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ON MAXMIN AND MINMAX STRATEGIES  
IN MULTI-STAGE GAMES AND ATACM

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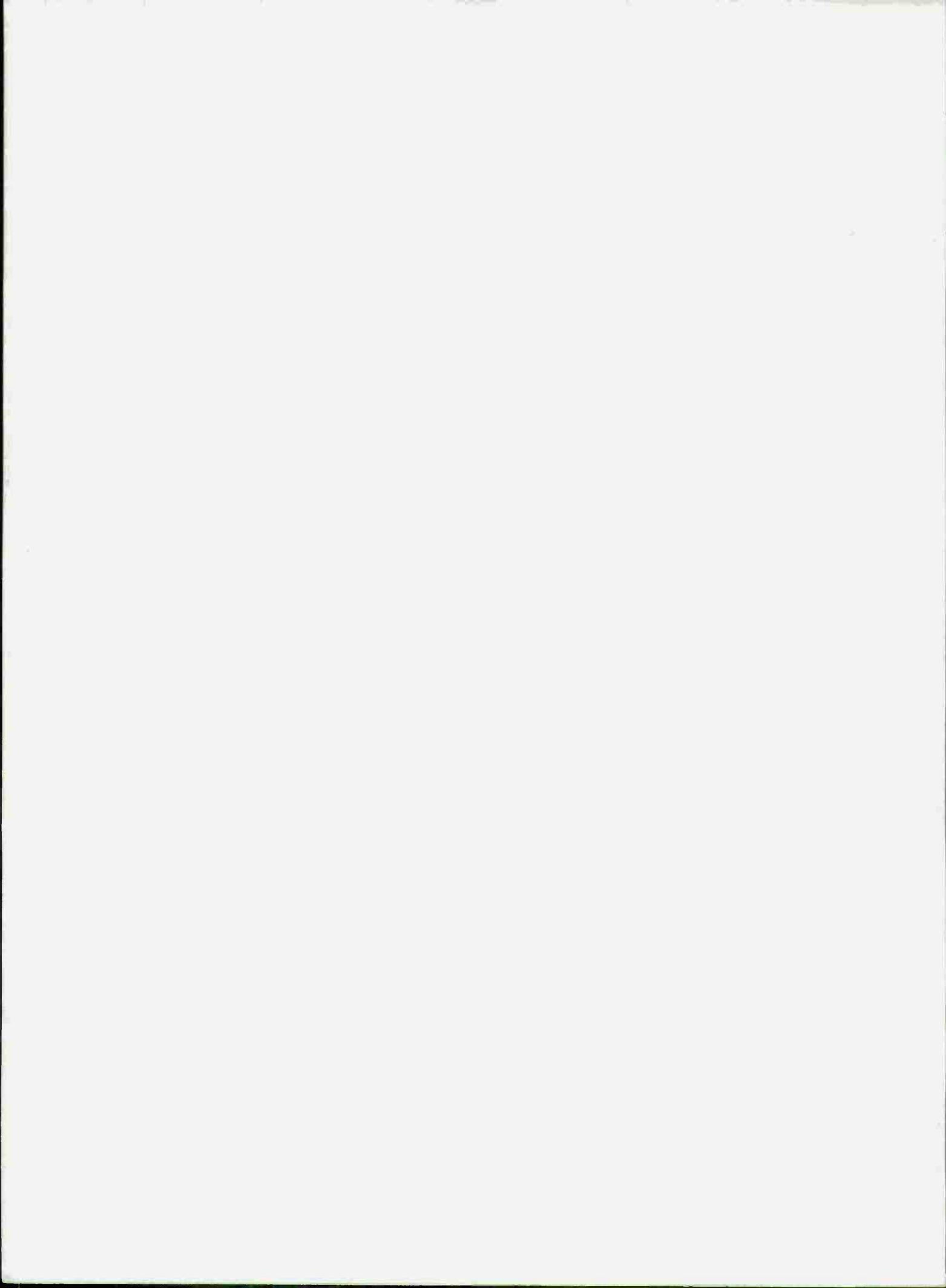
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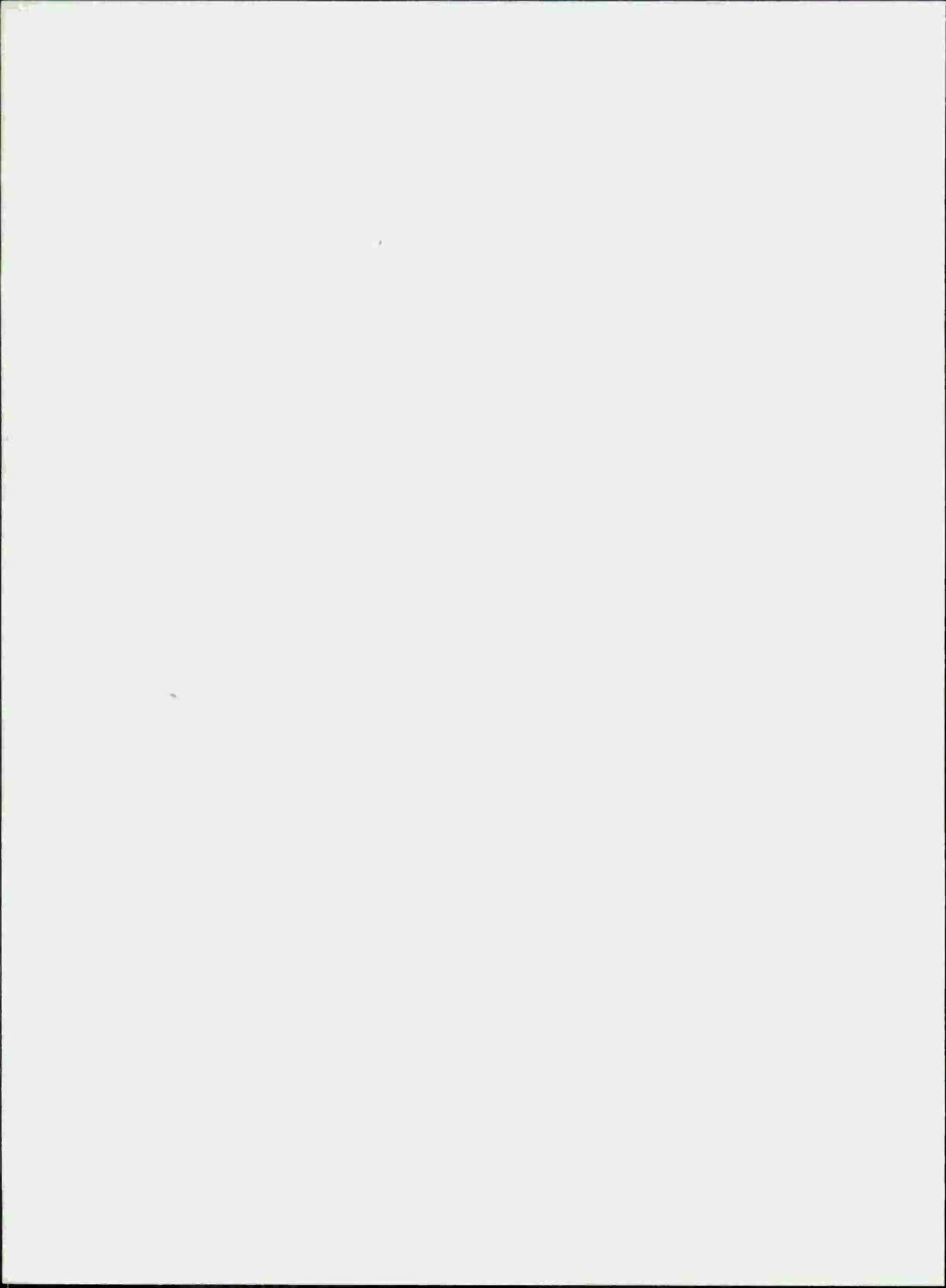
(equilibrium) strategies. Following the introduction, Chapter II gives a critique of the MaxMin, MinMax approach as implemented in ATACM. Chapter III treats several computational aspects of true MaxMin and MinMax strategies; and Chapter IV gives a result concerning MaxMin and MinMax values in adaptive and nonadaptive games.

