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UNCLASSIFIED, Best Available Copy CUNCID DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENERAL WASHINGTON, D.C. 20310 Tel 73 R 10T-UT - 7\$1056 17 Lessons Learned, Headquarters, 23d SUBJECT: Operational Repor Artillery Group HANNET TRANSA. ANY MANNER TO AN A WAA 60 DISTRIBUTION 7.3 20 794 JA THE Nill to CONTRACTS IN r 10.00 N NEWDORED BY LAN. kain fanding 31 Subject report is forwarded for review and evaluation in accordance with paragraph 4b, AR 525-15. Evaluations and corrective actions should be reported to ACSFOR OT UT, Operational Reports Branch, within 90 days of receipt of covering letter. 2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material. BY ORDER OF THE SECRETARY OF THE ARMY: nneth G. Sickham 1 Incl KENNETH G. WICKHAM Major General, USA a s The Adjutant General DISTRIBUTION: Commanding Generals US Continental Army Command US Army Combat Developments Command US Army Materiel Command Commandants US Army War College US Army Command and General Staff College US Army Air Defense School US Army Armor School US Army Aviation School US Army Combat Surveillance School US Army Electronic Warfare School Regraded unclassified when separated US Army Engineer School US Army Field Artillery School from classified inclosure. US Army Infantry School US Army Institute for Military Assistance UNCLASSIFIED, CONCIDENTIA 003 650 20050316004

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PERSOL EL 8.

(1) The 23d Artillery Group remains assigned to the US Army Vietnam.

(2) Significant S1 activities.

(a) Casualties: Killed in action decreased from 9 to 5 over the past guarter. Wounded in action decreased from 42 to 40 over the past cuarter. Nonhostile Casualties: There were two deaths, en increase of 2 over last quarter, and 33 injuries which represents a decrease of 15 over last cuarter.

(b) The Group has a shortage in HOS's indicated below

NOS	AUTH	<u>isc</u>	FCT
13340 Fld Arty Crewman	293 72	258 48	
13740 Asst Chief FD Computer 13250 Fld Arty Sr Sergeant	47	40	85 58
31G40 Commo Chief 31G50 Tactical Commo Chief	. 7	5	
35D20 Metro Enuip Repairmen 36M20 Fld Wireman	254	-63	66
76YAC Supply Sergeant 82C40 Survey Chief	38 19	35 17	92 29
94540 Less Steward	32	29	91

(c) Awards presented during the period were as follows: 1 Legion of Merit, 93 Bronze Stars, 20 Air Medels, 117 Army Commendation Medels, 45 Purple Hearts, and 44 USARY Cortificates of Achievement.

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b. OPERATIONS

(1) The 23d Artillery Group continues support of operations in the III Corps Tactics1 Zone. The Group Headquarters and Headquarters Battery and ell attrched battelions were engaged in combat operations. troop movements, and training during the entire reporting period (92 days).

(2) The Group continues to make effective use of its automatic relay on Fui Br Den (XT2859). During the reporting period, the Group also established an automatic secure relay capability on Pui Ba Den.

(3) During the reporting period the 23d Artillery Group conducted a study to design a standard 155mm towed howitzer (M114A1) parapet. A design has been selected which will be used in future construction at all fire support bases. The standard parapet is an all-weather perapet which is built in three phases, depending on the anticipated length of use. The three phase construction concept provides for continuous improvement of the position from a hasty occupation to that which will be constructed for a schi-permanent fire support base. At the end of the reporting period the study is under evaluation and results will be reported in future OKLL's.

(4) During the last quarter the 23d Artillery Group has become involved in the Artillery Dong Tien (Forward Together) Program. The purposes of this program are to improve the artill ry fire support of maneuvar forces and to assist ARVN Artillery by associating their units with US Artillery units thus providing channels for the exchange of ideas and advice. The 23d Artillory Group is participating in the following eight projects:

(a) The associate US/ARVE Battelion and Battery Program.

(b) A combined US/ARVN Fire Support Coordination Center in Binh Duong Province.

(c) Combined US/ARVN Fire Planning between the associate battalions.

(d) Standardized combined US/ARVN Combat Readiness Evaluations.

(e) Combined US/ARVN Unit Refresher Training Programs at the associate battalion/battery level.

(f) A combined US/ARVN Survey Program.

(g) A combined US/ARVN Registration Program.

(h) Broadcasting Metworological date to the ARVN in Vietnamese.

While the program directs the majority of our efforts towards accomplishing

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specific artillery projects, 23d Artillery Group has not limited advice. and assistance to only these projects. Fuch is being accomplished through the exercise of personnal initiative of individual artill rymen at the battery level.

(5) During the reporting period, the 2d Battalion, 13th Artillery engreed in operations supporting the 1st Infantry Division, 1st Cavilry Division (Airmobile), 3d and 5th hobile Strike Forces. Head-unrtars and Service Batteries remained at Phu Loi throughout the reporting period.

(a) Battery A began the reporting puriod of Phu Loi (XI2517) with the mission of GSR, 1st Infentry Division Artillery. Three howitzers from A Battery were participating in operations as a part of D/2/13 (a provisional battery). On 7 November 1969, one of the howitzers under the control of D/2/13 was relevand and reverted back to L/2/13. On 21 December 1969, the two howitzers remaining under the control of D/2/13 were released and reverted back to k/2/13. On 23 December 1969, A/2/13 moved from Phu Loi by convoy to Phuoe Vinh (XT974/96). Mission upon closure was (CR, 1st Cav Liv Arty (Ambl). On 2 January, A/2/13 moved from Phuoe Vanh (17974496) to Phuoe Vinh (XT973495) with no change in mission.

