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Attn: FOR-OT-UT, Washington, DC 20310.

AUTHORITY

AGO D/A ltr, 29 Apr 1980

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

Defense Information Center
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1 Oct 70

IN REPLY REFER TO

AGDA (M) (17 Nov 69) FOR OT UT 693154

28 November 1969

SUBJECT: Operational Report - Lessons Learned, Headquarters, 369th Signal Battalion, Period Ending 31 July 1969

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

[Signature]
ROBERT E. LYNCH
Colonel, AGC
Acting The Adjutant General

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DEPARTMENT OF THE ARMY
HEADQUARTERS, 369TH SIGNAL BATTALION
APO 96291

9 AUG 1969

RGLBS-OI

SUBJECT: Operational Report of 369th Signal Battalion for Period Ending 31 July 1969, RCS CSFOR-65 (R1)

Commander in Chief, United States Army Pacific, ATTN: SPOP-OT, APO 96558
Commanding General, United States Army, Vietnam, ATTN: AVHGC-DH, APO 96375
Commanding General, USASTRATCOM-PAC Schofield Barracks Hawaii, APO 96557
Commanding General, 1st Signal Brigade (USASTRATCOM), ATTN: SCCVOP, APO 96384
Commanding Officer, USA Regional Communications Group (Vietnam), APO 96243

Section 1: Operations: Significant Activities

1. On 22 May 1969 Personnel were assigned to man Long Lines Detachment Sa Dec by C Company. This was the only major troop movement during the reporting period.
2. On 5 June 1969 this battalion assumed responsibilities for supply functions previously performed by Page Contractor personnel.
3. On 14 June 1969 Long Lines Detachment Dong Tam was transferred from the command of C Company to A Company primarily because of logistical and command control considerations.
4. On 15 June 1969 Long Lines Battalion South (WL4 RAA) was designated the 369th Signal Battalion with a TO&E Headquarters and Headquarters Company (WHBPAA) and three TDA companies.
5. The changes in Battalion organization are reflected in Inclosure 1.
6. This unit has engaged in operations and OJT during the entire reporting period.
7. On May 2 1969 and 27 June ARVN technical controllers (MOS 32D) trained by this battalion were graduated and assigned to various detachments through out the battalion.

Section 2: Lessons Learned: Commander Observations, Evaluations and Recommendations:

1. Personnel:

a. Personnel Shortages:

1. Observation: During the reporting period the overall strength of the battalion increased. The battalion's authorized versus assigned strength is at present 819/767 as compared to *704/627 at the end of the last reporting period.

FOR OT UT

693154

Inclosure

2. Evaluation: There is still a significant imbalance in MOS 32D with only 143 assigned of an authorized *229.

3. Recommendation: The shortage of personnel in MOS 32D has been slightly lower. However the battalion is continuing its program of cross training personnel into this MOS.

b. Officer Rotational Hump:

1. Observation: During the month of July the number of officers departing the battalion was 27% of those assigned.

2. Evaluation: The short tour in RVN coupled with the rotational hump has hampered efforts to provide continuity of personnel in a supervisory position.

3. Recommendation: Personnel transfers and assignments should be made with closer attention paid to rotation dates.

2. Operations:

a. Installation of TSC-82 at Sa Dec.

1. Observation: One AN/TSC-82 and necessary personnel for Long Lines Detachment Sa Dec were moved to the new site. Equipment was installed and site construction begun.

2. Evaluation: The only problems incurred were in moving the tech control van (32' long and 16 ton in weight) from Saigon to Sa Dec and procuring sand for revetments. Movement of the van was made by barge to Can Tho and by land to Sa Dec, taking 3 days. Construction of revetments was delayed one week because of non availability of sand.

3. Recommendation: Any further installation of AN/TSC-82 systems will require a detailed movement plan as well as site preparation plan which should be made available to the on site personnel.

b. AN/MRC-85 System Up-grade

1. Observation: The two AN/MRC-85 systems have been up-graded by addition of AN/GRC-170 low level vans.

2. Evaluation: The old REL 2500 tube type equipment has been replaced by transistorized REL 2600 thus standardizing equipment and supply parts within the battalion. System reliability has improved and maintenance problems have decreased.