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## I. INTRODUCTION

Lowell Bruce Anderson and Jerome Bracken

The purpose of this paper is to discuss some aspects of the use of MaxMin and MinMax strategies in the analysis of multi-stage games. This discussion is motivated by the development of the ACDA Tactical Air Campaign Model (ATACM), which is documented in References [9] and [10]. ATACM proposes the use of approximate MaxMin and MinMax strategies instead of optimal mixed (equilibrium) strategies. Chapter II, below, gives a critique of the MaxMin, MinMax approach as implemented in ATACM. Chapter III treats several computational aspects of true MaxMin and MinMax strategies; and Chapter IV gives a result concerning MaxMin and MinMax values in adaptive and nonadaptive games. A more detailed summary of these chapters follows.

Chapter II is a rather comprehensive critique of ATACM. The principal criticisms go to the heart of the MaxMin, MinMax approach as it is implemented in ATACM. First, if one player plays a conservative strategy, the other player upon observing this can drive the outcome down towards the payoff corresponding to that conservative strategy. Optimal mixed strategies, on the other hand, yield expected results that cannot be driven down towards a conservative payoff. Second, conservative strategies may give results that are insensitive to important force structure changes, while optimal mixed strategies could properly reflect the importance of these changes. And third, if the game being modeled is inherently stochastic (which air combat is), then MaxMin and MinMax strategies also yield only expected results, not guaranteed bounds as claimed in ATACM. Two other

aspects of ATACM are also criticized: (1) the ATACM approximation procedure, and (2) the ATACM assessment procedure. Finally, some suggestions for improvement are made.<sup>1</sup>

If the optimal mixed strategies and game value were known, then knowing the true MaxMin and MinMax strategies could be useful additional information. The OPTSA models (References [3], [4], and [5]) calculate the optimal strategies and game values for the games they address; but, as currently programmed, they cannot calculate the MaxMin or MinMax strategies. Chapter III treats several aspects of the computation of MaxMin and MinMax strategies in multi-stage games. A new method for finding MaxMin and MinMax strategies for one-stage games is proposed. Computation of exact MaxMin and MinMax strategies for multi-stage games is discussed, and computation times are estimated.

MaxMin and MinMax strategies can be considered for several types of games, two of which are: (a) nonadaptive games, and (b) behavioral games, which in Reference [13] are shown to be equivalent to adaptive games. The relationship between the MaxMin and MinMax strategies of an adaptive game and the MaxMin and MinMax strategies of the corresponding nonadaptive game is discussed in Chapter IV.

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<sup>1</sup>It is appropriate to remark that ATACM shares with DYGM (References [6] and [7]) the characteristic that the stated problem can be solved rigorously except for approximation error. Counterexamples for other models not having this guaranteed optimization philosophy are provided in References [8] and [11].

## II. A CRITIQUE OF ATACM

Lowell Bruce Anderson

The ACDA Tactical Air Campaign Model (ATACM) is described in References [9] and [10]. Reference [9] claims that the specific features of ATACM are that ATACM permits

- (1) as many as four user-defined aircraft types per side and as many as eight different missions per aircraft type;
- (2) automatic generation of approximate, optimal enforceable aircraft allocation strategies as a function of stage for any subset of the missions for which user-specified fractions are not supplied;
- (3) calculation of firm upper and lower bounds on the objective function value associated with the enforceable strategies employed;
- (4) the option to use a weighted sum of three different objective functions as the criterion for generating the optimal strategies;
- (5) the option to individually weight the Blue and Red contributions to these objective functions as a function of stage; and
- (6) the option to specify fractional or numerical reinforcements for any aircraft type as a function of stage.

If the procedures used in ATACM provide useful information, then feature (1) above would be very significant and important, and would make ATACM the premier model in its field. On the other hand, feature (1) is largely irrelevant if ATACM does not provide useful information. Whether ATACM provides useful information or not depends on what one means by useful information, which in turn largely depends on the definitions and interpretations associated with features (2) and (3), and

on the acceptability of the assessment methodology. In this paper, we concentrate on the definitions and assumptions associated with features (2) and (3) because the assessment methodology of ATACM could be changed if warranted.<sup>1</sup>

The key terms in feature (2) are "approximate, optimal, enforceable ... strategies." These terms are not directly defined in Reference [9]. However, it is clear from the details of References [9] and [10] that by "optimal enforceable strategies," the developers of ATACM mean MaxMin and MinMax strategies. This distinction is important because the standard definition of "optimal strategies" for a two-person zero-sum game (like the game in ATACM) is that optimal strategies are the (possibly mixed) equilibrium strategies.<sup>2</sup> Thus, the claim of feature (2) is, at best, misleading. Properly phrased, feature (2) should be stated as:

(2') ATACM generates strategies that are, in some sense, approximations to the MaxMin and MinMax strategies of the game played in ATACM.

