in 1996.	 Although variable among years and pay grades, general overall trend is from slight to minor overages. E-4s show increase from earlier minor overage to moderate overage in 1987-8. E-5s improve from slight shortage in 1982-3 to minor overages in 1988.
CTM (cryptologic technician (mainte- -nance branch))	Fairly stable, regularly increasing from 2415 in 1982 to 2540 in in 1990-2, then decreasing to 2525 in 1996.	 Generally steady improvement from slight to minor shortages at the E-5, E-6, and E-7 levels in 1982 to approximate parity with needs by 1988. The E-4 level generally remains in the mid- to low minor shortage range throughout. Overall, trend is improvement from minor shortages to approximation of needs about 1990.
CT(x) (cryptologic technician) ^C	Fairly stable, increasing from 7240 in 1982 to a peak of 7575 in 1990 and decreasing to 7520 in 1996.	 E-7 level improves from mid-minor shortage in 1982-85 to slight shortage in 1988. E-6 level improves slightly from mid-minor shortage in 1982 to mid-minor shortage in 1982. E-5 level improves from mid-minor shortage in 1982-84 to approximate requirements in 1986-88. E-4 level improves from slight shortage in 1982-3 to slight overage thereafter. Total overall trend is from minor shortage to about parity with requirements by 1988.
DP (data processing technician)	Very static, rising only 20 from 3280 in 1982 to a high of 3300 for 1987-92; then decreas- ing only 30 to 3270 in 1996.	 Overall, the rating is well manned, improving steadily from borderline minor shortage in 1982 to borderline minor overage in 1982. E-4s increase from slight overage in 1982 to mid-moderate overage in 1988. E-5s improve from moderate shortage in 1982 to approximate needs by 1986 and improve to slight overage in 1988. E-6s improve steadily from slight shortage to slight overage. E-7s improve regularly from minor shortage in 1982 to slight shortage in 1988. Moderate shortages at the E-7/9 levels improve from moderate shortage in 1988.

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Rating ^a	Requirements	Inventory ^b
DS (data systems technician)	Fairly steady increase from 2990 in 1982 to highs of 3180 and 3160 in 1987 and 1990, respectively; then decline to 3025 in 1996.	 Overall, rating is fairly well manned. Shortages exist at E-6 levels and above for most of the projection period. E-7 minor shortage improves to slight shortage by 1988. E-6 moderate shortage improves to parity with needs in 1988. E-5s improve from slight shortage in 1982-3 to minor overage in 1988. Slight overage of E-4s increases to minor overage in 1987-8.
EM (electrician's (mate)	One of the larger ratings. Increases slightly from 11700 in 1982 to about 12000 in 1986-8; then declines gradually to 10700 in 1996.	 Generally keeps pace with requirements. Minor shortage at E-6 level in 1982-4 improves to meet needs by 1987-8. Variable minor overage at E-4 level throughout projection period.
EN (engineman)	Steady increase from 7300 in 1982 to 7550 in 1988; then decline to 7100 in 1996.	 Minor shortages at E-4, E-5, and E-6 levels in 1982 improve to approximate requirements by 1987-8. Slight and increasing overages in top three pay grades from 1982-8.
ET (electronics technician)	One of the largest ratings. Increases from 18350 in 1982 to a high of 19300 in 1987-8; then declines to 17000 in 1996.	 Overall slight to minor shortages in all pay grades in 1982 improve to approximate requirements in 1988. E-6 level improves from slight short- age in 1982 to borderline minor over- age in 1988.
EW (electronics (warfare technician)	Steady increase from 2350 in 1982 to 2700 peak in 1987; then decline to 2370 in 1996.	 Overall, minor shortages throughout projection period. Minor shortage at E-4 level in 1982 improves to approximate requirements thereafter. Minor overage at E-5 level deteriorates to slight shortage by 1987-8. Serious shortage at E-6 level in 1982 improves only to moderate shortage by 1988. In general, rating fairly well manned at lower skill levels but significantly undermanned at high skill levels, with no obvious improvement over time.
FTB (fire control technician (ballistlc missile fire control))	Regular increase from 1025 in 1982 to high of 1185 in 1989-90; then decline to 658 ln 1996.	 Overall, variable minor shortages in all years except 1982. Moderate shortages at E-6/7 levels tend to deteriorate, with E-7 becoming a major shortage in 1986 and after. (Continued on next page.)

