

# NDIA



## 20th Annual Systems Engineering Conference



### Conference Program

October 23-26, 2017 | Waterford at Springfield | Springfield, VA  
[NDIA.org/systemsengineering](http://NDIA.org/systemsengineering)

### Welcome to the NDIA Systems Engineering Conference

On behalf of the National Defense Industrial Association's Systems Engineering Division, I would like to extend a very warm welcome to the 20<sup>th</sup> Annual Systems Engineering Conference. Yes, the 20<sup>th</sup> Annual – who knew when we started this conference 2 decades ago that we would continue to have important systems engineering issues to address? Well, perhaps most of you - because after all, technology keeps moving, our military capability continues to increase, the complexity of our systems continues to grow, and the threats we have to address continue to grow at an alarming rate.

For example, 20 years ago the term “Cybersecurity” wasn't addressed in DoD circles. Interoperability wasn't considered. Systems-of-systems weren't mentioned. And today, these are some of our hottest issues that the entire defense-industrial complex seeks to successfully address, not to mention affordability, sustainability and a host of other issues that continue to need attention.

This conference is the primary one in the US that brings together the engineering arms of the Office of the Secretary of Defense, the Services, many of the Federal Agencies, and the defense industrial complex to address and seek solutions to the issues we all face. Executives, managers and engineers from all of the major US defense contractors, as well as the principal engineering executives, managers and engineers from the Department of Defense and the Services and Federal Agencies are here, and dialog among us is critical to achieving a mutual understanding of the issues we collectively face and desperately need to solve. This conference provides an outstanding opportunity to have that dialog and exchange ideas, so please take maximum advantage of this opportunity.

And if there is anything that the conference committee, whose names are listed in the program, or I, or the outstanding NDIA staff can do to assist you, please let us know.

Bob Rassa  
Manager, Engineering Programs  
Raytheon Space & Airborne Systems

Dear Attendees, Speakers and Sponsors,

I would like to add my warm welcome to those attending the annual Systems Engineering Division conference. This year's conference marks the 20th anniversary of this prestigious event. I congratulate the NDIA Systems Engineering Division for their sustained, superior performance in producing a highly consequential event and applaud the many ways the division supports the Defense Department and defense community.

This conference is the premier event addressing the application of systems engineering principles to defense acquisition. As such, it is the main forum to exchange information and ideas among the Defense Department, the services, defense agencies, industry and academia.

I wish the best of experiences here at the conference, and look forward to many more years of division engagement with the community to promote and refine the systems engineering practice.

Sincerely



Herbert J. Carlisle  
General, USAF (Ret)  
President and CEO



# 20<sup>TH</sup> ANNUAL SYSTEMS ENGINEERING CONFERENCE

OCTOBER 23-26, 2017 | SPRINGFIELD, VA

## INTRODUCTION

Considered the major annual systems engineering event focusing on the performance of DoD programs and systems, the National Defense Industrial Association's Annual Systems Engineering Conference offers content tailored to all levels of systems engineering (SE) professionals:

- Keynote Presentation
- Systems Engineering Executive Panels
  - DoD Executive Panel: Service Systems Engineering Leads discuss SE issues
  - DoD Executive Panel: Interagency Systems Engineering Activity
  - Industry Executive Panel: Industry Leaders discuss Systems Engineering issues
  - DoD Executive Panel: Service and Agency Program Managers discuss systems engineering issues
- Technical Breakout Sessions (2+ days)

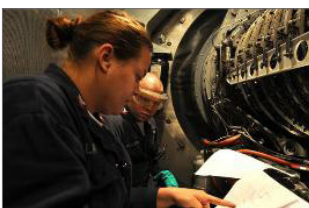
Demonstrating broad systems engineering community support, the conference is once again this year enjoying technical co-sponsorship by IEEE AES, IEEE Systems Council and the International Council on Systems Engineering.

Further attesting to its value and relevance to Systems Engineering professionals within the defense industry, the conference continues to receive the support of the Office of the Deputy Assistant Secretary of Defense for Systems Engineering.

Major themes running through the three plus day agenda will include net-centric operations, data/information interoperability, system-of-systems engineering, cyber security and all aspects of system sustainment.

## CONFERENCE OBJECTIVE

This conference seeks to create an interactive forum for Program Managers, Systems Engineers, Chief Scientists, Engineers, and Managers from the Requirements, Design, Verification, Support, Logistics and Test communities from both government and industry. The conference and the professional exchanges it will prompt will create opportunities to shape future policy and procedures.





## BACKGROUND

The Department of Defense continues to seek ways to improve the acquisition of military equipment and capability to assist the warfighter in protecting the U.S. and its Allies around the world in a complex environment of ever-changing threats and conditions.

The Weapon Systems Acquisition Reform Act (WSARA) of 2009 defines Systems Engineering as a key enabler to effect improvements in defense acquisition and program execution that will produce more effective and affordable military systems. Previous DoD Better Buying Power initiatives, with their focus on achieving dominant capabilities through technical excellence and innovation, continued to emphasize the importance of engineering to the Department. The new administration seeks to increase military spending which will put additional onus on the defense industrial complex to achieve acquisition excellence, and systems engineering performance on the part of government and industry as partners is a key ingredient to success.

Systems Engineering is the “umbrella” engineering function that drives successful program execution and ensures an appropriate balance between requirements, performance, cost, schedule, and overall effectiveness and affordability. Systems Engineering principles embody strong technical and risk/opportunity management aspects for the acquiring Program Office as well as the prime and subcontractors. Strong emphasis on systems engineering throughout a program, especially in early development planning, is a key enabler of successfully fielding complex defense systems.

NDIA’s Annual Systems Engineering Conference explores the various roles of systems engineering from all aspects and perspectives—pragmatic, practical and academic—and brings key practitioners together to work on effective solutions to achieve a successful and affordable warfighting force.

## CONFERENCE CHAIR

**Mr. Robert Rassa**  
**Director, Engineering**  
**Programs**  
**Raytheon Company**

## DIVISION CHAIR

**Mr. Frank Serna**  
**Principal Director, Strategic**  
**Initiatives**  
**Draper Laboratory**

## DIVISION VICE-CHAIR

**Mr. Joseph Elm**  
**Director of Engineering**  
**L-3 Communications**

## NDIA PLANNING TEAM

**Ms. Tammy Kicker, CMP**  
**Director, Meetings & Events**

**Ms. Tina Fletcher**  
**Meeting Planner, Meetings**  
**& Events**

## SCHEDULE AT A GLANCE

### MONDAY, OCTOBER 23

8:00 am - 12:00 pm	Display Move In
12:00 pm - 5:30 pm	Registration
1:00 pm - 3:00 pm	Tutorials
3:00 pm - 3:30 pm	Networking Break
3:30 pm - 5:30 pm	Tutorials continue

### TUESDAY, OCTOBER 24

7:00 am - 5:00 pm	Registration
7:00 am - 8:15 am	Networking Breakfast
8:15 am - 8:30 am	Opening Remarks: Bob Rassa, Raytheon; Frank Serna, Draper Labs
8:30 am - 9:30 am	Plenary Session Keynote: Vice Admiral Paul Grosklags, USN, Commander, Naval Air Systems Command
9:30 am - 10:00 am	Networking Break
10:00 am - 11:15 am	Executive Panel: DoD Systems Engineering
11:15 am - 12:30 pm	Executive Panel: Interagency Systems Engineering
12:30 pm - 1:30 pm	Networking Luncheon
1:30 pm - 2:45 pm	Plenary Session Continues: Industry Executive Panel
2:45 pm - 3:00 pm	Presentation of Lt Gen Thomas R. Ferguson Systems Engineering Excellence Awards
3:00 pm - 3:30 pm	Networking Break
3:30 pm - 5:00 pm	Executive Panel: Program Managers
5:00 pm - 6:30 pm	Networking Reception

**WEDNESDAY OCTOBER 25**

7:00 am - 5:15 pm	Registration
7:00 am - 8:00 am	Networking Breakfast
8:00 am - 9:40 am	Concurrent Breakout Focus Sessions A
9:40 am - 10:15 am	Networking Break
10:15 am - 11:55 am	Concurrent Breakout Focus Sessions B
11:55 am - 1:00 pm	Networking Luncheon
1:00pm - 2:40 pm	Concurrent Breakout Focus Sessions C
2:40 pm- 3:15 pm	Networking Break
3:15 pm - 5:20 pm	Concurrent Breakout Focus Sessions D

**THURSDAY OCTOBER 26**

7:00 am - 5:15 pm	Registration
7:00 am - 8:00 am	Networking Breakfast
8:00 am - 9:40 am	Concurrent Breakout Focus Sessions A
9:40 am - 10:15 am	Networking Break
10:15 am - 11:55 am	Concurrent Breakout Focus Sessions B
11:55 am - 1:00 pm	Networking Luncheon
1:00 pm - 2:40 pm	Concurrent Breakout Focus Sessions C
2:40 pm- 3:15 pm	Networking Break
3:15 pm - 5:20 pm	Concurrent Breakout Focus Sessions D

## TRACK OBJECTIVES

### AGILE IN SYSTEMS ENGINEERING

**Track Chairs:** John Norton, *Raytheon Company*  
Linda Maness, *Northrop Grumman Corporation*  
Eileen Wrubel, *Software Engineering Institute*

Agile usage is becoming more prevalent within the government space. Lessons learned and ideas for implementation can be shared with those who are experienced in using Agile concepts. This track brings together practitioners with experience applying agile methods in a variety of disciplines and domains, with the goal of collaboration to expand their effective use in systems engineering and on defense programs

### ARCHITECTURE

**Track Chairs:** Bob Scheuer, *The Boeing*  
Ed Moshinsky, *Lockheed Martin Corporation*

Architecture is a key element in systems engineering. This track addresses architecture frameworks, strategies, and applications to improve system design, test, operations, and support.

### COMPUTATIONAL RESEARCH & ENGINEERING ACQUISITION TOOLS AND ENVIRONMENTS (CREATE)

**Track Chair:** Douglass Post, *DoD High Performance Computing Modernization Program (HPCMP)*

The DoD HPCMP CREATE Program is a Tri-Service Program launched in 2006 by OSD and the HPCMP to develop and deploy eleven physics-based high performance computing software applications specifically to enable the DoD acquisition engineering community to design and analyze military ships, aircraft, ground vehicles, and radio frequency antennas. These tools enable engineers to generate an arbitrarily large number of design options (virtual prototypes expressed as digital product models) for design-space exploration, rapidly assess the feasibility and performance characteristics of each design option, and accurately predict the performance of each weapon platform with high-fidelity tools. With these tools, DoD engineers can identify design defects and performance shortfalls and fix them before metal has been cut, thus reducing costly rework and improving system performance. This reduces the cost, schedule, and risk of acquisition programs. The tools and computer time are available to DoD engineers (government and industry). The tools are being used by more than 180 DoD engineering organizations (government 40%, industry 50%, and other 10%--including academia) with over 1,400 users.

### DEVELOPMENTAL TEST & EVALUATION (DT&E)

**Track Chairs:** Joe Manas, *Raytheon Company*

Developmental Test and Evaluation is a key aspect of successful systems engineering. This track addresses the entire continuum of test and evaluation from early planning to operational testing.

### DIGITAL ENGINEERING/MODEL-BASED SYSTEMS ENGINEERING

**Track Chair:** Philomena Zimmerman, *DASD/SE*

Digital Engineering is an emerging set of practices for Systems Engineering and other engineering disciplines which has, at its core, the use of models (data, algorithms and/or processes) as a technical means of communication. When used properly, models can provide a cohesion across engineering activities, and cohesion

with acquisition activities. When coupled with computational capabilities, resultant data from simulations can be used in decision-making at all echelons, and an increased level of insight and risk reduction in the end item can be achieved.

### ENGINEERED RESILIENT SYSTEMS (ERS)

**Track Chairs:** Lois Hollan, *Potomac Institute*

Engineered Resilient Systems (ERS) is a Department of Defense priority initiative that seeks to transform engineering environments so that warfighting systems are more resilient and affordable across the acquisition lifecycle. The track will present new results across the ERS initiative including anchor technologies and computational representation.

### EDUCATION & TRAINING

**Track Chair:** Don Gelosh, *Worcester Polytechnic Institute*

The Education and Training track for 2017 is an excellent collection of thirteen presentations from government, industry, and academia. The presentations describe a wide range of systems engineering workforce development activities from competency frameworks, cybersecurity skills, MBE and MBSE best practices, System of Systems guide and capstone marketplace to development of technical leaders.

### ENTERPRISE HEALTH MANAGEMENT/PROGNOSTICS/DIAGNOSTICS/RELIABILITY

**Track Chairs:** Chris Resig, *The Boeing Company*

The health of the system as a whole—the enterprise—is a critical function of systems engineering. This session will touch on some issues relating to the system health, including prognostics, diagnostics and reliability.

### ENVIRONMENT, SAFETY, AND OCCUPATIONAL HEALTH (ESOH)

**Track Chairs:** Sherman Forbes, *USAF*  
Dave Schulte, *SAIC*  
Lucy Rodriguez, *Booz Allen Hamilton*

The ESOH track provides a cross section of topics that reflect the many different Systems Engineering design considerations included under the DoDI 5000.02 acronym ESOH, as defined in MIL-STD-882E, the DoD Standard Practice for System Safety. This year, Mr. James Thompson, Director, Major Program Support (MPS), within the Office of the Deputy Assistant Secretary of Defense for Systems Engineering will be the ESOH track's keynote speaker. Mr. Thompson will share his perspectives on Risk, Issue, and Opportunity (RIO) Management and Independent Technical Risk Assessments (ITRAs). Mr. David Asiello, the Acquisition, Sustainability & Technology Programs lead in the Office of the Assistant Secretary of Defense for Energy, Installations, and Environment will follow Mr. Thompson's presentation with a presentation focusing on how ESOH Risk Management is an integral part of the RIO Management Process and offering suggestions for improving the rigor, accountability, and visibility of ESOH risk management. There will be an extended question and answer period following Mr. Thompson's and Mr. Asiello's presentations to allow the audience to further explore the Acquisition and Sustainment Risk Management. The remainder of the ESOH track presentations will address specific acquisition ESOH issues, to include using Digital Engineering to manage ESOH risks and requirements, how to manage ESOH in Rapid Acquisitions, software system safety, hazardous materials regulations and management impacts on programs, environmental liabilities, environmental sustainability, and lessons learned about program

office successes and failures in implementing the DoDI 5000.02 acquisition ESOH policy.

### HUMAN SYSTEMS INTEGRATION (HSI)

**Track Chair:** Matthew Risser, *Pacific Science*  
Patrick Fly, *The Boeing Company*

The HSI sessions include technical papers aligned with DoD HSI policy, standards and guidance. The goal is to address HSI implications in the design of complex systems in support of systems engineering and include HSI methods, metrics, and best practices, process improvements, applications and approaches to program integration.

### INTEROPERABILITY/NET - CENTRIC OPERATIONS

**Track Chairs:** Jack Zavin, *OUUSD/ATL*  
John Daly, *Booz-Allen-Hamilton*

Interoperability is ability to operate in synergy in the execution of assigned tasks both within the DoD and its external mission partners. Net Centric Operations supports interoperability by providing the POPIM solution sets that allows the DoD and its mission partners to share information/data/knowledge when needed, where needed, and in a form they can understand and act on with confidence, while protecting it from those who should not have it. Net Centric Operations/Interoperability includes technologies such as Service Oriented Architecture, Data Center, Cloud Computing, information transport [e.g. internet, web, radios, data links], as well as both hardware and software [aka Information and Communicative Technology] together with people, operating alone or in organizations, as part of the System of Systems Systems Engineering.

### MISSION ENGINEERING

**Track Chair:** Judith Dahmann, *MITRE*

Mission engineering (ME) is the deliberate planning, analyzing, organizing, and integrating of current and emerging operational and system capabilities to achieve desired warfighting mission effects. This track focuses on current directions in Defense ME and approaches to applying SoS and SE approach to ME.

### MODELING AND SIMULATION (M&S)

**Track Chairs:** David Allsop, *The Boeing Company*  
Chris Schreiber, *Lockheed Martin Corporation*

The M&S Track highlights the use of models and simulations in the systems engineering process. Included are presentations on integrated environments, tools & technologies, and M&S applications in several SE process phases. Topics focused specifically on Digital Engineering/Model-based Systems Engineering are contained in a separate track on this topic.

### PROGRAM MANAGEMENT

**Track Chairs:** Ken Nidiffer, *Software Engineering Institute*

Program Managers and chief Systems Engineers should be the "joined-at-the-hip" leads on all programs that wish to be successful. This session will address some of the issues that our program managers face in the execution of programs.

### SOFTWARE ENGINEERING

**Track Chairs:** Ken Nidiffer, *Software Engineering Institute*

Software is often overlooked when talking systems engineering yet software is a key element of most designs today and must always be part of the systems engineer's portfolio of responsibility. This session will highlight a few significant software development issues.

### SYSTEMS ENGINEERING EFFECTIVENESS

**Track Chairs:** Tim White, *Raytheon Company*  
Joe Elm, *L3 Technologies*

Systems Engineering Effectiveness is obvious to some and quite esoteric to others. The goal though, improving the value obtained for each SE dollar spent, is shared by each who joins the discussion. Please attend the SE Effectiveness track to learn how your peers are implementing practical measures to better quantify the benefits of Systems Engineering and its value to Product Users and Developers alike. Early and effective Systems Engineering has been shown to return excellent value to all project stakeholders. This Track will highlight the latest DoD policy and guidance, define new approaches, and provide some practical experiences to assist the DoD and defense industry SE community in achieving a quantifiable and persistent improvement in program outcomes through appropriate application of systems engineering principles and best practices.

### SYSTEMS OF SYSTEMS (SOS)

**Track Chairs:** Judith Dahmann, *MITRE*  
Rick Poel, *The Boeing Company*  
Jennie Horn, *Raytheon Company*

The System of Systems track will feature papers highlighting development SoS engineering approaches, particular SoS SE application areas, and SoS tools and modeling, including SoS SE applied to defense missions in mission engineering. See directly related track in Mission Engineering, above.

### SYSTEM SECURITY ENGINEERING (SSE)

**Track Chairs:** Holly Dunlap, *Raytheon Company*  
Melinda Reed, *DASD/SE*

System Security Engineering has become one of the most important aspects in the design of DoD systems. This track will focus on system security engineering and a holistic approach to program protection.



# SYSTEMS ENGINEERING CONFERENCE

## MONDAY, OCTOBER 23

8:00AM - 12:00PM **Display Move In**  
 12:00PM - 5:30PM **Registration Open**  
 1:00 PM - 5:30 PM **Tutorials**

			1:00PM - 1:30PM	1:30PM - 2:00PM	2:00PM - 2:30PM	2:30PM - 3:00PM
TRACK 4	GIBSON	<b>Tutorial: Modeling and Simulation (M&amp;S)</b> 1C4	<b>19696</b> Half-Day Tutorial: Modeling and Simulation in the Systems Engineering Process ► Dr. Jim Coolahan, Coolahan Consultants, LLC			
TRACK 5	SELLER	<b>Tutorial: Applying MIL-STD</b> 1C5	<b>19702</b> Tutorial: Tutorial: Applying Focused MIL-STD-882E Software Safety Level of Rigor ► Mr. Stuart Whitford, <i>Booz Allen Hamilton</i>			
TRACK 6	KORMAN	<b>Tutorial: Communication and Analysis</b> 1C6	<b>19713</b> Effective Communication and Analysis in the Age of MBSE ► Mr. Ronald Kratzke, <i>Vitech Corporation</i>			

3:00PM - 3:30PM **Networking Break**

			3:30PM - 4:00PM	4:00PM - 4:30PM	4:30PM - 5:00PM	5:00PM - 5:30PM
TRACK 4	GIBSON	<b>Tutorial: Modeling and Simulation (M&amp;S) Cont'd</b> 1D4	<b>19696</b> Half-Day Tutorial: Modeling and Simulation in the Systems Engineering Process ► Dr. Jim Coolahan, Coolahan Consultants, LLC			
TRACK 5	SELLER	<b>Tutorial: Applying MIL-STD Cont'd</b> 1D5	<b>19702</b> Tutorial: Applying Focused MIL-STD-882E Software Safety Level of Rigor ► Mr. Stuart Whitford, <i>Booz Allen Hamilton</i>			
TRACK 6	KORMAN	<b>Tutorial: Communication and Analysis Cont'd</b> 1D6	<b>19713</b> Effective Communication and Analysis in the Age of MBSE ► Mr. Ronald Kratzke, <i>Vitech Corporation</i>			

5:30PM **Adjourn**

## TUESDAY, OCTOBER 24

7:00AM - 5:00PM	<b>Registration Open</b>
7:00AM - 8:15AM	<b>Networking Breakfast</b>
8:15AM - 8:30AM	<b>Opening Remarks</b> Mr. Robert Rassa, <i>Director, Engineering Programs, Raytheon Company; NDIA Systems Engineering Conference Chair</i> Mr. Frank Serna, <i>Principal Director, Strategic Initiatives, Draper Laboratory; Chair, NDIA Systems Engineering Division</i>
8:30AM - 9:30AM	<b>Keynote Presentation</b> VADM Paul Grosklags, <i>NAVAIR, Commander, Naval Air Systems Command</i>
9:30AM - 10:00AM	<b>Networking Break</b>
10:00AM - 11:15AM	<b>DoD Executive Panel: DoD Systems Engineering</b> <b>Moderator:</b> Mrs Kristen Baldwin, <i>Deputy Assistant Secretary of Defense, Systems Engineering (Acting)</i> <b>Panelists:</b> <ul style="list-style-type: none"> <li>Col Laird Abbott, <i>USAF, Chief, Engineering and Force Management Division, Deputy Assistant Secretary for Science, Technology, and Engineering, SAF-AQR</i></li> <li>Mr. William Bray, <i>USN, DASN RDT&amp;E and Chief Systems Engineer</i></li> <li>Mr. Douglas Wiltsie, <i>USA, Executive Director, SoSE&amp;I, ASA ALT (invited)</i></li> </ul>
11:15AM - 12:30PM	<b>Executive Panel: Interagency Systems Engineering</b> <b>Moderator:</b> Ms. Kristen Baldwin, <i>Deputy Assistant Secretary of Defense, Systems Engineering (Acting)</i> <b>Panelists:</b> <ul style="list-style-type: none"> <li>Mr. Albert "Benjie" Spencer, <i>National Oceanic and Atmospheric Administration</i></li> <li>Mr. Jon Holladay, <i>Technical Fellow for Systems Engineering, National Aeronautics and Space Administration</i></li> <li>Mr. Kent Jones, <i>Assistant Deputy Administrator for Systems Engineering and Integration, Defense Programs, DOE National Nuclear Security Administration</i></li> <li>Mr. Joseph Post, <i>Deputy Director, NAS Systems Engineering &amp; Integration Federal Aviation Administration</i></li> <li>Mr. James Tuttle, <i>Deputy Director, CDS and Chief Systems Engineering, Department of Homeland Security</i></li> </ul>
12:30PM - 1:30PM	<b>Networking Luncheon</b>
1:30PM - 2:45PM	<b>Industry Executive Panel: Model-Based Systems Engineering: How is it Helping?</b> Mr. Frank Serna, <i>Principal Director, Strategic Initiatives, Draper Laboratory; Chair, NDIA Systems Engineering Division</i> <b>Panelists:</b> <ul style="list-style-type: none"> <li>Ms. Christi Gau Pagnanelli, <i>Director, BDS Systems Engineering and Engineering Multi-Skilled Leadership, Boeing Defense, Space &amp; Security</i></li> <li>Mr. Randall Lum, <i>Corporate Director, Engineering, Northrop Grumman Corporation</i></li> <li>Mr. Tim Walden, <i>Chief Engineer and Fellow, Lockheed Martin Corporate Engineering and Production Operations</i></li> <li>Mr. Scott Welles, <i>Vice President, Booz Allen Hamilton</i></li> </ul>
2:45PM - 3:00PM	<b>Presentation of Lt Gen Thomas R. Ferguson Systems Engineering Excellence Awards</b>
3:00PM - 3:30PM	<b>Networking Break</b>
3:30PM - 5:00PM	<b>Executive Panel: Program Managers</b> <b>Moderator:</b> Col. David McIllece, <i>USAF</i> <b>Panelists:</b> <ul style="list-style-type: none"> <li>Col Edward Hospodar, <i>USAF, GPS User Equipment Senior Materiel Leader</i></li> <li>COL Mike Milner, <i>USA, Armored Multi-Purpose Vehicle (AMPV) Program Manager</i></li> <li>Col Amanda Myers, <i>USAF, Deputy Director, Global Reach Programs, Former C-17 System Program Manager</i></li> <li>CAPT Seiko Okano, <i>USN, PEO Integrated Warfare Systems (IWS) 2.0 Program Manager</i></li> </ul>
5:00pm - 6:30pm	<b>Networking Reception</b>

## WEDNESDAY, OCTOBER 25

7:00AM-5:15PM

Registration

7:00AM-8:00AM

Networking Breakfast

			8:00AM - 8:25AM	8:25AM - 8:50AM	8:50AM - 9:15AM	9:15AM - 9:40AM
TRACK 1	SINGLETON	Human Systems Integration 3A1	<b>19516</b> Enhancing Future Soldier Systems through the use of the Systems Modeling Language to Incorporate Human Aspects into the Soldier as a System Definition ► Mr. Sean Pham, U.S. Army ARDEC	<b>19641</b> HSI Best Practice Standard ► Dr. Patrick Fly, <i>The Boeing Company</i>	<b>19739</b> The Human Systems Integration Partnership:: Delivering the HSI Capability to the Air Force Systems Engineering Process ► Mr. Derek Johnston, <i>United States Air Force</i>	<b>19919</b> Adaptive Automation for UAV Pilot Vehicle Interfaces ► Mr. Jeff O'Hara, <i>Georgia Tech Research Institute</i>
TRACK 2	MILLER	Net Centric Operations & Interoperability 3A2	<b>19752</b> Kick Off/Context for NCO/I Track ► Mr. Jack Zavin, <i>DoD/OUUSD(AT&amp;L)</i>	<b>19815</b> ISO/IEC/IEEE8 15288 System Interoperability Considerations ► Mr. John Daly, <i>Booz Allen Hamilton</i>	<b>19759</b> JITC Executes DoD Mobility Field Assessments ► Mr. Khoa Hoang, <i>Joint Interoperability Test Command</i>	<b>19764</b> Interface Management for Interoperability-- from Theory to Modeling ► Mr. Matthew Hause, <i>PTC</i>
TRACK 3	VON STERNBERG	Engineering & Model-based Systems Engineering 3A3	<b>19819</b> DoD Digital Engineering Strategy ► Ms. Philomena Zimmerman, <i>Department of Defense</i>	<b>19879</b> Model Centric Engineering Enabling a New Operational Paradigm for Acquisition ► Dr. Mark Blackburn, <i>Stevens Institute of Technology</i>	<b>19853</b> Joint NDIA SSE & SwA Committee and Joint Federated Assurance Center, Government SwA Gap Analysis Workshop Summary ► Ms. Holly Dunlap, <i>Raytheon Company</i>	<b>19855</b> MBSE and Systems Engineering Transformation ► Mr. Troy Peterson, <i>INCOSE</i>
TRACK 4	GIBSON	Modeling & Simulation 3A4	<b>19691</b> An Autonomous Sensor Tasking System ► Ms. Quintina Jones, <i>Raytheon Missile Systems</i>	<b>19711</b> Best Practices for the Architecture, Design, and Modernization of Defense Models and Simulations ► Mr. Michael Heaphy, <i>AT&amp;L/DMSCO</i>	<b>19725</b> V&A of Models and Simulations: The Power of Independent Cumulative Analyses ► Ms. Natalie Plotkin, <i>Raytheon Company</i>	<b>19916</b> Formalized Execution of Model Integrated Descriptive Architecture Languages ► Mr. Gregory Haun, <i>Analytical Graphics, Inc.</i>
TRACK 5	SELLIER	Agile 3A5	<b>19877</b> Research Gone "Agile" A Case Study on Using an Enterprise Transformation Process to Enable Agile Methods in a Research Program ► Dr. Rosa Heckle, <i>The MITRE Corporation</i>	<b>19726</b> Issues and Opportunities in Accelerated Software Development for Next Generation DoD Applications ► Dr. Craig Arndt, <i>Defense Acquisition University</i>	<b>19755</b> A System Dynamics Model of the Scaled Agile Framework (SAFe) to Quantify the Effects of Management Decisions on Capability Development and Acquisition Outcomes ► Mr. Sean Ricks, <i>The MITRE Corporation</i>	<b>19777</b> "Elicitation of Robust and Quality Agile User Stories Using QFD" ► Ms. Sabrina Ussery, <i>The George Washington University</i>
TRACK 6	KORMAN	Software 3A6	<b>19745</b> Software Complexity Modeling ► Mr. Thuc Tran, <i>Capital One</i>	<b>19749</b> Harnessing the Beast: Using Model Based Systems Engineering (MBSE) to Manage Complex Research Software Environments ► Ms. Jennifer Turgeon, <i>Sandia National Laboratories</i>	<b>19758</b> Software Systems Maturity Analysis ► Mr. Christopher Dieckmann, <i>Idaho National Laboratory</i>	<b>19816</b> Free and Open Source Tools to Assess Software Reliability and Security ► Mr. Lance Fiondella, <i>University of Massachusetts</i>

## WEDNESDAY, OCTOBER 25 - CONTINUED

9:40AM-10:15AM

## Networking Break

			10:15AM - 10:40AM	10:40AM - 11:05AM	11:05AM - 11:30AM	11:30AM - 11:55AM
TRACK 1	SINGLETON	Human Systems Integration	<b>19784</b> A Wearable Vision+Inertial Navigation System for Assessing Volumetric Utilization and Task Geometry Efficiency ▶ Mr. Kevin Duda, <i>Draper Laboratory</i>	<b>19740</b> Fisher vs. Taguchi Experimental Design Methods in Human Factors ▶ Ms. Sarah Ewing, <i>Idaho National Laboratory</i>	<b>19854</b> NDIA Welcome and Review of Accomplishments ▶ Ms. Holly Dunlap, <i>Raytheon Company</i>	<b>19881</b> DoD Cyber Resilient Weapon Systems ▶ Ms. Melinda Reed, <i>Department of Defense</i>
		Systems Security Engineering 3B1				
TRACK 2	MILLER	Net Centric Operations & Interoperability	<b>19923</b> Joint and Mission Partner Interoperability ▶ Mr. Mike Richards, <i>Joint Staff J6</i>	<b>19499</b> Real Life Cloud Acquisition and Adoption Across Agencies and Cloud Providers ▶ Mr. Mun-Wai Hon, <i>Noblis</i>	<b>19849</b> Mission Integration Management, NDAA 2017 Section 855 ▶ Mr. Robert Gold, <i>Department of Defense</i>	<b>19838</b> Systems of Systems Engineering Technical Approaches as Applied to Mission Engineering ▶ Dr. Judith Dahmann, <i>MITRE</i>
		Mission Engineering 3B2				
TRACK 3	VON STERNBERG	Digital Engineering & Model-based Systems Engineering	<b>19793</b> Model-Centric Decision Making: Insights from an Expert Interview Study ▶ Dr. Donna Rhodes, <i>Massachusetts Institute of Technology</i>	<b>19890</b> Using MBSE to Communicate and Gain Acceptance of your Analysis ▶ Mr. Frank Salvatore, <i>Engility</i>	<b>19795</b> New Innovations in Digital Systems Engineering ▶ Dr. Edward Kraft, <i>University of Tennessee Space Institute</i>	<b>19920</b> Key MBSE Enablers with Examples ▶ Mr. Nicholas Driscoll, III, <i>Raytheon Company</i>
		3B3				
TRACK 4	GIBSON	CREATE Computational Research & Engineering Acquisition Tools and Environments	<b>20010</b> Digital Engineering (DE) and Computational Research and Engineering Acquisition Tools and Environments (CREATE) ▶ Ms. Philomena Zimmerman, <i>Department of Defense</i>	<b>19721</b> CREATE: Accelerating Defense Innovation with Computational Prototypes and High Performance Computers ▶ Dr. Douglass Post, <i>DoD HPCMP</i>	<b>19730</b> Physics-Based Simulation in Support of Acquisition program and Fleet Operations ▶ Mr. Steven Donaldson, <i>Naval Air Systems Command</i>	<b>19728</b> Capstone: A Platform for Geometry, Meshing and Attribution Modeling for Physics-based Analysis and Design ▶ Dr. Saikat Dey, <i>US NRL Code 7131</i>
		3B4				
TRACK 5	SELLIER	Agile	<b>19902</b> Software Development Challenges in AFMC (Agile Software Development and Data Rights) ▶ Mr. Andrew Jeselson, <i>Air Force Materiel Command</i>		<b>19701</b> Leveraging Cybersecurity Tools for Software Safety: Focusing (Some) Static Analysis on Safety-Critical Software ▶ Mr. Stuart Whitford, <i>Booz Allen Hamilton</i>	<b>20028</b> Joint Software System Safety Implementation Guide ▶ Mr. Bob Smith, <i>Booz Allen Hamilton</i>
		Environment Safety & Occupational Health 3B5				
TRACK 6	KORMAN	Systems Engineering Effectiveness	<b>19850</b> Engineering Autonomy ▶ Mr. Robert Gold, <i>Department of Defense</i>	<b>19882</b> The Drive for Innovation in Systems Engineering ▶ Mr. Scott Lusero, <i>Department of Defense</i>	<b>19814</b> DoD Systems Engineering Policy, Guidance and Standardization ▶ Ms. Aileen Sedmak, <i>Department of Defense</i>	<b>19835</b> Helix: Understanding Systems Engineering Effectiveness through Modeling ▶ Ms. Nicole Hutchison, <i>Stevens Institute of Technology</i>
		3B6				

11:55AM - 1:00PM

## Networking Luncheon

## WEDNESDAY, OCTOBER 25 - CONTINUED

			1:00PM - 1:25PM	1:25PM - 1:50PM	1:50PM - 2:15PM	2:15PM - 2:40PM
TRACK 1	SINGLETON	System Security Engineering 3C1	<b>19852</b> NDIA Cyber Resilient & Secure Systems Summit Summary ► Ms. Holly Dunlap, <i>Raytheon Company</i>	<b>19839</b> Unified Architecture Framework (UAF) Profile for Risk Assessment Methodology ► Ms. Tamara Hambrick, <i>Northrop Grumman Corporation</i>	<b>19913</b> Considerations to Address Dependably Secure System Function in System Capability, Requirements, and Performance Artifacts ► Mr. Michael McEvilly, <i>The MITRE Corporation</i>	<b>19866</b> AF Cyber Campaign Plan - Weapon Systems Focus ► Mr. Daniel Holtzman, <i>U.S. Air Force</i>
TRACK 2	MILLER	Mission Engineering System of Systems 3C2	<b>19706</b> Model Based Systems of Systems Engineering ► Mr. Francis McCafferty, <i>Vitech Corporation</i>	<b>19868</b> Mission Threads: Linking Mission Engineering and Systems Engineering ► Dr. Greg Butler, <i>Engility Corp</i>	<b>19718</b> Developing Standards for Systems of Systems (SoS) Engineering ► Dr. Judith Dahmann, <i>The MITRE Corporation</i>	<b>19804</b> Scaling Model-Based System Engineering Practices for System of Systems Applications: Software Tools ► Ms. Janna Kamenetsky, <i>The MITRE Corporation</i>
TRACK 3	VON STERNBERG	Digital Engineering & Model-based Systems Engineering 3C3	<b>19545</b> Pulling the Digital Thread with Model Based Engineering ► Mr. Christopher Finlay, <i>Raytheon Company</i>	<b>19906</b> Modeling the Digital System Model Data Taxonomy ► Ms. Philomena Zimmerman, <i>Department of Defense</i>	<b>19746</b> Developing and Distributing a CubeSat Model-Based Systems Engineering (MBSE) Reference Model – Interim Status #2 ► Dr. David Kaslow, <i>S.E.L.F</i>	<b>19872</b> Enabling Design of Agile Security with MBSE ► Mr. Barry Papke, <i>No Magic</i>
TRACK 4	GIBSON	CREATE: Computational Research & Engineering Acquisition Tools and Environments Engineering 3C4	<b>19779</b> High-Fidelity Electromagnetic Modeling with CREATE-RF Tools ► Dr. Daniel Dault, <i>Air Force Research Lab</i>	<b>19809</b> Physics Based Modeling & Simulation For Shock and Vulnerability Assessments - Navy Enhanced Sierra Mechanics ► Mr. Jonathan Stergiou, <i>Naval Surface Warfare Center, Carderock Division</i>	<b>19823</b> The Role of CREATE-AV in Realization of the Digital Thread “Authoritative Truth Source” ► Dr. Edward Kraft, <i>University of Tennessee Space Institute</i>	<b>19753</b> A Networked Frigate Concept Design Space Exploration Using the Rapid Ship Design Environment ► Dr. Douglas Rigerink, <i>Naval Surface Warfare Center, Carderock Division</i>
TRACK 5	SELLER	Environment Safety & Occupational Health 3C5	<b>19912</b> DASD (SE) Risk, Issue, and Opportunity (RIO) Management and Independent Technical Risk Assessments (ITRAs) ► Mr. James Thompson, <i>Department of Defense</i>	<b>19697</b> ESOH Risk Management ► Mr. David Asiello, <i>OASD(EI&amp;E)</i>	<b>19908</b> DoD Acquisition ESOH IPT Q&A Panel ► Mr. David Asiello, <i>OASD(EI&amp;E)</i>	
TRACK 6	KORMAN	Systems Engineering Effectiveness 3C6	<b>19790</b> Systems Engineering Research Needs and Workforce Development Study ► Dr. Dinesh Verma, <i>Systems Engineering Research Center (SERC)</i>	<b>19744</b> Technical Performance Risk Management for Large Scale Programs ► Mr. Brian Davenport, <i>Raytheon Company</i>	<b>19742</b> The Design of a Cone Penetrometer System ► Dr. Doris Turnage, <i>U. S. Army Engineer Research &amp; Development Center</i>	<b>19781</b> Additive Manufacturing – Challenges for the Systems Engineer and Program Manager ► Mr. William Decker, <i>Defense Acquisition University</i>



## WEDNESDAY, OCTOBER 25 - CONTINUED

2:40PM - 3:15PM

## Networking Break

			3:15PM - 3:40PM	3:40PM - 4:05PM	4:05PM - 4:30PM
TRACK 1	SINGLETON	<b>System Security Engineering</b> 3D1	<b>19861</b> Cyber Resilient and Secure Weapon Systems Acquisition/Proposal Discussion & Summary ► Ms. Holly Dunlap, <i>Raytheon Company</i>	<b>19771</b> When the Right Answer is Not What NAVSEA Normally Does ► Mr. Peter Chu, <i>NAVSEA 05</i>	<b>19870</b> Can't We Just Get Along: Engineering Trade Decisions VS RMF at the System Level ► Mr. Don Davidson, <i>DoD CIO</i>
TRACK 2	MILLER	<b>System of Systems</b> 3D2	<b>19802</b> Scaling Model-Based System Engineering Practices for System of Systems Applications: Analytic Methods ► Dr. Aleksandra Markina-Khusid, <i>The MITRE Corporation</i>	<b>19757</b> Defense System of Systems Gap Analysis ► Mr. Christopher Dieckmann, <i>Idaho National Laboratory</i>	<b>19878</b> Enterprise Implications of Family of Systems (FoS) Acquisition ► Dr. Garrett Thurston, <i>Dassault Systemes</i>
TRACK 3	VON STERNBERG	<b>Digital Engineering &amp; Model-based Systems Engineering</b> 3D3	<b>19775</b> Digital System Model Ice ► Dr. David Hench, <i>Eagle Ray R&amp;D</i>	<b>19871</b> Enabling Repeatable SE Cost Estimation with COSYSMO and MBSE ► Mr. Barry Papke, <i>No Magic</i>	<b>19888</b> MBSE to Address Logical Text-Based Requirements Issues ► Dr. Saulius Pavalkis, <i>No Magic</i>
TRACK 4	GIBSON	<b>CREATE: Computational Research &amp; Engineering Acquisition Tools and Environments Engineering</b> 3D4	<b>19693</b> Program Management in CREATE for the Development of Large-scale Physics-based Software Development Projects for Engineering Design and Analysis ► Dr. Richard Kendall, <i>DoD HPCMP</i>	<b>19704</b> Computational Research and Engineering Acquisition Tools and Environments – Ground Vehicles (CREATE-GV) ► Dr. Christopher Goodin, <i>U.S. Army ERDC</i>	<b>19715</b> Physics-based, Multidisciplinary Analysis of Fixed-Wing Aircraft with HPCMP CREATE(TM)-AV/Kestrel ► Dr. David McDaniel, <i>DoD HPCMP/CREATE</i>
TRACK 5	SELLER	<b>Environment Safety &amp; Occupational Health</b> 3D5	<b>19770</b> Assessing the impacts of Amended Toxic Substances Control Act to the DoD Mission and the Defense Industrial Base Panel ► Ms. Amy Borman, <i>U.S. Army</i> ► COL Joseph Constantino ( <i>SAF/IEE</i> ) ► Mr. Shane Esola, <i>DCMA</i> ► Mr. Jim Rudroff, ( <i>ODASN(E)</i> ) ► Dr. Patricia Underwood, <i>OASD(EI&amp;E)</i>		
TRACK 6	KORMAN	<b>Systems Engineering Effectiveness</b> 3D6	<b>19738</b> Improving Effectiveness with respect to Time-To-Market and the Impacts of Late-stage Design Changes in Rapid Development Life Cycles ► Mr. Parth Shah, <i>George Washington University</i>	<b>19716</b> Integrity System Security Engineering into System Engineering ► Mr. Ken Barker, <i>USAF</i>	<b>19824</b> Implementation of the R&M Engineering Body of Knowledge ► Mr. Andrew Monje, <i>Department of Defense</i>

