

(INTERIM REPORT)

DATA FILE SIZE AND ITS RELATION TO THE BAYESIAN EFFECTIVENESS  
OF AN INFORMATION RETRIEVAL SYSTEM

Ugo O. Gagliardi

APRIL 1965

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Ugo O. Gagliardi

April 1965

## FOREWORD

This study was accomplished under Project 2806, Task 280609, with Dunlap and Associates, Inc., Darien, Connecticut, Contract AF19(628)-5057. Contract Monitor is Dr. E. H. Shuford, Jr., ESRHT. Inclusive dates of research reported was 16 February to 15 April 1965, and it was submitted in April 1965. The author wishes to thank Dr. D. Promisel and Mr. R. J. Matteis for their assistance in the review and critique of this report. The author also wishes to acknowledge the combined support and encouragement he received from Dr. E. H. Shuford, Jr., Decision Sciences Laboratory.

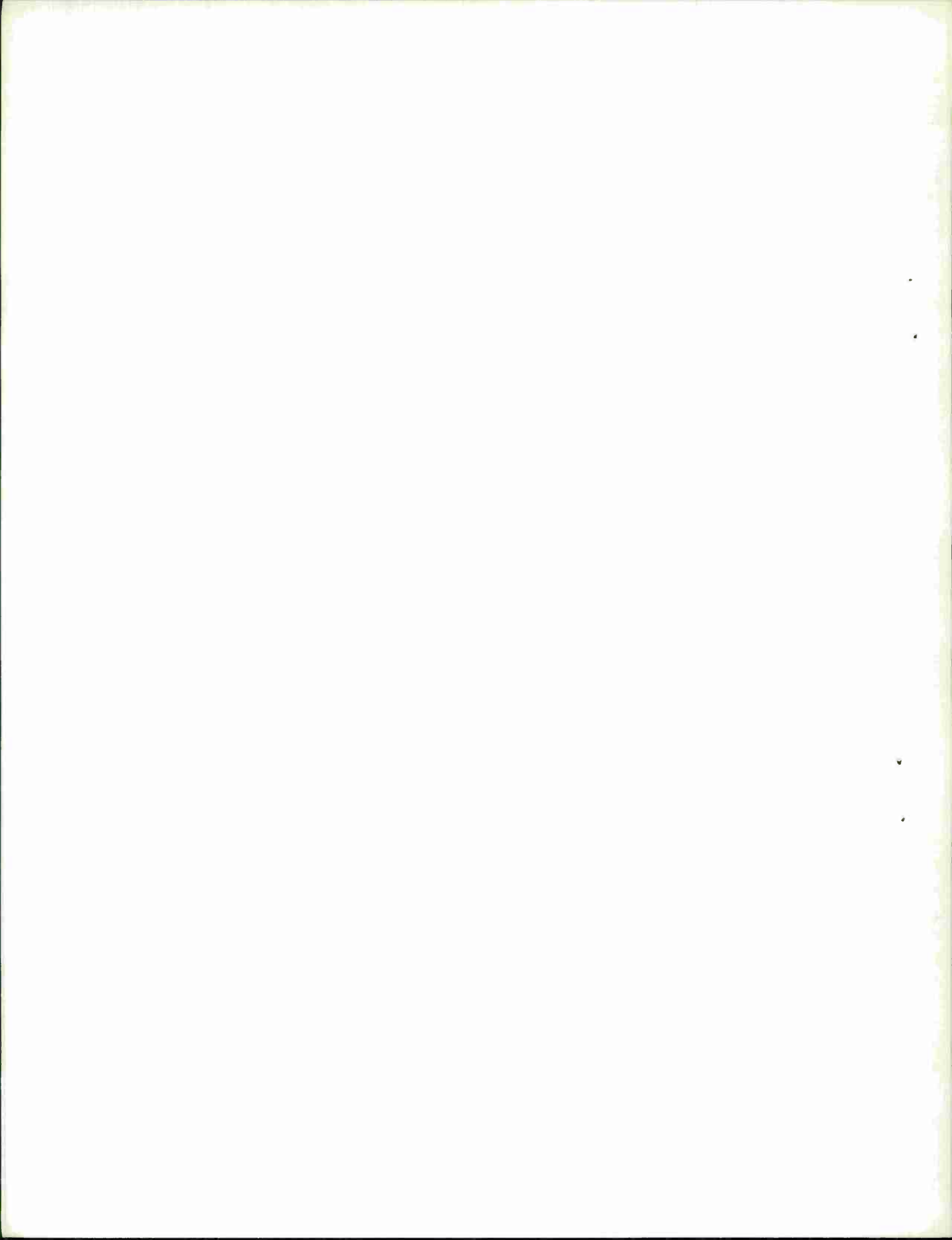
This Technical Report has been reviewed and is approved.

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## ABSTRACT

A simple Bayesian measure of system effectiveness for information retrieval systems is proposed. The measure combines the recall and precision ratios of an information system with the utility structure of the system user. Using the measure, it is possible to show that effective systems are possible only under a very narrow set of conditions. In particular, it is shown that using present state-of-the-art indexing, it is not possible to have effective systems with file sizes much in excess of 100,000 documents.

