

DLA LAND & MARITIME SUPPLIER CONFERENCE & EXPOSITION

IMPROVING WARFIGHTER READINESS BY STRENGTHENING INDUSTRY ALLIANCES AND REFORMING BUSINESS PROCESSES



June 19 - 20, 2018

Greater Columbus Convention Center

Columbus, OH

NDIA.org/DLA18

WELCOME TO THE DLA LAND & MARITIME SUPPLIER CONFERENCE & EXPOSITION

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Welcome to the Defense Logistics Agency (DLA) Land and Maritime Supplier Conference and Exposition! This year's theme "Improving Warfighter Readiness by Strengthening Alliances and Reforming Business Processes" is fully nested in both the Secretary of Defense's and the DLA Director's priorities that will ensure Service readiness and Combatant Command lethality well in to the future. Our success in this effort would not be

possible without face-to-face interactions with our unrivaled supplier base. Whether you are a small business looking to start a relationship with DLA, or have been part of our team and working with us for years, we are happy you have joined us as we work together to deliver premier support to our nation's Warfighters!

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NDIA

WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more information, visit **NDIA.org**



WHO WE ARE

We provide Warfighter Logistics Excellence through Accountability, Teamwork, Urgency, Agility, and Innovation built upon a Commitment to Integrity, Diversity, and Mutual Trust and Respect.

MISSION

Sustain Warfighter readiness and lethality by delivering proactive global logistics in peace and war

VISION

We are the Nation's Combat Logistics Support Agency...Global, Agile and Innovative; Focused on the Warfighter First!

CORE VALUES

Leadership | Professionalism | Technical Knowledge through Dedication to Duty | Integrity | Ethics | Honor | Courage | Loyalty.



SCHEDULE AT A GLANCE

TUESDAY, JUNE 19

Welcome: Presentation of Colors

Short North Ballroom 8:00 - 8:10 am

Exhibit Hall open

Exhibit Hall C 10:00 am - 5:30 pm

Breakout Sessions

Lower C and Upper D Pod Rooms 1:00 - 2:15 pm & 2:45 - 4:00 pm

Networking Reception

Exhibit Hall C 4:00 - 5:30 pm WEDNESDAY, JUNE 20

Exhibit Hall open

Exhibit Hall C 9:00 am - 3:00 pm

General Session

Short North Ballroom 8:30 - 10:05 am

Breakout Sessions

Lower C Pod and Upper D Pod Rooms 10:05 - 11:30 am

General Session

Short North Ballroom 1:00 - 4:30 pm

EVENT INFORMATION

LOCATION

Greater Columbus Convention Center 400 North High Street Columbus, OH 43215

EVENT WEBSITE

NDIA.org/DLA18

EVENT CONTACT

Allison Carpenter

Director, Exhibits & Sponsorships (703) 247-2573 ahcarpenter@ndia.org

Kimberly Williams

Director, Meetings (703) 247-2578 kwilliams@ndia.org

EVENT THEME

Improving Warfighter Readiness by Strengthening Industry Alliances and Reforming Business Processes

ATTIRE

Military: Uniform of the Day

Civilian: Business

SPEAKER GIFTS

In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.

EVENT APP



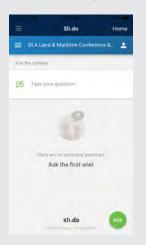
Make the most of your time at the 2018 DLA Land & Maritime Supplier Conference & Exposition with the "2018 DLA L&M" app available on the App store for Apple devices and Google Play for Android devices.

Download this FREE app for complete access to: Agenda | Clickable Floor Plan | Exhibitor Listing | Slido | Social Media | Speakers | Timely "buzz" event updates

Build your personal itinerary, contact exhibitors directly, access their websites, and more!

Whether you are logged into the 2018 DLA L&M mobile app on your computer or mobile device, your Expo Plan and Itinerary will always be in sync!

SLIDO



Ask and vote for your top questions during General Sessions

Slido is an audience engagement platform that allows users to crowdsource top questions to drive meaningful conversations and increase crowd participation.

Maximize effectiveness of Q&A time

Participants can upvote which questions they would like to hear discussed the most. Simply tap the thumbs-up button to up vote a question.

Top questions are displayed for the moderator and speaker to answer.

Slido will be used during the general sessions that take place in the Short North Ballroom at the Columbus Convention Center.

Access Slido through the DLA L&M Conference mobile app.

You can also participate at slido.com

Event code: DLA L&M

WIFI

Network name: DLA L&M Conference

Password: DLAL&M18

#DLA18

Expand your social network - use hashtag #DLA18 on social media







SURVEY AND PARTICIPANT LIST

A survey and list of attendees (name and organization only) will be emailed to you after the conference. NDIA would appreciate your time in completing the survey to help make our event even more successful in the future.

HARASSMENT STATEMENT

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.



AGENDA

TUESDAY, JUNE 19

7:00 am - 5:30 pm REGISTRATION OPEN

EXHIBIT HALL C FOYER

7:00 – 8:00 am NETWORKING CONTINENTAL BREAKFAST

SHORT NORTH BALLROOM FOYER

8:00 – 8:10 am PRESENTATION OF COLORS

SHORT NORTH BALLROOM
Ohio National Guard

NATIONAL ANTHEM

Angela McCoy
DLA Land and Maritime

8:10 – 8:15 am WELCOME REMARKS

SHORT NORTH BALLROOM

RDML Michelle Skubic, USN

Commander, Defense Logistics Agency Land and Maritime

8:15 - 8:30 am WELCOME TO COLUMBUS

SHORT NORTH BALLROOM

Commissioner Kevin Boyce

President, Franklin County Commission

8:30 - 9:00 am GUEST SPEAKER - DLA STRATEGIC CHANGES/OBJECTIVES

SHORT NORTH BALLROOM

LTG Darrell K. Williams, USA Director, Defense Logistics Agency

9:00 – 9:30 am KEYNOTE ADDRESS – MARITIME SYSTEMS

SHORT NORTH BALLROOM

VADM Thomas Moore, USN

Commander, Naval Sea Systems Command (NAVSEA)

9:30 – 10:00 am KEYNOTE ADDRESS – LAND SYSTEMS

SHORT NORTH BALLROOM LTG Edward Daly, USA

Deputy Commanding General, Army Materiel Command

10:00 – 10:30 am **NETWORKING BREAK**

EXHIBIT HALL C

10:00 am - 5:30 pm EXHIBIT HALL OPEN

EXHIBIT HALL C

10:30 am - 12:00 pm LARGE INDUSTRY BUSINESS PANEL

SHORT NORTH BALLROOM

Allan Banghart

Defense Supply Chains Lead, Deloitte Consulting, LLP

Moderator

Stephanie Conover

Director, Supply Chain Compliance, Huntington Ingalls Industries

Walter Massenburg

Senior Director, Integrated Defense Systems, Raytheon Company

Christopher Vanslager

Executive Vice President, AM General

12:00 – 1:00 pm **NETWORKING LUNCH**

EXHIBIT HALL C

1:00 – 2:15 pm BREAKOUT SESSIONS

Value Engineering

(C150)

Cyber Security

(C151)

Cost and Pricing

(C160)

Supplier Assessment/SPRS

(C161

Vendor Shipment Module

(C162)

Future Requirements Outlook

(C170)

Doing Business With DLA

(C171)

DLA Internet Bid Board System

(C172)

Vendor Payment Processes/

Accounts Payable

(D280)



2:15 – 2:45 pm NETWORKING BREAK

EXHIBIT HALL C

2:45 – 4:00 pm BREAKOUT SESSIONS

Value Engineering

(C150)

Cyber Security

(C151)

Cost and Pricing

(C160)

Supplier Assessment/SPRS

(C161)

Vendor Shipment Module

(C162)

Future Requirements Outlook

(C170)

Doing Business With DLA

(C171)

DLA Internet Bid Board System

(C172)

Vendor Payment Processes/

Accounts Payable

(D280)

4:00 – 5:30 pm NETWORKING RECEPTION

EXHIBIT HALL C

WEDNESDAY, JUNE 20

7:30 am – 4:30 pm REGISTRATION OPEN

EXHIBIT HALL C FOYER

7:30 – 8:30 am NETWORKING CONTINENTAL BREAKFAST

SHORT NORTH BALLROOM FOYER

8:30 – 8:35 am WELCOME REMARKS

SHORT NORTH BALLROOM
RDML Michelle Skubic, USN

Commander, Defense Logistics Agency Land and Maritime

8:35 – 8:45 am NDIA WELCOME REMARKS

SHORT NORTH BALLROOM

MG James Boozer, USA (Ret)

Chief of Staff, National Defense Industrial Association

8:45 – 9:15 am GUEST SPEAKER

SHORT NORTH BALLROOM

David Loines

Acting Director, Office of Government Contracting, Small Business Administration

9:00 am - 3:00 pm EXHIBIT HALL OPEN

EXHIBIT HALL C

9:15 – 9:45 am KEYNOTE ADDRESS – AIR FORCE ELECTRONICS

SHORT NORTH BALLROOM

Brig Gen John Kubinec, USAF

Commander, Warner-Robins Air Logistics Complex

9:45 – 10:05 am **NETWORKING BREAK**

EXHIBIT HALL C

10:05 – 11:30 am BREAKOUT SESSIONS

Value Engineering Future Requirements Outlook

(C150) (C170)

Cyber Security Coffee w/Contracting

(C151) (C171)

Cost and Pricing DLA Internet Bid Board System

(C160) (C172)

Supplier Assessment/SPRS Aircraft Launch and Recovery

(C161) Equipment

(D280)

Vendor Shipment Module (C162)

11:30 am – 1:00 pm NETWORKING LUNCH

EXHIBIT HALL C

1:00 – 1:05 pm WELCOME AND INTRODUCTORY REMARKS

SHORT NORTH BALLROOM

Coleen McCormick

Director of the Office of Small Business Programs, DLA Land and Maritime



1:05 – 1:40 pm SMALL BUSINESS KEYNOTE ADDRESS (DLA)

SHORT NORTH BALLROOM

Dr. James Galvin

Director, OSD Office of Small Business Programs

1:40 – 2:15 pm INDUSTRY KEYNOTE ADDRESS (NDIA)

SHORT NORTH BALLROOM

John Johns

CEO, Gryphon Defense Group and Mad Minute Industries

2:15 – 2:45 pm NETWORKING BREAK

EXHIBIT HALL C

2:45 – 4:15 pm SMALL BUSINESS SUBCONTRACTING PANEL

SHORT NORTH BALLROOM

Coleen McCormick

Director of the Office of Small Business Programs, DLA Land and Maritime

Moderator

4:15 – 4:30 pm CLOSING REMARKS

SHORT NORTH BALLROOM

RDML Michelle Skubic, USN

Commander, Defense Logistics Agency Land and Maritime

4:30 pm CONFERENCE ADJOURNS

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

BIOGRAPHIES



LIEUTENANT GENERAL EDWARD DALY, USA

Deputy Commanding General U.S. Army Materiel Command

Lieutenant General Edward M. Daly assumed duties as the Deputy

Commanding General of the U.S. Army Materiel Command on 7 August 2017. In his role, he is responsible for managing the day-to-day operations of the Army's logistics enterprise. He also serves as the Senior Commander of Redstone Arsenal. Alabama.

He previously served as the Commanding General of Army Sustainment Command at Rock Island Arsenal, Illinois, where he executed Army Materiel Command's mission to deliver readiness. Prior to commanding ASC, he served as Army Materiel Command's Deputy Chief of Staff, overseeing the roles and functions of the Headquarters staff.

Lieutenant General Daly was 37th Chief of Ordnance and Commandant of the U.S. Army Ordnance School. He also served as Executive Officer to the Deputy Chief of Staff, Army G-4; Commander of the 43rd Sustainment Brigade, 4th Infantry Division (Mechanized) at Fort Carson, Colorado, and deployed in support of Operation ENDURING FREEDOM, Afghanistan; Deputy Assistant Chief of Staff/Chief Plans Officer, G-4, North Atlantic Treaty Organization Rapid Deployable Corps based in Italy and deployed in support of Operations ENDURING FREEDOM and IRAQI FREEDOM; and Commander of 702nd Main Support Battalion, Division Support Command, 2nd Infantry Division, Eighth Army, Republic of Korea.

Earlier assignments as a company grade officer include various logistics and leadership roles with 1st Cavalry Division at Fort Hood, Texas; 3rd Infantry Division and 3rd COSCOM at United States Army Europe; and Fort Bragg, North Carolina, where he deployed in support of Operation DESERT SHIELD/DESERT STORM. He also served as Assistant Professor of Military Science at Gonzaga University in Spokane, Washington.

Lieutenant General Daly was commissioned as a second lieutenant in the Ordnance Corps upon his graduation from the United States Military Academy at West Point in 1987. He earned Master's Degrees in Business Administration from Gonzaga University, and in Strategic Studies from the U.S. Army War College.



DR. JAMES GALVIN

Acting Director
OSD Office of Small Business Programs

Dr. Galvin leads a network of 700 full- and part-time Small Business

Professionals across the Department of Defense (DoD). He ensures they leverage DoD's small business industrial base to contribute to military readiness, introduce innovation to build a more lethal force and provide timely and cost-effective products and services. The work of DoD's Small Business Professional workforce annually results in more than \$50 billion in primecontract spending and over \$40 billion of subcontract-spending for small businesses.

Prior to joining DoD OSBP, Dr. Galvin was on detail to DoD from the Department of Energy National Renewable Energy Laboratory (NREL) as a Program Manager for more than 110 energy and water projects on military installations. He worked closely with numerous small businesses to help them demonstrate and commercialize their innovative technologies, while improving energy security on DoD facilities. He also served as an adjunct professor at The George Washington University, teaching graduate students in the School of Engineering and Applied Sciences. At NREL he led a program to help the State of Hawaii achieve its clean-energy goals.

Prior to working at NREL, Dr. Galvin retired from the Army as a Colonel after serving in a variety of Aviation and Operations Research assignments. He served in the 11th Armored Cavalry Regiment and the 18th Airborne Corps in various roles as a pilot (AH-1, OH-58 and UH-60), commander and staff officer. He also served on the Army Staff at the U.S. Southern

Command Headquarters and the Army's Combined Arms Center in positions involving program analysis, legislative liaison, organizational transformation and knowledge management. He received the Legion of Merit and other awards for his military service. He was the 2012 recipient of the Chairman's Award from NREL for his support to DoD. In addition to being a Senior Army Aviator, he is Airborne, Ranger and Air Assault qualified.

Dr. Galvin earned his Ph.D. in Industrial and Systems Engineering from Virginia Tech, an MS in Operations Research from the Naval Postgraduate School and is a graduate of the U.S. Military Academy at West Point. He currently serves in the federal government's Senior Executive Service.





JOHN JOHNS

Chief Executive Officer
Gryphon Defense Group and Mad Minute Industries

In his current positions, he manages investment in, and operations of,

Defense and Domestic Security companies focused on securing critical supply chains and operationalizing disruptive technologies.

In his most recent past position with the U.S. Government, he served 7 years as Deputy Assistant Secretary of Defense for Maintenance where he was responsible for oversight of the Department's annual \$80 billion weapon system maintenance program.

He has deployed twice in support of security operations. In 2013 and 2014, he served in Afghanistan as Executive Director for Afghan National Security Forces Sustainment, International Security Assistance Force, and in 2010, Mr. Johns served in Iraq as Director, Training and

Advisory Mission, Iraqi Ministry of Defense, and Director, Iraqi Security Forces Logistics.

In past assignments, Mr. Johns has served the Army and Navy in technology development, engineering, program management, and logistics positions. In executive positions with the Army, he was responsible for the provision of engineering support to all Army Aviation systems, lifecycle management of over 20 Army aviation, missile, and ground systems with an annual budget of approximately \$1 billion, and management of overhaul and maintenance of all aviation and missile systems redeployed from Iraq and Afghanistan. With the Navy, he served as the Director of Industrial Operations, Naval Air Systems Command, and Deputy Commander of Fleet Readiness Centers. Naval Air Forces where he was responsible for Naval Aviation maintenance operations

across six subordinate commands, with a workforce of over 14,000 personnel and an operating budget of approximately \$4 billion/year, and oversaw annual maintenance and repair of over 600 aircraft, 7,500 engines and modules, and 500,000 components and support equipment.

And recently with Northrop Grumman, he has enabled corporate capability development, growth, and profitability across a full spectrum of Defense, Civil, and International programs.

Mr. Johns holds a Bachelor of Science in Aerospace Engineering from Penn State University and a Master's in Aeronautics and Astronautics from Purdue. He is also a graduate of the National Security Management Program, National Defense University and the National and International Security Program, Harvard Kennedy School.



BRIGADIER GENERAL JOHN KUBINEC, USAF

Commander
Warner Robins Air Logistics Complex

Brigadier General John C. Kubinec is the Commander, Warner Robins

Air Logistics Complex, Robins Air Force Base, Ga. As the commander, he serves a world-class workforce of more than 7,200 military and civilian personnel. The complex performs programmed depot maintenance and modification on all variants of the F-15, C-130, C-5, C-17, and special operations forces aircraft. Additionally, he is responsible for the maintenance, repair, and overhaul of diverse aircraft components, avionics, and electronic warfare equipment along with development and sustainment of mission critical software, test program sets and automated test equipment.

Brig. Gen. Kubinec is a native of Greensburg, Pa. and received his commission from the U.S. Air Force Academy in 1992. He is a career aircraft/munitions maintenance officer and has commanded at the squadron, group and wing levels as well as served in key staff positions at the Center, Major Command, Headquarters Air Force, and Combatant Command levels. Prior to his current position, he served as the Senior Special Assistant to the Supreme Allied Commander, Europe and Commander of United States European Command.



DAVID LOINES

Acting Director

Office of Government Contracting Small Business Administration

David Loines serves as the Acting Director for the Office of Government

Contracting located at the SBA headquarters office in Washington DC. Mr. Loines has responsibility for leading a workforce of over 90 SBA employees including 6 Area Offices that cover the U.S. and territories. Mr. Loines' office is directly tasked with helping the Federal Government meet its statutory goal of 23% or close to \$500 Billion dollars of Federal contracts awarded to U.S. small businesses. His office is responsible for the following national Programs: Prime Contracting, Subcontracting, Certificate of Competency, Size Determinations, Women Owned Small Business, and Service Disabled Veteran small business protests.