This revised statement of feature (2) raises two questions: How worthwhile is it to generate MaxMin and MinMax strategies in lieu of optimal (equilibrium) strategies, which ATACM cannot generate? How good are ATACM's approximations to the MaxMin and MinMax strategies? The second question is related to feature (3), which claims that ATACM calculates firm upper and lower bounds on (properly phrased) the payoffs produced by the MaxMin and MinMax strategies. By "firm bounds" the developers of ATACM apparently mean true bounds, not tight

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<sup>1</sup>A few specific changes to the assessment methodology will be suggested below. Of course, a sufficient amount of changes in the assessment methodology could increase the computer running time to the point where it is no longer practical to use ATACM. Thus, the blanket statement above that "the assessment methodology could be changed" is, in general, an oversimplification.

<sup>2</sup>Accordingly, throughout this chapter we will use the term "optimal strategies" to mean the (possibly mixed) equilibrium strategies.

bounds. But it is trivial to calculate true bounds if one does not care how tight these bounds are, and true but very loose bounds can be quite useless.

In Section A we will discuss the limitations of considering only MaxMin and MinMax strategies, as is done in ATACM. In Section B we will discuss the approximation procedures used in ATACM. In Section C we will discuss some limitations of the assessment procedure used in ATACM. Finally, in Section D we will make a suggestion that might make ATACM a more useful model, provided that this suggestion can be implemented without greatly increasing the computer running time.

#### A. SOME ADVANTAGES AND LIMITATIONS OF MAXMIN AND MINMAX

MaxMin, MinMax, and optimal (equilibrium) strategies are equivalent for any two-person, zero-sum game with a saddlepoint. So for this section (only) suppose that the game under consideration does not have a saddlepoint.

##### 1. A Discussion of the Claimed Advantages of MaxMin and MinMax

Two advantages of considering MaxMin and MinMax strategies, as opposed to optimal mixed strategies, are claimed in Reference [10]. These two advantages are summarized as follows: (1) MaxMin and MinMax strategies are pure strategies, and many military commanders might abhor the concept of randomization to decide each day's aircraft assignment. (2) The "game" of a war in Europe will be "played" once at most. Optimal mixed strategies guarantee to each side only that the side's expected payoff will not be less than a specific amount (the value of the game). The actual payoff to either side is a random variable which may be above or below the expected payoff. On the other hand, conservative play (MaxMin or MinMax, as appropriate) will guarantee to each side an actual payoff that is greater than or equal to the worst the side could receive with optimal mixed strategies

although not as good as the expected payoff from optimal mixed strategies.

We believe that these claimed advantages are not as great as they first might appear. First, while commanders might not flip a coin to decide how to allocate their aircraft, they would attempt to avoid making decisions in a completely predictable manner. Indeed, they would attempt to exploit an enemy's predictability and they might even attempt to set up and fake out an enemy.<sup>1</sup> Playing optimal mixed strategies is not a perfect way to model each side's attempt to exploit his enemy's predictability and surprise him when appropriate. However, playing mixed strategies seems to us to be a better way to reflect these characteristics of war rather than playing that each side uses his conservative pure strategy throughout the war. Thus, if there is a significant difference between the MaxMin value and the MinMax value (so that there is much to be gained by surprise), playing optimal mixed strategies may well be more realistic, not less realistic, than playing conservative MaxMin and MinMax strategies.

The second argument above, that MaxMin and MinMax strategies are more appropriate than optimal mixed strategies for a game (or war) that will be played (or fought) only once, is a long-standing point of discussion in game theory. If the payoffs to each player satisfy typical axioms for utilities (such as in von Neumann and Morgenstern, Reference [18], or as in Luce and Raiffa, Reference [15]), then the situation is clear: optimal mixed strategies are more appropriate than MaxMin and MinMax strategies. For example, if the payoffs in the example of Reference [10] are in terms of utilities to Blue, then Blue is indifferent between an expected payoff of 3.4 and a certain payoff of 3.4, and he prefers either to a certain payoff of 2.0.

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<sup>1</sup>"Surprise" is a *principle of war*, "conservative play" is not.

The problem is that it is relatively much easier to model a physical occurrence such as Blue minus Red firepower delivered, than it is to determine Blue's and Red's utilities for delivering firepower.