(b) Battery B began the reporting period at FSB Thunder X1 (T73555) with a mission of GSR, 1st Inf Div Arty. On 7 Vovembur, B/2/13 moved to FSB Jerri (XU963225) by helicopter and placed under the OFCC. of "Task Force Sears" whose mission was GS, IIFFORCEV. On 20 December, B/2/13 moved to Phuoe Vinh (XT974496) by helicopter. Nistion upon closure was GSR, 1st Cav Div Arty (Ambl). On 30 December, B/2/13 moved to .7999542 1; convoy with no change in mission and returned to Fhuor V'nh. On 31 December, B/2/13 moved to YTCO4566 (no mission change) by convoy and returned to Fhuse Vinh. On 1 Jenuary, B/2/13 moved to XT999542 with no change in mission and returned to Phuse Vinh. On 2 January, B/2/13 moved by convoy to FSB Hormandy III (XT903319) with no change in mission. On 3 January, B/2/13 moved by fir to FSB Florida (YTC18333). Mission upon closure wis GSR, 1st Inf Div Arty.

(c) C Battery remained at FSB Thunder IV throughout the reporting puriod with the mission of GSR, 1st Covelry Division Artillery (Ambl).

(d) At the beginning of the period, D/2/13, the provisional bettery made up of three 105mm howitzers from A/2/13 and three 155mm howitzers from 5/2/12, was at FOB Kathy (XT331904) with a misrian of DS, 5th Mobile Strike Force Command. On 5 November, 3T(155) moved to Fhu Loi and reverted to control of prrent unit (B/2/12). On 7 November, 3T(105) moved by cir to Fhu Loi, and reverted to the control of parent unit (1/2/13). On 13 Hovember, D/2/13 (mrde up of 2-105 howitzers from L/2/13 and 2-155 howitzers from B/2/12) roved by fir to Bu Dop (#J973288) and was place

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. 100 of "Task Force Sears". On 4 December, the two 155 howitzers of to the joi by fir and reverted to control of morent unit. On 15 wher, D/2/13 mission changed from OPCON Task Force Same to 05, 3d 1. Strike Force Command. On 21 December the two remaining howitzers (105) moved by air to Phu Loi and returned to the control of L/2/13.

(o) At the start of the reporting period, Herd-unrters Battery, 7th estalion, 9th Artillery, was located at Try Ninh Most Base Camp (XT165525). the December, the battery moved to XT155515 which is still in Try Pich . Service Battery was initially located in Tay Ninh West Base Stap but on 24 December they moved to XI156515 (Try Ninh Mest).

(c) Bettery & wes located at FSB Saint Barbern (#T271647) for the choice reporting period with the mission of GS, IIFFORCEV.

(b) Bettury a burn the reporting period at FSB Rawlins III (XT246485) with the mission of GSR, 25th Infentry Division Artillery. On 74 December, the battery displaced to Tay Minh West Base Camp (XT141524) with no change 14 mission. On 5 Jan, the battery moved to the 1st Inf Division Base Camp 1 Lai The (MT767363) and was assigned the mission of GS, 1st Div Artillery. on o Jan, the battery moved to FSB Lobo (XT884397) with no change in mission. 12 12 January, the battery noved back to Lei Khe with no change in mission and on 15 January, they returned to FSB Lobo.

(c) Battery C began the reporting period at FSB Wood III (XTAA2342) with a mission of GSR, 25th Division Artillery. On 22 December, C/7/9 avai to Tay Ninh West Base Comp (XT154520) with no change in ression. On 12 coulder, they repositioned in Tay Ninh to XT171525 with no change in

(7) Wardnutters and Herdnurters Battery 2d Eattelion, 12th Artillary . Incated at Phu Loi (XT850153) during the entire reporting period. Service Battery was located at Phu Loi (MR55165) during the remorting period.

(a) Battery A began the reporting period in a split configuration with four howitzers located at FSB Copperhead (XT806028) and two howitzers loented at Tr- Cu (XS477984) with the mission GS, IIFFORCEV. On 8 November, Battery A moved four tubes by air from FSB Copperhead to FSB Jerri (XU963225) with no change in mission. On 7-8 December, two howitzers moved from Tra Cu to Song Be-(XU143073) by air with a mission of GSR, 1st Cav Div Arty. Also on 8 Dec. Battery A moved one tube from FSB Jerri by air to Song Be to form a three howitzer platoon. On 19 December, Esttery . moved three howitzers from FSB Jerri to Song Be by cir making battery complete with the mission of GSR, 1st Cav Div Arty.

(b) At the stort of the reporting period, Battery B had three

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howitzers located at Phu Loi with a mission of GS JUF ORCIV and three howitzers attached to D/2/13 (a provisional battery). On 5 Mayurbur, the three howitzers that were attached to D/1/13 were released and rejoined B-ttery B at Phu Loi. On 13 November, two howitzers ware detached from B/2/12 and attached to D/2/13. On 4 December, the two howitzers attached to D/2/13 were returned to E/2/12 at Phu Loi. On 26 December, B-ttery B moved from Fhu Loi to Chi Linh (%T915735) by fir with a mission of GSR, 1st Cav Div Arty. On 12 January three howitzers noved to FSB Janie (XT480714) by air with no change in mission. On 24 January, three howitzers moved from Chi Linh to Phuoe Vinh (XT971495) with no change in mission.

(c) Bottery C began the reporting period in a split configuration with three hiwitzers lee ted at Song De (20143073) and three hewitzers located et Quan Loi (XT823913) with - 10 ssion of GSR, 1st Crv Div Arty. On 8 December, Battery C moved 1 tube from Song Be to Quan Loi. On 9 December, Battery C moved two howitzers from Song Bu to Quan Loi raking battery complate at Quan Lai. The mission of the battery for the entire period was GSR. 1st Crv Div Arty.