Mr. Loines served as the Director for the SBA Business Matchmaking Initiative overseeing all events for the SBA. Mr. Loines helped pioneer this unique public private initiative. During November of 2006, Mr. Loines led a Matchmaking team into the Gulf States (post Katrina) to provide aid to the small businesses devastated by the hurricanes. These firms have received over \$600 million in contracts as a result of this effort. From 2003 to 2006, Business Matchmaking was responsible for over 100,000 pre-scheduled appointments between small businesses and buyers from the government and private sector.

Mr. Loines was assigned to a detail on Capitol Hill working for Senator Mary Landrieu and the Senate Small Business Committee, he was tasked with reviewing and crafting language for the 2010 Jobs Bill which included the SBA "Parity" Rule, the bill was signed into law by the President on September 2i\ 2010.

Mr. Loines started in the Federal procurement field in 1994 as the Program Manager for the Nonmanufacturer Rule Waiver Program. In 1996, Mr.Loines became the Field Director for the Office of Natural Resources Sales Assistance, directing the day-to-day operations of the SBA National Timber set-aside Program.

Mr. Loines has over 37 years of Federal service starting out as a computer programmer; his entire Federal career has been with the U.S. Small Business Administration.



VICE ADMIRAL THOMAS MOORE, USN

Commander
Naval Sea Systems Command

Vice Adm. Thomas Moore graduated from the US Naval Academy in 1981

with a bachelor of science degree in math/ operations analysis. He also holds a degree in information systems management from George Washington University and a master of science and an engineer's degree in nuclear engineering from MIT.

As a surface nuclear trained officer for 13 years, he served in various operational and engineering billets aboard USS South Carolina (CGN 37) as machinery division officer, reactor training assistant and electrical officer; USS Virginia (CGN 38) as main propulsion assistant; USS Conyngham (DDG 17) as weapons officer; and USS Enterprise (CVN 65) as the top plant station officer responsible for the defueling, refueling and testing of the ship's two lead reactor plants during her 1991-1994 refueling complex overhaul (RCOH). Additionally, ashore he served two years as a company officer at the Academy.

In 1994, he was selected for lateral transfer to the engineering duty officer community where he served in various staff engineering, maintenance, technical and program management positions including, carrier overhaul project officer at the Supervisor of Shipbuilding, Newport News, VA, where he led the overhaul of the USS Enterprise (CVN 65), USS Theodore Roosevelt (CVN 71) and the first year of the USS Nimitz (CVN 68) RCOH; assistant program manager for In-Service Aircraft Carriers (PMS 312) in the office of the Program Executive Officer, Aircraft Carriers, Aircraft Carrier Hull, Mechanical and Electrical (HM&E) requirements officer on the staff of the chief of Naval Operations Air Warfare Division (OPNAV N78); and, five years in command as the major program manager for In-Service Aircraft Carriers (PMS 312) where he was responsible for the new construction of the George H.W. Bush (CVN 77), the RCOH of the USS Dwight D. Eisenhower (CVN 69) and the USS Carl Vinson (CVN 70) and the life cycle management of all In-Service Aircraft Carriers.

In April 2008, he reported to the staff of the chief of Naval Operations as the deputy director, Fleet Readiness, Office of the Chief of Naval Operations (OPNAV) N43B. From May 2010 to July 2011, he served as the director, Fleet Readiness, OPNAV N43.

Moore commanded the Program Executive Office for Aircraft Carriers from August 2011 to June 2016. Over this five-year period, he led the largest ship acquisition program in the U.S. Navy portfolio; was responsible for designing, building, testing and delivering Ford-class carriers; led the Navy's first-ever inactivation of a nuclear-powered aircraft carrier, USS Enterprise (CVN-65); and was the lead in the U.S.-India Joint Working Group Aircraft Carrier Technology Cooperation.

Moore became the 44th commander of Naval Sea Systems Command June 2016. He oversees a global workforce of more than 73,000 military and civilian personnel.





REAR ADMIRAL MICHELLE SKUBIC, USN

Commander
Defense Logistics Agency Land & Maritime

Rear Adm. Michelle C. Skubic is a 1988 graduate of California State University,

Fullerton, earning her Bachelor of Arts in Business Administration-Finance. She earned her Master of Science in Acquisition and Contract Management from Naval Post Graduate School in 2001. She is also a graduate of the Joint Forces Staff College and the University of North Carolina Kenan-Flagler Executive Development Institute.

Skubic's operational assignments include: division officer in readiness and services billets, USS Acadia (AD-42), which included deployment for Operations Desert Shield and Desert Storm; supply officer for Precommissioning Unit McFaul (DDG-74), built in Pascagoula, Mississippi; and supply officer for Precommissioning Unit George

H. W. Bush (CVN-77), built in Newport News, Virginia, which was commissioned to the fleet in January 2009. Additionally, she completed a tour forward-deployed as commander, Defense Logistics Agency (DLA) Support Team in Kuwait, where her team, in concert with other DLA activities, supported United States Central Command, United States Army Central and other Department of Defense (DOD) organizations in sustaining the warfighter's requirements for Operations New Dawn and Enduring Freedom.

Her shore assignments include: services officer and carrier readiness officer at Commander, Naval Air Force, U.S. Pacific Fleet, San Diego; combined bachelor quarters officer and Aviation Support Division officer, Naval Air Station Sigonella, Sicily; deputy department head for program contracts, Naval Air Systems Command

in Patuxent River, Maryland; deputy force supply officer, Commander, Naval Surface Forces, San Diego; director of supplier operations, DLA Aviation, Richmond, Virginia; commanding officer, Naval Supply Systems Command (NAVSUP) Fleet Logistics Center Norfolk, Virginia; chief of staff, NAVSUP, Mechanicsburg, Pennsylvania; and director, Logistics, Fleet Supply and Ordnance, U.S. Pacific Fleet, Joint Base Pearl Harbor-Hickam, Hawaii.

Skubic reported in October 2016 as commander, Defense Logistics Agency Land and Maritime, Columbus, Ohio.

Skubic is designated as a Naval Aviation and Surface Warfare Supply Corps officer and is a member of the Acquisition Professional Corps.



LIEUTENANT GENERAL DARRELL K. WILLIAMS, USA

Director
Defense Logistics Agency

Lieutenant General Darrell K. Williams is the Director of the Defense Logistics

Agency, with headquarters in Fort Belvoir, Virginia. He provides strategic leadership for the Defense Department's combat support agency for worldwide logistics. LTG Williams directs nine supply chains supporting the U.S. military, as well as federal, state, local and international partners. DLA provides food, medical material, uniforms and construction equipment, 98 percent of the Defense Department's fuel, and the majority of spare parts for military weapons systems. He oversees the National Defense Stockpile, an international network of 25 distribution centers, and the Department's process for reverse logistics. He leads a global, expeditionary workforce of over 25,000 military and civilians.

LTG Williams is a native of West Palm Beach, Florida. He is a Distinguished Military Graduate of the Hampton Institute ROTC Program and was commissioned into the Army Quartermaster Corps in 1983. LTG Williams is a graduate of the Army Command and General Staff College (CGSC), the School of Advanced Military Studies (SAMS) and a Distinguished Graduate of the National War (NWC) College. He earned a Bachelor of Arts Degree in Psychology from Hampton Institute, Hampton, Virginia and Master's degrees in Military Arts and Sciences, National Security and Strategic Studies, and Business Management (Logistics).

LTG Williams' prior assignments include: Commanding General, Combined Arms Support Command (CASCOM), Fort Lee, Virginia; Deputy Chief of Staff, U.S. Army Materiel Command (AMC), Redstone Arsenal, Alabama; Commander, Defense Logistics Agency (DLA) Land and Maritime in Columbus, Ohio; Director of Logistics, Engineering and Security Assistance, J-4, Headquarters, United States Pacific Command (USPACOM), Hawaii; Executive

Officer to the Army Deputy Chief of Staff, G-4 (Army G-4); Brigade Commander, 3d Sustainment Brigade, Fort Stewart, Georgia; and Deputy C-4, Coalition Forces Land Component Command (CFLCC), Camp Arifjan, Kuwait during Operations Enduring Freedom (OEF), and Iraqi Freedom (OIF).

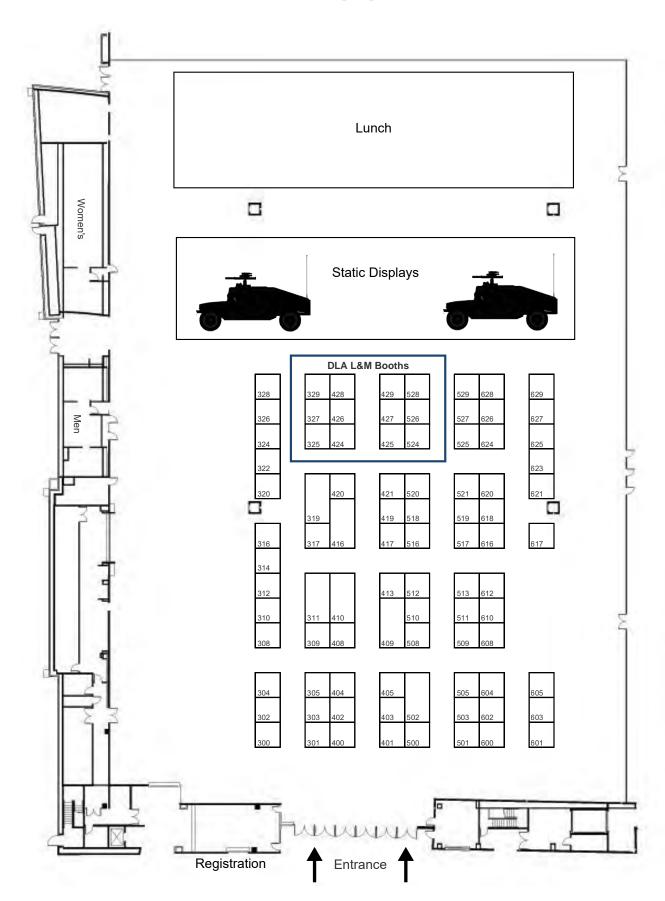
His assignments within the Continental U.S. and overseas duty locations include: Ft. Bragg, North Carolina; Fort Lee, Virginia; Fort Stewart, Georgia; Fort Leavenworth, Kansas; the Pentagon, Washington D.C.; Columbus, Ohio; Korea; Germany and Hawaii. He has deployed to Kosovo, Kuwait, and Iraq. LTG Williams' awards and decorations include the Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit, Bronze Star Medal, Defense Meritorious Service Medal, Meritorious Service Medal, Army Commendation Medal, Army Achievement Medal, Combat Action Badge, Parachutist Badge, Parachute Rigger Badge and Army Staff Identification Badge.

EXHIBITOR LISTING

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ECVC, Inc508	Option 1 Logistics LLC403	Yates Industries, Inc.
EnerSys416	Otis Technology421	(dba Yates Cylinders)



EXHIBIT HALL FLOOR PLAN



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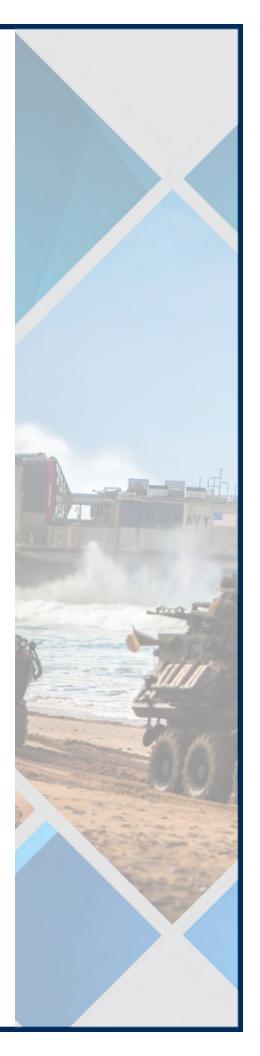






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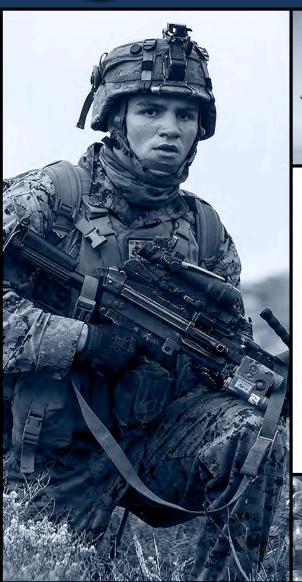




DEFENSE LOGISTICS AGENCY

THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY











Source Approval Request (SAR)

Eric Wilde, Mechanical Engineer June 20-21, 2018





Definition



- A Source Approval Request (SAR) package is an assembly of information required of a prospective new supplier for a specific item (NSN) that is currently procured as other than full-and-open
 - Source Controlled (AMSC B)
 - Source Restricted (AMSC C)
 - Code & Part Number (AMSC D)
- A SAR package contains all technical data needed to demonstrate that the prospective contractor can competently manufacture the NSN to the same level of quality or better than the approved source
- The SAR submitted for evaluation should be in accordance with the SAR guide checklist



Evolution



- Lean 6-Sigma Black Belt Project (SEP2011-JUN2012)
 - Centralized tracking of receipts and notifications
 - Streamlined DLA process
 - Improve DLA acceptance rate
- VE Process Improvements (2013-2015)
 - Centralized process tracking
 - Expanded analysts roles
 - Developed candidate NSN list & sample SAR
 - Improve ESA acceptance
 - Review packages outside of savings
 - DLA/contractor partnership (missing data, status)
 - Procedure change
 - Retention of Newly Approved Sources (DAG 17.7501-6)



Process



- Identify potential items (NSNs) of interest
 - Search...DIBBS, Haystack, SERVA (PTACs can help)
 - FSCs, item description, characteristics, OEM CAGE
 - DLA candidate list's
 - Obsolescence / limited competition
- Assemble SAR package data (follow guide)
 - Company information (manufacturing and quality)
 - Current part data and your data
 - SAR guide categories (OEM Data)
 - Reverse Engineering (OEM Part)
 - Business case
 - Actual data and/or test plan

VE Link (SAR Process, SAR Template, SAR Candidate List)

(http://www.dla.mil/LandandMaritime/Offers/Services/TechnicalSupport/ValueMgtDiv/)



SAR Guide Checklist



DLA LAND AND MARITIME Alternate Offer & Source Approval Request Checklist

Category I SAME PART

Category II SIMILAR PART

Category III NEW

MANUFACTURER

SECTION	REQUIRED ELEMENT		CATEGORYY		
		I	II	III	
*	TABLE OF CONTENTS IS REQUIRED FOR ALL AO & SARs				
A	COVERLETTER	X	X	X	
В	QUALIFICATION PART DRAWINGS	X	X	X	
С	QUALIFICATION PART DETAILED MANFACTURING PLAN	X	X	X	
D	MASTER TOOLING CERTIFICATION	X	X	X	
E	DATA CERTIFICATION (with Company Officer Signature)	X	X	X	
F	QUALIFICATION PART SUBCONTR/VENDOR LIST	X	X	X	
G	QUALIFICATION PART SHIPPING DOCS	X			
Н	SIMILAR (EQUIVALENT) PART DRAWINGS		X		



Process (continued)



- Submit SAR package
 - As Alternate Offer (AO) (open solicitation)
 - To Contracting Officer
 - To Competition Advocate Office (CAO)/AO Monitor
 - As Source Approval Request (no active solicitation)
 - To Competition Advocate Office (CAO)/AO Monitor
- Government reviews
 - -CAO
 - Initial review, log case, notification
 - Value Engineering (VE)
 - Business case, technical review, tracking, contractor awareness/feedback
 - Engineering Support Activity (ESA)
 - Weapon system engineering evaluation



Start to Finish Summarization



- Contactor submits package
- Comp Ad receives package
 - Notification of receipt sent to contractor
 - Log package into SAR tracking system
 - Package forwarded to Value Engineering (VE) within 5 days
- VE receives package from Comp Ad
 - Analyst performs review (7 resources)
 - Review performed within 15 days
 - Package complete
 - Forwards package to ESA
 - Package incomplete but potential for rework
 - Notifies contractor and requests missing data (30 day)
 - If data not received, rejects package to CAO with reasons
 - Package incomplete
 - Notifies CAO with reasons



Start to Finish Summarization



- ESA receives package
 - ESA reviews package (90 day response time)
 - ESA accepts, rejects or requires more data
 - ESA completes review and closes out
- VE receives ESA response
 - Concur or not concur with ESA response (15 days)
 - Notify Comp Ad ESA response received
 - Gather additional contractor data (if applicable)(30 days)
 - Take cataloging action in adding source (if applicable)
- Comp Ad closes out packages (approved/rejected)
 - Sends official notification letter to contractor (5 days)



Government Responses



- Technical data is available for viewing (competitive)
- SAR package data missing
 - Will be contacted for missing data
- Need to complete qualification testing
 - Good on paper, but need to prove will work in application
- Rejected
- Business case/not in the best interest of the government
 - SAR package is incomplete (contractor failed to supply)
 - Weapons criticality
 - Application upgrade and/or discontinued
 - Can't validate part (no government data to compare)
- Accepted
 - Company cage/part number added as approved source

Final official notification sent via CAO letter



Procedure Change



- Retention of Newly Approved Sources DAG 17.7501-6
 - Implemented on 17 June 2014
 - Sole Source Breakout
 - Utilization of multi-source award clause for a minimum of one (1) year from approval date and/or 1st award
 - If not low, but fair and reasonable based on previous contract price, 40% of the award may be given to the newly approved source
 - NSNs will be removed from Long Term Contracts (LTC) auto-solicitation and unless circumstances dictate otherwise



FY17 Metrics



- 282 packages received
- 111 packages approved
 - -\$35.5M potential annual savings
- 114 packages rejected
- 144 packages pending
 - -\$30.9M potential annual savings
- 7 cases item changed to fully competitive government drawings
 - \$2.1M expanded competition savings



Resources



- AO/SAR submission (email 8MB) <u>dscc_ao-sar@dla.mil</u>
 - Mail (printed and/or CD copies)

U.S. Postal Service Address	UPS or FEDEX Address
DLA L&M Alternate Offer Monitor – BPP	DLA L&M Alternate Offer Monitor – BPP
Directorate of Business Process	Directorate of Business Process
P.O. Box 3990	3990 East Broad Street
Columbus, OH 43218-3990	Columbus, OH 43213

- AO/SAR process questions <u>dscc.altoffer.PM@dla.mil</u>
- Technical Issues (Engineering/Analysts) <u>ve.sar@dla.mil</u>
- Checking if drawings available <u>dscc.cddwgs@dla.mil</u>
- RPPOB DSCC.PartRequest@dla.mil
- DLA Small Business support <u>dscc.bcc@dla.mil</u> phone 1-800-262-3272







THE RIGHT SOLUTION - ON TIME, EVERY TIME Q Search Defense Logistics Agency HOME WHAT DLA OFFERS DOING BUSINESS WITH DLA ABOUT DLA CAREERS **DLA Land and Maritime** Land and Maritime Home Value Management Unit What Land and Maritime Offers "Saving money, keeping product performance and quality at their highest, and meeting the customers' expectations Doing Business With Land and Maritime are just a few of the things that drive the men and women of DLA Land and Maritime, Value Management Unit (DLA Land and Maritime-VE)" About Land and Maritime DLA Land and Maritime-VE Locations The Value Management Unit provides a wide range of engineering and technical support functions. Our diverse and Contact Land and Maritime innovative work force is dedicated to technical specialties. The Value Management Unit seeks out sole source, limited competition, over priced, low reliability and hard to buy items to improve their value and support posture. We essentially seek out poor value and employ source development or competition enhancement techniques. In most cases we are developing alternate sources and work closely with the Engineering Support Activity (ESAs) and the weapon system program management offices to coordinate the development and the technical requirements of the items in question. In addition, we use reverse engineering and should cost to develop technical data packages or provide a detailed estimates of the price of parts. which is used during the contract negotiation process.