## WEDNESDAY, OCTOBER 25 - CONTINUED

			4:30PM - 4:55PM	4:55PM - 5:20PM	
TRACK 1	SINGLETON	System Security Engineering 3D1	<b>19880</b> Engaging the DoD Enterprise to Protect U.S. Military Technical Advantage: Joint Acquisition Protection and Exploitation Cell Update ▶ Mr. Brian Hughes, <i>Department of Defense</i>	<b>19798</b> Using Real Options Analysis to develop Resiliency in System Security Architectures ▶ Mr. Chris D'Ascenzo, <i>Defense Acquisition University</i>	
TRACK 2	MILLER	System of Systems 3D2	<b>19736</b> "Defense Acquisition System" System of Systems Engineering ▶ Mr. Larry Harding, <i>Idaho National Laboratory</i>		
TRACK 3	VON STERNBERG	Digital Engineering & Model-based Systems Engineering 3D3	<b>19763</b> The Digital Engineering Journey ▶ Mr. Mathew Hause, <i>PTC</i>	<b>19833</b> Digitalization of Systems Engineering –Examples and Benefits for the Enterprise ▶ Mr. Sanjay Khurana, <i>Dassault Systemes</i>	
TRACK 4	GIBSON	CREATE: Computational Research & Engineering Acquisition Tools and Environments Engineering 3D4	<b>19776</b> Weapons System Innovation through Workflow-based Computational Prototyping ▶ Mr. Loren Miller, <i>DataMetric Innovations, LLC</i>	<b>19786</b> Rotorcraft Acquisition: Development of Modeling and Simulation Procedures ▶ Dr. Marvin Moulton, <i>U.S. Army</i>	
TRACK 5	SELLER	Environment Safety & Occupational Health 3D5	<b>19770</b> Assessing the impacts of Amended Toxic Substances Control Act to the DoD Mission and the Defense Industrial Base Panel ▶ Ms. Amy Borman, <i>U.S. Army</i> ▶ COL Joseph Constantino ( <i>SAF/IEE</i> ) ▶ Mr. Shane Esola, <i>DCMA</i> ▶ Mr. Jim Rudroff, ( <i>ODASN(E)</i> ) ▶ Dr. Patricia Underwood, <i>OASD(EI&amp;E)</i>		
TRACK 6	KORMAN	Systems Engineering Effectiveness 3D6	<b>19762</b> Decision-Driven Product Development ▶ Mr. Matthew Hause, <i>PTC</i>	<b>19830</b> Are We Doing Enough in Requirements Management? ▶ Dr. Steven Dam, <i>SPEC Innovations</i>	

5:20PM

Adjourn

## THURSDAY, OCTOBER 26

7:00AM-5:15PM

Registration

7:00AM-8:00AM

Networking Breakfast

			8:00AM - 8:25AM	8:25AM - 8:50AM	8:50AM - 9:15AM	9:15AM - 9:40AM
TRACK 1	SINGLETON	<b>System Security Engineering</b> 4A1	<b>19796</b> Cyber Systems Risk – an Opportunity for Model Based Engineering & Design ► Dr. Jerry Couretas, <i>Booz Allen Hamilton</i>	<b>19785</b> Cybersecurity As An Integral Part of Systems Engineering ► Mr. William Decker, <i>Defense Acquisition University</i>	<b>19741</b> Security at Design Time: Addressing Resilience in Mission Critical Cyber-Physical Systems ► Mr. Thomas McDermott, Jr., <i>Georgia Tech Research Institute</i>	<b>19911</b> Achieving DoD Software Assurance (SwA) ► Mr. Thomas Hurt, <i>Department of Defense</i>
TRACK 2	MILLER	<b>Developmental Test &amp; Evaluation</b> 4A2	<b>19792</b> An Approach to Verification of Complex Systems ► Dr. Wilson Felder, <i>Stevens Institute of Technology</i>	<b>19925</b> Improving Distributed Testing with TENA and JMETC ► Mr. Ryan Norman, <i>TENA / JMETC</i>	<b>19774</b> Identifying Requirements and Vulnerabilities for Cybersecurity; Or How I Learned to Stop Worrying and Love the Six-Phase Cybersecurity T&E Process ► Mr. David Brown, <i>Electronic Warfare Associates (EWA)</i>	<b>19831</b> How Can We Use V&V Techniques in Early Systems Engineering? ► Dr. Steven Dam, <i>SPEC Innovations</i>
TRACK 3	VON STERNBERG	<b>Engineered Resilient Systems</b> 4A3	<b>20009</b> Digital Engineering and ERS ► Mr. Robert Gold, <i>Department of Defense</i>		<b>19845</b> ERS: Influencing Acquisition Innovation ► Dr. Owen Eslinger, <i>U.S. Army Engineer Research and Development Center</i>	<b>19907</b> Scaling Data Analytics for ERS ► Mr. David Stuart, <i>U.S. Army Engineer Research and Development Center</i>
TRACK 4	GIBSON	<b>Create: Computational Research &amp; Engineering Acquisition Tools and Environments Engineering</b> 4A4	<b>19887</b> Multi-Disciplinary Integration of ModSim for Navy Applications ► Dr. Greg Bunting, <i>Sandia National Laboratories</i>	<b>19729</b> Academic Deployment of the HPCMP CREATE Genesis Software Package ► Dr. Robert Meakin, <i>U.S. DoD HPCMP</i>	<b>19875</b> Secure Web-Based Access for Productive Supercomputing ► Ms. Laura Ulibarri, <i>Air Force Research Laboratory</i>	<b>19800</b> CREATE-SH IHDE: Workflow Process Improvements for Hydrodynamics Characterization of Ship Designs ► Mr. Wesley Wilson, <i>Naval Surface Warfare Center, Carderock Division</i>
TRACK 5	SELLIER	<b>Environment, Safety &amp; Occupational Health</b> 4A5	<b>19773</b> Model Based Systems Engineering (MBSE) Considerations for Environment Safety and Occupational Health (ESOH) ► Mr. Leo Kilfoy, <i>MSC Software</i>	<b>19772</b> A Pragmatic Approach to System Modeling for Hazard Identification and Risk Management ► Mr. Michael Vinarcik, <i>Booz Allen Hamilton</i>	<b>19708</b> Unmanned System (UxS) Safety Engineering Precepts - an OSD Guide - update of the 2007 OSD UxS Safety Guide ► Mr. Michael Demmick, <i>NOSSA</i>	<b>19754</b> Divergent Oscillating Refueling Probe on the HH-60G Pavehawk ► Mr. Joseph Jones, <i>SAF/AQRE</i>
TRACK 6	KORMAN	<b>Architecture</b> 4A6	<b>19820</b> MOSA Considerations in Systems Engineering Through the Lifecycle ► Ms. Philomena Zimmerman, <i>Department of Defense</i>	<b>19821</b> Implementing a MOSA to Achieve Acquisition Agility in Defense Acquisition Programs ► Ms. Philomena Zimmerman, <i>Department of Defense</i>	<b>19837</b> Challenges to Implementing MOSA for Major DoD Acquisition Programs ► Mr. Edward Moshinsky, <i>Lockheed Martin Corporation</i>	<b>19778</b> Investigating Approaches to Achieve Modularity Benefits in the Defense Acquisition Ecosystems ► Dr. Navindran Davendralingam, <i>Purdue University</i>

## THURSDAY, OCTOBER 26- CONTINUED

9:40AM-10:15AM

## Networking Break

			10:15AM - 10:40AM	10:40AM - 11:05AM	11:05AM - 11:30AM	11:30AM - 11:55AM
TRACK 1	SINGLETON	System Security Engineering 4B1	<b>19853</b> Joint NDIA SSE & SwA Committee and Joint Federated Assurance Center, Government SwA Gap Analysis Workshop Summary ► Ms. Holly Dunlap, Raytheon Company	<b>19698</b> Program Manager's Guidebook for Integrating Software Assurance into Defense Systems During the System Acquisition Lifecycle ► Dr. Kenneth Nidiffer, Software Engineering Institute	<b>19735</b> Reducing Software Vulnerabilities – The “Vital Few” Process and Product Metrics ► Mr. Girish Seshagiri, Ishpi Information Technologies, Inc.	<b>19910</b> DoD Joint Federated Assurance Center (JFAC) 2017 Update ► Mr. Thomas Hurt, Department of Defense
TRACK 2	MILLER	Education & Training 4B2	<b>19813</b> Shaping the Department of Defense Engineering Workforce ► Ms. Aileen Sedmak, Department of Defense	<b>19794</b> Review of Best Practices for Technical Leadership Development ► Dr. Wilson Felder, Stevens Institute of Technology	<b>19805</b> Development of a Defense Mission Engineering Competency Model ► Dr. Nicole Hutchison, Stevens Institute of Technology	<b>19789</b> The Capstone Marketplace: Growing our Technical Workforce through Systems Oriented Senior Design Projects ► Ms. Megan Clifford, Systems Engineering Research Center
TRACK 3	VON STERNBERG	Engineered Resilient Systems 4B3	<b>19844</b> Tradespace: Informed Decision making for Acquisition ► Mr. Timothy Garton, Engineer Research and Development Center	<b>19834</b> Building an Agile Framework for the Analysis of Environmental Impacts on Military Systems ► Dr. Dharhas Pothina, Engineer Research and Development Center	<b>19859</b> Introducing Lifecycle Cost to Early Conceptual Tradespace Exploration ► Mr. Erwin Baylot, Engineer Research and Development Center	<b>19806</b> Overcoming the Government - Industry Collaboration Hurdle ► Dr. Patrick Martin, BAE Systems
TRACK 4	GIBSON	Create: Computational Research & Engineering Acquisition Tools and Environments Engineering 4B3	<b>19694</b> Software Engineering for Physics-based HPC Applications for Engineering Design and Analysis in CREATE ► Dr. Richard Kendall, DoD HPCMP	<b>19703</b> Verification and Validation in CREATE Multi-Physics HPC Software Applications ► Dr. Lawrence Votta, Brincos Inc.	<b>19709</b> DoD Risk Management Deficiencies...And How to Fix Them ► Mr. Richard Sugarman, U.S. Air Force	<b>19724</b> Tools for Acquiring Highly Maintainable Software-Intensive Systems ► Dr. Barry Boehm, USC
TRACK 5	SELLER	Environment, Safety & Occupational Health 4B5	<b>19767</b> Rapid Equipping – Immediate Need to Equip and Protect Soldiers ► Mr. George Evans, Prospective Technology Inc. (SAAL-PE/PTI ctr)	<b>19769</b> ESOH Risk Management and Applying MIL-STD-882E Principles to Programs that Deviate from Standard Acquisition Models ► Mr. Jefferson Walker, Booz Allen Hamilton	<b>19732</b> Hazardous Materials Risk Management Using MIL-STD-882E ► Ms. Lori Hales, Booz Allen Hamilton	<b>19836</b> Leveraging the International Aerospace Environmental Group (IAEG) Defense Acquisition Materials Declaration Process ► Ms. Karen Gill, Booz Allen Hamilton
TRACK 6	KORMAN	Architecture 4B6	<b>19780</b> Cybersecurity and a Modular Open Systems Approach ► Mr. William Decker, Defense Acquisition University	<b>19743</b> If System Architectures are So Useful, Why Don't We Use Them More? ► Mr. Robert Scheurer, NDIA SE Architecture Committee	<b>19873</b> A Reverse Chronology of Evolutionary Architecture and Agile Development ► Mr. Thomas Mielke, CACI International Inc.	<b>19903</b> Efficient Use of Enterprise and System Architecting in Combined Environment ► Dr. Howard Gans, Harris Corporation

## THURSDAY, OCTOBER 26 - CONTINUED

11:55AM - 1:00PM

## Networking Luncheon

			1:00PM - 1:25PM	1:25PM - 1:50PM	1:50PM - 2:15PM	2:15PM - 2:40PM
TRACK 1	SINGLETON	<b>System Security Engineering</b> 4C1	<b>19862</b> Long-Term Strategy for DoD Trusted and Assured Microelectronics Needs ► Dr. Jeremy Muldavin, <i>Department of Defense</i>	<b>19747</b> SSE Abstract: Developing Trust For a Secure Microelectronics Supply Chain ► Dr. Michael Fritze, <i>Potomac Institute for Policy Studies</i>	<b>19731</b> SSE: Trusted Microelectronics Joint Working Group ► Dr. Brian Cohen, <i>Institute for Defense Analyses</i>	<b>19700</b> Managing Risk with Trusted ASICs: Introducing to the SSE Community a Guidebook to Using Trusted Suppliers ► Mr. Jim Gobes, <i>Intrinsic Corp.</i>
TRACK 2	MILLER	<b>Education &amp; Training</b> 4C2	<b>19811</b> Version 1.0 of the New INCOSE Competency Framework ► Mr. Don Gelosh	<b>19515</b> A Proposed Engineering Training Framework and Competency Methodology ► Dr. Eric Dano, <i>BAE Systems</i>	<b>19695</b> Educating Engineers or Training Technicians ► Mr. Zane Scott, <i>Vitech Corporation</i>	<b>19734</b> Solving Cybersecurity Skills Shortage With Apprenticeships & Certifications – A Case Study ► Mr. Girish Seshagiri, <i>Ishpi Information Technologies, Inc.</i>
TRACK 3	VON STERNBERG	<b>Engineered Resilient Systems</b> 4C3	<b>19783</b> The Language of Complexity: Ontology in Systems Design and Engineering ► Mr. Abe Wu, <i>Raytheon Missiles</i>	<b>19846</b> Physics and Model Based Aerodynamic Design and Analysis at GA ► Mr. Pritesh Mody, <i>General Atomics Aeronautical Systems, Inc.</i>	<b>20050</b> Automation and Integration for Complex System Design ► Mr. Scott Radon, <i>Phoenix Integration</i>	<b>19825</b> Application of CREATE Tools for High Fidelity Design Space Exploration ► Mr. Antonio De La Garza, <i>Lockheed Martin Aeronautics Company</i>
TRACK 4	GIBSON	<b>Program Management</b> 4C4	<b>19751</b> A Capability Value Frontier in Support of Acquisition Approaches to Enable Military Effectiveness ► Dr. Marilyn Gaska, <i>Lockheed Martin Corporation</i>	<b>19782</b> Technical Data Package and Intellectual Property Rights ► Mr. William Decker, <i>Defense Acquisition University</i>		<b>19827</b> Policy Engineering: Applying Systems Engineering to Develop Better Policies ► Dr. Steven Dam, <i>SPEC Innovations</i>
TRACK 5	SELLIER	<b>Environment, Safety &amp; Occupational Health</b> 4C5	<b>19714</b> DoD's REACH Strategy and its Impact to Acquisition and Sustainment ► Dr. Patricia Underwood, <i>OASD(EI&amp;E)</i>	<b>19705</b> Environmental Liabilities for DoD Weapons Systems ► Ms. Patricia Huheey, <i>OASD(EI&amp;E)</i>	<b>19810</b> <i>Environmental Life Cycle Assessment of Commercial Transportation Activities</i> ► Ms. Sheila Neumann, <i>University of Texas at Arlington</i>	<b>19699</b> Life Cycle Assessment: A Tool for Protecting Defense Assets ► Dr. Kelly Scanlon, <i>OASD(EI&amp;E)</i>
TRACK 6	KORMAN	<b>Architecture</b> 4C6	<b>19748</b> Advancing U.S. Marine Corps Warehouse Management Operations Through System Architecture and Analysis ► Mr. Christopher Melkonian, <i>Marine Corps Systems Command</i>	<b>19828</b> From Architecture to Operations – Using Your Architecture Work in Operations ► Dr. Steven Dam, <i>SPEC Innovations</i>		



## THURSDAY, OCTOBER 26 - CONTINUED

2:40PM - 3:15PM

## Networking Break

			3:15PM - 3:40PM	3:40PM - 4:05PM	4:05PM - 4:30PM
TRACK 1	SINGLETON	System Security Engineering 4D1	<b>19864</b> Field Programmable Gate Array (FPGA) Assurance ► Mr. Ray Shanahan, <i>Department of Defense</i>	<b>19891</b> Using Cyber Resiliency Frameworks to Engineer and Manage IT Services ► Dr. Subash Kafle, <i>The MITRE Corporation</i>	<b>19863</b> Survey of Cyber Security Framework across Industries ► Mr. Ambrose Kam, <i>Lockheed Martin Corporation</i>
TRACK 2	MILLER	Education & Training 4D2	<b>19756</b> Teaching Executable Model-Based Engineering (MBE): Best Practices ► Mr. Matthew Cotter, <i>The MITRE Corporation</i>	<b>19760</b> The Systems of Systems (SoS) Primer: A Guide to SoS for all Expertise Levels ► Ms. Laura Antul, <i>The MITRE Corporation</i>	<b>19865</b> Breaking Out: Systems Engineering To Go ► Mr. Zane Scott, <i>Vitech Corporation</i>
TRACK 3	VON STERNBERG	Engineered Resilient Systems 4D3	<b>19712</b> Implementation of Clustering Analysis in Engineered Resilient Systems Tools for Enhanced Trade Space Exploration of Military Ground Vehicles ► Mr. Andrew Pokoyoway, <i>TARDEC</i>	<b>19818</b> Tradespace Analysis and Exploration incorporating Reliability, Availability, Maintainability, and Cost ► Dr. Lance Fiondella, <i>University of Massachusetts</i>	<b>19741</b> Security at Design Time: Addressing Resilience in Mission Critical Cyber-Physical Systems ► Mr. Thomas McDermott, <i>Georgia Tech Research Institute</i>
TRACK 4	GIBSON	Program Management 4D4	<b>19847</b> Proactively Managing Supplier Relationships for an Integrated Product Development Program ► Ms. Beth Layman, <i>Layman &amp; Layman</i>	<b>19932</b> Improving Efficiency in Assembly, Integration and Test (AI&T) ► Mr. Jeff Juranek, <i>The Aerospace Corporation</i>	<b>19842</b> "Other Transactions" - An Alternative to Business as Usual ► Mr. Richard Dunn, <i>Strategic Inst for Innovation in Govt Contracting</i>
TRACK 5	SELLIER	Environment, Safety & Occupational Health 4D5	<b>19766</b> ESOH Management in Agile and Rapid Acquisitions Using Digital Engineering ► Mr. Sherman Forbes, <i>SAF/AQRE</i>		
TRACK 6	KORMAN	Enterprise Health Management 4D6	<b>19523</b> Mission-Based Forecasting for the Sustainment Enterprise ► Col Greg Parlier, USA (Ret.), <i>GH Parlier Consulting</i>		

## THURSDAY, OCTOBER 26 - CONTINUED

			4:30PM - 4:55PM	4:55PM - 5:20PM	
TRACK 1	SINGLETON	System Security Engineering 4D1	<b>19722</b> The Systems Challenges of Cybersecurity ► Mr. Jeffery Zili, <i>Vitech</i>	<b>19895</b> Modeling Cyber Security ► Mr. Ambrose Kam, <i>Lockheed Martin Corporation</i>	
TRACK 2	MILLER	Education & Training 4D2	<b>19914</b> Bridging the Gap to MBSE ► Mr. James Baker, <i>Sparx Systems</i>	<b>19719</b> Introducing Cyber Resiliency Concerns Into Engineering Education ► Mr. Thomas McDermott, <i>Georgia Tech Research Institute</i>	
TRACK 3	VON STERNBERG	Engineered Resilient Systems 4D3	<b>19781</b> Additive Manufacturing – Challenges... Program Manager ► Mr. William Decker, <i>DAU Huntsville</i>	<b>20051</b> Model-Based Engineering: Opportunities, Risks, and Best Practices ► Dr. Marc Halpern, <i>Gartner, Inc.</i>	

5:20PM

Adjourn Conference

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We are driven to discover. We are home to more than 3,000 researchers in 12 labs located across six continents. Scientists from IBM Research have produced six Nobel Laureates, 10 U.S. National Medals of Technology, five U.S. National Medals of Science, 6 Turing Awards, 19 inductees in the National Academy of Sciences and 20 inductees into the U.S. National Inventors Hall of Fame.

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# THANK YOU TO OUR SPONSORS



# Policy Engineering

## *Applying SE to Develop Better Policies*

---

STEVEN H. DAM, PH.D., ESEP  
CHRIS RITTER

SPEC INNOVATIONS  
STEVEN.DAM@SPECINNOVATIONS.COM





# Outline

---

1. What Is a Policy?
2. How Can We Apply SE to Improve Policies?
3. How Can We Implement this Approach without Scaring Policy Makers?





# 1. WHAT IS A POLICY?

---



# What's a Policy

- Lot's of definitions, but the “Business Dictionary” shows the key elements highlighted
  - Guiding principles
  - Organizational governance
- But what is it in Systems Engineering terms?

  <p><b>policy</b></p> <div>   </div>	
Related Terms	Definitions (3)
conditional sal...	<p><b>1. Politics:</b> (1) The basic <u>principles</u> by which a <u>government</u> is guided. (2) The declared objectives that a government or <u>party</u> seeks to <u>achieve</u> and preserve in the <u>interest</u> of national <u>community</u>. See also <u>public policy</u>.</p> <p><b>2. Insurance:</b> The <u>formal contract</u> issued by an <u>insurer</u> that contains <u>terms and conditions</u> of the <u>insurance cover</u> and serves as its <u>legal evidence</u>.</p> <p><b>3. Management:</b> The set of basic <u>principles</u> and <u>associated</u> guidelines, formulated and enforced by the governing body of an <u>organization</u>, to direct and limit its actions in pursuit of long-term goals. See also <u>corporate policy</u>.</p>
ordinary regist...	
consumerism	
full theft cove...	
policy reserve	

[See Examples](#)
[Cite Term](#)
[Add to Flashcards](#)

<http://www.businessdictionary.com/definition/policy.html> accessed 10/9/2017

## Policies in SE Terms

---

- Policies contain *requirements and constraints* for the organization
- Those requirements and constraints are *allocated or traced* to different parts of the organization
- Policies also frequently contain processes or procedures which are essentially implementation *scenarios*

***Why not apply systems engineering techniques to analyze these policies to make sure they work prior to implementation?***

## 2. HOW CAN WE APPLY SE TO IMPROVE POLICIES?

---



# Apply Requirements Analysis

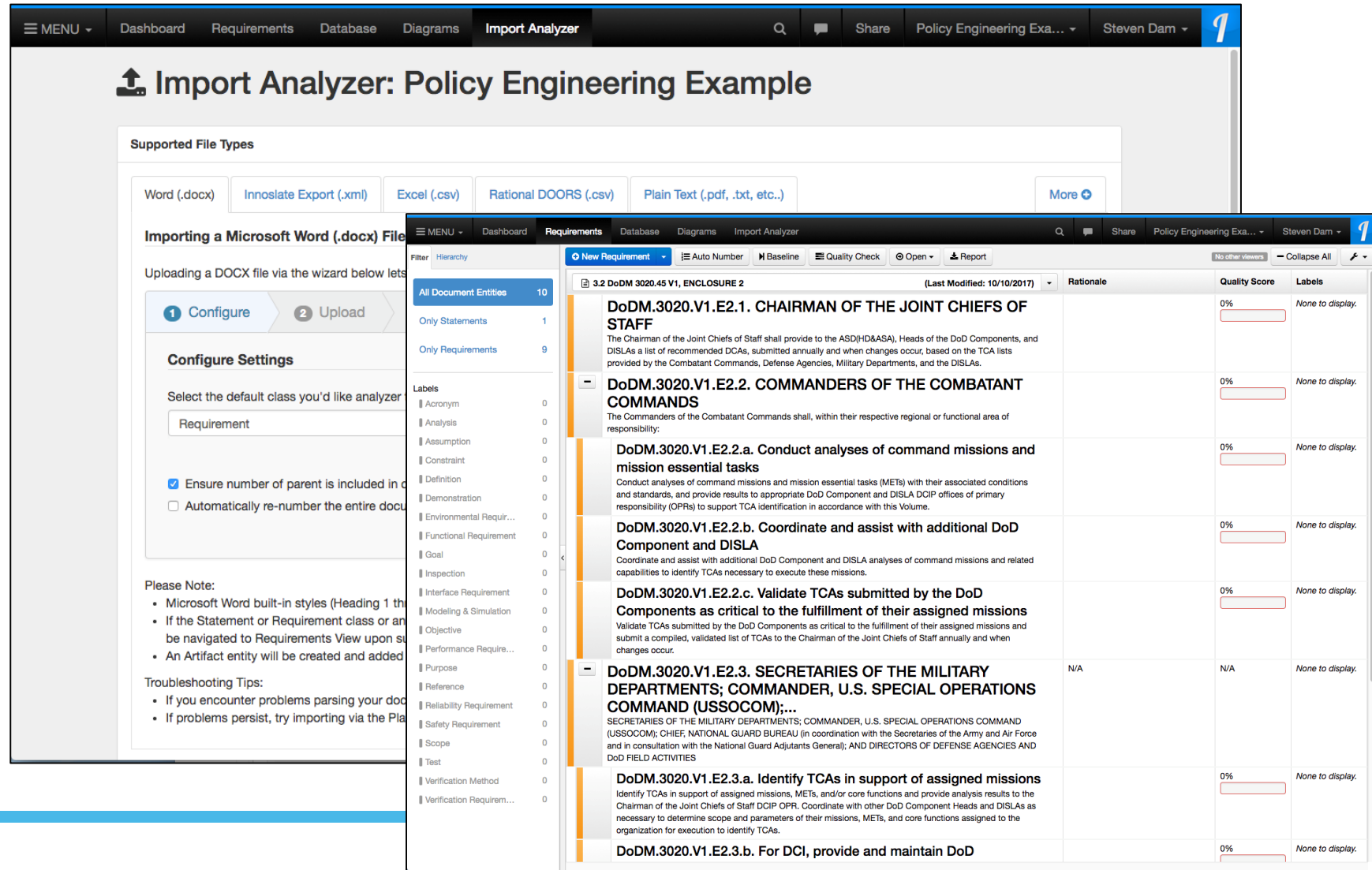
---

- Treat the policy draft(s) as a requirements document
- Analyze for quality (clarity, completeness, etc.)
- Enhance the text using these quality criteria
- Use a “document view” for presentation to stakeholders
- Capture comments in tool and produce “comment matrix”



# RA: Treat the policy draft(s) as a requirements document

- Import documents into a requirements analysis tool
- Break paragraphs into individual requirements for analysis
- Note many statements may not be written like a requirements, but still are requirements



**Import Analyzer: Policy Engineering Example**

**Supported File Types**

Word (.docx) Innoslate Export (.xml) Excel (.csv) Rational DOORS (.csv) Plain Text (.pdf, .txt, etc..) More

**Importing a Microsoft Word (.docx) File**

Uploading a DOCX file via the wizard below lets

**1 Configure** **2 Upload**

**Configure Settings**

Select the default class you'd like analyzer

Requirement

☒ Ensure number of parent is included in c

☐ Automatically re-number the entire docu

**Please Note:**

- Microsoft Word built-in styles (Heading 1 th
- If the Statement or Requirement class or an
- be navigated to Requirements View upon su
- An Artifact entity will be created and added

**Troubleshooting Tips:**

- If you encounter problems parsing your docu
- If problems persist, try importing via the Pla

**Filter Hierarchy**

**All Document Entities** 10

**Only Statements** 1

**Only Requirements** 9

**Labels**

- Acronym 0
- Analysis 0
- Assumption 0
- Constraint 0
- Definition 0
- Demonstration 0
- Environmental Requir... 0
- Functional Requirement 0
- Goal 0
- Inspection 0
- Interface Requirement 0
- Modeling & Simulation 0
- Objective 0
- Performance Requir... 0
- Purpose 0
- Reference 0
- Reliability Requirement 0
- Safety Requirement 0
- Scope 0
- Test 0
- Verification Method 0
- Verification Requir... 0

**3.2 DoDM 3020.45 V1, ENCLOSURE 2** (Last Modified: 10/10/2017) Rationale Quality Score Labels

**DoDM.3020.V1.E2.1. CHAIRMAN OF THE JOINT CHIEFS OF STAFF**

The Chairman of the Joint Chiefs of Staff shall provide to the ASD(HD&ASA), Heads of the DoD Components, and DISLAs a list of recommended DCAs, submitted annually and when changes occur, based on the TCA lists provided by the Combatant Commands, Defense Agencies, Military Departments, and the DISLAs.

**DoDM.3020.V1.E2.2. COMMANDERS OF THE COMBATANT COMMANDS**

The Commanders of the Combatant Commands shall, within their respective regional or functional area of responsibility:

**DoDM.3020.V1.E2.2.a. Conduct analyses of command missions and mission essential tasks**

Conduct analyses of command missions and mission essential tasks (METs) with their associated conditions and standards, and provide results to appropriate DoD Component and DISLA DCIP offices of primary responsibility (OPRs) to support TCA identification in accordance with this Volume.

**DoDM.3020.V1.E2.2.b. Coordinate and assist with additional DoD Component and DISLA**

Coordinate and assist with additional DoD Component and DISLA analyses of command missions and related capabilities to identify TCAs necessary to execute these missions.

**DoDM.3020.V1.E2.2.c. Validate TCAs submitted by the DoD Components as critical to the fulfillment of their assigned missions**

Validate TCAs submitted by the DoD Components as critical to the fulfillment of their assigned missions and submit a compiled, validated list of TCAs to the Chairman of the Joint Chiefs of Staff annually and when changes occur.

**DoDM.3020.V1.E2.3. SECRETARIES OF THE MILITARY DEPARTMENTS; COMMANDER, U.S. SPECIAL OPERATIONS COMMAND (USSOCOM);...**

SECRETARIES OF THE MILITARY DEPARTMENTS; COMMANDER, U.S. SPECIAL OPERATIONS COMMAND (USSOCOM); CHIEF, NATIONAL GUARD BUREAU (in coordination with the Secretaries of the Army and Air Force and in consultation with the National Guard Adjutants General); AND DIRECTORS OF DEFENSE AGENCIES AND DoD FIELD ACTIVITIES

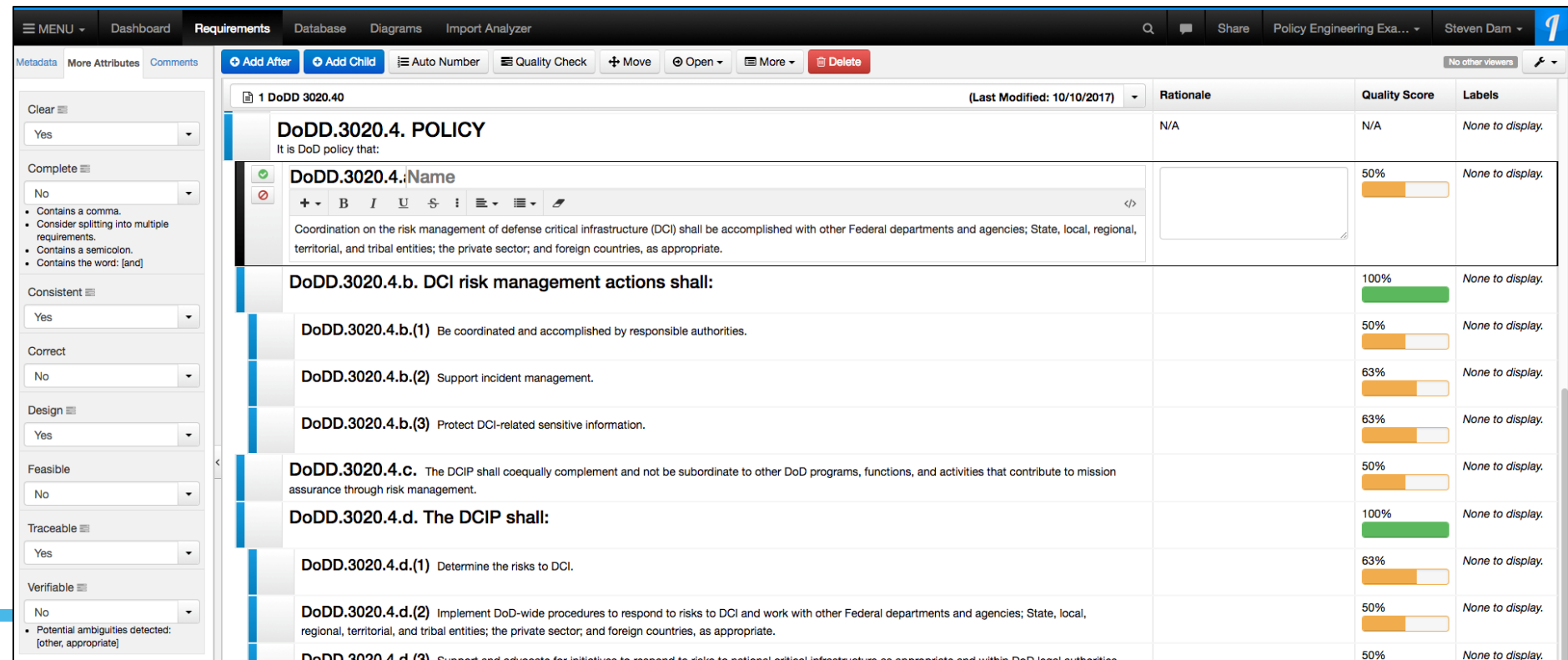
**DoDM.3020.V1.E2.3.a. Identify TCAs in support of assigned missions**

Identify TCAs in support of assigned missions, METs, and/or core functions and provide analysis results to the Chairman of the Joint Chiefs of Staff DCIP OPR. Coordinate with other DoD Component Heads and DISLAs as necessary to determine scope and parameters of their missions, METs, and core functions assigned to the organization for execution to identify TCAs.

**DoDM.3020.V1.E2.3.b. For DCI, provide and maintain DoD**



# RA: Analyze for quality (clarity, completeness, etc.)

- A number of the standard quality factors apply directly to policies (clear, complete, consistent, and correct)
- Other may apply, depending on the specific policy (Design, Feasible, Traceable, Verifiable)



1 DoDD 3020.40 (Last Modified: 10/10/2017)		Rationale	Quality Score	Labels
<b>DoDD.3020.4. POLICY</b> It is DoD policy that:		N/A	N/A	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.a. Name</b> Coordination on the risk management of defense critical infrastructure (DCI) shall be accomplished with other Federal departments and agencies; State, local, regional, territorial, and tribal entities; the private sector; and foreign countries, as appropriate.		50%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.b. DCI risk management actions shall:</b>		100%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.b.(1)</b> Be coordinated and accomplished by responsible authorities.		50%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.b.(2)</b> Support incident management.		63%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.b.(3)</b> Protect DCI-related sensitive information.		63%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.c.</b> The DCIP shall coequally complement and not be subordinate to other DoD programs, functions, and activities that contribute to mission assurance through risk management.		50%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.d. The DCIP shall:</b>		100%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.d.(1)</b> Determine the risks to DCI.		63%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.d.(2)</b> Implement DoD-wide procedures to respond to risks to DCI and work with other Federal departments and agencies; State, local, regional, territorial, and tribal entities; the private sector; and foreign countries, as appropriate.		50%	None to display.
<input checked="" type="checkbox"/>	<b>DoDD.3020.4.d.(3)</b> Support and advocate for initiatives to respond to risks to national critical infrastructure as appropriate and within DoD legal authorities.		50%	None to display.

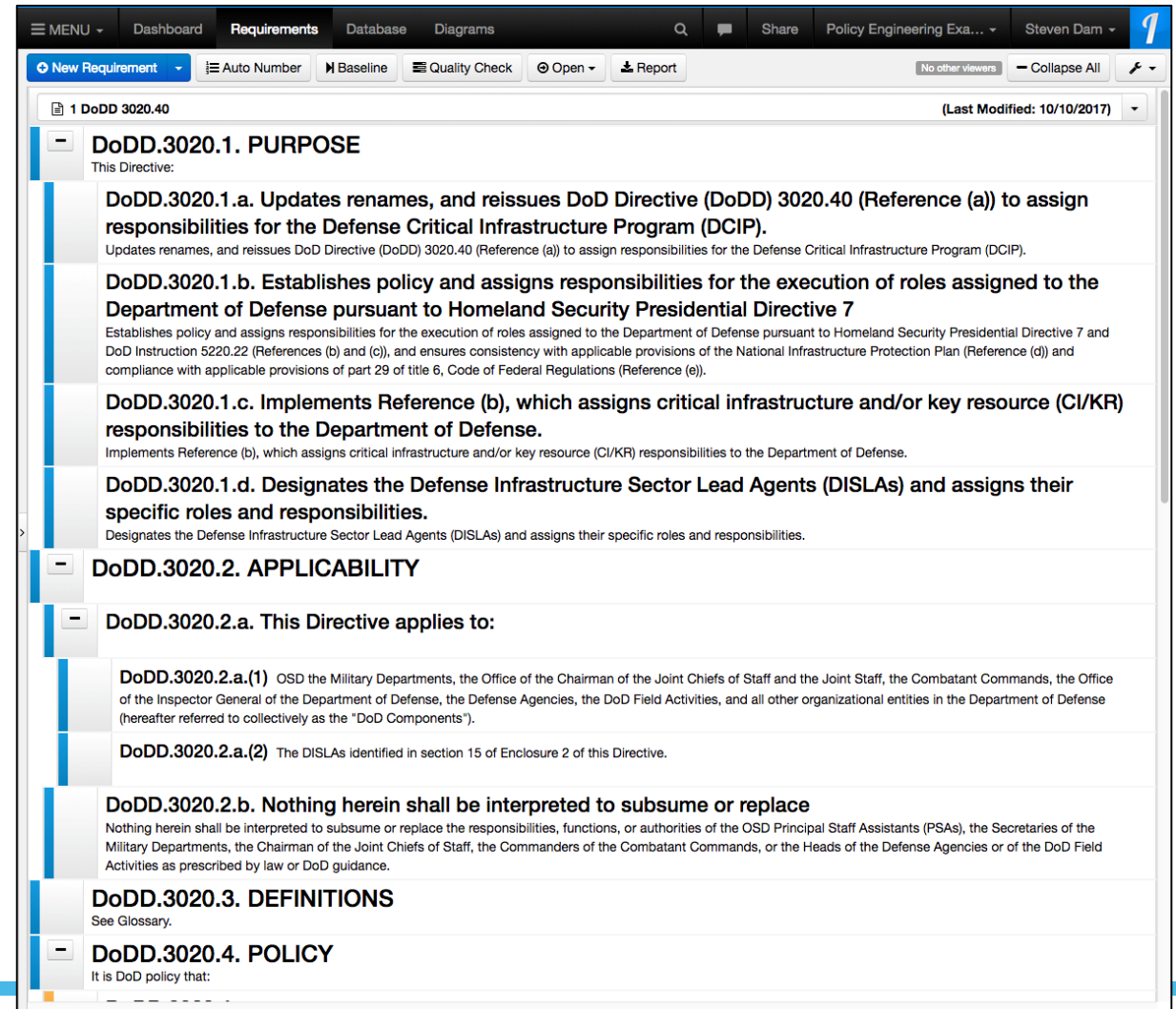
# RA: Enhance the text using these quality criteria

<input checked="" type="checkbox"/> <input type="checkbox"/>	<p><b>DoDD.3020.4. Name</b></p> <p>+ - B I U   </p> <p>Coordination on the risk management of defense critical infrastructure (DCI) shall be accomplished with: other Federal departments and agencies; State, local, regional, territorial, and tribal entities; the private sector; and foreign countries, as appropriate.</p>		100% 	None to display.
---	--	---	---	------------------

- Enhance the grammar
- Simplify, where possible
- Break into separate requirements, if desirable

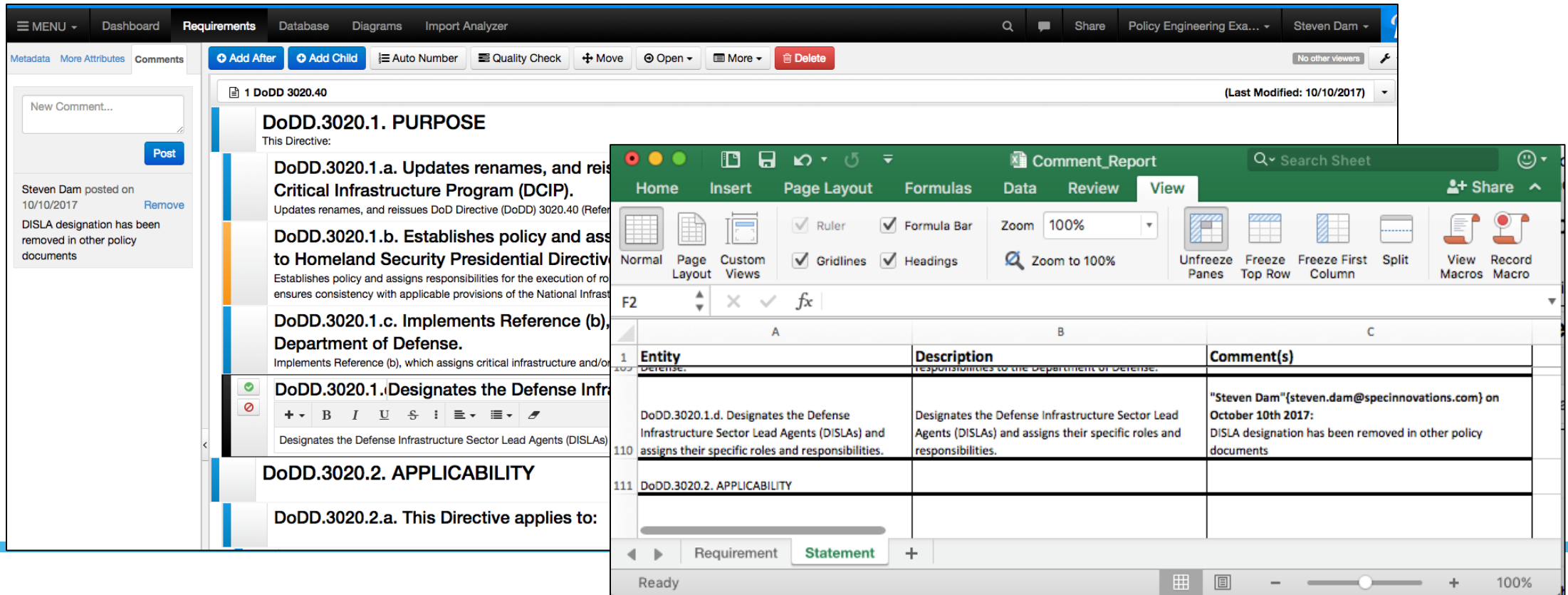
# RA: Use a “document view” for presentation to stakeholders

- Hide information that may confuse a reader/viewer
  - e.g., columns with quality score, labels, other attributes
- Readers can then view it as they would a document in MS Word, but any comments and other information would be accessible at the paragraph level
- Hyperlinks can be provided to guide them to other documents



# RA: Capture comments in tool and produce “comment matrix”

- Use commenting features where available
- Special reports may be desired



The screenshot displays a web application interface for managing requirements and a comment matrix report.

