

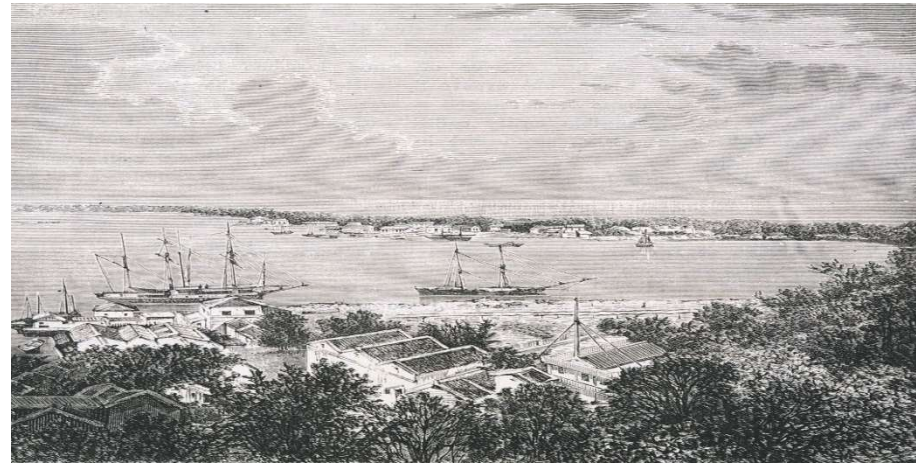
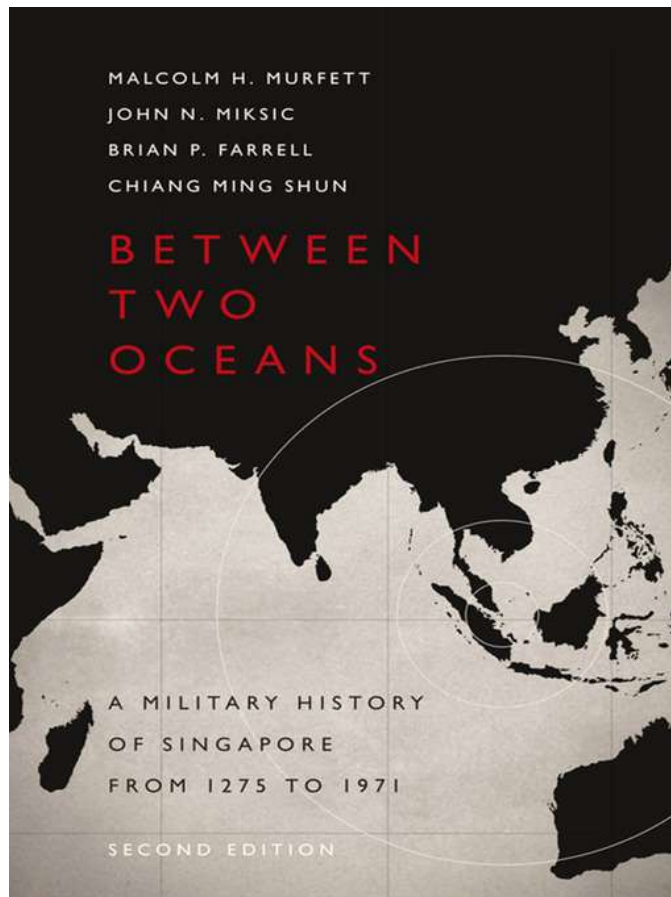
Forward Together – Strengthening Partnership, Presence, and Military Readiness Singapore’s Perspective