- · Source Approval Information (SAR)
 - · View SAR Charts
 - View SAR Basic Flowcharts
 - View Source Approval Request (SAR) Guide
 - · View Source Approval Request (SAR) Template
 - · Contractor Awareness
- · Increase Competition The Limited Source NSN Listing for (Aug 2016) was created to identify items where the government would like to develop competition. The list excludes AMSC T (mil-spec) or AMSC G (complete data package). The list contains NSNs with only 1-2 Listed Manufacturers with FSC and NIIN, Item Name, Stock Availability and Open Purchase Requests with Corresponding Quantities. Note: All NSNs have an Annual Demand Value (ADV) >\$10K, and do not currently have an Open Value Engineering Project.
- Limited Source NSN Listing (FSC Specific)
 - 4820 Nonpowered Valves
 - 5930 Switches
 - 4730 Hose Pipe and Tube Fittings
 - 4320 Power and Hand Pumps
 - 4810 Powered Valves
 - 5985 Antennas and Waveguides
 - 1005 Guns thru 30mm
 - Complete Limited Source Listing



Questions













DEFENSE LOGISTICS AGENCY













Aircraft Launch and Recovery Equipment (ALRE)

LCDR Anas Maazouzi
Maritime Operations Officer
June 20, 2018







Agenda



- ALRE Overview
- ALRE Key Aspects
 - -Critical Safety Items and Critical Application Items
 - -Common Contract Data Requirements Lists (CDRLs)
 - -Common Manufacturing And Inspection Processes
- Source Approval Request (SAR) Process
- Q/A



ALRE Overview



Purpose & Goal

This briefing is to equip vendors with information peculiar to ALRE items and the contractual obligations required by the government to substantiate the quality of the items.

The end goal is increase the supplier base for ALRE items by providing potential vendors with enough insight into the process to confidently quote, manufacture and deliver.

Aircraft Launch and Recovery Equipment

The highly critical ALRE program includes catapult launch and arrested landing system equipment that launches aircraft from an aircraft carrier or air capable ship, guides the aircraft back to the ship or expeditionary airfields and recovers them safely. The DLA ALRE population of stock numbers includes several hundred Critical Safety (CSI) and Critical Application Items (CAI) essential to system performance and operation, the preservation of life and the safety of operational personnel.



ALRE Overview







Unique ALRE Requirements



- CSI & CAI Requirements can include but are not limited to the following:

- First Article Testing/Production Lot Testing.
- Extensive Quality & Inspection Requirements/ Source Inspection.
- Higher Level Requirements with NAVY Oversight/NAVAIR/DCMA Joint Inspections.
- Platings and finishes such as cadmium and anodizing.
- Metal pre-treatments and coatings such as alodine and epoxies.
- Hydrostatic testing, Heat-treatment and hardness testing.

- Diminishing and Overburden Sources of Manufacturing

- A significant impediment to the ALRE mission is the limited and overburdened manufacturing base, leading to critical backorder situations and increased potential of disruption to mission.
- Raw material shortages and fewer qualified suppliers with adequate capacity has significantly affected ALRE.
- Almost half of the ALRE CSI/CAI population managed by the ALRE Maritime team is limited to only one approved source of supply.



Source Approval Request (SAR)



- Source Approval Request (SAR)

- The U.S. Navy uses the SAR process to evaluate a manufacturer's capabilities to approve the supplier for CSI and CAI Items.
- The SAR Package would contain all relevant technical data and would demonstrate evidence of the manufacturer's ability to produce a particular item with acceptable quality, traceability and sub-vendor control.

- Elements of "Good" SAR packages

- Must include all the required information per the NAVSUP SAR Brochure for Spares.

- Lessons Learned from bad SAR Packages

- SAR packages will be rejected/disapproved if required information and requirements are not met per the NAVSUP SAR Brochure.
- Seek help throughout the process and remain engaged.



Contract Data Requirements Lists



- Contract Data Requirements Lists

- CDRLs are required for most ALRE CSI/CAI parts.
- Found in the Technical Data Bid Set posted to DIBBs.
- Inspection /certification data is required to substantiate specific requirements for each ALRE part procured.

Common CDRLs

- First Article Testing Report.
- Production Test and Inspection Report.
- Certificate of Quality Compliance.
- Production Lot Test Report.
- Welding Procedures.

- Effective Communication and Pre & Post Award Conferences

- Effective communication is essential to ensure understanding of the requirements in order to eliminate errors and time delays.



The Ask!!!



- We Need Sources!

- Assess your resources and capabilities and see if supplying ALRE items fits your business model.
- Talk with our team members about your current product lines and machining capabilities.

- How Can You Help?

- By taking the time to evaluate the quality provisions, contract deliverables and navigate the source approval process to become an approved ALRE source.

- How Can We Help!

 DLA stands ready to provide the necessary information on items needed and to assist navigating the source approval process.





Q/A











DEFENSE LOGISTICS AGENCY

THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY











Cost and Pricing
Overview







Topics of Discussion



- Warfighter Support
- Changes (Thresholds)
- Fair and Reasonableness; the Pricing Concept
 - Price Analysis
 - Cost Analysis
- Certified Cost or Pricing Data
- Commercial Items



Warfighter Support



- Warfighter Support is a Team Sport
 - It takes effort and support from all parties.
 - The Government and Industry are on the same team.
 - Granted, we each have different responsibility chains!
- Improving Warfighter Readiness by Improving Industry Alliances and Reforming Business Process
 - The procurement world is constantly faced with new challenges, needs, and changes.
 - Working together to get the mission done of Warfighter Support.



Warfighter Support



- We need to work together as partners to:
 - Lower costs and deliver value to the Warfighter.
 - Ensure that with every dollar we spend, that dollar is increasing the capability of the Warfighter.
 - Ensure that a Fair and Reasonable price is made on procurements on behalf of the taxpayer and Warfighter!



Changes



- Threshold Changes
 - Micro-Purchase Threshold (MPT) increased to \$5,000.00
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- The threshold changes are done by a Department of Defense (DoD) class deviation and remains in effect until it is incorporated in the FAR (Federal Acquisition Regulations) or is rescinded.





- Contracting Officers have the following responsibility to the Taxpayer and Warfighter:
 - To conduct procurements in accordance to the applicable polices and procedures.
 - Obligate the Taxpayer's money in an efficient manner to meet the needs of the Warfighter.
 - Ensure that the price they are obligating is Fair and Reasonable.





FAR 15.402

Contracting Officers shall –

- (a) Purchase supplies and services from responsible sources at Fair and Reasonable prices.
 - (1) Shall obtain certified cost or pricing data when required...
 - (2) When certified cost or pricing data are not required, shall obtain data other than certified cost or pricing data as necessary...
 - (3) Obtain the type and quantity of data necessary to establish a fair and reasonable price... Use techniques such as, but not limited to, price analysis, cost analysis, and/or cost realism analysis to establish a fair and reasonable price...





- There is not a specific definition for "Fair and Reasonable Price" in the FAR, but it is mentioned a lot!
 - Generally we view it as:
 - Reasonable: A price that a prudent and competent buyer would be willing to pay, given knowledge of
 - Market Conditions
 - Supply and Demand
 - General Economic Conditions
 - Competition
 - Market Definition
 - Relative Pricing
 - Fair: Fair to both the seller and buyer





- As mentioned, a Fair and Reasonable price is a price that is acceptable to both the Buyer and Seller (i.e., win-win outcome).
 - -DLA Land and Maritime is always interested in getting the best deal for the Warfighter and Taxpayer!
 - -However, "Profit" is not a dirty word and is necessary for companies to operate. We understand... But it should be reasonable.





- The determination of a Fair and Reasonable price is probably one of the most important determinations a Contracting Officer makes.
- The Contracting Officer's primary objective in pricing a contract is to balance the contract type, cost and profit/fee negotiated to achieve a total result a price that is fair and reasonable to both the Government and contractor.





- The roles we play:
 - The Contracting Officer/Buyer is responsible on ALL procurements to determine whether the price is fair and reasonable.
 - The contractor is responsible for justifying their price as being fair and reasonable by providing adequate support or the basis for their cost/price position.



Methods to Determine a Price Fair and Reasonable



- For DLA Land and Maritime, the most common analysis techniques used are:
 - -Price Analysis (FAR 15.404-1 (a)(2))
 - -Cost Analysis (FAR 15.404-1 (a) (3) and (4))
- We will go over this...





- Price Analysis is the process of examining and evaluating a proposed price to determine if it is fair and reasonable, without evaluating its separate cost elements and proposed profit.
 - It may, when necessary, be supplemented by evaluation of cost elements.
- Price analysis is always performed on every procurement.
- Price analysis is a subjective evaluation. However, it is the Contracting Officer who must be satisfied that the price of an item/service is fair and reasonable.





- It's a comparison!
- A comparison of the proposed price to any of the following:
 - Other offered prices for the procurement
 - Previous/historic contract prices
 - Similar items
 - Independent Government Estimate
 - Market Research
 - Catalog or Price Lists that have been in themselves determined fair and reasonable





- Two most common types of price analysis used at DLA Land and Maritime:
 - -Comparison with other quotes/bids received
 - Comparison with past procurement(s) that were determined fair and reasonable
 - We will take into account quantity, inflationary factors, solicitation changes, economic conditions, and any other factors that can affect the price.





- Contracting Officers are to use bases and information in price analysis that are recent, reliable, and valid.
- They must gather the necessary information to make an informed decision in regards to make a fair and reasonable price determination.



Cost Analysis



- Cost Analysis is the review and evaluation of the separate cost elements and proposed profit/fee of:
 - An offeror's or contractor's cost or pricing data information
 - The judgmental factors applied in projecting from the data to the estimated costs
- This can be in the form of:
 - Certified Cost or Pricing data
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 - Generally for values over \$750,000 (\$2,000,000 after July 1, 2018)
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Cost Analysis



- Cost Analysis refers to review of the individual cost elements. Such as:
 - -Direct costs
 - Materials
 - Labor
 - -Indirect costs
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- We will review these cost elements to see if it will support a fair and reasonable price determination.



Cost Analysis



- Cost Analysis supplements Price Analysis
- It should provide insight into what it will cost a company to complete the contract using the methods proposed.
- Contracting Officers will use Cost Analysis in their fair and reasonable price determinations, where necessary.



Certified Cost or Pricing Data Threshold



- Certified Cost or Pricing data /Truth in Negotiations Act Threshold is increasing from \$750,000.00 to \$2,000,000.00 effective July 1, 2018
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 - Prices set by law or regulation
 - Commercial Item



Certified Cost or Pricing Data



- As noted, Certified Cost or Pricing data is a more indepth proposal where it would be required to provide:
 - A detailed basis of estimates concerning:
 - Labor
 - Materials
 - Overhead rates
 - Profit
- A certification is required at the conclusion of negotiations.
- However, a lot of delays are due to inadequate Certified Cost or Pricing data packages.



Certified Cost or Pricing Data



- When submitting Certified Cost or Pricing data. Be sure to:
 - Sign and date the cover sheet
 - Have the correct total amount on the cover sheet (to include all option years)
 - Include a summary sheet with all applicable cost elements for all NSN(s)
 - The summary sheets (and sub-summary sheets, if required) do not reference all applicable schedules (e.g., G&A, overheads, etc.). The details concerning the rate calculation should be provided.



Certified Cost or Pricing Data



• Continued:

- Budgetary forecasts for the all years of contract performance will need to be provided.
- There are insufficient explanatory notes where needed.
- The proposal figures do not track through the provided data.
- The most current rates are not being provided.
- The cost data does not include a Bill of Materials (BOM) or labor breakout by labor category, rate and hours.



Commerciality



- New DoD guidelines concerning commerciality
- If the item/product being offered is Commercial:
 - -Submit adequate supporting data for the commerciality
 - Demonstrate that the item/product being offered is sold in the commercial market place
 - Provide non-redacted invoices of sales to non-Government customers for commercial purposes
 - Similar item(s) that are sold commercially
 - Catalog or published prices Commercial offerings with actual sales history



Opportunities for Improvement



- Preproposal Conferences
 - Contractor, DLA L&M, DCMA and/or DCAA
- Respond timely to requests for information
- Submit complete cost data package
 - Proposal Adequacy Checklist
 - Make contact as needed
- Submit adequate supporting data for commerciality (i.e. Invoices)



Recommendations



- Review the solicitation and the requirements
- Review the history listed on the solicitation
 - Has anything changed in the market place for the item?
 - Are there any extenuating economic factors?
 - Time or Quantity variances
- Provide your best offer, since you never know what your competition is doing. Providing the best offer upfront, can help reduce lead times



Recommendations



- Be advised that Buyers and Contracting Officers may contact you to obtain additional information concerning your offer or negotiate.
- When requested for an informal cost breakdown, we are looking for the key drivers to the cost of the item such as material, labor, overheads, profit, etc.
- The quicker you can get the information to the Buyers and Contracting Officers, the quicker they can make their decision concerning the procurement.



Recommendations



- DLA Land and Maritime takes contract pricing very seriously.
- When our Contracting Officers don't have sufficient information needed to make a fair and reasonable price determination, it can delay or stop an award from being made.
- DLA Land and Maritime relies on its vendors in our efforts to be good stewards of the Taxpayers' dollars and in support of the Warfighter.















DEFENSE LOGISTICS AGENCY

THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY











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 - Have the correct total amount on the cover sheet (to include all option years)
 - Include a summary sheet with all applicable cost elements for all NSN(s)
 - The summary sheets (and sub-summary sheets, if required) do not reference all applicable schedules (e.g., G&A, overheads, etc.). The details concerning the rate calculation should be provided.



Certified Cost or Pricing Data



• Continued:

- Budgetary forecasts for the all years of contract performance will need to be provided.
- There are insufficient explanatory notes where needed.
- The proposal figures do not track through the provided data.
- The most current rates are not being provided.
- The cost data does not include a Bill of Materials (BOM) or labor breakout by labor category, rate and hours.



Commerciality



- New DoD guidelines concerning commerciality
- If the item/product being offered is Commercial:
 - -Submit adequate supporting data for the commerciality
 - Demonstrate that the item/product being offered is sold in the commercial market place
 - Provide non-redacted invoices of sales to non-Government customers for commercial purposes
 - Similar item(s) that are sold commercially
 - Catalog or published prices Commercial offerings with actual sales history



Opportunities for Improvement



- Preproposal Conferences
 - Contractor, DLA L&M, DCMA and/or DCAA
- Respond timely to requests for information
- Submit complete cost data package
 - Proposal Adequacy Checklist
 - Make contact as needed
- Submit adequate supporting data for commerciality (i.e. Invoices)



Recommendations



- Review the solicitation and the requirements
- Review the history listed on the solicitation
 - Has anything changed in the market place for the item?
 - Are there any extenuating economic factors?
 - Time or Quantity variances
- Provide your best offer, since you never know what your competition is doing. Providing the best offer upfront, can help reduce lead times



Recommendations



- Be advised that Buyers and Contracting Officers may contact you to obtain additional information concerning your offer or negotiate.
- When requested for an informal cost breakdown, we are looking for the key drivers to the cost of the item such as material, labor, overheads, profit, etc.
- The quicker you can get the information to the Buyers and Contracting Officers, the quicker they can make their decision concerning the procurement.



Recommendations



- DLA Land and Maritime takes contract pricing very seriously.
- When our Contracting Officers don't have sufficient information needed to make a fair and reasonable price determination, it can delay or stop an award from being made.
- DLA Land and Maritime relies on its vendors in our efforts to be good stewards of the Taxpayers' dollars and in support of the Warfighter.















DEFENSE LOGISTICS AGENCY



THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY









Doing Business with DLA



DLA's Mission: Supporting the Warfighter



DLA is DoD's largest logistics combat support agency. Our mission is to provide best value integrated logistics solutions to America's Armed forces and other designated customers in peace and in war, around the clock, around the world.