(d) At the beginning of the reporting period, F/16th Artillery was positioned in a split configuration with three howitzers located t 733 Carolyn (XT267781) and three howitzers located at FSE Thunder III (ET768657). The mission of the elonent at FSB Carolyn was GS, TEFFORCEV. and the mission of the element at FSB Thunder III was CS, JIFFORCEV. On 15 December, the mission of F/16 element at Thunder III was changed to GSF. 1st Infantry Division Artillery. On 23 December, F/16 moved three housitzers from FSE Corolyn to FSE Thundor III, assuming the mission of GSR, 1st An-fantry Division Artillery, making the bettery complete at Thunder IJI. On 1 January, the rission of F/16 was changed to GS, JIFFORCEV. On 30 Janucry F/16 neved to FSB Thunder II (XT781558) by road with no change in mission. On 30 January, the mission of F/16 was changed to CSR 1st Infortry Division.

(8) During the reporting period, Hendquarters and Herdquarters Bettery, 1st Battelien, 27th Artillery remained at Dau Tieng (XT498468). Service Bottery renained at Cu Chi ("T6615).

(c) Enttery A began the reporting period at FSB Stoneman (MT303378) with a mission of GSR, 25th Division Artillery. On 13 November, the bottory noved to FSB Hull with no change in mission.

(b) Bottery B began the reporting period at FGB Washington (ET140568). On 18 and 30 November, made one day noves to XT120685 and returned to FSE W-shington with ne change in mission. On 2 December, the battery mixed to XT120685 by read with no change in mission. On 4 December, the battery returned to FSB Washington with no change in vission. On 13, 15, and 16

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December, the bottery roved by read to XT120685 with no change in visci m and roturned on the sale days.

(c) Battery C rungined the entire period at Dau Tiong (T492472). luitionly its mission was GS, HIFFORCEV. On 17 Doco bor, its rission was changed to GSR, 1st Division Artillery. On 27 December, its idealon was again changed to GS, IIFFORCEV.

(9) Hordnuertors and Hordnuertors Battery, 2d Battelicn, 35th Artillory, remained at Xuan Loc (XTL74096) during the period. Service Battery remained at Long Binh (YT095127).

. (a) At the beginning of the reporting period Battery A was located at Duster Compound (YT132:11) with the mission of GS, IIFFORCEV. On 4 Movember, three hewitzers moved to Blackhorse (YS446981) with the mission of GSR, 2d Battalion, 40th Artillery. On 19 Nove-ber, the three howitzers at Blackhorse exchanged locations and missions with the three at Duster Comp und. On 25 November, Battery A moved three hewitzers from Duster Compound to Xuan Loc (YT472095) with no change in mission. On 30 / vembur, Bettery A moved three howitzers from Blockherse to FSB lines ("T628113) with no change in mission. On 31 Decorber, Battery A moved three howitzers from FSB Made and three hawitzers from Xuan Loc to FSB Diane (YT713017) with the mission of GS, IIFFORCEV. On 19 January, Battery A moved to FSE Ritr (MT730248) with no chonge in mission.

(b) At the start of the reporting puried, Battory B was operating as a split battery with three howitzers located at FSE Mancy (YT559331) and three howitzers at Blackhorse (XS446981), both elements having the mission of GSR, 2d B-tt-lion, 40th Artillery. On 4 November, Battery B moved three hewitzers free Blackherse and three howitzers free FSB Nancy to FSB Concerd (YTC33175) with the mission GS, IIFFORCEV. On 25 November, Battery B moved three hewitzers from FSB Concord to Duster Compound (YT132111) with no change in mission. On 22 December, Bottery B moved three howitzers from FSB Concord to FSB Mancy (YT559381) with the mission GSR, 2d Bott-lion, 4Cth Artillery. On 29 December, Bratery B moved three hewitzers from Duster Compound to FSB Nancy (YT559381), making battery complete, and assumed the mission GSR, 2d Battalion, 4Cth Artillery. On 31 December, Battery B moved three hewitzers from FSB Nancy to Xuan Los (TT472096) with the mission of 'GS, , IIFFORCEV. - 'On 9 January, Battery B moved three hewitzers from Xuan Loc to FSB Nancy (YT564384) with no change in mission. On 10 January, Battery B moved three hewitzers from FSB Nancy (YT559381) to FSB Mancy (YT564384), making battery complete, and assumed the mission of CS. IIFFORCEV.

(c) B-ttery C begon the reporting period in a split configuration with three hewitzers located at Nui Dat (YS434677) and three hewitzers at FSB

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Horseshoe (YS495620) with the mission of GSR 1st Field Regisent, soy-1 Australian Artillery. On 3 Nove bur, Bettery Concord three hewltzers for FSB Herseshie to Nui Dit, linking bottory couplete with no change in . inston. On 11 and 12 November, Battery C displaced three howitzers from Mui Dat to YS420716 for one day ortill ry roids and returning each bay to Pui Det prior to darkness. On 16 November, Battery C displaced three hewitzers to YS420716 for a one day artillery raid and returned to Hui Dat prior to darkness. On 20 Novelber, Battery C displaced three howitzers to FSB Horseshee (YS495620) for h one day artillary raid and returned to Uui Dat prior to darknoss. On 27 November, Battory C moved three hevitzers from Mui D-t to FSB Horseshoe and returned to Nui Dat on 28 Pove ber. On 29 November, three howitzers were displaced from Mui Dat to YS650690 for a one day artillary raid and returned to Nui Dat prior to derkness. On 10 Deceber, Battery C moved three howitzers from Nui Dat to XS460781 for a two day artillury raid and returned to bui Dat on 11 December. Duri g the moried 3 Hove ber to 11 December, Battery C maintained the mission of GSR, 1st Field Regirent, Royal Australian Artillery. On 12 December, Eattery C moved three howitzers from Mui Dat to FSB Indigo (YS215852) with the lissi n GSR, IRVN Morine Artillery. On 16 December, Battory C noved three howitzers from FSB Indigo and three howitzers from Mui Dat to FSB Janet (YS257685) with the mission of GS, JIFFORCEV. On 24 December, Bottery C moved to Nui Dot (YS434677) and assumed the mission GSR 1st Field Regiment, Reyal Australian Artillory. On 19 January, Battery C moved three hewitzers to FSB Horseshoe (YS495620) with no change in mission. On 21 January, Battery C neved three hewitzers to Nui Dat (YS/,34677) making battery complete with no change in mission.