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Rating ^a	Requirements	Inventory ^b
FTB (Continued)		 A minor overage at the E-4 level in 1982 deteriorates to a minor shortage by 1988. The E-5 level only shows improve- ment from a minor shortage in 1983 to approximate needs in 1986-8, but improvement trend not supported by increasing shortages at E-4 level.
*FTG (fire control technician (gun fire control))	Early rapid increase from 4790 in 1982 tapers off to high of 5630 in 1988; then declines steadily to 4800 in 1996.	• Major shortages all years for rating as a whole. <u>However</u> , slight to minor overages exist at E-5 and E-7 levels while persistent serious shortages (over 50%) exist at E-4 and E-6 levels, with no significant improve- ment apparent.
•FTM (fire control technician (surface missile fire control))	Regular, rapid increase from 4650 in 1982 to 5680 in 1988; then decline to 4730 in 1996.	 Except at the E-5 level, a significantly <u>undermanned</u> rating. The E-4 level exhibits a little improvement from a serious shortage in 1982 to a major shortage in 1987-8. The projections show a minor overage at the E-5 level in 1982, increasing to a moderate overage in 1988. There is a slight improvement in the serious shortage at the E-6 level (from 53% to 47%). A persistent moderate shortage exists at the E-7 level.
GMG (gunner's mate (guns))	Increase from 3740 in 1982 to 4135 in 1987; then decline to 3540 in 1996.	• Although shortages exist at the E- pay grades during 1982-5, all levels show slight to minor overages in 1988 Trend seems to be toward a sligh excess of personnel over require- ments.
*GMM (gunner's mate (missiles))	Regular increase from 1640 in 1982 to 1860 in 1987; then decline to 1480 in 1996.	 Shortages all years and all pay grades, with no apparent trend toward improvement. E-4 shortages are generally in the major shortage range. E-5s generally vary between minor and slight shortages. E-6s exhibit serious and worsening shortages (61% deteriorating to 75%) E-7s show persistent slight shortage from 1983 on.
*GMT (gunner's mate (technician))	Fairly steady decline from 2270 in 1982 to 2235 in 1987 to 1885 in 1996.	 Shortages all years and all pay grade but with trend toward improvemen at all pay grades except E-5. E-4s improve from serious shortag in 1985 and after. E-5s have a persistent moderat shortage. E-6s progress from a moderate short age to parity with needs in 1988. E-7s exhibit steady improvemen within the slight shortage range.

^aRatings for which significant personnel shortages are projected are preceded by an asterisk. ^bInventory projections extend only to the year 1988. The reasons for this are discussed in the body of the report.

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Rating ^a	Requirements	Inventory ^b
GSE (gas turbine system technician (electrical))	Increase fairly regularly from 790 in 1982 to 1040 in 1992 and remain constant to 1996.	 Except at the E-5 level, shortages al pay grades all years. Pattern shows some improvement in mid-80s with deterioration toward late 80s. E-4s improve from serious shortage to moderate shortage, and then deteriorate to major shortage. E-6s deteriorate steadily from moderate shortage to serious shortage (over 50%) in 1987-8. Minor shortage at the E-7 level improves to almost parity with requirements, then worsens to minor shortage in 1988. Only the E-5 level breaks the pattern, progressing erratically from equaling needs to a minor overage in 1988.
GSM (gas turbine system technician (mechanical))	Steady increase from 1380 in 1982 to stabilize at 1955 in 1992.	 Generally consistent deterioration from 1983 on. Overall, parity with requirement progresses to minor shortages in 1988 E-4 level deteriorates from moderate overage to minor shortage. E-5 level improves from minor over age to major overage but worsens to minor overage again by 1988. E-6 level worsens within seriou shortage range (from 45% to 55%). E-7 level progresses steadily from minor shortage to major shortage. Trend appears unlikely to be reverse significantly until well into the 1990s
IC (interior communi- cations electrician)	Slight, regular increase from 5750 in 1982 to 6080 in 1987, followed by fairly steady decline to 5250 in 1996.	 General improvement over projectio period from minor shortage to sligh overage. E-4s improve from major shortage to approximate parity with needs i 1988. E-5s progress from slight shortage to slight overage. E-6s improve from moderate short age to parity with requirements. ' E-7s increase from a mid-minor over age to borderline moderate overage.
IM (instrumentman)	Total rating drops from 570 in 1982-4 to 520 in 1985-8; then declines steadily to 400 in 1996.	 Varying increase in populatio against decreasing needs helps im prove general rating "health" from major shortage in 1982 to sligh shortage in 1988. E-4 level improves from major short age to slight overage. E-5 level progresses from seriou shortage to only slight shortage. E-6 level improves from moderat shortage to minor shortage. E-7 level advances from minor short age to parity with requirements.

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Rating ^a	Requirements	Inventory ^b
MM (machinist's mate)	One of the largest ratings. Increases from 22840 in 1982 to 23400 in 1987; then declines steadily to 19500 in 1996.	 Overall, generally satisfies requirements, with steady improvement throughout projection period. Slight shortages at E-7 level and moderate shortages, decreasing to slight shortages, at E-6 level are numerically, although not skill-capably, counterbalanced by a slight overage increasing to a minor overage at the E-5 level and a slight overage increasing to a minor overage at the E-4 level. Trend is toward increasingly adequate personnel to meet needs.
MN (mineman)	Data show static requirements throughout the 15-year projection period: 219 E-4s. 147 E-5s, 109 E-6s, 49 E-7s, and 38 E-8/9s.	 Increasing rating population improves rating health. E-4 level improves from minor shortage to minor overage in 1986-88. E-5 and E-6 levels improve from minor shortages to approximate needs by 1988. E-7 level improves from slight shortage to slight overage.
MT (missile technician)	Fairly steady increase from 2050 in 1982 to 2345 in 1989-90; then rapid decline to 1215 in 1996.	 Overall, generally approximates requirements but with variability among pay grades and years. E-4 level improves steadily from moderate shortage to slight shortage. E-5 level shows a minor overage in 1982, decreases to slight overage in 1984-5, and increases to moderate overage in 1988. E-6 level shows a fairly steady decline from a slight overage in 1982 to a slight shortage in 1987-8. E-7 level exhibits a rather seady midminor shortage.
OM (opticalman)	A small rating, declining from 385 in 1982-4 to 360 in 1985-8 to 260 in 1996.	 Generally consistent improvement throughout projection period for each pay grade. Overall, rating improves from major shortage to minor overage. E-4s improve from serious shortage to minor overage. E-5s improve from serious shortage to moderate overage. E-6s improve from minor shortage to moderate overage. E-7 moderate shortage decreases to a slight shortage. Improvements are a function of an increase in the rating population in the face of declining requirements.