Scope of DLA Customer Support



- Worldwide presence:
 - 28 countries and 48 states
- DLA provides over \$38 Billion in sales and revenue.
- Ranks DLA in top 15th percentile of the Fortune 500
- Supports nearly 2,430 weapon systems
- Managing 5.3 Million separate line items via nine supply chains
- Processes on average 100,000 requisitions & 10,000 contract actions per day
- Foreign Military Sales
 - Supporting 110 Allied Nations









DLA Overview... Global Supply Chains



Aviation	Land	Maritime	С&Т	Medical	Subsistence	C&E	Energy
Richmond	Columbus		Philadelphia			Ft. Belvoir	
 Aviation Original Equipment Manufacturer (OEM) Items Engines & Airframes Aviation Supply Chain Commodities 	 Wheeled Vehicles Tracked Vehicles Batteries Nuts & Washers Converters 	 Valves/Hardware Fluid Handling Electronics Motors Packing/Gaskets 	Organizational Clothing Equipment	Medical/Surgical Equipment	Institutional Feeding Operations Rations Produce	Construction Equipment	
EBS							FAS



Major Subordinate Commands (Major Buying Activities)



DLA LAND & MARITIME Columbus, OH

DLA AVIATION Richmond, VA

DLA TROOP SUPPORT Philadelphia, PA







DLA ENERGY Fort Belvoir, VA

Defense Supply Centers





Major Subordinate Commands (DLA Supply Centers)



DLA Land and Maritime

401 N YEARLING ROAD COLUMBUS, OH 43213-1152

TEL: (614) 692-3541 or

1-800-262-3272

Web Site:

www.landandmaritime.dla.mil

DLA Aviation

8000 JEFFERSON DAVIS HWY RICHMOND, VA 23297-5124

TEL: (804) 279-3287 or

1-800-227-3603

Web Site:

www.aviation.dla.mil

DLA Troop Support

700 ROBBINS AVENUE

PHILADELPHIA, PA 19111-5092

TEL: (215) 737-2321 or

1-800-831-1110

Web Site:

www.troopsupport.dla.mil

DLA Energy

8725 JOHN KINGMAN DRIVE

FT. BELVOIR, VA 22060-6221

TEL: (703) 767-9400 or

1-800-523-2601

Web Site:

www.energy.dla.mil



Additional DLA Buying Activities



DLA Contracting Services Office (DLA CSO)

- To provide DLA enterprise IT products, services and infrastructure support
- DLA CSO solicitations can be found on either Federal Business Opportunities (www.fbo.gov) or on GSA eBuy (opened to GSA Federal Supply Schedule contractors only) via the following prefixes:

SP4701 DLA CSO Philadelphia, PA	SP4705 DLA CSO DLA HQ Ft. Belvoir, VA
SP4702 DLA CSO Columbus, OH	SP4706 DLA CSO Energy Ft. Belvoir, VA
SP4703 DLA CSO Richmond, VA	SP4707 DLA CSO Battle Creek, MI

• For more information: <u>DCSO.smallbusiness@dla.mil</u>



Additional DLA Buying Activities



DLA Distribution, New Cumberland, PA

- Worldwide network of 25 distribution depots
 - https://www.ddc.dla.mil/businessopportunities/default.aspx

DLA Disposition Services, Battle Creek, MI:

- DODs provider of choice for worldwide reuse, recycling and disposal solutions
 - http://www.dispositionservices.dla.mil/newproc/smallbusiness.shtml
 - http://www.dispositionservices.dla.mil/newproc/index.shtml



Additional DLA Buying Activities



DLA Strategic Materials, Ft. Belvoir, VA

• Manages the strategic and critical raw material stockpile that supports national defense needs

http://www.strategicmaterials.dla.mil/Pages/default.aspx

DLA Document Services, Mechanicsburg, PA

- Provides professional printing, copying, duplicating, scanning, imaging, document conversion, CD-ROM, and web services to the Defense Department and the Federal Executive Branch.
- Business opportunities are posted on either GSA eBuy or FedBizOps.

http://www.documentservices.dla.mil/index.html#2



Before You Can Sell To DLA



- Get a D-U-N-S (Dun & Bradstreet) Number: 1-888-347-0475
 - Register for your free DUNS number: http://www.dnb.com/
- Register in SAM to get a Commercial and Government Entity (CAGE) Code: www.sam.gov
- Register in DLA Internet Bid Board System (DIBBS): https://www.dibbs.bsm.dla.mil
- **List your small business in the Dynamic Small Business Database**. Like SAM, this is a search engine for buyers, a marketing tool, and a link to procurement opportunities: http://dsbs.sba.gov/dsbs/dsp_dsbs.cfm



DLA Acquisition Regulations



- Federal Acquisition Regulation (FAR)
 - Governs the "acquisition process"
 - Regulates government personnel activities
 - Codified at Title 48, Chapter 1 of the United States Code of Federal Regulations
- Defense Federal Acquisition Regulation Supplement (DFARS) DoD FAR supplement
- Defense Logistics Agency Directive (DLAD)



How DLA Supply Centers Buys



85% of our solicitations are AUTOMATED via DLA Internet Bid Board System

- https://www.dibbs.bsm.dla.mil
- These procurements are system generated, web based, evaluated and awarded by the computer.
- <u>Automated</u> procurements have a <u>T or U in the 9th position</u> of the solicitation number.(Ex.SPE7M114<u>T</u>0123)
- 15% of NSNs actively purchased are 1G items.



Common Solicitation Types at DLA Supply Centers



- Request for Quotations (RFQs) *Under \$250,000*
 - Most common type Average award is <\$4,000
 - Generally quoted directly on our DIBBS web site
 - 30 35% are awarded without human intervention
- Request For Proposals (RFPs) Over \$250,000
 - Located on fedbizopps: https://www.fbo.gov
 - Solicitation must be filled in by hand and returned to
 - DSCC by a specific time and date
 - Proposals may be negotiated





National Stock Numbers

NSNs are the Government's part numbers

http://www.landandmaritime.dla.mil/offices/smbusiness

Halfway down, click on the Manufacturing Capability Survey hyperlink.



Capability Survey



Co	CAPABILITY STATEMENT FOR DEFENSE SUPPLY CENTER COLUMBUS Company Name: CAGE Code:													
-	POC's Name:							DUNS #: Position:						
	Address:								Office Phone:					_
City, St., Zip:									ax:					
Er	nail :											Date:		
	SMALL BUSINESS SOCIO-ECONOMIC F Small Business HUBZone Certified							ROGRAM C	CL.					_
_									NIB / Source America Economically Disadvantaged Woman				_	
_	Small Disadvanta			ш	Service Disa		Veterar	n Owned		Owned S	В			
_	Woman Owned Sr				8(a) Program ry is the main fe		of vour	manufactu	rine	g capabiliti	es?	(mark any th	at apply)	_
	Maritime	Ť			ve / Land Vel					onics			ospace	
0	OMMODITY FOCU	IS:	(Mark type of		commodities manufactured)						er C	ommoditie	es:	_
	Structural Compo				umps / Valve									
	Power train Comp				neumatics / H		ulics							
	Suspension Com Fuel System Com				lumbing / Fixt Sun / Weapon									_
	Steering / Axle Co				ubes / Hoses									
	Arresting / Brakin				lectrical / Ele		ic					_		
	PROCESS C Casting	AF	Extrusions	(M	ark all that app	ly)				List Ot	her	Processes	3:	
	Forging	H	Packaging											_
	Stamping		Plating											Ξ
	Grinding				ectrical Assen	nbly								
	Screw Threads Machining	┢	Tooling / Pa											_
	Welding		Painting											_
	Assembly		CARC Pain											
	Kitting Sewing		Coatings & Sheet Meta		rrosion Treati	ment								_
		CA		(Mark all that apply)					Anv Addit	tiona	al Capabili	ties:		
	Steel (Carbon)				Precious Metals									
	Stainless Steel Tool Steel				Hastelloy									
	Armor Plate				Inconel									_
	Cast Iron				Monel Powdered Metals									_
	Aluminum				Fabric									
	Copper				Rubber									
	Bronze Brass				Plastic Ceramic									_
	Titanium				Composite									_
	Nickel			Glass										
1	MANUE	FA	CTURING CA	PA	BILITIES OR I	LIMIT 4	ATION	S (i.e. Dim	en	isions, To	lera	nces, etc	.)	
2						5								_
3						6								_
	EQUIPMENT LIST	· [(#	# of), #-axis,	Mak	ce/Model, Type		C/Man	ual, Press	&	Crane To	nnag	ge), (xyz),	dia x length]	
2						11								_
							Ex: (1	1) 5-axis D	M	G DMU60	linea	ar Mill – 25	5" x 31.5' x 33.5	5"
3					13			(xyz) w/ 1	9.5	5"x19.5" pa	allet	changer @	1323 lbs	
5						15								_
6						16								_
7						17								
8						18 19								_
10	,					20								_
	•		Military o	or lı	ndustry Certif	icatio	ns / Q	uality Syst	ten	ns in Plac	e:			
1						4								_
3	+					5 6								_
	OTHER INFOR	M	ATION (eg: F	SC	S - NAICS - W		te – Ov	erflow of	otl	her sectio	ns):	AREA E	XPANDS	_
	<u> </u>													
н	ow many Axes' is y	ou/	r machinery	cap	papie of maxin	nızın	g?							
W	eb:													
FS	SCs -													



How DLA Supply Centers Buy



- Approved CAGE Code & Part Number
 - Manufacturer(s) already approved
 - Approved source(s) for dealers and distributors
- Fully Competitive
 - Bidsets and Drawings Available
- Source controlled via approved sources
- Qualified Products/Manufacturers Lists (QPLs/QMLs)



What is on DIBBS?



https://www.dibbs.bsm.dla.mil/

DLA Internet Bid Board System (DIBBS):

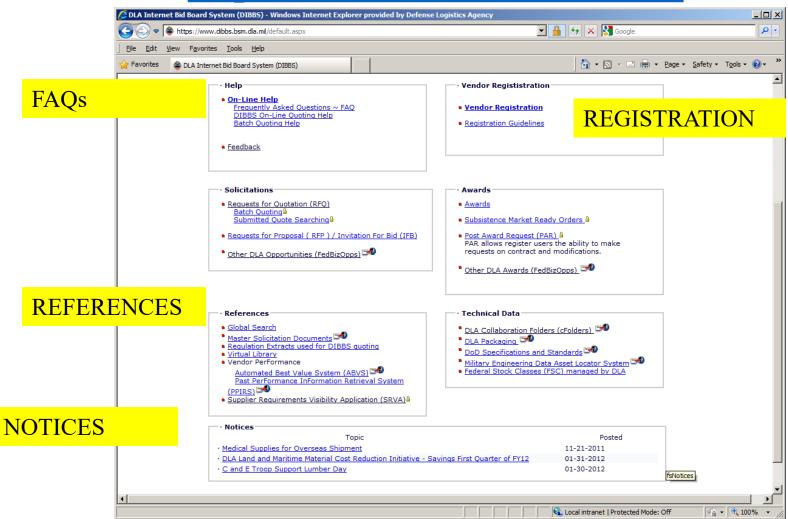
- View solicitations and submit quotes
- View RFPs
- View Long Term Contracts Opportunities
- View provisions, clauses and packaging specs
- View award history
- Access drawings and technical data (cFolders)
- Access Forecast (estimate) Information (Supplier Requirements Visibility Application or SRVA)
- Access the Past Performance Information Retrieval System (PPIRS)
- Your performance score used in award decisions Know it!



DIBBS Home Page



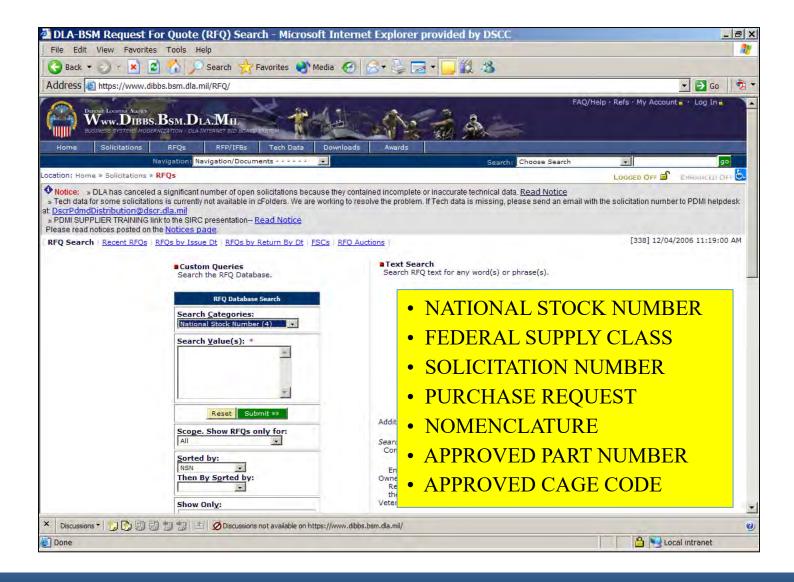
https://www.dibbs.bsm.dla.mil/





RFQ Database Search

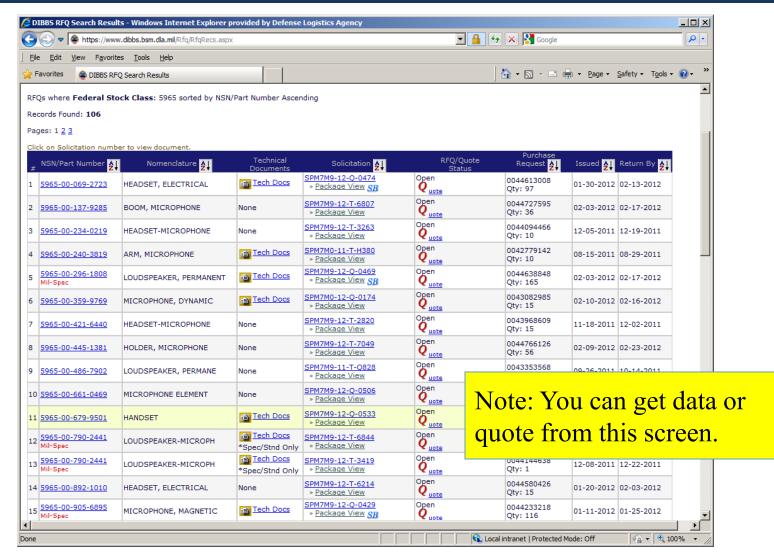






DIBBS Search







DIBBS Solicitation



Solicitation

Buyer

REQUEST FOR	QUOTATIONS	THIS RFQ IS X IS NOT A SMALL BUSINESS SET-ASIDE			PAGE OF	PAGES 6	
1. REQUEST NO. SPE7MC-16-T-9705	2. DATE ISSUED 2016 MAR 22	3. REQUISITION/PURCHASE REQUEST NO. UNDER BDSA REG. 2 AND/OR DMS REG. 1			RATING DO-C9		
5. ISSUED BY DLA LAND AND MARITIME		Delivery Date	Date 6. DELIVER BY (Date) 20 DA				
MARITIME HARDWARE/ELI P O BOX 3990 COLUMBUS OH 43218-399			7. DELIVERY	DESTINATION	X OTHER (See Sch	edule)	
USA Name: Dale Loney Buyer Co Email: Dale.Loney@dla.mil	de:PLCLXXC Tel: 614-692-	059 Fax: 614-692-2474 9. DESTINATION a. NAME OF CONSIGNEE See Schedule		CONSIGNEE			
3. TO:			b. STREET A	1 1			
			c, CITY				
			d. STATE	e, ZIP CODE			
10. PLEASE FURNISH QUOTATI ISSUING OFFICE IN BLOCK S BEFORE CLOSE OF BUSINE	SON OR indicate on incurred in	IT: This is a request for information, and quotations this form and return it to the address in Blook 5. To the preparation of the submission of this quotation is otherwise indicated by quoter. Any representations of the property of the p	his request doe or to contract for	s not commit the G supplies or service	overnment to pay es. Supplies are o	any costs domestic	
2016 APR 01	be complete	ed by the quoter.					

Help

Master Solicitation

POC INFORMATION:

WHEN TECHNICAL DATA IS PROVIDED IT MUST BE OBTAINED AThttps://pcf1.bsm.dla.mil/cfolders. DISCREPANCIES FOUND IN TECHNICAL DATAPROVIDED, SUBMIT REQUEST TO THE DLA CUSTOMER SERVICE WEBSITE:https://www.pdmd.dla.mil/cs/

ALL OTHER QUESTIONS (SOLICITATION REQUIREMENTS, ITEM DESCRIPTION, AWARD CHOICE, ETC.), PLEASE CONTACT THE BUYER SHOWN ABOVE.

QUESTIONS REGARDING OPERATION OF THE DLA-BSM INTERNET BID BOARD SYSTEM SHOULD BE E-MAILED to DibbsBSM@dla.mil

FOR IMMEDIATE ASSISTANCE, PLEASE REFER TO THE FREQUENTLY ASKED QUESTIONS (FAQS) ON BSM DIBBS AT: https://www.dibbs.bsm.dla.mil/Refs/help/DIBBSHelp.htm OR PHONE 1-855-DLA-0001 (1-855-352-0001).