(10) During the reporting period, Herdeurters and Herdeurters Bothery, 5th Battolion, A2d Artillary, remained at Comp William S. Price (YT047118). Service Battery was also located at Camp Price during the ettire reporting period.

(a) During the entire reporting period, Battery A was located at Tan Tru (186555620). During the period 1 Nevember through 26 December, its mission was GSR, 2d Battalion, 4th Artillory. On 27 December, its mission was changed to GS IIFFORCEV.

(b) At the beginning of the reporting period, Battery B was located at Thu Thua (XS547702) with the Lission of GSR, 2d Battalian, 4th Artillery. On 7 December, two howitzers displaced by air to Tra Cu (XS477984) with no change in mission. On 27 December, both elements assured the mission cf GS. IIFFORCEV.

(c) At the beginning of the reporting period, Bottery C was leaded of FSB Concord (XT034174) with the mission of GS, IIFFORCEV. On A Proventber, Battery Classified a split configuration with three tubes that g by

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road to FSB Passion (YT385261) and three tubes moving by road to FSB Manay (YT565385); both elements assuing the mission of GSR, 2d Bottolion, 40th Artillery. On 7 Neverber, Bottery C moved three tubes by air from FSB Pression to FSB Cay Gao (YT303255) with no change in mission. On 11 Movomber, Battery C moved three howitzers from FSB Cay Gac by air to FSB Thereughbred (YT256277) with ne change in mission. On 3 Ducember, B-ttery C noved three howitzers by cir from FSB Thoroughbred to FSB Ficton (YS640898) with a mission of GSR, 1st Field Regiment, Royal Australian Artillery. On 22 December, Battery C moved three hewitzers by road fr FSB Mancy (YT565385) to FSB Concerd (YTC34174) with a mis ion of GS, ILTECTORY. On 27 December, Battery C moved three hewitzers by cir and road from FS3 Picton (YS640898) to FSB Concord raking bettery complete. The mission of the battory was GS, IIFFORCEV.

(11) Armunition Expenditure Chart

UNIT <u>NR MISSIONS</u>		ROUNDS EXPENDED	
		105:1:	155:27
2/13	30,997	83,527	4,300
7/9	8,189	59,243	
1/27	9,539		46,672
2/12	9,598		51,599
F/16	2,711	•	21,549
2/35	3,243		30,092
5/42	1,313		36,669
TOTAL	65,580	142,770	190,881

c. TRAINING

(1) Fire Direction Centers and howitzer sections continue to stress basic artillery procedures in order to insure timely and accurate fires in support of maneuver elements.

(2) During the reporting period, the 23d Artillery Group begon teaching approximately 55 CIDG students firing battery, fire direction, and observed fire procedures at Trang Sup Special Forces Camp. The ocurse, which lasts 10 weeks, has the objective of training artillerymen to replace the

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ARVN Artillery at Special Forces Chups at Tra Cu (XS4798) and Lee Minh (XU7308). This is the second course of this type conducted by this Gr up and they have been found to be extremely effective in producing conpotont CIDG artillorymen.

(3) During the reporting period, 39 Licutenents attended and passed the IIFFORCEV Artillery FDO School.

d. INTELLIGENCE

(1) Security: The following security clearances were processed during the ouarter:

(2) <u>Visual Reconcissance</u>: During the paried Neverber 1969 to January 1970, the number of circreft allocated to the Group for visual reconnaissance rissions was reduced from five to two. The VR cross for which the Group was responsible were also reduced; however, the arca was only reduced from approximately 1800 source miles to approximately 1400 source miles, a reduction in area act corrensurate with the roduction in aircraft allocated for the mission. The Group continues, however, to perform the VR rission satisfactorily. A total of 334 VR missions were flown during this quarter compared to 299. VR missions for the 1st Quarter, FY 70. Total hours increased from 709 to 847. This increase is attributed primarily to more efficient aircraft utilization as well as areatly inproved climatic conditions.

e. LOGISTICS

(1) Normal supply and logistic support was provided two 105mm battalions and four 155mm bettalions. An average of 5 fixed wing and 15 rotary wing resupply sorties were flown daily.

(2) Batteries of the 23d Artillery Group conducted twolve air obile operations during the quarter. At all locations, unit was resupplied exclusively by cir.

(3) During the quarter, 7 batteries received USARV CAMI's. /11 betteries received a rating of s-tisfactory.

(4) During the month of Jonuary, considerable effort was expended in the planning for Operation Keystone Bluejay. 7th Battalian, 9th

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Artillery; 2d Battalion, 13th Artillery, and Battery F, 16th Artillery will be redeployed or inactivated during the coming guarter. Initial turn in of equipment began on 2 Feb 70.

f. OTHER

(1) Aviation

(a) The 23d Artillory Group continues to operate a consolidated avistion section.

(b) The assigned U6A still remains as a tremendous asset to the Group. It remains useful in carrying most general support missions to include large passenger loads, forward observer parties, and large parts for artillory picces.