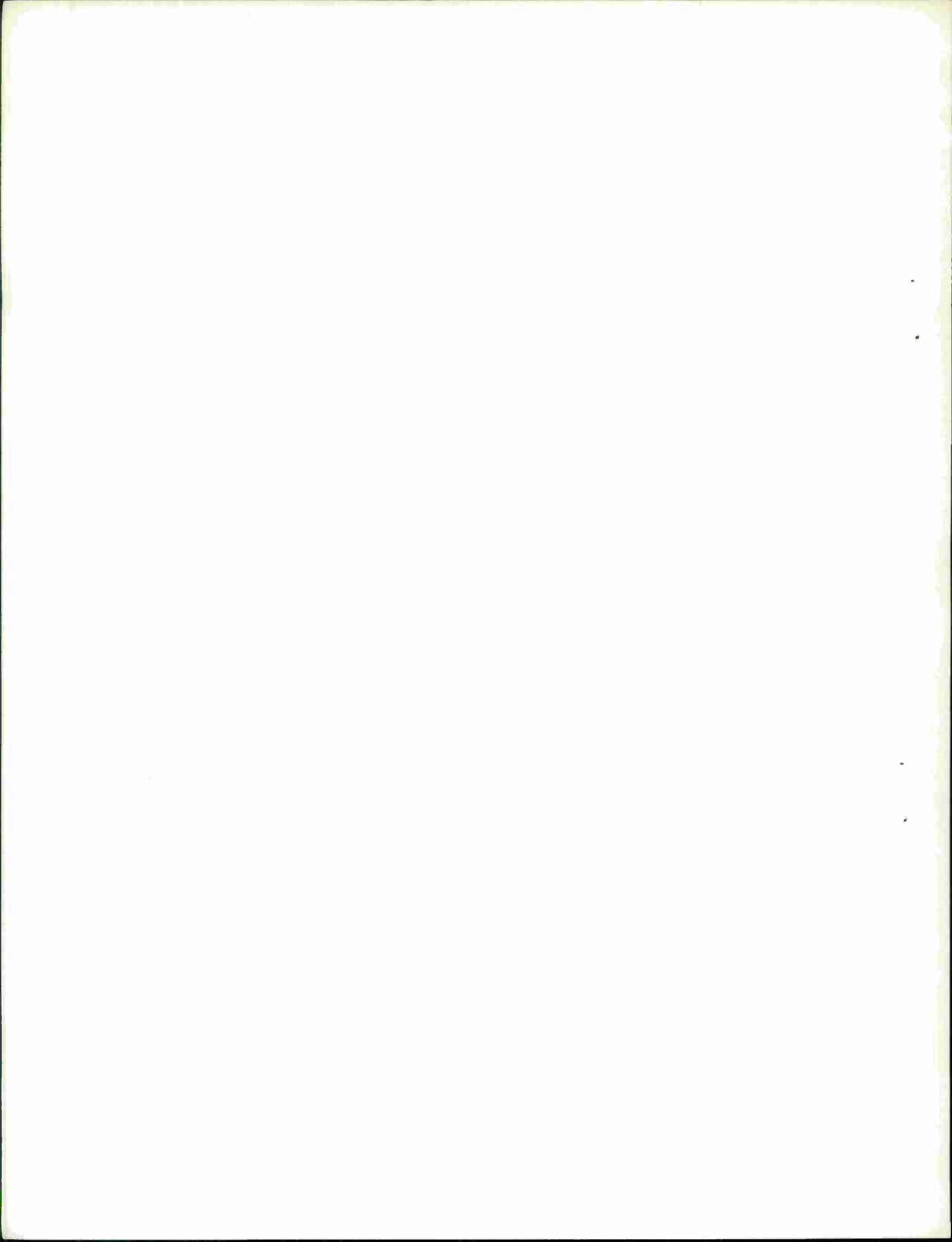


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## SECTION I

### INTRODUCTION

The development in the last two decades of several new technologies for storing and retrieving information has resulted in a growing interest in the design and development of large scale information retrieval systems. Following an initial period of enthusiasm about the potential of the new technologies, a more sobering attitude has developed due to the realization that many of the existing and proposed systems are not justified on a cost-effectiveness basis. In this report we wish to present a model for evaluating the effectiveness of information retrieval systems which is based on Bayesian statistical theory. This model relates the effectiveness of a retrieval system to the statistical characteristics of the retrieval process and the value structure of the requestor. The model can and does identify the operational conditions under which, using present state-of-the-art techniques, one cannot expect to obtain sufficient system performance to justify the development of a system. An information retrieval system is basically a system composed of a file of documents and procedures for partitioning it under the control of the requestor. The collection of documents is mapped into a suitable multi-dimensional space by the indexing process. Indexing results in the association of one or more tags (index terms) to document of the file. The index space is usually a Boolean lattice, whose independent variables are the index terms. The index space is partitioned by defining a truth function over the index space.

The input to the information retrieval system is a statement describing the class of concepts on which one desires additional information. The output of the system is a partition of the documents into two classes: the retrieved and non-retrieved documents. Then by definition, all the devices, operators, and processes, which are utilized in transforming the input request into the output, are elements of the information retrieval system.

The approach taken in this report is to characterize the overall error process by two parameters: the recall and the precision ratio (Ref. 4, 5). These ratios give, respectively, an indication of the average degree of completeness and the average degree of purity (i. e., lack of irrelevant material) of the search. These two parameters are then used to express a complete model of the error process of the

retrieval system in a form which is compatible with the formal evaluation technique developed in References 1 and 2. No attempt is made at this time to analyze the error process in its components: indexing error process, request coding error process, and search error process.

## SECTION II

### A BAYESIAN EFFECTIVENESS MODEL FOR RETRIEVAL SYSTEMS

In References 1 and 2 a scalar measure of effectiveness for information systems is derived. This derivation is also given in Appendix B. The effectiveness measure represents the gain in expected utility which results when a rational decision maker utilizes the outputs of the information system. The effectiveness measure is given by the following formula:

$$\epsilon(Q) = [UD_{\pi}Q]^* \xi - [U\pi]^* \quad (1)$$

where

- Q = {P(Y<sup>i</sup> | X<sup>j</sup>)} The Information System Model.
- U = {U(A<sup>k</sup> | X<sup>i</sup>)} The utility structure of the decision maker.
- $\pi$  = {P(X<sup>i</sup>)} The prior distribution.
- D <sub>$\pi$</sub>  = Diagonal form of  $\pi$ .
- $\xi$  = Vector of all ones.
- [ ]\* = Operation which takes the largest component of the column(s) inside.

A simple but interesting model for the evaluation of a retrieval system using this effectiveness measure is obtained as follows:

Let us introduce (Refs. 3, 4, 6, 7) the recall ratio and the precision ratio of the retrieval system. By precision ratio one means the ratio of relevant material labeled retrievable to the material labeled retrievable. Thus, this ratio is equal to

$$\begin{aligned} p &= \frac{NP_r \text{ [Item is relevant and is labeled retrievable]}}{NP_r \text{ [Item is labeled retrievable]}} \\ &= \frac{P(\rho, R)}{P(\rho)} = P(R|\rho) \end{aligned} \quad (2)$$

where

$\rho$  = item being examined is labeled retrievable.

R = item being examined is relevant

By recall ratio we mean the ratio of relevant material which is labeled retrievable to the total amount of material which is relevant. Thus,

$$\begin{aligned} r &= \frac{NP_r \text{ [Item is relevant and is labeled retrievable]}}{NP_r \text{ [Item is relevant]}} \\ &= \frac{P(\rho, R)}{P(R)} = P(\rho|R) \end{aligned} \quad (3)$$

But by Bayes rule,

$$p = P(R|\rho) = \frac{P(\rho|R)P(R)}{P(\rho, R) + P(\rho, \bar{R})} = \frac{P(\rho|R)P(R)}{P(\rho|R)P(R) + P(\rho|\bar{R})P(\bar{R})}$$

and if we let

$$q = P(R)$$

$$1-q = P(\bar{R})$$

we obtain from (2) and (3) that

$$P(\rho|\bar{R}) = r \frac{q}{1-q} \frac{1-p}{p} = r\beta$$

$$P(\rho|R) = r$$

which together with

$$P(\bar{\rho}|R) = 1 - P(\rho|R) = 1 - r$$

$$P(\bar{\rho}|\bar{R}) = 1 - P(\rho|\bar{R}) = 1 - r\beta$$

(4)

completely determine a simple binary model of the retrieval system to be:

$$Q = \begin{vmatrix} r & 1-r \\ r\beta & 1-r\beta \end{vmatrix}$$

where

$r$  = Recall ratio of the information retrieval system.

$$\beta = \frac{q}{1-q} \frac{1-p}{p}$$

$p$  = Precision ratio of the information retrieval system.

$q$  = Probability that an item in the collection will be relevant to the specific query.

The information system output is to be used to decide which of the two actions retrieve or do not retrieve should be taken. Using this simple model, the retrieval problem can be considered a two-state, two-act decision problem. The two states<sup>1</sup> are "the item is relevant to the inquiry," "the item is not relevant to the inquiry." Thus the utility structure for such a decision task is:

---

<sup>1</sup> Let us briefly digress on the validity of the two-state decision theoretic formulation of the retrieval problem. The point, of course, is whether a two-valued view of relevancy is appropriate; Reference 7 attacks the two-valued view of relevancy as incorrect, but the decision theoretical formulation of the problem shows that this is an unnecessarily extreme position since the substitution of a two-valued relevancy for a multivalued relevancy is tantamount to coalescing the states into two states with the consequent averaging of the corresponding entries of the utility structure. Thus, the adoption of a two-valued relevancy will reduce the accuracy in computing the effectiveness, but the errors so committed are going to be bounded (and reasonable, in general) in light of the properties of convex combinations. It seems to us that it is useless to advocate a multivalued view of relevancy in view of the difficulty and inaccuracy inherent in the measurement of relevancy since one would be achieving, in most cases, only a pseudo higher accuracy.