3. Recommendation: Operational AN/MRC-85 systems should be up-graded by the addition of the AN/GRC-170 van where ever possible.

c. Training: None

d. Intelligence: None

e. Logistics:

1. Observation: The Consolidated Battalion Property Book has been dissolved as a result of the battalion reorganization.

2. Evaluation: The establishment of unit property books has improved the logistical support for each company. Items available in one geographic region may be requisitioned and obtained and then laterally transferred if necessary. Delay in processing issues, turn in and requisitions has been almost eliminated because of the proximity of each detachment to its company headquarters.

3. Recommendation: Although a consolidated property book appears to give the Battalion Commander more control of his supply system it reduces the Company Commanders ability to control and supply his unit which are not co-located with the Battalion Headquarters. It is felt that unit level property books with adequate supervision should replace consolidated battalion property books when the battalion is committed in large area of operations.

f. Organization:

1. Observation: Long Lines Battalion South has been redesignated as 369th Signal Battalion.

2. Evaluation: Not only has the uniform organization of a TO&E improved mission performance but the spirit and morale of personnel has vastly improved by being able to have a numerical designation.

3. Recommendation: TDA units where possible should be changed to TO&E and given numerical or letter designations to help establish them as a permanent part of the Army.

g. Other: None

for S.J. Cannon
S.J. CANNON
LTC, SigC
Commanding

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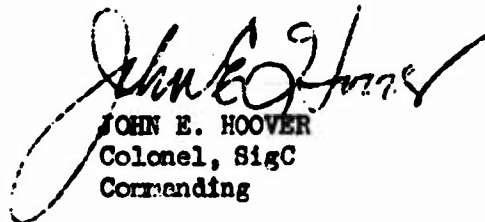
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SCCPV-RG-MO (9 Aug 69) 1st Ind
SUBJECT: Operational Report of 369th Signal Battalion for Period Ending
31 July 1969 (RCS: CSFOR-65) (R1)

HEADQUARTERS, USASTRATCOM Regional Communications Group (Vietnam), APO 96243

TO: Assistant Chief of Staff for Force Development, Department of the Army,
Washington D.C. 20310
Commanding General, 1st Sig Bde (USASTRATCOM), ATTN: SCCPV-PO-CR,
APO 96384

1. Concur with basic correspondence.
2. Reference 2, Lessons Learned: Commander's Observations, Evaluations, and Recommendations.
 - 2.b.3. Initial deployment plans have been submitted to 1st Signal Brigade complete with an analysis.


JOHN E. HOOVER
Colonel, SigC
Commanding

SCCPV-OP-SD (9 Aug 69) 2nd Ind

SUBJECT: Operational Report of 369th Signal Battalion for Period Ending
31 July 1969, RCS CSFOR-65 (R1)

DA, Hq, 1st Signal Brigade (USASTRATCOM), APO 96384 17 September 19 9

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DST,
APO 96375

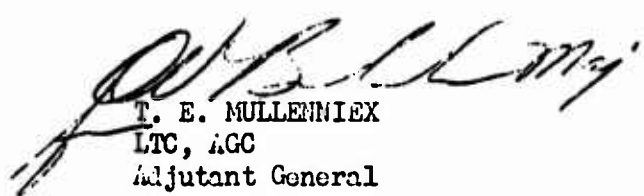
1. Subject report is forwarded in accordance with USARV Regulation 525-15.
2. This headquarters has reviewed the report and concurs in it as indorsed with the following comments and/or exceptions:

a. Section 2, paragraph 1a, page 1. The imbalance in MOS 32D continues to be critical not only within the 1st Signal Brigade but Army wide. The majority of personnel in MOS 32D are being assigned to Regional Communications Group. It is anticipated that the shortage will continue to exist and that continuation of the present successful cross training program will permit accomplishment of the mission.

b. Paragraph 2a, page 2. Site preparation requirements are contained in the contractor furnished instruction manuals, two copies of which were delivered with the equipment. Preparation of a detailed movement plan is a group responsibility.

c. Paragraph 2f, page 3. A unit established with a fixed mission under a TO&E does not always provide the flexibility of equipments, personnel and responsiveness to ever changing mission requirements. These areas would have to be evaluated on a case by case basis to ascertain which system would provide more rapid response to the mission.