MASTER SOLICITATION

THIS SOLICITATION INCORPORATES THE TERMS AND CONDITIONS SET FORTH IN THE DLA MASTER SOLICITATION FOR EPROCUREMENT AUTOMATED SIMPLIFIED ACQUISITIONS (PART 13) REVISION 32 (MARCH 9, 2016) WHICH CAN BE FOUND ON THE WEB AT: http://www.dla.mil/Portals/104/Documents/J7Acquisition/Master_Solicitation_REV_32_MAR_16.pdf



DIBBS Solicitation



	REQUEST FOR	QUOTATIONS	THIS RFQ IS X IS NOT A SMALL	BUSINESS SET-ASIDE		PAGE OF	PAGES 6		
	1. REQUEST NO. SPE7MC-16-T-9705	2. DATE ISSUED 2016 MAR 22	REQUISITION/PURCHASE REQUEST NO. 0062888954	CERT.FOR NAT. D UNDER BDSA REG AND/OR DMS REG	. 2	RATING DO-	-C9		
	5. ISSUED BY DLA LAND AND MARITIME			6. DELIVER BY (Da	te) 20 DAYS	SADO			
	MARITIME HARDWARE/ELE P O BOX 3990 COLUMBUS OH 43218-399			7. DELIVERY FOB DESTI	7. DELIVERY OTHER OTHER (See Schedule)				
	USA Name: Dale Loney Buyer Co Email: Dale.Loney@dla.mil	de:PLCLXXC Tel: 614-692	-3059 Fax: 614-692-2474		a. NAME OF CONSIGNEE				
FOB P	oint will be "De	estination'	or "Origin"	b. STREET ADDRES	SS				
				c. CITY					
					d STATE e. ZIP CODE				
				d. STATE e. ZIP (CODE				
	ISSUING OFFICE IN BLOCK S BEFORE CLOSE OF BUSINES 2016 APR 01	SS (Date) incurred in origin unles	the preparation of the submission of this quotation so otherwise indicated by quoter. Any representations ed by the quoter. 11. SCHEDULE (See Continuation Sheets)	DO: (DO: Critical to National				
				Defense					
				DX: I	High	iest Na	tional		
	POC INFORMATION:				Def	ense U	rgency		
			ST BE OBTAINED AThttps://pcf1.bsm.dla.mil/cfolde ERVICE WEBSITE:https://www.pdmd.dla.mil/cs/	Helps to ensure that					
	ALL OTHER QUESTIO	NS (SOLICITATION REQU	JIREMENTS, ITEM DESCRIPTION, AWARD CHO	nrodu	products, materials				
			E DLA-BSM INTERNET BID BOARD SYSTEM SHO	JOLI I	u 1 ,				
			R TO THE FREQUENTLY ASKED QUESTIONS (F elp.htm OR PHONE 1-855-DLA-0001 (1-855-352-0						
	MASTER SOLICITATION	ON		defens	defense are expeditiously				
	SIMPLIFIED ACQUISIT	TIONS (PART 13) REVISIO	RMS AND CONDITIONS SET FORTH IN THE DLA DN 32 (MARCH 9, 2016) WHICH CAN BE FOUND isition/Master_Solicitation_REV_32_MAR_16.pdf		ble				



DIBBS Solicitation



Continuation Sheet	Reference No. of Document Being Continued:	Page 2 of 8
	SPE7M5-16-T-4293	

SECTION A

THIS BUY MAY BE A CANDIDATE FOR AUTOMATED AWARD. HOWEVER, AUTOMATED SOLICITATIONS CONTAINING FIRST ARTICLE TEST REQUIREMENTS ARE NOT CANDIDATES FOR AN AUTOMATED AWARD. ALL QUOTES MUST BE SUBMITTED VIA THE DLA INTERNET BID BOARD SYSTEM (DIBBS) AT https://www.dibbs.bsm.dla.mil. MICRO-PURCHASE OUOTES MAY BE AWARDED PRIOR TO RETURN DATE.

FAR 52.219-6 NOTICE OF TOTAL SMALL BUSINESS SET-ASIDE

NORTH AMERICAN INDUSTRY CLASSIFICATION SYSTEM 334417 SEE http://www.sba.gov/content/table-small-business-size-standards

FOR THE CORRESPONDING SMALL BUSINESS SIZE STANDARD.

DFARS 252.225-7001, BUY AMERICAN AND BALANCE OF PAYMENTS PROGRAM,

APPLIES TO ALL QUOTES ABOVE THE MICRO-PURCHASE THRESHOLD.

DESTINATION INSPECTION REQUIRED - FAR 52.246-1 APPLIES.

Small Business Size for this NAICS Code



DLA Land & Maritime



Detachments

- Aberdeen, Maryland
- Mechanicsburg, Pennsylvania
- Warren, Michigan

Shipyards

- Norfolk, Virginia
- Portsmouth, New Hampshire
- Puget Sound, Washington
- · Pearl Harbor, Hawaii



DLA Detachment Mission



- DLA Aberdeen Procurement Organization
 - Support to CECOM's Integrated Logistics Support Center (ILSC) C3T, ESA, IEW&S and P&E Directorates with the acquisition of new DLR Spares
- DLA Warren Procurement Organization
 - Support to TACOM's Integrated Logistics Support Center (ILSC) –
 R&S, FSO, and LSO Directorates with the acquisition of new DLR
 Spares
- DLA Mechanicsburg Procurement Organization
 - Support NAVSUP Weapons System Support with the acquisition of new DLR Spares

Depot Level Reparables are Procured by DLA



DLA Shipyard Missions



- DLA Maritime at Norfolk Naval Shipyard
 - Provides logistics supply support to the Navy Fleet assigned to the Norfolk Shipyard, in connection with conversion, overhaul, repair, alteration, dry docking, and outfitting of ships and craft.
- DLA Maritime at Portsmouth Naval Shipyard
 - Serves as the primary advocate to the Portsmouth Naval Shipyard (PNSY) supply support locally and at off-site locations. Provides Logistics Support for assigned submarines.

DLA provides logistics supply support for the ships and craft assigned to our Navy Shipyards



DLA Shipyard Missions



•DLA at Puget Sound Naval Shipyard & Intermediate Maintenance Facility

-Serves as the primary advocate for Puget Sound Naval Shipyard & Intermediate Maintenance Facility (PSNS & IMF) for supply support locally and at off-site locations.

•DLA Maritime Pearl Harbor

-Provides logistics supply support for the repair, maintenance, and modernization of Navy fleet assigned to the Pearl Harbor Shipyard

DLA provides logistics supply support for the ships and craft assigned to our Navy Shipyards



DLA Land and Maritime Detachment Key



	Aberdeen	Mechanicsburg	Warren	
Department of Defense Agency Activity Code (DoDAAC)	SPRBL1	SPRMM1	SPRDL1	
Customer	Communication and Electronics Command; Integrated Logistics Supply Center	Navy Supply Systems Command; Weapons System Support	Tank and Automotive Command; Integrated Logistics Supply Center	
Engineering Support Activity (ESA)	Communications Electronics Research, Development and Engineering Center	Various Naval Engineering Support Activities; Weapon Systems Support (WSS)	Tank Automotive Research and Development Engineering Center	
Identifiers/keys for Sources Sought and Procurement Announcements	Market Survey #### DoDAAC; year; R or Q and solicitation number SPRBL118R####	DoDAAC; year; R or Q and solicitation number SPRMM118R####	DoDAAC; year; R or Q and solicitation number SPRDL118R####	
Requirement Identification	National Stock Numbers (NSN); Vendor Part Numbers	National Stock Numbers (NSN); Vendor Part Numbers	National Stock Numbers (NSN); Vendor Part Numbers	
Detachment Procurement Posting Site	Federal Business Opportunities (fbo.gov)	Navy Electronic Commerce Online (NECO); Federal Business Opportunities (fbo.gov)	Federal Business Opportunities (fbo.gov)	



DLA Land and Maritime Shipyard Key



	Norfolk	Portsmouth	Puget Sound	Pearl Harbor
Department of Defense Agency Activity Code (DoDAAC)	SPMYM1	SPMYM3	SPMYM2	SPMYM4
Customer	DoDAAC: N42158 Norfolk Naval Shipyard	Portsmouth Naval Shipyard (PNSY) industrial complex	DoDAAC;N4523A Puget Sound Naval Shipyard & Intermediate Maintenance Facility	DoDAAC; N32253, Pearl Harbor Naval Shipyard & Intermediated Maintenance Facility
Engineering Support Activity (ESA)	Shipyard Engineering Dept. where requirement was initiated	Portsmouth Naval Shipyard	Puget Naval Shipyard	Pearl Harbor Shipyard
Identifiers/keys for Procurement Announcements	DoDAAC	DoDAAC	DoDAAC	DoDAAC
Requirement Identification	Ship repair materials; Vendor & P/N; Salient Characteristics; MilSpecs	Vendor & P/N; Brand Name or Equal w Salient Characteristics; Milspecs; Drawings	Non-Nuclear Ship repair materials; Vendor & P/N, FSC/PSC/NAICS	P/N & Vendor; NSN & Manufacturer
Shipyard Procurement Posting Site	Federal Business Opportunities (fbo.gov)	Federal Business Opportunities (fbo.gov)	Federal Business Opportunities (fbo.gov)	Federal Business Opportunities (fbo.gov)



DLA Aberdeen Team



CECOM

Points of Contact

Doug Nevins
Director
Douglas.Nevins@dla.mil
443-861-4510

Allison Scannell
Deputy Director
Allison.Scannell@dla.mil
443-861-4551

Brad Holtzapple
Small Business Program Manager /
Competition Advocate
Bradley.Holtzapple@dla.mil
443-861-4562

APG C4ISR Campus - Building 6001



DLA Mechanicsburg Team



Points of Contact

Quentin Smith
Director

Quentin.Smith@dla.mil

717-605-2306

Emily Bear

Deputy Director

Emily.Bear.Scannell@dla.mil

717-605-5885

Brad Holtzapple

Small Business Program Manager

Bradley.Holtzapple@dla.mil

443-861-4562

NSA Mechanicsburg – Building 400



DLA Land-Warren (DLA-WRN) Team



Points of Contact

Vito Zuccaro
Director

Vito.Zuccaro@dla.mil

586-467-1300

Bryon Gerwolds

Deputy Director

Bryon.Gerwolds@dla.mil

586-467-1150

Carlo Daleo

Small Business Program Manager

Carlo.Daleo@dla.mil

586-467-1235

Detroit Arsenal, Warren, MI – Building 270



Locating Contracting Opportunities



Detachment specific opportunities:

Visit https://www.fbo.gov/ and search by agency i.e. "Department of the Army/Defense Logistics Agency Detachment"

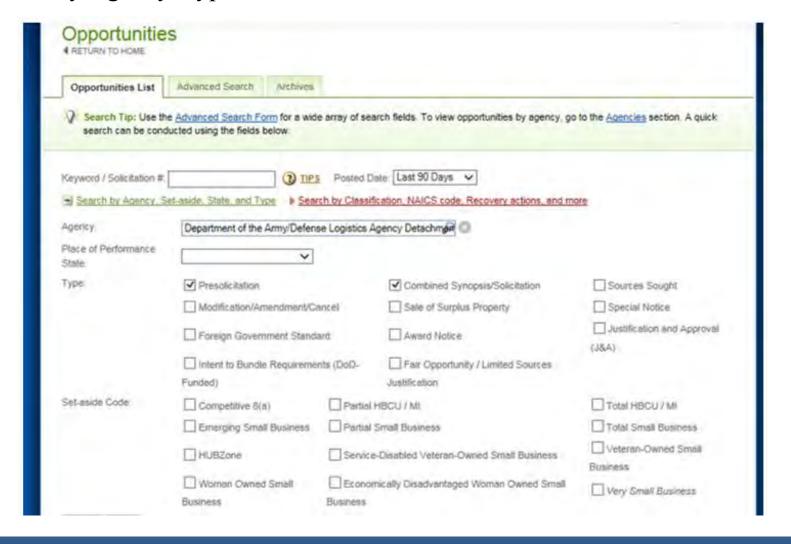




Locating Contracting Opportunities



Search by Agency, Type, Set-aside Code:





Doing Business with DLA L&M



Scan the QR Code below to access our "Doing Business With DLA Land and Maritime" website:

http://www.dla.mil/LandandMaritime/Business.aspx





Free Supplier Training Hosted by DLA Land and Maritime



Doing Business With DLA:

- Getting Started
- Assistance in your area (PTACs)
- Small Business Programs
- Quoting on DLA EBS DIBBS
- Alternate Offers how to get approved
- Understanding quality requirements
- Packaging what the government wants
- How to get Drawings
- Payment Processing
- And much more!

Training
Knowledge
Opportunities
Free Seminal

2018 TKO Seminar Schedule

- •Mar 20-21
- •May 15-16
- •Jun 21 PTAC Staff Only
- •Sep 11-12
- •Nov 6-7

Seating is limited – make reservations at:

https://tko.dla.mil/



Conclusion









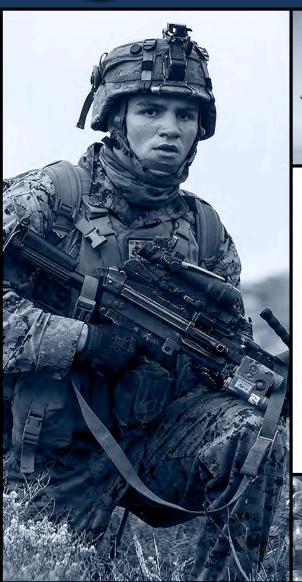




DEFENSE LOGISTICS AGENCY

THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY











Maritime Future Requirements 2018 Suppliers Conference

DLA Land and Maritime June 19, 2018







Welcome



Future Requirement Overview

- Optempo/Resources
- CNO's Navy Mission, Vision, and Priorities
- Shaping the Fleet
- Supporting the Strategy



High OPTEMPO / Few Resources



Status of the Navy as of 8 June 2018

Deployable Battle Force Ships: 283

- Deployed Battle Force Across the Fleet Including Forward Deployed Submarines: 89
- Deployed Ships Underway: 45 (16%)
- Ships Underway for Local Ops / Training: 26 (9%)

Aircraft Carriers Underway:

- USS Harry S. Truman (CVN 75) 6th Fleet
- USS Ronald Reagan (CVN 76) Pacific
- USS George H.W. Bush (CVN 77) Atlantic

Amphibious Assault Ships Underway:

- USS Essex (LHD 2) Pacific
- USS Iwo Jima (LHD 7) 5th Fleet

Aircraft (operational): 3700+









CNO's Navy Mission, Vision, and Priorities



CNO's Navy Mission, Vision, and Priorities



- **Mission:** The Department of the Navy will recruit, train, equip, and organize to deliver combat ready Naval forces to win conflicts and wars while maintaining security and deterrence through sustained forward presence.
- Vision: We are an integrated Naval force that will provide maritime dominance for the Nation. To accomplish this in the face of current and emerging challenges, we must renew our sense of urgency and speed of execution throughout the entire organization. Our core values and accountability at the individual and organizational levels will shape our culture and guide our actions.
- Priorities: Our priorities center on People, Capabilities, and Processes, and will be achieved by our focus on speed, value, results, and partnerships.
 Readiness, lethality, and modernization are the requirements driving these priorities.



CNO's Core Priorities



People - Our military and civilian workforce is our greatest resource.

- Enhance the performance of our force by improving policies, programs, and training.
- Capitalize on best talent today, retain that talent over the long term, and find ways to continue to recruit the best people for the mission of the future.
- Our military and civilian team will be measured against the highest ethical standards for every task and mission.

Capabilities - We will be capable of providing maritime dominance and power projection required by the Nation.

• The organization will focus on training, modernization, and maintenance in order to achieve a high state of readiness and enhanced lethality, now and in the future.

Processes - Improve our processes in order for our people to meet future challenges.

 We will drive efficiency, adopt and implement new ideas, and leverage leading practices from industry and academia to positively impact and support acquisition, manpower, research, and operational processes.

Actions across these priorities will ensure mission success today and in the future.





Shaping the Fleet



A Cooperative Strategy for 21st Century Seapower



Seapower in Support of National Security: Naval forces are aligned to accomplish their missions through five essential functions:

All Domain Access	Deterrence	Sea Control	Power Projection	Maritime Security
Surveillance &	Trident	• Cruisers	Carrier Strike	• Cruisers
Reconnaissance	submarine	Destroyers	Group (CSG)	Destroyers
• Command &	(SSBN)	Fast attack	Amphibious	• Littoral
Control (C2)	Carrier Strike	submarines	Readiness	Combat Ship
• Cyber	Group (CSG)		Group (ARG)	(LCS)

Force Design: Building a Fleet of 355 ships is now national policy per President Trump's signing of the 2018 National Defense Authorization Act.

- Balanced force of submarines, aircraft carriers, amphibious ships and surface combatants: Multi-mission capabilities
- Control lifecycle costs: Open Systems Architecture
- Plan and balance acquisition and maintenance to insure viability of industrial base

Develop and sustain product lines that support these systems, the Navy's contribution to the fight relies on these capabilities.