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Rating ^a	Requirements	Inventor y ^b
OS (operations specialist)	Increase from 8215 in 1982 to 8930 in 1987, decline slightly to 8900 in 1988-9, and then decline dramati- cally to 7740 in 1996. About half the decline is at the E-4 level and a quarter each at the E-5 and E-6 levels. The top three pay grade requirements hold fairly steady.	 Overall, the rating improves from major shortage to minor shortage and then worsens to moderate shortage. E-4 level drops from a serious shortage to a moderate shortage and then worsens to a major shortage. E-5 level improves from a moderate shortage in 1982 to a minor overage in 1985-6 and then drops to parity with needs in 1988. E-6 level remains in the middle of the major shortage range. E-7 level improves from minor shortage to slight shortage.
•OT (ocean systems technician)	Fairly stable, increasing from 1560 in 1982 to 1570 for 1983-4 to 1630 for the period 1985-90; then declining to 1600 in 1996.	 Overall, moderate shortages improve to minor shortages, with deficiencie being primarily at the E-4 and E-1 levels. Major shortages at the E-4 level in 1982-3 improve to moderate short ages in 1984-5, and then become major shortages again in 1986-8. Major shortages at the E-5 level in 1982-3 drop to borderline moderate shortages in 1986, and then rise to a mid-moderate shortage in 1988. E-6s improve unsteadily from sligh shortages to approximate needs in 1987-8. Borderline moderate shortages in 1982-3 at the E-7 level improve rapidly to satisfy requirements durin 1986-8. No significant improvement in the health of the rating is likely because of the persistent, large shortages a the E-4 and E-5 levels.
•RM (radioman)	Regular increase from 16090 in 1982 to 16485 in 1987 with a decline thereafter to 15250 in 1996.	 Steady overall improvement from high minor shortage to sligh shortage. E-4s improve from high major short age to low minor shortage. E-5s improve from mid-major short age to slight shortage. E-6s consistently approximate re quirements E-7s approach borderline mino shortages during 1982-6, then improv to slight shortage in 1987-8. If improvement trend continues, in ventory should meet requirement about 1991-2.

Rating ^a	Requirements	Inventory ^b
*STG (sonar technician (surface))	Rapid increase from 4180 in 1982 to 4600 in 1987; then a steady decline to 3910 in 1996.	 Overall, high slight shortages to borderline minor shortages persist largely due to continuing serious shortages at the E-6 level and to shortages increasing from slight to minor at the E-4 level. Minor overage at the E-5 level increases to a moderate overage for 1986-8. A persistent borderline minor overage also exists at the E-7 level during 1983-8.
STS (sonar technician (submarine))	Slight increase from 3020 in 1982 to 3170 in 1988, dropping to 3060 in 1991, and then declining rapidly to 2160 in 1996.	 Generally about sufficient to meet requirements. Minor shortages at the E-6 level in 1982-3 improve to meet needs in 1986-8. Serious overages exist at the E-7 level from 1983 on.
*TM (tor pedoman's mate)	Increase from 4140 in 1982 to 4265 in 1985-7; then begin decline to 3350 in 1996.	 Overall, moderate shortages persist, due in large part to E-4 level major shortages increasing to serious short- ages (52% in 1988). A moderate shortage at the E-5 level in 1982 improves to a slight overage for the period 1985-8. Moderate shortages persist at the E-6 level during 1984-8. Moderate shortages in 1982-3 at the E-7 level improve to increasingly minor shortages during 1984-8.

APPENDIX C

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LISTING OF RATINGS BY SIZE

To provide a ready comparison of "population" magnitudes, the ratings included in the projections are listed below in order of the total peak size of the projected rating requirements circa 1987-90. Numbers have been rounded to the nearest or even ten. Ratings for which significant shortages are projected are flagged by asterisks.