**Web Application Interface:**

- Navigation:** MENU, Dashboard, Requirements (active), Database, Diagrams, Import Analyzer.
- Actions:** Add After, Add Child, Auto Number, Quality Check, Move, Open, More, Delete.
- Comments Section:**
  - New Comment...
  - Post
  - Steven Dam posted on 10/10/2017. Remove
  - DISLA designation has been removed in other policy documents
- Requirements List:**
  - 1 DoDD 3020.40** (Last Modified: 10/10/2017)
  - DoDD.3020.1. PURPOSE**
    - DoDD.3020.1.a. Updates renames, and reissues Critical Infrastructure Program (DCIP).**  
Updates renames, and reissues DoD Directive (DoDD) 3020.40 (Refer to DoDD.3020.1.b. Establishes policy and assigns responsibilities for the execution of the National Infrastructure Protection Act to Homeland Security Presidential Directive 63).
    - DoDD.3020.1.b. Establishes policy and assigns responsibilities for the execution of the National Infrastructure Protection Act to Homeland Security Presidential Directive 63.**  
Establishes policy and assigns responsibilities for the execution of the National Infrastructure Protection Act to Homeland Security Presidential Directive 63, which ensures consistency with applicable provisions of the National Infrastructure Protection Act.
    - DoDD.3020.1.c. Implements Reference (b), Department of Defense.**  
Implements Reference (b), which assigns critical infrastructure and/or information systems to the Department of Defense.
    - DoDD.3020.1.d. Designates the Defense Infrastructure Sector Lead Agents (DISLAs) and assigns their specific roles and responsibilities.**  
Designates the Defense Infrastructure Sector Lead Agents (DISLAs) and assigns their specific roles and responsibilities.
  - DoDD.3020.2. APPLICABILITY**
    - DoDD.3020.2.a. This Directive applies to:**

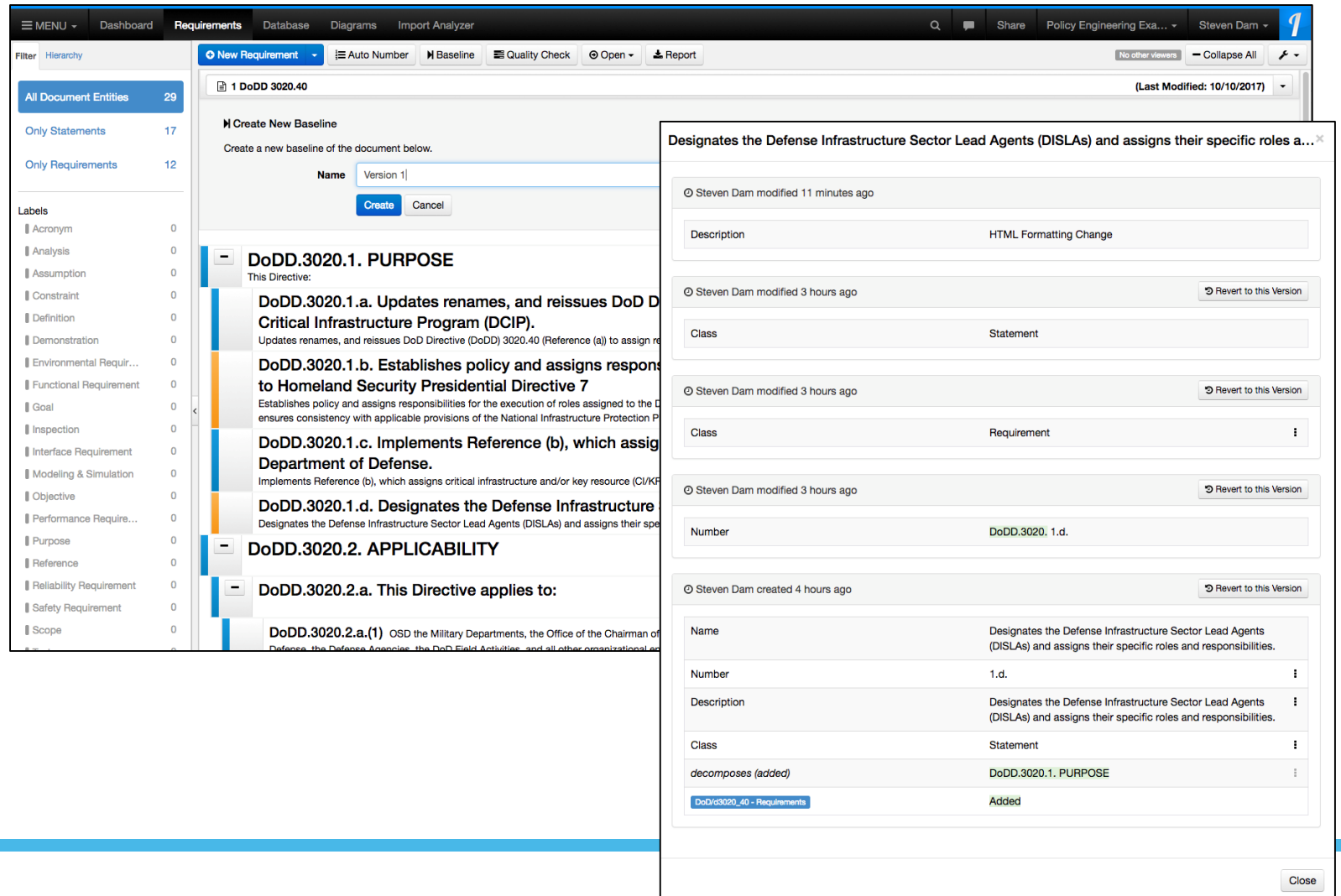
**Comment\_Report Excel Sheet:**

	A	B	C
1	<b>Entity</b>	<b>Description</b>	<b>Comment(s)</b>
107	DoDD.3020.1.d. Designates the Defense Infrastructure Sector Lead Agents (DISLAs) and assigns their specific roles and responsibilities.	Designates the Defense Infrastructure Sector Lead Agents (DISLAs) and assigns their specific roles and responsibilities.	"Steven Dam" {steven.dam@specinnovations.com} on October 10th 2017: DISLA designation has been removed in other policy documents
110			
111	DoDD.3020.2. APPLICABILITY		



# Configuration Manage Policy Documents

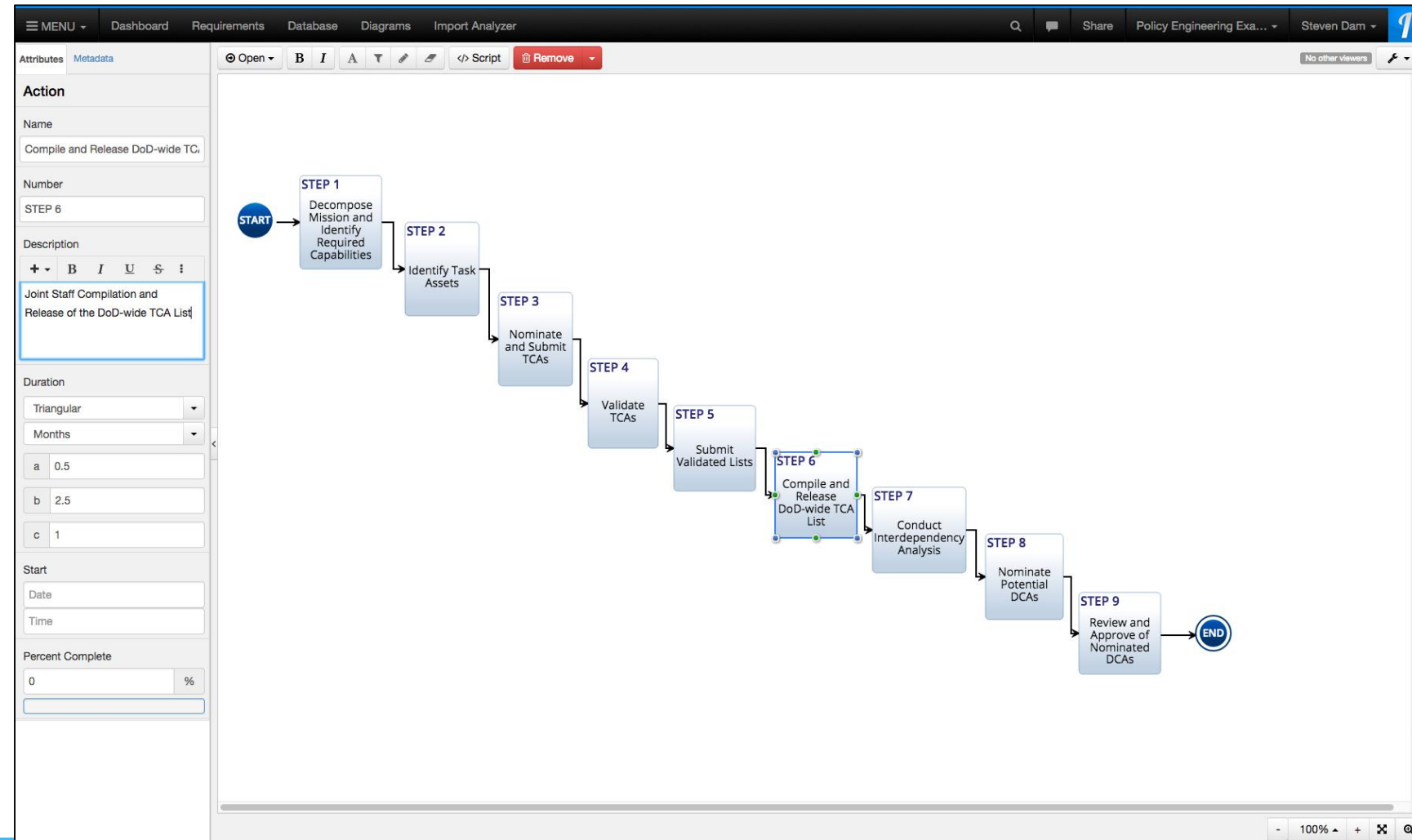
- Baseline
- Track change history
- Branch/fork for excursions
- Store files in database



The screenshot displays the SPEC INNOVATIONS Requirements Management interface. The top navigation bar includes 'MENU', 'Dashboard', 'Requirements', 'Database', 'Diagrams', and 'Import Analyzer'. The 'Requirements' tab is active, showing a 'Filter Hierarchy' on the left with categories like 'All Document Entities' (29), 'Only Statements' (17), and 'Only Requirements' (12). The main content area shows a 'New Requirement' dialog with a 'Name' field set to 'Version 1'. Below this, a list of requirements is displayed, including 'DoDD.3020.1. PURPOSE' and 'DoDD.3020.2. APPLICABILITY'. A detailed view of 'DoDD.3020.1.d. Designates the Defense Infrastructure Sector Lead Agents (DISLAs) and assigns their specific roles and responsibilities' is shown on the right, including a 'Description' field, a 'Class' dropdown set to 'Statement', and a 'Number' field set to 'DoDD.3020.1. d.'. The interface also shows a 'Change History' section with entries for 'Steven Dam' modified 11 minutes ago, 3 hours ago, and 4 hours ago, each with a 'Revert to this Version' button.

# Model Processes and Procedures

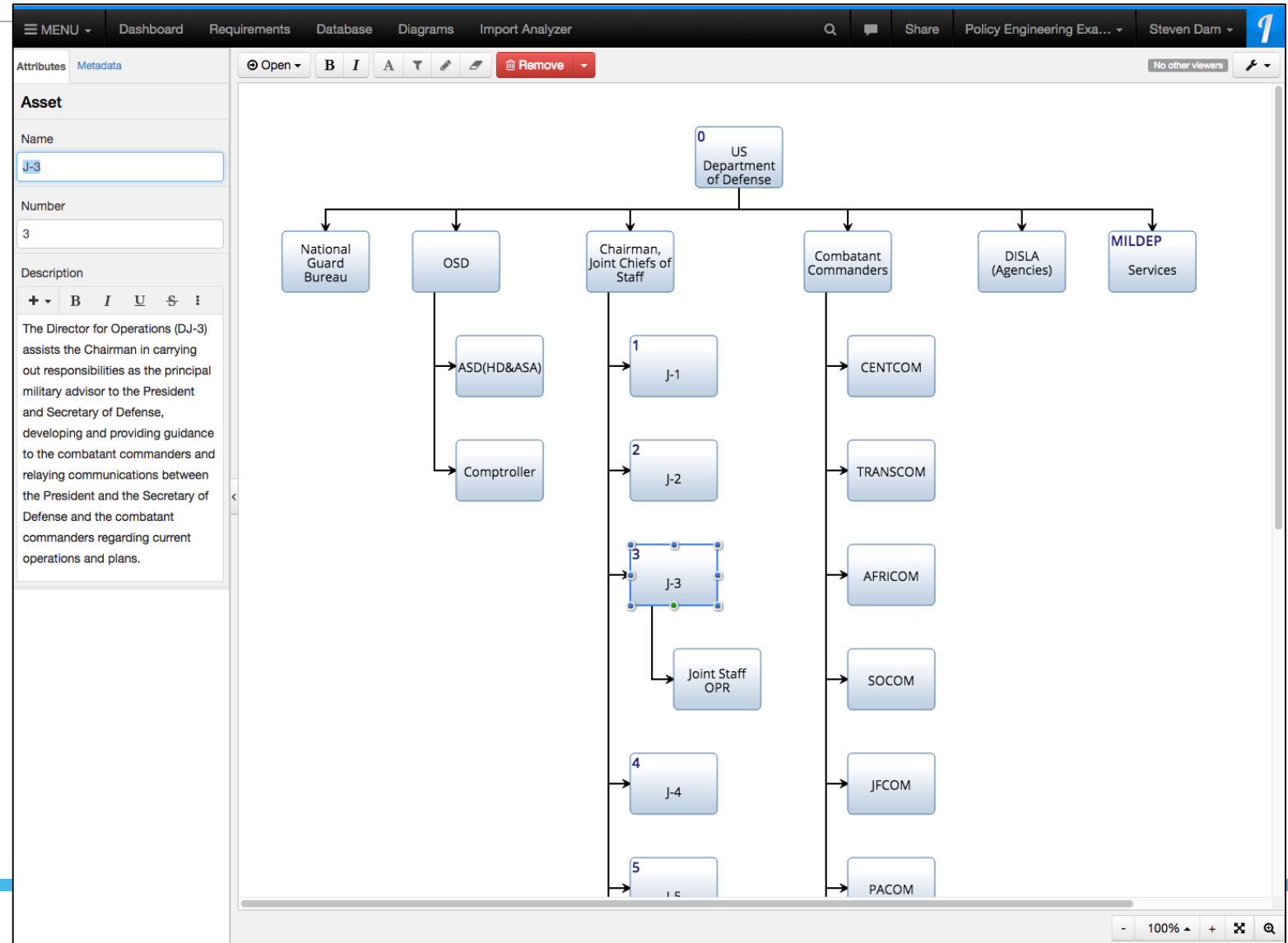
- Review policies for processes and procedures
- Create a functional model
- Trace back to requirements
- Enter time distributions
- Associate costs
- Allocate to performing elements





# Capture Organization Information in Database

- Create hierarchy
- Allocate actions and requirements as appropriate



# Allocate Tasks to Organizational Elements

- Create relationships between tasks and organizations, according to policies
- Use this information to determine if the correct organizations are being correctly tasked
- Suggest changes, as appropriate, and/or identify risks to the organization and mitigation strategies

MENU Dashboard Requirements Database Diagrams Import Analyzer

Matrix Comments

Save Open Report Add Column

Target Entity  
CAIP Process x

Target Relationship  
performs

Generate

US De... performs CAIP ...

Hierarchical Comparison Matrix

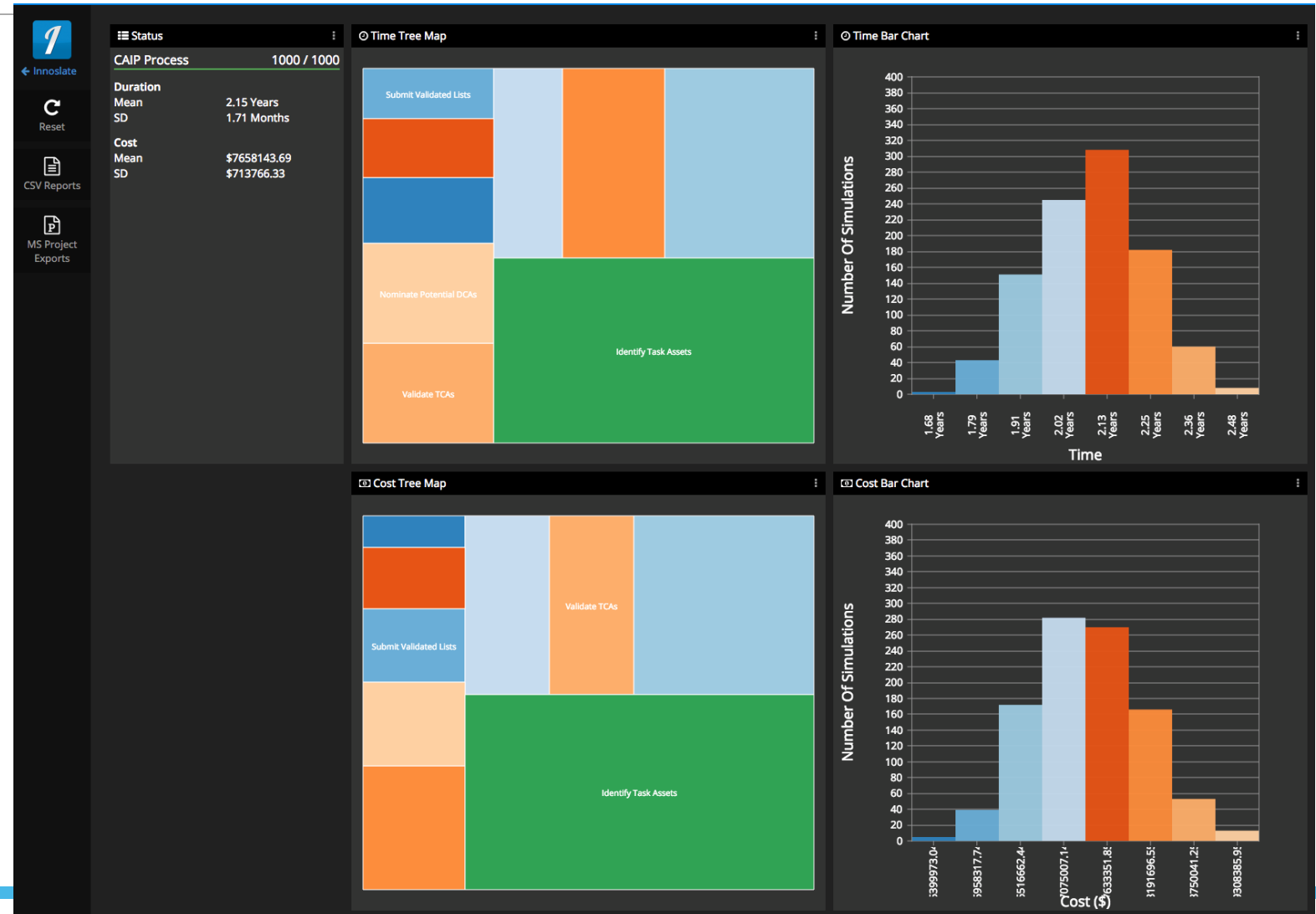
0 US Department of Defense

	CAIP Process	STEP 1 Decompose Mission and I...	STEP 2 Identify Task Assets	STEP 3 Nominate and Submit TCAs	STEP 4 Validate and Submit TCAs	STEP 5 Submit Validated Lists	STEP 6 Complete and Release Do...	STEP 7 Conduct Interdependency...	STEP 8 Nominate Potential DCAs	STEP 9 Review and Approve of N...
0 US Department of Defense										
1 Services	X	X	X	X	X					
2 National Guard Bureau	X	X	X	X	X					
3 OSD										X
3.1 ASD(HD&ASA)										X
3.2 Comptroller										X
4 Chairman, Joint Chiefs of Staff								X		
4.1 J-1							X			
4.2 J-2							X			
4.3 J-3							X			
4.3.1 Joint Staff OPR	X	X	X	X	X	X	X	X		
4.4 J-4							X			
4.5 J-5							X			
4.6 J-6							X			
4.7 J-7							X			
4.8 J-8							X			
5 Combatant Commanders	X	X	X	X	X					
5.1 CENTCOM	X	X	X	X	X					
5.2 TRANSCOM	X	X	X	X	X					
5.3 AFRICOM	X	X	X	X	X					
5.4 SOCOM	X	X	X	X	X					
5.5 JFCOM	X	X	X	X	X					
5.6 PACOM	X	X	X	X	X					
5.7 STRATCOM	X	X	X	X	X					
5.8 SOUTHCOM	X	X	X	X	X					
5.9 NORTHCOM	X	X	X	X	X					
5.10 EUCOM	X	X	X	X	X					
6 DISLA (Agencies)				X	X		X			

30 per page

# Verify Processes Work through Simulation

- Uses timing and cost information for each step
- Distributions in time and cost provide a more realistic range of the process
- These distributions also provide a measure of cost and schedule risk



### 3. HOW CAN WE IMPLEMENT THIS APPROACH WITHOUT SCARING POLICY MAKERS?

---



# Implementation Strategy

---

- Don't tell them you are doing systems engineering
  - Most people think systems engineering only applies to hardware and software
- Perform the analysis, but only show results in a form that they will easily accept
  - No UML, SysML, IDEF0, etc. drawings
  - Simple summaries of changes (i.e., document markups and text summaries)
  - No engineering jargon!
- Wait for them to ask how you got the results
  - Then just show them the bare minimum of SE information
  - Once they buy into these, you can start show them more

# Summary

---

- Systems engineering can dramatically improve policy development and implementation
- You must work fast in doing your analysis – use multi-purpose tools with analytics to speed up your analysis and delivery
- Only show results, not how you got there ... until necessary



# High Performance Computing Portal Lowering Barriers / Modern HPC Ecosystems

***NDIA 20<sup>th</sup> Annual Systems Engineering Conference  
Oct 23-26, 2017***



**Ms. Laura J. Ulibarri, Maui High Performance Computing  
Center Director**

Approved for Public Release 10-Oct-2017



- **Secure, Web-based Access to DoD HPC Assets**
  - End-to-End, Full-Featured, Web-Based Workflow
  - Highly Productive User Experience
  - **Enabling Non-Traditional Users & Users with Constrained Desktops**
- **Transformative, Successful, Growing, Agile**
- **Enables 3rd Party Developers & Innovative Applications**
  - **A Simple Services API Abstracts the HPC Workflow**

*Easy, Secure, & Powerful: Demolishes entry and access barriers to DOD HPC Services*

# Access: Game Changer for DOD HPC

## Secure Sign On

DoD-Hosted OpenID 2-Factor Logon

*No User Signups*



## “Zero Footprint” Browser Access

No Client Installs / Configurations

*No Kerberos Kit Required*



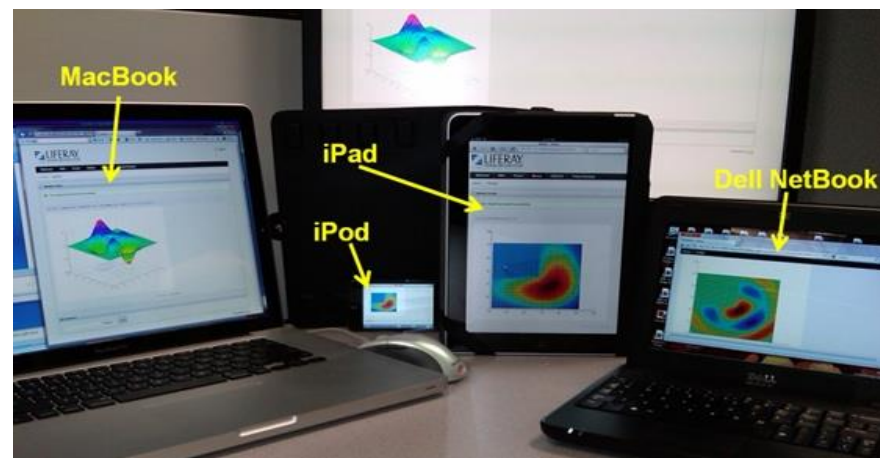
## Software as a Service (SaaS)

Instant Updates to Users

Manage Access through Accounts

*Enforces Access Controls*

*Access from Any Network*



# Each DoD Supercomputing Resource Center has a Portal

Secure <https://centers.hpc.mil/portal/>



[HPC Help Desk](#)

[Feedback](#)

[Home](#) [About](#) [Systems](#) [For Users](#) [News & Publications](#) [User Dashboard](#)

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## HPC Portal



HPC Portal at

**AFRL**



HPC Portal at

**ARL**



HPC Portal at

**ERDC**



HPC Portal at

**NAVY**

If you have an account on any system at a DSRC, you also have a Portal account at that DSRC. Click on the appropriate DSRC link above to access its HPC Portal.

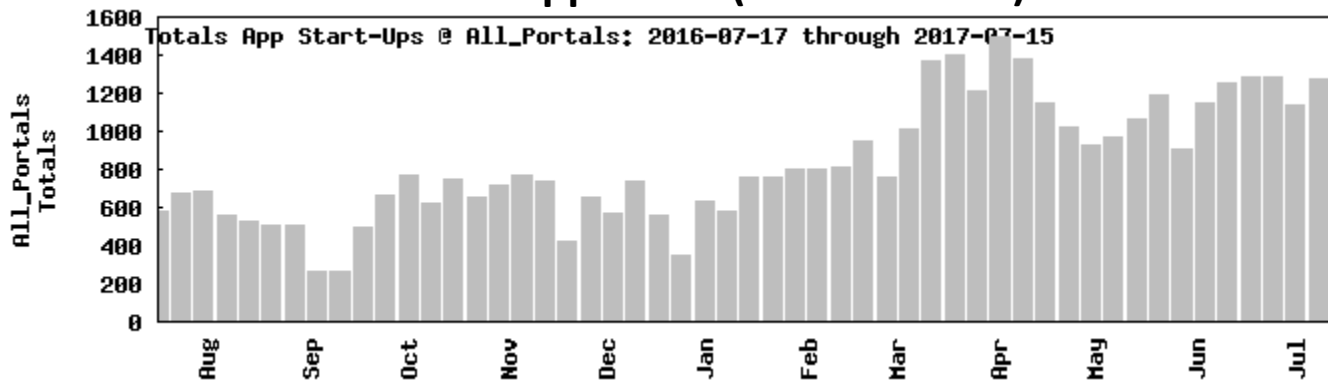
The HPC Portal provides you with native web tools that allow command line access and ability to manage files and jobs from a web browser. The HPC Portal also provides custom web applications that allow you to submit jobs from a web interface. The HPC Portal supports pre/post-processing and data visualization by making DSRC hosted desktop applications that are not web-based accessible from a web browser.

<https://portal.hpc.mil>\*

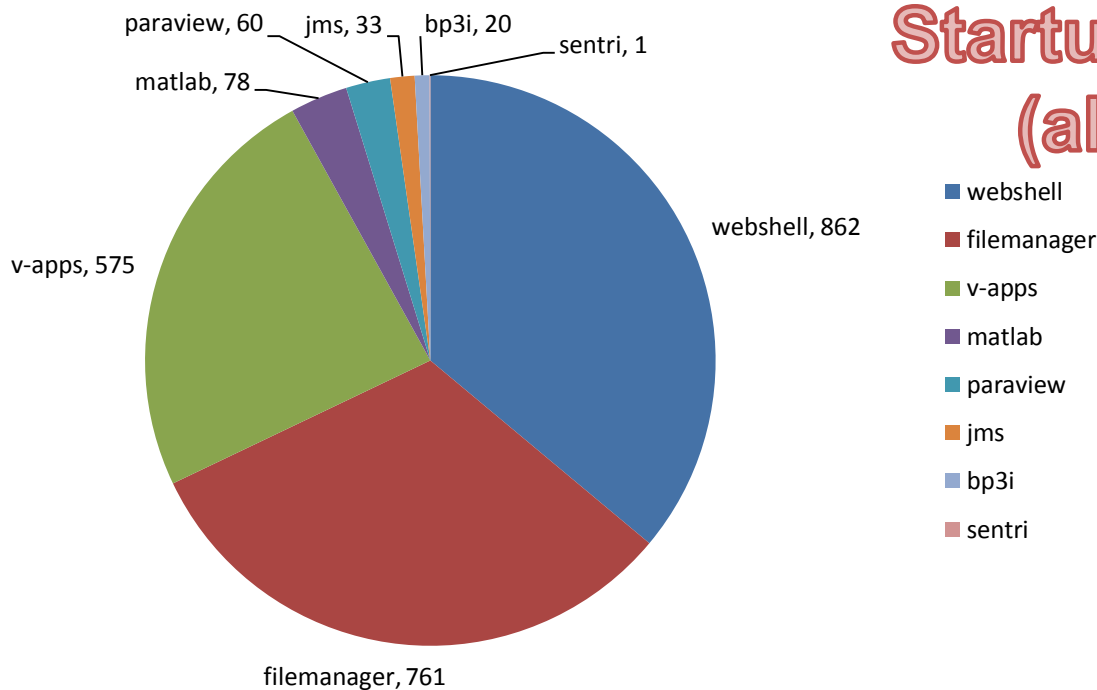
\* Note: DoD issues their own certificates, you may get an “unsafe error”

# HPC Portal Adoption: APPLICATIONS

Total Webapp Starts (last 52 weeks)



Webapp Starts (7/2 – 7/16)



**HPC Portal Application  
Startups ~ 1200/week  
(also doubled)**

- **Job Creation, Submission, Monitoring, Termination, Visualization**
  - ***Virtual Applications***
    - Pre/Post-Processing & Visualization
    - Access any X-Based Application
    - Quickly automate repetitive workflows
  - ***Native Web Applications***
    - Customized User Interfaces for data entry, control and analysis
- **Utilities**
  - **Command Line Interface**
  - **File Management**
  - **User Account Information**
  - **Help & Forums**

# HPC Portal-Hosted Web Applications

- **CREATE-AV Web Kestrel**
- **CREATE-RF WebSENTRI**
- **CREATE-MG WebCapstone**
- **CREATE-GV Mercury/MAT**
- **JMS/ARCADE (Space Situational Awareness)**
- **BP3I (Blast Protection Institute)**
- **ParaView Web (3D Visualizations on Utility Servers)**
- **Jupyter Notebooks (on HPC Resources)**
- **Distributed Matlab**
- **Collaboration / Repository Management—in work**



*50,000+ application starts and growing!*

# Native Web Applications: Matlab

Secure

https://portal.arl.hpc.mil/portal-framework-widgets-vaadin

Applications

File Manager

Job Manager

Support

Gateway

About Me

Log Out

File Menu

Create Copy

Save

Submit Job

Reload Project

Help

Feedback

JOB NAME

job35

NAVIGATION

Setup Matlab

Input Files

Status

Track Files

Terminate

Job Files

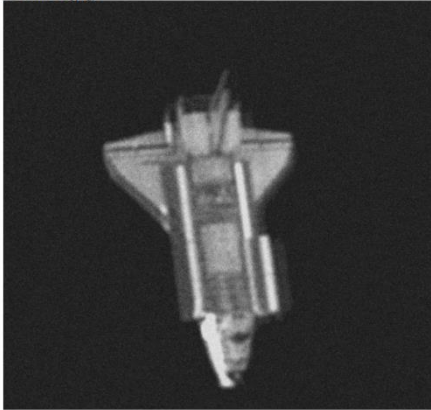
Debug Info

Project Status: FINISHED

NAME	S
Matlab Compile Phase	F
Parametric Iteration 1	F
Parametric Iteration 2	F
Parametric Iteration 3	F
Parametric Iteration 4	F
Parametric Iteration 5	F
Parametric Iteration 6	F
Parametric Iteration 7	F
Parametric Iteration 8	F
Parametric Iteration 9	F
Parametric Iteration 10	F
Parametric Iteration 11	F
Parametric Iteration 12	F
Parametric Iteration 13	F
Parametric Iteration 14	F
Parametric Iteration 15	F
Parametric Iteration 16	F

Preview

restored.jpg



<<

>>

☐ Slide Show

Name: restored.jpg

Size: 1.410 MB

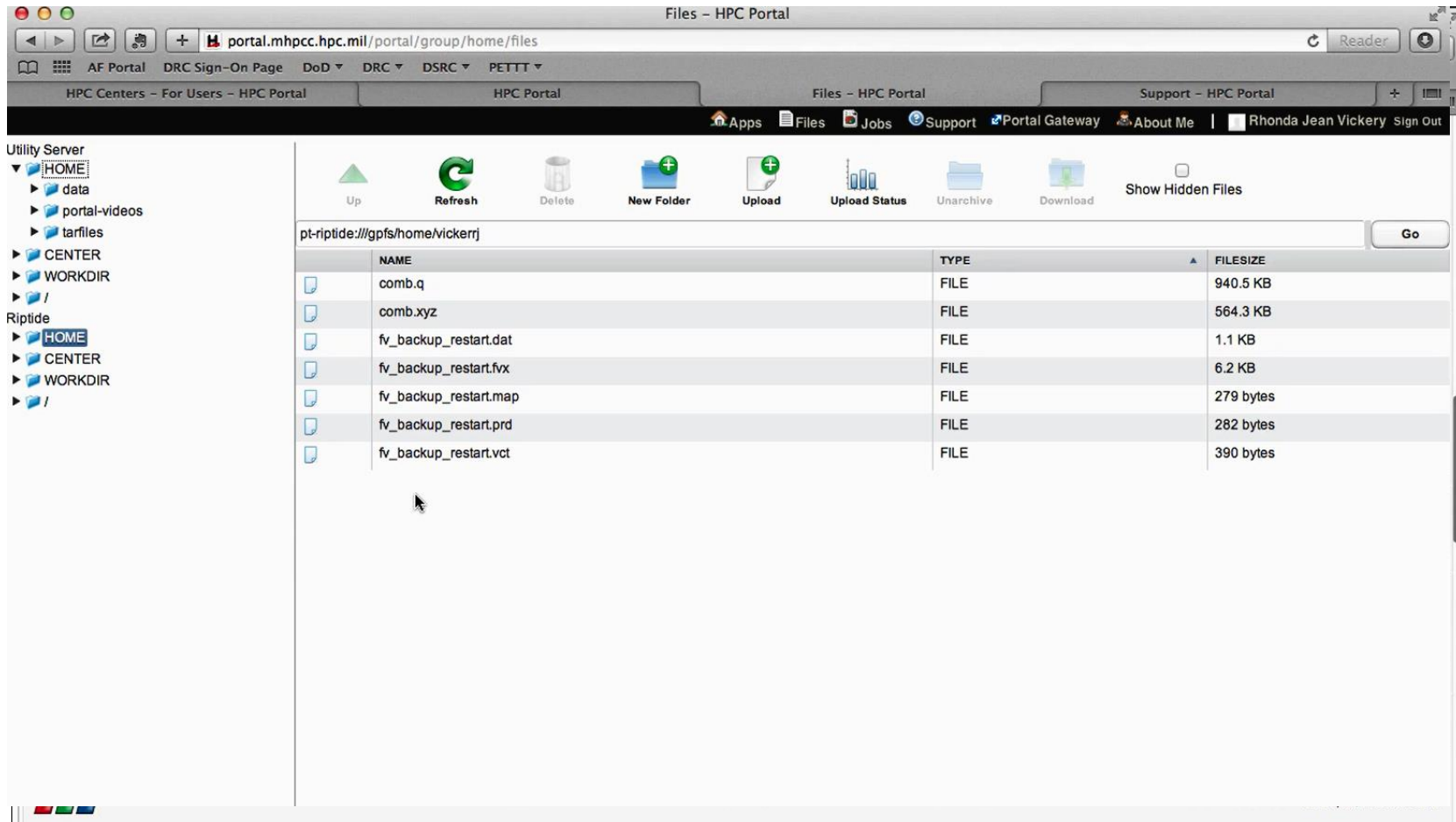
Date: 2017-07-18 09:31:08 EDT

Path: /p/cwfs/andyg/.portal\_work\_space/mil

Download










# Native Web Apps: File Manager



The screenshot shows a web browser window titled "Files - HPC Portal" with the address bar displaying "portal.mhpcc.hpc.mil/portal/group/home/files". The browser's address bar also shows "portal.mhpcc.hpc.mil/portal/group/home/files". The page has a navigation bar with links: "AF Portal", "DRC Sign-On Page", "DoD", "DRC", "DSRC", "PETTT", "HPC Centers - For Users - HPC Portal", "HPC Portal", "Files - HPC Portal", "Support - HPC Portal", "Apps", "Files", "Jobs", "Support", "Portal Gateway", "About Me", "Rhonda Jean Vickery", and "Sign Out".

On the left side, there is a "Utility Server" section with a tree view showing "HOME", "data", "portal-videos", "tarfiles", "CENTER", "WORKDIR", and "Riptide". Under "Riptide", there is a "HOME" link and "CENTER" and "WORKDIR" links.

