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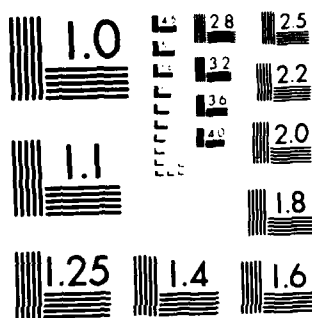
ASSESSMENT OF THE STUDY OF ARMY LOGISTICS 1981 VOLUME I  
EXECUTIVE SUMMARY(U) DEPUTY CHIEF OF STAFF FOR  
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# **ASSESSMENT OF THE STUDY OF ARMY LOGISTICS 1981**

## **Volume I EXECUTIVE SUMMARY**

**FEBRUARY 1983**

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ASSESSMENT REPORT  
STUDY OF ARMY LOGISTICS - 1981  
VOLUME I - EXECUTIVE SUMMARY  
FEBRUARY 1983

Prepared by  
The Office of the Deputy Chief of Staff for Logistics  
Headquarters, Department of the Army  
Washington, D.C.



DEPARTMENT OF THE ARMY  
DEPUTY CHIEF OF STAFF FOR LOGISTICS  
WASHINGTON, D.C. 20310

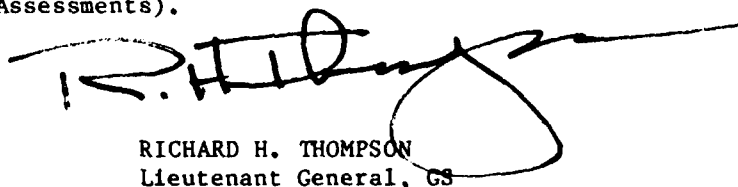
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DALO-PLZ-C

SUBJECT: Volume I (Executive Summary), Assessment of the Study of Army Logistics - 1981

SEE DISTRIBUTION

1. Reference Letter, DALO-PLO, HQDA, 30 September 1981, subject: Study of Army Logistics - 1981, with attached study.
2. The above reference forwarded the Study of Army Logistics - 1981 to addressees. That study was prepared by an independent study group at the direction of the Chief of Staff, United States Army. Detailed background information concerning origins and conduct of the study are within Section 28 of the study.
3. Following publication of the study, the Army Staff, assisted as required by Major Army Commands, conducted an assessment of its contents. This assessment is published in three volumes, and is designed for use as a companion document to the initial study.
  - a. Volume I (Forwarding Letter, Assessment Methodology, and Assessment Matrix).
  - b. Volume II (Unclassified Assessments).
  - c. Volume III (Classified Assessments).



RICHARD H. THOMPSON  
Lieutenant General, GS  
Deputy Chief of Staff for Logistics

DISTRIBUTION:  
(See Appendix B)

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## APPENDIX

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**VOLUME II - DETAILED ASSESSMENTS - UNCLASSIFIED (PUBLISHED SEPARATELY)**

**VOLUME III - DETAILED ASSESSMENTS - SECRET NOFORN (PUBLISHED SEPARATELY)**

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STUDY BACKGROUND, ASSESSMENT METHODOLOGY  
AND ASSESSMENT RESULTS

1. Study Background:

a. → The Commander, Department of the Army Materiel Development and Readiness Command (DARCOM), was tasked by the Chief of Staff, Army, to conduct the broad-scope study, not in his capacity as the DARCOM commander, but rather as a senior Army logistician.

b. Study group members were drawn from within DARCOM, and were augmented from other commands and the Army Staff. As required, input was obtained from the Army Staff, Major Army Commands, other studies, and allied nations. ←

c. On 30 August 1981, the study group briefed study results to the Chief of Staff, Army. The study was subsequently distributed to attendees of the 1981 Commanders' Conference. The Office of the Deputy Chief of Staff for Logistics, Headquarters, Department of the Army, was assigned as lead agency to conduct the Army's assessment of the study and determine which recommendations were suitable for adoption.

2. Study Overview: The basic study is arranged within twenty-eight volumes and contains two-hundred seventy-five recommendations. The format for the study is a narrative on slides.

3. Study Assessment Methodology:

a. A full-time assessment coordination office was established within the Office of the Deputy Chief of Staff for Logistics, Headquarters, Department of the Army.

b. The basic study was reviewed, and a listing of all recommendations prepared.

(1) Key recommendations within Section 28 of the study were extracted directly, and placed within an assessment Category I. Sub-recommendations from elsewhere within the study were extracted and aligned against these Category I recommendations where appropriate.

(2) Recommendations which remained were assigned an assessment Category of II.

c. Concurrently, the Office of the Deputy Chief of Staff for Operations and Plans examined Section 2 of the study, "Trends and Projections" and found statements and observations correct, thus validating key broad assumptions upon which the study was based.

d. Each recommendation within the study was assigned to a proponent Army Staff agency lead office for the conduct of the assessment. This proponent analyzed the recommendation, and provided the Director of the Army Staff (DAS) an assessment concerning the suitability of adopting the recommendation.

(1) Information memoranda were submitted to the DAS if action to adopt a recommendation was either ongoing or could and would be initiated by the assessment proponent.

(2) Decision memoranda were submitted to the DAS if the recommendation required a decision by the Director of the Army Staff before it could be adopted or, if the recommendation was determined to be not suitable for adoption.

e. Memoranda were submitted by assessment proponents in accordance with milestones established by them.

f. The matrix at Appendix A provides an executive summary of assessment results.

(1) The left column provides a paraphrased statement of the recommendation, and the Army staff office responsible for the conduct of the assessment. Any requests for additional information concerning the assessment of the recommendation should be submitted directly to that office.

(2) The center column indicates the implementation status for the recommendation. "Implemented" indicates that the action of the recommendation is event-oriented, and has been accomplished. "Continuing" is entered if the recommendation is more goal-oriented, and implementation is ongoing. "Assessment ongoing," and "not adopted" entries are self-explanatory.

(3) The right column indicates the assessment report volume within which a more detailed assessment of the recommendation may be found. Also indicated is follow-up action to be taken with regard to the recommendations.

(a) "Assessment Memorandum to Director Army Staff (DAS) July 1983" is entered if long lead-times required have precluded a full assessment of the recommendation to be completed at the date this report was published.

(b) "Information Status Memorandum to the Director of the Army Staff - July 1983," is entered for those significant actions where a subsequent update is warranted.

(c) "Tracked through the Army Logistics Assessment (ALA)" is entered if that HQDA ODCSLOG office will track implementation of the recommendation.

(d) "Tracked by Proponent" indicates that no further reporting on the recommendation will be required, but that status as required, will be available from proponent offices.

(e) "Not Tracked Further" is entered where recommendations were not adopted.

#### 4. Statistical results of assessment:

a. Recommendations adopted in whole or as modified - two hundred thirty seven.

- b. Recommendations not adopted or adopted only in part. Twenty-one.
- c. Recommendations addressed separately by HQ DARCOM - Nine.
- d. Recommendations still being assessed - Eight.