Table C-1

Listing of Ratings by Size

Rating Abbrev.	Rating Title	Peak Rgmts
ММ	Machinist's mate	23400
ET	Electronics technician	19300
*RM	Radioman	16480
EM	Electrician's mate	12000
AT	Aviation electronics technician	10220
AD	Aviation machinist's mate	10000
BM	Boatswain's mate	9210
*OS	Operations specialist	8930
EN	Engineman	7550
AE	Aviation electrician's mate	7500
IC	Interior communications electrician	6080
*FTM	Fire control technician (ballistic missile fire control)	5680
*FTG	Fire control technician (gun fire control)	5630
AO	Aviation ordnanceman	5600
*STG	Sonar technician (surface)	4600
*TM	Torpedoman's mate	4260
GMG	Gunner's mate (guns)	4140
*AW	Aviation antisubmarine warfare operator	3470
DP	Data processing technician	3300
DS	Data systems technician	3170
STS	Sonar technician (submarine)	3170
AC	Air traffic controller	2800
*AQ	Aviation fire control technician	2700
*EW	Electronic warfare technician	2700
*CTM	Cryptologic technician (maintenance branch)	2540
*MT	Missile technician	2340
*GMT	Gunner's mate (technician)	2240
AX	Aviation antisubmarine warfare technician	2130
*GSM	Gas turbine system technician (mechanical)	1980
*GMM	Gunner's mate (missiles)	1860
*OT	Ocean systems technician	1570
ASM	Aviation support equipment technician (mechanical)	1540
AG	Aerographer's mate	1450
*FTB	Fire control technician (ballistics missile fire control)	1180
*GSE	Gas turbine system technician (electrical)	1040
*ASE	Aviation support equipment technician (electrical)	780
MN	Mineman	560
OM	Opticalman	560
		520
		525
IM *CT(x) ^a	Instrumentman Cryptologic technician (all branches but maintenance)	

Note. Ratings for which significant shortages are projected are preceded by an asterisk.

^aPeak requirements for this "rating" not included, since it combines the five nonmaintenance branches of the CT field and is not comparable to the other ratings.

APPENDIX D

RATING/EQUIPMENT CROSS-INDICES

The cross-indices presented in this appendix are intended to provide information concerning which Navy ratings are currently associated, as operators and/or maintainers, with which types of existing equipment and systems. This information will permit the designer to determine which rating or ratings will most likely be called upon to operate and maintain a new system insofar as it is similar in use or technology to existing systems. Reference to the availability projections will identify the general likelihood that personnel of that/those rating(s) will or will not be on board to man the new system. Projected personnel shortages should encourage reconsideration of design options or alternatives to bring the new system more within the Navy's ability to man the system if it is to function as expected in the fleet. Neither the categories nor the systems included in them should be considered to be mutually exclusive. Since an equipment or type of equipment can be categorized in various ways, depending on the technology or combinations of technologies involved and/or its applications, it may appear under more than one equipment category in Table D-2, or more than once, under different guises, within a single category. This was done to simplify the task of finding an equipment of interest and its associated ratings.

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Table D-1

Rating-to-Equipment Index--Overview

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Notes. 1. M = Maintain, and 0 = Operate. 2. 1 = CNO Priority 1 sea duty billets; and 2 = CNO Priority 1 shore duty billets.

aIncludes CTA, CTI, CTO, CTR, and CTT ratings.

Table D-2

Equipment-to-Rating Index by Equipment Category

	Rating								
Item	Maintain	Operate							
	Electronic	Sensors							
Radar systems	AQ, ET	AT, FTG. FTM	AC, AW (helicopter and nonacoustic)						
Acoustic systems	AT. AX	STG, STS	AW (acoustic)						
Low/very low frequency systems		AT, OT, STG, STS	OS						
IFF equipment/systems	AT, ET		AC, AW (nonacoustic), O						
Magnetic anomaly detectors	AT, AX		AW (helicopter)						
Infrared detection systems	AQ, AX, OM	EW	-						
Direction-finding systems	CTM		CT(x) ^a						
Electronic surveillance systems		AT							
ECM/ESM systems	AX	AT, EW	AW (helicopter and						
Special submarine ECM/ESM equipment	CTM, ET		nonacoustic) CT(x) ^a						
	Radar Sy	stems							
Airborne	-	AT, AX	AW (helicopter and nonacoustic)						
Gun/missile control	AQ.	FTM							
Gun/missile fire control	AO	FTG, FTM							
Carrier/ground controlled approach	ET		AC						
Identification friend or foe (IFF)	AT, ET		AC, AW (nonacoustic), O						
Forward looking	AQ		AC, Aw (nonacoustic), O						
Infrared	AQ, AT								
		FTM	_						
Illuminating	AT. ET	F. 1 (M)	-						
Navigation		-	AC						
Precision	ET	-							
Reconnaissance	AT CT		-						
Search	AT, ET	FTG, FTM	-						
Surveillance	AT		AC, OS						
Radar consoles/displays	AQ, AT, AX	FTM	05						
	Acoustic	Systems							
Sonars/sonobuoys	-	STG	AW (helicopter)						
Airborne sonars	AT, AX	-	AW (acoustic)						
Submarine sonars	-	STS							
Special-purpose submarine sonar									
equipment	-	STS	-						
Low/very low frequency acoustic									
systems	-	OT, STG, STS	-						
Acoustic transponders	-	STG, STS	AW (acoustic)						
Acoustic receivers	-	OT, STG, STS	AW (acoustic)						
Acoustic processors	AX	OT, STG, STS	AW (acoustic)						
Acoustic recorders	AX	STG, STS	AW (acoustic)						
Acoustic analysis systems	AX	STG, STS							
Acoustic data displays	AX	OT, STG, STS							
Airborne acoustic processing equipment	AX		AW (helicopter)						
Anothe acoustic processing equipment	~~~		A w (nencopter)						

aIncludes CTA. CTI, CTO, CTR, and CTT ratings.