(c) All OH6A miccroft have been turned in and replaced with the OH58. OH58's are being issued on a scheduled basis to include replacing of the OH23G. As anticipated, maintenance and major component failures and/or problems are beginning to rise in the OH23G.

(d) The break down of missions flown and hours flown for the past quartor pro:

Rotary Wing-VR Missions - 295, C&C Missions - 2213, Corgo/C Missions - 387, Troop/C Missions - 4916, Training Missions - 1124, Maintenance Missions - 652, Total Missions - 305, Cargo - 7 tons, Pax - 295, Hours- 146.

(2) Civil Affairs; During the past quarter 156 MEDCAPS were conducted with a total of 16,731 patient visits. A total of 5,730 pounds of surplus food was distributed. Separate institutions assisted during the reporting period are as follows:

- (a) Schools (11)
- (b) Hospitals/Disponsaries (10)
- (c) Orphanegos (3)
- (d) Dwollings (1)

(3) Signali:

(a) An automatic relay was established at Nui Ba Ra (YU 1806) to support operations northwest of Song Be. The relay was established 7 November 1969. The relay was established on short notice despite the complete lack of any support facilities at Nui Ba Ra. Equipment was loaded into a conex container, sirlifted to the site and then the equipment was operated from the conex. The conex served as a working area and a living area for relay personnel.

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(b) The Group received the first of the OH58 helicoptors in November. Actions were taken to obtain Nester equipment and installation kits to provide secure voice capability for the FM radio in the OH58's. This equipment is on valid requisition but is not yet available in RVN.

(c) In October, a major realignment of sole user telephone circuits was accomplished when the 2/35th and 5/42d Artillary Battalians were gained from 54th Artillery Group and the 6/27th and 2/32d Artillary Battalians were lost to IIFFORCEV Artillary.

(d) In inte November and early December, a major review of all sole user telephone circuits was conducted. At that time, twelve circuits were released for deactivation as no longer required and errors in circuit records of seventeen others were corrected. Nineteen circuits were rejustified with no changes.

2. (C) <u>SECTION 2. LESSONS LEARNED: COMPLINDER'S OBSERVATION, EVALUATION,</u> AND RECOMMENDATIONS.

C. PERSONNEL. JUNIOR OFFICER RETENTION

(1) Observation: The retention of junior officers, both in quality and quantity, is one of the most important programs demanding attention in the Army today.

(2) Evaluation: The junior officer rotention program is receiving command attention at the highest levels of command. Junior Officer Councils have been recently established in the 23d Artillory Group and are proving to be a valuable sounding board for junior officer problems and ideas. Personal involvement on an individual basis by each commander seems to be the most desirable and meaningful method of accurately identifying prospective retainees.

(3) Recommendation: That all field grade officers receive some type of formal instruction on the techniques of junior officer retention at some time during their military schooling.

b. OPERATIONS.

(1) Reference Material for CM/CR Teams.

(a) Observation: The Group CH/CR team at FSB Jurri had available to it as reference material, soveral manuals on energy waapons. Maximum range capabilities and characteristics of the warpons and ammunition were given. Firing table data was available only for the 82mm morter and the 107mm rocket. No data was available for fragment identification.

(b) Evaluation: Two elements are always available as a result of crater

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analysis, the back azimuth of the round and the angle of the fall. Fragments are usually available. If firing tables are available, the range can be estimated based on the angle of fall, which can be considered accurate within 200 meters. Fragments, size and shape of the crater, etc., give cluss. to the type of weapon. Reckets are usually easily identified by the motor section, while martars have a thil fin. Other weapons which are more difficult to identify are recoilless rifles, howitzers, and guns. Fragment comparison is the most accurate means of identifying these weapons.

(c) Recommendation: It is recommended that firing tables be compiled for NVA/VG weapons and distributed icwn to battery level. The tables should include the range and angle of fall for each type weapon and should be developed for all mortars, rockets, and recolless rifles as a minimum. Material for fragment identification for all of the above should also be developed and distributed.

(2) SHELLREFS

(a) Observation: Shellrops are the most common and readily available means of locating hostile weapons.

(b) Evaluation: The AN/MPQAA rater generally requires more than one round to locate a hostile weapon. This is predicated on operator proficiency as much as equipment limitations. The experience at FSB Jorri was that the majority of attacks consisted of two rounds, fired a few seconds epart, which made a rader pick-up unlikely. A further complication was that the majority of the attacks were by very low trajectory weapons. This estabz lished the shellrep as the most used device for locating the hestile weapon. It was noted that the majority of the personnal had a very limited knowledge of how to conduct a shellrep or what information to report.

(c) Recommendation: It is recommended that all persons receive instruction on shellreps as a part of in-country training programs and that the standard shellrep (DA Form 2185-R) be included as a permanent item in all SOI's.

- (3) Jungle Battory
- (a) Observation

(1) In November 1969, plans for the transfer of responsibility for the fire support of the 3d Mobile Strike Force Command (MSFC) operations from US to ARVN /rtillery ware propered. Support for the 3d MSFC had been provided by Battery D, 2d Battalion, 13th Artillery (Provisional) (Jungle Battery), a composite 105/155 artillery battery.

(2) On 4 December 1969, two ARVN 155mm howitzers replaced the US 155mm

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howitzers of the battery. Common 1 on 1 control was retained by the US battery commander.

(2) On 21 December 1969, two ARVN 105mm howitzers replaced the US 105mm howitzers and the ARVN assumed full responsibility for support of the 34 HDFC.

(4) During the poriol of transition the US battery personnel conducted refresher training for the ARVN in Firing Battery, FDC, and Maintenance Procedures. Instruction was also given on the mission of the battery, its tactical employment, and airmobile techniques.

(b) Evaluation: The integration of "RVN into the battery and the transition from US to ARVN control was smooth and effective. At no time during the transition was the tactical mission of the battery impaired.