What one should do if it is not known whether the payoffs satisfy the axiomatic conditions of utilities is not clear, and we will certainly not resolve that issue here. But there is an intuitive belief that if a game is played many times and no one play of the game strongly affects the end result, then the conditions of utility are "approximately satisfied" and the expected payoff is a reasonable measure. (The developers of ATACM agree with this intuition in Reference [10].) On the other hand, if the game is played only once and there are significant differences in possible outcomes, then the conditions of utility might not be satisfied.<sup>1</sup>

While the war will be fought (at most) once, aircraft allocation decisions will not be made only once. A commander could decide to re-allocate his aircraft for each raid on each day of the war, and he could make one allocation in one part of the theater and another in another part. For example, a 30-day war with three raids per day into two areas of the theater could result in 180 allocations. Thus, as in many plays of one game, the commander has many distinct allocation decisions. So in this sense, the sequential game of aircraft allocation is intuitively similar to many plays of one game and expected payoff would be the preferred measure. On the other hand, it is possible that an "unlucky" decision on the first raid of the first day could have a dominant impact on the rest of the war,

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<sup>1</sup>It should be noted that this structure is intuitive, not formal, because a game played many times can be thought of as one large game with many sub-games inside of it, and the large game is then played only once. But given this intuitive structure (as opposed to a formal structure), one can ask how the sequential game of aircraft allocations fits into the intuition.

no matter what decisions are made for the rest of the war. To the extent that this dominance can occur, a sequential game is intuitively similar to one play of one game. Considering only this argument, expected payoff may not be clearly preferred over MaxMin and MinMax as a measure of effectiveness, but it is not clearly inferior either. Accordingly, the validity of the second claimed advantage of MaxMin and MinMax over optimal mixed strategies is also in doubt.

Another facet of the second claimed advantage of the MaxMin, MinMax approach is that, while the assessment portion of ATACM is deterministic, actual combat is not deterministic. Thus, even if the entries in the payoff matrix are truly the expected outcomes of an air war, the MaxMin of these entries is the MaxMin of expected results, and the MinMax is the MinMax of expected results. Accordingly, whether a commander plays a MaxMin strategy or a mixed strategy, all he can count on is an expected result of non-deterministic combat, not a certainty. Either way, to quote from Reference [10], "...the outcome is enforceable by the two sides only in an expected value sense," and so this claimed advantage of MaxMin and MinMax over optimal mixed strategies is really no advantage at all.

## 2. Some Limitations of MaxMin and MinMax

The discussion above attempts to counter the two claimed advantages for considering MaxMin and MinMax strategies in lieu of optimal mixed strategies. Combining these counter arguments gives a major limitation of using MaxMin and MinMax strategies: *A side will try to exploit its enemy's predictability if it has the opportunity and there is a payoff from doing so.* If one side sticks to its conservative play MaxMin strategies, then the other side could observe this over the course of the war and allocate its aircraft specifically against that MaxMin strategy (instead of using its own MinMax strategy).





The numerics of the above example are not important. What is important is that a MaxMin, MinMax approach can overlook the capability of general purpose aircraft to fly any one of several missions without the enemy knowing in advance which mission will be flown. Accordingly, the MaxMin, MinMax approach can give an unrealistic advantage to a special purpose aircraft that might be only slightly better on one mission and much worse on all other missions than an alternative general purpose aircraft. It may even be possible that if a special purpose aircraft is bought by the MaxMin side in place of a general purpose aircraft, then that side's enemy might more easily force the outcome of the war down towards the MaxMin value.

Finally, there is the problem of how one uses the MaxMin and MinMax strategies and values. If an analyst is comparing two force structures, he might prefer a force with much higher MaxMin value and a slightly lower game value when compared with an alternative force. However, ATACM does not permit such a comparison because it cannot compute the optimal (mixed) strategies or the game value. Instead, the developers of ATACM seem to suggest considering the value procedure by playing the MaxMin strategy versus the MinMax strategy (conservative play on both sides). But this "conservative play payoff" does not depend on any of the possible payoffs of the game (except for itself), other than that it must be above the MaxMin payoff and below the MinMax payoff. That is, changing one entry in the (complete) game payoff matrix can make this payoff as high as the MinMax or as low as the MaxMin. It seems to us that this "conservative play payoff" is an arbitrary number and the only justification for considering this payoff as a measure is the one implied by the developers of ATACM: that the two commanders would actually use MaxMin and MinMax strategies. We believe this to be a weak argument for the reasons given above.