The main content area displays a file manager interface for the path "pt-riptide:///gpfs/home/vickerrj". It includes a toolbar with icons for "Up", "Refresh", "Delete", "New Folder", "Upload", "Upload Status", "Unarchive", "Download", and "Show Hidden Files". Below the toolbar is a table listing files:

	NAME	TYPE	FILESIZE
	comb.q	FILE	940.5 KB
	comb.xyz	FILE	564.3 KB
	fv_backup_restart.dat	FILE	1.1 KB
	fv_backup_restart.fvx	FILE	6.2 KB
	fv_backup_restart.map	FILE	279 bytes
	fv_backup_restart.prd	FILE	282 bytes
	fv_backup_restart.vct	FILE	390 bytes

# Virtual Applications

## Remote Display of X-Based Applications

<https://dportal.mhpcc.hpc.mil/vapps1.1/apps/novnc/vnc.jsp?host=192.168.2.100&port=5900>

Connected (encrypted) to: Capstone503

capstoneGui

File Edit Points Curves Surfaces Solids Breps Advanced Mesh Attribution CREATE User-Plugins Views Config/Help

Geometry Model

Vector xyz N/A

Base Radius = 2.000000  
Top Radius = 1.000000  
Length = 2.000000  
Direction = 0.000000 0.000000 1.000000  
Number of Sides = 10

N/A  
N/A  
Process [tessellation] started  
Process [tessellation]  
Process [CreateFrustum]

randyg@pv01:~

File Edit View Search Terminal Help

Tasks: 355 total, 1 running, 353 sleeping, 0 stopped, 1 zombie  
Cpu(s): 0.2%us, 0.2%sy, 0.0%ni, 99.6%id, 0.0%wa, 0.0%hi, 0.0%si, 0.0%st  
Mem: 24596832k total, 24210272k used, 386560k free, 124512k buffers  
Swap: 26836988k total, 13056k used, 26823932k free, 22279540k cached

















PID	USER	PR	NI	VIRT	RES	SHR	S	%CPU	%MEM	TIME+	COMMAND
37490	randyg	20	0	90828	14m	5220	S	3.0	0.1	0:16.89	xllvnc
37458	randyg	20	0	142m	38m	19m	S	2.3	0.2	0:14.45	Xvfb
1	root	20	0	19364	960	740	S	0.0	0.0	0:02.51	init
2	root	20	0	0	0	0	S	0.0	0.0	0:00.01	kthreadd
3	root	RT	0	0	0	0	S	0.0	0.0	0:02.70	migration/0
4	root	20	0	0	0	0	S	0.0	0.0	0:01.40	ksoftirqd/0
5	root	RT	0	0	0	0	S	0.0	0.0	0:00.00	stopper/0
6	root	RT	0	0	0	0	S	0.0	0.0	0:00.50	watchdog/0
7	root	RT	0	0	0	0	S	0.0	0.0	0:03.16	migration/1
8	root	RT	0	0	0	0	S	0.0	0.0	0:00.00	stopper/1
9	root	20	0	0	0	0	S	0.0	0.0	0:01.90	ksoftirqd/1
10	root	RT	0	0	0	0	S	0.0	0.0	0:00.46	watchdog/1
11	root	RT	0	0	0	0	S	0.0	0.0	0:00.84	migration/2
12	root	RT	0	0	0	0	S	0.0	0.0	0:00.00	stopper/2
13	root	20	0	0	0	0	S	0.0	0.0	0:00.25	ksoftirqd/2
14	root	RT	0	0	0	0	S	0.0	0.0	0:00.42	watchdog/2
15	root	RT	0	0	0	0	S	0.0	0.0	0:00.17	migration/3

[randyg@pv01 ~]\$

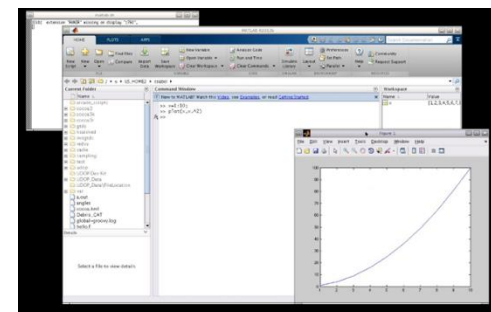
N/A Geometry Database : SMLIB | Mesh Database : Create | Attribution Database : Create

"Capstone" Hosted as Virtual Application

# Portal for HPC Developers

	High Definition XTerm
	XTerm
	MATLAB
	Firefox
	Google Earth
	NASA World Wind
	Eclipse IDE
	Mule Studio
	SoapUI
	JMS UDOP Demo Server
	JMS UDOP
	gedit
	GNU Emacs
	Git GUI
	IDL Dev Environment
	TotalView

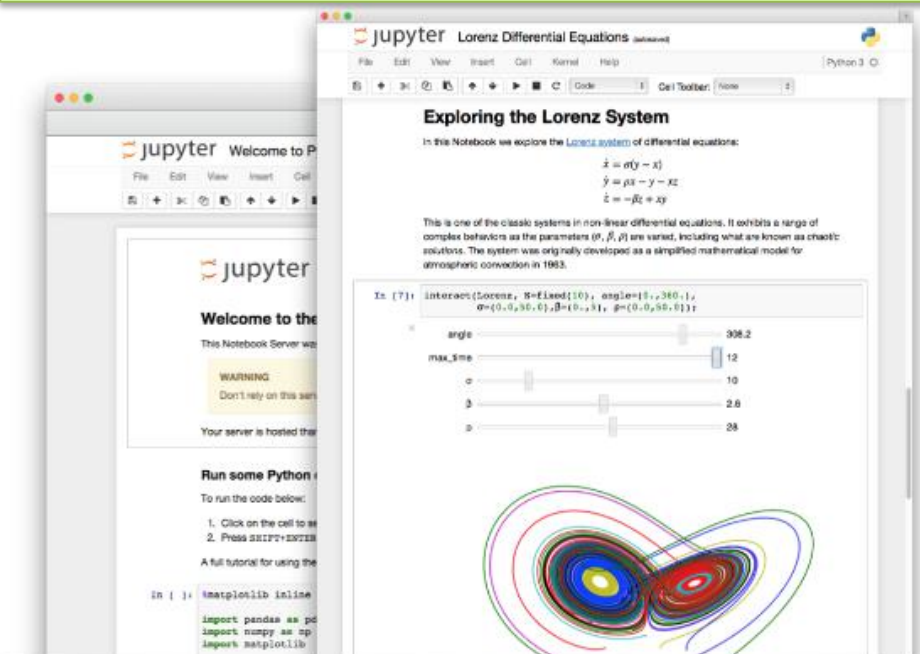
- **Integrated Development Environments**
- **Editors**
- **Debuggers**
- **Configuration management**
- **File manager**
  - Transfers to/from client machine
  - Permission editing
- **Command line**
- **Specialized HPC Workflows**
- **Visualization**



Matlab running through browser

# Jupyter Notebooks on HPC Portal

Open source, interactive data science and scientific computing platform (web-based) supporting over 40 programming languages



## The Jupyter Notebook

The Jupyter Notebook is a web application that allows you to create and share documents that contain live code, equations, visualizations and explanatory text. Uses include: data cleaning and transformation, numerical simulation, statistical modeling, machine learning and much more.



Language of choice



Share notebooks



Interactive widgets



Big data integration

Focus is On Data Analytics & Reproducible Workflows for R&D

# Portal Platform Enables Integrated M&S



**JMS**  
JMS Mission System

Advanced Research • Collaboration • Application  
**Development Environment**

## Web access to development tools and resources

### News

Monday 2013-09-02:

Good news: ARCADE is touted in the first [JMS Newsletter!](#)

Tuesday 2013-07-02:

The JMS ARCADE has been installed on the new Portal Production server. Application available include:

- Workflow Builder
- Virtual Application development tools
- File Manager

Friday 2013-08-28:

The JMS ARCADE team has successfully met a major milestone. This milestone encompasses a freeze of all current capabilities that will be release at the end of July timeframe. During the next month, the development and quality assurance teams will perform a bug burndown.

### Development Tools



Software Development Toolkit



Virtual Development Environment



Xterm



File Manager

### Testing Tools



Workflow Tool



UDOP



Service Directory



Statistics

### Marketplace



MATLAB



Collaboration Center

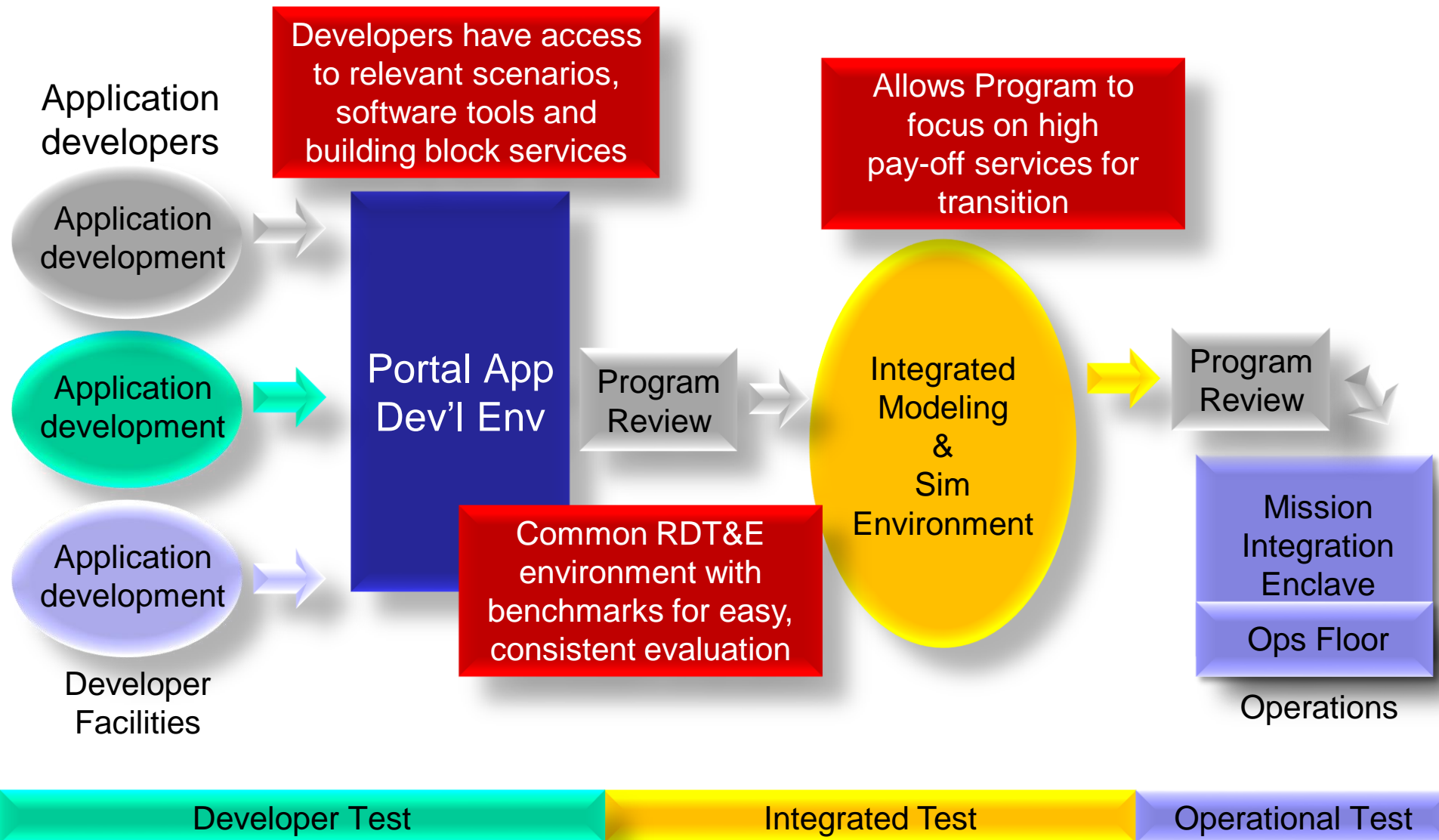
**Automated web-service  
generation from executables**

**End-to-end performance  
testing in user sandbox**

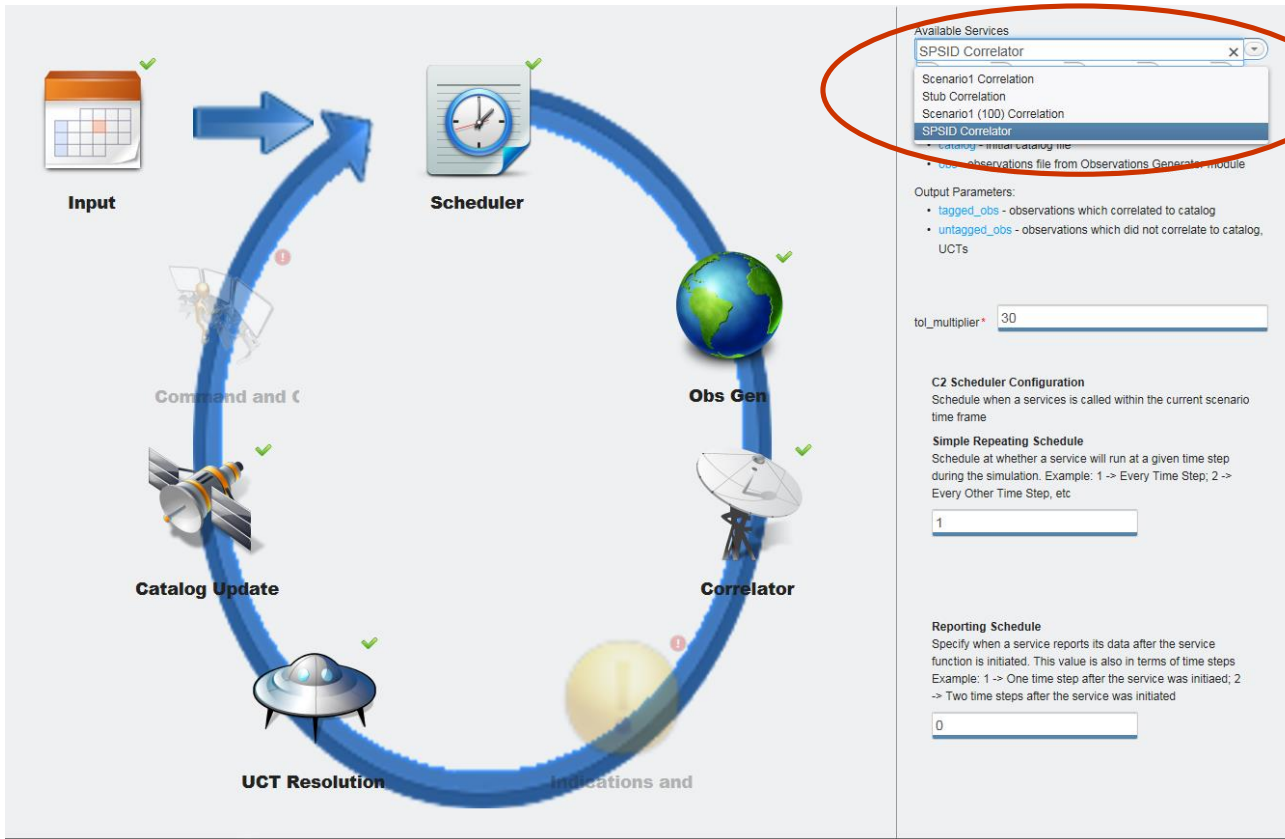
**Collaboration and market  
survey tools and resources**



# Portal Supports Technology Integration into Acquisition: e.g., ARCADE



# Example: Custom Workflow Tool for Trade-Space Exploration and Analysis



- User can select services based upon group permissions
  - Group permissions also used to protect intellectual property
- Different combinations of capabilities can be tested to determine best approach

# Key “Take Aways” ... HPC Portal:

- Provides Modern/Productive Web-Based Workflow
- Demolishes Entry Barriers to DOD Supercomputing
- Enables 3<sup>rd</sup> Party Developers & Innovative Applications
- Supports a Modern HPC Ecosystem: *Portal as Platform for Innovative Solutions*
- Enables Collaboration, Advanced Work Flows & Acquisition Engineering

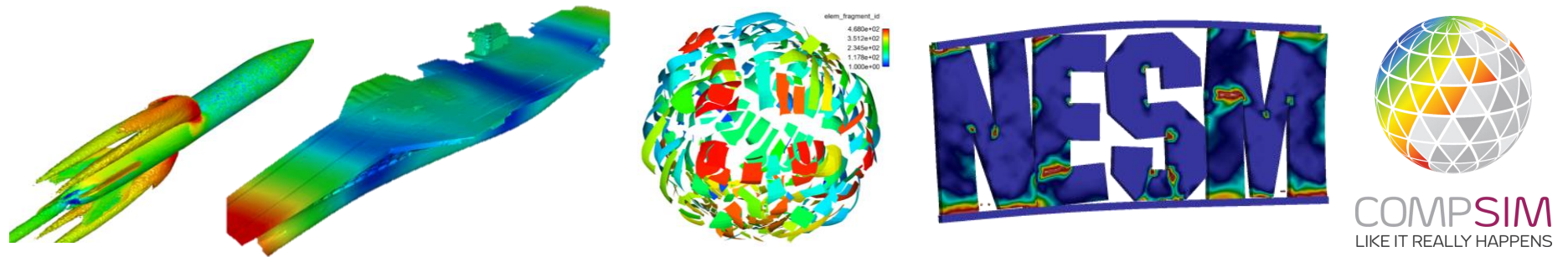


# Questions?

*Exceptional service in the national interest*



Sandia  
National  
Laboratories



# Multi-Disciplinary Integration of ModSim for Navy Applications

Greg Bunting, Garth Reese

[gbuntin@sandia.gov](mailto:gbuntin@sandia.gov) 505-845-9708

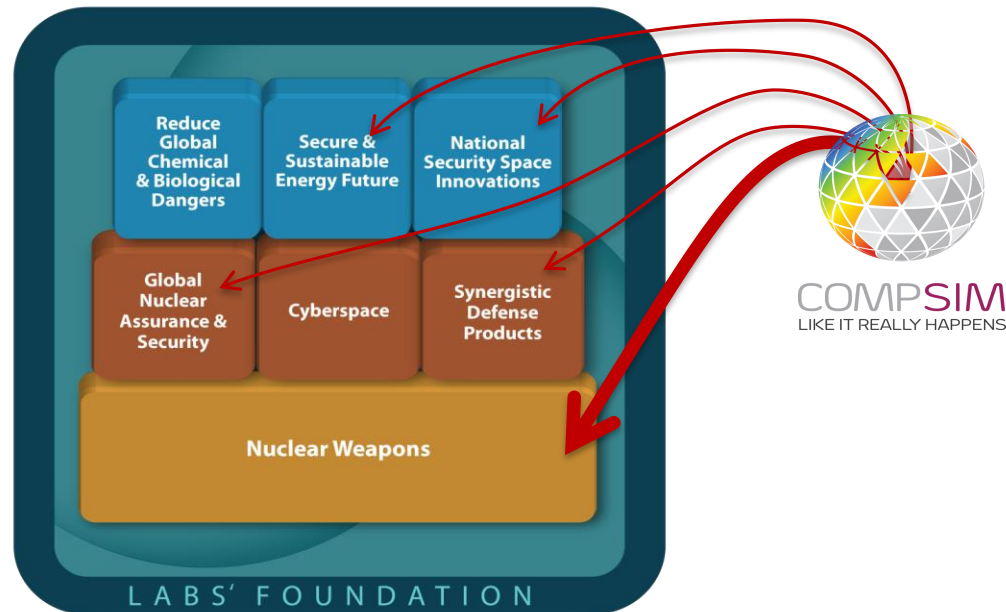


Sandia National Laboratories is a multi-mission laboratory managed and operated by Sandia Corporation, a wholly owned subsidiary of Lockheed Martin Corporation, for the U.S. Department of Energy's National Nuclear Security Administration under contract DE-AC04-94AL85000. SAND NO. 2011-XXXXP

# System Integration – Credible Solution

Our mission statement .....

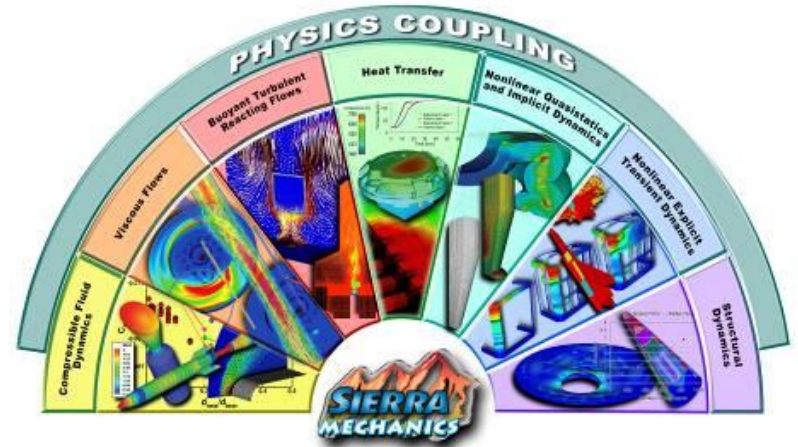
Develop and deliver engineering-mechanics simulation applications & expertise for **credible** National Security decision making.



# What we offer

SIERRA offers a wide range of simulation capabilities

- Solid mechanics
- Structural dynamics
- Acoustics
- Thermal analysis
- Fluid dynamics
- Aerodynamics



## All built on common infrastructure

- Sierra also couples with other Sandia tools
  - Pre and post processing (Cubit, Paraview, SAW)
  - Design and optimization (Dakota)
  - Other computational simulation capabilities (CTH, Alegra, ITS)

Distinguishing strengths are

- Robustness: production code (SQE)
- Performance: parallel scalability, focus on NGP
- Credible: V&V, UQ, QMU
- Multi-scale and multi-physics
- Access controlled code for support of National Security Mission

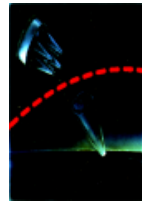
# Our customers

## Nuclear Weapons Program & Analysts

- NW Program is the principal driver for Sandia's Computational Simulation efforts

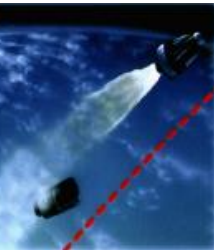
### *Delivery*

Separation  
shock/  
Aerodynamic  
Heating



### *Survivability*

Staging  
shock



Random  
vibration



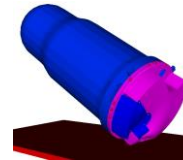
Radiation  
Effects



### *Assured Performance & Manufacturing*

SNL Engineering Codes are positioned to support the engineering needs of the complex

### *Assured Safety and Security*



Mechanical Insult



Thermal Insult



Electromagnetic  
Insult

Security  
Components

Safe &  
Secure  
Transport







# Navy Enhanced Sierra Mechanics (NESM) Acoustics

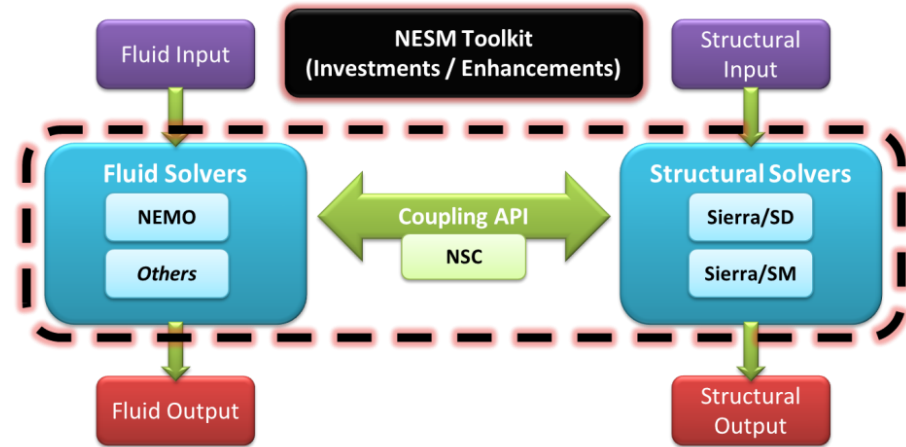
- NESM Capability for transient acoustic loading
  - Acoustic approximation of UNDEX loading
  - Scattering (split-field) formulation to allow for easy specification of sources
  - Various sources: plane/spherical step wave, spherically spreading source, Hicks Bubble.
  - Ellipsoidal infinite elements for far-field boundary condition
    - Allows large aspect ratio ellipsoids for slender structures
  - Parallel and scalable



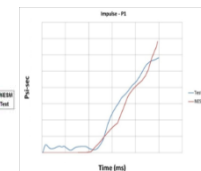
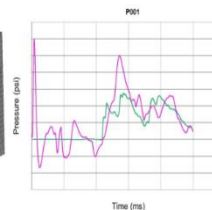
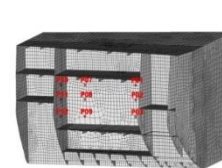
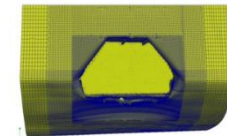
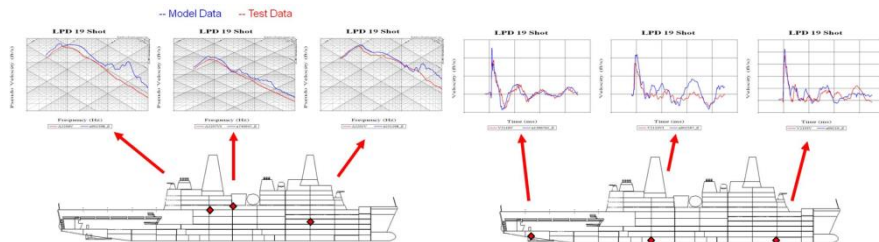
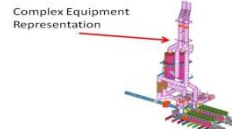
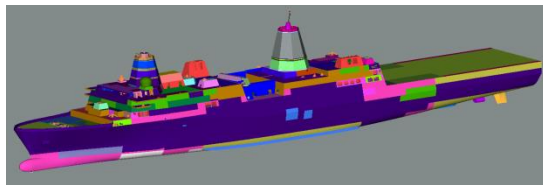
# Overview - NEMO

## Navy Enhanced Sierra Mechanics (NESM)

- Massively Parallel, Enhanced, Physics Based M&S Suite For Prediction Of Ship Shock Response & Damage Due To Weapon Engagements
- Modern Software Engineering Designed For Evolution
- Developed To Address Validation Of The Integrated Ship System Shock Hardness IAW OPNAVINST 9072.2A As Well As Live Fire Test & Evaluation (LFT&E) Needs
- **Leverages DOE-ASC Investment In Sierra Mechanics**
- **Leverages ONR Investment In The Implosion Program**



**Emphasis on Validation for Both Shock Response & Ship Damage Compared to Physical Testing**



# Compsim Organization

- 1) Organized into several SCRUM-Teams, each developing and support a set or products
  - 1) Structural Dynamics (Linear)
  - 2) Solid Mechanics (Nonlinear)
  - 3) Thermal Fluids
  - 4) Toolkit
  - 5) Meshing
  - 6) Dev Ops
  - 7) Topology Optimization
  - 8) Verification & Validation



COMPSIM  
LIKE IT REALLY HAPPENS



# Computational Structural Dynamics



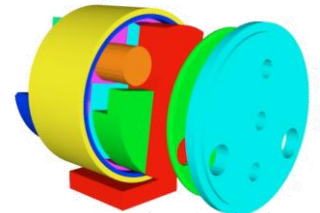
## Structural Dynamics – Linear, static, implicit dynamic & modal response

### Shared mechanics capabilities

- small deformations, small-strain linear material behavior
- solid & structural elements, constraint elements
- **transient–modal–modal transient solution switching**, multi-sequence analyses
- non-linear pre-load transfer from Sierra/SM

### Time domain, statics & transients

- **parallel scalable domain decomposition solver with many constraints**
- joint models with dissipation
- material property inversion
- stochastic material (elastic) properties



shock response that includes  
Sierra/SM preloads

### Frequency domain

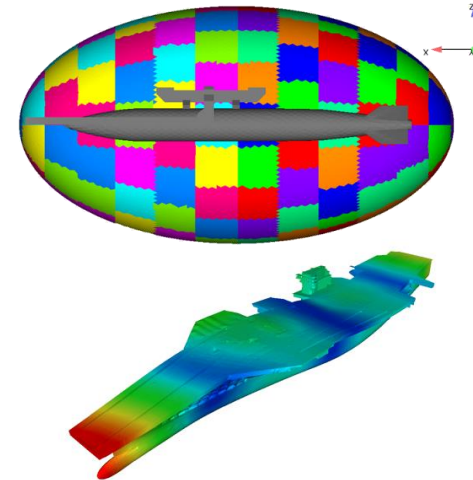
- Helmholtz solver, performance

### Acoustics – linear

- absorbing boundaries
- acoustic pressure **source inversion**
- monolithic coupling with structural response



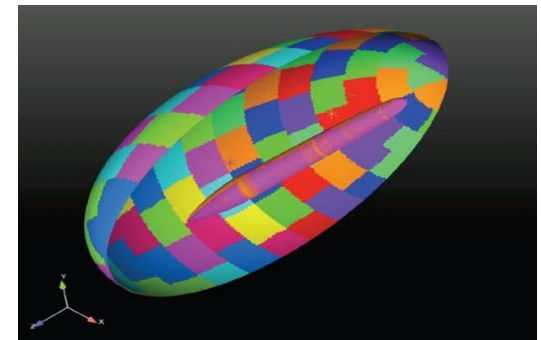
acoustic field modeling



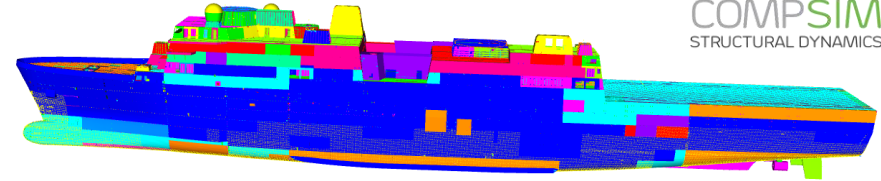
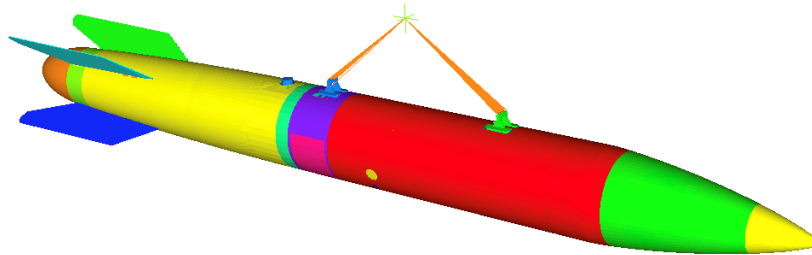
# Capabilities Applicable to DoD Needs



- Full Support for Structural Dynamics
  - Full element library, materials.
  - Modal, Transient Dynamics, Frequency Response. Superelements.
  - SRS, random vibration
  - Quadratic Eigen Value Analysis
  - Geometric and joint-type nonlinearities
- Full Support for Acoustics and Structural Acoustics
  - Mesh tying, infinite elements, PML, mild nonlinearity
  - QEV, Transient, Frequency Domain
- Inverse Methods Capability
- Coupled Physics
  - Fluids: nemo, aero and sigma
  - Thermal (unidirection): fuego
  - Nonlinear Mechanics



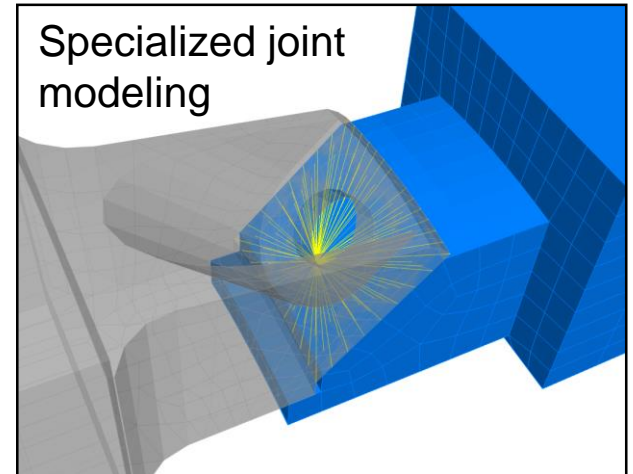
# Full Support for Structural Dynamics



- Modal, modal superposition
- Frf
- Transient Dynamics
- Superelements



Specialized joint  
modeling



# Computational Solid Mechanics



**Solid Mechanics** – Quasi-static, implicit & explicit transient dynamic response

## Shared capabilities

- large deformations, large-strain nonlinear material behavior
- **implicit-explicit solution switching, multi-sequence analyses**
- continuum & structural finite elements, particle methods
- parallel scalable accurate frictional contact
- common & unique material models: 50+
- geometric and temporal multi-scale methods

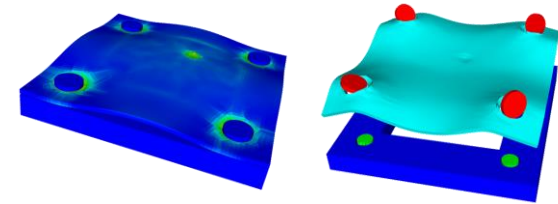
## Implicit Solid Mechanics

- coupled thermal-mechanical modeling, with failure
- preloads
- encapsulation & cure, incompressible material behavior

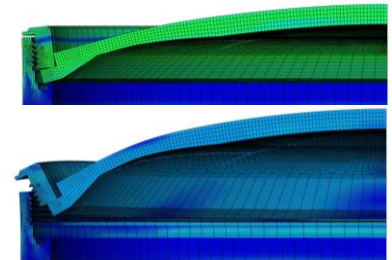
## Explicit Solid Mechanics

- energy-dependent material models
- **fracture & failure modeling** (cohesive zones, XFEM, remeshing)
- empirical blast pressure loads (CONWEP)
- coupled to CTH shock-hydro, Alegra EM

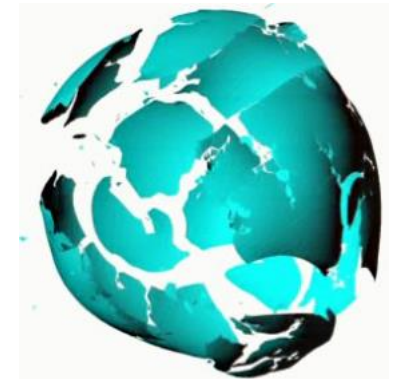
Implicit → explicit switching



pressure & temperature loading  
snap-thru & disassembly



2D XFEM Fracture Simulation

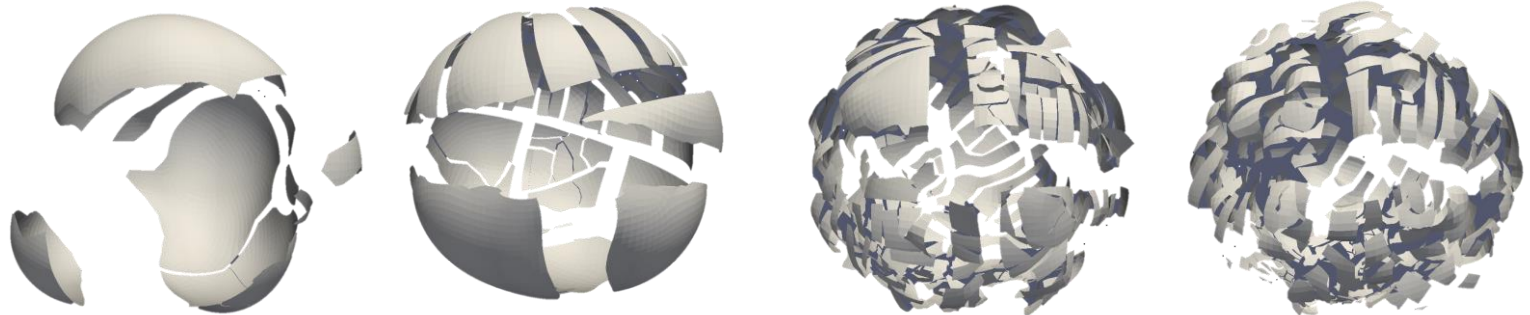


# Sierra/SM Capabilities

Recent developments

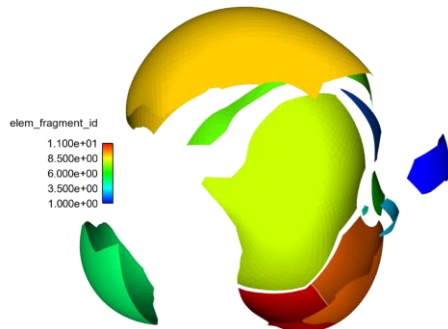
- New XFEM fracture and fragmentation capabilities
- Now production-izing 3D XFEM capabilities (2D in place)

SM brittle  
fracture  
modeling



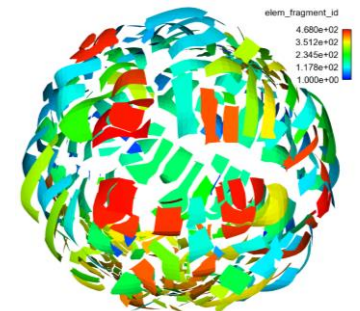
loading (pressurization) rate 1x, 2x, 3.5x, 5x

frag ID,  
mass  
balance



Fragment ID	Mass
1	0.106928
2	0.0409208
3	0.024103
4	0.00205816
5	0.553441
6	0.0326549
7	0.144147
8	0.749031
9	1.24167
10	0.382143
11	0.335603
<b>total mass</b>	<b>3.6127</b>

Fragment ID	Mass
...	
461	0.00826664
462	0.00932047
463	0.0140141
464	0.0059543
465	0.00110272
466	0.00673505
467	0.0138907
468	0.0111858
<b>total mass</b>	<b>3.6127</b>



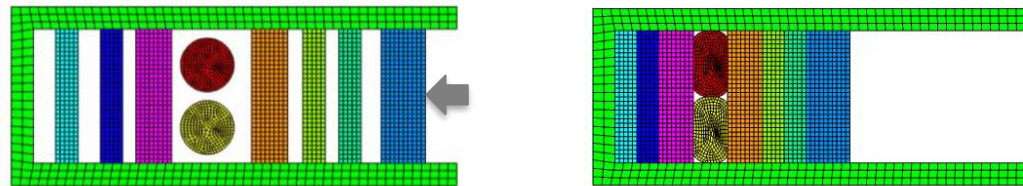


# Sierra/SM Capabilities

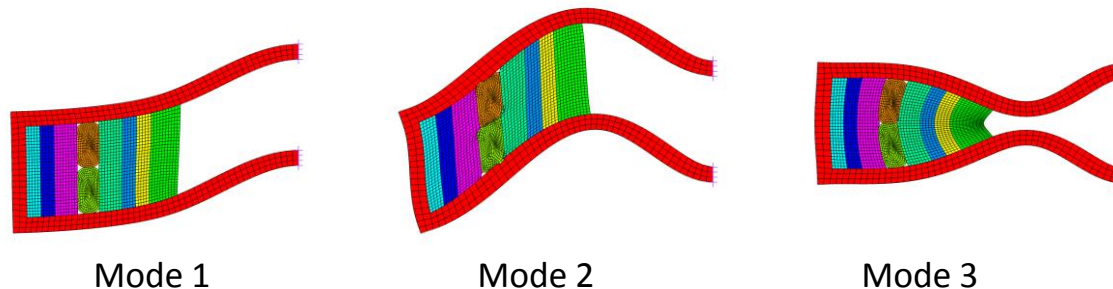
## Recent developments

- SM preload effects in SD
  - Improve accuracy of SD direct transient or modal analyses by including the MPCs (thru file) generated from an SM preload