STUDY OF ARMY LOGISTICS - 1981  
Appendix A  
Assessment Matrix

<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
1. DEVELOP SIMPLE, STANDARDIZED AUTOMATED UNIT REPAIR PARTS SUPPLY SYSTEM Annex D; Section 16 ODCSLOG (DALO-SMP)		Volume II/Information Status Memorandum to DAS, July 1983
o UPGRADE PLL CLERKS IN REALIGNED CAREER FIELD	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
o UPGRADE SUPPLY TRAINING MOTOR SGTS. & MAINT. TECHS	Implemented/DS4 procedure course Ft Lee, VA, Nov 80	Volume II/Information Status Memorandum to DAS, July 1983
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PROVIDE A SIMPLIFIED PLL SYSTEMS WITH ADEQUATE NUMBERS OF TRAINED PERSONNEL Section 16 ODCSLOG (DALO-SMP)	Implemented/DA Cir 700- 81-2, 1 Oct 81; New AIT Program for PLL clerk, Nov 80	Volume II/Information Status Memorandum to DAS, July 1983
B. SIMPLIFY SYSTEM AT PLL LEVEL Section 16 ODCSLOG (DALO-SMP)	Implemented/Extension of DS4; Revision of AR 710-2; combat PLL program	Volume II/Information Status Memorandum to DAS, July 1983
B(1) Conduct a complete examination of catalog data distribution covering all data distribution, timeliness and currency of data, economic distribution policies and relevant file content by level of use. Section ODCSLOG (DALO-SMP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Category I Recommendations</u>		
B(2) Develop catalog data emerging technology and having specified capabilities. Section 16 ODCSLOG (DALO-SMP)	Continuing/Catalog Data Activity Automation Master Plan	Volume II/Information Status Memorandum to DAS, July 1983
C. DEVELOP MANUAL TO OUTLINE PLL PROCEDURES Section 16 ODCSLOG (DALO-SMP)	Implemented/DA PAM 710-2-1 Effective 1 Apr 82	Volume II/Information Status Memorandum to DAS, July 1983
D. SIMPLIFY TASKS, STANDARDIZE WORLD-WIDE Section 16 ODCSLOG (DALO-SMP)	Continuing/combat PLL ASL program; DS4, MACOM and staff action; Status Reduction Program; SMART	Volume II/Information Status Memorandum to DAS, July 1983
E. DISCIPLINE SYSTEM Section 16 ODCSLOG (DALO-SMP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
F. AUTH E-5 PLL CLERK; TRAIN ASSISTANT PLL CLERK AS ADDED DUTY Section 16 ODCSOPS (DAMO-TRU)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
G. AUTHORIZE STANDARDIZED STORAGE CABINETS Section 16 ODCSLOG (DALO-SMP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
H. IMPLEMENT STATUS REDUCTION ACTIONS TO INCLUDE CEASING ROUTINE PROVISION OF STATUS Section 16 ODCSLOG (DALO-SMP)	Implemented/HQDA MSG 262056Z Oct 81	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
I. TRAIN MOTOR SERGEANTS AND MAINT TECHS IN SUPERVISION OF PLL Section 16 ODCSOPS (DAMO-TRU)	Continuing/NCOES for CMF 63; New WO Basic Level training	Volume II/Tracked by Proponent
J. USE ADDED SUPPLY WARRANT TO ASSIST IN SUPERVISION OF PLL Section 16 ODCSLOG (DALO-SMP)	Implemented/TOE change	Volume II/Information Status Memorandum to DAS, July 1983
K. DEVELOP EXPORTABLE PLL TRAINING PACKAGE Section 16 ODCSOPS (DAMO-TRU)	Continuing/TEC packets	Volume II/Tracked by Proponent
L. DEVELOP STANDARDIZED MANAGEMENT INFO SYSTEM FOR PLL Section 16 ODCSLOG (DALO-SMP)	Continuing/Extension of DS4	Volume II/Information Status Memorandum to DAS, July 1983
M. TAKE ADVANTAGE OF TECH- NOLOGY FOR SOLDIER-LEVEL SYSTEM Section 16 ODCSLOG (DALO-SMP)	Continuing/DAS 3; DLDED	Volume II/Information Status Memorandum to DAS, July 1983
N. CHANGE CMF FOR PLL CLERK FROM 76 to 63 Section 16 ODCSPER (ATZI-NCR)	Assessment Continuing/ TRADOC and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
O. EXPORT RESULTS OF SAILS TEST ON STATUS Section 16 ODCSLOG (DALO-SMP)	Implemented/ HQDA MSG 161833Z Jul 81	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
P. CONTINUE WORK ON DS4 PROGRAMS Section 16 ODCSLOG (DALO-SMP)	Continuing/ Staff & MACOM Action	Volume II/Information Status Memorandum to DAS, July 1983
Q. MODIFY AR'S TO ELIMINATE RQMT TO REQUEST STATUS Section 16 ODCSLOG (DALO-SMP)	Continuing/ Change to AR 710-2	Volume II/Information Status Memorandum to DAS, July 1983
R. REDESIGN SYSTEM TO DATA BASE CONCEPT Section 16 ODCSLOG (DALO-SMP)	Continuing/ MACOM & Staff Actions	Volume II/Information Status Memorandum to DAS, July 1983
S. DESIGN FUTURE SYSTEMS TO ALLOW DISTRIBUTIVE DATA BASES Section 16 ODCSLOG (DALO-SMP)	Continuing/ MACOM & Staff Actions	Volume II/Information Status Memorandum to DAS, July 1983
T. CONTINUE COMBAT PLL PROGRAM Section 16 ODCSLOG (DALO-SMP)	Continuing/ Staff Action; DA CIR 700-81-2	Volume II/Information Status Memorandum to DAS, July 1983
2. CLARIFY MAINTENANCE DOCTRINE MAKE FORWARD SUPPORT MAINTENANCE (FORMALLY FIX FORWARD) ALIGN WITH REPAIR REALITIES Annex D; Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. IMPLEMENT FORWARD SUPPORT MAINTENANCE (FORMALLY FIX FORWARD) RECOMMENDATIONS Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. RETAIN FORWARD SUPPORT MAINTENANCE (FORMALLY FIX FORWARD) ORIENTATION Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
C. RECOGNIZE BATTLEFIELD RECOVERY AS DEPENDENT FACTOR IN FORWARD SUPPORT MAINTENANCE (FORMALLY FIX FORWARD) Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
D. IMPROVE BATTLEFIELD MAINTENANCE DOCTRINE, ABILITY TO WORK IN MOPP ENSEMBLE, AND DECON CAPABILITY Section 17 ODCSLOG (DALO-SMP-U)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
E. CLARIFY FORWARD SUPPORT MAINTENANCE (FORMALLY FIX FORWARD) LIMITATIONS Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
F. PERFORM END ITEM REPAIRS AS FAR FORWARD AS POSSIBLE Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

# STUDY OF ARMY LOGISTICS - 1981

## Appendix A Assessment Matrix

<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
G. RESTRUCTURE GS MAINT UNITS FOR COMMODITY ORIENTATION Section 17 ODCSLOG (DALO-SMP)	"Commodity Orientation" Adopted in Concept/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
H. AUGMENT DS MAINT UNITS PROVIDE THEM MORE MOBILITY Section 17 ODCSLOG (DALO-SMP)	Implemented/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
3. MOVE GS MAINTENANCE FROM CORPS TO EAC Annex D; Section 17 ODCSLOG (DALO-SMP)	Assessment Continuing/ TRADOC and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
4. DEFINE AND UPGRADE ARMY TMDE PROGRAM Annex D; Section 17 ODCSOPS (DAMO-C4P)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>SUPPORTING RECOMMENDATIONS</u>		
A. DEVELOPMENT/FIELDING OF PCB MAINT POLICY Section 17 ODCSLOG (DALO-SMP)	Assessment Continuing/MACOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
B. DEVELOP AND APPLY REPAIR METHODOLOGY FOR ELECTRONIC COMPONENTS Section 17 ODCSLOG (DALO-SMP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Category I Recommendations</u>		
C. PLAN TO RESOURCE RQMTS FOR POST-DEPLOYMENT SOFTWARE Section 17 ODCSOPS (DAMO-C4P)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
D. IMPROVE RELIABILITY OF ATE AND BIT Section 17 ODCSRDA (DAMA-CSC)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
5. ADOPT LESS THAN FOUR LEVELS OF MAINTENANCE FOR COMPLEX COMMODITIES Annex D; Section 17 ODCSLOG (DALO-SMP)	Implemented/ Staff Action; Revision of AR 750-1	Volume II/Information Status Memorandum to DAS, July 1983
6. ESTABLISH A HQDA LONG-RANGE LOGISTICS PLANNING CELL Annex D; Section 3 ODCSLOG (DALO-PLO)	Implemented/ Staff Action	Volume II/Tracked by Proponent
<u>SUPPORTING RECOMMENDATIONS</u>		
A. ADOPT SCENARIO-BASED METHODOLOGY FOR LONG RANGE PLANNING Section 3 ODCSLOG (DALO-PLO)	Continuing/ Staff Action	Volume II/Tracked by Proponent
B. LONG-RANGE PLANNING PROJECTED THRU YEAR 2000 Section 3 ODCSLOG (DALO-PLO)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Category I Recommendations</u>		
7. REALIGN LOGISTICS DOCTRINE DEVELOPMENT RESPONSIBILITIES	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. CHARTER MTMC TO DEVELOP PRODUCER-LEVEL TRANS- PORTATION DOCTRINE Section 3 ODCSLOG (DALO-PLF)	NOT ADOPTED	Volume II/Not Tracked Further
B. ESTABLISH DARCOM AS PROONENT FOR PRODUCER LEVEL MAINTENANCE DOCTRINE Section 3 ODCSLOG (DALO-PLF)	Implemented/ DARCOM Action	Volume II/Tracked by Proponent
C. ODCSLOG DA BE CHARGED WITH DOCTRINE INTEGRATION Section 3 ODCSLOG (DALO-PLF)	NOT ADOPTED	Volume II/Not Tracked Further
D. APPROVAL OF LOG DOCTRINE BE VESTED IN THE DCSLOG Section 3 ODCSLOG (DALO-PLF)	NOT ADOPTED	Volume II/Not Tracked Further
E. CG TRADOC BE RELIEVED OF ALL LOG DOCTRINE INTERFACE RESPONSIBILITIES Section 3 ODCSLOG (DALO-PLF)	NOT ADOPTED	Volume II/Not Tracked Further

7.