(c) Accommendation: That this method of transition be considered when replacing US Artillory units with ARVN.

(4) Training of CIDG artilleryman

(a) Observations: On 9 Nevember 1969, the first class of 65 CLEG Artillorymon was graduated from the 23' arty Group's CIDG artillory School at Trang Sup Special Forces Comp. The graduates were formed into artillery platsons which were deployed to Thion Ngon and Katum Special Forces Comps. Since arriving at those camps the platsons have been providing artillery support to the local CIDG operations and camp lefonses. The platoons have been operating independently with periodic lisis on an evaluation visits by 23d arty Group staff members to monitor their progress. To date they have been providing timely and recurate artillary support to their comps.

(b) Evaluation

(1) Untrained CIDG personnel can be trained in the techniques of FDC and Firing Battery in a relatively short period of time (ten weeks) by conventional artillery unit personnel.

(2) CIDG .rtillorymon are capable of operating on their own to provide support to CIDG operations and comp defense.

(c) Recommendation: That this program be extended to include training of CIDG artillorymen for Special Forces Comps in other press.

c. TRADILNO

(1) Basic artillory Gunnery Techniques

(a) Observations: Continuous training is necessary in basic artillery cunnery techniques.

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(b) Evaluation: Units which have been operating in the Republic of Vietnom for several yours have gradually begun to use shortcuts and expolients in many areas of operation instead of the accepted basic artillary gunnery techniques. These shortcuts have been especially prevalent in such areas as computation of firing data, position area survey, rapid (but organize!) occupation of position, malysis an! ongrgement of targets, and currency of enemy/friendly situation maps. In some cases, FDC's were not organized in a manner that would facilitate proper supervision by the Fire Direction Officer. The sole solution to problems such as those is continuous, comprehensive training of all elements of the firing battery in the artillery basics.

(c) Recommondation: That <u>all artillery units conduct continuous</u> training in basic artillary techniques and that commanders and their staffs monitor this training closely to insure that only accupted procedures are used.

(2) Material dea liness Training

(a) Observation: Haterial realiness training is often neglected by units.

(b) Evoluation: all units acknowledge the importance of a good maintenance program but many of these same units do not have an effective material readiness training program in progress. Athout training to instruct maintenance personnel, supervisory personnel, and equipment users in the proper maintenance techniques, a units' maintenance program cannot fulfill the desired goals.

(c) Recommendation: That all commenders evaluate their maintenance training programs to see if they are adequately training personnel to perform and supervise maintenance in the most efficient and effective manner.

d. INTELLIGENCE

(1) Rotation of Porsonnel Monning Tochnical Positions at Isolated Locations.

(a) Observation: That the efficiency of personnel involved in technical operations at remote locations decreases in proportion to the length of time they remain at such a location.

(b) Evaluation

(1) Personnel who normally function in a technical capacity are more susceptible to strain and riverse conditions than individuals performing nontochnical jobs.

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(2) Such strain adversely affects the operational expansions of units dependent upon such personnel for support.

(3) "acchnical personnel whe are retained periodically to Lase meas for rest on' recuperation normally perform more reliably and with greater officiency than those who are required to reamin at isolated locations with limital facilities for extended parish of time.

(c) Recommendations:

(1) That personnel who are assigned technical duties at remute locations be rotated periodically to base areas.

(2) That the retation period and exceed 1 wook in survivon befor personnol are return. I to their normal duty station.

(2) That personnel on rotation in a base c my area be utilized in nontechnical expecities throughout the majority of their rotation period.

(2) Computings of M/MPQ4n Moders:

(a) Observation: That the effectiveness of counter-months raise operations is limital if the enemy is able to abserve the sect r buing scraned by the IN/MPQ4. refer.

(b) Synluction: Because of its narrow 450% burn with, n' the consequently limited sector of son, AN/MPQ44 radar durations are of limited effectiveness if the enemy is able to observe the direction in which the ratar antenna is oriented.

(c) Recommonistion: That AN/MPQ4A railars be camouflaged utilizing a 1001 cargo parchute erected over scaffolding material.

(3) Location of MAPQ4A counter-morter refer with respect to sufferted artillory units:

(a) Observation: That counter-mortar operations are less successful when the counter-morter redar is located at a position other than with the unit for which primary protection is required.

(b) Evolution:

(1) If the counter-morter rater is not collocate! with the supported artillory battery, radio communications must normally be used, requiring another relies in the battery FDC or robr use of a ralie already committed to another operational requirement. Much histile fire is receively the resulting high level of activity may proclude alcounte communications with the radar, particularly when the incoming rounds are originating outside of the

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ratar sector of senn, necessitating reprintation of the rader. This problem does not prise when the radar is collocated with the battery, since wire communications are normally used between rater ont FDC, ont since rater personnol can observe the incoming azimuth of fire and letermine if recrientation is necessary.

(2) The larger sector of scan to be gained by locating the radar at a position somewhat distant from the protected installation is not of sufficient advantage to outweigh the loss of the immediate awareness of the . situation by radar personnel. If the radar is not collocated with the battory, on' assuming the attack comes from other than the rainris grimary sector of scon, the refer corsonnel will not know that the listent position is receiving an attack until they are contacted by radio. Once informed that an attack is taking place, the radar operator must still letermine from which direction the rounds are being received in order to reprior. These problems are reduced when the radar is collocated with the battery.

(3) When the radar is collocated with, and placed under the operational control of, an artillary battery, there is generally a greator emphasis on radar operations including counter-battery operations, radar registrations, and location of incoming mircraft during the hours of darknoss or reduced visibility. The sense of "ownership" engendered in the artillery battery commany or also results in reduced supply on a maintan are problems for the radar.

