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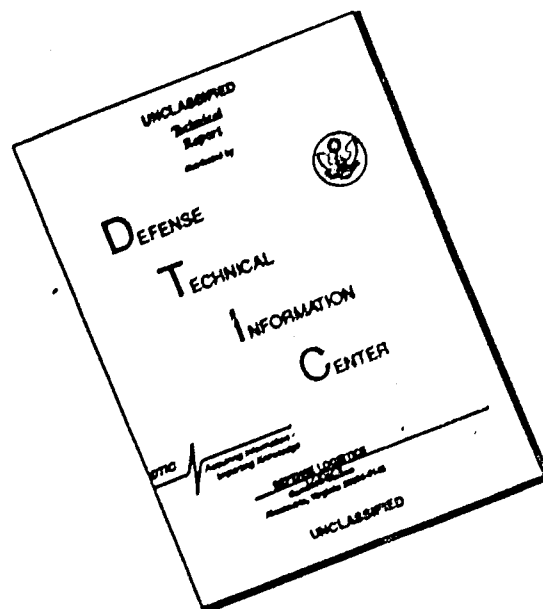
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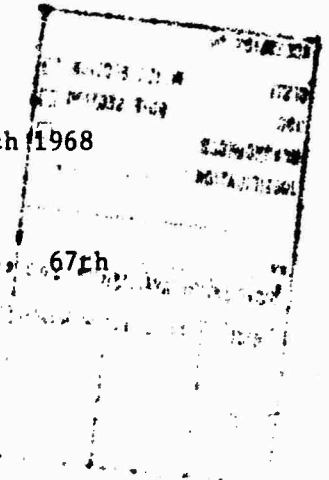
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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO
AGAM-P (M) (8 Mar 68) FOR OT RD T674232

15 March 1968



AD829412

SUBJECT: Operational Report - Lessons Learned, Headquarters, 67th
Medical Group, Period Ending 31 October 1967

SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation in accordance with paragraph 5b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT RD, Operational Reports Branch, within 90 days of receipt of covering letter.
2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

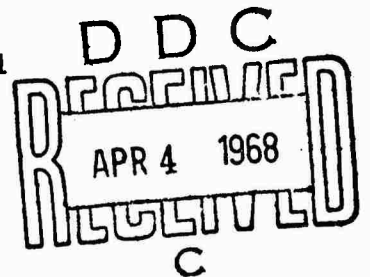
KENNETH G. WICKHAM
Major General, USA
The Adjutant General

1 Incl
as

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DEPARTMENT OF THE ARMY
HEADQUARTERS, 67TH MEDICAL GROUP
APO 96227

AVBJ GC

9 November 1967

SUBJECT: Operational Report-Lessons Learned for Quarterly Period
Ending 31 October 1967 (RCS CSFOR-65)

TERU: Commanding General
44th Medical Brigade
ATTN: AVBJ PC
APO 96384

TO: Assistant Chief of Staff for Force Development
Department of the Army
Washington, D.C. 20310

The OPERATIONAL REPORT-LESSONS LEARNED of this headquarters for the quarterly period ending 31 October 1967 is forwarded in accordance with Army Regulation 1-19 and 44th Medical Brigade Regulation 870-2.

JOHN A. SHEEDY
Colonel, MC
Commanding

FOR OTRD
T674232

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SECTION I. SIGNIFICANT ORGANIZATIONAL ACTIVITIES

A. PERSONNEL, ADMINISTRATION, MORALE, AND DISCIPLINE:

1. Personnel: The following individuals exercised command of the 67th Medical Group during the reporting period.

a. Colonel John E. Burns, Medical Service Corps, 1 August-9 August 1967.

b. Colonel John A. Sheedy, Medical Corps, 10 August-31 October 1967.

2. Morale and Discipline:

a. The following awards and decorations were approved and presented during the period:

- (1) Army Commendation Medal - 1.
- (2) Purple Heart - 301.
- (3) Certificate of Achievement - 1.

b. The following awards and decorations have been recommended and are still pending as of 31 October 1967.

- (1) Distinguished Service Cross - 1.
- (2) Silver Star - 4.
- (3) Distinguished Flying Cross - 15.
- (4) Air Medal - 6.
- (5) Army Commendation Medal - 9.

B. OPERATIONS AND TRAINING:

1. On 1 August 1967, the majority of the personnel eligible to deploy with Headquarters, 67th Medical Group had joined. The unit met the Personnel On Station Date (POSD) 10 August 1967 with only two personnel short. The headquarters immediately started a 3 week intensified training program in order to meet Preparation for Overseas Movement (POM) and Preparation for Overseas Replacement (POR) requirements.