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<u>Category I Recommendations</u>		
F. ALL LOG DOCTRINE DEVELOPERS INSURE THAT JOINT LOG DOCTRINE IS DEVELOPED AS APPROPRIATE Section 3 ODCSLOG (DALO-PLF)	Implemented/ REDCOM-TAC- TRADOC MOA	Volume II/Tracked by Proponent
8. ELIMINATE USE OF PART NUMBERS IN LIEU OF NSN'S Annex D; Section 16 ODCSLOG (DALO-SMP-P)	Continuing/ MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
9. DISCIPLINE SYSTEM FOR RETURN OF REPARABLES Annex D; Section 14 ODCSLOG (DALO-SMP)	Continuing/Revision to AR 710-2; MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
A. FIX RESPONSIBILITIES FOR ASSET TURN-IN Section 14 ODCSLOG (DALO-SMP)	Continuing/MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. PROVIDE CONTROLS FOR TURN-IN FOLLOW-UP Section 14 ODCSLOG (DALO-SMP)	Continuing/MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
C. RETAIN CONTROL OF SELECTED ITEMS ON ICP Section 14 ODCSLOG (DALO-SMP)	Continuing/ Staff Action	Volume II/Tracked by Proponent
D. OBTAIN ITEM VISIBILITY AT INSTALLATIONS/DS Section 14 ODCSLOG (DALO-SMP)	Implemented/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
E. REVIEW/CLARIFY CODING DEPOT LEVEL REPAIRABLES Section 14 ODCSLOG (DALO-SMP-P)	Continuing/ MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
10. IMPROVE ARMY CON- STRUCTION SUPPORT FOR UN- DEVELOPED THEATERS Annex D; Section 23	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PUBLISH AUSTERE THEATER CONSTRUCTION POLICIES Section 23 ODCSLOG (DALO-PLO)	Continuing/ Staff Action	Volume II/Tracked by Proponent
B. IMPROVE ENGINEER INTELLIGENCE Section 23 OCE (DAEN-ZCM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
C. DEVELOP POLICY & PROCEDURES FOR REFINING CIVIL ENGR SUPPORT PLAN REQUIREMENTS Section 23 OCE (DAEN-ZCM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
D. UPDATE BASE DEVELOPMENT DESIGNS & DEVELOP EXPEDIENT BASE DEVELOPMENT SCHEME Section 23 OCE (DAEN-ZCM)	Continuing/ Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
E. TAILOR BASE DEVELOPMENT LONG RANGE PLANNING TO CONTINGENCY Section 23 ODCSLOG (DALO-PLO)	Continuing/ Staff Action	Volume II/Tracked by Proponent
F. ACQUIRE AND STOCK IN CONUS & STAGING AREAS, CONSTRUCTION MATERIELS & EQUIPMENT Section 23 ODCSLOG (DALO-SMW)	Continuing/ Staff Action	Volume III/Information Status Memorandum to DAS, July 1983
11. EST. AN AUTOMATION COMM. CMD. IN DARCOM Annex D; Section 24 ODCSOPS (DAMO-C4P)	CDR DARCOM TASKED BY HQDA ON 30 NOV 81 TO TAKE ARMY LEAD IN ASSESSING THIS	DARCOM Action
<u>SUPPORTING RECOMMENDATIONS</u>		
A. ESTABLISH ONE AUTOMATION COMMODITY COMMAND FOR LOG AUTOMATION, ALL STANDARD ARMY AUTOMATION AND BATTLEFIELD AUTOMATION; Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action
B. NEW COMMODITY COMMAND RESP TO INCLUDE: DEVELOP AND SUPPORT ALL STANDARD SYSTEMS, COMPLETE LOG AUTOMATION AREA, AND BATTLEFIELD AUTOMATION Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action

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<u>Category I Recommendations</u>		
C. NOT INCLUDED WOULD BE CMD UNIQUE AND WWMCCS Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action
D. CONSOLIDATION IN FOUR PHASES Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action
E. NEW CMD TO ABSORB USACSC AND TRADOC ELEMENTS ASSOCIATED WITH LOG, PERS, AND FINANCE Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action
F. ALL ASPECTS OF PDSS WILL GO TO NEW CMD Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action
G. OTHER CMD MISSIONS INCLUDE AUTOMATION R&D, DATA MANAGEMENT AND STANDARDIZATION, SOFTWARE STANDARDIZATION, OFF- THE-SHELF ACQUISITIONS, AND SPECIFIC BATTLEFIELD INTELLIGENCE SYSTEMS Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action
H. USACSC SHOULD RETAIN RESP FOR HQDA MIS - USAMSSA, USARDAISA Section 24 ODCSOPS (DAMO-C4P)		DARCOM Action

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<u>Category I Recommendations</u>		
12. EST. SINGLE DA STAFF AGENCY FOR FORCE MOD: Annex D; Section 5, 9 and 26	Implemented/Staff Action	Volume II/Tracked by Proponent
o DATA BASE DEV. (VERTICAL)		
o AUTOMATE AMIM		
o HORIZONTAL MGMT.		
ODCSOPS (DAMO-FM)		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. COORDINATE EXISTING DATA BASES FOR VERTICAL AND HORI- ZONTAL PERSPECTIVES Section 26 ODCSOPS (DAMO-FM)	Implemented/Staff Action	Volume II/Tracked by Proponent
B. DESIGNATE ODCSOPS AS SINGLE MANAGER FOR FORCE MODERNIZATION Section 26 ODCSOPS (DAMO-FM)	Implemented/Staff Action	Volume II/Tracked by Proponent
13. IMPLEMENT CTX Annex D; Section 14; Section 26 ODCSLOG (DALO-SMP-P)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
14. ESTABLISH DARCOM- FORWARD IN EUROPE Annex D; Section 14; Section 26 ODCSLOG (DALO-SMP-P)	Continuing/ MACOM Action	Volume II/Tracked by Proponent