(c) "ecommon/lations:

(1) That when at all possible counter-mortar radars be collocated with a supported artillery battery and placed under the operational control of the battery.

(2) That when operational requirements precluke collocation of the artillery battery and the counter-mortar radar, a standard oporating rocodure be prepared by the battery commander and the radar istachment canmander, to include:

(n) Communications frequencies and procedures to be used to include appropriate bravity coles.

(b) Freedures for shifting rater sectors of sen.

(c) Procedures for conducting high-burst and CI registrations.

(d) Resupply requests and precodures for requesting maintenance assistance.

o. LOGISTICS. THO M.N LIVING BUNKER

(1) Observation: There is a nucl to be able to construct rapilly a two-

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man living bunker to withston! rocket/mortor attacks on fire support bases.

(2) Evaluation: The need for a quickly constructed bunker is obvious. Units of this command have had considerable success constructing a two-man bunker from 4 pieces 72" culvert, 16 dirt filled 105mm ammunition boxes and sandbags. The culverting is placed over a hole 5 feet wide, 7 feet long and 2 feet deep and covered by 3 layers of sandbags. 8 dirt filled 105mm ammunition boxes are used to close one end and 8 are used as a deadman at the other end. Should soil conditions preclude the digging of a hole, additional ammunition boxes may be used to raise the culverting to obtain additional headroom.

(3) Recommendation: That commanders consider using this technique for bunker construction.

f. ORG NIZ TION: HONE

g. OTHER

(1) Removal of teletytewriter TT-98 from ralio teletypewriter set M!/GRC-142.

(a) Observation: Removal of teletypewriter TT-98 from radio teletypewriter set iN/GRC-142 causes all teletype to run open. Thus, if TT-98 is des lined, the entire AN/GRC-142 is deadlined unless sume action is taken.

(b) Evaluation: The AN/GRC-142 uses two pieces of telety.e equipment, a TT-98 (a page printing teletypowriter with keyboar!) and a reporterator-TT-98 is removed, this also removes the ability to receive the opics of massages, however, printed paper toges could be received on the TT-76. The hut wiring in the AN/GRC-142 chuses all teletype to run open if any sin le piece is removed. To cllow use of the TT-76 to sunt and receive messages when the TT-98 has been removed, it is necessary to complete the teletype loop circuit. This can be tone by connecting the loose on is of the black and white wire in cable W2 together. The same is done to the cable N5. Toletype messages can then be received on the reperforator or printed paper tape.

(c) Recommendation: That this expedient be used to maintain communications when iendlined TT-98's would otherwise der line an entire AN/GAC-142.

(2) Voltage in radio telety, owriter set (N/GRC-142.

(a) Observation: DC voltage setting in the radio telety cwriter set AN/GRC-142 shoul' be 26.5 wilts rather than 28.5 volts as statud in the monual.

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(b) Evaluation: Overheating problems encountered in the AN/GRC-106 transmitter in the AN/GRC-142 appear to be aggravated by setting the input voltage as high as called for in the manual. Coordination with manufacturer's representatives (General Dynamics Technical Representatives working with 1st Long Command) indicates that lower input voltage aids in keeping overheating to a minimum.

(c) Recommendation: That AN/GRC-142 be operated on 26.5 volts DC.

(3) Effectiveness of a ground system.

(a) Observation: The evaluation of the effectiveness of a ground system is fifficult. Measurements to determine the resistance of a ground require installation of two additional grounds which must be almost as good as the ground to be measured.

(b) Evaluation: An alternate scheme is to evaluate the effectiveness of the ground. This may be done by placing a fairly simple ground at least 25 feet away from the ground to be tested. Using a long wire to connect an ordinary voltmeter (TS-352 is satisfactory), measure voltage (both AC & DC) between ground being tested and the reference ground while the equipment being grounded is in full operation. Voltages in excess of three to five volts indicate that the ground is inadequate. This test will disclose whether a ground is effective in the application in which it is being used. Even a good ground, by actual resistance measurements, may be inadequate for some applications in which heavy ground currents are flowing.

(c) Recommendation: That such ground tests be used to evaluate grounding systems.

(4) Gaining the support of the Vietnamese.

(a) Observation: There is a greater need to affiliate and promote increased cooperation with the Vietnamese populace.

(b) Evaluation: Projects jointly conducted with the ARVN's, Boy Scouts and Girl Scouts have proved very effective.

(c) Recommendation: That greater emphasis be placed upon programs that gain the support and cooperation of the Vietnamese people. Decreased emphasis should be placed upon any Civic Action program that cannot later be improved upon and controlled by the Vietnamese.

(5) Vietnamese employees.

(a) Observation: Proper management, utilization, and training of the Vietnamese employed by US Forces is needed.

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(b) Greater offort should be placed upon training US Forces personnel about Viotnam, its customs, and its popilo. Additional English and job skill courses could be effectively utilized to increase the quality and quantity of work output. Military porsonnel working directly with the Viotnamese employees require relational knowledge of the employment system, management methods, and Viotnamese sociological background that will aid in the creation of an environment that is conducive towart improvement of the employor-employee relationship. Efforts in this readwould befinitely improve the image of the US Forces in Vietnam. This training is being hell in the 234 Artillery Group and it has been effective.

(c) Recommendation: That ostablishment of training in these areas be undertakan by all organizations that hire Vietnamese nationals.

(6) Aviati r. "cintenance.

(a) Obsorvation: The OH58A has proven an acceptable replacement for the OH6A and OH23G. I few minor problems have developed luring its initial utilization by this test unit.

(b) Evaluation:

(1) Damage has been incurred to the honeye mb structure of the aircraft from both flying foreign objects and rotor wash. The honeycomb matorial can not be repaired as easily as sheet metal nor with normal methols.