	R	$\bar{R}$
Retrieve	$U_{11}$	$U_{12}$
Do Not Retrieve	$U_{21}$	$U_{22}$

The utility structure above gives a value to each of the following contingencies:

	Document Is Relevant	Document Is Not Relevant
Retrieve Document	Hit	False Drop
Do Not Retrieve Document	Miss	Correct Rejection

Thus for example,  $U_{12}$  is the value of a false drop. Let us now consider the following utility structure:

$$U = \begin{vmatrix} \gamma & -1 \\ -\alpha & 0 \end{vmatrix} \quad (6)$$

Such a structure is of absolute generality since it can be shown that the addition of a constant to each entry of the utility structure does not change the value of the effectiveness function given in (1); thus one can always zero one of the entries of the utility structure. Also the division of all the entries of the utility structure by the same constant divides the effectiveness measure by the same constant.<sup>2</sup> Thus setting of one entry to +1 is tantamount to the selection of the unit of measure of effectiveness. Thus, substituting in (1) one obtains

$$\epsilon(Q) = \left[ \begin{array}{c|c|c} \gamma & -1 & q & 0 \\ \hline -\alpha & 0 & 0 & 1-q \\ \hline r & 1-r & r\beta & 1-r\beta \end{array} \right]^* \xi + - \left[ \begin{array}{c|c|c} \gamma & -1 & q \\ \hline -\alpha & 0 & 1-q \end{array} \right]^* \quad (7)$$

<sup>2</sup>The effectiveness function is a piece-wise linear function of the utility entries.

which, after a little algebra, (7) becomes

$$\epsilon(Q) = \left| \begin{array}{cc} r(q\gamma - \beta)(1-q) & q\gamma(1-r) - (1-q)(1-r\beta) \\ -\alpha qr & -\alpha q(1-r) \end{array} \right|^* \xi + \left| \begin{array}{c} \gamma q - (1-q) \\ -\alpha q \end{array} \right|^* \quad (8)$$

The above (8) represents thus the simplest evaluation model for retrieval systems which is consistent with a Bayesian statistical viewpoint as discussed in Reference 4. The above model has the following five dimensions:

- r = The recall ratio.
- p = The precision ratio. (in  $\beta = \frac{q}{1-q} \frac{1-p}{p}$ )
- q = The density of relevant material.
- $\alpha$  = The loss ratio of misses vs. false drops.
- $\gamma$  = The utility ratio of hits vs. false drops.

The above model was coded as a FORTRAN II procedure and then compiled on an SDS 920 computer. The version of this program which was actually used in calculating the data reported in this report is listed in Appendix I.

Using the program of Appendix I, three computational experiments were executed. These experiments show that the behavior of the model (8) is determined predominantly by two parameters:

$$\theta = \alpha q \quad \text{and} \quad \lambda = \gamma q$$

In experiment A, which has the design illustrated in Figure 1, the parameter  $\theta$  is much greater than one, while the parameter  $\lambda$  spans the range  $10^{-5}$  to  $10^6$ . As it can be seen from the results, the effectiveness of the ISR (Information Storage and Retrieval System) is uniformly zero within the design ranges of  $r \leq .95$  and  $p \leq .95$ . This result indicates that unless one is prepared to furnish a system with a recall ratio of better than 95% and a precision ratio of better than 50%<sup>3</sup>, one is as well off with no information retrieval system at all.

<sup>3</sup>This figure is obtained from results not included in Appendix I.

$$\theta = 10^2$$

$q = 10^{-1}$					
$q = 10^{-3}$					
$q = 10^{-5}$					
$q = 10^{-6}$					

$\gamma = 0$     $\gamma = 10$     $\gamma = 10^3$     $\gamma = 10^5$     $\gamma = 10^7$

Figure 1. Experiment A.



Reference 6, quoting Cleverdon, states "indications are that information retrieval systems are generally operating at a recall ratio of 70 to 90 per cent with relevance (i. e., precision ratio) in the range of 8 to 20 per cent." Thus, it seems that state-of-the-art techniques are quite far from allowing, economically, a design level of ( $> 50\%$ ,  $> 95\%$ ).<sup>4</sup>

In experiment B, which has the design illustrated in Figure 2, the value of  $\theta$  is unity and  $\lambda$  ranges from  $10^{-5}$  to  $10^6$ . It is apparent from the results of this experiment that if  $\lambda > 1$ , the effectiveness of the ISR becomes uniformly null for all but the highest values of the recall ratio. The behavior of the effectiveness function is quite similar in this case to the previous experiment. We can thus conclude that if  $\theta \gg 1$  OR  $\lambda \gg 1$ , the effectiveness of all ISR designs except those with extremely high values of recall and precision ratios is null.

Experiment C has the design illustrated in Figure 3. In this experiment  $\theta = 10^{-3}$ , i. e.,  $\theta \ll 1$  while  $\lambda$  ranges from  $10^{-8}$  to  $10^4$ . It is seen that the design divides into three regions: the region  $\lambda \gg 1$  for which the effectiveness is predominantly zero; the region  $\lambda \approx 1$  for which the effectiveness is predominantly non-zero; and the region  $\lambda \ll 1$  for which the effectiveness is again predominantly zero. The first region is the result of the previously stated property that if  $\theta \gg 1$  or  $\lambda \gg 1$ , the effectiveness will be predominantly null. The third region is evidence that if  $\theta \ll 1$  and  $\lambda \ll 1$ , the effectiveness will be predominantly null.

We can thus conclude that the effectiveness of an ISR is null for all but extremely demanding levels of design if either

$$\theta \gg 1 \text{ or } \lambda \gg 1$$

or

$$\theta \ll 1 \text{ and } \lambda \ll 1$$

where  $\gg$  and  $\ll$  mean different by more than one full order of magnitude.

---

<sup>4</sup>Design levels will be indicated with the order pair (p, r).

$$\theta = 1$$

$q = 10^{-1}$					
$q = 10^{-2}$					
$q = 10^{-3}$					
$q = 10^{-5}$					
$q = 10^{-7}$					

$\gamma = 10$     $\gamma = 10^2$     $\gamma = 10^3$     $\gamma = 10^5$     $\gamma = 10^7$

Figure 2. Experiment B.

$$\theta = 10^{-3}$$

$q = 10^{-2}$					
$q = 10^{-3}$					
$q = 10^{-5}$					
$q = 10^{-6}$					
$q = 10^{-7}$					
$q = 10^{-8}$					

$\gamma = 0$      $\gamma = 1$      $\gamma = 10^2$      $\gamma = 10^4$      $\gamma = 10^6$

Figure 3. Experiment C.

## Limits on the Acceptable Density of Relevant Material

Both the parameters  $\theta$  and  $\lambda$  contain the factor  $q$  which is the probability that an item in the collection is relevant to a specific query. The results obtained can be used to establish lower and upper bounds for the value of  $q$ .