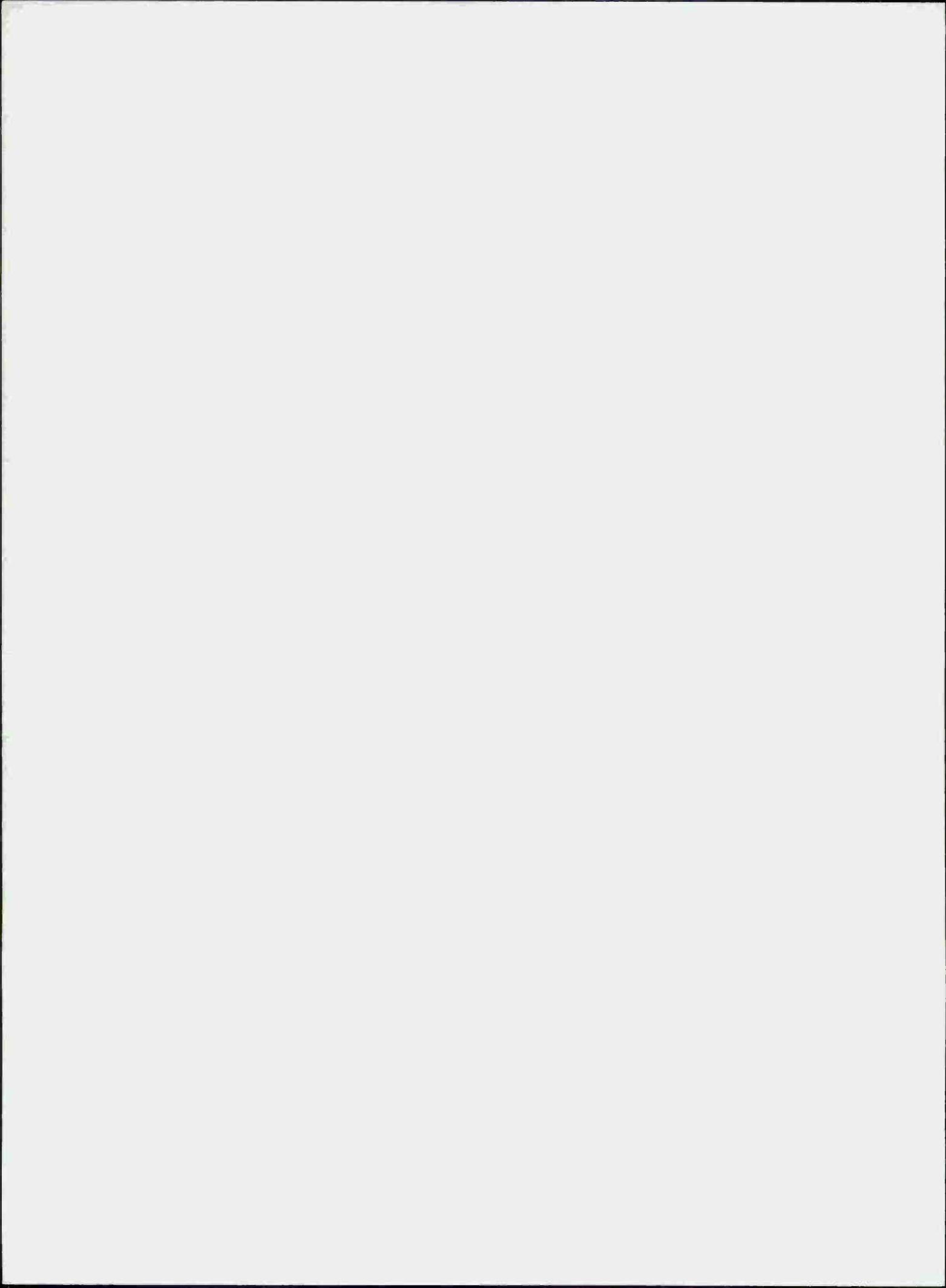








































## IV. PURE STRATEGIES IN ADAPTIVE AND NONADAPTIVE GAMES

James E. Falk and Jeffrey H. Grotte

In general, research in multi-stage games has dealt with mixed-strategy phenomena. The foregoing chapters on the other hand, raise questions concerning the features of pure strategies in multi-stage games. The beginnings of two parallel approaches to this problem are given in Appendices A and B. While the content of these appendices overlap to some extent, their philosophy and notations differ and consequently it is of interest to present them both.