2. From 20 August 1967 to 23 August 1967 Headquarters, 67th Medical Group participated in the annual Army Training Test administered by G-3, Ft Sam Houston, Texas. The unit satisfactorily completed the ATT and was rated as combat ready.

3. The unit met its Equipment Readiness Date (ERD) 1 September 1967. The last member to join arrived on 17 September 1967. Personnel were granted pre-deployment leaves, returning to duty for the Personnel Readiness Date (PRD) of 20 September 1967. Personnel and to accompany troops equipment (TAT) of Headquarters, 67th Medical Group, departed the Continental United States on 22 September 1967 via C-141 US Air Force aircraft. The unit arrived on 24 September 1967 at Bien Hoa, Republic of Vietnam. The Headquarters was greeted by personnel of its sponsoring unit, Headquarters, 68th Medical Group. We moved immediately to Bien Hoa Army Post. The surface equipment shipment was unloaded at Saigon Port on 21 October 1967.

4. The headquarters became operational on 23 October 1967. Major subordinate units assigned were one evacuation hospital, two surgical hospitals (HUST), two field hospitals, one medical ambulance company, two helicopter ambulance detachments (RA).

5. Headquarters, 67th Medical Group was assigned the mission to provide hospitalization, evacuation, and dispensary service, where required, to the United States Army, Vietnam, other Free World Military Assistance Forces, and civilian war casualties within the Tactical Areas of Operational Interest of the 25th Infantry Division and the 199th Infantry Brigade, Saigon, and the IV Corps Tactical Zone.

6. On 24 October 1967, the 667th Medical Company (Co Hq) (AC) and on 28 October the 159th Medical Detachment (RA) were assigned to the 67th Medical Group, VCGG, 44th Medical Brigade. Inclosure 1 shows the present task organization.

7. The 159th Medical Detachment (RA) arrived at Cu Chi, RVN on 26 October 1967. It is presently engaged in site preparation and pilot training. It is expected to become operational on or about 20 November 1967.

C. LOGISTICS:

1. TOE shipment (other than TAT) departed Ft Sam Houston on 1 September 1967 with an estimated arrival date at Oakland, California of 8 September. The shipment departed Oakland aboard USS Hawaii Builder on 18 September and arrived in Saigon on 21 October. No damage was sustained. All equipment was received except three boxes containing expendable supplies. These boxes have not yet been located.

2. Requisitions for TA installation property were submitted on 4 October 1967. Valid due-outs were received. Follow-up action has been initiated on all requisitions.

3. A project has been developed for area beautification and the work is being completed as time permits.

4. The Group S-4 attended the quarterly brigade supply conference at Tam Binh Bay during the period 28 October - 2 November.

SECTION II PART I OBSERVATIONS (LESSONS LEARNED)

A. ADMINISTRATION:

Item: In-country Directives

Discussion: This unit arrived in RVN on 24 September 1967. The unit was immediately immersed in the physical establishment of the headquarters. During this same period, all current directives of the command had to be reviewed for policy, procedures, and responsibilities. This material had to be assimilated before intelligent inquiries could be placed upon the host unit, the 68th Medical Group. Time for this review was available in CONUS following the EMO of the unit.

Observation: Had this unit been furnished complete sets of directives applicable to RVN, the staff could have reviewed them while in CONUS. This would have facilitated the assumption of command and control of 18 subordinate units.

B. COMMUNICATIONS:

1. Item: Electronic Teletypewriter Security Equipment TSEC/KW-7

Discussion: This unit brought an electronic teletypewriter security equipment to Vietnam as part of its TOE equipment. This teletypewriter has a security classification and required special handling while being transported. Armed guards with security clearances were required to guard the teletypewriter at all times. It was also necessary to off-load this piece of equipment at four of the refueling stops to provide the necessary security. After we arrived in-country, we were informed that we would not be able to use the teletypewriter and that it should be turned in. The teletypewriter was turned in to the 455th Sig Det at Tan Son Nhut, RVN.

Observation: Units are required to bring security equipment from CONUS to RVN which they cannot use.

2. Item: Radio Communications Equipment

Discussion: AR 220-10 does not include radios in the lists of equipment to accompany troops overseas. Using this regulation as a guide, this unit did not ship radios as TAT equipment. Soon after arrival in-country this unit prepared to become operational. Being a command and control headquarters, this unit cannot be operational until it establishes radio contact with higher headquarters and attached units. It was necessary to borrow radio equipment (antennas, radios, cable, etc) from various units and construct a radio system to attempt to become operational.