If one assumes that the state of the art of information retrieval consents to obtain the levels of performance<sup>5</sup>

$$\begin{aligned}r &= .8 \\ p &= .2\end{aligned}$$

then our result indicates that in order to get a non-negligible effectiveness, one must have

$$\theta \leq 1 \text{ and } \lambda \leq 1$$

as well as

$$\frac{1}{10} \leq \theta \text{ or } \frac{1}{10} \leq \lambda$$

The first condition is equivalent to

$$q \leq \frac{1}{\alpha} \text{ and } q \leq \frac{1}{\gamma}$$

which in turn can be expressed as

$$q \leq \left| \begin{array}{c} \frac{1}{\alpha} \\ \frac{1}{\gamma} \end{array} \right|^+$$

where the operator  $+$  takes the smallest component of the vector. The second condition is equivalent to

$$q \geq \frac{1}{10\alpha} \text{ or } q \geq \frac{1}{10\gamma}$$

---

<sup>5</sup>This assumption is extremely optimistic since according to the only empirical evidence available to date (Ref. 3), one cannot attain both of these levels simultaneously with the present state of the art.

which is equivalent to

$$q \geq \left| \frac{1}{10\alpha} \right| + \left| \frac{1}{10\gamma} \right|$$

Thus

$$\left| \frac{1}{10\alpha} \right| + \left| \frac{1}{10\gamma} \right| \leq q \leq \left| \frac{1}{\alpha} \right| + \left| \frac{1}{\gamma} \right| \quad (9)$$

If

$$\delta = \left| \frac{\alpha}{\gamma} \right| *$$

then (9) can be written as

$$\frac{1}{10\delta} \leq q \leq \frac{1}{\delta} \quad (10)$$

Systems which fall above the upper bound correspond to files which are interrogated just as effectively (when compared to present day indexing and retrieval techniques) by exhaustive examination of all the items in the file, i. e., by dispensing with an ISR. Systems which fall below the lower bound correspond to systems which are never utilized since the elimination of the non-relevant material which is retrieved requires an effort that is greater than the value of the relevant material retrieved. In recent years, since the computer age started, many such retrieval Leviathans have been developed and the common experience with them agrees with what this simple Bayesian theory predicts, namely, that they are not being used.

It is well to point out here the critical need for research directed to developing superior indexing and retrieval techniques since it is only through the availability of such superior techniques that the size "range" will be broadened.

### SECTION III

#### CONCLUSIONS

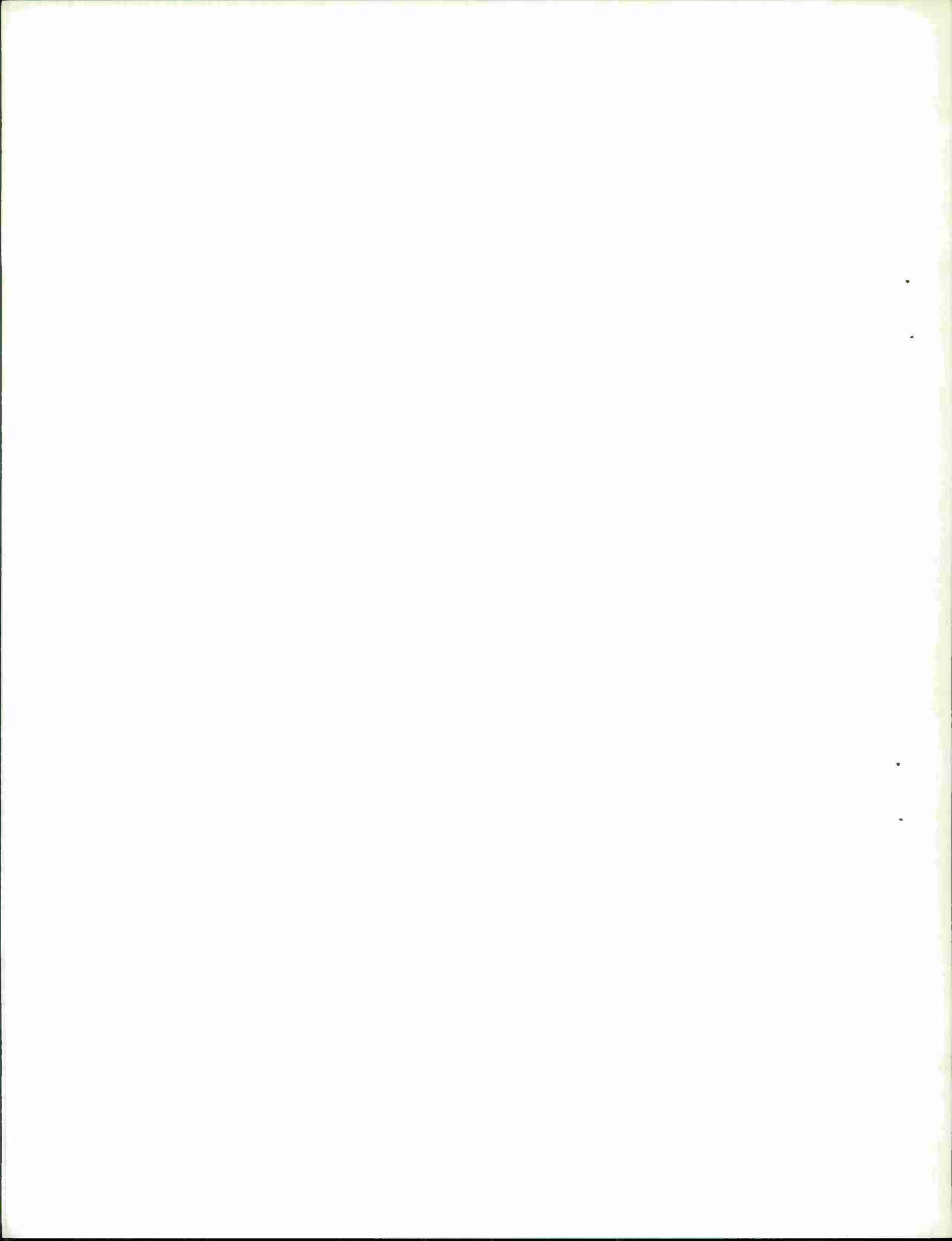
We have shown that assuming very optimistic levels of performance for the present state of the art, one has only a very narrow range for the density of relevant material conducive to feasible system designs. The density of relevant material can be expressed as the ratio  $N_R/N$  where  $N_R$  is the number of relevant items and  $N$  the total number of items in the collection. This density will vary greatly with the individual question. We can obtain an indication of what are the probable feasible collection sizes by fixing a value of  $N_R$  which is "reasonable." Here, of course, we are interested in order of magnitudes. Clearly,  $N_R = 10^2$  is the largest value that can be considered reasonable.

In the above formulations, the number  $\alpha$  represents the number of irrelevant documents which a user is willing to examine to avoid missing a relevant document. On the other hand, the number  $\gamma$  represents the number of irrelevant documents which a user is willing to examine to find a relevant document. Thus,  $\delta = \left| \frac{\alpha}{\gamma} \right|$  represents the greatest number of irrelevant documents the user is willing to examine for one positive outcome. The value of  $\delta$  will depend on the amount of work that the examination of one document entails. Thus,  $\delta$  can be increased by techniques of summarization and abstracting. It seems reasonable, though, to assume that  $\delta$  will seldom exceed  $10^2$  and, thus,  $N_R \delta$  will seldom exceed  $10^4$  with the result that the size of files which are amenable to effective retrieval should at best be in the range  $10^4 \leq N \leq 10^5$ .

This conclusion implies that collections of documents in the multi-million range cannot be effectively interrogated using a single step retrieval process. In other words, this file has to be subdivided into many files each within the range indicated by equation (10) and the appropriate file should be selected by a preselection stage.