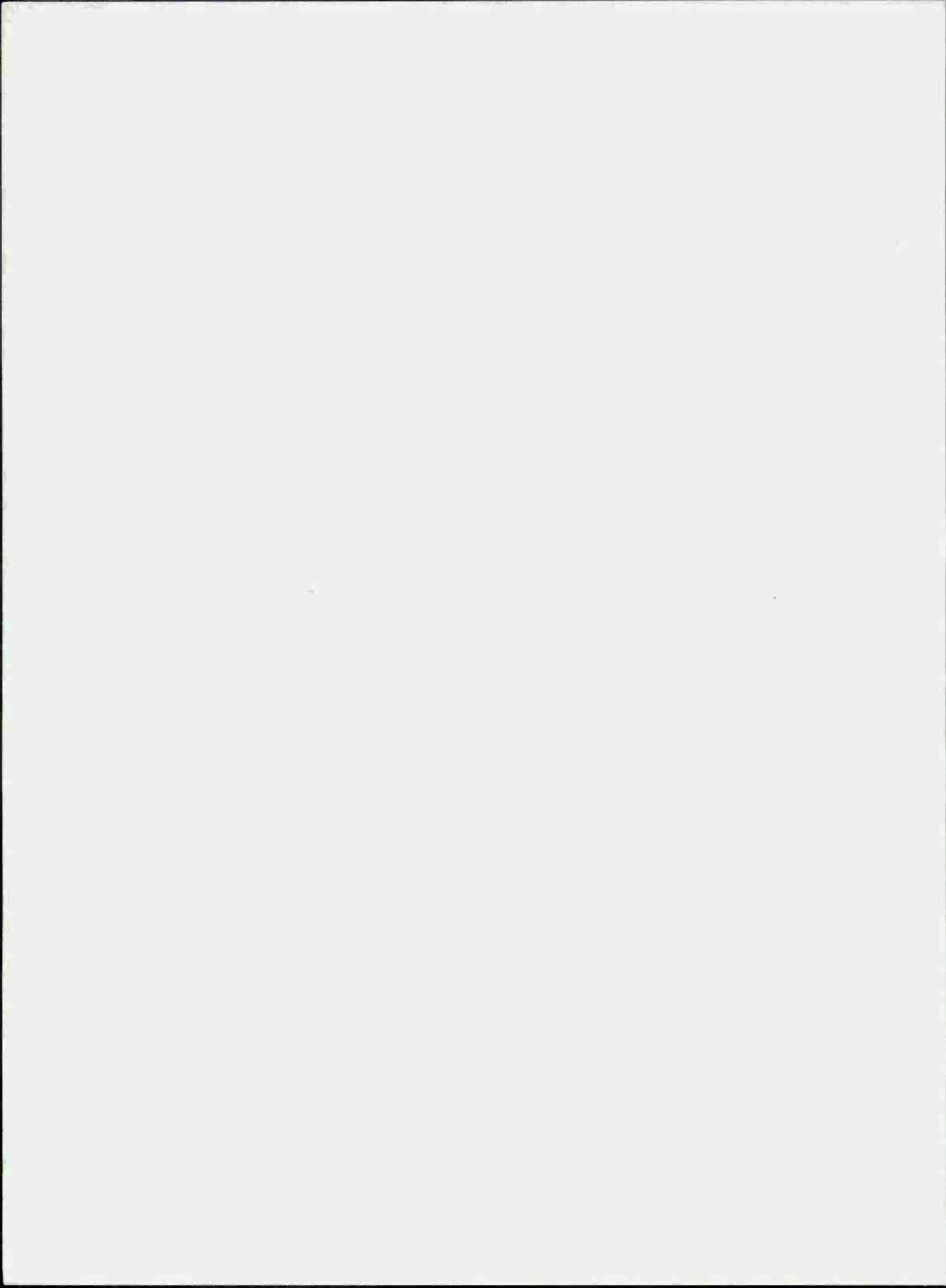
The key theorem, common to both appendices, proves that if a multi-stage game has a nonadaptive pure strategy saddlepoint, then no adaptive strategy saddlepoint will yield a better MaxMin value to the maximizing player or a better Min-Max value to the minimizing player. Appendix A also gives a condition for an adaptive strategy saddlepoint to imply the existence of a nonadaptive strategy saddlepoint and shows how to relate the adaptive and nonadaptive strategies when adaptive and nonadaptive saddlepoints exist. Some examples are also presented. Appendix B, in addition to the key theorem, discusses the effectiveness of nonadaptive strategies against pre-announced adaptive strategies.