SM preload



SD modal



# Sierra/SM Capabilities

Recent developments

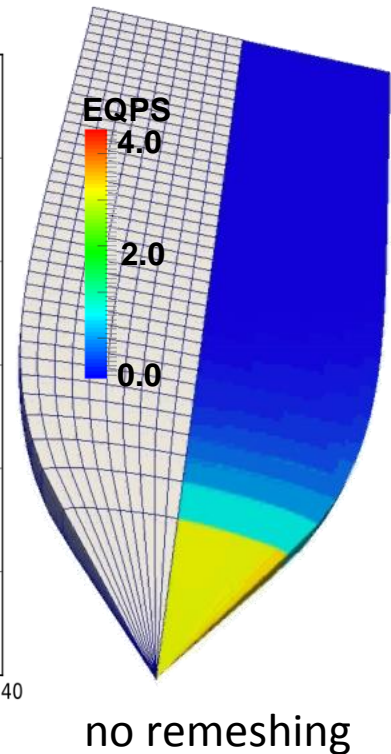
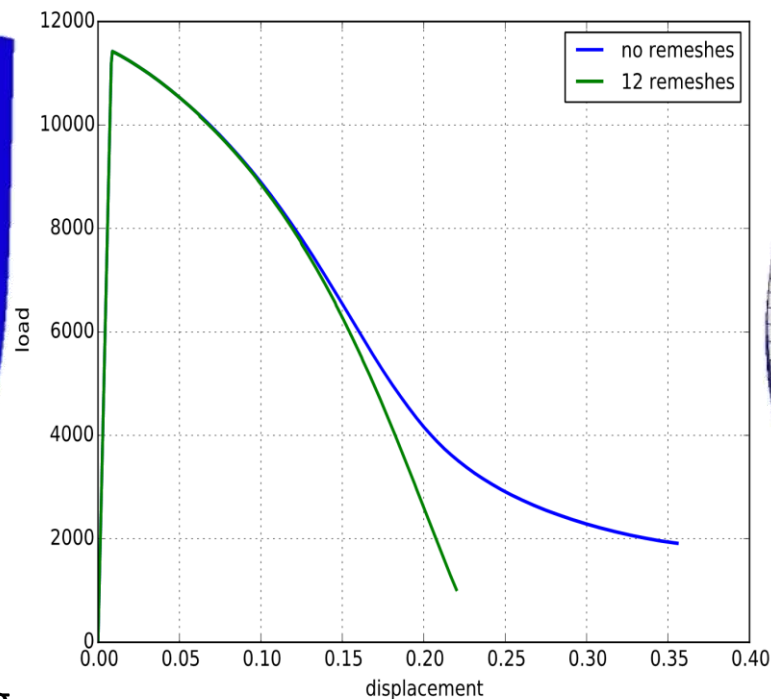
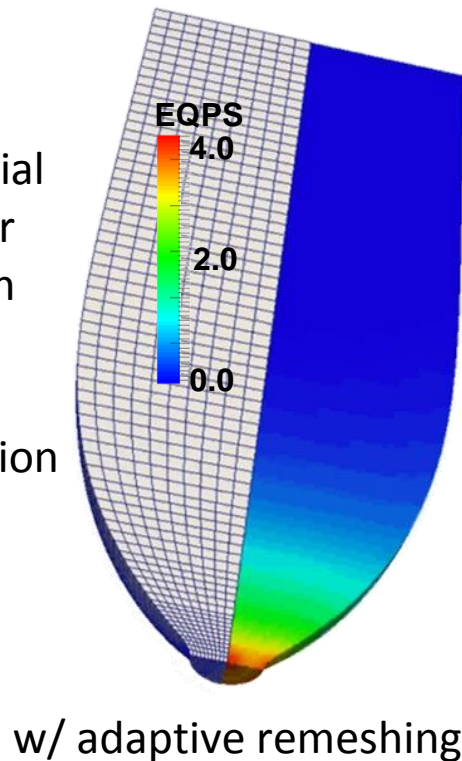


- Large deformation remeshing/remapping in SM

Tensor preserving mapping

SM material  
parameter  
calibration

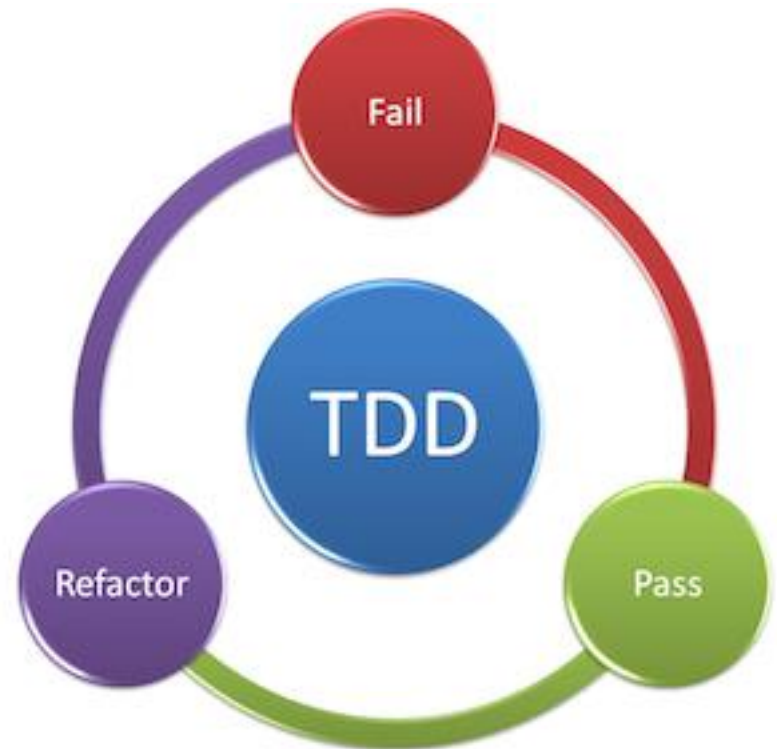
Global  
 $L_2$ -projection  
transfer



# SQE Practices – Test Driven Development (TDD)

Develop Scalable, Maintainable Software

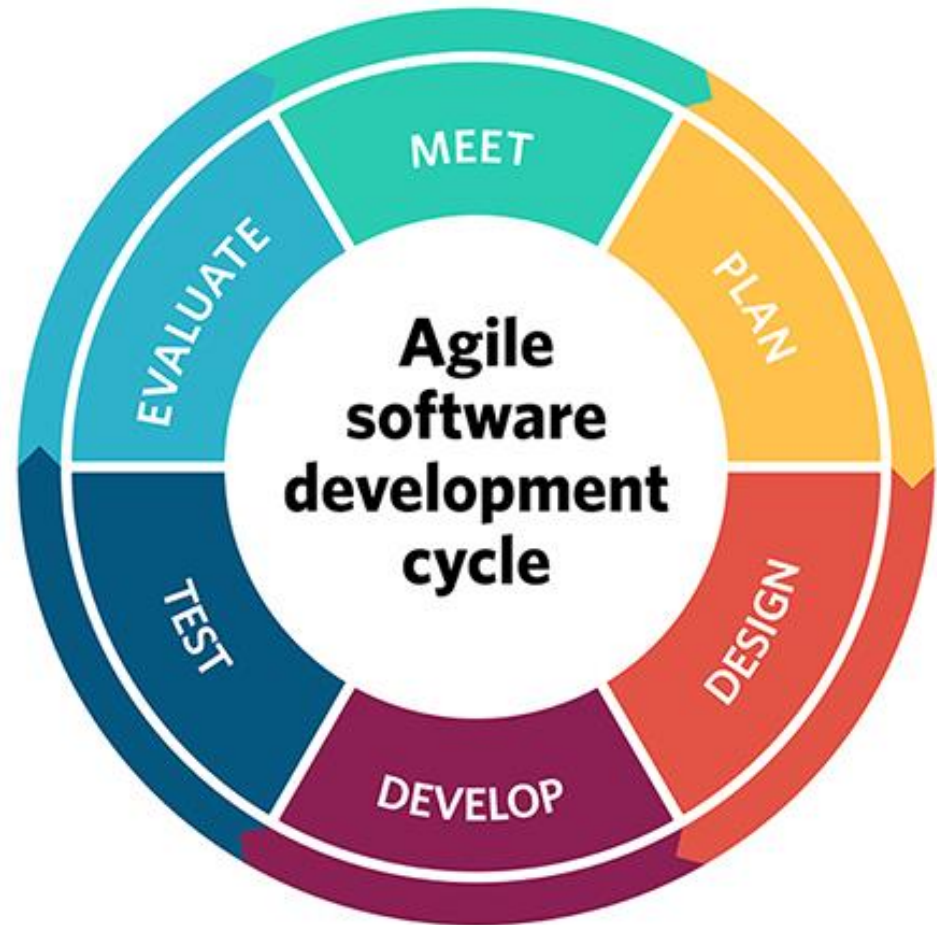
1. Write a failing test
  - Known Solution
2. Make Test Pass
  - Smallest amount of code possible
3. Refactor
  - Improve code quality





# SQE Practices – Scrum / Agile

- React to changing requirements to meet customer needs



# Sync Release/Sprint

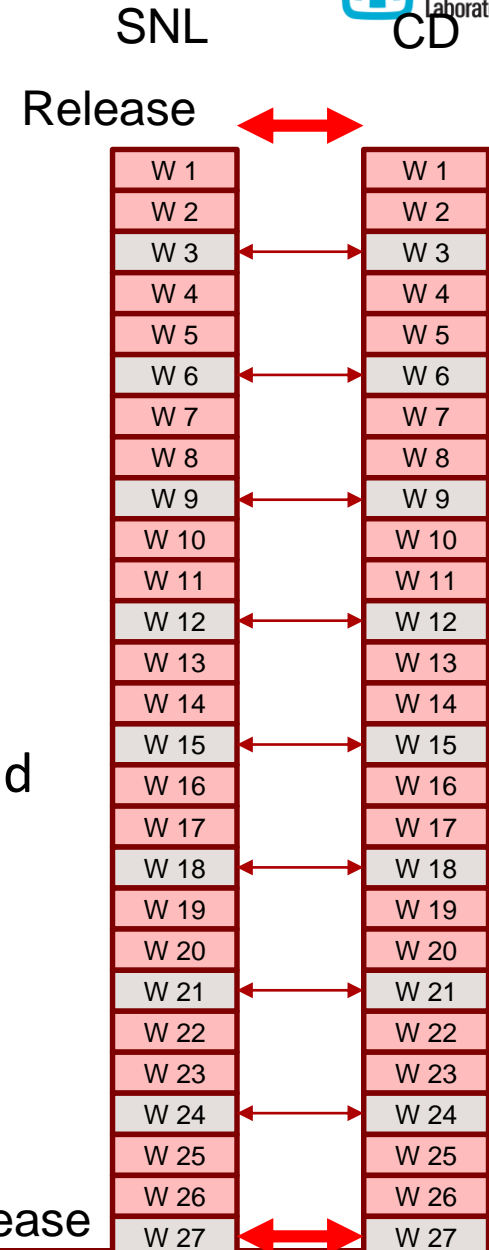
## Requirements

- Coordinate effort.
- Allow rapid testing of features.
- Avoid unnecessary cost.

## Approach

- Use the same Agile sprint boundary.
- Sync code-base at end of sprint.
- Adjust to use the same release cycle
- Communications and data transfer throughout.

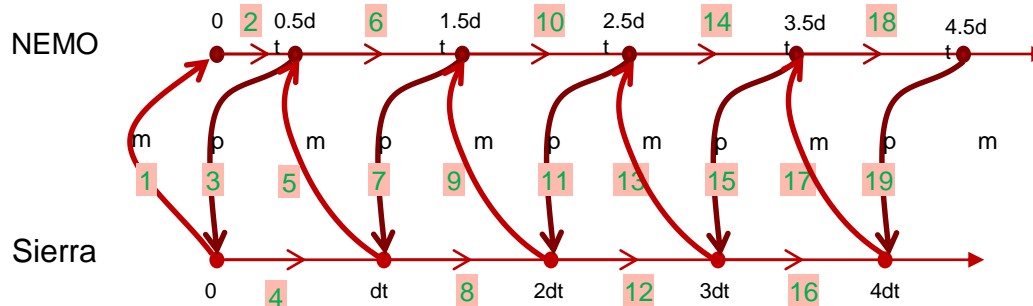
The Key is a  
**collaborative,**  
partnership relationship.



# Flexible Coupling Approaches



- There are many coupling algorithms. For example, iteration may or may not be required on each advance.
- Focus on a flexible strategy that permits evaluation of these algorithms.
- Use standard verification methods to ensure proper accuracy.



Coupler has unit tested capability for each of the steps of the coupling. Surrogate drivers permit integration testing independent of the region.

# Sierra DevOps



## Sierra DevOps team enables development and distribution of the Sierra suite of applications.

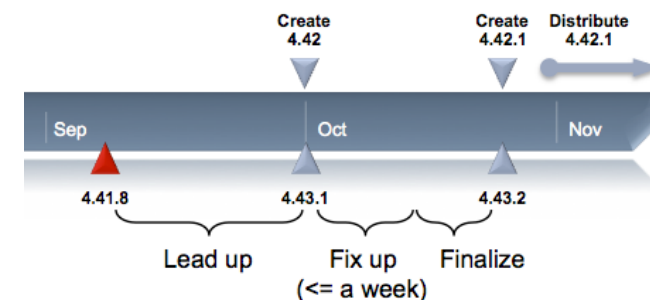
- Tools and configurations for:
  - Build system
  - Test harness
  - Automated testing processes management
  - Testing dashboard
- Configuration & testing for a wide range of compilers and platforms
- Licensing management, packaging tools, internal & external delivery
- Software quality engineering & assurance testing (coverage, memory, static analysis)
- Build, installation, and execution support
- Management of software component & library integration and coupling
- Release branch creation, testing, and maintenance

Site	Build Name	Update	Build		Test			Build Time	Labels
		Files	Error	Warn	Not Run	Fail	Pass		
ascic112	Linux-intel-17.0.1-debug	6	0	0	0	24	7657	Jan 23, 2017 - 17:04 MST	(6 labels)
ascic111	Linux-gcc-4.9.3-debug	6	0	0	0	15	7697	Jan 23, 2017 - 17:02 MST	(6 labels)
ascic126	Linux-intel-17.0.1-release	6	0	0	0	10	7671	Jan 23, 2017 - 17:03 MST	(6 labels)



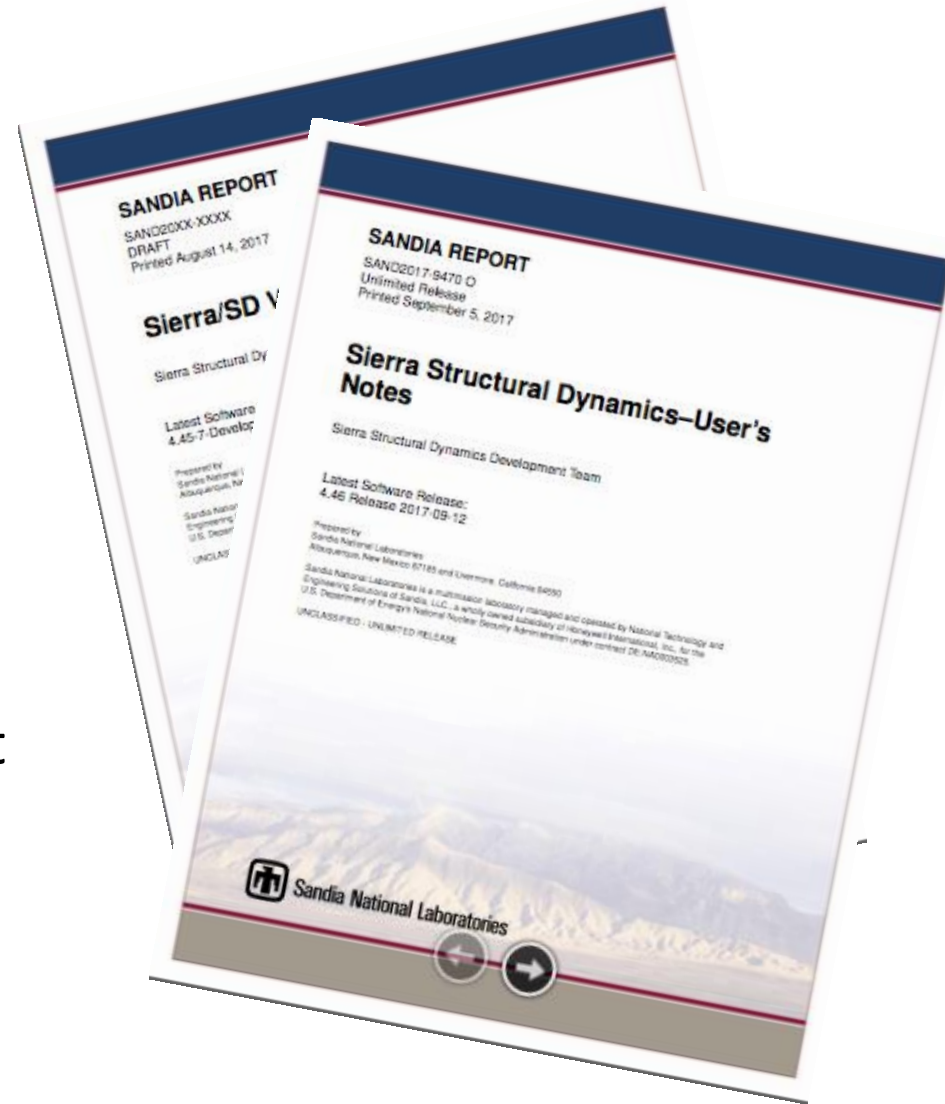
### Sierra

Sierra is Sandia's engineering mechanics simulation code suite. This suite includes coupled simulation capabilities for thermal, fluid, aerodynamics, solid mechanics and structural dynamics. These simulation capabilities are used to predict the performance of a system in normal operation as well as the response of a system in abnormal environments, such as a crash or fire.



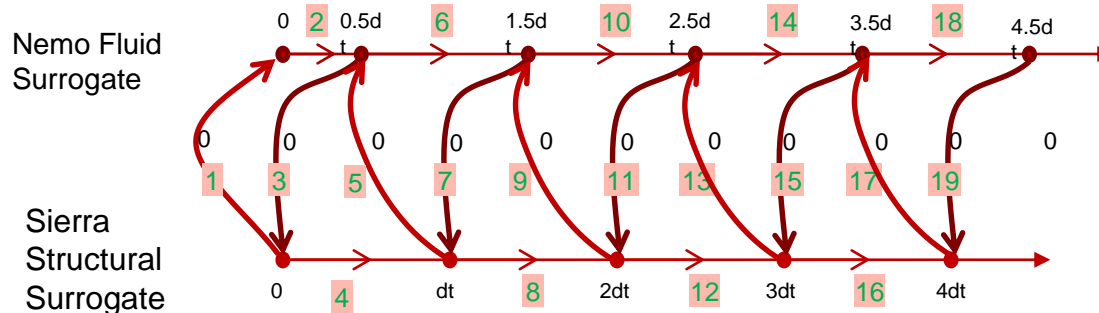
# Integration – Verification Tests

- Small verification tests are performed at Sandia and Document
- Verification tests are run before every sprint and full release
  - Verified and serial and parallel
- Verification document is built from passing tests
- Navy also verifies capability

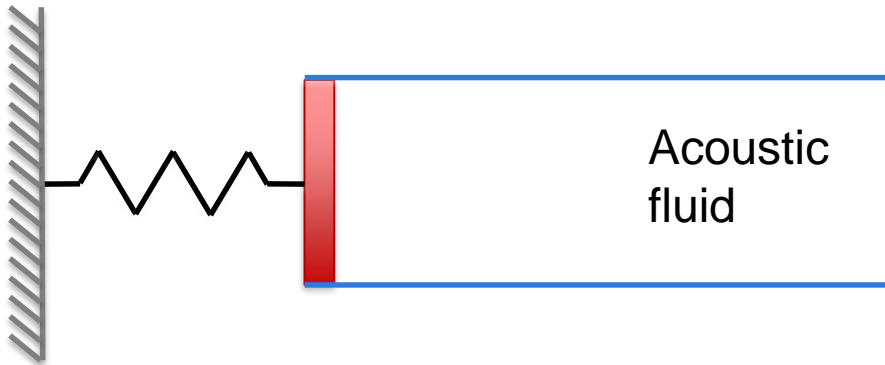


# Integration - Surrogates

- Mock executables demonstrating Sierra and Nemo were created to facilitate development efforts
- Surrogates run as executables, but with empty data structures and without solves
- Allow separation between “coupling” error, and “physics” errors



# Verification: 1d acoustic piston



**Goal:** test loosely coupled algorithms to assess temporal accuracy

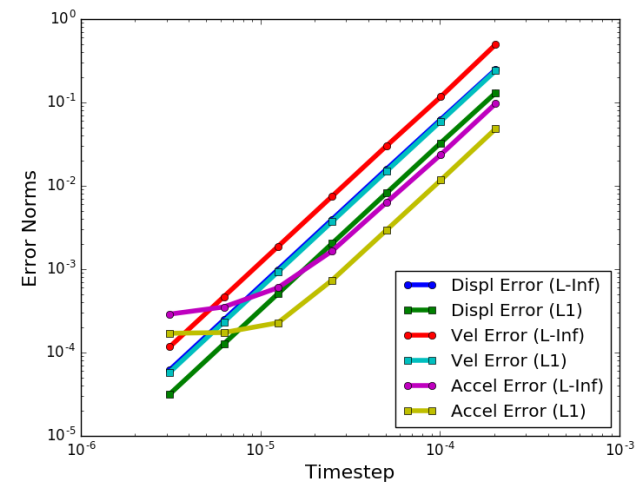
## Structure displacement

$$u_s(t) = e^{-dt} (a \cos \omega t + b \sin \omega t) + \nu(t - \beta)$$

## Fluid solution

$$v_a(t) = \dot{u}_s(t - x/c_a)H(t - x/c_a)$$

$$p_a(t) = p_\infty + \rho_a c_a v_a(t)$$



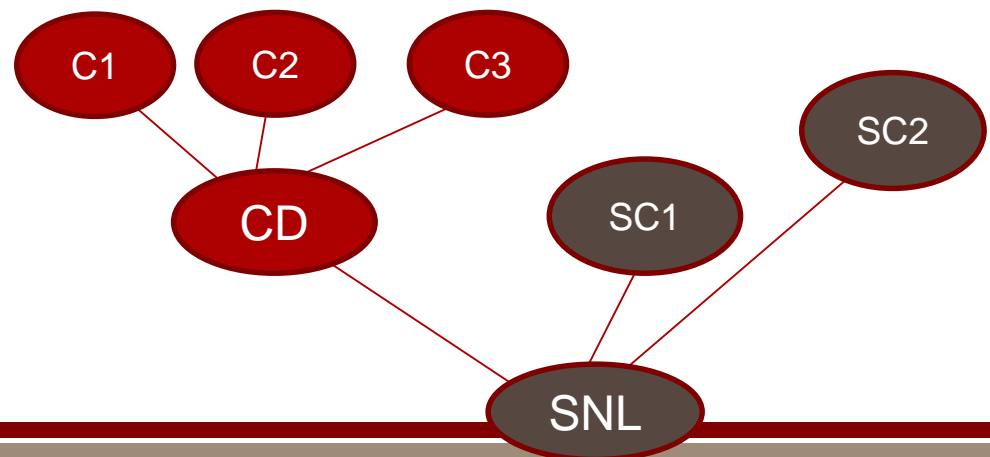
# User Support Model

## Requirements

- Avoid overload of developers.
- Provide Support as near customer as possible.
- Build a sustainable system.

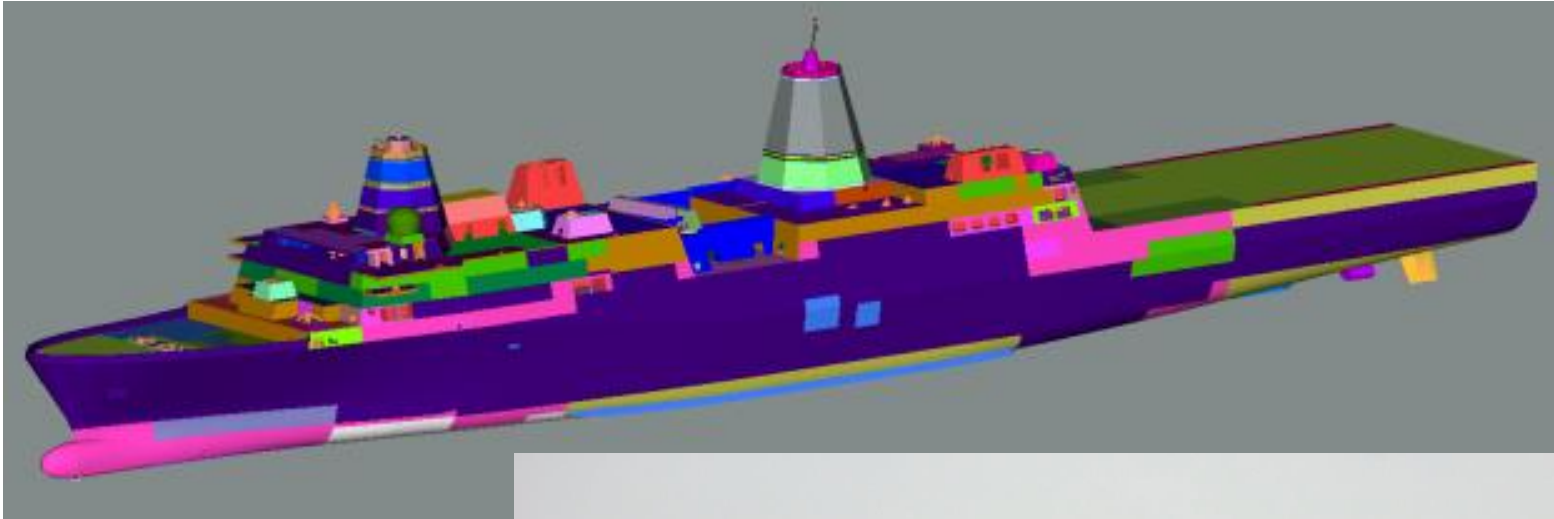
## Approach

- First Line Support at NSWC/CD.
- CD forwards triaged issues to SNL development.
- Support tickets are maintained and tracked at relevant sites.





# Applications



# Questions?

20<sup>th</sup> Annual  
**NDIA Systems Engineering Conference**  
Springfield, Virginia  
October 23-26, 2017



**Integrating DoD Explosives Safety Tenets and Requirements  
Into Acquisition and Infrastructure Planning**

**Thierry Chiapello**  
Executive Director  
Department of Defense Explosives Safety Board



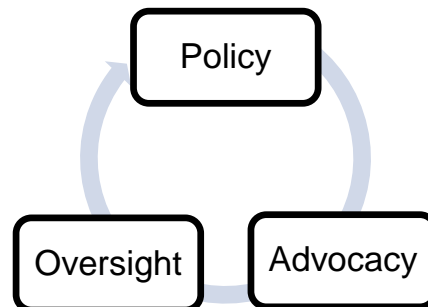
# The DoD Explosives Safety Board (DDESB)

## MAJOR FUNCTIONS

- Develop and maintain the DoD Explosives Safety Program
- Support Combatant Commanders Mission where DoD Munitions are involved
- Support Multinational Organizations and Operations (NATO, UN, and State Dept)
- Support Joint Staff Assessments
- Develop and maintain DoD Explosives Safety Policy and Regulations
- Evaluate Explosives Safety Programs
- Perform R&D

## ORGANIZATION - 27

- 22 Civilians
- 1 Contractor
- 4 Military



**ORIGIN:** Established in 1928 by Congress after a major disaster at the Naval Ammunition Depot, Lake Denmark, New Jersey in 1926. The accident virtually destroyed the depot, causing heavy damage to adjacent Picatinny Arsenal and the surrounding communities, killing 21 people, and seriously injuring 53 others.

## STRATEGIC STAKEHOLDERS

- **Secretary of Defense** (USD – Policy (P), Acquisition, Technology & Logistics (AT&L), ASD(Energy, Installations & Environment) (EI&E), and International Programs)
- **Chairman of the Joint Chiefs of Staff** (Joint Staff J2/J3/J4/J5/J7)
- **Combatant Commanders**
- **Military Services** (Army, Navy, Air Force, Marine Corps)
- **NATO** (Acquisition – Munitions Safety AC/326, Logistics AC/305, SHAPE)
- **DoD Support Agencies**



## DDESB Key Functions

- **Charter:** Preclude & Prevent ...
- DDESB, a statutorily established engineering organization, is responsible to:
  - Perform engineering tests, modeling, and analyses to establish physics-based explosives safety criteria
  - Oversight of Services/Agencies Explosives Safety Management (ESM) Program



# DDESB Analyses – Data & Observations

- DDESB has observed tendencies that planning between the acquisition and infrastructure planning communities within the Department could be enhanced
  - Some system fieldings of the Department's weapon systems occurred with infrastructure deficiencies resulting in sub-optimal support for operating forces



# Examples of Sub-Optimal Planning

- P-8 Poseidon
  - Larger, heavier platforms damaged runways driving repairs and unanticipated construction and modification of hangars
- Virginia Class SSNs
  - Block V variant driving many unanticipated waterfront MILCONs



Photo Source:  
<http://www.navy.mil/management/photodb/photos/170908-F-AV193-1064.JPG>



Photo Source:  
<http://www.navy.mil/management/photodb/photos/160801-O-N0101-110.JPG>





# Examples of Sub-Optimal Planning

- HIMARS
  - ASP magazine doors could not accommodate the width of the HIMARS pallet.

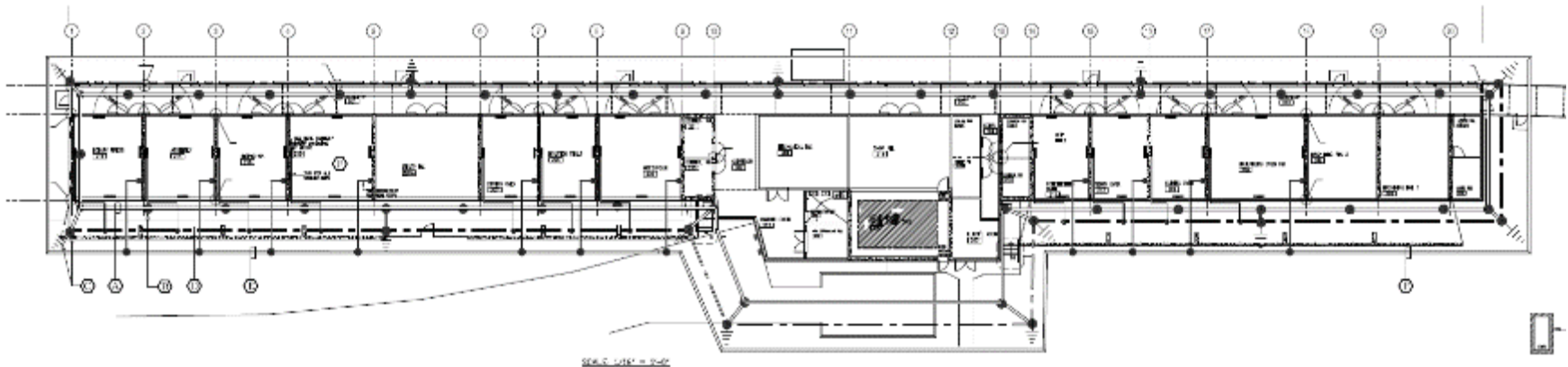


Photo source:  
<https://media.defense.gov/2017/Jun/12/2001760810/-1/-1/0/170609-M-YF952-016.JPG>



# Examples of Sub-Optimal Planning

- Picatinny Explosives Research and Development Loading Facility
  - Lack of early design review and approval resulted in significant reduction of amounts of explosives allowed in facility
    - Desired HD 1.1 NEW limit = 2,410
    - Approved HD 1.1 NEW = 160-lbs





# Actions Taken

- DDESB established a Working Group (WG) to determine if gaps existed:
  - WG consisted of Services and DDESB representatives
  - WG explored existing processes for gaps and best process techniques being employed
  - WG process explorations included:
    - Pre-production and production safety oversight of munitions and explosives
    - Integration of acquisition, logistics, and facilities and infrastructure planning for newly acquired systems
- WG identified pertinent gaps
  - Where gaps were identified, options to close the gaps was explored
  - Propose recommendations to solve the deficiencies



# Findings

- Gaps have been identified in the integration of planning between:
  - The 'acquisition' and 'logistics' communities and
  - The 'facilities and infrastructure' planning community
- Policy/guidance gaps locations
  - Defense Acquisition System Procedures:
    - DoDI 5000.02, *Operation of the Defense Acquisition System*, paragraph 5. *Procedures*
      - ♦ TMMR
      - ♦ E&MD
  - Defense Acquisition System Life Cycle Sustainment Process:
    - DoDI 5000.02, *Operation of the Defense Acquisition System*, Enclosure 6, *Life Cycle Sustainment*, paragraph 2. *Sustainment Across the Life Cycle*
  - Real Property Policy:
    - DoDD 4165.06, *Real Property*, paragraph 4, *Policy*
    - DoDI 4165.70, *Real Property Management*, paragraph 5, *Responsibilities*
- Recommended changes entail minimal disruption or cost.
  - One Service currently employs an integrated process that meets the recommended policy



# On-Going Actions

- Draft policy language to close gaps has been drafted:
  - Defense Acquisition System Procedures:
    - DoDI 5000.02, *Operation of the Defense Acquisition System*, paragraph 5. *Procedures*
    - DoDI 5000.02, *Operation of the Defense Acquisition System*, Enclosure 6, *Life Cycle Sustainment*, paragraph 2. *Sustainment Across the Life Cycle*
  - Real Property Policy:
    - DoDD 4165.06, *Real Property*, paragraph 4, *Policy*
    - DoDI 4165.70, *Real Property Management*, paragraph 5, *Responsibilities*
- Formulate impact to stakeholders



## Way Ahead

- Brief leadership of detailed recommendations and plan to close the identified gaps
- Request concurrence with recommended policy enhancements to 'acquisition' and 'real property (infrastructure)' issuances
- Integrate recommended issuance changes into next issuance revision







## HPCMP CREATE™-Genesis CFD

- 1 Genesis CFD
- 2 Sample Curriculum
- 3 Examples
  - Supersonic Airfoil
  - Transonic Wing

- Single Mesh Unstructured Solver
  - Euler/Laminar/RANS/DES
  - Ideal Gas
  - Limited cores per job (128-256)
- Motion
  - Prescribed (including arbitrary)
  - 6-DOF without constraints
- Structures
  - Modal solver
- Plugins useable, but without SDK to develop
- Propulsion
  - 0-D Linear engine model for BC's
  - Rotating reference frame
  - Sliding interfaces
- Visualization features
  - Full Volume write to Tecplot, FieldView, Enight
  - Extracts for FieldViewXDB, Silo, Tecplot, VTK
  - In-Situ using VisIt



- Core courses
  - Fluids I (Incompressible)
  - Fluids II (Compressible)
  - Experimental Methods / Labs
- Electives
  - Applied CFD
  - Propulsion

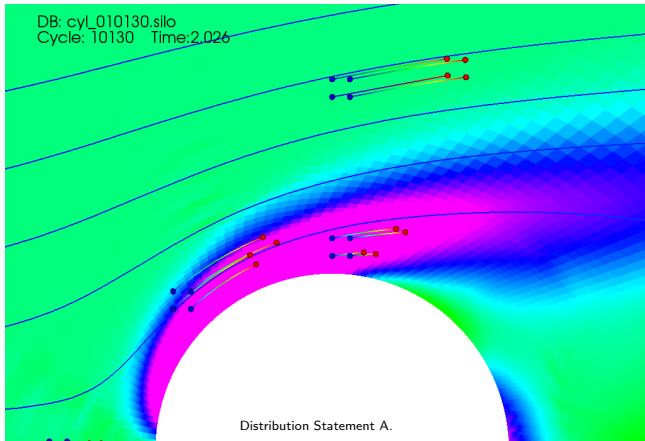


- Lectures – Use canned CFD solutions for illustration (cylinder, sphere, airfoil), examples
  - Lagrangian derivative terms on a cylinder, e.g.  $v \frac{\partial u}{\partial y}$
  - Fluid “particle” deformation types (e.g. angular/linear deformation, rotation, strain, volume dilatation).
  - Gradients (e.g. pressure)
  - Steady vs. Unsteady
  - Streamlines, Streaklines, Pathlines

# Sample Curriculum - Fluids



- Lectures – Use canned CFD solutions for illustration (cylinder, sphere, airfoil), examples
  - Lagrangian derivative terms on a cylinder, e.g.  $v \frac{\partial u}{\partial y}$
  - Fluid “particle” deformation types (e.g. angular/linear deformation, rotation, strain, volume dilatation).
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- Lectures – Use canned CFD solutions for illustration (cylinder, sphere, airfoil), examples
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  - Fluid “particle” deformation types (e.g. angular/linear deformation, rotation, strain, volume dilatation).
  - Gradients (e.g. pressure)
  - Steady vs. Unsteady
  - Streamlines, Streaklines, Pathlines
- Basics of CFD (1-2 lectures)
  - Show simple model problem (1-D linear convection, burgers eqn)
  - Finite difference derivation from Taylor series. Order of accuracy
  - Explicit vs. implicit
  - When to use CFD vs. potential based methods
- CFD project (sphere at various Re)
  - Simple geometry or provide meshes
  - Grid and/or timestep refinement
  - Comparison to experimental data

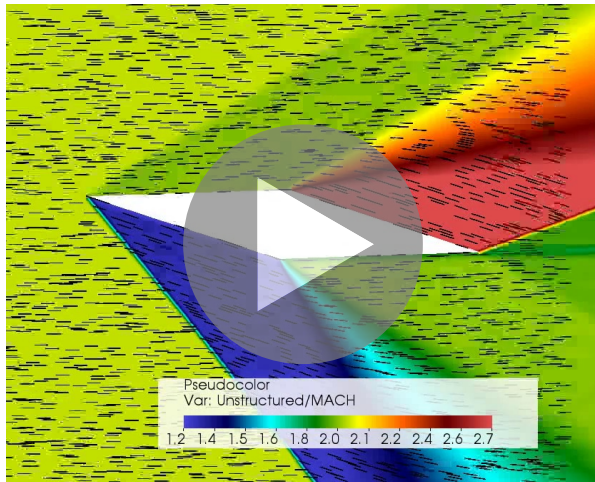




- Experiment/Lab course
  - Subset of students provide CFD support
  - Possible uses of CFD:
    - Analyze wind tunnel wall effects
    - Visualize the flow being measured
    - Test validity of CFD
- Propulsion
  - Single Stage Analysis using rotating reference frame and sliding interfaces
  - Inlet losses using Engine boundary condition
- Design
  - CFD of final designs using DaVinci
  - Verify performance
  - More advanced - look at dynamic stability derivatives

# Examples - Diamond Airfoil

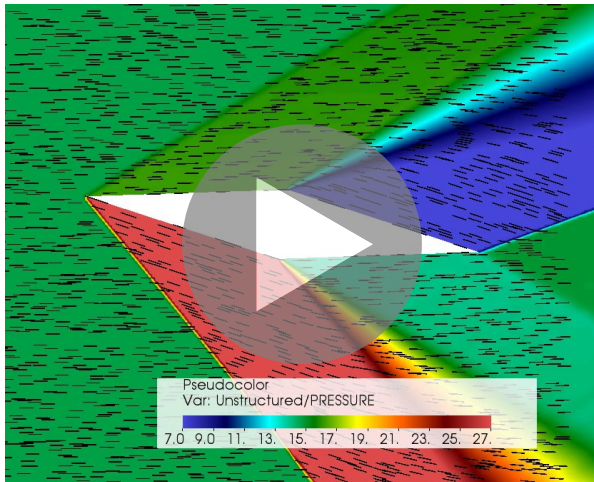
- Description:
  - Fluids II
  - Student project or as a lecture aid
  - Slow oscillating pitch motion to show effect of  $\alpha$
- Time:
  - Meshing: 15 minutes
  - Job Setup: 10 minutes
  - Post-processing: 30 minutes



Mach over Diamond Airfoil at Mach=2.0,  $\alpha = \pm 10^\circ$

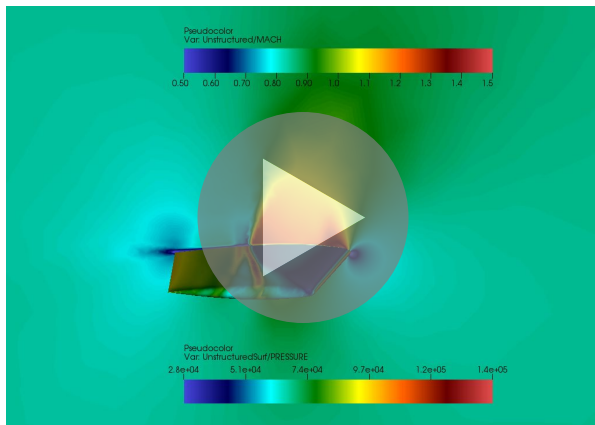
# Examples - Diamond Airfoil

- Description:
  - Fluids II
  - Student project or as a lecture aid
  - Slow oscillating pitch motion to show effect of  $\alpha$
- Time:
  - Meshing: 15 minutes
  - Job Setup: 10 minutes
  - Post-processing: 30 minutes



Pressure over Diamond Airfoil at Mach=2.0,  $\alpha = \pm 10$  deg

- Description:
  - Fluids II
  - Student project or as a lecture aid
  - Shows transonic effects
- Time:
  - Meshing: Provided
  - Job Setup: 10 minutes
  - Post-processing: 30-60 minutes



Mach cutting plane with surface pressure on OneraM6 wing



# **NDIA #19694: Software Development Practices in HPCMP-CREATE™ (A Family of Large-scale, Physics-based, System-of-Systems, Software Development Projects)**

An Application of Risk-based Software Development Practices



**Richard P Kendall, Ph.D. with  
D.E Post, L.G. Votta, P.A. Gibson, L.A. Park, and S.M. Sundt  
October 2017**

Distribution A: Approved for Public release; distribution is unlimited.