Table D-2 (Continued)

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	Rating								
Item	Maintain	Operate-Maintain	Operate						
	Radio/Communications Systems								
Radio receivers/transmitters	ET	RM							
Radio telephone systems			AC, BM, RM						
Radio navigation systems	AT, ET								
Digital/computerized communications									
systems	AT, CTM	RM	CT(x), ^a AW						
Microwave/satellite communications									
systems	ET	RM	AG						
Communications security devices	AT, CTM, ET, RM		CT(x) ^a						
Cryptographic equipment	CTM, ET	RM	CT(x) ^a						
Ship control communication systems	IC								
Interior/interoffice communications									
systems		IC							
Communications equipment:	the second se								
Digital data receiving systems	AT, ET	OT, RM	CT(x), ^a OS						
Data link equipment	AT, AX		AW.						
Teletypewriters	-		AG, RM						
Teleprinters	IC, EM								
Telephones		IC							
PBX/PAX exchange systems		IC							
	Digital Data/Comput	er Systems							
	DS	FTM, RM	AG, CT(x), ^a DP						
Data processors		FIM, KM	AG, CI(X), DP						
Digital data link equipment	AT, AX, DS		CT(x), ^a DP						
General-purpose computers	DS CTM DS		CT(x), DP						
Special-purpose computers	CTM, DS	ETO ETC ETM	CT(x), ^a DP CT(x), ^a DP AC, $CT(x)$, ^a DP, OS CT(x), ^a DP, OS						
System-dedicated/embedded computers	AE, AQ, AT, AX, DS	FTB, FTG, FTM	AC, CI(X), DP, OS						
Digital communications systems	CTM	RM							
Computer terminals/peripherals	DS	RM	CI(X), DP, 05						
Input/output devices	DS	TD DI	DP, OS						
Magnetic tape/disc equipment	DS	TD, RM	DP						
Displays	AX, DS	FTG, RM	05						
Analog computers	AE		GSE						
	Ordnance/Ordnance De	ivery Systems							
Aircraft:	10.10								
Guns/bombs/rockets	AO, AQ								
Ordnance release/launcher systems	AO, AT	-							
Ordnance handling equipment	AO AO AO	-	-						
Air-launched guided missiles	AO, AQ								
Weapons/missile launching/control	10								
systems	AQ								
Surface ship/submarine:	CHC								
Ammunition/rockets	GMG	-	-						
Underwater torpedoes	TM CNT TH	-	-						
ASW rockets	GMT, TM								
Mines	MN		-						
Nuclear depth bombs	TM	-							
Nuclear weapon warheads/components	GMT	-							
Guns/mounts/turrets/rocket launchers		G.MG							
Torpedo launcher systems	тм		-						
Guided missile launcher systems	-	FTM, GMM							
Surface missile fire control	-	FTG, FTM							
Gun fire control systems	-	FTG							
Underwater fire control systems	-	STG, STS							
ASW fire control systems		STG							
Point defense missile system		FTG, FTM							
Fleet ballistic missile subsystems	MT	FTB	**						

aIncludes CTA, CTI, CTO, CTR, and CTT ratings.

Table D-2 (Continued)

		Rating			
tem	Maintain	Operate-Maintain	Operate		
	Propulsion/Power Sys	stems			
hip main propulsion systems:					
Steam	-	EN, MM			
Diesel	-	EN, MM	-		
Gas turbine	-	EN, GSE, GSM, MM	-		
Nuclear	-	EM, EN, ET, IC, MM	-		
ubmarine diesel engines	-	EN, MM			
Auxiliary engines:		CAL 1414			
Diesel	AD	EN, MM			
Gas turbine	AD	EN, GSE, GSM	-		
Mobile engines: Gasoline	ASM, EN				
Diesel	ASM	-	-		
Stationary diesel engines	EN	_			
ship engineering control systems	_	GSE, GSM, IC			
ship propulsion control consoles	EM	GSE, GSM, IC			
Turbo-generators	-	MM			
	Electrical Equipm	ent			
Power generation/distribution systems	AE, ASE, IC	EM, GSE			
Plant controls/panels/switchboards	IC	EM	-		
Controls of operating systems	AE, ASE, EM	-	-		
instruments/indicators/alarm devices	AE, EM, GSE, GSM, IC	-			
Electrical components of:		CEE			
Gas turbine systems	ASE	GSE	-		
Torpedoes	TM		-		
Ordnance release/delivery systems	GMG, GMT, TM	-			
Guided missile launchers Digital data systems	GMM, GMT, MT DS	-			
Teletypewriters	RM	_	-		
Lighting systems	EM	-	-		
Automotive electrical systems	ASE	_			
Cable assemblies	AE, DS, EM, ET	-			
Electric ranges/ovens/fryers	EM	-	-		
	Mechanical Equips	nent			
Mechanical components of:					
Gas turbine systems	-	GSM	-		
Torpedoes	тм	-	-		
Digital data systems	DS	-			
Ordnance release/delivery systems	GMG, GMT, MT	-	-		
Guided missile launchers	GMM, GMT, MT				
Teletypewriters	RM		-		
Automotive hydraulic-pneumatic systems					
Servo-synchro systems	DS, ET, FTB, FTG, FTM,				
	GMG, GMM, IC, STG, STS				
Deck equipment	-	MM	BM		
	Miscellaneous Systems/Equi	pment/Devices			
Precision timing devices	IM		-		
Optical instruments	OM	AQ, EW, FTG, FTM, IC			
Electro-optical systems		AX, FTM	EW		
Laser systems	-	AQ	-		
Audio/CCTV systems	IC	ET			
Film projectors	EM		-		
Inertial navigation systems	AE, AQ, AT, ET	-	-		
Electro-mechanical compass/gyroscope	AE 40	EN IC			
systems Sophisticated test sets/test systems	AE, AQ	EM, IC AE, AQ, AT, AX, EM,	2		
		GMT, GSE, MT			
Special ordnance/weapon/missile	-	FTB, FTG, FTM, MT, TM			
		MM	BM		
test equipment					
Deck holsts/winches/davits	FM. MM				
	EM, MM	_	-		