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#### REFERENCES OF APPENDIX A

- [1] Howard, N. *Paradoxes of Rationality Theory of Metagames and Political Behavior*. MIT Press, Cambridge, 1971.
- [2] Karr, A.F. *Adaptive and Behavioral Strategies in a Two-Person, Two-Move, Two-Action Zero-Sum Game*. P-993, Institute for Defense Analyses, Arlington, VA., December 1973.
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APPENDIX B

SADDLEPOINTS OF ADAPTIVE GAMES

by

James E. Falk









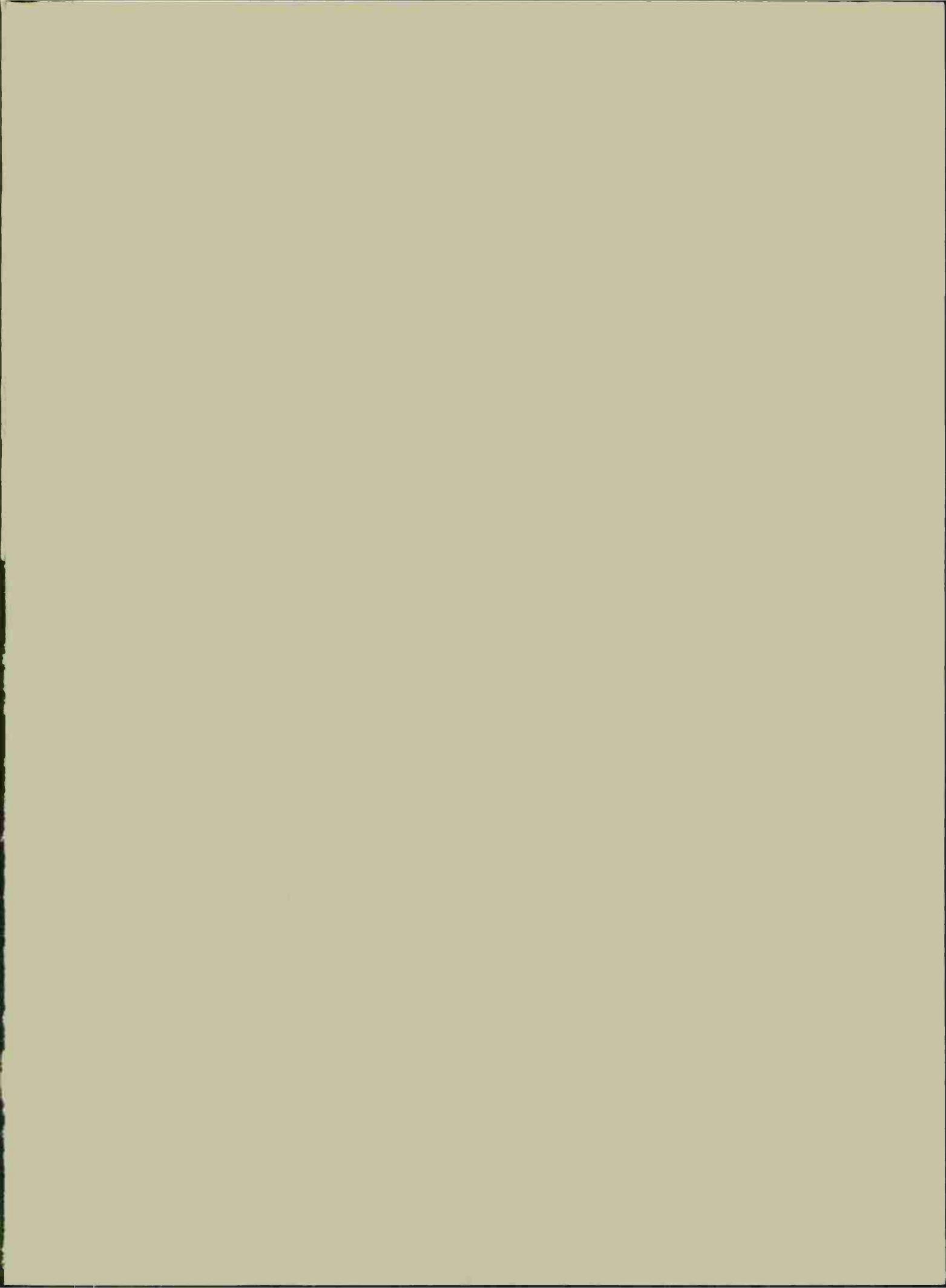












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