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APPENDIX I

THE COMPUTER PROGRAM AND  
RESULTS OF EXPERIMENTS A, B, C

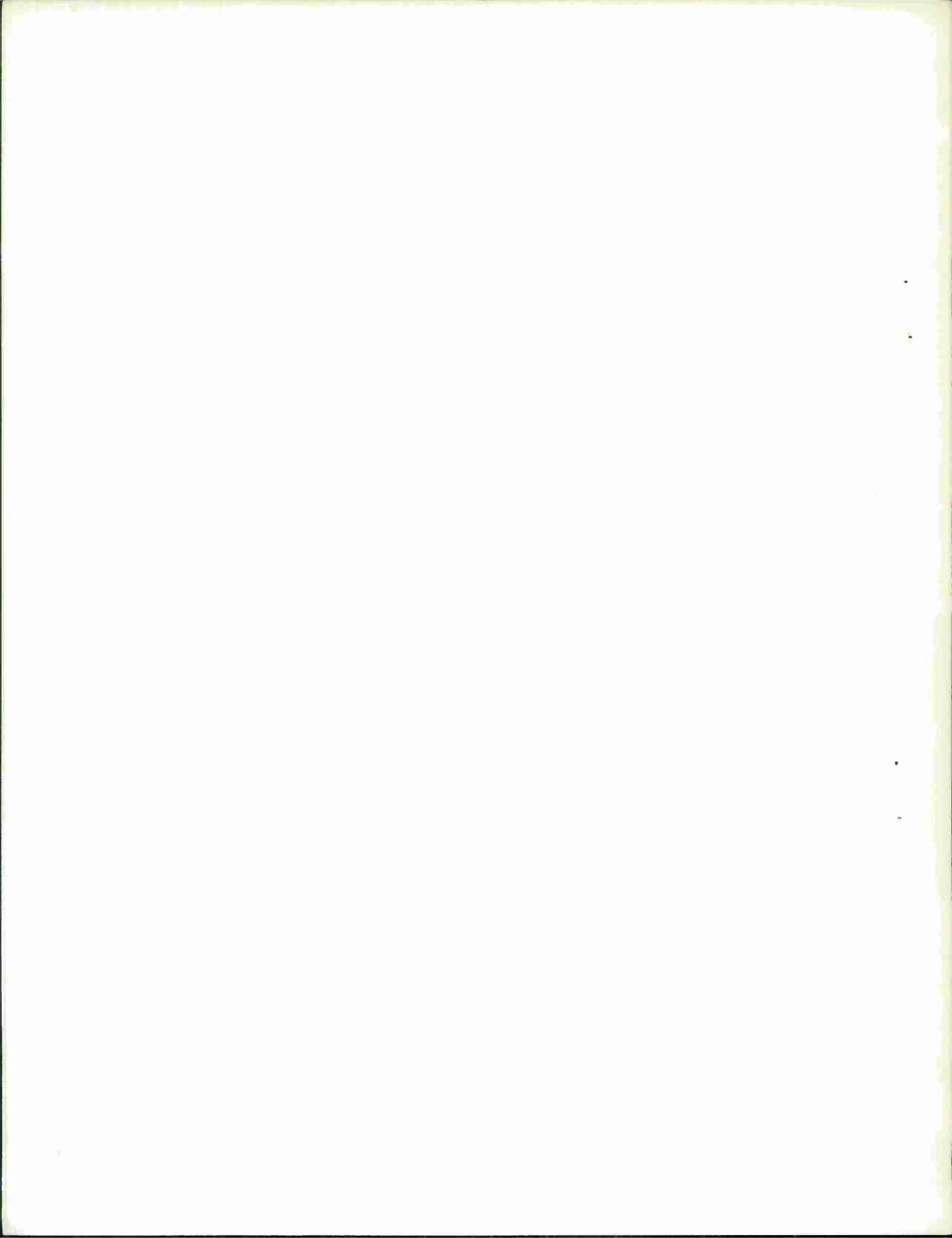
```

-   1 C   BAYESIAN EFFECTIVENESS OF RETRIEVAL SYSTEM 22 MARCH 65 UOG
-   2 C   NON LINEAR AXIS
-   3     DIMENSION C[2,2],B[2],RECALL[5],PRECIS[5],TOP[2],EFF[5,5]
-   4     PAUSE
-   5 9   READ 1,Q,ALPHA,GAMMA
-   6 1   FORMAT [3[E15.5]]
-   7     B[1]=GAMMA*Q-[1.0-Q]
-   8     B[2]=-ALPHA*Q
-   9     TOPB=B[1]
-  10     IF[B[1]-B[2]]6,7,7
-  11 6   TOPB =B[2]
-  12 7   DO 5 I=1,5
-  13     DO 5 J=1,5
-  14     RECALL[I]=1.0-.025*2**I
-  15     PRECIS[J]=1.0-.025*2**J
-  16     BETA=[Q/[1.0-Q]]*[[1.0-PRECIS[J]]/PRECIS[J]]
-  17     C[1,1]=RECALL[I]*[Q*GAMMA-BETA*[1.0-Q]]
-  18     C[1,2]=Q*GAMMA*[1.0-RECALL[I]]-[1.0-Q]*[1.0-RECALL[I]*BETA]
-  19     C[2,1]=-ALPHA*RECALL[I]*Q
-  20     C[2,2]=-ALPHA*[1.0-RECALL[I]]*Q
-  21     TOP[1]=C[1,1]
-  22     IF[C[1,1]-C[2,1]]2,3,3
-  23 2   TOP[1]=C[2,1]
-  24 3   TOP[2]=C[1,2]
-  25     IF[C[1,2]-C[2,2]]4,5,5
-  26 4   TOP[2]=C[2,2]
-  27     IF [SENSE SWITCH 1] 11,5
-  28 11  TYPE 10,I,J,C,B,TOP,TOPB
-  29 10  FORMAT [$I=$,I2,5X,$J=$,I2//$C$//4[F9.4]//$B$//2[F9.4]//
-  30     1$TOP$//2[F9.4]//$TOPB=$,F9.4]
-  31 5   EFF[I,J]=TOP[1]+TOP[2]-TOPB
-  32     TYPE 8,Q,ALPHA,GAMMA,[[EFF[I,J],I=5,1,-1], J=1,5]
-  33 8   FORMAT[$Q=$,E15.5,3X,$ALPHA=$,E15.5,3X,$GAMMA=$,E15.5/////
-  34     1$EFFECTIVENESS TABLE $///[5 F8.2/]]
-  35 12  FORMAT [////////////////////////////////////]
-  36     TYPE 12
-  37     GO TO 9
-  38     END

```

PROGRAM ALLOCATION

00006 C	00016 B	00022 RECALL	00034 PRECIS
00046 TOP	00052 EFF	00134 I	00135 J
00136 Q	00140 ALPHA	00142 GAMMA	00144 TOPB
00146 BETA			



## EXPERIMENT A

$$\theta = 10^2$$

$q = 10^{-1}$	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points
$q = 10^{-3}$	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points
$q = 10^{-5}$	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points
$q = 10^{-6}$	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points	Null at all Sample Points
	$\gamma = 0$	$\gamma = 10$	$\gamma = 10^3$	$\gamma = 10^5$	$\gamma = 10^7$

The sample points are the Cartesian product of the two following sets:

$$p = .2, .6, .8, .9, .95$$

$$r = .2, .6, .8, .9, .95$$

EXPERIMENT B

$\theta = 1$

$q = 10^{-1}$	Mostly Not Null	Not Null, Only in the Upper Right Corner	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points
$q = 10^{-2}$	Not Null	Mostly Not Null	Not Null, Only in the Upper Right Corner	Null at All Sample Points	Null at All Sample Points
$q = 10^{-3}$	Not Null	Not Null	Mostly Not Null	Null at All Sample Points	Null at All Sample Points
$q = 10^{-5}$	Not Null	Not Null	Not Null	Mostly Not Null	Null at All Sample Points
$q = 10^{-7}$	Not Null	Not Null	Not Null	Not Null	Mostly Not Null
	$\gamma = 10$	$\gamma = 10^2$	$\gamma = 10^3$	$\gamma = 10^5$	$\gamma = 10^7$

The following pages contain the actual printout of the results. The rows of the result matrix correspond to distinct values of p and the columns to distinct values of r. Both variables vary over the set