The National Fleet Plan



Charter

- 1. Achieve commonality and interoperability for 21st century maritime and naval operations
- 2. Translate strategic direction into actionable lines of effort

Integ	rated	Logis	stics

integrated Logistics	
Current State	Future State
 Identify commonality of spares USCG National Security Cutter (NSC) and USN Littoral Combat Ship (LCS) Offshore Patrol Cutter (OPC) and Joint High Speed Vessel (JHSV) Utilize DLA as a responsive and cost effective source of supply Coordinate maintenance and readiness sustainment work 	 Synchronize logistics innovation efforts Additive manufacturing Autonomous platform technologies Alternative platforms Common maintenance support contracts for LCS/NSC/OPC Share Depot Level Repairables (DLR) inventory between services

Increasing Operational Tempo:
Robust and integrated logistics is a force multiplier





Supporting the Strategy



Virginia Class Submarines



Class Overview

Newest Class of Submarines

- 15 active, 6 under construction 2 delivering 2018, 2 in 2019 and 2 in 2020; 2 authorized in a planned 30 boat class
- Replaces Los Angeles Class
- 4 major maintenance availabilities per boat
 - 3 Extended Docking Select Restricted Availabilities (EDSRA)
 - 1 Depot Modernization Period (DMP)

	 First DMP occurring within the next year Much larger in scope than EDSRAs 	Top FSCs by Order Volume (Annual)	
On the	 More detailed level of inspection and repair 	<u>FSC</u>	<u>Requisitions</u>
Horizon	Anticipate demand for material not previously procured	5331 (O-Rings)	6,330
	Four boats currently in EDSRA's	5330 (Packing & Gaskets)	5,524
	Reduction of major maintenance availabilities	5310 (Nuts & Washers)	2,249
Future State	from 4 to 3Incorporation of Virginia Payload Module	4820 (Non powered Valves)	2201
	Potential for additional boats	5305 (Screws)	2,021



Littoral Combat Ship



Class Overview

Newest Surface Combatant

- 32 ships awarded and funded, 11 delivered with 5 more delivering 2018, 4 in 2019 and 4 in 2020; Two variants / hulls – Freedom and Independence Class
- Modular, reconfigurable warships that can be fitted with interchangeable mission packages providing specific capabilities for surface warfare (SUW), anti-submarine warfare (ASW), and mine countermeasures (MCM) missions

On	the
Hor	izon

- Robust shipbuilding
 - Four scheduled to deliver per year
- Increased deployment presence as additional ships are delivered

Future State

- Navy's plan for achieving and maintaining a force of 52 small surface combatants (SSC's)
 - 32 LCS
 - 20 Frigates FFG(X)
 - Upgraded design based on LCS
 - Improved capability, lethality and survivability

Top FSCs by Order Volume (Annual)

<u>FSC</u>	<u>Requisitions</u>
8030 (Preservative and Sealing Compounds)	1,992
5331 (O-rings)	436
5910 (Capacitors)	320
5920 (Fuses, Arrestors, Absorbers & Protectors)	258
6850 (Misc. Chemical Specialties)	252



Arleigh Burke Class Destroyers



Class Overview

Established Class

65 active, 8 under construction - 2 delivering 2018, 2 in 2019 and 2 in 2020; 4 authorized; Three variants – Flight I, II and IIA

Mature Modernization Program

- Mid-life upgrades to HM&E and combat systems suites
- Extends service life to 35 years or greater
- Funding constraints impacting combat systems upgrades

	 Procurement of Flight III variant Replace existing SPY-1D radar with SPY-6 Air 	Top FSCs by Order Volume (Annual)	
On the	and Missile Defense Radar (AMDR)	<u>FSC</u>	<u>Requisitions</u>
On the Horizon	 Extensive configuration changes required to support radar 	5330 (Packing and Gasket Material)	18,413
	 Navy plans to procure 22 Flight III variants over 10 years 	5331 (O-rings)	17,686
	Continued mid-life modernization of youngest	4820 (Valves, Nonpowered)	14,590
Future State	ships and decommissioning of the oldestIdentify a replacement that can assume the	5930 (Switches)	10,358
	CSG air defense commander role	6240 (Electric Lamps)	8,476



Ticonderoga Class Cruisers



Class Overview

Aging Class

- 22 active ships
- No longer in production last cruiser delivered in 1994

Mature Modernization Program

- Mid-life upgrades to HM&E and combat systems suites
- Extends service life to 35 years or greater
- 11 (7 partial-MODs) of 22 to be modernized under a "2/4/6" Plan (no more than 2 CGs/yr no greater than 4/yr in layup/No > 6 CGs in MOD at one time)

On the Horizon	 Modernization of remaining hulls One-for-one BMD requirement Decommissioning CG-52 scheduled to decommission in 2020
Future State	 Continued mid-life modernization of youngest ships and decommissioning of the oldest Identify a replacement that can assume the CSG air defense commander role

(Annual)		
FSC Requisitions		
5330 (Packing and Gasket Material)	554	
5935 (Connectors)	502	
4820 (Valves, Nonpowered)	485	
5930 (Switches)	423	
5331 (O-Rings)	365	



Ballistic Missile Defense



Class Overview

AEGIS Ballistic Missile Defense (ABMD) Afloat

- 34 ABMD surface combatants 29 DDGs and 5 CGs
- Software/hardware capability added to AEGIS combat systems suite
- MDA and Navy working together to increase the number of BMD capable ships

AEGIS Ashore

- Designed to be removable to support world-wide deployment
- Uses same components used on board AEGIS BMD DDGs

	Afloat Increase number of BMD ships through	Top FSCs by Order Volume (Annual)	
On the Horizon	modernization and new construction of BMD DDGs	FSC	Requisitions
	Ashore Fixed land station installed in Poland in 2018 –	6240 (Electric Lamps)	1,640
	infrastructure underway	5935 (Connectors)	1,240
	Develop capability to engage longer range	5331 (O-Rings)	1,223
Future	ballistic missiles	4820 (Valves, Nonpowered)	1,148
State	Improve early intercept capabilityFacilitate more maritime ally involvement	5930 (Switches)	1,065



Industrial Support



Chief of Naval Operations (CNO) Maintenance Availabilities

 Projected to continue to increase over the next 2 years

Commander, Naval Regional Maintenance Center (CNRMC)

 Multi-Ship Multi-Option (MSMO) transition to Multiple Award, Multiple Option Contract (MACMO)

Shipyard Availabilities	2019	2020	
Norfolk Naval Shi	pyard		
CVN	1	1	
LA Class	2	1	
SSBN	1	1	
Portsmouth Naval Shipyard			
VA Class	3	3	
LA Class	2	1	
Puget Sound Naval Shipyard			
CVN	2	2	
Seawolf Class	1	1	
SSBN/SSGN	4/1	2/2	
Pearl Harbor Naval Shipyard			
VA Class	1	1	
LA Class	4	3	





Questions?









DEFENSE LOGISTICS AGENCY

THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY











RPPOB Replenishment Parts Purchase or Borrow Program

Eric Evans, Engineer June 19-20, 2018







Purpose



- The RPPOB program supports reverse engineering
- Designed to allow vendors to visually inspect, borrow or purchase Government owned material with the intent of becoming an approved source
- May result in a Source Approval Request (SAR):
 - Packages are sent to the Competition Advocates Office
 - Technical Review occurs within the Value Management Office



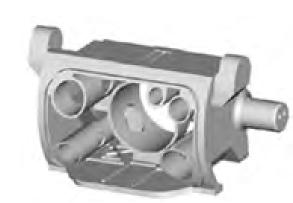
Why RPPOB



- Statutory Requirement
 - Defense Procurement Reform Act of 1984
 - Public Law 98-525, Section 1216(a)
 - Codified at Title 10 U.S.C. 2320(B)



- Break Sole Source
- Provide additional sources on limited source items
- Reduce cost through enhanced competition
- Potential for Unlimited Rights TDPs





RPPOB Methods



- Direct Purchase
 - Contractor purchases at Standard Unit Price (SUP)
 - Item is not returned
- Bailment
 - Item loaned at SUP
 - SUP held in Trust by DFAS
 - SUP monies returned if item returned in
 - original condition



Contractors may inspect part in a designated area





RPPOB – What it is Not



- Not available on NSNs with Acquisition Method Suffix Codes (AMSC) of B, G, and T
- Not available on NSNs with less than \$10,000 annual buy value or with multiple years of stock on-hand.
- Not available on NSNs with Specification Controlled Drawing
- Not to compare with other approved sources' stock.
- Not to find out information on the NSN after being awarded a contract

Purpose: Develop New Sources in the best interest of the Government Reference - DoD Instruction 4140.57



1st Screening



- All Vendors will be contacted, usually within 3 calendar days saying either:
 - Not in the best interest government at this time full and open, already an approved source, lower than \$10,000 annual buy value, no current or very low stock available, etc.
 - Verify Vendors are not suspended or debarred at time of request
 - Verify Joint Certification Program (JCP) certification.
 http://www.dlis.dla.mil/jcp/

Note: If you wish to proceed you need to inform DLA



2nd Screening



- Verify Directorate of Defense Trade Controls (DDTC)
 registration NSNs with Demilitarization Code other than
 "A". http://pmddtc.state.gov/
- We found data
 - If not drawings (such as catalog data, picture, etc.) please review and let us know if you want to proceed.
- If no data, we will request whether you want to view it or send pictures (warning ESA has not approved RE at this point) or continue to contact the ESA
 - You will need to tell us or give us the required information if you want to proceed



2nd Screening (Continued)



- Engineering Support Activity (ESA) coordination or "Own Risk" option is determined.
- If the ESA approves Reverse Engineering (RE) the minimum time to become an approved source is \geq year.



Timeline



- 1st screening process (3 days maximum)
- 2nd screening process (3 days maximum)
- Request for RE sent to Engineering Support Activity (ESA) for approval (30 days minimum)
- Answer back to Vendor after ESA RE approval/denial (10 days maximum)
- Vendor provides monies and signs the agreement based on availability of stock (unknown days – first part is up to the Vendor and second part is up to DSCC having stock)
- Item (when in Stock) sent to Vendor (usually within 10 days)
- Vendor provides Source Approval Request (SAR)



Timeline (Continued)



- package (unknown days up to Vendor)
- SAR package reviewed by DLA Land and Maritime to see if acceptable, 10 days maximum
- SAR package sent to ESA for approval (minimum 90 days)
- Answer back to Vendor after ESA SAR reply (10 days maximum)
- DLA Land and Maritime controls 50 days, the ESA controls minimum 120 days DLA Land and Maritime will follow-up if they are late, the rest of the days are controlled by the vendor (around 200 days but could vary due to ESA)



Identifying Potential Projects



- Forecast information can be found on DIBBS webpage: Supplier Requirements Visibility Application (SRVA) link. It should provide 24 months of projected purchase order quantities.
- Search the website to find opportunities that match your companies capabilities.
 - Some available tools are:
 - PTACs (Procurement Technical Assistance Centers).
 - Haystack (available through your PTAC)
- Identify NSNs that are sole or limited-source.



Websites



- The definitions for AMSC codes can be found: http://www.acq.osd.mil/dpap/dars/dfars/html/r20060412/appe ndix e.htm#E-201.2
- List of NSN available on: <u>http://www.dla.mil/LandandMaritime/Offers/Services/TechnicalSupport/ValueMgtDiv.aspx</u>
- Alternate sourcing information can be found at website: http://www.dla.mil/LandandMaritime/Business/Selling/Alternate-Offers/



What Is Needed To Fill Request



- Your Name
- Your Company Name
- Phone Number
- Shipping Address
- National Stock Number (NSN) also include on subject line of email
- CAGE CODE



Points of Contact



DLA Land and Maritime

• DSCC.Partrequest@dla.mil

Submitting complete Alternate Offer/SAR package:

• DSCC AO-SAR@dla.mil

For Questions in submitting Alternate Offer

• DSCC.AltOffer.PM@dla.mil



Conclusion







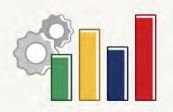




U.S. Small Business Administration

SBA Overview

The U.S. Small Business Administration makes the American dream of business ownership a reality.



Access the right tools at the right time

We help you raise capital, guide you as you navigate business challenges, and help you expand into new markets, both domestic and abroad.



Gain the confidence to move forward

Whether you are recovering from a natural disaster or simply building your business, the SBA has your back.



Build your business smarts

Our business mentors, counselors, advisors, and classes can give you all you need to know to plan, launch, manage, and grow your business.



Your small business advocate

The SBA is a Cabinet-level agency which ensures the interests of small businesses are represented in Congress and the Oval Office.



The Right Tools at the Right Time



CAPITAL

- Start or expand your business with SBA-guaranteed loans
- Use Lender Match to find lenders and capital



CONTRACTING

- Provide goods & services to the government
- Register as a government contractor for opportunities



EXPORTING

- Export goods to increase your profits & expand your markets
- Start with SBA's Office of International Trade



CAPITAL Overview

CAPITAL: USES

Get \$500 to \$5.5 million to fund your business.



Working Capital: Seasonal financing, export loans, revolving credit & refinanced business debt.

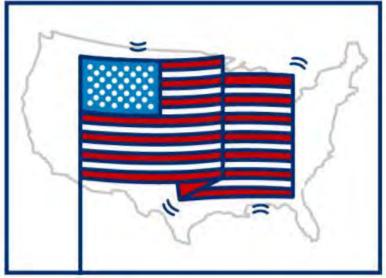


Fixed Assets: Furniture, real estate, machinery, equipment, construction & remodeling

CAPITAL: REQUIREMENTS

The SBA works with lenders to provide loans to small businesses. We do not lend directly to small business owners.





Be a for-profit business:

The business is officially registered & operates legally.

Do business in the U.S.:

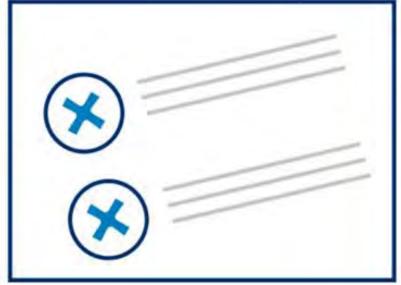
The business is physically located & operates in the U.S. or its territories.



CAPITAL: REQUIREMENTS

The lender will provide you with a full list of eligibility requirements for your loan.





Have invested equity: The business owner has invested their own time or money into the business.

Exhaust financing options:

The business cannot get funds from any other financial lender.



CAPITAL: BENEFITS

The SBA reduces risk & enables easier access to



Competitive Terms



Counseling & Education



Unique Benefits



CAPITAL Loan Programs

CAPITAL: LOAN PROGRAMS

The federal government tries to award a significant percentage of government contracting dollars to small businesses, including those in the following programs:

7(a)

• Funds startup costs, facilities & equipment

504

Long-term, fixed-rate financing for fixed assets

CAP

· Lines of credit up to \$5 million

PLP

Preferred Lenders Program; expedites SBA loan approval process

Export

 Export Express, Export Working Capital & International Trade Loan

Micro

• \$50,000 to start/expand, working capital & equipment



CAPITAL: 7(a)

The 7(a) loan program is the SBA's primary program for providing financial assistance to small businesses.



Standard 7(a):

- -Maximum loan amt: \$5M
- -SBA aggregate exposure:

\$3.75M



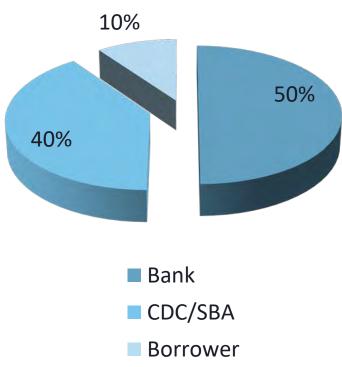
7(a) Small Loan:

- -Maximum Ioan amt: \$350K
- -SBA aggregate exposure:
 - -85% for loans up to 150K
- -75% for loans greater than 150K



CAPITAL: 504

Your small business must meet some basic requirements before you can compete for government contracts



504 Loan

- -Maximum Ioan amt: \$5M
- -SBA aggregate exposure: 40

Third Party Lender

- -1st lien position on project asset
- -Loans 50%
- -Pays 50 basis point to SBA on 1st mortgage amount
- -Contributes 10%
- -Used for fixed asset financing construction or acquisition





CAPITAL: CAPLines

CAPLine is an umbrella program that helps small businesses meet their short-term & cyclical working-capital needs.

Seasonal Contract Builders Working



CAPITAL: PLP

Under the Preferred Lenders Program, the SBA gives select lenders more authority to process, close, service and liquidate SBA-guaranteed loans.





CAPITAL: EXPORTING

The SBA will provide lenders with up to a 90 percent guaranty on export loans.



Export Express Loan:

Typically approved within 36 hours & can be up to \$500,000.

Export Working Capital

Loan: Can apply in advance of finalizing export sale/contract.
Approved within 5-10 days & can be up to \$5

International Trade

Loan: Combination of fixed asset, working capital financing & debt refinancing. SBA's maximum guaranty of 90%. Up to \$5 million.

CAPITAL: MICRO

The SBA provides direct loans & grants to eligible nonprofit microlenders so that they may provide micro-level loans & business based training to entrepreneurs.

Usually less than \$50K

Provided thru community-based nonprofits

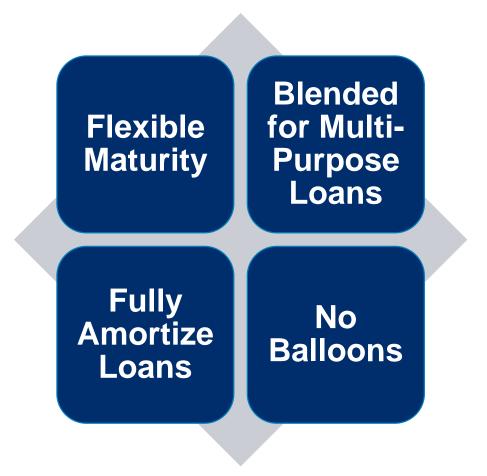
Favor people with low cash reserves or poor credit

CAPITAL Terms, Interests Rates & Penalties



CAPITAL: TERMS

SBA-guaranteed loans generally have rates & fees that are comparable to non-guaranteed loans.





CAPITAL: INTEREST RATES

This excludes the SBA Express Program. Base rates are normally "Wall Street Journal" prime rates.

- -Bank sets rate; may be fixed or variable
- -Maturities under 7 years: base + 2 to 1/4 %
- -Maturities 7 years or longer: base + 2 to 3/4%
- -Exceptions for loans up to \$50K
 - -\$1 to \$25K, add 2% to above caps
 - -25K to \$50K, add 1% to above caps
- -Lenders pay ongoing servicing fee of .546 basis points on guaranteed amount

CAPITAL: PENALTIES

The SBA will provide lenders with up to a 90 percent guaranty on export loans.

- -In 7(a), prepayment fees are not permitted
- -On loan maturities of 15 years or more, SBA collects "Subsidy Recoupment Fee"
- -When borrower voluntarily prepays 25% or more of loan, the fee will be:
 - -5% in Year 1
 - -3% in Year 2
 - -1% in Year 3









CAPITAL Refinancing & Change of Ownership

CAPITAL: REFINANCING

IF debt is SBA-eligible



Debt must not be presently on reasonable terms



Refinancing must provide substantial benefit; 10% cash flow improvement



Not subject to requirement: Balloon notes, interest-only notes & lines of credit

CAPITAL: CHANGE OF OWNERSHIP

Can include purchase of "intangible assets"

Minimum of 10% equity injection from buyer required

Seller Notes are common

Require business valuation



CAPITAL Application

CAPITAL: GUARANTEE FEE

Varies based on how much the SBA is guaranteeing for the lender. Companion loans within 90 days can change fees.

Up to \$125K

- Upfront fee is zero for loan originated in SBA FY 2018
- Ongoing fee of .55 basis points on guaranteed portion applies to all loans

\$150K -\$700K

• 3 % of the guaranteed amount

Above 700K

- 3.5% of the guaranteed amount
- Additional ¼% on amounts over \$1M

CAPITAL: REQUIREMENTS

Personal guarantees from principals owning 20% or more are required.

Collateral:

-First lien position on assets acquired with loan proceeds



Guaranteed loans up to \$350K:

-Require security interests in business

assets

-Follow lender's conventional collateral policy

Guaranteed loans over \$350K:

-Require all available business collateral

CAPITAL: REQUIREMENTS

Ineligible businesses

Non-profits

Passive holder of real estate

Owned by aliens

Gambling

Restricting patronage

Promoting Religion

& Marketing co-ops

Prurient nature

Poor character

Prior loss to government

Contact Us!