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APPENDIX E

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PREFERENTIAL MANNING AND PERSONNEL AVAILABILITY

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PREFERENTIAL MANNING AND PERSONNEL AVAILABILITY

System designers are generally not concerned with the personnel required to operate and maintain a new system but, rather, with the development of equipment to provide a needed operational capability. However, the degree to which that system meets its engineered capabilities in the fleet, often depends, in large part, on how adequately it is manned.

There are two basic aspects to manning adequacy. The first, which is how well man can operate and maintain the equipment, is primarily a function of how well the equipment is "human engineered" to be operated and maintained by man. The second, which is the subject of this report, is the availability of qualified personnel to operate and maintain the equipment. It should be noted, however, that a well human engineered system generally will make most efficient and effective use of available human resources and facilitate its peronnel support.

Personnel Shortages

If there were no personnel shortages, all billets could be properly filled and there would be no manning problem. However, personnel shortages do exist and will continue to exist for the foreseeable future. Those shortages may be of one or both of two types: (1) quantitative, which means that there are fewer numbers of personnel than needed, and (2) qualitative, which means that there is an insufficiency (or even absence) of the kinds and levels of needed skills, knowledge, or other human characteristics (e.g., visual acuity, eyehand coordination, etc.). The two types of shortages are obviously not mutually independent. Although quantitative shortages practically guarantee qualitative shortages somewhere along the line, quantitative sufficiencies, or even surpluses, do not necessarily assure qualitative sufficiencies. It may be relatively easy to obtain sufficient personnel but relatively difficult to obtain sufficient personnel with the needed basic capability, talent, aptitude, etc. A few highly skilled individuals can sometimes "make up for" a lack of less skilled individuals; for example, a highly skilled, experienced maintenance technician might be able to do more trouble-shooting, diagnosis, and maintenance-repair than can several less able technicians. However, this situation occurs rarely; the highly skilled technician is in high demand.

Traditionally, the Navy has been fairly successful in recruiting the numbers of personnel it has needed. However, it has not been wholly successful in attracting and, especially, retaining those personnel with aptitudes for service in high technology fields beyond their initial enlistment. As a result, there have been troublesome shortages, both quantitative and qualitative.

Simply stated, because of the continuing personnel shortages, the Navy cannot man all its ships, activities, units, etc., as they "should" be. It does, however, have options as to how the shortages, the undermanning, will be managed and administered. The general policy that has been followed is that all units will be manned with their "fair share" of available personnel; the quantitative and qualitative shortages will be shared equally by all.

Priority Manning

OPNAVINST 1000.16E states that the "mission accomplishment of some activities is especially essential to national interests and these activities must be properly manned, even when personnel shortages exist." To accomplish that objective, the instruction establishes three levels of "Priority Manning."

1. Priority 1 includes "ships and activities whose mission success is deemed vital to the highest national interests and which require some degree of priority manning for an indefinite period of time." Emphasis supplied.

2. Priority 2 includes "ships and activities whose mission success is deemed essential to the national interests and which have specific need for increased manning for a specified period of time." Emphasis supplied.

3. Priority 3 includes "ships and activities which have a specific need for increased manning above the normal manning level for specific mission accomplishment," normally for a period of a year or less.

The Chief of Naval Operations (CNO) retains sole authority to authorize and direct Priority 1 and Priority 2 manning. Authority to authorize and direct Priority 3 manning is delegated to the Commander, Naval Military Personnel Command, and the Commanders in Chief, U.S. Atlantic Fleet and U.S. Pacific Fleet, within their areas of responsibility.

OPNAVINST 1000.6E also directs that, from the total Navy assets, personnel will be distributed first to Priority 1 ships and activities, and then to Priority 2 ships and activities. When all Priority 1 and 2 requirements have been met, the remaining personnel assets are to be distributed to the above identified Commanders, as manning control authorities (MCAs), on a "fair share" basis. The MCAs are directed to satisfy their Priority 3 requirements first and then to distribute on a "fair share" basis what assets remain.

There is one further consideration in addition to Priority 3 manning requirements. Combat and combat-related ships about to deploy are given special attention, on a caseby-case basis, to ensure that they are at an acceptable level of combat readiness.

Priority Billets

The number of Priority 1 billets and the ratings associated with them, because of their nature, tend to be relatively stable over a period of time. Priority 2 billets are likely to be less stable, reflecting, in part, the changing needs of the fleet and the effectiveness of retention, recruiting, and training programs. Also, CNO carefully scrutinizes the billet justifications for Priority 2 status annually in an effort to reduce their number. Almost by definition, Priority 3 billets, related as they are to specific, short-term mission requirements, are likely to be even more variable than Priority 2 billets in terms of the numbers of billets and ratings associated with them.