COL Victor Huang

***Deputy Future Systems & Technology Architect
(Concepts)***

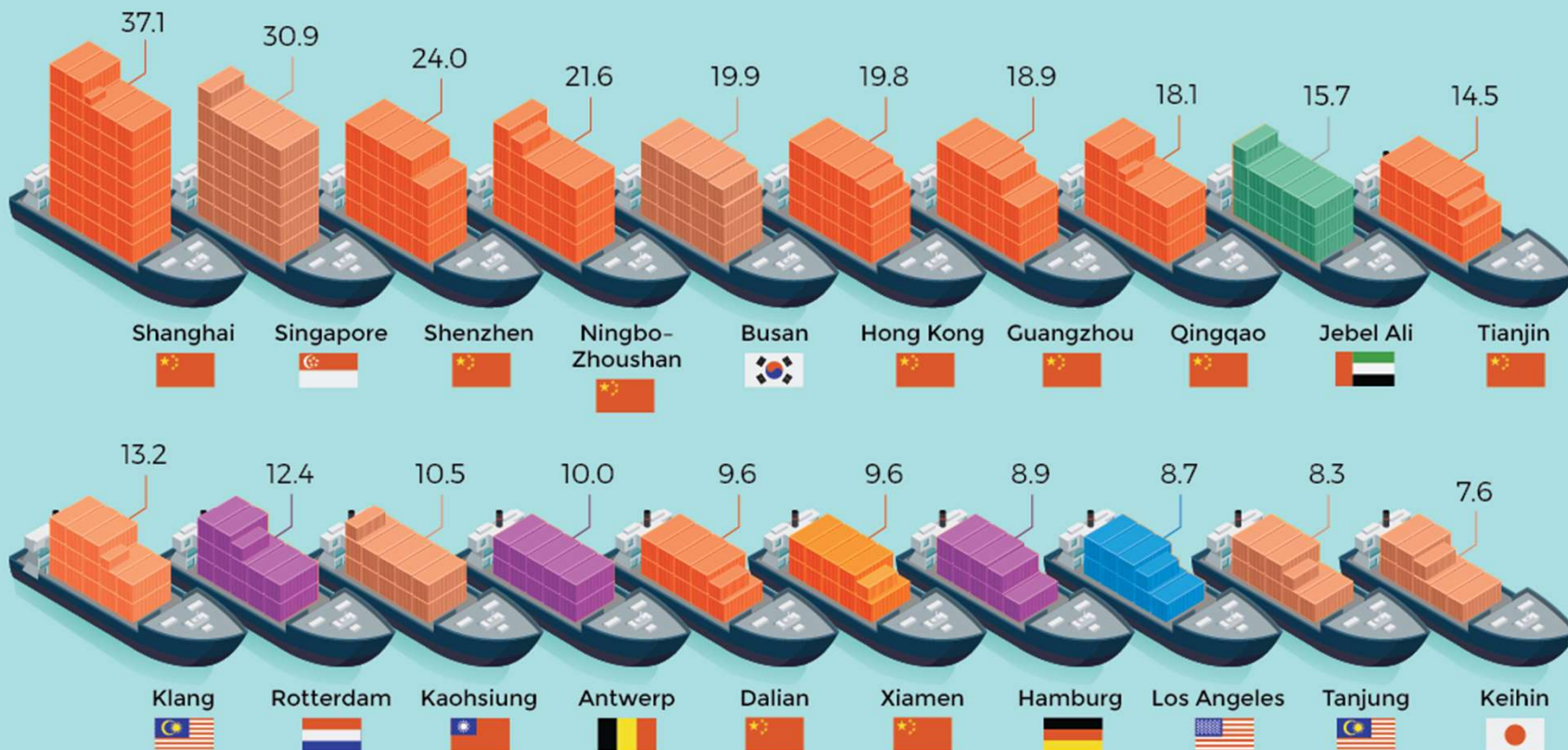
Singapore: At the Nexus of the Indo-Pacific



THE WORLD'S BUSIEST PORTS

VOLUME BY MILLION TEU* (2016)

In 2006, only 3 of the top 10 ports were located in China.