.2, .6, .8, .9, .95

Q= 0.99999E-01 ALPHA= 0.10000E 02 GAMMA= 0.10000E 02

EFFECTIVENESS TABLE

-0.00	0.10	0.50	0.70	0.80
-0.00	0.09	0.49	0.69	0.79
-0.00	0.08	0.48	0.68	0.78
-0.00	0.06	0.45	0.64	0.74
-0.00	-0.00	0.18	0.34	0.42

Q= 0.99999E-01 ALPHA= 0.10000E 02 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	0.34
-0.00	-0.00	-0.00	-0.00	0.34
-0.00	-0.00	-0.00	-0.00	0.33
-0.00	-0.00	-0.00	-0.00	0.29
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-01 ALPHA= 0.10000E 02 GAMMA= 0.10000E 04

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	0.00
-0.00	-0.00	0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-01 ALPHA= 0.10000E 02 GAMMA= 0.10000E 06

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	0.00	-0.00	-0.00
0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00



Q= 0.99999E-01 ALPHA= 0.10000E 02 GAMMA= 0.10000E 08

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-02 ALPHA= 0.10000E 03 GAMMA= 0.10000E 02

EFFECTIVENESS TABLE

0.11	0.55	0.77	0.88	0.93
0.11	0.55	0.77	0.88	0.93
0.11	0.55	0.77	0.88	0.93
0.11	0.55	0.76	0.87	0.93
0.10	0.53	0.74	0.84	0.90

Q= 0.99999E-02 ALPHA= 0.10000E 03 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

-0.00	0.19	0.59	0.79	0.89
-0.00	0.19	0.59	0.79	0.89
-0.00	0.19	0.59	0.79	0.89
-0.00	0.19	0.58	0.78	0.88
-0.00	0.17	0.56	0.75	0.85

Q= 0.99999E-02 ALPHA= 0.10000E 03 GAMMA= 0.10000E 04

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	0.44
-0.00	-0.00	0.00	-0.00	0.44
-0.00	-0.00	0.00	-0.00	0.44
-0.00	-0.00	-0.00	-0.00	0.43
-0.00	-0.00	-0.00	-0.00	0.40

Q= 0.99999E-02 ALPHA= 0.10000E 03 GAMMA= 0.10000E 06

EFFECTIVENESS TABLE

-0.00	-0.00	0.00	-0.00	0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q- 0.99999E-02 ALPHA- 0.10000E 03 GAMMA- 0.10000E 08

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-03 ALPHA= 0.10000E 04 GAMMA= 0.10000E 02

EFFECTIVENESS TABLE

0.19	0.59	0.80	0.90	0.95
0.19	0.59	0.80	0.90	0.95
0.19	0.59	0.80	0.90	0.95
0.19	0.59	0.80	0.90	0.95
0.19	0.59	0.79	0.89	0.94

Q= 0.99999E-03 ALPHA= 0.10000E 04 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.12	0.56	0.78	0.89	0.94
0.12	0.56	0.78	0.89	0.94
0.12	0.56	0.78	0.89	0.94
0.12	0.56	0.78	0.89	0.94
0.12	0.56	0.78	0.89	0.94



Q= 0.99999E-03 ALPHA= 0.10000E 04 GAMMA= 0.10000E 04

EFFECTIVENESS TABLE

-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90

Q= 0.99999E-03 ALPHA= 0.10000E 04 GAMMA= 0.10000E 06

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-03 ALPHA= 0.10000E 04 GAMMA= 0.10000E 08

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-05 ALPHA= 0.10000E 06 GAMMA= 0.10000E 02

EFFECTIVENESS TABLE

0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95

Q= 0.99999E-05 ALPHA= 0.10000E 06 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95

Q= 0.99999E-05 ALPHA= 0.10000E 06 GAMMA= 0.10000E 04

EFFECTIVENESS TABLE

0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95

Q= 0.99999E-05 ALPHA= 0.10000E 06 GAMMA= 0.10000E 06

EFFECTIVENESS TABLE

-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90

Q= 0.99999E-05 ALPHA= 0.10000E 06 GAMMA= 0.10000E 08

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	0.00	0.00
-0.00	-0.00	-0.00	0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00



Q= 0.99999E-07 ALPHA= 0.10000E 08 GAMMA= 0.10000E 02

EFFECTIVENESS TABLE

0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95

Q= 0.99999E-07 ALPHA= 0.10000E 08 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95

Q= 0.99999E-07 ALPHA= 0.10000E 08 GAMMA= 0.10000E 04

EFFECTIVENESS TABLE

0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95

Q= 0.99999E-07 ALPHA= 0.10000E 08 GAMMA= 0.10000E 06

EFFECTIVENESS TABLE

0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95
0.19	0.60	0.80	0.90	0.95

Q= 0.99999E-07 ALPHA= 0.10000E 08 GAMMA= 0.10000E 08

EFFECTIVENESS TABLE

-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90
-0.00	0.20	0.60	0.80	0.90

EXPERIMENT C

$$\theta = 10^{-3}$$

$q = 10^{-2}$	Null at All Sample Points	Non Null in Upper Right Quadrant	Not Null	Null at All Sample Points	Null at All Sample Points
$q = 10^{-3}$	Null at All Sample Points	Null at All Sample Points	Not Null	Now Null for All $r = .95$ Points	Null at All Sample Points
$q = 10^{-5}$	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points	Not Null	Now Null for All $r = .95$ Points
$q = 10^{-6}$	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points	Mostly Not Null	Not Null
$q = 10^{-7}$	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points	Not Null
$q = 10^{-8}$	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points	Null at All Sample Points	Mostly Not Null

$$\gamma = 0$$

$$\gamma = 1$$

$$\gamma = 10^2$$

$$\gamma = 10^4$$

$$\gamma = 10^6$$

The following pages contain the actual printout of the results. The rows of the result matrix correspond to distinct values of  $p$  and the columns to distinct values of  $r$ . Both variables vary over the set

.2, .6, .8, .9, .95

Q= 0.99999E-02 ALPHA= 0.99999E-01 GAMMA= 0.00000E 00

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-02 ALPHA= 0.99999E-01 GAMMA= 0.10000E 01

EFFECTIVENESS TABLE

0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00



Q= 0.99999E-02 ALPHA= 0.99999E-01 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.19	0.59	0.79	0.89	0.94
0.19	0.59	0.79	0.89	0.94
0.19	0.59	0.79	0.89	0.94
0.19	0.59	0.78	0.88	0.93
0.18	0.57	0.76	0.85	0.90

Q= 0.99999E-02 ALPHA= 0.99999E-01 GAMMA= 0.10000E 05

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	0.00

Q= 0.99999E-02 ALPHA= 0.99999E-01 GAMMA= 0.10000E 07

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00

Q= 0.99999E-03 ALPHA= 0.10000E 01 GAMMA= 0.00000E 00

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-03 ALPHA= 0.10000E 01 GAMMA= 0.10000E 01

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-03 ALPHA= 0.10000E 01 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.09

Q= 0.99999E-03 ALPHA= 0.10000E 01 GAMMA= 0.10000E 05

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50

Q= 0.99999E-03 ALPHA= 0.10000E 01 GAMMA= 0.10000E 07

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	-0.00	-0.00	-0.00
-0.00	-0.00	0.00	0.00	0.00
-0.00	-0.00	-0.00	-0.00	-0.00



Q= 0.99999E-05 ALPHA= 0.10000E 03 GAMMA= 0.00000E 00

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-05 ALPHA= 0.10000E 03 GAMMA= 0.10000E 01

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-05 ALPHA= 0.10000E 03 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-05 ALPHA= 0.10000E 03 GAMMA= 0.10000E 05