FOR THE COMMANDER:



T. E. MULLENNIEX
LTC, AGC
Adjutant General

CF:

Commanding General, United States Army Strategic Communications Command,
ATTN: DCSOPS, SCC-OPS-RT, Fort Huachuca, Arizona 85613
Commanding Officer, USA Regional Communications Group, APO 96243
Commanding Officer, 369th Signal Battalion, APO 96291

AVHGC-DST (9 Aug 69) 3d Ind
SUBJECT: Operational Report of 369th Signal Battalion for Period Ending 31
July 1969, RCS CSFOR-65 (R1)

HEADQUARTERS, UNITED STATES ARMY, VIETNAM, APO San Francisco 96375 2 OCT 1969

THRU: Commanding General, United States Army Strategic Communications
Command-Pacific, APO 96557

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,
APO 96558

This headquarters has reviewed the Operational Report-Lessons Learned for
the quarterly period ending 31 July 1969 from Headquarters, 369th Signal
Battalion and concurs with the report as indorsed.

FOR THE COMMANDER:



RICHARD V. FULP

CPT, AGC

Assistant Adjutant General

Cy furn:
369th Sig Bn
1st Sig Bde

GPOF-DT (9 Aug 69) 4th Ind

**SUBJECT: Operational Report of HQ, 369th Signal Battalion for Period
Ending 31 July 1969, RCS CSFOR-65 (R1)**

HQ, US Army, Pacific, APO San Francisco 96558

13 OCT. 69

**THRU: Commanding General, US Army Strategic Communications Command,
Fort Huachuca, Arizona 85613**

**TO: Assistant Chief of Staff for Force Development, Department of
the Army, Washington, D. C. 20310**

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:



**C. L. SHORTT
CPT, AGC
Asst AG**

**CF:
DA, ACSFOR
CG, USASTRATCOM-PAC**

SCC-PO-CERA (9 Aug 69) 5th Ind
SUBJECT: Operational Report of 369th Signal BN for Period Ending
31 Jul 69, RCS CSFOR-65 (R1)

Headquarters, US Army Strategic Communications Command, Fort Huachuca,
Arizona 85613 2 2 Oct 1969

TO: Assistant Chief of Staff for Force Development, Department of
the Army, Washington, D. C. 20310

This headquarters concurs with subject report as indorsed.

FOR THE COMMANDER:



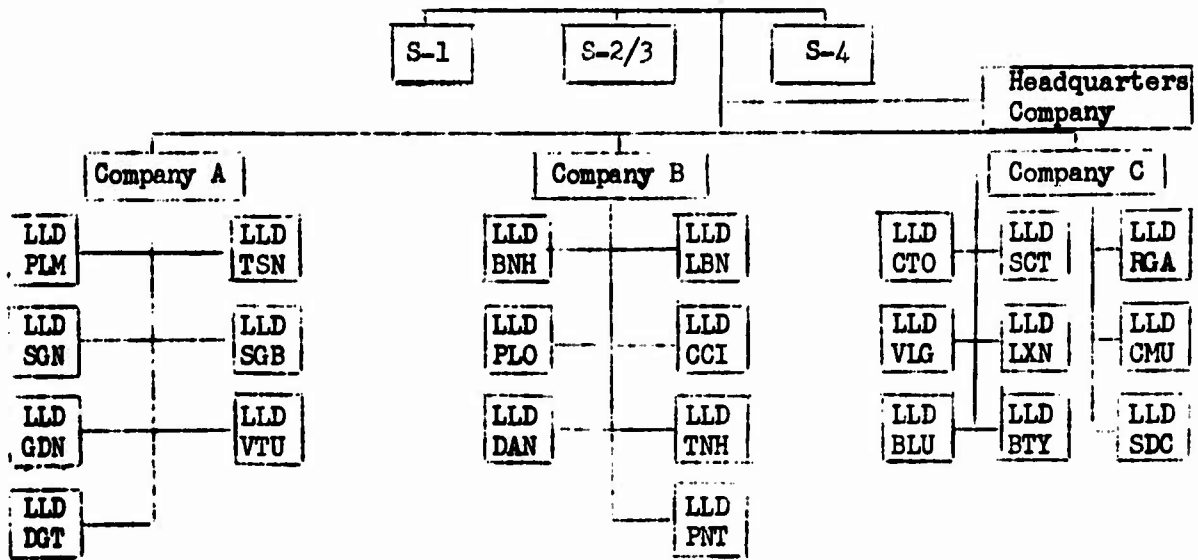
ROBERT A. MALL
Captain, AGC
Asst Adj Gen

CF
CG, USASTRATCOM-PAC
HQ, US Army, Pacific

8 August 1969

369th Signal Battalion

Inclosure 1



Incl 1

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