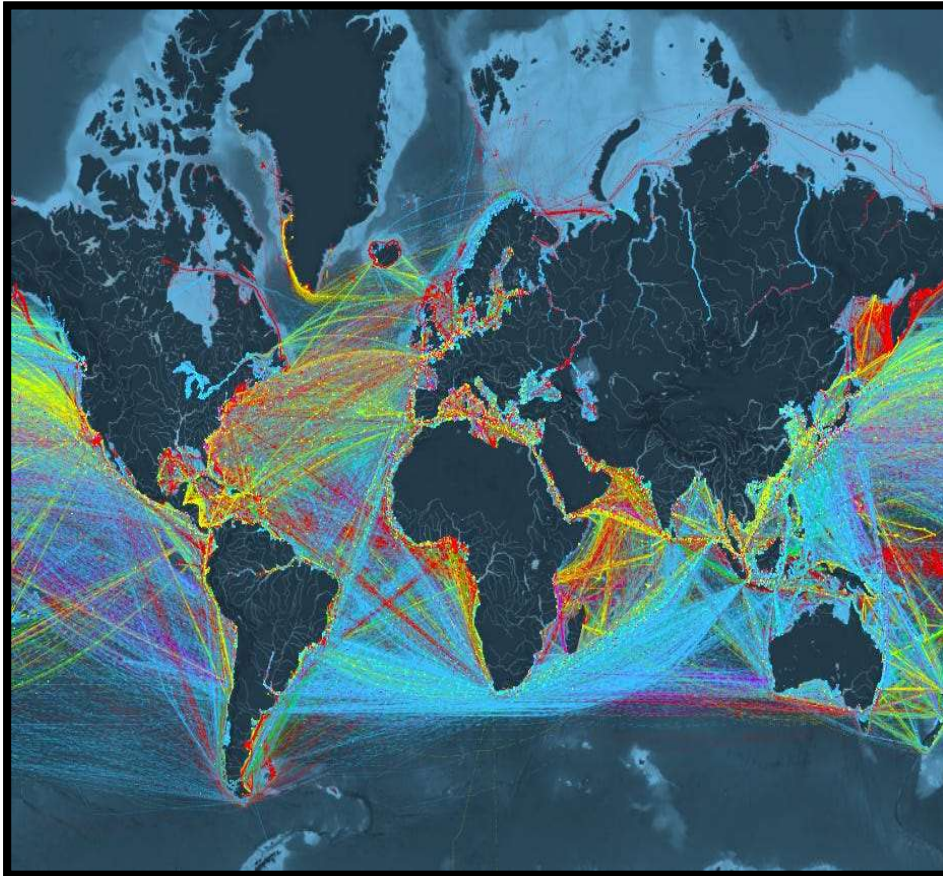


*20 foot equivalent unit or standard 6.1 meter shipping container

SOURCE: World Shipping Council

visualcapitalist.com

Singapore: Trade-Dependent Economy



Leading maritime capitals of the world in 2019

Rank	Shipping	Finance and law	Maritime technology
1	Singapore	London	Oslo
2	Athens	New York	London
3	Hamburg	Oslo	Hamburg
4	Hong Kong	Hong Kong	Busan
5	Shanghai	Singapore	Tokyo

Rank	Ports and logistics	Attractiveness and competitiveness	Overall rank
1	Singapore	Singapore	Singapore
2	Rotterdam	Copenhagen	Hamburg
3	Hong Kong	London	Rotterdam
4	Shanghai	Rotterdam	Hong Kong
5	Hamburg	Hamburg	London

Sources: MENON ECONOMICS, DNV GL
STRAITS TIMES GRAPHICS

Strengthening Partnerships

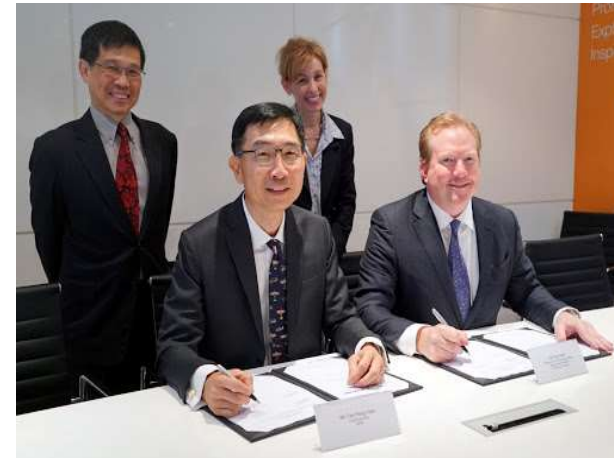
Defence - to - Defence



Military - to - Military



Tech – to - Tech



Singapore: Nexus for Exchange of Ideas



Singapore's R&D: Investing in Emerging Areas



Putting Capabilities into the Hands of the Warfighters





THANK YOU