EFFECTIVENESS TABLE

0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10

Q= 0.99999E-05 ALPHA= 0.10000E 03 GAMMA= 0.10000E 07

EFFECTIVENESS TABLE

-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	0.00	0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50
-0.00	-0.00	-0.00	-0.00	0.50

Q= 0.99999E-06 ALPHA= 0.10000E 04 GAMMA= 0.00000E 00

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-06 ALPHA= 0.10000E 04 GAMMA= 0.10000E 01

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-06 ALPHA= 0.10000E 04 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00



Q= 0.99999E-06 ALPHA= 0.10000E 04 GAMMA= 0.10000E 05

EFFECTIVENESS TABLE

0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01

Q= 0.99999E-06 ALPHA= 0.10000E 04 GAMMA= 0.10000E 07

EFFECTIVENESS TABLE

0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95
0.20	0.60	0.80	0.90	0.95

Q= 0.99999E-07 ALPHA= 0.10000E 05 GAMMA= 0.00000E 00

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-07 ALPHA= 0.10000E 05 GAMMA= 0.10000E 01

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-07 ALPHA= 0.10000E 05 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-07 ALPHA= 0.10000E 05 GAMMA= 0.10000E 05

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.99999E-07 ALPHA= 0.10000E 05 GAMMA= 0.10000E 07

EFFECTIVENESS TABLE

0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10
0.02	0.06	0.08	0.09	0.10

Q- 0.10000E-07 ALPHA- 0.10000E 06 GAMMA- 0.00000E 00

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00



Q= 0.10000E-07 ALPHA= 0.10000E 06 GAMMA= 0.10000E 01

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.10000E-07 ALPHA= 0.10000E 06 GAMMA= 0.10000E 03

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.10000E-07 ALPHA= 0.10000E 06 GAMMA= 0.10000E 05

EFFECTIVENESS TABLE

0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00
0.00	0.00	0.00	0.00	0.00

Q= 0.10000E-07 ALPHA= 0.10000E 06 GAMMA= 0.10000E 07

EFFECTIVENESS TABLE

0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01
0.00	0.01	0.01	0.01	0.01

## APPENDIX II

### THE BAYESIAN EFFECTIVENESS OF INFORMATION SYSTEMS

#### The Bayesian Value of an Information System

The usual model of decision making under uncertainty assumes that there are certain states of nature that are relevant to our decision, certain acts that are open to us for choice, and a utility index associated with each act-state pair.

Let  $X^i$  denote the  $i$ -th state of nature,  $i = 1, \dots, N$ ;  $A^k$  denote the  $k$ -th act open to us,  $k = 1, \dots, L$ ; and  $u_{ki}$  be the utility index assigned to the act-state pair  $(A^k, X^i)$ ,  $u_{ki} = U(A^k, X^i)$ .

An information structure can be most conveniently characterized as follows:

$$\begin{array}{c}
 Y^1 \quad \dots \quad Y^M \\
 \\
 \begin{array}{c} X^1 \\ \cdot \\ \cdot \\ \cdot \\ X^N \end{array} \left[ \begin{array}{cccc} q_{11} & \cdot & \cdot & q_{1M} \\ \cdot & \cdot & \cdot & \cdot \\ \cdot & \cdot & \cdot & \cdot \\ \cdot & \cdot & \cdot & \cdot \\ q_{N1} & \cdot & \cdot & q_{NM} \end{array} \right]
 \end{array}$$

where  $Y^j$ ,  $j = 1, \dots, M$ , is the  $j$ -th message transmitted to us by the information system, and  $q_{ij} = P(Y^j | X^i)$  is the conditional probability of the  $j$ -th message given the fact that the true state of the nature is  $X^i$ .

A rule which assigns an act to each of the possible messages is called a decision rule. We shall denote it by  $A = \alpha(Y)$ .

The Bayesian decision rule implies the following assumptions: (1) There is a certain prior probability associated with each state of nature; we shall denote it by  $P(X^i)$ ,  $i = 1, \dots, N$ . (2) For each message observed, a posterior probability distribution over the states of nature can be derived by using Bayes theorem. Let  $P(X^i | Y^j)$  denote the posterior probability of  $X^i$  given the fact that  $Y^j$  has been observed. Then,

$$P(X^i | Y^j) = P(X^i) \cdot P(Y^j | X^i) / \sum_r P(X^r) \cdot P(Y^j | X^r);$$

(3) Let  $V(A^k | Y^j) = \sum_i P(X^i | Y^j) u_{ki}$  be the expected value of  $A^k$  given the fact that  $Y^j$  has been observed. Then the Bayesian decision rule says that for each message  $Y^j$ , one should select the act  $A = \hat{a}(Y^j)$  such that

$$V[\hat{a}(Y^j) | Y^j] = \max_k V(A^k | Y^j).$$

Let

$$P(Y^j) = \sum_r P(X^r) \cdot P(Y^j | X^r)$$

be the probability of observing the  $j$ -th message given the prior probability distribution over  $X$  and the information system  $\chi$ . Then the Bayesian value of  $\chi$  is

$$\hat{V}(\chi) = \sum_{j=1}^M P(Y^j) \sum_{i=1}^N P(X^i | Y^j) u[\hat{a}(Y^j), X^i]. \quad (\text{II-1})$$

### The Bayesian Effectiveness

As defined in the previous section, the Bayesian decision rule selects the act  $A = \hat{a}(Y^j)$ , such that

$$V[\hat{a}(Y^j) | Y^j] = \max_k V(A^k | Y^j)$$

i. e., such that

$$\sum_{i=1}^N P(X^i | Y^j) u[\hat{a}(Y^j), X^i] = \max_k \left[ \sum_{i=1}^N P(X^i | Y^j) u(A^k, X^i) \right]$$

Let us introduce the following notation:

$$U = \begin{bmatrix} u_{11} & \cdot & \cdot & \cdot & u_{1N} \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ u_{L1} & \cdot & \cdot & \cdot & u_{LN} \end{bmatrix}$$

where  $u_{ki} = U(A^k, X^i)$

$$Q = \begin{bmatrix} q_{11} & \cdot & \cdot & \cdot & q_{1M} \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ q_{N1} & \cdot & \cdot & \cdot & q_{NM} \end{bmatrix}$$

where  $q_{ij} = P(Y^j | X^i)$

$$P = \begin{bmatrix} p_{11} & \cdot & \cdot & \cdot & p_{1M} \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ p_{N1} & \cdot & \cdot & \cdot & p_{NM} \end{bmatrix}$$

where  $p_{ij} = P(X^i | Y^j)$

$$\begin{aligned} &= \frac{P(X^i) \cdot P(Y^j | X^i)}{\sum_{r=1}^N P(X^r) \cdot P(Y^j | X^r)} \\ &= \frac{P(X^i) \cdot P(Y^j | X^i)}{P(Y^j)} \end{aligned}$$

The  $j$ -th column of  $P$ , denoted by  $[P]_j$ ,

$$\begin{bmatrix} p_{ij} \\ \cdot \\ \cdot \\ \cdot \\ p_{Nj} \end{bmatrix} = \begin{bmatrix} P(X^i | Y^j) \\ \cdot \\ \cdot \\ \cdot \\ P(X^N | Y^j) \end{bmatrix}$$

is the conditional probability distribution over the states of nature if  $Y^j$  has been observed. It is then clear that the  $j$ -th column of  $UP$ , denoted by  $[UP]_j$ , is the set of expected utilities associated with various acts conditional on the occurrence of  $Y^j$ .