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<u>Category I Recommendations</u>		
15. COMBINE BOIP/QQPRI REFINE THE PROCESS Annex D; Section 5 ODCSOPS (DAMO-RQR)	Continuing/ Revision AR 71-2; AR 71-9, AR 708-1	Volume II/Tracked by Proponent
16. ENFORCE STD & CHG PROCEDURES FOR AUTH. DOCUMENTS Annex D ODCSOPS (DAMO-FDP)	Continuing/ Staff Action	Volume II/Tracked by Proponent
17. SIMPLIFY & STABILIZE PERS. MGMT. SYS. Annex D ODCSOPS (DAPE-MPE)	Continuing/Staff Action	Volume II/Tracked by Proponent
18. RUN TAA, RATES/ FACTORS LESS FREQ; ALLOW ANALYSIS TIME Annex D; Section 21 ODCSOPS (DAMO-FDF)	Implemented/ AR 71-11	Volume II/Tracked by Proponent
19. CLARIFY AMMO CONSUMPTION DATA Annex D; Section 9; Section 5 ODCSOPS (DAMO-RQL)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>SUPPORTING RECOMMENDATIONS</u>		
A. DETERMINE IF RATES PUB- LISHED IN FM 101-10-1 FOR TACTICAL PLANNING CAN BE RELATED TO CAA DEVELOPED RATES Section 21 ODCSLOG (DALO-PLF)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
B. ACTIVELY PROMOTE AN AWARENESS AND UNDER- STANDING OF RATES DEVELOPMENT AND USE Section 21 ODCSOPS (DAMO-RQL)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
20. AUTHORIZE ADEQUATE GRAVES REGISTRATION FORCE STRUCTURE; FILL AUTH. POS. W/TRAINED PERS. Annex D; Section 19 ODCSLOG (DALO-TST)	Continuing/ Staff Action	Volume II/Tracked by Proponent
<u>SUPPORTING RECOMMENDATIONS</u>		
A. FURTHER STUDY OF FIELD SERVICES ORGANIZATION AND FUNCTIONS REQUIRED. Section 19 ODCSLOG (DALO-PLF)	Implemented/TRADOC CSS M&A	Volume II/Tracked by Proponent
B. CONTINUE CURRENT MORT- UARY AFFAIRS PROGRAM Section 19 ODCSLOG (DALO-TST)	Continuing/ Staff Action	Volume II/Tracked by Proponent
C. ESTABLISH FUNCTIONAL INTEGRITY FOR THE MORT- UARY AFFAIRS PROGRAMS THROUGHOUT THE ARMY Section 19 ODCSLOG (DALO-TST)	Continuing/ Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
21. MAKE CHANGES TO THE FORCE STRUCTURING PRO- CESS Annex D; Sections 4 and 5 ODCSOPS (DAMO-FDF)	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. DISCIPLINE THE FORCE CHANGE PROCESS: MEASURE IMPACTS Section 5 ODCSOPS (DAMO-FDF)	Continuing/Staff Action	Volume II/Tracked by Proponent
B. CHANGE FORCE STRUCTURE PROCESS TO EITHER A 2 OR 3 YEAR CYCLE Section 4 ODCSOPS (DAMO-FDF)	Continuing/Staff Action	Volume II/Tracked by Proponent
22. RESOURCE STRATEGIC TRANS. PROGRAMS (NON-ARMY) TO INCLUDE SUPPORT FOR FULL RESOURCING OF CONGRESSIONALLY MANDATED MOBILITY STUDY Annex D; Section 18 ODCSLOG (DALO-TSM)	Continuing/ Action	Volume III/Tracked Through ALA
23. CONDUCT ASSESSMENT OF THE VULNERABILITY OF BENELUX PORTS Annex D; Section 18 ODCSLOG (DALO-TSM)	Continuing/ Staff Action	Volume III/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
24. PLAN & IMPLEMENT AMMUNITION STAGING AREAS IN POD VICINITY Annex D; Section 21 ODCSLOG (DALO-PLF)	Continuing/TRADOC Action (Combat Service Support Mission Area Analysis)	Volume II/Tracked by Proponent
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PROVIDE AN INTRANSIT AMMO STOCKAGE AREA IN CLOSE PROXIMITY TO PORT DISCHARGE OPERATIONS WITH SPECIFIED CAPABILITIES Section 21 ODCSLOG (DALO-PLF)	Continuing/TRADOC Action (Combat Service Support Mission Area Analysis)	Volume II/Tracked Through ALA
B. AMMUNITION UNITS OPERATE THE INTRANSIT AMMO STORAGE AREA Section 21 ODCSLOG (DALO-PLF)	Continuing/TRADOC Action (Combat Service Support Mission Area Analysis)	Volume II/Tracked Through ALA
25. IMPROVE ARMY LOTS CAPABILITY Annex D; Section 18 ODCSLOG (DALO-TSM)	Continuing/ PDIP 4S3C & Functional PDIP for POM 84-88	Volume II/Tracked Through ALA
26. IMPLEMENT STANDARD- IZED CONTAINERIZED CARGO PLANNING ASSUMPTIONS Annex D, Section 18 ODCSLOG (DALO-TSP)	Continuing/ Action	Volume II/Information Status Memorandum to DAS, July 1983
27. ESTABLISH ISS & ILS RESPONSIBILITIES Annex D, Section 9 ODCSOPS (DAMO-FM)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
<u>SUPPORTING RECOMMENDATION</u>		
A. ODCSOPS TAKE LEAD FOR ISS Section 9 ODCSOPS (DAMO-FM)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
28. AMPLIFY ILS RESPONSIBILITIES	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. EXPAND MODERNIZATION EFFORTS TO RECOGNIZE REDISTRIBUTION AS A NECESSARY PART OF ILS Section 5 ODCSLOG (DALO-SML)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. KEEP ILS A ODCSLOG RESPONSIBILITY, MOVE TO DIRECTORATE LEVEL, PROVIDE CIVILIAN SES FOR DIRECTOR Section 9 ODCSLOG (DALO-SML)	Only implement "Keep ILS an ODCSLOG Responsibility" - Remainder Not Adopted	Volume II/Tracked by Proponent
C. ILS WILL BE REDUCED TO PURE LOGISTICS FUNCTIONS Section 9 ODCSLOG (DALO-SML)	NOT ADOPTED	Volume II/Not Tracked Further