Observation: Equipment listed in AR 220-10 as TAT equipment is not sufficient for a unit of this type to become operational at the earliest date.

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C. TRAINING:

Item: Driver Training

Discussion: Upon arrival in RVN it was learned that SF 46's (U.S. Government Motor Vehicle Operators Identification Card) issued in CONUS were not valid since an International Road Sign Test had not been included in POR training. Having no licensed drivers added to the difficulty of establishing group headquarters.

Observation: POR training in CONUS could have included required driver training.

SECTION II PART II RECOMMENDATIONS

A. ADMINISTRATION: Recommend a complete set of in-country regulations be furnished a deploying unit on its Equipment Readiness Date.

B. COMMUNICATIONS:

1. Recommend that units departing CONUS for RVN be required to turn in all security equipment not required in RVN.

2. Recommend that radio communication equipment be included in TAT equipment so that the unit could become operational at the earliest date.

C. TRAINING: Recommend that in-country staging units provide copies of the Vietnamese Traffic Signs Handbook to incoming units and that driver training be a required item for unit POM prior to deployment.

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AVBJ-PO (9 Nov 67)

1st Ind

SUBJECT: Operational Report-Lessons Learned for Quarterly Period Ending
31 October 1967 (RCS USFOR-65) (67th Medical Group)


HEADQUARTERS, 44th Medical Brigade, APO 96384

1 December 1967

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DST,
APO 96375

1. The contents of the basic report have been reviewed.
2. The following comments pertaining to the recommendations in Section II, Part II are submitted:
 - a. Reference paragraph A. Concur. In-country directives can be furnished on a selected basis. This is a responsibility of the deploying unit's sponsoring unit.
 - b. Reference paragraph B.1. Concur, only if it can be determined that security equipment will not be needed. Units of the 44th Medical Brigade are not using this equipment at present.
 - c. Reference paragraph B.2. Concur.
 - d. Reference paragraph C. Concur. Accomplishment of this training prior to arrival in-country would provide additional time for initial operational requirements.

TEL: LBH 2909/2494


GLENN J. COLLINS
Brigadier General, MC
Commanding

AVHGC-DST (9 Nov 67) 2d Ind
SUBJECT: Operational Report-Lessons Learned for Quarterly Period Ending
31 October 1967 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 3 JAN 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 October 1967 from Headquarters, 67th Medical Group (BHDA) as indorsed.

2. Pertinent comments follow:

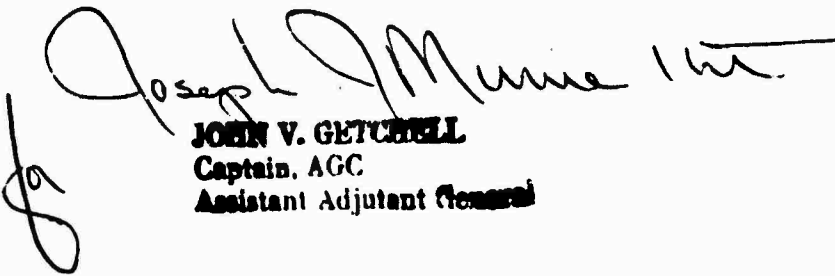
a. Reference item concerning administration, page 7, paragraph A; page 10, paragraph A; and 1st Indorsement, paragraph 2a: Concur. Complete packets of publications are forwarded to units of battalion and larger size based on DEPSTAR II. This unit was indicated in the report as a detachment and a packet was not dispatched prior to deployment. Packets were furnished after arrival in-country. In the future if it is determined that a detachment is a headquarters unit, an appropriate packet will be dispatched.

b. Reference item concerning security equipment, page 10, paragraph B1; and 1st Indorsement, paragraph 2b: Nonconcur. These are TOE items. When not in use, they are stored for safekeeping, but are available to provide necessary security when needed. Unit would have to submit recommended change to TOE with full justification, and assurance that secure transmission will not be required. As long as the possibility exists that secure transmission may be needed, unit must carry equipment.

c. Reference item concerning radio equipment, page 10, paragraph B2; and 1st Indorsement, paragraph 2c: Concur. Paragraph A2, Appendix A to AR 220-10, states "Additional items required by a particular contingency plan may also be included...." In planning for the move, if unit determines that radio equipment will be essential to accomplishment of their mission, the unit has the prerogative to include such items in their TAT equipment.