Priority I billets are, for all practical purposes, <u>sea</u> duty billets, existing primarily in ships having a continuing strategic mission (e.g., a fleet ballistic missile submarine). Currently, 94 percent of all Priority I billets are sea billets. Four ratings--fire control technician (ballistic missile fire control) (FTB), sonar technician (submarine) (STS), electronics technician (ET), and machinist's mate (MM)--account for <u>half</u> of all Priority I sea duty billets.

Priority 2 billets are principally shore duty billets, notably in activities having recruiting and training missions (i.e., for acquiring and developing the skilled personnel needed by the fleet). Currently, 77 percent of all Priority 2 billets are shore billets. Of these, 20 percent call for personnel in the FTB, STS, ET, and MM ratings. It should be emphasized, however, that every Navy rating is represented among Priority 2 shore billets; only four ratings-molder (ML), musician (MU), opticalman (OM), and patternmaker (PM)-- are not included in Priority 2 sea billets.

Table E-1 shows, as of March 1982, the numbers of authorized CNO Priority 1 and 2 billets for the ratings included in this effort. The figures show which ratings are most frequently associated with priority billets and the numbers of rated, personnel (i.e., E-4 and above) assignable to those billets.

Priority Perspective

To place priority manning in perspective, it should be noted that only 11 percent of all authorized Navy enlisted billets are currently designated as Priority 1 (3 percent) or Priority 2 (8 percent). Put another way, CNO Priority 1 and 2 billets account for about 9 percent of all sea duty billets and 19 percent of all shore duty billets. The percentages, however, vary considerably for individual ratings.

As might be expected, those ratings most involved in strategic missions and those most likely to be affected by sophisticated technology are also the most affected by priority manning considerations. Of course, the size of the rating (i.e., the numbers of personnel in the rating) also affects the relative impact. For example, of the almost 700 FTB billets, about 85 percent are Priority 1 (all sea) or Priority 2 (all but 2 shore), which indicates the operational importance of the rating and of supplying personnel to satisfy its operational requirements. There are similar numerical priority billet requirements and Priority 1-2 sea-shore relationships for the torpedoman's mate (TM) rating, but these account for only about 15 percent of all the more numerous TM billets. For the ET rating, the priority billets follow about the same Priority 1-2 sea-shore pattern as the FTB and TM ratings, and total more than all authorized TM billets; yet they account for less than one fourth of all ET billets. Indeed, the ET Priority I billets alone (almost exclusively sea) are almost as numerous (over 85 percent) as the total of all ocean systems technician (OT) billets. Priority billets for the OT rating, in turn, are all Priority 2, predominately shore, and account for only 5 percent of OT billets. The cryptologic technician (CT) rating has about the same percentage (8 percent) of priority billets (all Priority 2 and predominately shore) as the OT rating; yet this percentage numerically includes more billets than all for the FTB rating. From these examples, it should be clear that simple total numbers alone or percentages alone can be misleading.

From the system designer's point of view, priority manning considerations, as such, appear to have little potential impact on personnel availability to support new systems. If a system is associated with a strategic mission, it is likely that it will be well manned if personnel are at all available. It will be manned either by personnel from a rating more or less "dedicated" to strategic operations (e.g., FTB) or by personnel from a large rating (e.g., ET) for which the priority billets are a relatively minor percentage of the total for the rating. A system that is not associated with a strategic mission will be manned like any other on an essentially "fair share" basis. The availability projections will indicate the likelihood of adequate manning for such systems.

Enlisted Classifications

To this point, personnel availability has been considered only in terms of numbers of personnel in various ratings (occupational specialty areas) at various pay grades (skill levels). Although rating and pay grade are sometimes sufficient to define billet requirements and matching personnel capabilities, often more specific, detailed requirements-capabilities identification is needed. This specificity is provided by a system of approximately 1,000 Navy enlisted classification codes (NECs). These NECs permit the identification of special qualifications needed by personnel to operate and/or maintain equipment associated with a specific billet. They permit "fine tuning" the billet requirements-personnel capabilities identification, even to a specific modification (Mod) of a specific version (MK) of a system. This potential for "fine tuning" personnel assignments should help ensure that systems are properly manned. Personnel detailers will give first assignment priority to personnel holding appropriate NECs to billets calling for those NECs. However, if there are not sufficient NEC-gualified personnel available to satisfy billet requirements at the time of detailing, a detailer must either assign personnel possessing only approximate qualifications or leave the billet vacant until qualified personnel become available (he often is not given the second option). Either alternative, however, results in the billet and equipment being improperly or inadequately manned.

The simpler and more "generic" a system's requirements are, the easier it will be to find personnel to satisfy them because relatively more personnel who possess the required capabilities will be available. The more unique and critical a system's requirements, the greater the number of separate NECs assignable within a rating, and the smaller the size of the rating, the more difficult it will be to match a person to a billet at any one time. This suggests that, to maximize the probability that a system will be adequately manned in the fleet, it should be designed to require the lowest possible levels of skill, knowledge, and experience. However, such an orientation, if carried to the absurd, would regress the Navy to a level of "rocks and rowboats." Reality requires that advanced, sophisticated science and technology be exploited, even if that exploitation results in <u>unavoidable</u> (the key word) requirements for highly skilled personnel with very specialized training and experience. However, since such systems still must compete with other systems, both those existing or under development, for whatever personnel resources are available, they need to be designed for the lowest <u>feasible</u> personnel capability levels to optimize the likelihood of their being properly manned.