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
D. DARCOM WILL BECOME ILS MANAGER THROUGHOUT LCMM. TRADOC PERFORM MOST ILS ACTION PRIOR TO MILESTONE 1, BUT WILL INPUT THEM TO A DARCOM ILS MANAGER Section 9 ODCSLOG (DALO-SML)	NOT ADOPTED	Volume II/Not Tracked Further
E. PERFORM A LIMITED TEST OF FULL PUSH-PACKAGE CONCEPT FOR ILS Section 9 ODCSLOG (DALO-SMP)	Implemented/ Staff and MACOM Action	Volume II/Tracked by Proponent
F. PROVIDE ILS TRAINING COURSE FOR KEY PERSONNEL Section 9 ODCSLOG (DALO-SML)	Adopted in Part	Volume II/Tracked by Proponent
G. IMPROVE ILS MILESTONE REPORTING SYSTEM Section 9 ODCSLOG (DALO-SML)	Continuing/ DARCOM Action	Volume II/Information Status Memorandum to DAS, July 1983
H. CONSIDER ILS CAREER MANAGER Section 9 ODCSLOG (DALO-RMP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
I. DON'T CHANGE NAME OF ILS Section 9 ODCSLOG (DALO-SML)	Implemented/ Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
J. ODCSLOG CONFIRM WITH COA THAT AMS REDESIGN PERMITS IDENTIFICATION AND REPORTING OF ILS RELATED COSTS BY WEAPON SYSTEM Section 9 ODCSLOG (DALO-SML)	Continuing/DARCOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
K. ALL ILS OFFICES SHOULD REORIENT BRIEFINGS AND ASSESSMENTS Section 9 ODCSLOG (DALO-SML)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
L. ASSIGN A COMMON CORE OF ILS FUNCTIONS TO DARCOM'S ILS OFFICES Section 9 ODCSLOG (DALO-SML)	Continuing/ DARCOM-R 700-15 (ILS)	Volume II/Information Status Memorandum to DAS, July 1983
M. ONE DARCOM MANAGER BE ESTABLISHED FOR INTE- GRATION OF LSAR, PRO- VISIONING, AND TD/CMS DATA BASES Section 9 ODCSLOG (DALO-SML)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
N. ILS OFFICES HAVE STAFF RESPONSIBILITY FOR PRO- VISIONING IN DARCOM Section 9 ODCSLOG (DALO-SML)	Implemented/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
O. DARCOT HQ ILS OFFICE WILL DEVELOP GUIDANCE AND TECHNIQUES FOR SPECIFIED AREAS Section 9 ODCSLOG (DALO-SML)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
P. ALL RQMT AND PROGRAM DOCUMENTS ROUTED THRU ILS OFFICES FOR APPROVAL Section 9 ODCSLOG (DALO-SML)	"Approval" Function Not Adopted	Volume II/Tracked by Proponent
Q. BY MILESTONE 1, THE TRADOC O&O CONCEPT WILL INCLUDE SPECIFIED ITEMS Section 9 ODCSLOG (DALO-SML)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
R. ILS OFFICE REPRESENTA- TION WILL BE INCLUDED ON SPECIFIED BOARDS AND TEAMS Section 9 ODCSLOG (DALO-SML)	Implemented/MACOM and Staff Action	Volume II/Tracked by Proponent
S. MALA AND OTHER LSA TECHNIQUES BE GIVEN HIGH PRIORITIES Section 9 ODCSLOG (DALO-SML)	Continuing/ MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
29. IMPROVE PRE-AWARD SURVEYS & SHOULD COST STUDIES Annex D; Section 26 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action; DAR 1-377, DAR 1-905.4, and appendix K	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PURSUE EXPANSION OF SHOULD-COST STUDIES Section 13 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
B. EXPORT ARCOM INITIATIVES TO OTHER MSC'S WITHIN DARCOM Section 13 ODCSRDA (DAMA-PPM)	Implemented/Incorporated Into Contracts	Volume II/Tracked by Proponent
C. IMPLEMENT PCCS Annex D, Section 13 ODCSRDA (DAMA-PPP)	Continuing/ CSM 81-11-29	Volume II/Tracked by Proponent
30. DEVELOP PLAN TO IMPROVE PRODUCTION EXPERTISE Annex D; Sections 6 and 10 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>SUPPORTING RECOMMENDATIONS</u>		
A. DA AND DARCOM CONFIRM ACTIONS TO IMPROVE PRO- DUCTION EXPERTISE Section 6 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS July 1983
B. REINSTITUTE MASSIVE TRAINING EFFORT TO CURE CRITICAL SKILLS SHORTAGES IN PRODUCTION BASE Section 10 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation</u> <u>Location in</u> <u>Study; Proponent</u>	<u>Implementation Status/</u> <u>Method</u>	<u>Assessment Location/</u> <u>Follow-Up Action</u>
<u>Category I Recommendations</u>		
31. CORRECT SERIOUS DECLINE IN NATIONAL INDUS. CAP. Annex D; Section 13 ODCSRDA (DAMA-PPM)	Continuing/DOD Action Plan	Volume II/Tracked by Proponent
<u>SUPPORTING RECOMMENDATIONS</u>		
A. STOCKPILE SELECTED MAJOR ASSEMBLIES Section 10 ODCSRDA (DAMA-PPM)	Continuing/DOD Action Plan	Volume II/Tracked by Proponent
B. CURE LONG LEAD TIME THRU INDUSTRIAL OPTIONS Section 10 ODCSRDA (DAMA-PPM)	Continuing/DOD Action Plan	Volume II/Tracked by Proponent
C. DEVELOP METHODOLOGY TO QUANTIFY THE SURGE/ MOBILIZATION/WARTIME GROSS WORKLOAD ON DARCOM WHOLESALE SYSTEM Section 10 ODCSLOG (DALO-PLF)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
D. INSTITUTE PRODUCTION BASE CURES. Section 10 ODCSRDA (DAMA-PPM)	Continuing/DOD Action Plan	Volume II/Tracked by Proponent
32. INVEST IN ENERGY CONSERVATION PROG. Annex D; Section 12 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. CONVERT LARGE OIL- FIRED PLANTS Section 12 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked by Proponent
B. EXPLOIT SITE-AVAILABLE ENERGY RESOURCES Section 12 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked by Proponent
C. CONTINUE ENERGY CONSERVATION POLICIES FOR FACILITIES Section 12 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked by Proponent
33. IMPROVE LONG-RANGE LOGISTICS PLANNING - R&D Annex D; Section 2 ODCSRDA (DAMA-PPT)	SEE BELOW	
<u>SUPPORTING RECOMMENDATION</u>		
A. THE LONG RANGE RDA PLAN BE EXPANDED TO INCLUDE LOGISTICS Section 2 ODCSRDA (DAMA-PPT)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
34. DESIGN ENERGY EFFICIENCY INTO WEAPON SYSTEMS Annex D; Section 20 ODCSRDA (DAMA-AR)	Continuing/Materiel Acquisition Policy Regulation; Revision of AR 1000-1	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
35. ENHANCE WHOLESALE ADP BLUEPRINT; CORRECT DEF. IN RETAIL ADP Annex D; Section 24 ODCSOPS (DAMO-C4T)	Continuing/AR 18-1; MACOM and Staff Action	Volume II/Tracked by Proponent
36. DEFINE PDSS FIELD SPT TO USERS Annex D; Section 24 ODCSOPS (DAMO-C4P)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
37. SHORTEN INITIAL PROVISIONING TIME Annex D; Section 9 ODCSLOG (DALO-SMP-P)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
38. COORDINATE MCA CYCLE WITH ASSOCIATED NEW SYS DEVELOPMENT Annex D; Section 11 OCE (DAEN-ZCP)	Continuing/ Staff Action	Volume II/Tracked by Proponent
<u>SUPPORTING RECOMMENDATIONS</u>		
A. REVIEW PROGRAMMING AND CONSTRUCTION PROCESS TO INTEGRATE FACILITIES REQUIREMENTS EARLY IN PROCESS Section 11 OCE (DAEN-ZCP-P)	Continuing/ Staff Action	Volume II/Tracked by Proponent
B. REVIEW ALTERNATIVE APPROACHES TO SHORTENING FACILITIES REQUIREMENTS Section 11 OCE (DAEN-ZCP-P)	Continuing/ Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
C. SUPPORT FUNDING OF FACILITIES BASED UPON SPECIFIED PAYBACKS Section 11 OCE (DAEN-ZCP)	Continuing/ Staff Action	Volume II/Tracked by Proponent
39. IMPROVE DCAS SUPPORT TO ARMY CONTRACTS Annex D; Section 27 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
<u>SUPPORTING RECOMMENDATIONS</u>		
A. DARCOM actively participate in executive council activities. Section 27 ODCSRDA(DAMA-PPM-A)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. DARCOM and DLA continue commitment to joint program reviews. Section 27 ODCSRDA(DAMA-PPM-A)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
o Establish informal process for joint performance review		
o Establish dispute resolution process		
40. EST WPN SYS O&S COST DATA BASE Annex D; Section 7 COA (DACA-CAC)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Category I Recommendations</u>		
41. PRODUCE SOLDIERS FOR TECHNICAL COMPLEXITY Annex D; Section 25 ODCSOPS (DAMO-TR)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
42. PROVIDE RES. COMPONENTS OPPORTUNITY FOR NET Annex D; Section 25 ODCSOPS (DAMO-TRS)	Continuing/AR 350-35; MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
43. ASSESS VALUE OF SPA Annex D; Section 25 ODCSLOG (DALO-SMP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
44. DETERMINE NEED FOR FORMAL TRAINING FOR OFFICERS ENTERING DUAL SPECIALTY Annex D; Section 25 ODCSOPS (DAMO-TRI)	Continuing/ Staff Actions; PDIP T006 TRADOC DARCOM	Volume II/Information Status Memorandum to DAS, July 1983
45. IMPROVE MOB PLANNING EST. CABINET OFFICE FOR MOB PLANNING Annex D; Section 10 ODCSOPS (DAMO-ODM)	Implemented/ Presidential Action	Volume II/Tracked by Proponent
46. DEVELOP NATIONAL MINERALS POLICY Annex D; Section 10 ODCSRDA (DAMA-PPM)	Continuing/ OSD Action; AR 700-90	Volume II/Tracked by Proponent
47. REDESIGN MODEL FOR STOCKPILE OF STRATEGIC AND CRITICAL MATERIALS Annex D; Section 2 ODCSRDA (DAMA-PPM)	NOT ADOPTED	Volume II/Not Tracked Further

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category I Recommendations</u>		
48. INSTITUTE NATIONAL CRITICAL SKILLS TRAINING EFFORT Annex D; Section 10 ODCSRDA (DAMA-PPM)	Continuing/DOD Action Plan	Volume II/Tracked by Proponent
49. ENACT LEGISLATION PROVIDING FAVORABLE INVESTMENT TAX CREDITS Annex D; Section 10 ODCSRDA (DAMA-PPM)	Implemented/Congressional Legislation	Volume II/Tracked by Proponent
50. EXPEDITE AND INCREASE PROGRESS PAYMENTS TO ADJUST FOR INFLATION Annex D; Section 10 COA (DACA-FAC)	Implemented/ Army Acquisition Letter 81-11	Volume II/Tracked by Proponent
51. REVISE DEF AUTH ACT OF 1976; REVISE COST CREDITS IN TERMINATION LIABILITY; REVISE DOD 7200.4; RESCIND \$5M CONTRACT CANCELLATION CEILING Annex D; Section 10 COA (DACA-FP)	Continuing/ OSD Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>CATEGORY II RECOMMENDATIONS</u>		
52. STABILIZE FORCE STRUCTURE, SUSTAIN- ABILITY, AND FUNDING GUIDANCE Section 5 ODCSOPS (DAMO-FDF)	Continuing/ Staff Action	Volume II/Tracked by Proponent