Columbus District Office: 401 N. Front St., Suite 200, Columbus, OH

43215

Phone: 614-469-6860

Cincinnati Branch Office: 525 Vine St., Suite 1030, Cincinnati, OH

45202

Phone: 513-684-28140

Dayton Area Office

Phone: 614-633-6372





DLA Land & Maritime Supplier Conference & Exposition

Supplier Performance Risk System SPRS

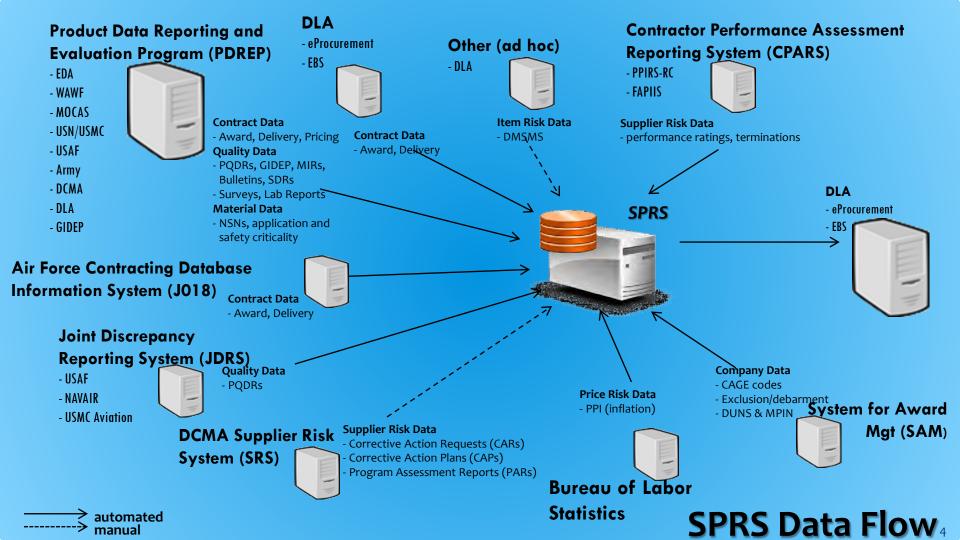
Presented by: Alan Robinson (Navy)

Agenda

- What is SPRS
- Policy
- Access
- Navigation and Reports

What is SPRS?

- Supplier Performance Risk System
- Formerly the Past Performance Information Retrieval System – Statistical Reporting (PPIRS-SR)
- Web-enabled, Department of Defense enterprise-wide application DFARS primary retrieval system for supplier performance information
- Provides <u>past delivery</u> and <u>quality performance</u> information for material including contracts under the mandatory reporting thresholds established in the DFARS
- Provides three risk analysis tools designed to be used in past performance evaluations: <u>Price, Item,</u> and <u>Supplier Risk</u>



Regulatory Requirements

- Federal Acquisition Regulation (FAR) 9.105-1(c)
 - Responsibility determination
- FAR 12.206
 - Use of past performance
- FAR 13.106-2(b)(3)(c)
 - Simplified Acquisition
- Defense Federal Acquisition Regulation Supplement (DFARS) 252.213-7000
 - Simplified acquisition procedures
- DFARS 213.106-2
 - Acquisition of Commercial Items
 - "Consider data available in the statistical reporting module of the Supplier Performance Risk System (SPRS)..."
 - "Ensure the basis for award includes an evaluation...in SPRS
- FAR 15.305
 - Contracting by Negotiation

SPRS Reports

For Official Use Only/Treated as Source Selection Information IAW FAR 2.101, 3.104

- Accessible By:
 - Government Personnel with Need to Know
 - Contractors (view own data)
- Not Releasable Under Freedom of Information Act (FOIA)





How does SPRS work?

Delivery Scores and Quality Classifications

- collects quality and delivery data to calculate "On Time" delivery scores and quality classifications
- by CAGE and commodity (FSC or NAICS)
- 14-day review or challenge period
- updated daily

Price Risk

- calculates Average Price paid for an item since 2010 (adjusted for inflation)
- creates Expected Range for future buys
- rates bids as high, low or within Expected Range
- updated daily

How does SPRS work?

Item Risk

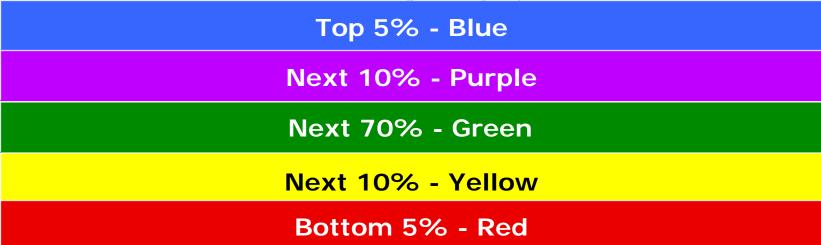
- flags items identified as high risk by services/agencies
- based on criticality of use and history of counterfeiting or non-conformance, DMSMS, etc.
- user warned of risk, provided with suggested mitigations

Supplier Risk

- scores vendors based on 3-years past performance data
- numerical/color scores are a weighted sum of 10 factors scaled by number of contracts in system
- updated daily

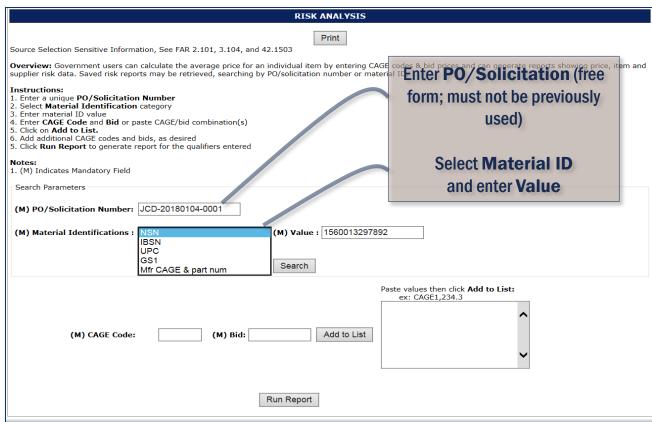
Quality Classifications/Supplier Risk Scores

- Quality Classifications
 - Uses Positive and Negative records
 - Weighted by number of Line Items
 - Produces Quality Scores and Color by FSC/NAICS
- Supplier Risk Scores
 - Produces numerical & color score (higher is better)
 - Is an overall assessment regardless of FSC/NAICS



Risk Analysis

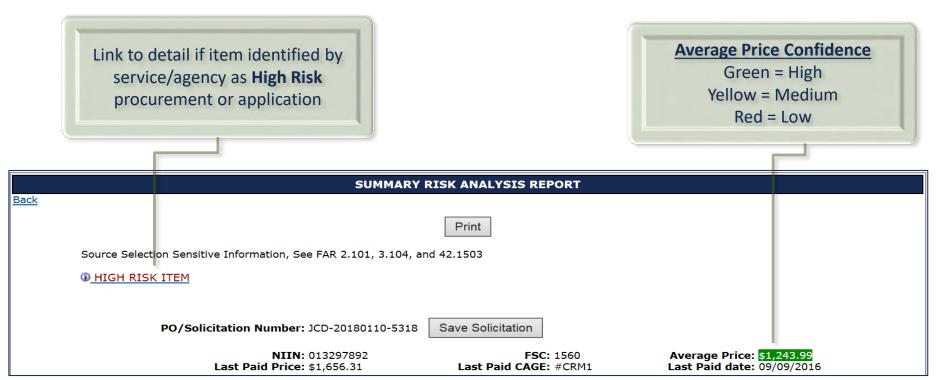




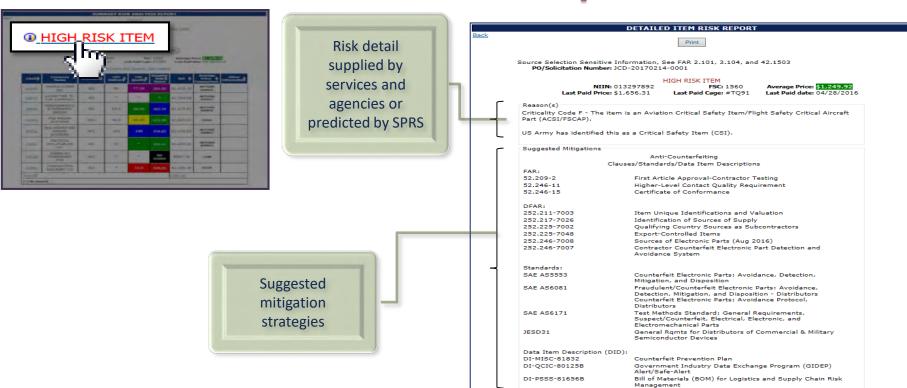
Risk Analysis Summary Risk Analysis Report



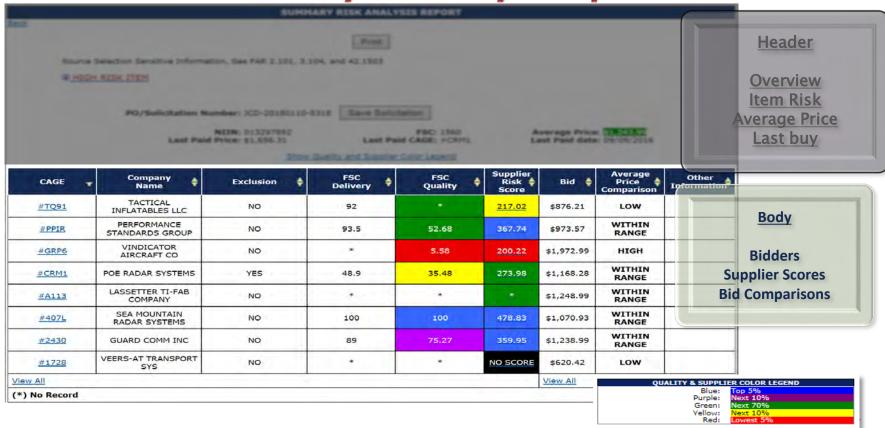
Risk Analysis Summary Risk Analysis Report Header



Risk Analysis Detailed Item Risk Report



Risk Analysis Summary Risk Analysis Report



Risk Analysis Vendor Info

CAGE	Company 💠	Exclusion 💠	PSC Belivery	Consists 0	Supplier Sink @ Score	mid 0	Average Price & Comparison	Otfour Enformation®
#TQ91	TACTICAL INFLATABLES LLC	NO	92		217.02	\$676.21	LOW	
#PPIR	PERFORMANCE STANDARDS GROUP	NO	93.5			9973.57	WITHIN	
#GRP6	VINDICATOR AIRCRAFT CO	NO		5.50	200.22	\$1,972.99	HIGH	
#CRM1	POE RADAR SYSTEMS	YES	45.9	35.48		\$1,168.28	WITHIN	
#A113	LASSETTER TI-FAB COMPANY	NO	-			81,246.99	WITHIN	
<u>#407L</u>	SEA MOUNTAIN RADAR SYSTEMS	NO	100			\$1,070.93	WITHIN	
#2430	GUARD COMM INC	NO	11			\$1,238.99	WITHIN	
<u>#1728</u>	VEERS-AT TRANSPORT SYS	NO	*	-	NO SCORE	\$620.42	LOW	
View All						Yen,63		
(*) No Record								

Click **View All** for quality & delivery details



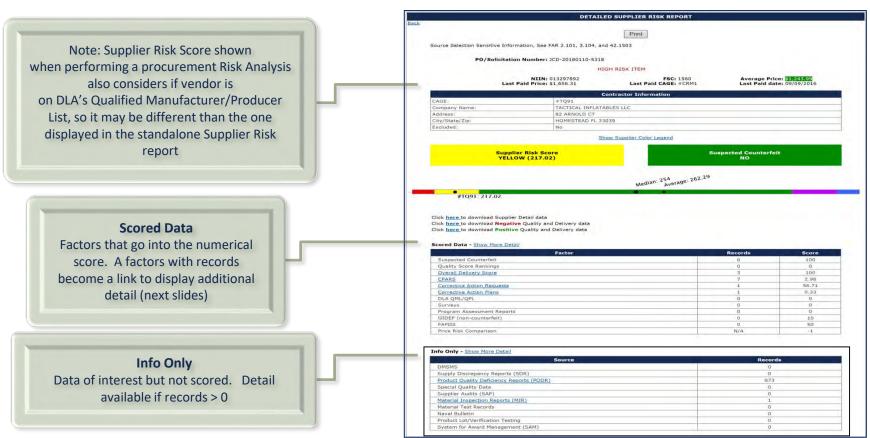
Risk Analysis **Vendor Scores – higher score means lower risk**

CAGE	▼ Company ⊕	Exclusion 0	FSC Delivery	FSC Quality 💠	Supplier Risk ‡ Score	mad 0	Average Price & Comparison	Other Information
27921	TACTICAL INFLATABLES LLC	NO	92		217.02	\$876.21	LOW	
1223	PERFORMANCE STANDARDS GROUP	NO	93.5	52.68	367.74	\$973.57	WITHIN	
25825	VINDICATOR AIRCRAFT CO	NO	*	5.58	200.22	\$1,972.99	HIGH	
ACRUAL	POE RADAR SYSTEMS	YES	48.9	35.48	273.98	11,168.28	WITHIN	
EALLS	LASSETTER TI-FAB COMPANY	NO	*	*	*	\$1,248.99	WITHIN	
#407L	SEA HOUNTAIN RADAR SYSTEMS	NO	100	100	478.83	\$1,070.93	WITHIN	
#2420	GUARD COPHI INC	NO	89	75.27	359.95	61,238.99	WITHIN	
#1728	VEERS-AT TRANSPORT SYS	NO	*	*	NO SCORE	\$620.42	LOW	
Manual .			1			Manual I		
(*) No Record								

QUALITY & SUPPLIER COLOR LEGEND
Blue: Top 5%
Purple: Next 10%
Green: Next 70%
Yellow: Next 10%
Red: Lowest 5%

Click scores to see supporting detail

Supplier Risk Report



Supplier Risk Report - Factors Show More Detail

ack		DETAILED SUPPLIE			
		Prin	t		
	Source Selection Sens	itive Information, See FAR 2	.101, 3.104, and 42.1503		
		Contractor In	formation		
	CAGE:	#CRM1			
	Company Name:	POE RADAR SYSTEMS			
	Address:	3552 PLANNER AVE			
	City/State/Zipi	ATWATER CA 95301			
	Exclusion:	YES - THIS VENDOR	IS EXCLUDED		
		Show Supplier (Color Legend		
		ALLONDON PLANTS AND ALLONDON			
	Supplier	Risk Score	Suspected Co.	unterfeit	
		Risk Score 8 (271.98)	Suspected Co NO	unterfeit	
	GREEN			unterfeit	
	GREEN	J (271.98)		unterfeit	
	GREEN	Show More Detail Factor	NO		
	Scored Data -	Show More Detail Factor	NO Records	Score	
	Scored Data -	Show More Detail Factor Interfeit Rankings	Records	Score 100	
	Scored Data - Suspected Cou	Show More Detail Factor Interfeit Rankings	Records 0 8	Score 100 25	
	Scored Data - Suspected Cou Quality Score Overall Deliver	Show More Detail Factor Interfeit Rankings Y Score	Records 0 8 2	Score 100 25 33	
	Scored Data - Suspected Cou Quality Score I Overall Deliver CPARS	Show More Detail Factor Interfeit Rankings y Score on Requests	Records 0 8 2	Score 100 25 33 10.44	
	Scored Data - Suspected Cou Quality Score I Overall Deliver CPARS Corrective Active	Show More Detail Factor Interfeit Rankings y Score on Requests	Records 0 8 2 19 26	Score 100 25 33 10.44 42.43	
	Scored Data - Suspected Cou Quality Score I Overall Deliver CPARS Corrective Acti Corrective Acti	Show More Detail Factor Interfeit Rankings y Score on Requests on Plans	Records 0 8 2 19 26 4	Score 100 25 33 10.84 42.43 1.11	
	Scored Data - Suspected Cou Quality Score I Overall Deliver CPARS Corrective Acti Corrective Acti Surveys	Show More Detail Factor Interfeit Rankings Y Score Ion Requests Ion Plans Issment Reports	Records 0 8 2 19 26 4 0	Score 100 25 33 10.44 42.43 1.11	

Supplier Risk Report - Factors Show More Detail (cont'd)

Source Selection Sens	itive Information, See FAR 2.10	the second secon	
land, and a second	Contractor Inform	nation	
CAGE:	#CRM1		
Company Name:	POE RADAR SYSTEMS		
Address:	3552 PLANNER AVE		
City/State/Zip:	ATWATER CA 95301		
Exclusion:	YES - THIS VENDOR IS E	EXCLUDED	
	Show Supplier Color	Legend	
	Risk Score (271.98)	Suspected Counterfeit NO	Scored Data factors that go into the
and between			
spected Counterfeit F		#	numerical score (Available only if Records
uspected Counterfeit F lo data uality Score Ranking	SC		
spected Counterfeit F o data	SC	# Ranking	(Available only if Records
spected Counterfeit F o data uality Score Ranking	SC		(Available only if Records
lo data uality Score Ranking FSC	S Records	Ranking	(Available only if Records
uspected Counterfeit Fullo data uality Score Ranking FSC 2540	SC Records	Ranking Bottom third	(Available only if Records
uspected Counterfeit Flo data uality Score Ranking FSC 2540 4140	S Records	Ranking Bottom third Bottom third	(Available only if Records
uspected Counterfeit Folio data uality Score Ranking FSC 2540 4140 5305	S Records 2 11 5	Ranking Bottom third Bottom third Middle third	(Available only if Records
uspected Counterfeit Folio data uality Score Ranking FSC 2540 4140 5305 5330	S Records 2 11 5 11	Ranking Bottom third Bottom third Middle third Top third	(Available only if Records
uspected Counterfeit Flo data uality Score Ranking FSC 2540 4140 5305 5330 5340	S Records 2 11 5 11 87	Ranking Bottom third Bottom third Middle third Top third Bottom third	(Available only if Records
uspected Counterfeit Flo data uality Score Ranking FSC 2540 4140 5305 5330 5340 5355	SC Records 2 11 5 11 87 5	Ranking Bottom third Bottom third Middle third Top third Bottom third Middle third	(Available only if Records
uspected Counterfeit Flo data uality Score Ranking FSC 2540 4140 5305 5330 5340 5355 5820	Records 2 11 5 11 87 5 23 48	Ranking Bottom third Bottom third Middle third Top third Bottom third Middle third Bottom third	(Available only if Records
uspected Counterfeit Flo data uality Score Ranking FSC 2540 4140 5305 5330 5340 5355 5820 5895 verall Delivery Score	Records 2 11 5 11 87 5 23 48	Ranking Bottom third Bottom third Middle third Top third Bottom third Middle third Bottom third	(Available only if Records