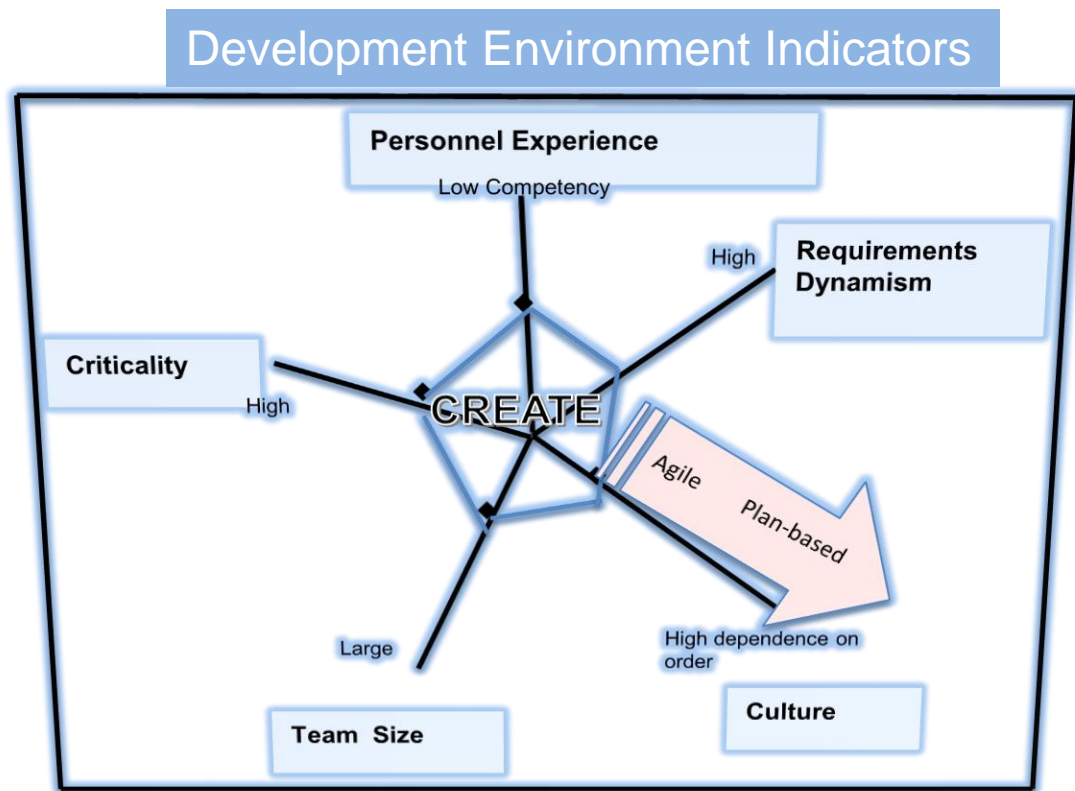
# Risk-based Software Development Practices in CREATE

# CREATE Core Software Development Risks

1. Misaligned requirements management
2. Workflow management for distributed teams across the Services
3. Team communications across different security enclaves
4. Testing
5. Product support with limited resources



# Software Development Practice Drivers



## Notional Home Ground Chart for CREATE

after Boehm, Using Risk to Balance Agile and Plan Driven Methods, IEEE Computer Society, 2003

The attributes of CREATE teams favor an Agile Development approach

# Risk 1: Misaligned Requirements Management

Mitigating Practice. *Express requirements as use-cases in language that customers and developers share.*

CREATE-Capstone Foundational<sup>1</sup> Required Capabilities

MG-06 Use-Cases

ID	Description
MG-00	Import Externally Generated Geometry (CAD)
MG-01	Create Parameterized Geometry
MG-02	Support Dependency-Based Associative Modeling
MG-03	Repair Externally Generated (eg CAD) Geometry
MG-04	Support De-featuring and Idealization of Geometry
MG-05	Provide Robust Surface Meshing Algorithms
MG-06	Provide Robust Volume Meshing Algorithms
MG-07	Provide Geometry-based Mesh Generation
MG-08	Support Multi-scale Models
MG-09	Support Legacy Component Integration
MG-10	Support Analysis Model Attribution
MG-11	Provide Accurate and Scalable Runtime Simulation
MG-12	Core Framework (Internal requirements to support above)

MG-06-UC-01	Unstructured all-tetrahedral volume meshing
MG-06-UC-02	Unstructured hexahedral-dominated hybrid meshing
MG-06-UC-03	Boundary Layer meshing with triangular wedge elements in the viscous region transitioning to <u>tet</u> . No interference from <u>other</u> BL
MG-06-UC-04	MG07-UC04 with complex geometries and multiple intersecting boundary-layers
MG-06-UC-05	Boundary layer meshing with <u>hex,prism</u> in the viscous <u>region</u> transitioning to <u>hex/tet</u>
MG-06-UC-06	MG06-UC05 with complex geometries & multiple intersections
MG-06-UC-07	Volume mesh handling for high order element (first approach)
MG-06-UC-08	Matching volume meshes for periodic boundary condition
MG-06-UC-09	Open truncation boundary
MG-06-UC-10	Support for 'strand-meshing' paradigm with sources
MG-06-UC-11	Modeling and meshing for sliding planes for moving parts
MG-06-UC-12	Support for 'strand-meshing' paradigm

Use-Cases promote a shared view of requirements

<sup>1</sup> Established in 2008

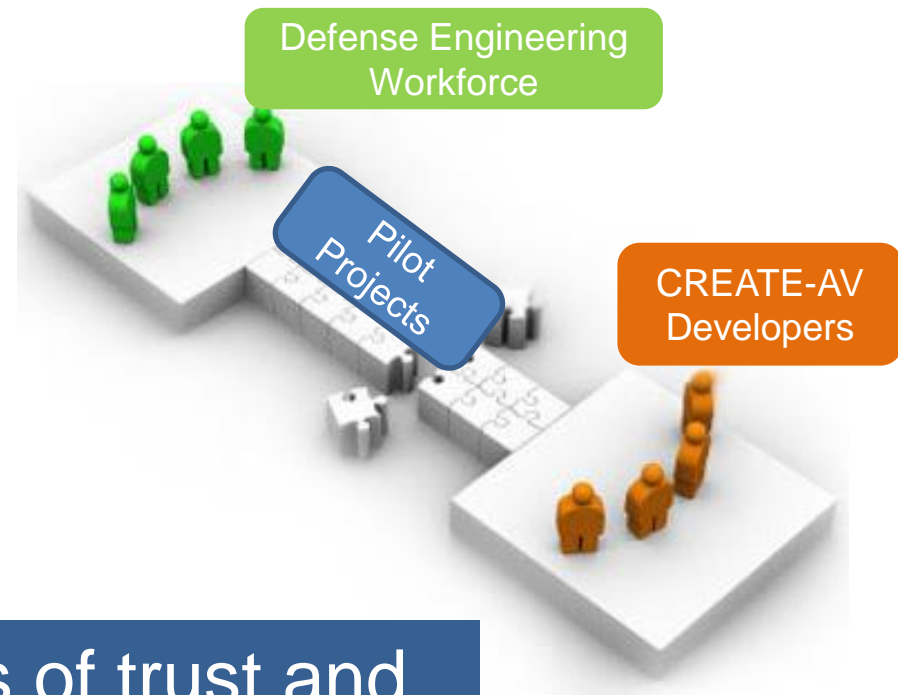
# Risk 1. Misaligned Requirements Management

## Mitigating Practice: Pursue Pilot Projects



Annually execute between 4 and 6 Pilot Projects to “shadow” acquisition programs engineering workflows— 60+ Pilots since 2008!

Pilots build bridges of trust and go deeper than product demos

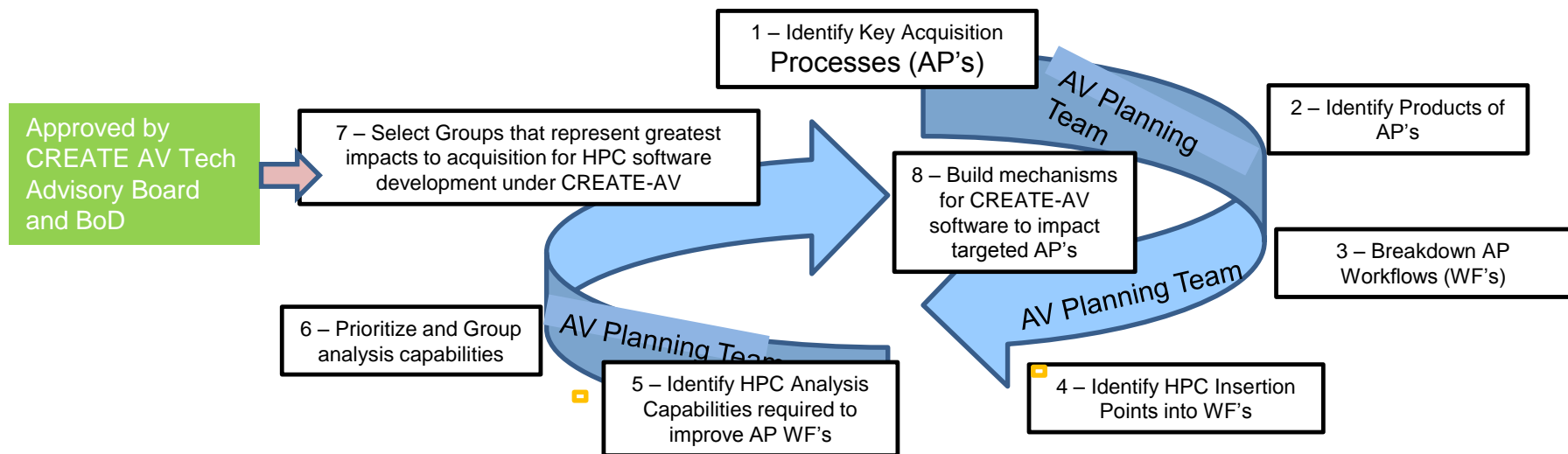


# Risk 1. Misaligned Requirements Management

- Mitigating Practice: *Bring Senior Customer Engineers into the planning cycle for new processes/workflows*

Example: CREATE-AV Planning Process for new Stakeholder Processes/workflows

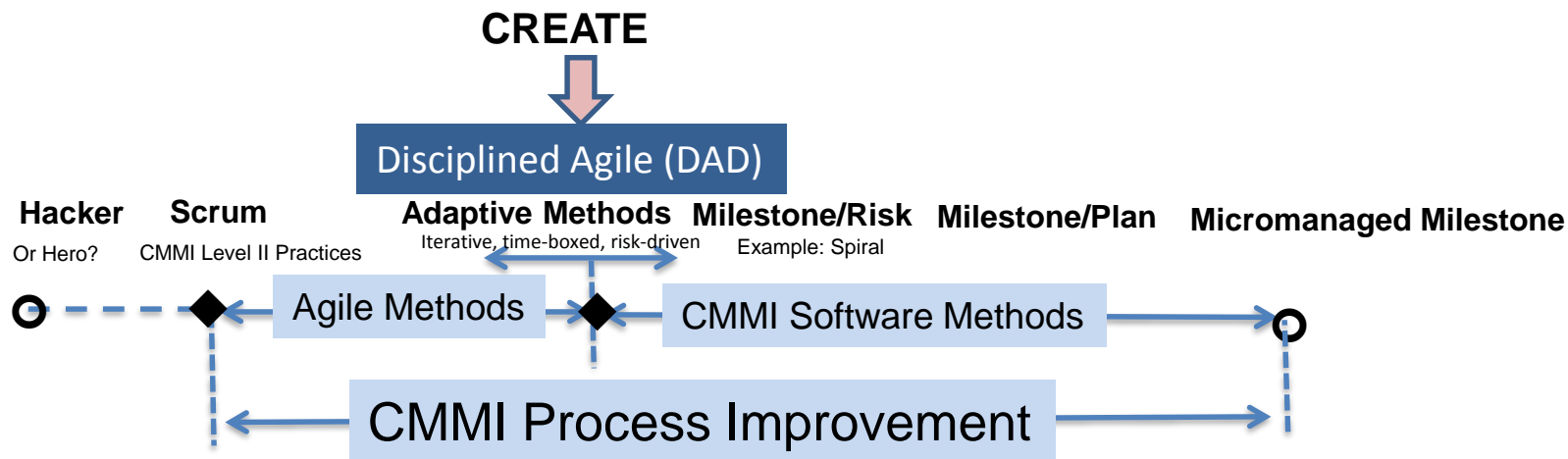
CREATE AV Planning Team=Senior Customer Engineers



This demonstrates that the product solves the customer's problem and that it can be used in the customer's workflow

# Risk 2. Software Development Workflow for Distributed Teams

- Mitigating Practice: *Balance flexible planning with milestone-based accountability.*

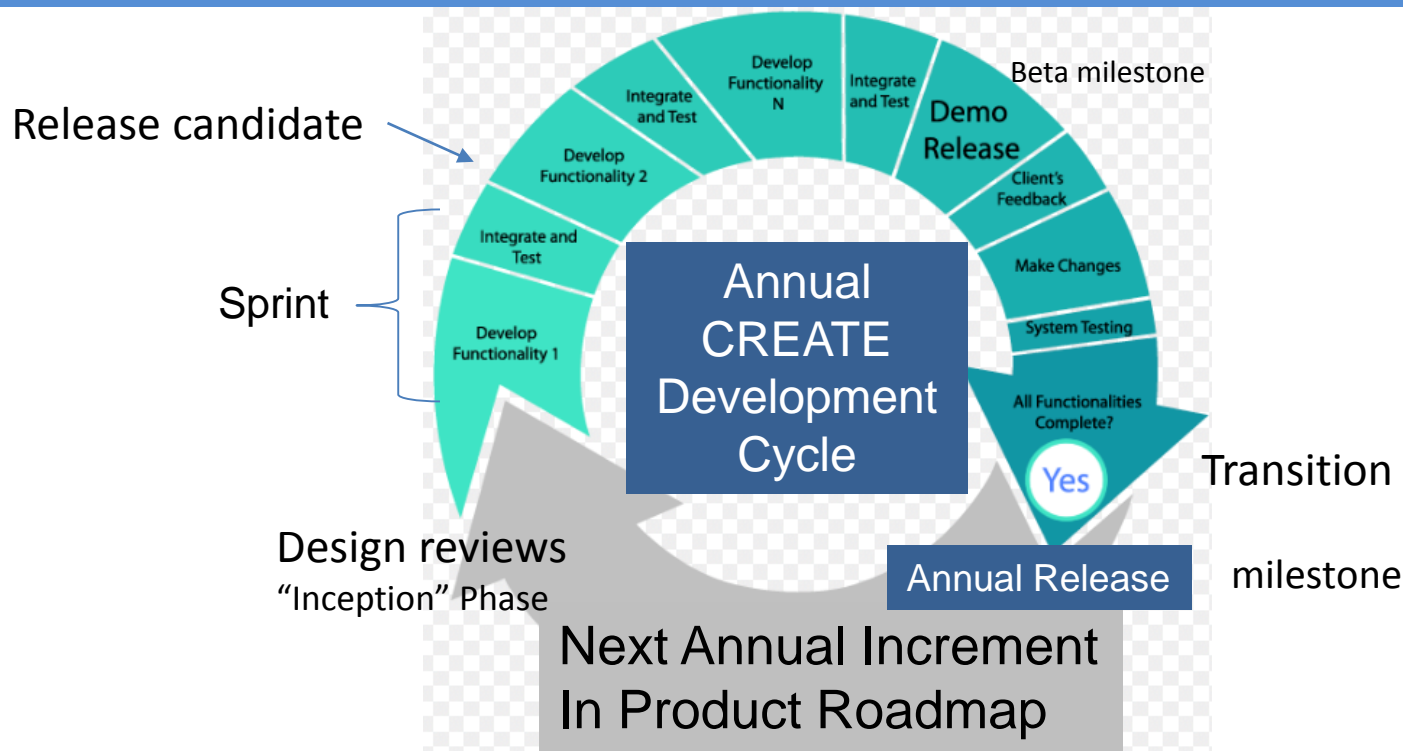


after Boehm, "Getting Ready for Agile Methods with Care," IEEE Software, 2002

**CREATE: An disciplined agile approach with the features of Milestone/Risk and Agile Workflow Management**

# Risk 2. Software Development Workflow for Distributed Teams

The CREATE Approach—Disciplines Agile Development based on Scrum with Risk-based Milestones



Our approach couples flexibility with accountability

Figure after [info@matrix-soft.org](mailto:info@matrix-soft.org)

# Risk 2. Workflow Management for Distributed Teams

- Mitigating Practice: *Require at least one new “version” every year*

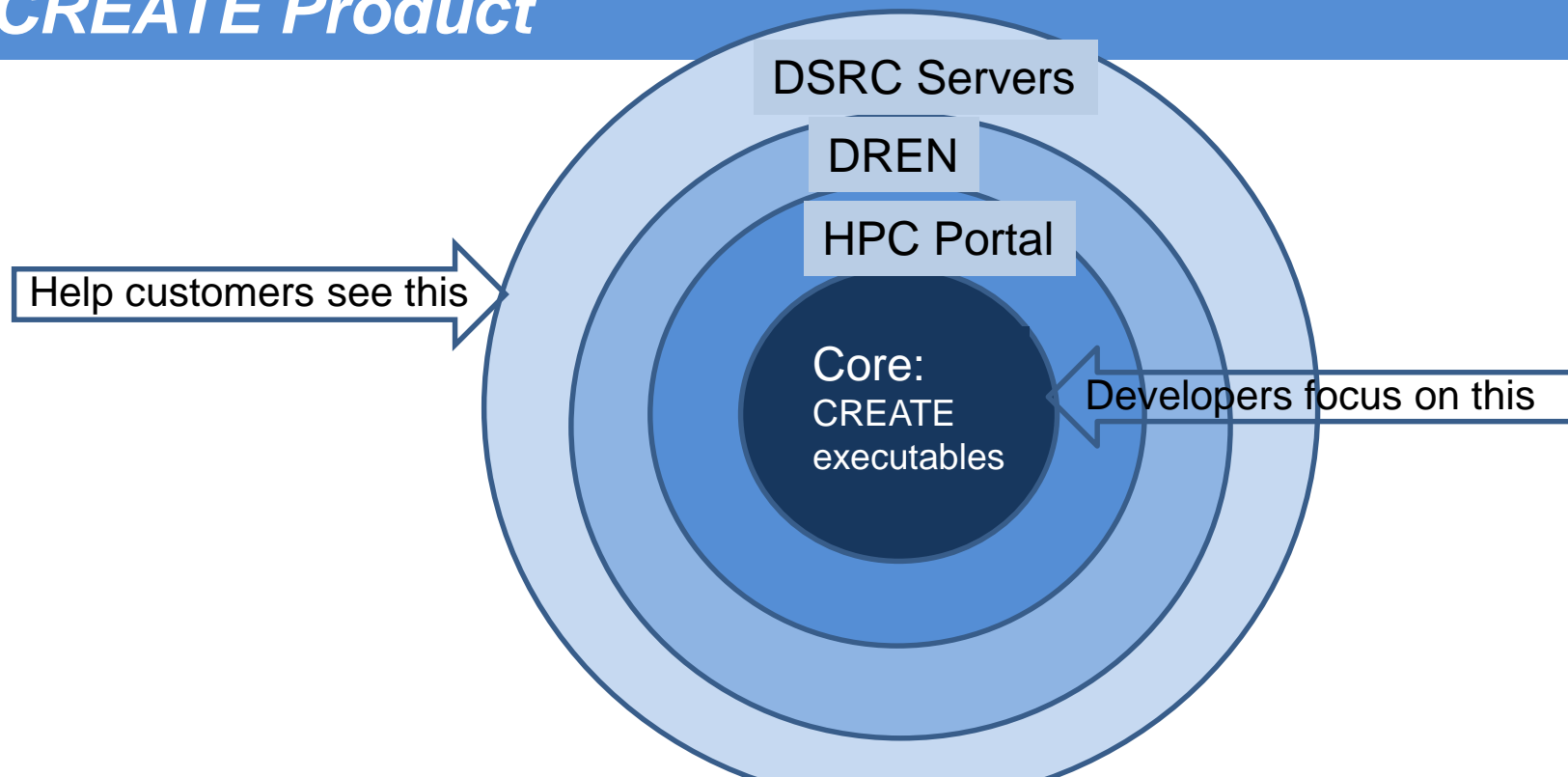
Fiscal Year	FY2011				FY2012				FY2013				FY2014				FY2015				FY2016				FY2017				FY2018				FY2019 Planned				FY2020 Planned				FY2021 Planned				FY 2022 Planned			
Quarter	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4	1	2	3	4				
AV-Genesis Design					1							2							3						4			5			6				7				8				9				10	
AV-Helios					2					3			4				5			6				7			8			9				10				11				12						
AV-Kestrel			2							3			4				5			6				7			8			9				10				11				12				13		
MG-Capstone	1				2					3			4				5			6				7			8			9				10				11				12						
RF-SENTRI				2						3			4				5			6					7			8				9				10				11				12				
Ships-IHDE	2				3					4			5				6			7				8			9				10				11				12				13					
Ships-NavyFOAM	1				2					3			4				5			6				7			8				9				10				11				12					
Ships-NESM	1				1.1					2				2.1			3			4				5			6				7				8				9				10					
Ships-RSDE					0.5					1				1.1			1.2			2						3.1			4				5				6				7				8			
GV-Mercury																									1			2				3				4				5				6				

Annual releases guarantee meaningful progress during the fiscal year



# Risk 3. Communications across different Security Enclaves

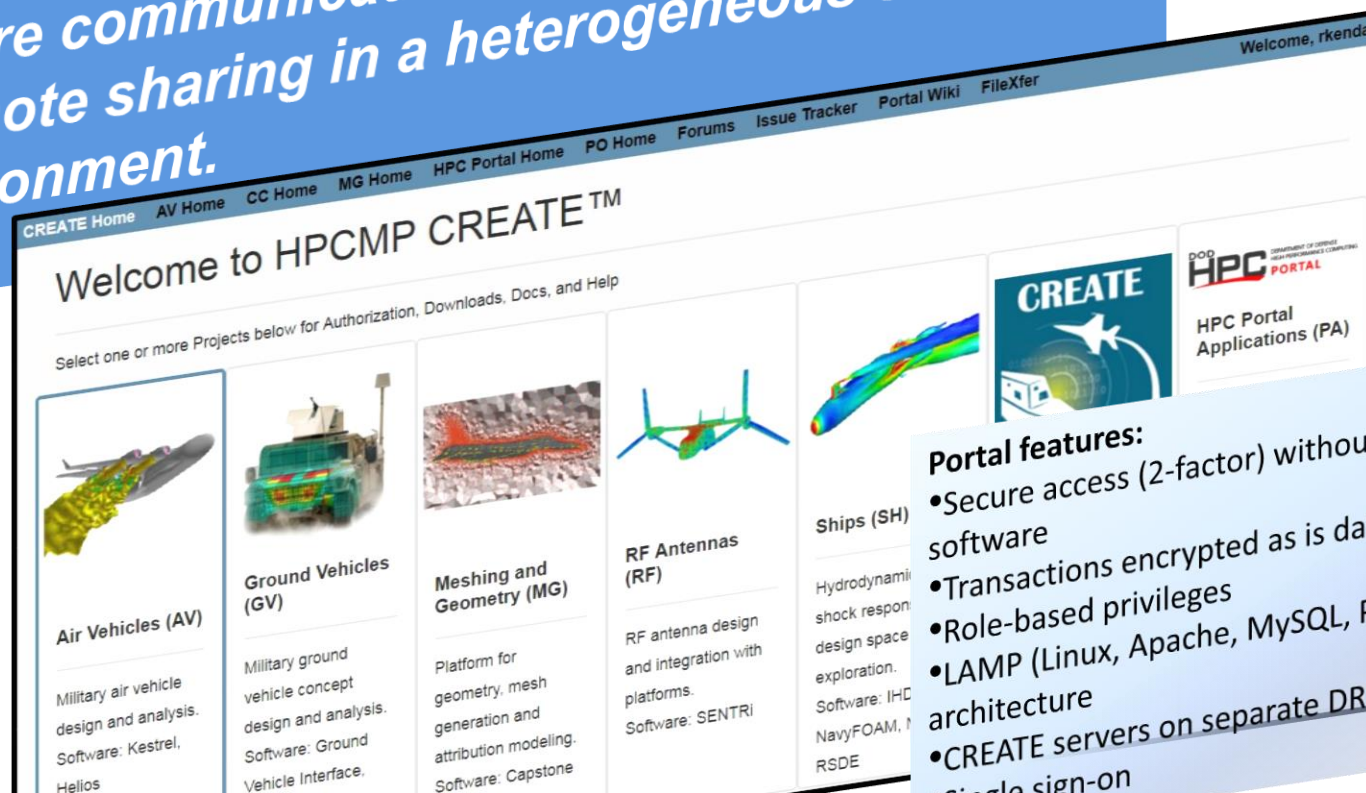
**Mitigating Practice: *Start with an extended view of the CREATE Product***



**Ensure that Customers see the “whole” product**

# Risk 3. Communications across different Security Enclaves

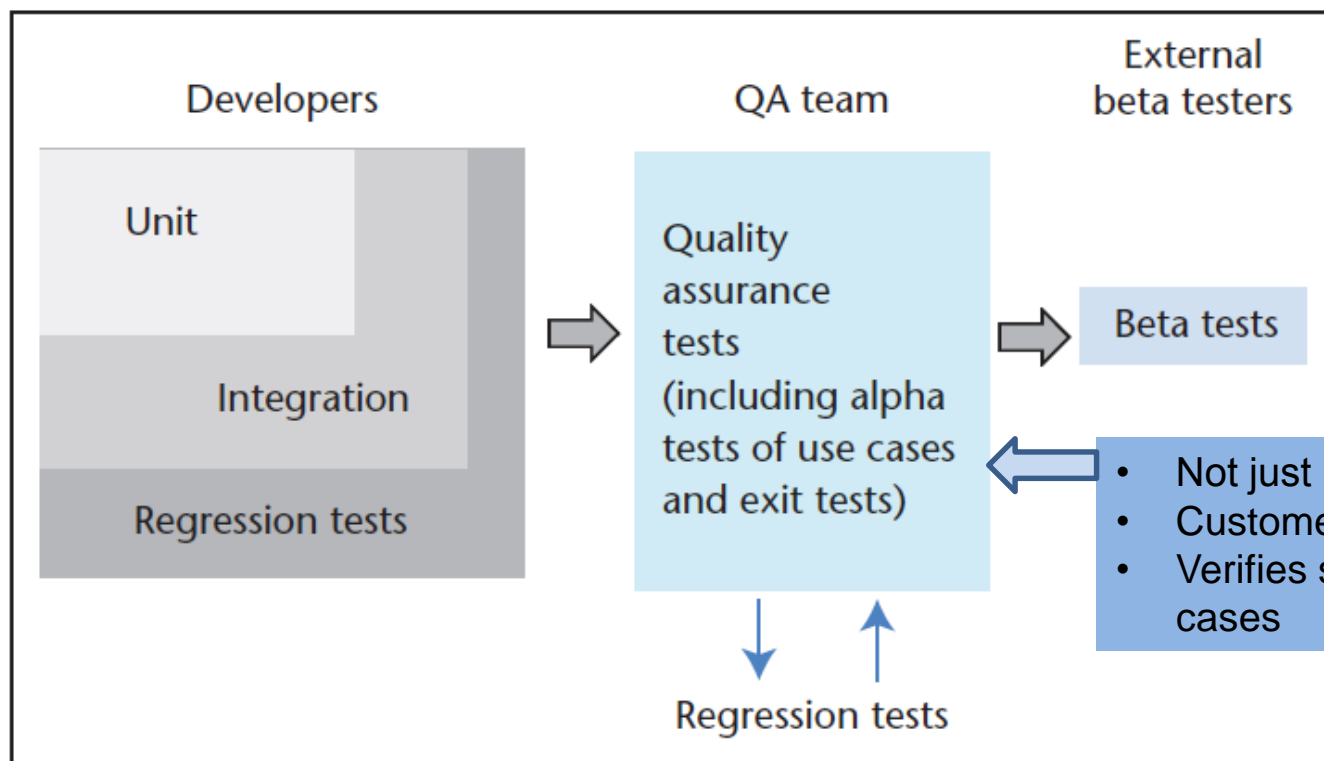
*Mitigating Practice: Make maximum use of secure communication technologies that promote sharing in a heterogeneous security environment.*



Secure access without the installation of any software

# Risk 4: Software testing

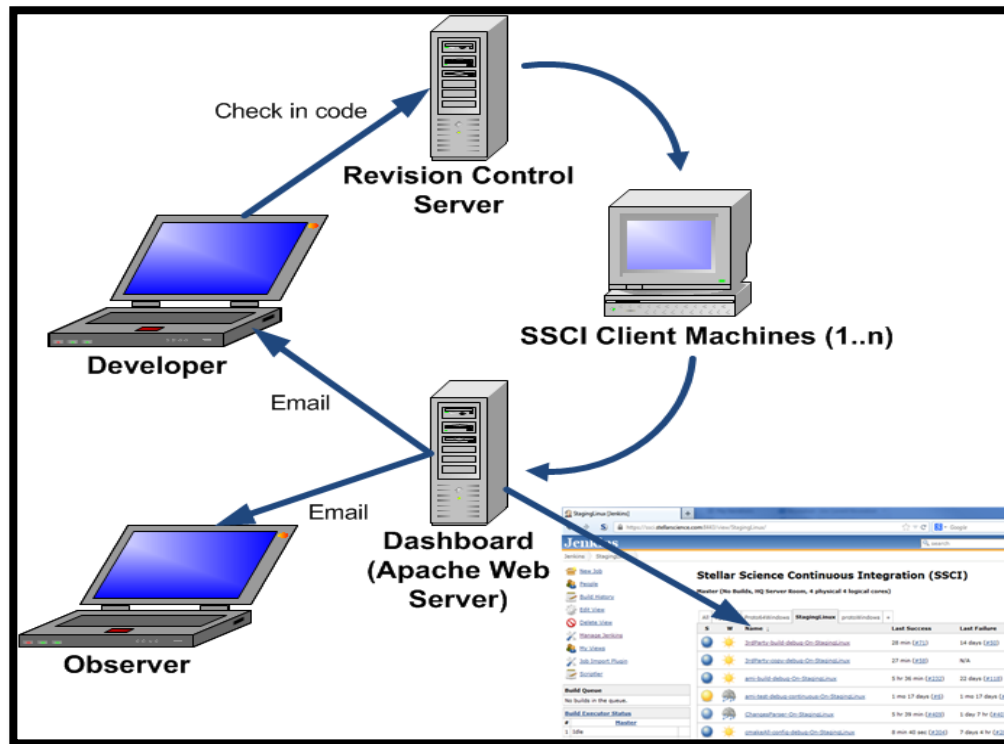
**Mitigating Practice: *Implement a testing program compliant with National Research Council guidelines***



**6 levels of testing in CREATE -AV!**

# Risk 4: Software Testing

**Mitigating Practice: *Strive for continuous integration with automated regression tests for each commit***

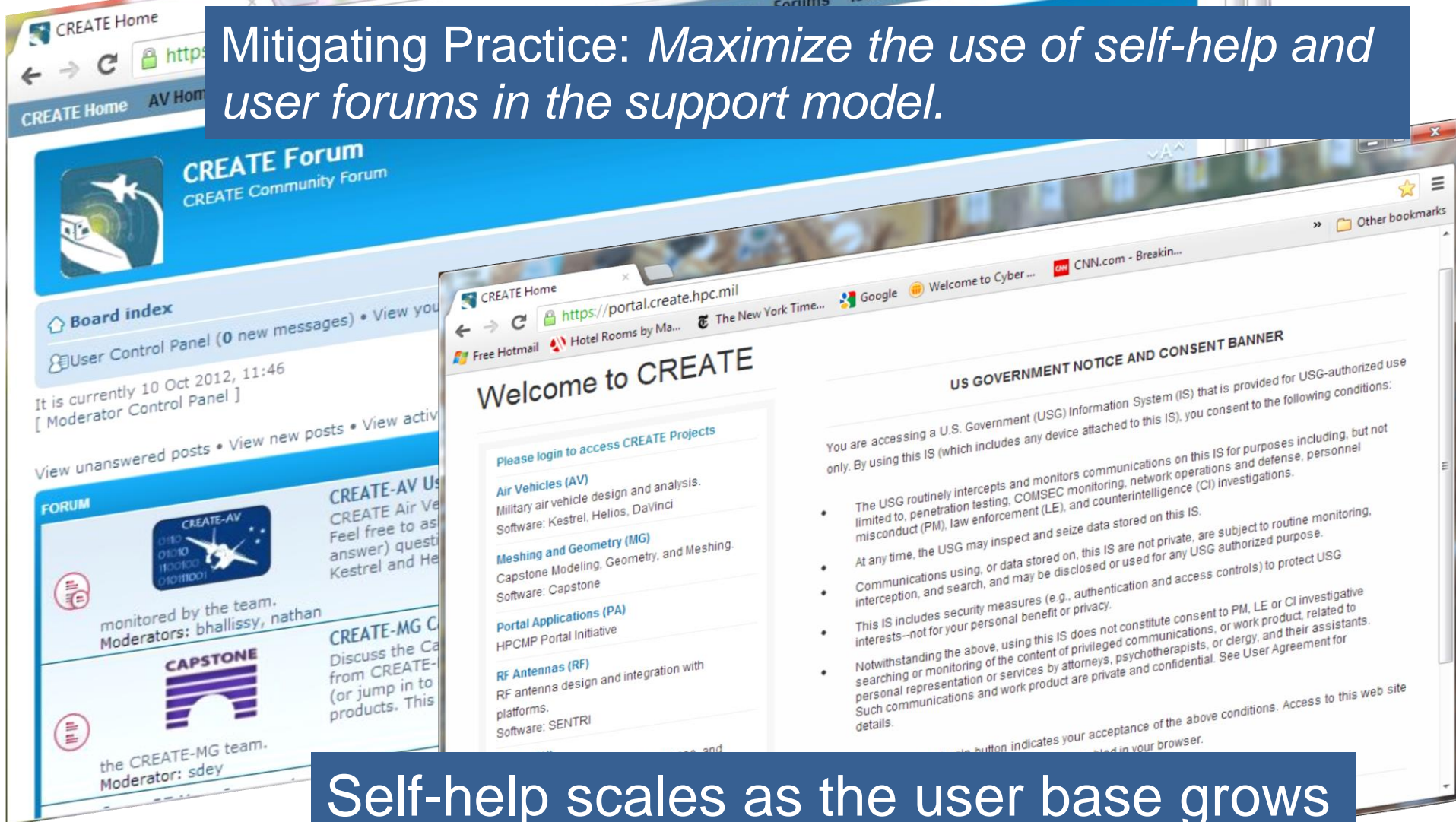


**CREATE-RF Continuous Integration Platform**

**Discover problems before they are hard to fix**

# Risk 5. Inadequate Product Support

Mitigating Practice: *Maximize the use of self-help and user forums in the support model.*



Self-help scales as the user base grows



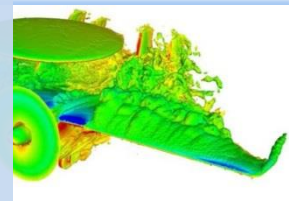
# How Well Has this Worked?

NAVSEA



LX(R)

NAVIAIR



E-2D

- Over 1600 current user licenses
- Over 180 organizations across DoD/Gov't, Industry, and Academia
- User organizations are split roughly 40% DoD/Gov't, 50% Industry, 10% Academia
- Impacting ~70 DoD programs of record and major S&T, T&E, and R&D efforts across the major warfare domains of Air, Sea, Land, and EM spectrum throughout the acquisition cycle
- Constant positive growth of user licenses since (~7% growth in the past 6 months)

ARMY/USMC



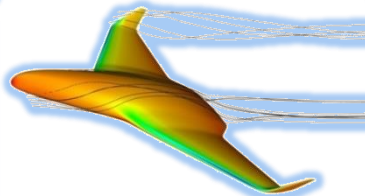
UH-60



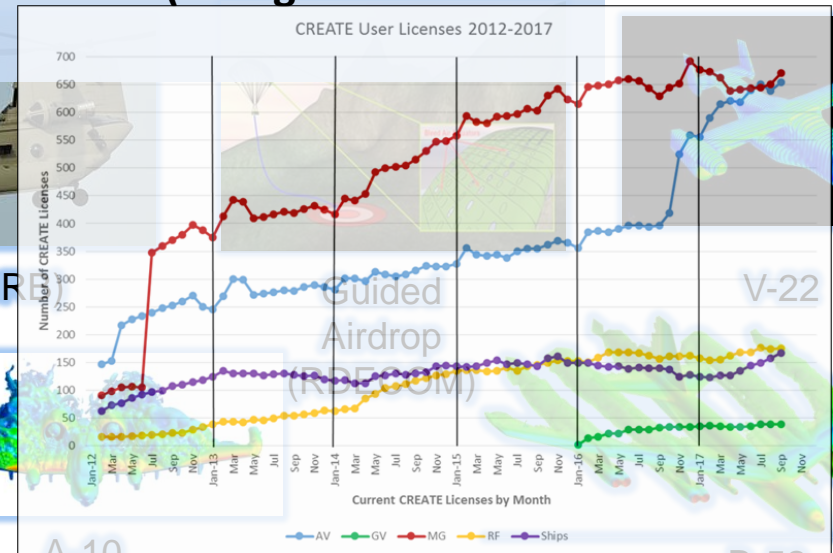
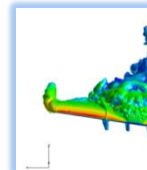
CH-47 (ACR)



F-15 SA/DB-110



Strategic Airlift CP&A



A-10

B-52

## Richard P. Kendall, Ph.D.

Software Engineering Consultant

DoD High Performance Computing Modernization Program

(505) 660-0976

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# **NDIA #19703: Verification and Validation in CREATE Multi-Physics HPC Software Applications**



**Lawrence G. Votta Ph.D. with  
K.P. Kendall, D.E. Post, E.T. Moyer and S.A. Morton  
October 2017**

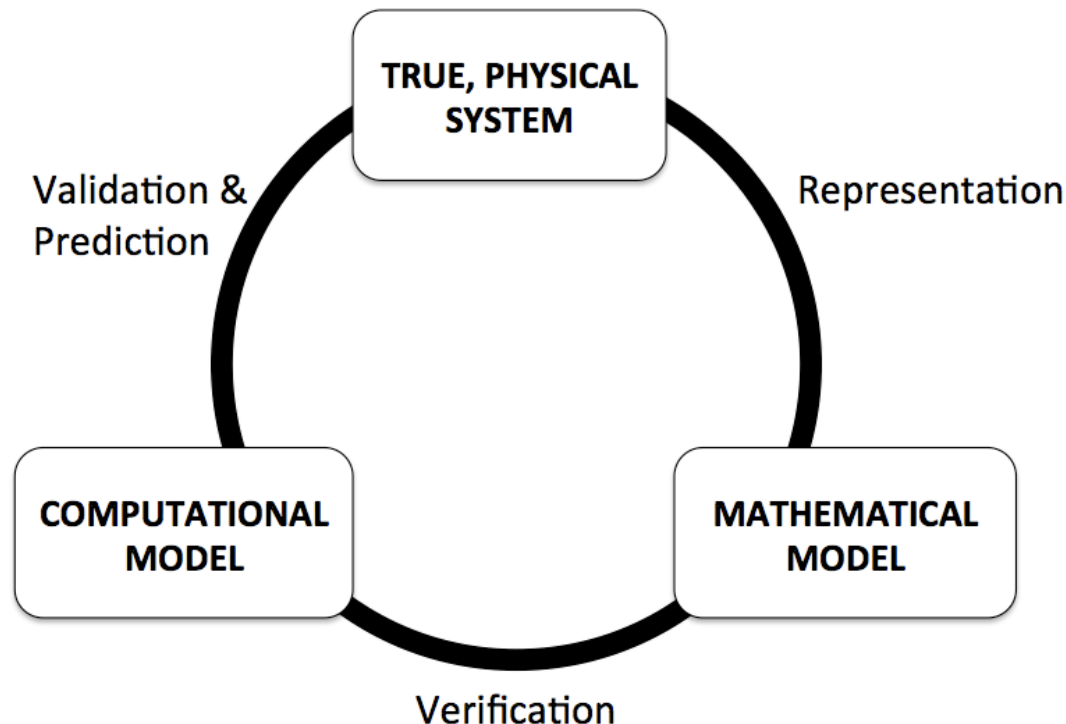
**Distribution A: Approved for Public release; distribution is unlimited.**

# Outline

- **Introduction**
  - VVUQ
  - Design-Analyze-Build
  - Observations
- **CREATE Verification and Validation Principles**
- **Verification Practices**
- **Validation Practices**
- **Examples**
- **Observations and Conclusions**

# Introduction: Verification & Validation

## *The Modeling and Simulation Ecosystem*



*Verification, validation, and prediction as they relate to the true, physical system, the mathematical model, and the computational model. (Adapted from American Institute for Aeronautics and Astronautics. 1998.)*

# Introduction: Verification & Validation

## *Important Terms and Concepts - 1*

- **Quantity of Interest (QOI)** – are the output(s)/result(s) of computational models, and are used in the engineering and study of modeled systems.
- **Verification** – how accurately a computer program (“code”) correctly solves the equations of the mathematical model.
- **Validation** – the degree to which a model is an accurate representation of the real world from the perspective of the intended uses of the model.
- **Uncertainty Quantification (UQ)** – quantifying uncertainties associated with model calculations of true, physical QOIs.