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<u>Category II Recommendations</u>		
<u>53.</u> REDESIGN REQUIRE- MENTS SYSTEM - SACS Section 5 ODCSOPS (DAMO-FDA)	NOT ADOPTED	Volume II/Not Tracked Further
<u>54.</u> REVISE PERSACS Section 5 ODCSPER (DAPE-MBC)	Continuing/ Staff Action; Contract	Volume II/Tracked by Proponent
<u>55.</u> PROVIDE CAPABILITY TO AUDIT RATIONALE FOR MAJOR CHANGES IN PROCURE- MENT PROGRAMS Section 5 ODCSRDA (DAMA-PPP)	Continuing/Staff Action	Volume II/Tracked by Proponent
<u>56.</u> RECOMPUTE CONSUMP- TION FACTORS EVERY SECOND OR THIRD YEAR Section 5 ODCSLOG (DALO-PLF)	Implemented/ Staff Action	Volume II/Tracked by Proponent
<u>57.</u> INCREASE TAEDP/PEM FLEXIBILITY AND MAKE TAEDP/PEM THE OFFICIAL DISTRIBUTION PLAN Section 5 DCSLOG (DALO-SMD)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS,
<u>58.</u> COA AND DARCOM FORM A JOINT TASK FORCE TO EXAMINING COST ESTIMAT- ING AND SAR REPORTING Section 6 COA (DACA-CAW)	Implemented/ SAR Review Group	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
59. HQ DA APPROVE DARCOM COST CONTROL SYSTEM Section 6 COA (DACA-CAC)	Continuing/Draft DARCOM Circular N-1	Volume II/Tracked by Proponent
60. GAINING COMMANDS DECLARE WHEN IOC COMPLETE; FIRST-UNIT EQUIPPED IS DATE WHEN SPECIFIED ACTIONS ACCOMPLISHED Section 6 ODCSOPS (DAMO-RQR)	Implemented/ Staff Action; HQDA Ltr 71-81-3	Volume II/Tracked by Proponent
61. MILESTONE IV, FOR MATERIEL FIELDING DATES, BE IMPLEMENTED Section 6 ODCSOPS (DAMO-RQR)	Adopted in Part	Volume II/Tracked by Proponent
62. HQ DARCOM AND TRADOC PUBLISH JOINT MEMORANDUM OF UNDERSTANDING FOR PM AND TSM Section 6 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
63. STABILIZE TSM TOURS, TRAIN THEM BEFORE THEY ASSUME DUTIES Section 6 ODCSOPS (DAMO-RQR)	Continuing/Staff Action	Volume II/Tracked by Proponent
64. REVISE TRADOC REG 71-12; MAKE TSM CHARTERS CONSISTENT WITH AR 1000-1 Section 6 ODCSOPS (DAMO-RQR)	Continuing/Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
65. PROVIDE TIMELY IMPLEMENTATION OF FMPEC PROVISIONS Section 8 COA (DACA-FAZ)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
66. CONDUCT COST BENEFIT ANALYSIS OF FINANCIAL CONTROL OF RETAIL AND CONSUMER LEVEL SYSTEMS Section 8 COA (DACA-FAL)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
67. IMPLEMENT NON- INDUSTRIAL FUND RECOM- MENDATIONS Section 13	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. ESTABLISH DA SET-ASIDE Section 13 ODCSRDA (DAMA-PPP)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
B. EXPAND SCOPE OF PRODUC- TIVITY-ENHANCING CAPITAL INVESTMENT Section 13 COA (DACA-RPM)	Implemented/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
C. DELEGATE TECHNICAL/ADMIN APPROVAL TO ARMY MSC'S (EXCEPT ADP AND WORD PROCESSING) Section 13 ODCSOPS (DAMO-FDP)	NOT ADOPTED	Volume II/Not Tracked Further

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
68. EXPAND ARMY INDUSTRIAL FUND THRU ADOPTING CARLUCCI PROPOSAL FOR INDUSTRIAL FUNDING FOR CAPITAL INVESTMENT Section 13 ODCSLOG (DALO-RMB)	Continuing/ Change to AR 37-110	Volume II/Tracked by Proponent
69. ESTABLISH A RESERVE FUND FOR REVENUES Section 13 COA (DACA-BUA)	Continuing/Changes to AR 37-110	Volume II/Tracked by Proponent
70. IMPLEMENT STABILIZED RATE RECOM- MENDATIONS (TWO OPTIONS) Section 13  o ELIMINATE STABILIZED RATE o REVISE RATE APPLICATION  ODCSLOG (DALO-RMB)	NOT ADOPTED	Volume II/Not Tracked Further
71. ELIMINATE END - STRENGTH CEILING Section 13 ODCSPER (DAPE-MAC)	Continuing/Staff Action	Volume II/Tracked by Proponent
72. SHORTEN APPROVAL TIMES TO OBTAIN INVESTMENT FUNDS Section 13 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
73. STRESS CAPITAL INVESTMENT MASTER PLANNING Section 13 ODCSRDA (DAMA-PPM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
74. EXPORT DARCOM PRODUCTIVITY IMPROVEMENTS	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. IMPLEMENT RESHAPE ARMY-WIDE Section 13 COA (DACA-RPM)	Continuing/ MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. IMPLEMENT PROFIT SHARING ARMY-WIDE Section 13 COA (DACA-RPM)	Assessment Action Continuing/ DARCOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
75. PURSUE SECURITY ASSISTANCE INITIATIVES Section 14	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. SUPPORT SCS PROGRAM IN POM Section 14 ODCSOPS (DAMO-SSA)	NOT ADOPTED	Volume III/Not Tracked Further
B. INVESTIGATE SIMILAR PROGRAM FOR LONG-LEAD SPARES - US FORCES. Section 14 ODCSLOG (DALO-SMW)	Implemented/MACOM and Staff Action	Volume III/Tracked Through ALA
C. REMOVE FMS PERSONNEL FROM CURRENT CEILINGS Section 14 ODCSPER (DAPE-MBC)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
D. PERFORM SSA CASE MGMT ON ITEM AND DOLLAR BASIS Section 14 ODCSLOG (DALO-SAA)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
E. INCREASE DOLLAR THRESHOLD FOR RODS PROCESSING Section 14 ODCSLOG (DALO-SAA)	NOT ADOPTED	Volume II/Information Status Memorandum to DAS, July 1983
76. OSD IMPLEMENT PROCEDURES TO MONITOR AND CORRECT STOCK FUND BALANCES Section 14 COA (DACA-BUA)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
77. IMPLEMENT RECOMMENDED OSD ACTIONS FOR EFFECTIVE CENTRALIZED MANAGEMENT OF CONSUMABLES Section 14 ODCSLOG (DALO-SMP-P)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>SUPPORTING RECOMMENDATIONS</u>		
A. COMPENSATE FOR WORKLOAD DIFFERENCES Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. COMPENSATE FOR EOQ & NON-EOQ DIFFERENCES Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
C. INCORPORATE WPN DATA INTO DLA SYSTEMS Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
D. INCORPORATE END ITEM DATA INTO DLA SYSTEMS Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
E. ESTABLISH NEW LSN CHANNELS FOR WPNS/ILS MGMT Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
F. INCORPORATE DLA REPRESENTATION INTO SERVICE FORCE MODERNIZATION Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
G. INCREASE DLA PARTICPATION IN MOBILIZATION AND AND EMERGENCY PLANNING Section 14 ODCSLOG (DALO-PLM)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
H. INCREASE DLA INVOLVEMENT IN MGMT OF DESIGN OF UNSTABLE PARTS AND THE PROVISIONING PROCESS Section 14 ODCSLOG (DALO-SMP-P)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
78. FULLY FUND FY 83 FTDE FOR EVALUATION OF FORCE OPERATIONS IN AN NBC ENVIRONMENT Section 15 ODCSOPS (DAMO-NCC)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
79. UPDATE NBC VULNER- ABILITY OF CSS UNITS. Section 15 ODCSOPS (DAMO-NCC)	Continuing/Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
80. CONTINUE EVALUATION OF AIRLAND BATTLEFIELD UNDER CSS MAA PROGRAM Section 15 ODCSLOG (DALO-PLF)	Continuing/ Staff and MACOM Action	Volume II/Tracked by Proponent
81. ARSTAF PROVIDE AIR STAFF TIME PHASED ALOC TONNAGES Section 16 ODCSLOG (DALO-PLO)	Continuing/ TPFDD Refinement Process	Volume III/Tracked by Proponent
82. COORDINATE WITH AIR STAFF TO INSURE RESOURCING OF APOD TEAM RQMTS Section 16 ODCSLOG (DALO-PLO)	Continuing/ Staff Action ODCSOPS	Volume III/Tracked by Proponent
83. DETERMINE AND PROGRAM FOR ARMY PERSONNEL REQUIRED TO COORD IN THEATER DELIVERY OF ALOC SUPPLIES Section 16 ODCSLOG (DALO-PLF)	Continuing/ and Staff Action	Volume III/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
84. FUND MGMT INFO NETWORK (MINET) Section 16 ODCSOPS (DAMO-C4T)	Continuing/ MACOM and Staff Action; PBD Action	Volume II/Information Status Memorandum to DAS, July 1983
85. INCLUDE ALOC IN FUTURE EXERCISES Section 16 ODCSLOG (DALO-PLO)	Continuing/ Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
86. PROGRAM, FUND AND FILL GS SUPPORT SUPPLY BASE CONSISTENT WITH PHASE II DOCTRINE Section 16 ODCSLOG (DALO-SMP)	Continuing/ PDIP 89M5; Staff Action	Volume III/Information Status Memorandum to DAS, July 1983
87. DEVELOP DOCTRINE FOR THEATER DISTRIBUTION OF ARRIVING ALOC STOCKS Section 16 ODCSLOG (DALO-SMP)	Continuing/ TRADOC Action	Volume II/Information IN Status Memorandum to DAS, July 1983
88. ASSIGN COSCOM MCC'S PEACETIME MSNS CON- SISTENT WITH WARTIME ROLES Section 16 ODCSLOG (DALO-TSM)	Continuing/ CINCUSAREUR Action	Volume II/Tracked Through ALA
89. IMPLEMENT INSTAL- LATION MAINTENANCE RECOMMENDATIONS Section 17	SEE BELOW	