Supplier Risk Report - Factors CPARS detail

CPARS	Report Type				#			
	Nons		9					
	Nonsyst	ems (Legacy CP/	ARS)		10			
Nonsystem	s (CPARS)							
Contract Number	Assessment Date	Technical	Schedule	Management	Cost Control	Mgt Responsiven		
SSSSP714594	04/24/2015 - 05/24/2015	VERY GOOD	EXCEPTIONAL	EXCEPTIONAL	SATISFACTORY	N/A		
electricity (Carlotty e	09/11/2014 - 09/10/2015	N/A	N/A	SATISFACTORY	N/A	SATISFACTOR		
6000301-00013	09/18/2014 - 09/17/2015	VERY GOOD	VERY GOOD	VERY GOOD	VERY GOOD	N/A		
MARKET N. (1615) NO	09/19/2014 - 09/18/2015	N/A	N/A	SATISFACTORY	N/A	N/A		
(35C(v) #C86	09/12/2015 - 11/25/2015	SATISFACTORY	SATISFACTORY	N/A	SATISFACTORY	N/A		
110773.10460	07/29/2015 - 12/15/2015	VERY GOOD	VERY GOOD	VERY GOOD	VERY GOOD	VERY GOOD		
MMC791200740	03/21/2015 - 03/20/2016	VERY GOOD	SATISFACTORY	VERY GOOD	N/A	N/A		
\$10.00PE(40.00P	03/25/2015 - 03/23/2016	EXCEPTIONAL	EXCEPTIONAL	EXCEPTIONAL	EXCEPTIONAL	VERY GOOD		
GEOGRAPHICA	03/26/2015 - 03/25/2016	EXCEPTIONAL	EXCEPTIONAL	EXCEPTIONAL	EXCEPTIONAL	VERY GOOD		

Risk Analysis Summary Risk Analysis Report - Price Info

Average Price: \$1,243.99

CAGE	T Company 0	Exclusion 0	FBC 0	PSC Quality	Supplier Stak 0 Store	Bid 💠	Average Price \$ Comparison	Other Information
27091	TACTICAL INFLATABLES LLC	NO	92		217.02	\$876.21	LOW	
ARREST	PERFORMANCE STANDARDS GROUP	NO	93.5			\$973.57	WITHIN RANGE	
ESSES	VENDECATOR ASSCRAFT CO	NO		5.50	200.22	\$1,972.99	нідн	
1001	POE RADAR SYSTEMS	YES	40.0	35.48	273.98	\$1,168.28	WITHIN RANGE	
MALLE	LASSETTER TI-FAB COMPANY	NO	-			\$1,248.99	WITHIN RANGE	
£5075	SEA HOUNTAIN RADAR SYSTEMS	NO.	100			\$1,070.93	WITHIN RANGE	
#2520	GUARD COHM INC	NO				\$1,238.99	WITHIN RANGE	
£1728	VEERS-AT TRANSPORT	NO	-		NO SCORE	\$620.42	LOW	
Decad						View All -		1
(*) No Record						•		

QUALITY & SUPPLIER COLOR LEGEND

Blue: Top 5%

Purple: Green: Next 10%

Yellous: Yellous: 10%

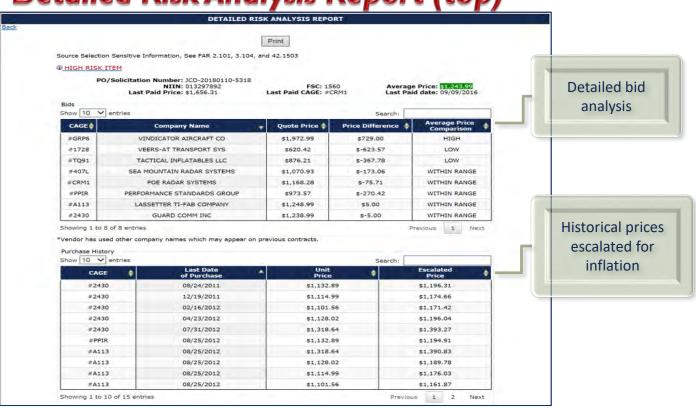
Next 10%

Lowest 5%

Click View All for detailed report

Risk Analysis Detailed Risk Analysis Report (top)





Risk Analysis

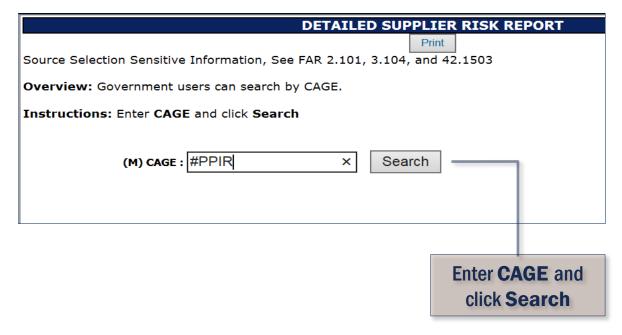
Detailed Risk Analysis Report (bottom)





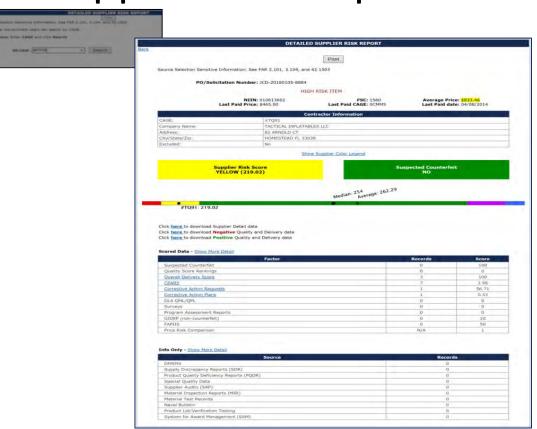
Standalone Supplier Risk Report





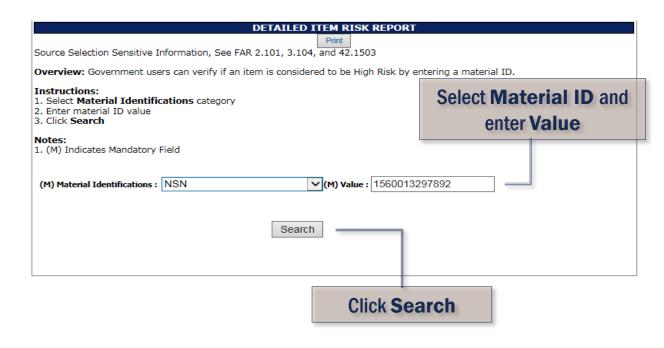
Standalone Supplier Risk Report



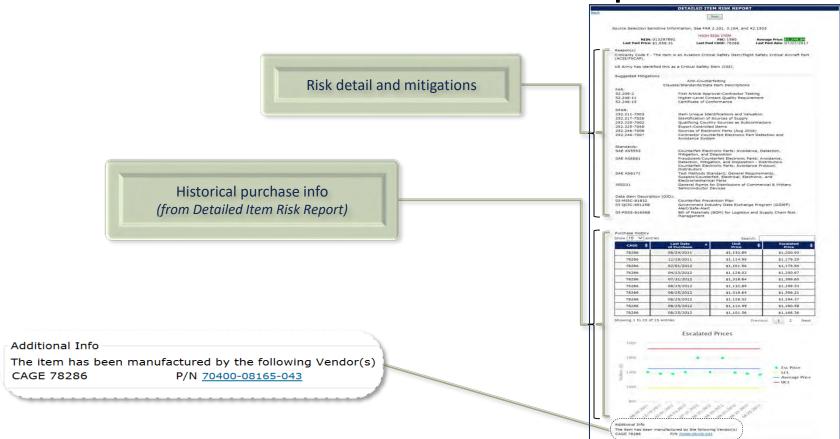


Standalone Item Risk Report





Standalone Item Risk Report



Market Research Report

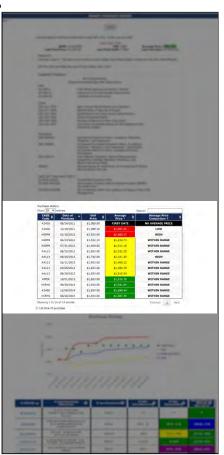




Market Research Report

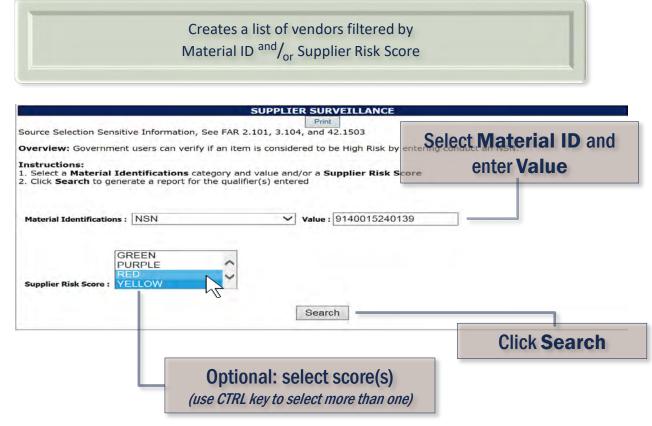
Price Risk Assessments of old buys compared to that day's Average Price





Supplier Surveillance tool





Supplier Surveillance tool







DEFENSE LOGISTICS AGENCY



THE NATION'S COMBAT LOGISTICS SUPPORT AGENCY









Value Engineering Change Proposals VECPs

Eric Evans, Engineer June 19-20, 2018







VECP



- Contractual method to share savings
 - Improve DoD supplies and/or equipment
 - Savings shared between Contractor and DoD
 - Described in FAR Clause 52.248.1
- Improvements include any price savings
 - Processes
 - Materials
 - Manufacturing techniques
 - Other



Rules and Tools



- VECP clause in all DLA contracts > \$25K (SAT)
- Clause can be added by modification (< \$25K)
- VECP can only be received on an instant contract
- Typical share ratio: 50/50
- Collateral lifecycle savings may be negotiated



Conclusion













DEFENSE LOGISTICS AGENCY













Vendor Shipment Module (VSM)

Erin Sawyer, Traffic Mgmt Specialist Land and Maritime Industry Day June 19-20, 2018







VSM Overview



• Web based transportation system that utilizes DSS addressing and routing logic

• Process destination and origin shipments for general and special

requirement commodities

- 18,210 Vendors
- 130K Shipments monthly





Features, Requirements, Support







Features

- Multiple shipping locations are supported
- Web services connects warehouse system to VSM
- Shipment histories are maintained
- On line sign up/live training
- System security
 - -DLA firewall
 - -Secure login and passwords
- Document Options:
 - -DD250,
 - -container ID labels,
 - -packing lists
 - -Mil Std 129





Requirements

- Personal Computer
- Internet Explorer
- Laser or Thermal printer



Support

Contact Information

Email: Delivery@dla.mil

Helpdesk: 1-800-456-5507



VSM Benefits



- No cost to vendor to use VSM
- Most up-to-date addressing
 - Follows the Cargo Routing Information File (CRIF)

Information from Contract:

DELIVER FOB: DESTINATION

V21853 USS HARRY S TRUMAN CALL NAVSUP WSS T&D 757 443 5434 CALL TRANSPORTATION US

Actual Ship to:

N62995
US NAVAL AIR STATION SIGONELLA
BLDG 452 COML# 39 095 86 5942
STRADA STATALE 417
CATANIA/GELA
95040 SIGONELLA IT



VSM Benefits



- Due In data to ports and transshipment points
- Reduces returned/frustrated shipments
- Reduces customer wait time
- Offers eligible shipments to air clearance authority



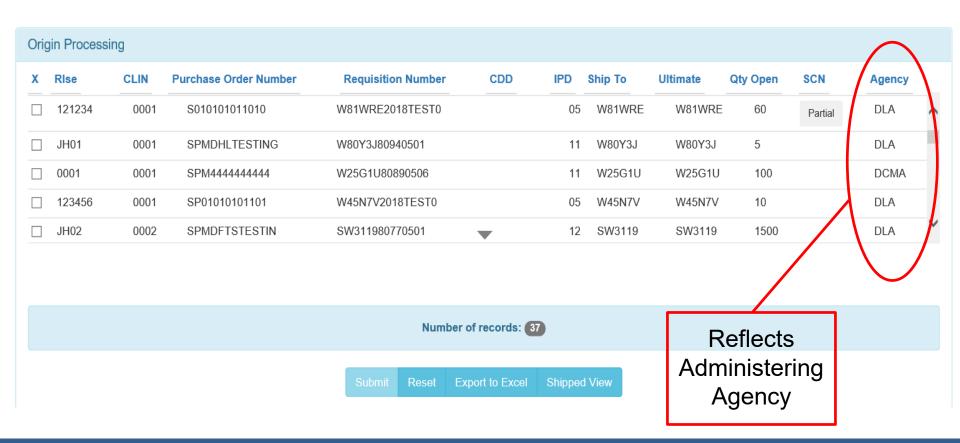




DCMA



May 2015 - DCMA St Louis started utilizing VSM





VSM Procedures



Small Parcel

- Immediate turn around for carrier labels
- Exceptions
 - 5% require further review

LTL/TL/Specialized Equipment

- Processing time will affect when the clock starts
 - Early in the day, sent to the 3PL
 - Late in the day, sent to the 3PL the next day
 - VSM team will aggregate shipments for a cost savings onto one Master BOL



VSM Procedures



- LTL/TL/Specialized Equipment Cont.
 - Tier 2 (12/24)
 - 3PL returns carrier in 12 hours, unless they exceed the pickup location's operational hours (returned by 1pm local time the next business day)
 - Pick up will be no later than the end of the operational hours on the 2nd business day
 - Tier 3 (24/72)
 - 3PL returns carrier in 24 hours, if this falls on a holiday or weekend, 3PL will return the information at the same time, on the next business day
 - Pickup will be no earlier than the beginning of the 3rd business day
 - Auto email to vendor will alert them on the day the truck is due to arrive



Supply Priority Designators



- Warfighter First
 - IPGs
 - Expedited Shipments



IPD - Issue Priority Designator

IPG - Issue Priority Group

TP - Transportation Priority

IPD	IPG	TP
01	1	1
02	1	1
03	1	1
04	2	2
05	2	2
06	2	2
07	2	2
08	2	2
09	3	3
10	3	3
11	3	3
12	3	3
13	3	3
14	3	3
15	3	3



Expedited Shipping Procedures



Vende	or	n Transportation	Requestor Email:	-	-WAIL: DEL	.IVERY@DLA.MI	
Company Name			CAGE:		Requestor Name:		
Origin Shipping	2			Requestor Pho	ne No:		
Address:				Requestor Fax	No:		
Data to Process Shipping requests:			CONTRACT NUI	MBER:		Delivery Order	Number:
VSN:			RDD;			Priority:	
Supplemental ,	Address:		Signal Code:			Project Code:	
		IS ACCORDING TO AG, BOX OR SKID	Requisition Number/TCN:				
IF YOU	HAVE MU	LTIPLE SHIPMENT UN	UNITS, EACH MUST BE LISTE			ITHIN THE UNIT	AND EAC
					Dimensions (In Inches)		
f you are packing more than one clin in a unit, list all clins within that unit	Clin or Item Number:	Type of Shipment Unit	Quantity In Each Shipment Unit	Weight of the Shipment Unit	Length	Width	Height
Jnit 1	<u> </u>						
Jnit 2				1 7		7	
Jnit 3							
		u have more than thre				om section.	
f a FOB Origin	/Non Fast F	Pay, indicate dates an	d times material is	available for pic	k-up:		
HAZARDOUS CLASS			U.N. PACKING GROUP			ROUP	
NON HAZ	ARDOUS	PROPER SHIPPING	NAME				

Yellow Blocks – information in these blocks will remain the same for each shipment

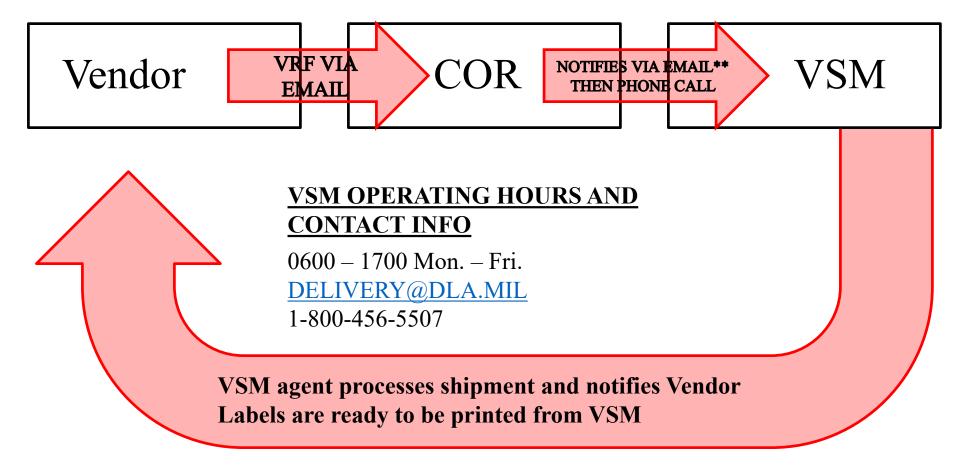
White Blocks – information in these block may vary for each shipment

Red Block – insert the special shipping address different than the ship to DODAAC, as applicable



Process Flow Chart





**COR email shall state approval of expedited shipment method.



VSM



Questions?