Availability Consumption

Personnel availability has so far been treated as if it were a more or less immutable "given," subject primarily to the Navy's ability to recruit and retain appropriate numbers of personnel. System designers, however, can have a significant effect on the functional availability of personnel for their system.

It was noted earlier that the majority of Priority 2 billets are shore duty billets, primarily those in recruiting and training. Clearly, the recruiting effort is essential to acquire personnel with needed basic capabilities; and the training effort, to convert those capacities into effective capabilities. Recruiting and training can therefore be looked upon as creators of needed personnel availabilities. However, training, especially, can also be a consumer of otherwise available personnel. Actually, it is not the training itself that does the consuming but the systems that generate the requirements for training.

A large part of the training effort is devoted to initial military training of recruits and to providing "Class A" technical training for entry into a rating. However, a very large part of the training effort (and resources) is devoted to providing specialized "Class C" training of more experienced personnel to operate and/or maintain specific systems. The greater the numbers of personnel who must be trained and the more extensive the training required, the greater the number of students--and instructors--who will be unavailable to the operational fleet for the longer periods of time. Special training for new systems obviously cannot be avoided, since the extent of such training is a function of system design. However, the efficiency of training will in large part be a function of timing.

Experienced engineers are very familiar with "short fuse" demands for a product to be ready "by yesterday" and with the added expense in effort, manpower, resources, etc., that such demands impose. They are also well aware of the increased likelihood of mistakes under such conditions and the wastage incurred in undoing, redoing, and correcting those mistakes. They are familiar with the dislocations such pressures produce in other areas of their operations. The same conditions and results are created by "needed by yesterday" demands for a personnel "product."

Ideally, just enough appropriately trained personnel needed to man new equipment should arrive on board just when, or a little before, the new equipment is installed. Since large numbers of a new system rarely appear in the fleet at the same time, it should be possible to phase personnel through the training pipeline to coincide with the phased equipment installation schedule. This would minimize the number of personnel who would have to be taken from other duties at any one time. There have been instances, however, where systems have reached the fleet with little advance warning to the personnel and training communities, thereby placing them in a crisis situation to catch up with system personnel needs.

With sufficient advance warning, the personnel and training communities will generally be able to schedule "metered" training with less dislocation and disruption in both the operational and training communities and thus keep more personnel effectively available for operational requirements. In addition, the training establishment will usually be able to accomplish better training at less cost. Perhaps more important to a system's designers, with a better personnel "product," the system will be more likely to perform to design specifications and thus develop a favorable reputation reflecting back on its designers.

Summation

Although system designers must necessarily be concerned primarily with the engineering characteristics of new systems, they must also remember that a system is not likely to perform to design specifications in the operational fleet unless it is properly and adequately manned. Persistent personnel shortages virtually assure that some systems will not be manned as their equipment and missions require. Systems and activities that are deemed more important or critical than others are given preferential manning consideration. This means that the effects of basic personnel shortages may be magnified on other systems and activities. Priority manning considerations, as such, however, do not appear to be a limiting personnel availability factor of major importance for system design. The distributional availability of personnel with highly skilled, specific capabilities (or the talent and aptitude to acquire them) is of far greater importance. The fewer personnel and the lower the skill levels needed to man a new system--and still provide the needed capability, the greater the likelihood it will be adequately manned. The functional availability of even highly skilled, highly specialized personnel can be significantly improved, however, by early identification of personnel and training requirements of new systems.

Table E-1

Number of CNO Priority Billets (as of March 1982)

	Priori	Priority 2			
Rating	Sea	Shore	Sea	Shore	
AC			29	132	
AD	42	77	177	344	
AE	21	43	155	385	
AG			39	18	
AO	2		172	224	
AQ			88	250	
ASE		1	15	7	
ASM		3	23	17	
AS (E-6 & above)			13	72	
AT	61	121	331	791	
AW			21	73	
AX			14	182	
BM	9	8	124	615	
CTM			7	265	
CT(x) ^a			26	441	
DP	2		28	319	
DS	22		34	546	
EM	672	4	150	795	
EN	4	6	74	362	
ET	1271	2	109	2255	
EW			18	289	
FTB	361		2	219	
FTG	140		23	574	
FTM	1+0		16	443	
FT (E-8, E-9)	106		3	116	
GMG	100		32	338	
GMM			11	111	
GM (E-8, E-9)				23	
GMT			20	157	
GSE			1	106	
			1	138	
GSM CS (F & F O)			-	158	
GS (E-8, E-9)	485		74		
IC			3	448	
IM	1712			60	
MM		1	265	1856	
MN			1	42	
MT	816		25	424	
OM				59	
OS	4		114	671	
OT			1	68	
RM	494	36	111	795	
STG	9	2	24	569	
STS	1466	37	10	402	
ST (E-9)	5	1	1	9	
TM	210		7	297	

Note. Includes data on authorized billets for ratings E-4 and above. Provided by OP-102C.

^aIncludes CTA, CTI, CTO, CTR, and CTT ratings.

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