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. CORRELATE PEACETIME WORKLOADS WITH WARTIME MTOE MISSIONS Section 17 ODCSLOG (DALO-SMP)	Continuing/ FORSCOM Action	Volume II/Information Status Memorandum to DAS, July 1983
B. MACOMS STIPULATE GUIDE- LINES FOR USE OF MAINTEN- ANCE UNITS IN PEACETIME ROLES Section 17 ODCSLOG (DALO-SMP)	Continuing/ MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
C. DA ENSURE MACOM INVOLVE- MENT IN MODERNIZATION/ REDISTRIBUTION PLANNING Section 17 ODCSOPS (DAMD-RQR)	Continuing/ Staff Action	Volume II/Tracked by Proponent
D. DA REVIEW MOBILIZATION MAINT RQMTS FOR ALL POSTS Section 17 ODCSLOG (DALO-SMP-U)	Continuing/ MACOM and Staff Action	Volume II/Information Status Memorandum to DAS. July 1983
E. DARCOM/FORSCOM/TRADOC CONTINUE WORKSHARING; DEPOT AND GS COMPONENT REPAIR Section 17 ODCSLOG (DALO-SMP)	Continuing/ MACOM & Staff Action	Volume II/Tracked by Proponent
F. DA ENSURE PROVISIONS FOR REPAIR/REFURBISHMENT (BY POSTS) OF DISPLACED EQUIPMENT FOR REDISTRIBUTION Section 17 ODCSLOG (DALO-SMZ)	Continuing/ MACOM & Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
90. ESTABLISH RAILWAY OPERATING UNITS IN RC Section 18 ODCSLOG (DALO-TSM)	Continuing/MACOM and Staff Action	Volume III/Information Status Memorandum to DAS, July 1983
91. ASSIGN CORPS LOG SPT ACFT TO COSCOM Section 18 ODCSLOG (DALO-AV)	NOT ADOPTED	Volume II/Not Tracked Further
92. REVISE MCC DOCTRINE FOR INDEPENDENT CORPS Section 18 ODCSLOG (DALO-TSM)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
93. PROCURE REQUIRED TRUCKS Section 18 ODCSOPS (DAMO-RQL)	Continuing/ Staff Action	Volume II/Tracked Through ALA
94. IDENTIFY AIRDROP RESUPPLY REQUIREMENTS AND SIZE RIGGING UNITS AND SUPPLIES ACCORDINGLY	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
95. PLAN FOR EARLY USE OF SPECIFIED PORTS Section 18 ODCSLOG (DALO-PLO)	Continuing/ MACOM & Staff Action	Volume III/Tracked Through ALA
96. PROVIDE A GS PETROLEUM CAPABILITY WITH EACH CORPS IN EUROPE Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM and Staff Action	Volume II/Tracked Through ALA

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
97. A STANDARD POL COUPLING KIT BE PROVIDED EACH UNIT SCHEDULED FOR DEPLOYMENT Section 20 ODCSLOG (DALO-TSE)	Continuing/PDIP	Volume II/Tracked Through ALA
98. THE ARMY SUPPORT DFSC/ MSC RQMTS FOR INCREASE OF TANKER FLEET Section 20 ODCSLOG (DALO-TSE)	Continuing/JCS, Army & Navy Staff Action	Volume II/Tracked Through ALA
99. PROVIDE A WARTIME LOSS FACTOR IN RQMTS DETERMINATION Section 20 ODCSOPS (DAMO-RQL)	Implemented/SB 710-2	Volume II/Tracked by Proponent
100. DA DCSLOG CONTINUE TO MONITOR PROGRAMS TO ASSURE THE HIGHEST POSSIBLE STATE OF POL READINESS Section 20 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked by Proponent
101. ARMY SUPPORT FUEL STORAGE PROGRAM Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
102. ADOPT A STANDARD USAGE PROFILE FOR PLANNING FUEL REQUIREMENTS Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
103. POMCUS FILL AND GDP MOVEMENT REQUIREMENTS BE INCLUDED IN WAR RESERVE REQUIREMENTS Section 20 ODCSLOG (DALO-SMW)	Continuing/ MACOM & Staff Action	Volume II/Tracked Through ALA
104. DIV 86 HEAVY ORGANIZATION FOR FUEL HANDLING REMAIN UNCHANGED Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
105. UPDATE FUEL CONSUMPTION FACTORS AS TESTING PROGRESSES Section 20 ODCSLOG (DALO-TSE)	Continuing/ Staff & DARCOM Action	Volume II/Tracked by Proponent
106. ODCSLOG DA MONITOR POL EQUIPMENT DEVELOPMENT AND PROCUREMENT PROGRAMS Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM Staff Action	Volume II/Tracked by Proponent
107. HQDA ODCSLOG PROMULGATE INSTALLATION- LEVEL POLICY FOR MOBILITY FUELS Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
108. HQDA ODCSLOG DETERMINE INSTALLATIONS FUEL REQUIREMENTS AND INITIAL PROGRAMS TO PROVIDE STORAGE Section 20 ODCSLOG (DALO-TSE)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
109. HQDA DEVELOP STAFFING GUIDES AND TRAINING REQUIREMENTS FOR INSTALLATIONS LEVEL FUEL OPERATIONS AND MANAGEMENT Section 20 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked by Proponent
110. USER CARGO VEHICLES FOR COVERING FORCE RESUPPLY BE EQUIPPED WITH ON BOARD MHE Section 21 ODCSOPS (DAMO-RQL)	Continuing/ MACOM and Staff Action	Volume II/Tracked Through ALA
<u>SUPPORTING RECOMMENDATION</u>		
A. DEVELOP DOCTRINE FOR COVERING FORCE RESUPPLY WHICH BETTER MEETS OBJECTIVE SUPPORT CHARACTERISTICS FOR AIR-LAND BATTLE OF 90'S Section 21 ODCSLOG (DALO-PLF)	Continuing/ TRADOC Action	Volume II/Tracked by Proponent
111. RECOGNIZING EXISTING & PROJECTED FORCE STRUCTURE LIMITA- TIONS, DEVELOP A RESOURCE EFFECTIVE DOCTRINE FOR THE DISPOSITION OF AMMO REQUIRING MORE THAN MINOR MAINTENANCE Section 21 ODCSLOG (DALO-SMA)	Implemented MACOM & Staff	Volume II/Tracked by Proponent

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
<u>112. IMPROVE EXTERNAL AIRLIFT OF AMMO Section 21</u>	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PROVIDE RIGGING EXPERTISE Section 21 ODCSOPS (DAMO-TRU)	Continuing/ MACOM Action	Volume II/Assessment Memorandum to DAS, July 1983
B. EMPHASIZE FIELD TRAINING Section 21 ODCSOPS (DAMO-TRU)	Continuing/ MACOM Action	Volume II/Assessment Memorandum to DAS, July 1983
C. ADD RIGGING EQUIPMENT Section 21 ODCSOPS (DAMO-RQL)	Continuing/ MACOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
D. DEVELOP RQMTS FOR THE 90's Section 21 ODCSOPS (DAMO-RQL)	Continuing/ MACOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
E. INCLUDE AIRLIFT POLCIES AND PROCEDURES IN CSS PUBLICATIONS Section 21 ODCSLOG (DALO-PLF)	Continuing/ TRADOC Action	Volume II/Tracked by Proponent
F. DEVELOP LESS LABOR INTENSIVE RIGGING EQUIPMENT Section 21 ODCSRDA (DAMA-WSA)	NOT ADOPTED	Volume III/Not Tracked Further
<u>113. IMPROVE THROUGH PUT OF AMMO Section 21</u>	SEE BELOW	