# Introduction: Verification & Validation

## *Important Terms and Concepts - 2*

- **Community of Interest** – A community of domain experts, computational users and modelers that maintain detailed domain knowledge, shared validation test suites, and benchmarks for problems of interest.
- **Intended Use** – A computational model cannot “be proven” correct. Usually a community of interest defines problems in a domain and sets an acceptable level of testing to insure that the computational model is validated. An intended use is defined by the set of problems.

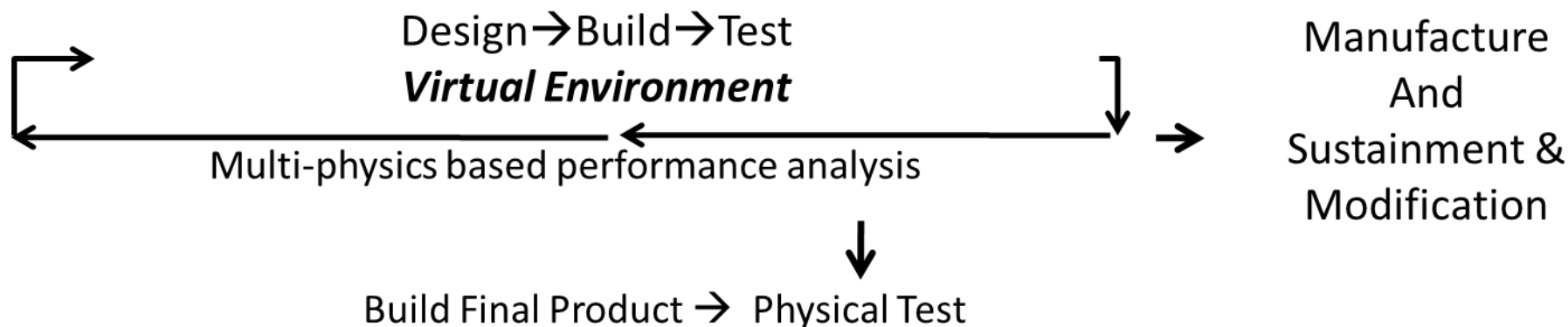
# Introduction: CREATE Project

*Design – Analyze – Build*

Concept  
Development

Engineering Development

Post Development



21<sup>st</sup> Century Goal – Rapid and Agile Systems Development

Potential for Large  
Productivity Gains

Potential for Large Productivity  
Gains

Additional  
Productivity Gains

# Introduction:

## *Observations*

- “essentially, all models are wrong, but some are useful”  
([https://en.wikipedia.org/wiki/George\\_E.\\_P.\\_Box](https://en.wikipedia.org/wiki/George_E._P._Box))
- “Since it isn’t possible to prove that the complex multi-physics software in the Computational Research and Engineering Acquisition Tools and Environments (CREATE) program is mathematically “correct”, there’s a risk that without adequate testing, it won’t be trusted to provide accurate predictions of weapon system performance”.

# Core CREATE Verification and Validation Practices - Principles

***Align testing with National Research Council best-practices for scientific software, supplemented and refined by the CREATE staff's collective experience in DoD, DOE, industry, and academia. (ISBN 978-0-309-25634-6)***

- Verification Principles:
  - Solution verification is well-defined only in terms of specified QOIs.
  - The efficiency and effectiveness of code and solution verification can often be enhanced by exploiting the hierarchical composition of codes and mathematical models, with verification performed first on the lowest-level building blocks, and then on successively more complex levels.
  - The goal of solution verification is to estimate, and control if possible, the sources of error in the implementation of the models for each QOI for the problem at hand.



# Core CREATE Verification and Validation Practices - Principles

- Validation Principles:
  - A validation assessment is well-defined only in terms of specified QOIs and the accuracy needed for the model's intended use.
  - A validation assessment provides information of model accuracy only in the domain of applicability “covered” by the physical observations employed in the assessment.
  - The efficiency and effectiveness of validation and prediction assessments are often improved by exploiting the hierarchical composition of computational and mathematical models.
  - Validation and prediction often involve specifying or calibrating model parameters.
  - The uncertainty in the prediction of a physical QOI must be aggregated from uncertainties and errors introduced by many sources, including discrepancies.
  - Validation assessments should consider the uncertainties and errors in physical observations (measured data).

# Core CREATE Verification Practices

**“... code and solution both ...”**

1. *Design code with hierarchical code verification in mind.*
2. *Develop a verification test plan.*
3. *Verify the code prior to validation.*
4. *Verify the code, as much as is practical, and document the coverage.*
5. *Conduct hierarchical testing (that is, unit, integration, system, and regression tests), and document the results. Automate testing to the greatest degree possible.*
6. *Document the domain and range of intended use of the code.*
7. *Use as many types of verification tests as are feasible.*
8. *Test for software integrity.*

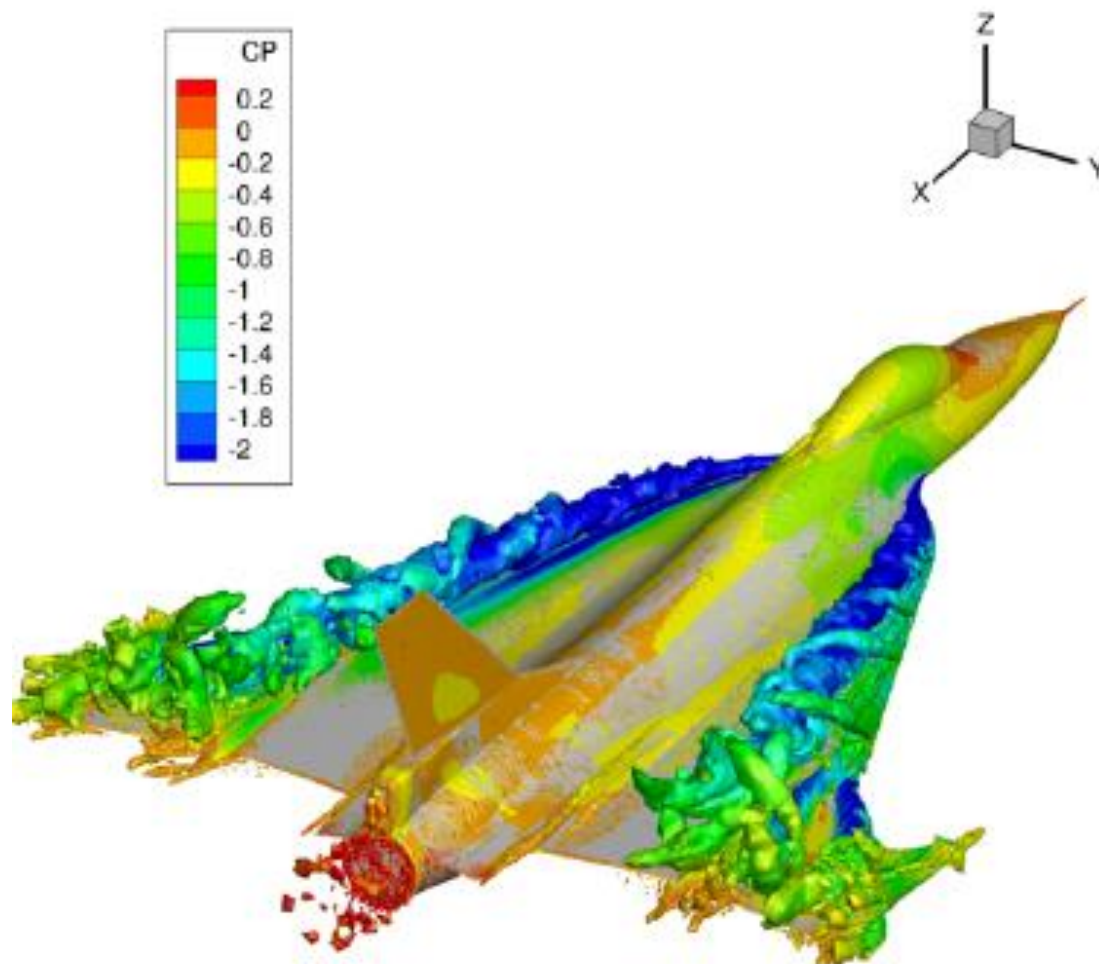
# Core CREATE Validation Practices

**“... model represents reality ...”**

9. *Validate for the full range of the code's intended use.*
10. *Develop an archival database for validation.*
11. *Validation should be focused on the behavior and accuracy of QOIs associated with use-cases.*
12. *When metrics are used to assess the difference between model and experiment, they should only measure the mismatch between computational and experimental results.*
13. *Develop validation project plans, review them with independent experts and users, and execute them.*
14. *Formally assess the V&V status and progress.*

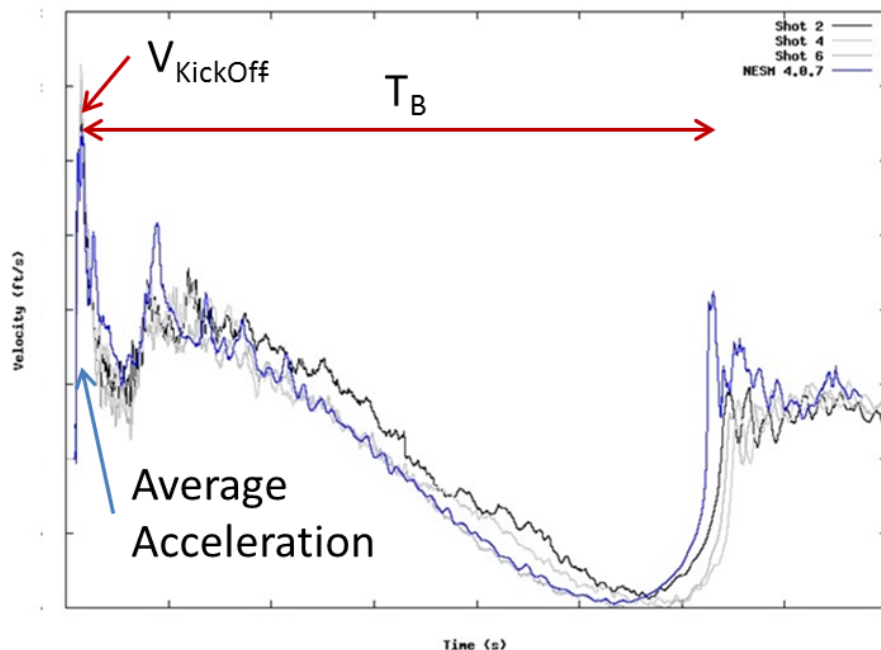
# Example

## CREATE AV Turbulence Model Tests



# Example

## Floating Shock Platform (FSP) and typical FSP underwater explosion (UNDEX) test



# Observations and Conclusions

- Automate testing as much as possible.
- As intended uses for computational models evolve, so do the V&V test case suites. There is a continual need for maintenance and evolution of test cases and tools that support automated testing.
- The principles, as discussed in the NRC, have led to a cost-beneficial set of practices that lead to high-quality supercomputer software applications.



# DoD Risk Management Deficiencies... And How to Fix Them

**Richard Sugarman**

**Steven Glazewski**

Air Force Institute of Technology

School of Systems and Logistics

Department of Systems and  
Software Engineering Management



school of  
**SYSTEMS**  
and  
**LOGISTICS**

▶ education ▶ research ▶ consultation

# Our student inputs...

- Issue management is “daily normal”
- RM is centered on checking boxes
- Too much focus on complying with reporting directives
- Measurement of activity, not achievement
- Misplaced incentives



# Recommendations

- Know your organization's measureable objectives
- Think about tolerance to the uncertainty that matters
- Measure uncertainty – ranges and confidence... not ordinal values or red/yellow/green
- Consider how to get best return on resource investment to reduce uncertainty

# RM is about Decisions...

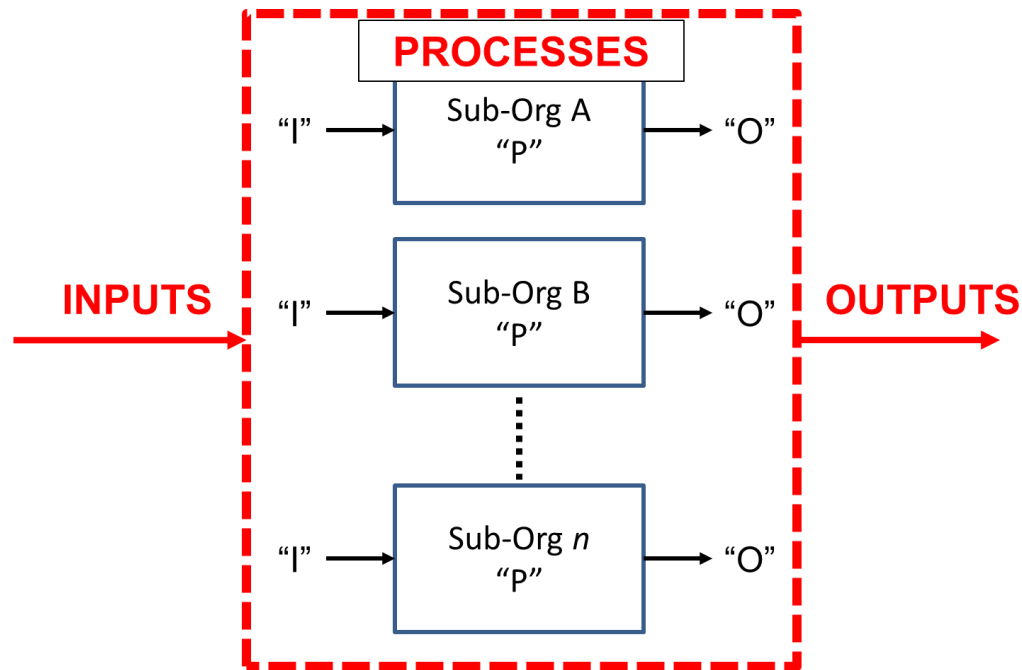
...which starts with knowing  
organizational objectives!



Note: Outputs = measurable objectives

# Recommendation #1

*Know your org's measureable objectives*



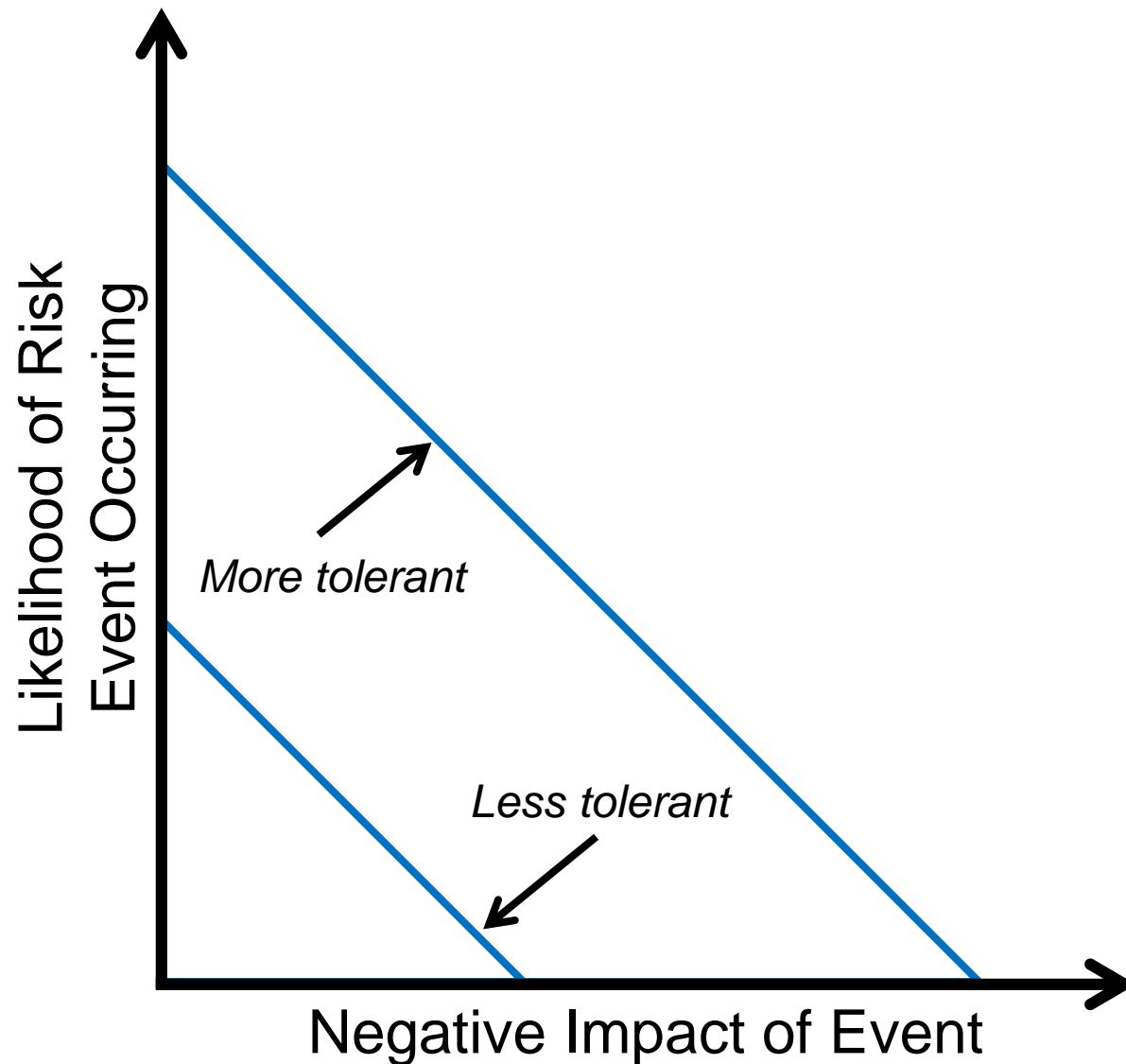
# What is Risk?

## “Uncertainty That Matters”



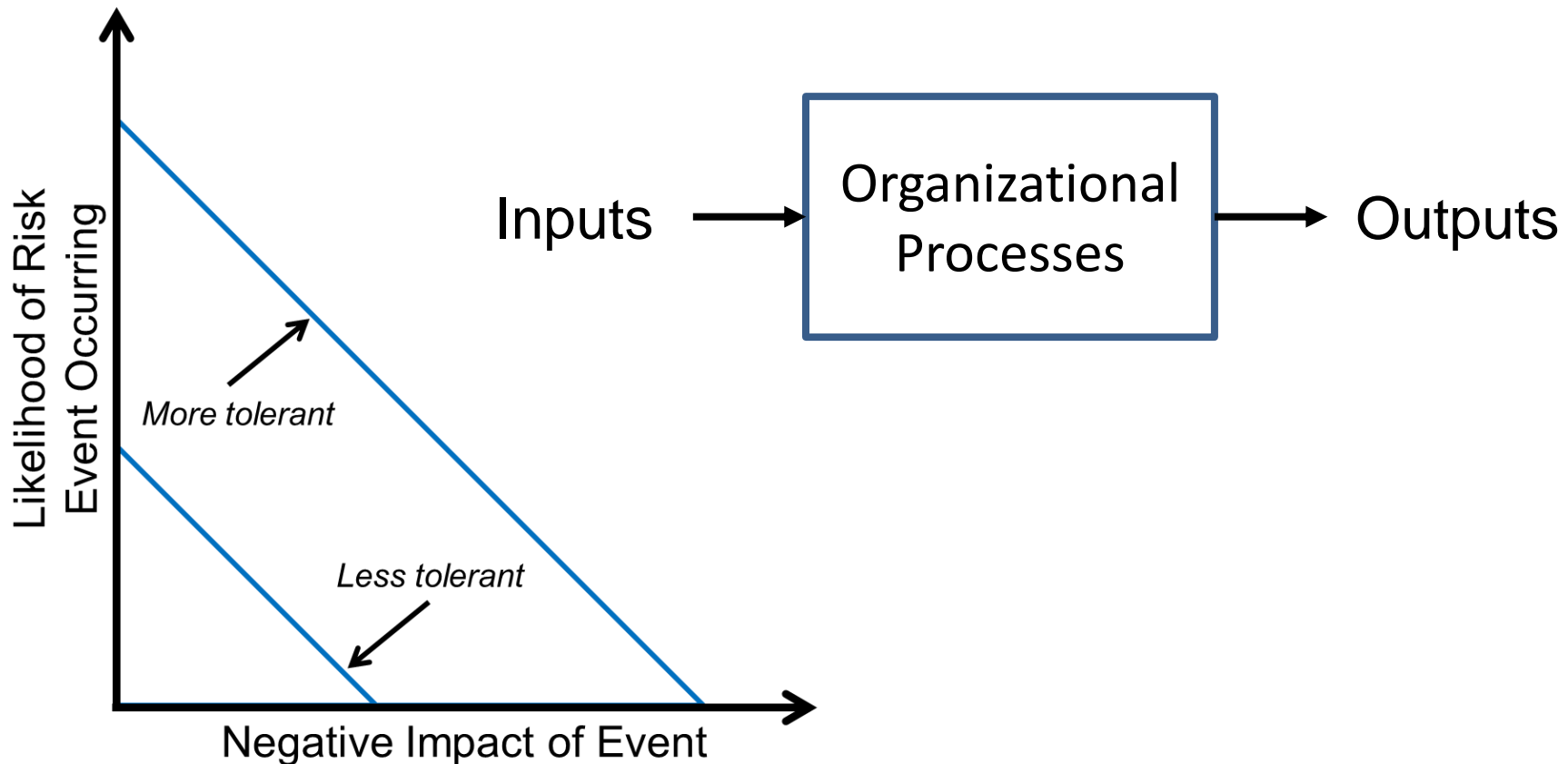
\* Definition from Dr. David Hillson, [www.risk-doctor.com](http://www.risk-doctor.com)

# How much RM do I need?



# Recommendation #2

*Think about tolerance to the uncertainty that matters*



Which risk is “the worst”?

Which has the greatest uncertainty?











Likelihood	5	D				A, F
	4					
	3			C		
	2					B
	1				E	
		1	2	3	4	5
		Consequence				

# Likelihood



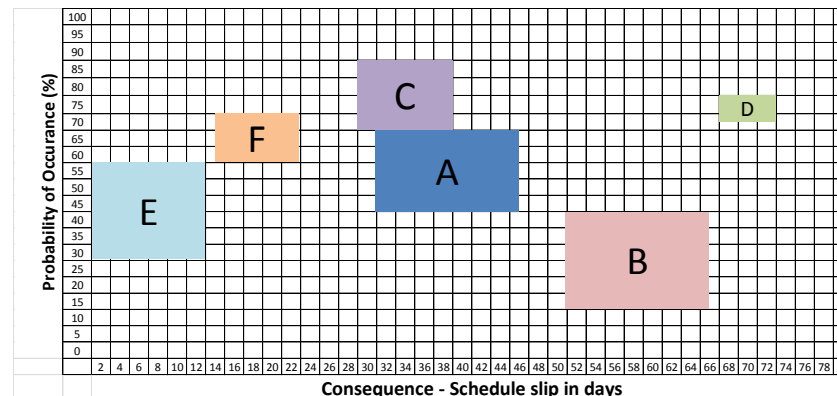
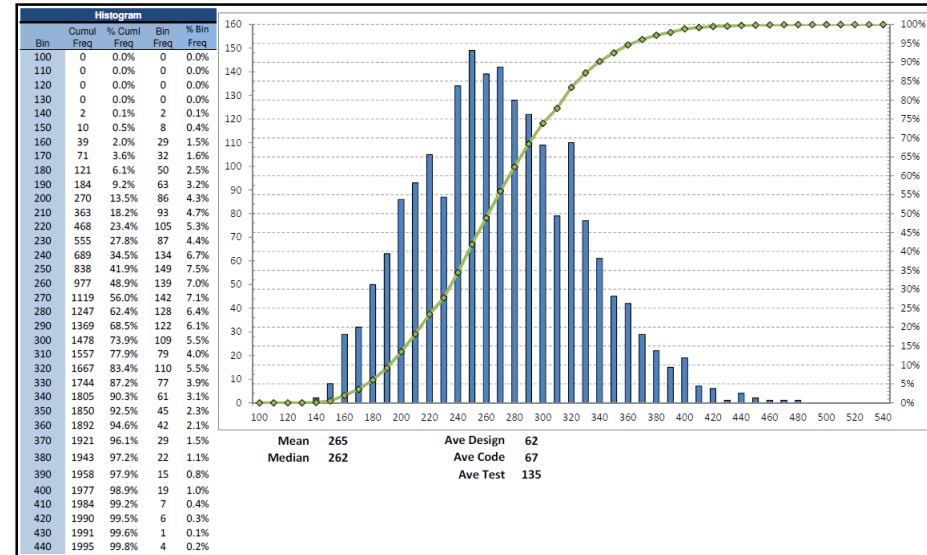
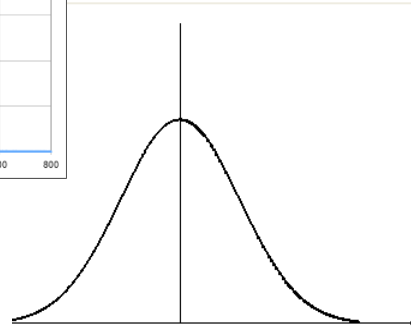
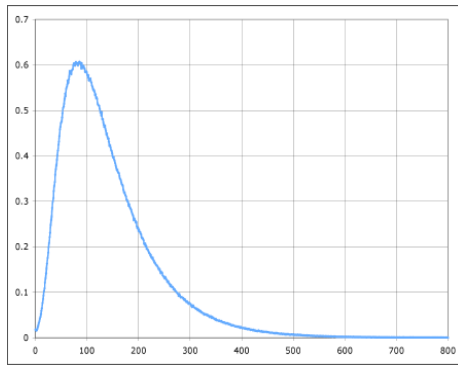
# NO! Ordinal values, so...

Likelihood

Consequence

# Better ways to think about uncertainty



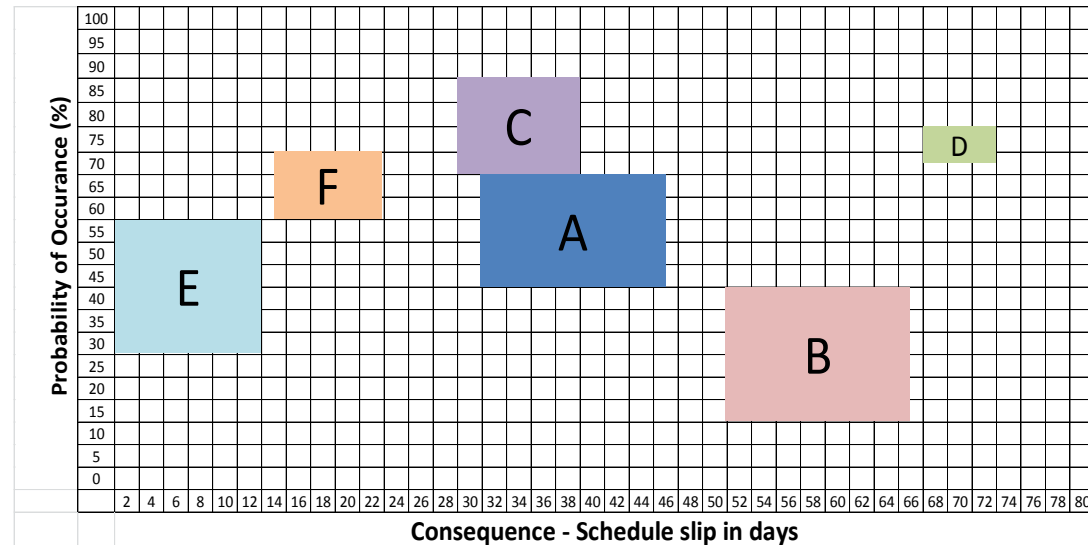
# Recommendation #3

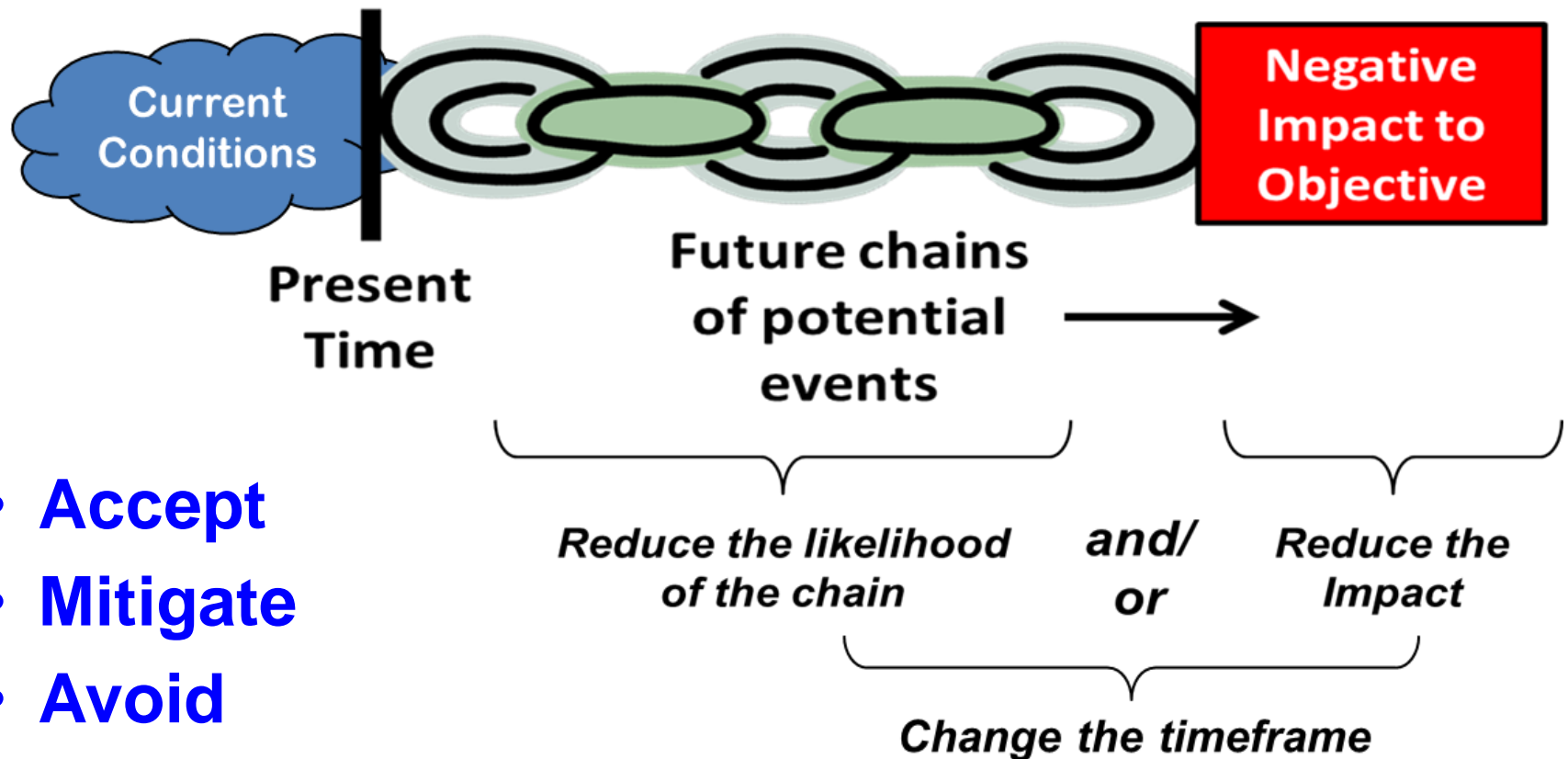
*Measure uncertainty = ranges and confidence  
...not ordinal levels or red/yellow/green*

**NO!!** ↓ ☹️

**YES!!** ↓ 😊

Likelihood	5					
	4					
	3					
	2					
	1					
		1	2	3	4	5

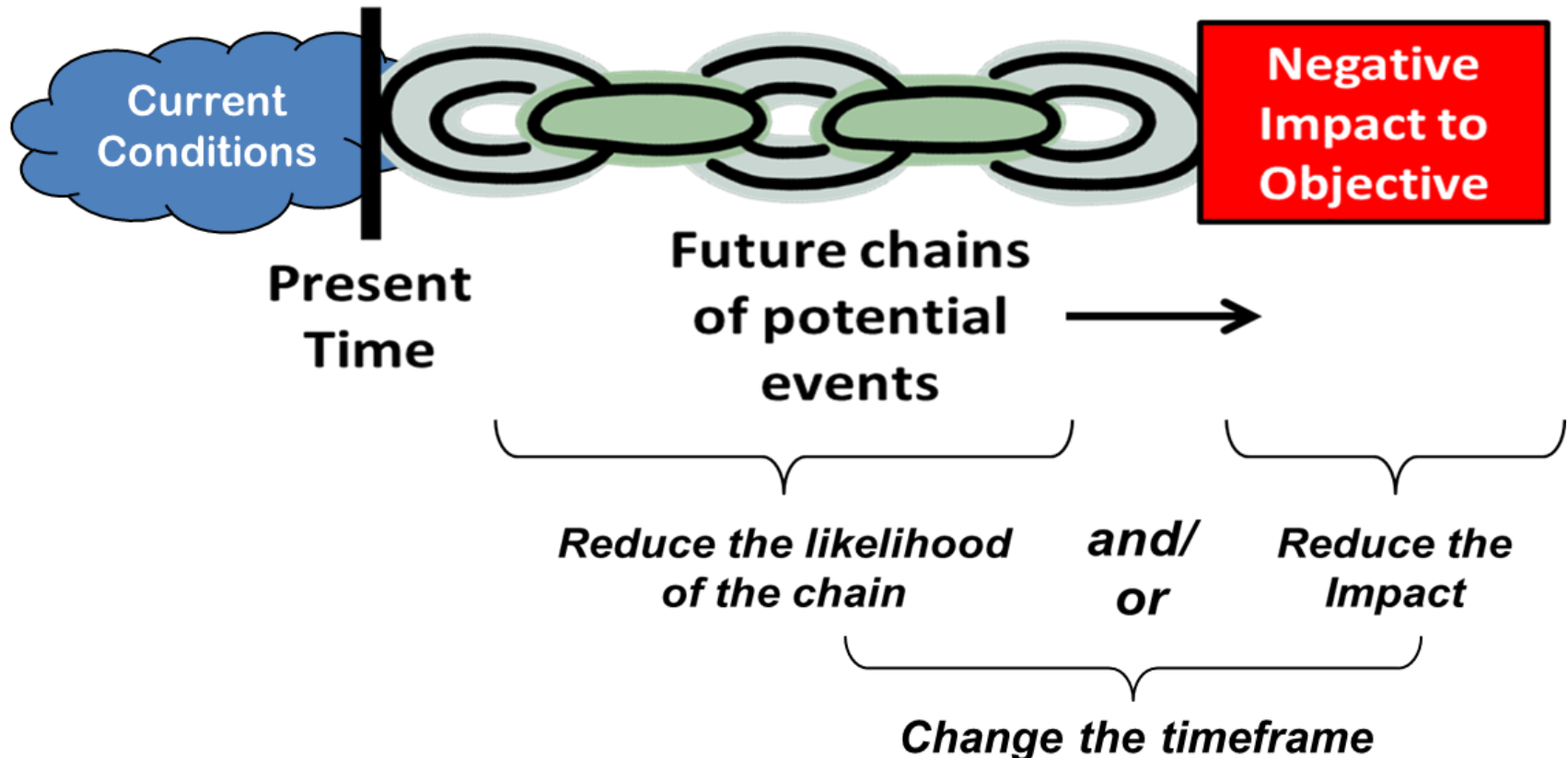




- Accept
- Mitigate
- Avoid
- Transfer
- Monitor
- Research

# Recommendation #4

*Consider how to get best return on resource investment to reduce uncertainty*



**“Never attribute to malice or stupidity that which can be explained by moderately rational individuals following incentives in a complex system of incentives.”**

**— *Douglas W. Hubbard***

**“Never attribute to malice or stupidity that which can be explained by moderately rational individuals following incentives in a complex system of incentives.”**

**— Douglas W. Hubbard**

**“Earned Autonomy”**

# Recommendations

- Know your organization's measureable objectives
- Think about tolerance to the uncertainty that matters
- Measure uncertainty – ranges and confidence... not ordinal values or red/yellow/green
- Consider how to get best return on resource investment to reduce uncertainty





## *Thank you!*

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school of  
**SYSTEMS**  
and  
**LOGISTICS**

► education ► research ► consultation

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*Education - Research - Consultation*



# **“CREATE-SH IHDE: Workflow Process Improvements for Hydrodynamics Characterization of Ship Designs”**

***Presented at NDIA Systems Engineering Conference***

**Wesley Wilson, R. Keawe Van Eseltine, Jun Li, and Joseph Gorski**  
**Naval Surface Warfare Center – Carderock Division**

***26 October, 2017***



**Presenter: Wesley Wilson, NSWC Carderock Div.  
Computational Design & Analysis Branch (871)**

**Distribution Statement A. Approved for public release: distribution unlimited.**

# Introduction

- Hydrodynamics is an important enabler in defining a ship design
- For new hull form concepts and non-conventional designs experience and data are lacking
  - **NEED ROBUST TOOLS!**
  - **NEED EFFICIENT WORK FLOW PROCESSES!**
- The use of simulation tools earlier in the design cycle to help better characterize the ship performance as early as possible could result in significant cost savings by avoiding costly modifications later in the design
  - **NEED IMPROVED TIME TO SOLUTION!**
  - **NEED TO LOWER BARRIERS TO USER COMMUNITY!**

## Functionality and Timeliness Objectives – (Reaffirmed Oct 2010 by NAVSEA Chief Engineer for Naval Systems Engineering)

- “This memorandum establishes high-level capability goals for NAVSEA design synthesis and analysis tools in order to guide development efforts within the Navy and for the DoD sponsored CREATE ...”
- **Joint Capabilities Integration & Development (JCIDS)**
  - “... capability to generate and analyze hundreds of ship concepts to a rough order of magnitude level within a period of weeks or months”
- **Concept Refinement**
  - “...accurately portray cost versus capability trade-offs, including uncertainty analysis, for dozens of ship concept options within a six-month period of performance”

**IHDE addresses Concept Refinement and JCIDS through incorporation in Rapid Ship Design Environment (RSDE)**

# IHDE Description

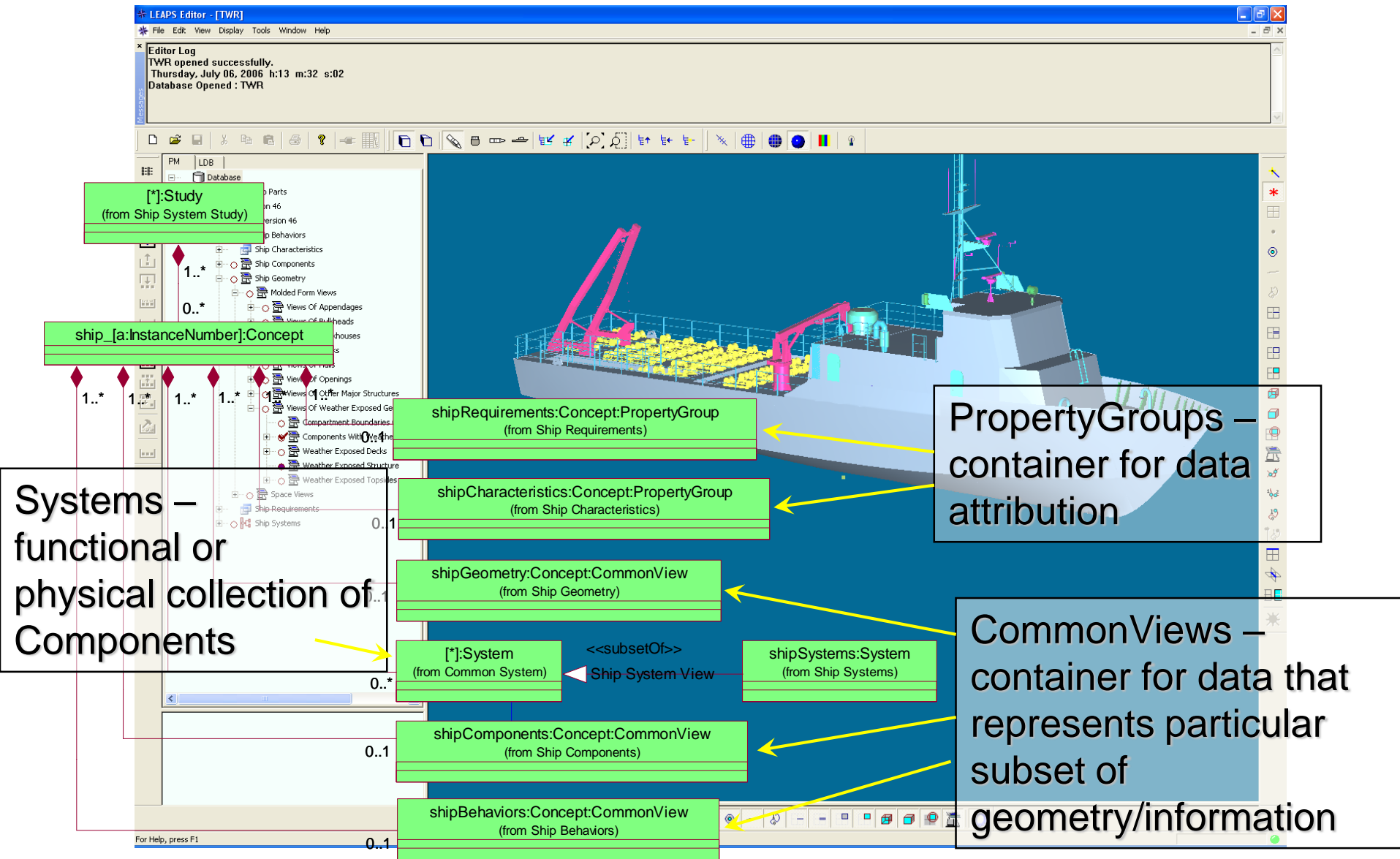
- **Desktop application that integrates a suite of hull form analysis tools including visualization**
  - Range of accuracy vs. computational expense
  - Integrated visualization capabilities
- **IHDE focused on Hydrodynamics**
  - Use by naval architects and design agents in early design stages
  - Enables more complex analyses by Hydro SMEs at all design stages and efficient way for SMEs to engage the design community
  - Supports hydrodynamic analysis needs for design space exploration and other ship performance domains
    - Rapid Ship Design Environment (**RSDE**)
    - Integrated Structural Design Environment (**ISDE**)
- **IHDE is a workflow process environment**
  - Enabler for analysis tools and information exchange across domains
    - Efficiency improvements vs. SME one-offs
  - Provides integration framework with automation
    - Automated meshing, solution preparation and execution

# Product Model

- **Leading Edge Architecture for Prototyping Systems (LEAPS)**
  - Geometry and Engineering Math Library (GEMML) as mathematical framework for representation of geometry and data
  - Interoperability amongst all of the different activities that rely on LEAPS product model (e.g., **IHDE**, **RSDE**, **ASSET**)
  - Common taxonomy regarding ship geometry and characteristic information (denoted Focus)
  - Synergy in software development amongst all LEAPS related activities
- **Focus is to improve exchange of product model data between design agents and analysis activities within an integrated framework**
  - Maintain integrity of the data
  - Information exchange across different disciplines in a timely manner

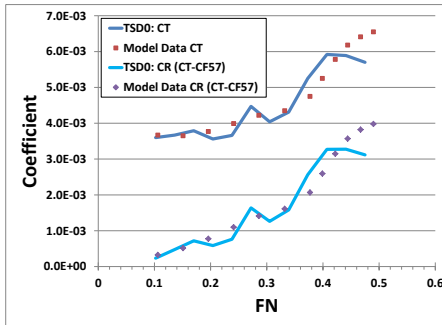
Significant investment over many years into developing the capabilities and infrastructure of the LEAPS environment has been a significant enabler for all of the applications that use the LEAPS product model.