3. A copy of this indorsement will be furnished to the reporting unit through channels.

FOR THE COMMANDER:


JOHN V. GETCHELL
Captain, AGC
Assistant Adjutant General

Copies furnished:
HQ, 67th Med Gp
HQ, 44th Med Bde

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GPOP-DT(9 Nov 67) 3d Ind
SUBJECT: Operational Report for the Quarterly Period Ending 31 October
1967 from HQ, 67th Med Gp (UIC: WBHDAA) (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 16 FEB 1968

TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310

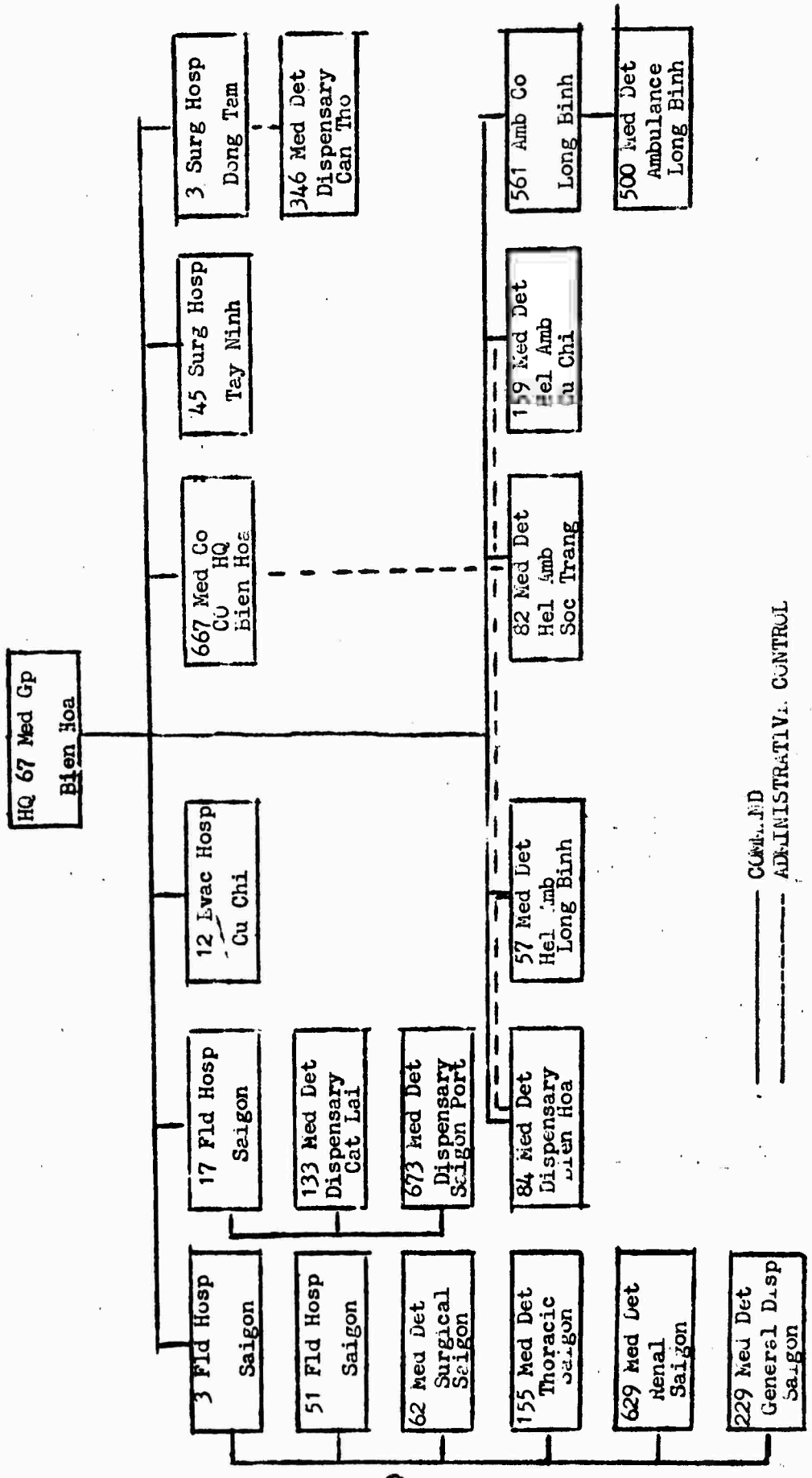
This headquarters has evaluated subject report and forwarding
indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



K. F. OSBOURN
MAJ, AGC
Asst AG

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_____ COMMAND
 - - - - - ADMINISTRATIVE CONTROL

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