We shall now define the operator  $*$ . If  $[B]$  represents a column vector

$$\begin{bmatrix} b_1 \\ \cdot \\ \cdot \\ \cdot \\ b_M \end{bmatrix}, \text{ then } [B]^* = \max_i \{b_i\}.$$

Let  $B$  be a matrix

$$\begin{bmatrix} b_{11} & \cdot & \cdot & \cdot & b_{1N} \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ \cdot & & & & \cdot \\ b_{M1} & \cdot & \cdot & \cdot & b_{MN} \end{bmatrix}$$

Then  $B^* = ([B]_1^*, \dots, [B]_N^*)$ , where  $[B]_j$  denotes the  $j$ -th column of  $B$ .



With the aid of the operator  $*$ , we can define the Bayesian decision rule as  $\hat{a}(Y^j) = A^{\hat{k}}$  such that  $V(A^{\hat{k}} | Y^j) = [UP]_j^*$ . Then the Bayesian value of an information system  $\kappa$  is given by

$$\hat{V}(\kappa) = \sum_{j=1}^M P(Y^j) [UP]_j^*$$

where  $P(Y^j) = \sum_{r=1}^N P(X^r) \cdot P(Y^j | X^r)$ .

Let  $\hat{E}(\kappa)$  be the Bayesian effectiveness associated with an information system  $\kappa$ . Then,

$$\hat{E}(\kappa) = \hat{V}(\kappa) - \hat{V}(\kappa^0)$$

where  $\kappa^0$  denotes the null information system.

Consider the  $k$ -th component of  $[UP]_j$ . It is

$$\sum_{i=1}^N U(A^k, X^i) P(X^i | Y^j) = \frac{1}{P(Y^j)} \sum_{i=1}^N U(A^k, X^i) P(X^i) P(Y^j | X^i).$$

Let  $\bar{U} = UD$

where  $D = \begin{bmatrix} P(X^1) & . & . & . & 0 \\ . & . & . & . & . \\ . & . & . & . & . \\ . & . & . & . & . \\ 0 & . & . & . & P(X^N) \end{bmatrix}$  is a diagonal matrix whose

diagonal elements are  $P(X^1), \dots, P(X^N)$ . Then the  $k$ -th component of  $[UP]_j$  is simply  $1/P(Y^j) [\bar{U}Q]_{kj}$ , where  $[\bar{U}Q]_{kj}$  is the  $k$ -th element of  $\bar{U}Q$  and

$$[UP]_j = \frac{1}{P(Y^j)} [\bar{U}Q]_j.$$

Since  $(1/P(Y^j)[\bar{U}Q]_j)^* = 1/P(Y^j)[\bar{U}Q]_j^*$ , it follows that

$$\begin{aligned}
 V(\boldsymbol{\kappa}) &= \sum_{j=1}^M P(Y^j)[UP]_j^* \\
 &= \sum_{j=1}^M P(Y^j) \left( \frac{1}{P(Y^j)} [\bar{U}Q]_j \right)^* \\
 &= \sum_{j=1}^M [\bar{U}Q]_j^* \\
 &= (\bar{U}Q)^* \boldsymbol{\xi} \\
 &= [UDQ]^* \boldsymbol{\xi}
 \end{aligned}$$

where  $\boldsymbol{\xi}$  is a column vector with  $M$  components whose values are all equal to 1.

Let  $P_0$  be the  $P$  matrix associated with the null information system  $\boldsymbol{\kappa}_0$ . Since  $[UP_0]_j$  is the weighted average—with the weights  $\{P(X^i)\}$ —of the columns of  $U$  and is independent of  $j$ , we shall denote it by  $[U_0]$ . Then

$$V(\boldsymbol{\kappa}_0) = \sum_{j=1}^M P(Y^j)[U_0]^* = [U_0]^*$$

and  $E(\boldsymbol{\kappa}) = (\bar{U}Q)^* \boldsymbol{\xi} - [U_0]^* = [UDQ]^* \boldsymbol{\xi} - (U\boldsymbol{\pi})^*$   
 where  $\boldsymbol{\pi}$  is the vector whose  $i$ -th component is the prior probability of  $X^i$ ,  $P(X^i)$ .

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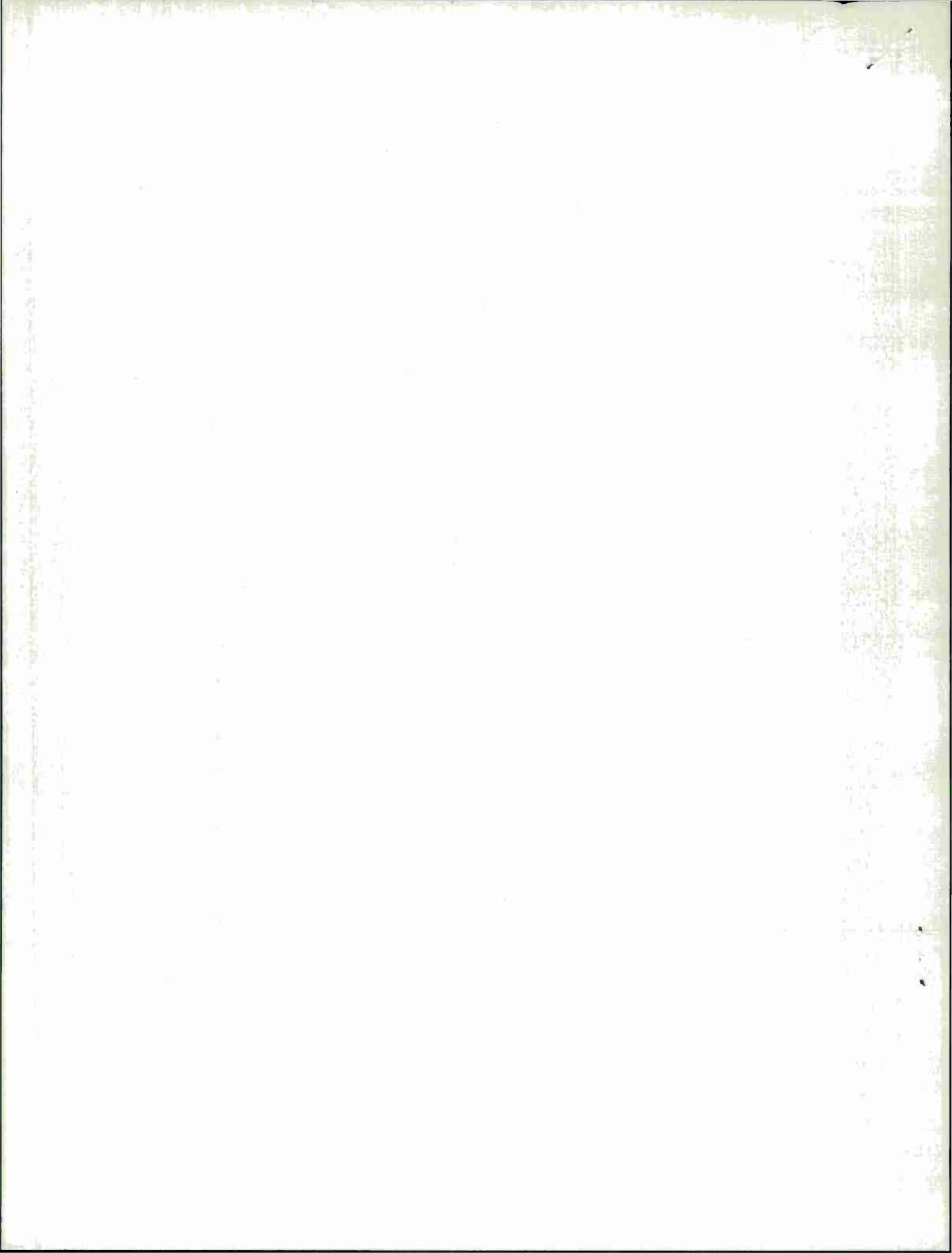
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