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. REEVALUATE DOCTRINAL EXPECTATIONS FOR THROUGH PUT OF AMMO TO ASP AND/ OR ATP Section 21 ODCSLOG (DALO-SMA)	Continuing/TRADOC Action (Combat Service Support Mission Area Analysis Study)	Volume II/Information Status Memorandum to DAS, July 1983
B. DEVELOP DOCTRINE WITH RESPONSIBILITIES TO ENSURE THROUGHPUT IS MAXIMIZING TRAILER/ LOAD MIX Section 21 ODCSLOG (DALO-SMZ)	Continuing/TRADOC Action (Combat Service Support Mission Area Analysis Study)	Volume II/Information Status Memorandum to DAS, July 1983
114. CORPS AMMO OPERATORS AND MANAGERS BE AUTHORIZED TWO MOTOR- CYCLES EACH Section 21 ODCSOPS (DAMO-RQL)	Continuing/ TRADOC and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
115. AMMO SUPPORT DOCTRINE FOR TAMMC AMMO MANAGERS SHOULD REFLECT THE DATED INFO WITH WHICH THEY WILL BE WORKING Section 21 ODCSLOG (DALO-SMA)	Continuing/TRADOC Action (Combat Service Support Mission Area Analysis Study)	Volume II/Information Status Memorandum to DAS, July 1983
116. EVALUATE CONTIN- GENCY SCENARIOS FOR OPPORTUNITIES TO REDUCE PACKAGING STANDARDS Section 21 ODCSLOG (DALO-SMP-P)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS,

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
<u>117. ADOPT A SYSTEM COMPATIBILITY APPROACH TO THE DEVELOPMENT OF NEW AMMO PACKAGING Section 21 ODCSRDA (DAMA-CSM)</u>	Implemented/ MACOM & Staff Action	Volume II/Tracked by Proponent
<u>118. EXPEDITIOUSLY DEVELOP PACKAGING THAT PROVIDES NBC PROTECTION TO AMMO AND ENABLE EASE OF DECONTAMINATION Section 21 ODCSRDA (DAMA-CSC)</u>	Continuing/ MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>119. INVESTIGATE NEW PACKAGING THAT WILL INCREASE THE NUMBER OF ROUNDS HANDLED IN ONE MHE-LIFT Section 21 ODCSRDA (DAMA-CSM)</u>	Implemented/ MACOM & Staff Action	Volume II/Tracked by Proponent
<u>120. INCORPORATE ONBOARD MHE ON ALL USER CARGO VEHICLES EARMARKED FOR AMMO HAUL AND CORPS AND THEATER S&amp;P SEMITRAILERS Section 21 ODCSOPS (DAMO-RQL)</u>	Continuing/ MACOM and Staff Action  Note: Same as Recommendation #110	Volume II/Tracked Through ALA
<u>121. DEVELOP AND PROMULGATE AMMO CONSUMP- TION DATA WHICH IS CONSISTENT Section 21 ODCSOPS (DAMO-RQL)</u>	Continuing/MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
122. EXPEDITE DEVELOPMENT AND FIELDING OF SAAS4 Section 21 ODCSLOG (DALO-SMP-S)	Continuing/ MACOM & Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
123. EVALUATE AMMO CONVOY SIZES Section 21 ODCSLOG (DALO-PLF)	Continuing/MACOM and Staff Action	Volume II/Tracked by Tracked
124. CONTINUE REFINEMENT OF WATER PLANNING FACTORS AND PROCUREMENT OF WATER EQUIPMENT Section 22 ODCSLOG (DALO-TSE)	Continuing/ Staff Action	Volume II/Tracked Through ALA
125. PROVIDE COMBAT ARMS DETAIL FOR OFFICERS AND RECODING OFFICER POSITIONS Section 25 ODCSPER (DAPE-MPO)	Assessment Continuing/ Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
126. INCREASE LOG WARRANT OFFICER PROCUREMENT Section 25 ODCSPER (DAPE-MPO-W)	NOT ADOPTED	Volume II/Not Tracked Further
127. IMPROVE TRAINING FOR RESERVE COMPONENTS Section 25 ODCSOPS (DAMO-TRU)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PROVIDE NEW EQUIPT TNG Section 25 ODCSOPS (DAMO-TRU)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. PROVIDE 2WK TRAINING OPPORTUNITIES TO FIT RESERVE WINDOW Section 25 ODCSOPS (DAMO-TRU)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
C. EXPAND AFFILIATION PROGRAM Section 25 ODCSOPS (DAMO-TRU)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
128. IMPROVE ENLISTED TRAINING Section 25 ODCSOPS (DAMO-TRI)	SEE BELOW	
<u>SUPPORTING RECOMMENDATIONS</u>		
A. TEACH LEVEL 1 TASKS IN AIT Section 25 ODCSOPS (DAMO-TRI)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
B. CONTINUE INSTALLATION LEVEL TNG PROGRAMS Section 25 ODCSOPS (DAMO-TRI)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
C. MORE THEORY IN FORMAL TRAINING Section 25 ODCSOPS (DAMO-TRI)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent

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<u>Recommendation</u> <u>Location in</u> <u>Study; Proponent</u>	<u>Implementation Status/</u> <u>Method</u>	<u>Assessment Location/</u> <u>Follow-Up Action</u>
<u>Category II Recommendations</u>		
D. OPTIMIZE # OF TASKS IN LOGISTICS MOS Section 25 ODCSOPS (DAMO-TRI)	Continuing/MACOM and Staff Action	Volume II/Tracked by Proponent
129. IMPROVE NCO TRAINING AND OPPORTUNI- TIES Section 25 ODCSOPS (DAMO-TRI)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
<u>SUPPORTING RECOMMENDATIONS</u>		
A. PROVIDE ADDITIONAL SKILL LEVEL 3 & 4 COURSES Section 25 ODCSOPS (DAMO-TRI)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
B. BROADEN OPPORTUNI- TIES FOR ENLISTED TECHNICIANS TO BE PROMOTED TO E-9 WITHIN MOS Section 25 ODCSOPS (DAPE-MPE)	NOT ADOPTED	Volume II/Not Tracked Further
130. CONTINUE PRODUCTIVITY AND MANAGEMENT INITIATIVES WITHIN DARCOM Section 14 ODCSRDA (DAMA-PPM)	Continuing/DARCOM Action	Volume II/Tracked by Proponent
131. IMPROVE THROUGHPUT OF AMMO: EXPLOIT CONTAINER SYSTEMS IN WARTIME Section 18 ODCSLOG (DALO-TSP)	Continuing/MACOM and Staff Action	Volume II/Tracked Through ALA

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<u>Recommendation Location in Study; Proponent</u>	<u>Implementation Status/ Method</u>	<u>Assessment Location/ Follow-Up Action</u>
<u>Category II Recommendations</u>		
132. CAMOUFLAGE PAINT CONTAINERS Section 21 ODCSOPS (DAMO-RQ)	Assessment Continuing/ MACOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
133. INVESTIGATE RADAR SIGNATURE OF CONTAINERS IN STORAGE CONFIGURATION Section 21 ODCSOPS (DAMO-RQ)	Assessment Continuing/ MACOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
134. DETERMINE WHICH STORAGE CONFIGURATION AND TECH- NIQUES REDUCE DETECTION PROBABILITIES Section 21 ODCSOPS (DAMO-RQ)	Assessment Continuing/ MACOM and Staff Action	Volume II/Assessment Memorandum to DAS, July 1983
135. DIRECT MACOMS DEVELOP TIME PHASED CAPABILITY TO HANDLE PRESCRIBED LEVEL OF CONTAINERIZATION SECTION 18 ODCSLOG (DALO-TSP)	Continuing/MACOM and Staff Action	Volume II/Information Status Memorandum to DAS, July 1983
136. INCLUDE COMPO-4 "REQUIREMENTS" IN AAO COMPUTATIONS SECTION 4 ODCSOPS (DAMO-FDF)	Continuing/Staff Action	Volume II, Information Status Memorandum to DAS, July 1983
137. EUCOM EXPEDITE DEVELOPMENT OF REQUIRED FINANCIAL RELATIONSHIPS WITH NAMSA; COST EFFECTIVE- NESS ANALYSES BE PERFORMED FOR SYSTEMS SUPPORT PROPOSALS ODCSLOG (DALO-PLO)	Implemented/ Blanket Support Agreement	Volume II/Tracked by Proponent

DALO-PLZ-C

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VII CORPS

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