# LEAPS Product Model

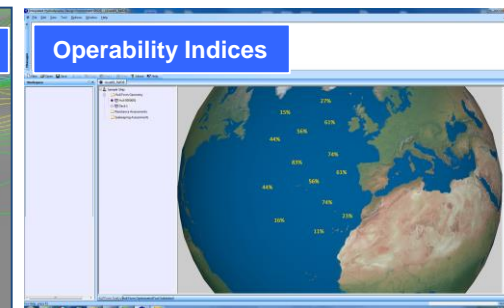
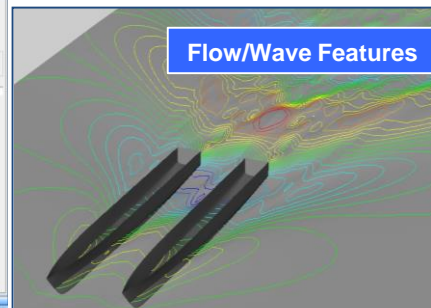
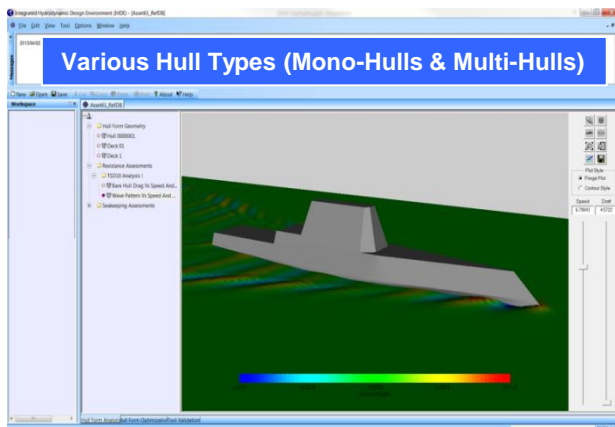
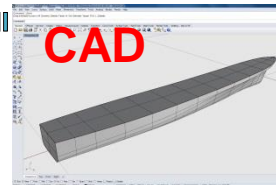
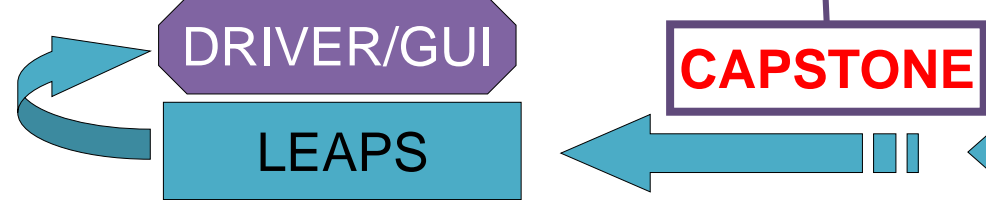
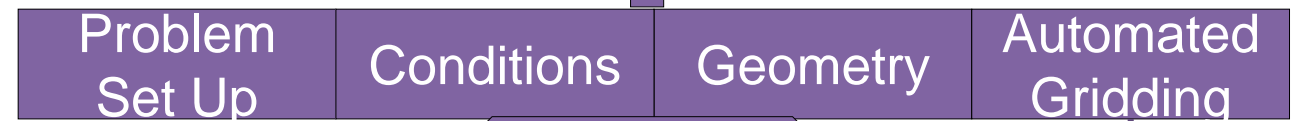
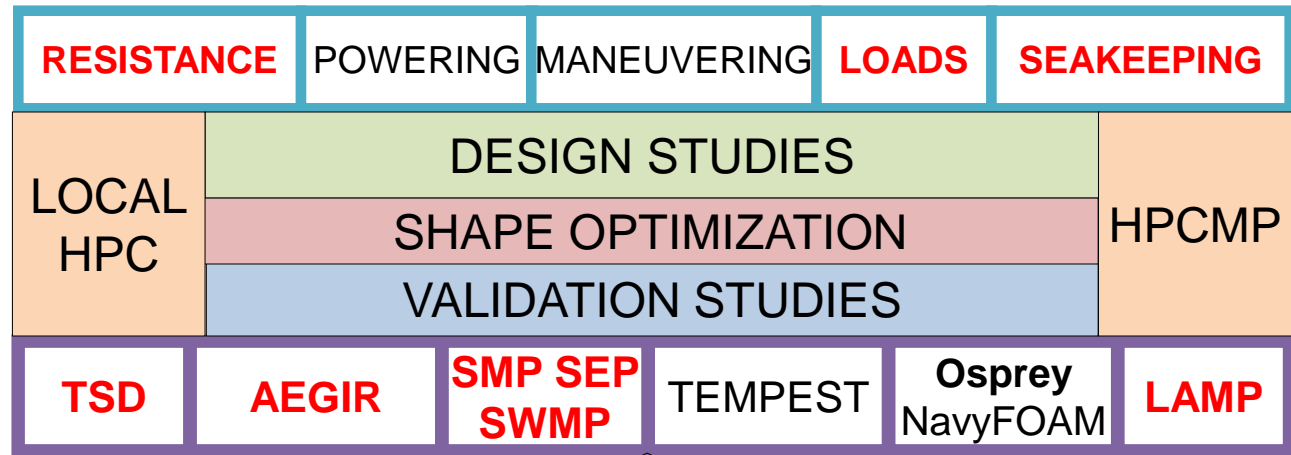
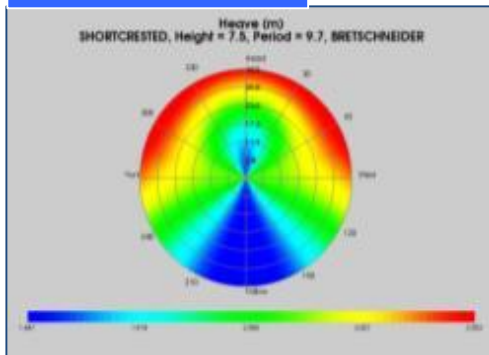


# Integrated Hydrodynamics Design Environment (IHDE)

## Data Comparisons

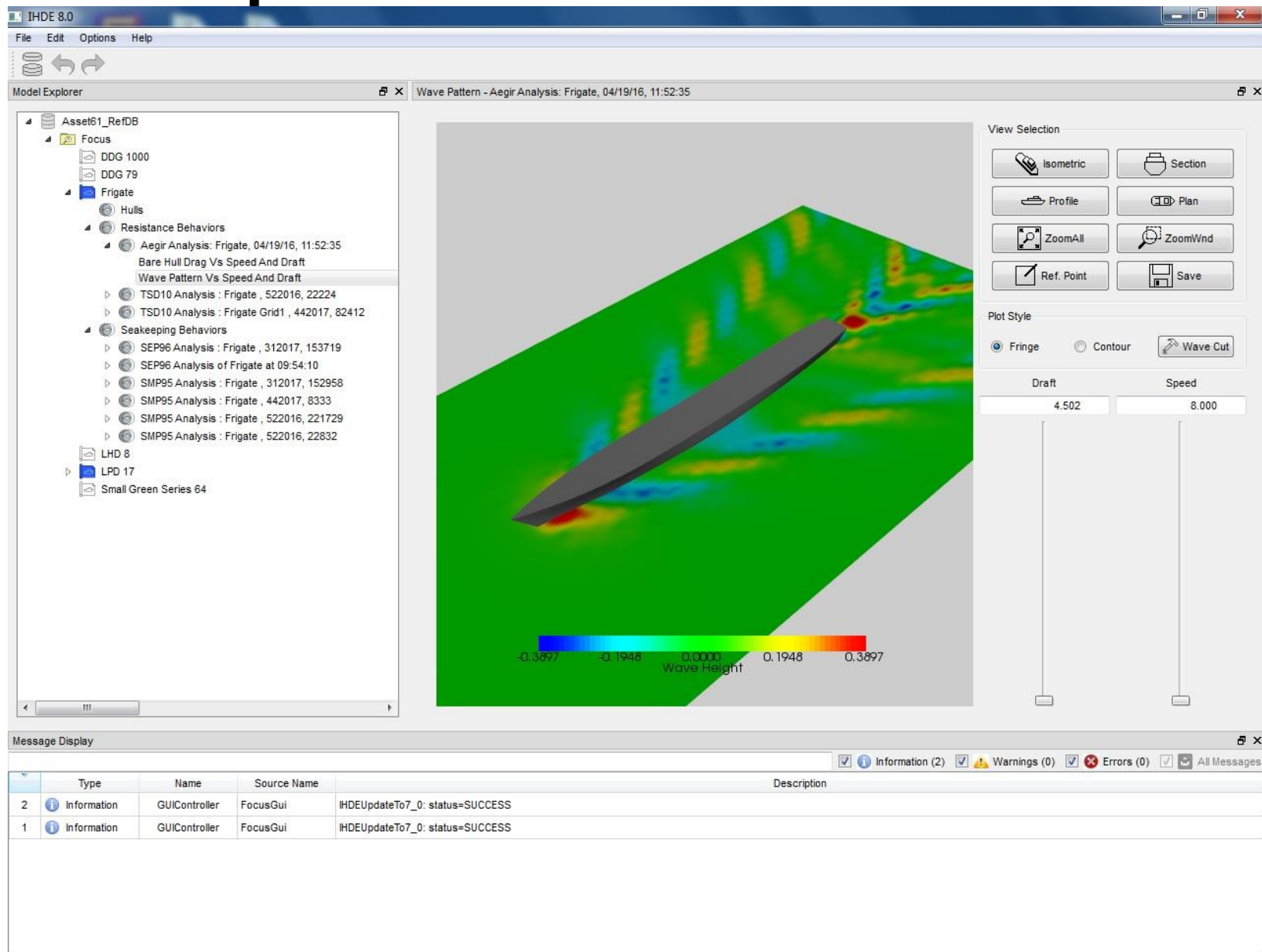


## Seakeeping Behaviors



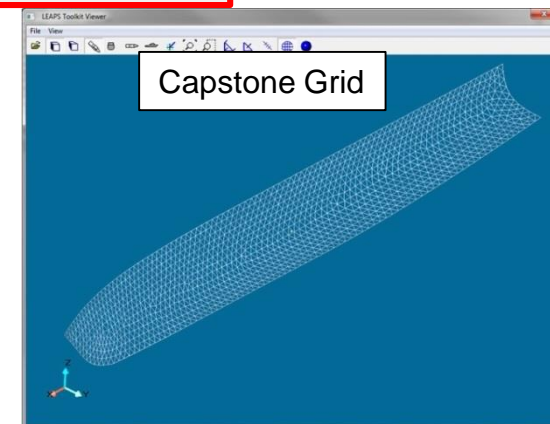


# IHDE Graphical User Interface

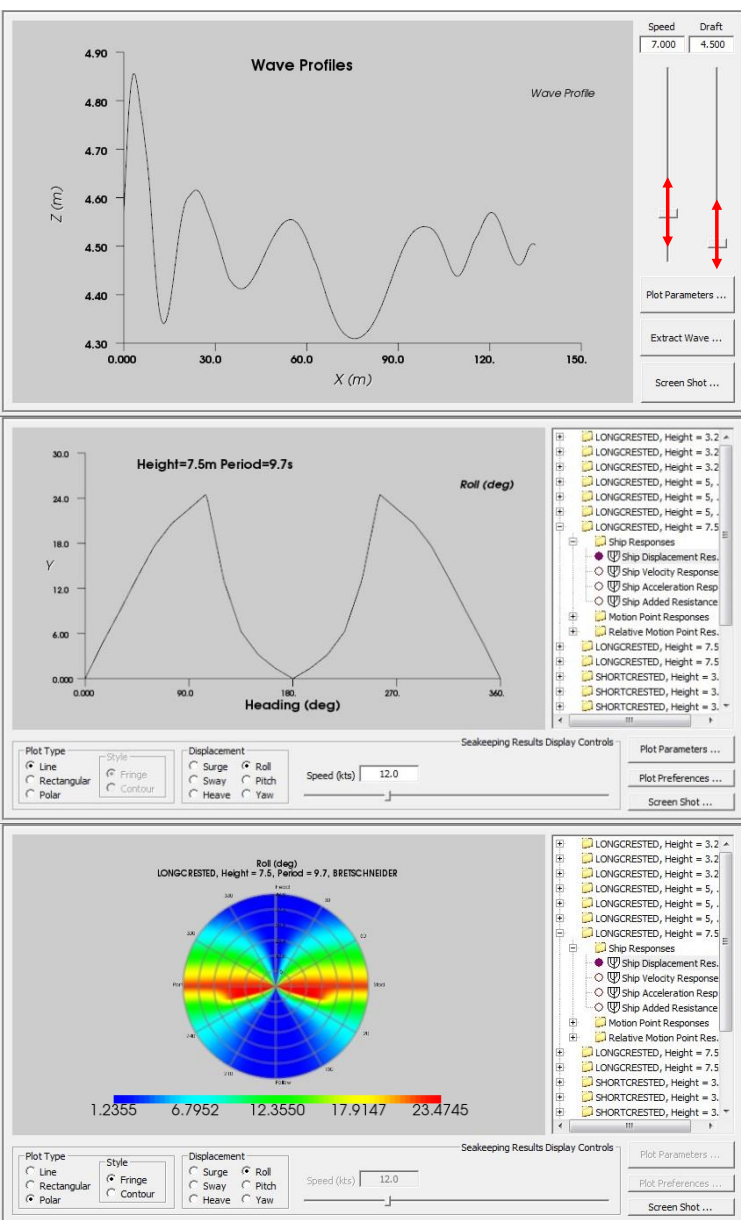


# IHDE Description

- **Usability is important!**
  - Impacts in ship design require robust work flow processes to avoid costly delays
- **Automated analysis preparation and parallel execution**
  - Interactive wizard pages used to create solver inputs (reduces input errors)
  - Prepopulated ship characteristics from product model
  - Remote Execution System (RES) processes analysis jobs in background
  - Automation of complex inputs increases productivity
- **Automated mesh generation**
  - Access to CREATE-MG Capstone methods
  - Improved time to solution
- **Integrated visualization capabilities**



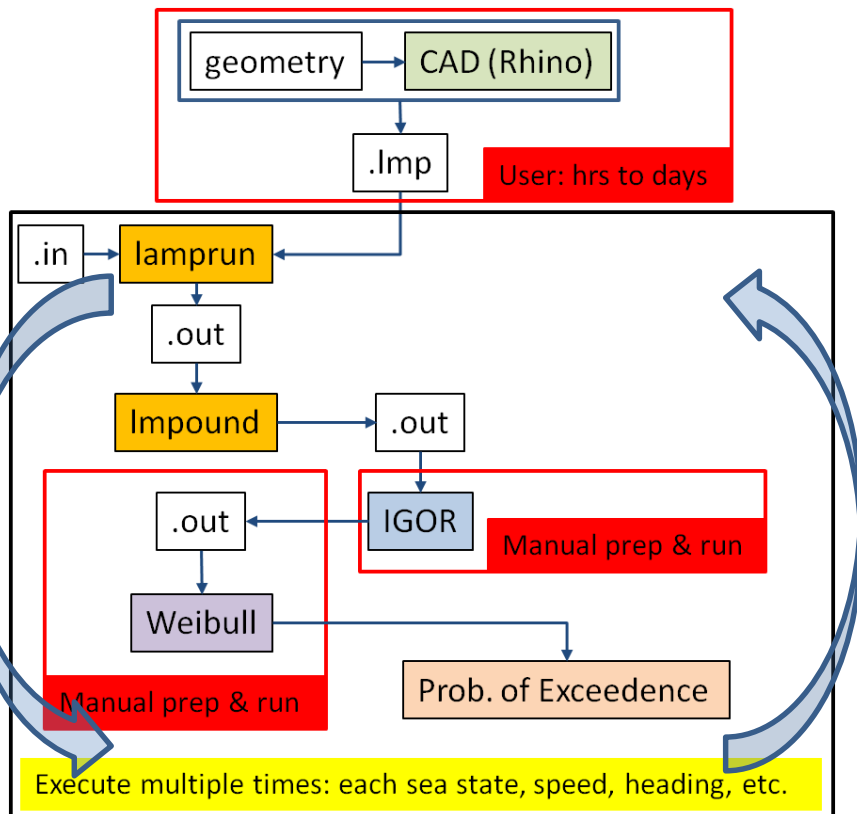
# User Interactivity



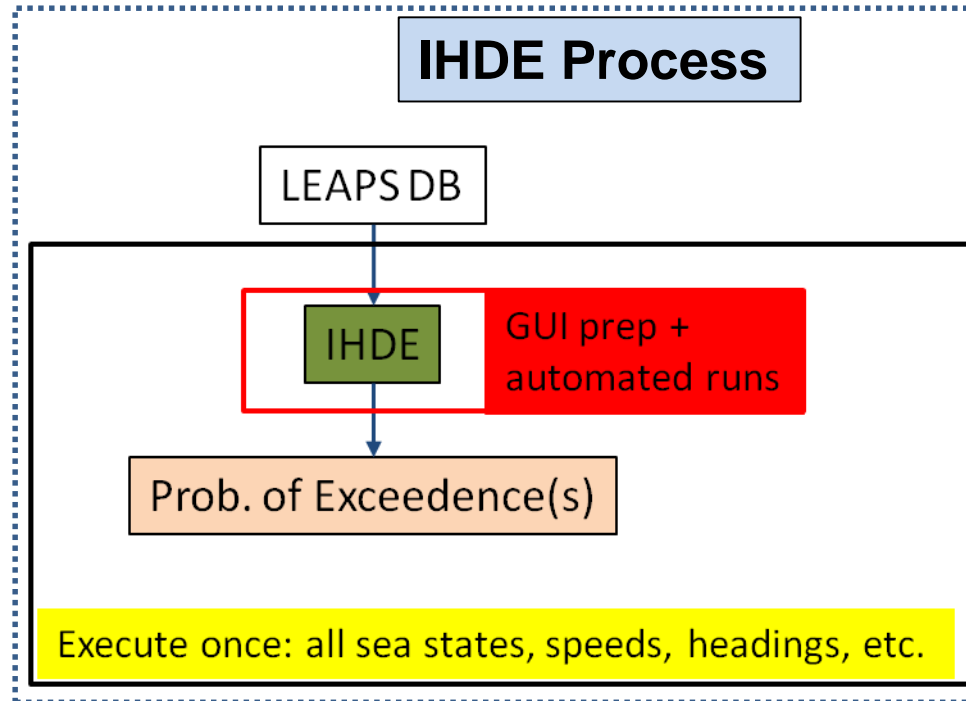
- **Results of analyses are persisted in LEAPS DB as behavior models**
  - Multi-dimensional splines
    - Example: Drag vs Speed vs Draft
- **IHDE provides multiple ways to interact with results**
  - 2D line plots
  - 2D fringe plots
  - 2D speed polar plots
  - 3D wave elevation contours
- **Slider bars effect real-time interrogation of multi-dimensional splines**
  - Dynamic user feedback

# Example: Improved Process for Primary Loads using Large Amplitude Motions Program (LAMP)

## Previous Process



## IHDE Process



## Significant time savings

- Manual preparation time reduced
- Less chance of input errors
- Parallel execution of individual runs

**Time to solution reduced from Hours/Days → minutes!**

# Other User Community Barriers

- **Validation of Analysis Tools**

- It is important for users to understand when different tools are applicable
- Need to verify the pedigree of any geometry or data being used
- IHDE Validation Engine in V6 and later provides a means for users to assess the accuracy of analysis tool predictions through comparisons with experimental model test data and best-practice pre-computed solutions

- **One of the major challenges is getting geometry into LEAPS Focus-compliant format**

- Previous process required to import user-defined geometry was very labor intensive and represented a significant barrier to new users
- **Morpheus** application available in LEAPS V5 provides streamlined process for geometry import
  - Rhino .3dm or .iges formats

# IHDE Validation Engine

- **Validation is a key component in understanding and demonstrating the applicability of different tools to different types of problems**
  - IHDE vision is to provide a suite of different analysis tools that balance accuracy with computational expense
- **We are leveraging a wealth of experimental model test data taken over decades at NSWC Carderock**
  - Care must be taken to establish pedigree of geometry and data
- **User workflow process for performing comparisons**
  - Pre-computed ship resistance analysis vs. included model test data
    - Does not require any new predictions on the part of the user
    - **IHDEValidationDB** provided with IHDE installation
  - Wave cuts can be extracted from wave elevation behavior objects for comparison with model test data

# IHDEValidationDB Monohulls

Model	Description	Ship Scale		Model Scale	
		Length (ft)	Beam (ft)	Length (ft)	Beam (ft)
5415	Pre-contract DDG 51	465.9	62.5	18.77	2.52
5653	JHSS Baseline Bulb (BB)	950.5	104.9	27.85	3.08
5653	JHSS Gooseneck Bulb (GB)	950.5	104.9	28.71	3.08
5365	<i>R/V Athena I</i>	154.0	22.6	18.67	2.74

5415



5653(BB)



5653(GB)



5365

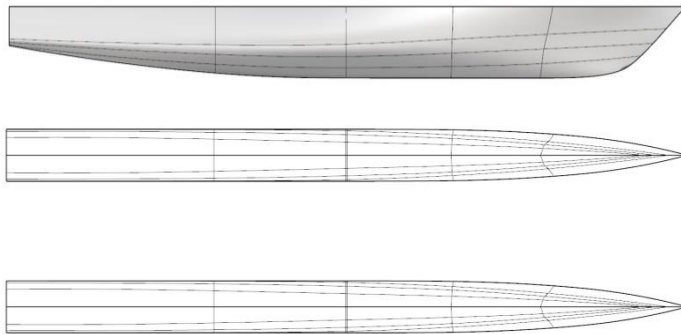




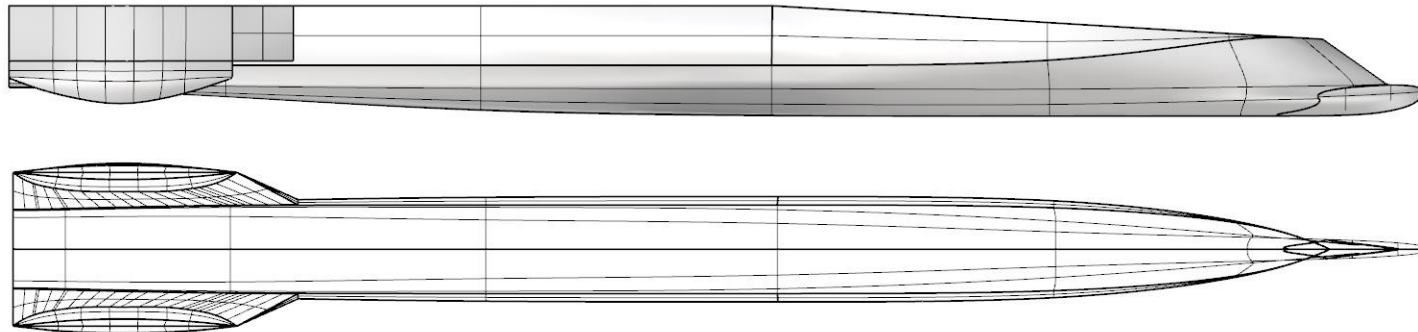
# IHDEValidationDB Multi-hulls

Model	Description	Ship Scale		Model Scale	
		Length	Beam	Length	Beam
372	Delft 372 Catamaran	---	---	9.84 ft	3.08 ft
5594	HSS (High Speed Sealift) hull concept	1059 ft	128.6 ft	23.6 ft	2.86 ft

372

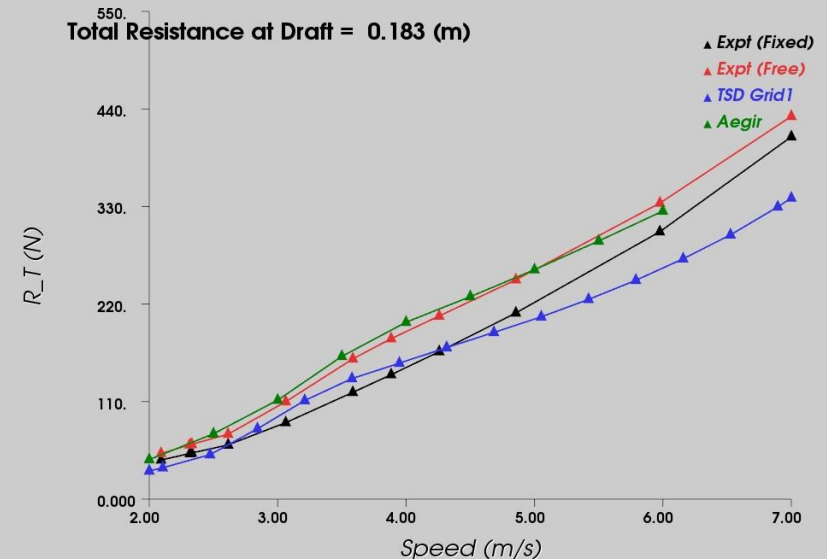
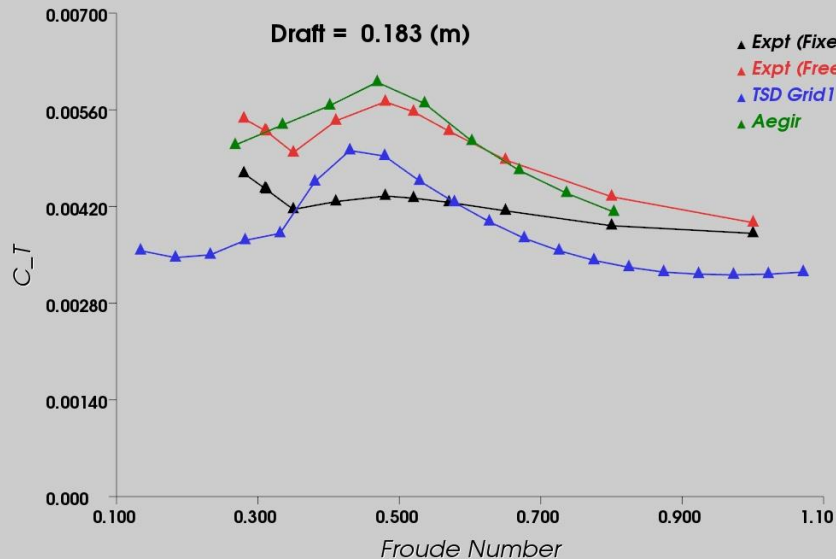
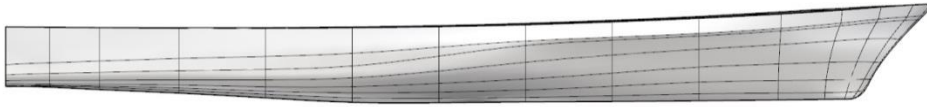


5594





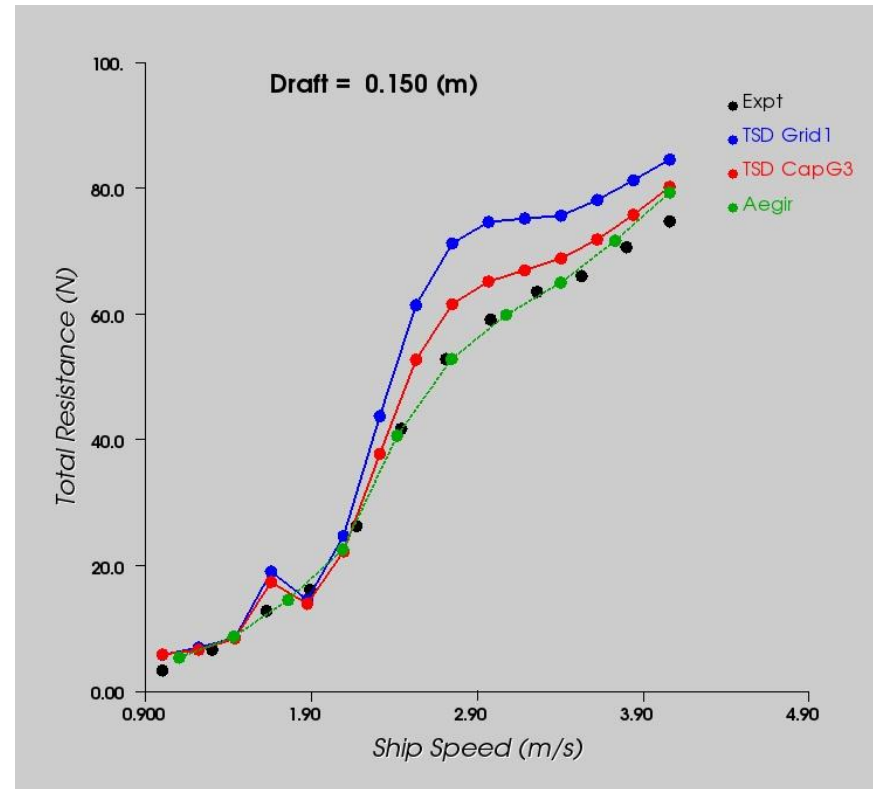
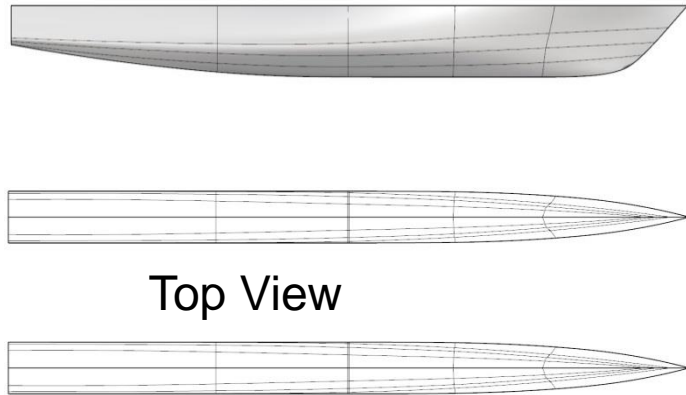
# Example: Model 5365 (R/V Athena)



Comparisons with experimental data both fixed and free to sink and trim

- TSD does not account for ship motion
- TSD under-predicts resistance at higher Fr
- Aegir accounts for ship motion and shows much improved comparison vs. TSD

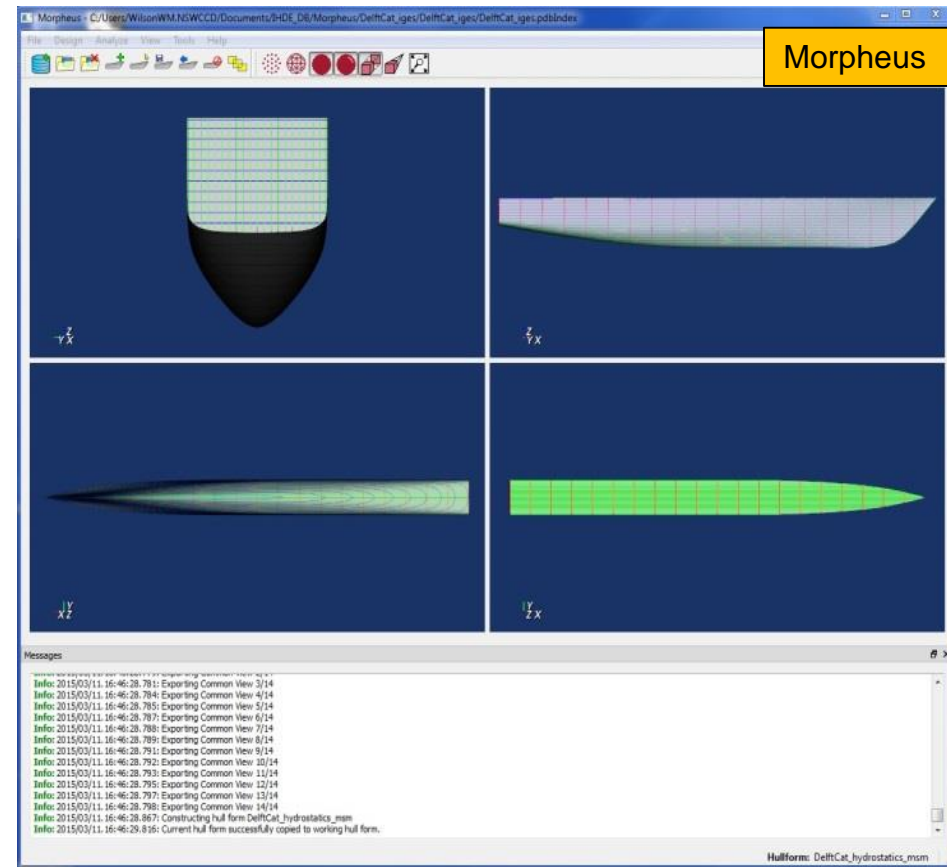
# Example: Delft 372 Catamaran



- **Comparison of different grid methods:**
  - “CapG3” Capstone mesh shows improved accuracy for TSD predicted resistance
- **Comparison of different analysis tools**
  - Aegir shows improved accuracy vs. TSD

# LEAPS Geometry Pre-Processor

- Morpheus is a key enabler to lowering the entry point to IHDE!**
  - Supports .iges and Rhino .3dm
  - Drag-and-drop hull view associations
  - Geometry validation compliancy checks for all LEAPS products
  - Automatically creates LEAPS database with correct geometry associations and attributions
- Morpheus also enables simple hull form modifications from parent hull form**

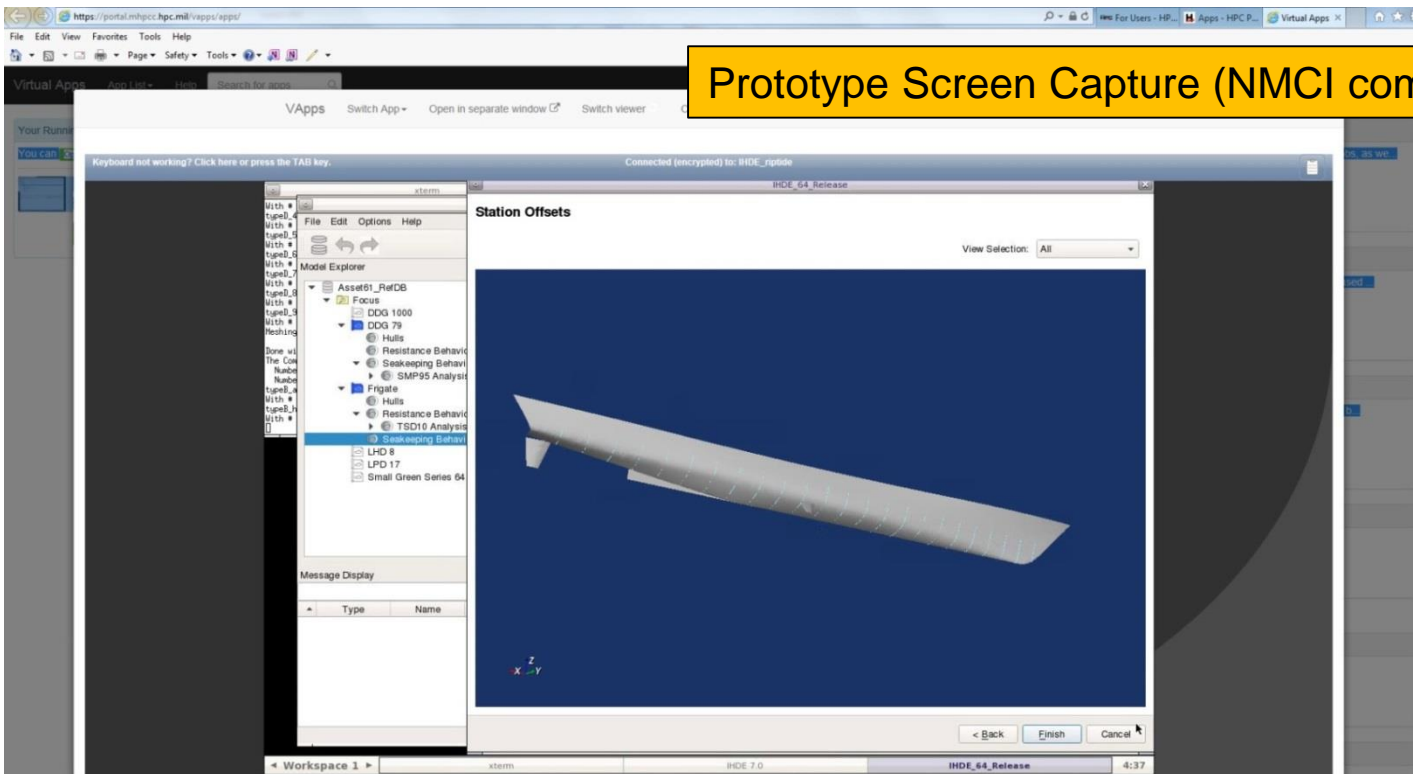


LEAPS database that is IHDE compliant can be generated in minutes!

# Planned IHDE @ HPC Portal

- **Web portal delivery method**
  - No local installs
  - Single sign-on for authentication using CAC
  - Provides easy access to larger HPC resources
  - Future enabler for design engagement of CFD methods

Prototype Screen Capture (NMCI computer)



# Summary

- **IHDE is a desktop application that integrates a suite of hull form analysis tools including visualization**
  - Ship performance areas: Resistance, Seakeeping, Hydro Loads, Operability
- **LEAPS product model:**
  - Provides single unified representation of the ship model and maintains the integrity of the data used for analysis
  - Enables Information exchange across different disciplines in a timely manner
- **End-state vision of IHDE is integrated suite of design and analysis tools to fully characterize a ship design with appropriate level of definition**
  - Range of fidelity = accuracy vs. computational expense
  - Automated meshing and analysis preparation & parallel execution
  - Integrated visualization
  - Efficient workflow processes and data exchange at all levels of design
- **IHDE enables direct link between hydrodynamics SMEs and ship design agents for improved ship designs**

# Questions?

# Contact Information:

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