(2) Doors have been damaged through daily use because they have been forced beyond their normal opening limits. On some occasions the doors will impair the vision of the pilot to the roor of the circreft.

(c) Recommendation:

(1) That take-off and lending be confined, where possible, to areas where there is relatively little danger from flying objects.

(2) That doors be removed from the aircraft during normal operation.

(7) Aviation training.

(a) Observation: It has been found through experience that the requiremont to use instruments in normal flight is becoming more prevalent.

(b) The OH58A's have the minimum number of instruments necessary to conduct IFR flight for short periods of time. Their primary purpose is to aid the pilot in case instrument conditions are encountered. These instrumonts are designed to aid the pilot in navigating to areas of better conditims where visual flight is possible. Since there is a possibility for instrument flight in the new holicopters, check riles shoull be given to

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insure pilot proficiency.

(c) Recommondation: That instrument retail aviators be appointed as instrument instructor pilots and that check rides be given to every , il st. Currency rites involving instrument procedures and flight qualification should be given to all pilots throughout RVN much like the 90-day staniariization training.

sigh JI. Hoa

SEPH N. HEARIN Colonel, FA Commanding

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AVVE-FAC (13 Feb 70) 1st Ind SUBJECT: Operational Report of 23d Artillery Group for Period Ending 31 January 1970. ECS CSFOR-65 (E2)(U)

DA, HEADQUARTERS, II FIELD FORCE VIETNAM ARTILLERY, APO 96266

TO: Commanding General, II Field Force Vietnam, ATTN: AVFBC-RE, APO 96266

This headquarters has reviewed the quarterly report of the 23d Artillery Group and concurs with operations and lessons learned during the reporting period.

FOR THE COMMANDER:

Roylonce W. Hell Copt. R. G. PARRISH

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AVFBC-RE-H (13 Feb 70) 2nd Ind SUBJECT: Operational Report of Headquarters, 23d Artillery Group, Period Ending 31 January 1970, RCS CSFOR-65 (R2) (U)

DA, HQ II FFORCEV, APO San Francisco 96266

THRU: Commanding General, US Army Vietnam, ATTN: AVHGC(DST), APO 96375

Commander-In-Chief, US Army Pacific, ATTN: GPOP-DT, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D.C. 20310

This headquarters has reviewed and concurs with the Operational Report -Lessons Learned of Headquarters, 23d Artillery Group for the period ending 31 January 1970.

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FOR THE COMMANDER:

R CPT, AGC Asst AG

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AVHGC-DST (13 Feb 70) 3d Ind SUBJECT: Operational Report of Headquarters, 23d Artillery Group, Period Ending 31 January 1970, RC5-00FOR-65 (R1)

Headquarters, United States Army, Vietnam, APO San Francisco 96275 02 APT 1340

TO: Commander in Chief, United States Army, Pacific, ATTU: (POP-DT, APO 96558

1. (U) This headquarters has reviewed the Operational Report-Lecton: Learned for the quarterly period ending 31 January 1970 from featquarters, 23d Artillery Group and concurs with the comments of indorcing Leadquarters.

2. (C) Comments follows

a. (C) Reference item concerning Reference Material for C://CR Teams", page 11, paragraph 2b(1). Confidential firing tables for many NVA/VC weapons have been published. These tables may be obtained by contacting U.S. Director, Combined Material Exploitation Center, APO 96307. Item and comment have been extracted for possible inclusion in the next issue of the USARV <u>Combat Intelligence Lessons</u>. No action by DA or USARPAC is recommended.

b. (U) Reference item concerning "Removal of Teletypewriter TT-9? from Radio Teletypewriter set AN/GRC-142", page 17, paragraph g(1): concur.

c. (U) Reference item concerning "Voltage in Radio Teletypewriter Set AN/GRC-142", page 17, paragraph g(2). The AN/GRC-142 is designed to operate with a input voltage of 26.5 - 28.5 VDC. The preferred operating voltage is 27.5 VDC.

d. (U) Reference item concerning "Effectiveness of a Ground System", page 18, paragraph g(3): concur. This method has been employed by LCOM with good results.

e. (U) Reference item concerning "Aviation Kaintenance", page '9, paragraph 2g(6): concur. The 17 March 1970 issue of the USARV Aviation Safety Weekly Summary contained an article re-emphasizing to all units the hazards associated with loose debris and equipment in helicopter operating areas. The OH-58A operator's manual (TM 55-1520-22°-10) states that the OH-58A may be flown with the aircraft doors removed. However, with the doors removed, care must be exercised that those seat belts not in use are secured. This matter was published in the February 1970 newsletter of the 34th General Support Group.

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SUBJECT: Operational Report of Headquarters, 23d Artillery Group, Feriod Ending 31 January 1970, RCS-CSFOR-65 (R1)

f. (U) Reference item concerning "Aviation Training", page 19, paragraph 2g(7): concur. USARV Supplement 1 to AR 95-1 requires that unit commanders conduct an instrument training program for aviators under their command. Additionally, instrument flight proficiency is an item evaluated during each 90 day proficiency checkride. This information has been passed to the Aviation Officer, 23d artillery Group. No action by higher headquarters is recommended.

FOR THE COMMANDER

Cy furn: HQ, II FFORCEV 23d Arty Gp

L. D. CPT, A :

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GPOP-DT (13 Feb 70) 4th Ind (U) SUBJECT: Operational Report of HQ, 23d Artillery Group for Period Ending 31 January 1970, RCS CSFOR-65 (R1)

HQ, US Army, Pacific, APO San Francisco 96558 8 APR 1970

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TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in subject report as indorsed.

FOR THE COMMANDER IN CHIEF:

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C. L. SHORTT CPT, AGC Asst AG

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