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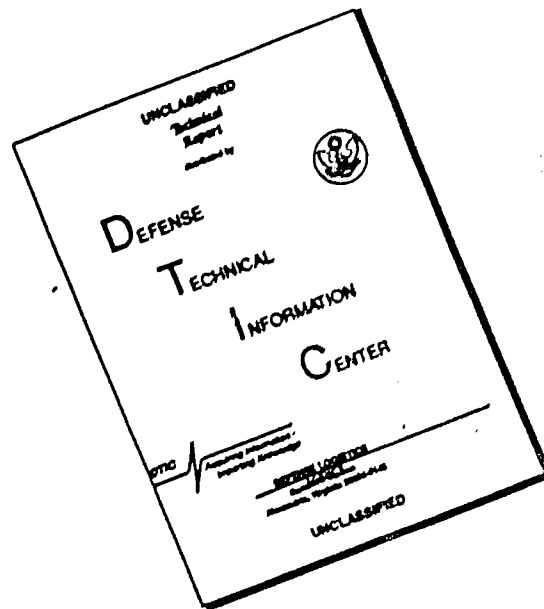
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**DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310**

IN REPLY REFER TO

AGAM-P (M) (23 Jul 68)

FOR OT RD 682322

12 August 1968

AD392006

SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army Support Thailand, Period Ending 30 April 1968 (U)

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2. Information contained in this report is provided to insure appropriate benefits in the future from lessons learned during current operations and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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HEADQUARTERS
UNITED STATES ARMY SUPPORT THAILAND
APO San Francisco 96233

THOP

MAY 20 1968

SUBJECT: Operational Report for Period Ending 30 April 1968, RCS
CSFOR-65 (R1) UIC: W12QAA

SECTION I: SIGNIFICANT ACTIVITIES

1. (C) GENERAL: Army Engineer effort, supplemented by contract construction, continues toward the improvement of military facilities in support of the overall U S logistical support mission in Thailand. The Sattahip port area construction progresses within the port proper, the new troop cantonment area and the base logistical depot. Road construction between Sattahip and Korat is nearing completion and attention is now shifting to the substandard lines of communication in the North-east. At Camp Friendship, Korat, engineer effort is providing final operational, housing, and health and welfare facilities for a completed forward logistical base. Activity in other areas includes the construction of a Royal Thai Army Volunteer Force training base at Kanchanaburi, "Muscle Shoals" construction at Sattahip, Phanom Sarakham, and Khon Kaen, facilities for the U S Special Forces at Camp Narai and construction for the 29th Signal Group at Bang Pla.

2. (C) SATTAHIP LOGISTICAL COMPLEX:

a. Camp Vayama, in the Sattahip area, is undergoing general improvement and additions as required. To streamline telephone service in the area, a 2000 square foot telephone exchange building is nearing completion. Communication equipment is presently being installed.

b. At the Sattahip Deep Water Port, following the opening of four berths and completion of dredging, construction emphasis has turned towards providing operational support structures. In-transit storage berths one through three are in place and operational. An additional 162,000 square feet of open and 209,000 cubic feet of cold storage is under construction and nearing completion. Fourteen navigational aids for incoming vessels, the port communication building, and the telephone exchange are nearing completion. Construction of the harbor breakwater is proceeding satisfactorily. Facilities for port personnel, to include a messhall, transient billets and a port administrative building, are now in progress. Excavation and filling of the submarine toe trench and excavation of core fill material on KoMu is now in progress. A barge pier has been built on KoMu and a corresponding pier in the port area is under construction to accommodate the loading and off loading of armor rock (which is used as a shell protection against continuous incoming wave action), and construction materials for the breakwater.

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c. Construction of the new cantonment area at Sattahip, by elements of the 538th Engineer Battalion (Const) continues. Construction phases one and two are scheduled for completion in May and October 1968 respectively. These phases primarily include housing, administrative and maintenance facilities providing living and working spaces for 694 U S personnel and 120 Thai Guards. Phase three, now in progress, will add facilities for another 363 men by January 1969 and a third 10,500 sq ft maintenance shed. The completion of phase four in January 1969 will produce an additional 424 living spaces plus community facilities to include an air-conditioned finance building and theater, chapel, APO, air-conditioned PX and snack bar, fire station and dispensary.

d. Construction of base logistical depot facilities is being accomplished by elements of the 809th Engineer Battalion (Const). Five 20,000 square foot pre-fabricated covered storage buildings on concrete slabs are in place, with a sixth coming on line by May 1968. Also underway are a 4000 square foot telephone exchange, stock control and automatic data processing building, a depot headquarters, and a Post Engineer complex.

e. Development of a water reservoir in Bang Phai, 9 Km north of the new cantonment area, will provide adequate water supply by November 1968. Presently, shell, core and toe fill are being placed, and construction of the intake tower and tunnel is underway. When completed, the reservoir will hold 2,210 million gallons and will supply water by pipeline to the port area and to U-Tapao Air Force Base.

3. (C) SATTAHIP SHIFT:

a. The purpose of the "Sattahip Shift" is to move selected units to Sattahip to provide for operation of the new port and a base logistical complex at Sattahip. The concept provides for an advanced logistical base at Korat.

b. The following is a proposed phasing schedule of SUPTHAI Units for the Sattahip cantonment area:

<u>EST DATE OF RELOCATION</u>	<u>UNITS</u>	<u>RELOCATEL FROM</u>	<u>OFF/WO</u>	<u>EM</u>	<u>TOTAL</u>
MAY 68	TERM COMD (499 TC BN) (-)	VAYAMA	40	225	265
	POL BR, 9TH LOG (596 QM CO)	VAYAMA	11	196	207

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<u>EST DATE OF RELOCATION</u>	<u>UNIT</u>	<u>RELOCATED FROM</u>	<u>OFF/WO</u>	<u>EM</u>	<u>TOTAL</u>
MAY 68	STORAGE DIV, 9th LOG (-)	KORAT	0	50	50
	PLT, 313TH TC CO		1	30	31
	PLT, 260TH TC CO (PET DTR)		<u>1</u>	<u>30</u>	<u>31</u>
	TOTALS		53	531	584
JUL 68	ADV HQ, 9TH LOG	KORAT	12	12	24
	B CO, SOUTHERN SIG BN, (207 SIG CO)	KORAT	5	115	120
	162ND MED DET (MA)	VAYAMA	3	15	18
	EIM, 252 MED DET (KJ)	KORAT	2	5	7
	EIM, 488 MED DET (RB)	KORAT	0	3	3
	EIM, 503 MED DET (JB)	KORAT	1	4	5
	STORAGE DIV, 9TH LOG (-)	KORAT	<u>1</u>	<u>49</u>	<u>50</u>
	TOTALS		24	203	227
JUL-AUG 68	DATA PROC DIV	KORAT	7	79	86
	9TH LOG				
	STOCK CONTROL DIV, 9TH LOG	KORAT	<u>14</u>	<u>80</u>	<u>94</u>
	TOTALS		21	159	180
OCT 68	SOUTHERN SIG BN (379SIG BN)(-)	KORAT	20	101	121
	HQ, 9TH LOG (*)	KORAT	<u>32</u>	<u>125</u>	<u>157</u>
	TOTALS		52	226	278

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<u>EST DATE OF RELOCATION</u>	<u>UNIT</u>	<u>RELOCATED FROM</u>	<u>STRENGTH</u>		<u>TOTAL</u>
			<u>OFF/WO</u>	<u>EM</u>	
JAN 69	9TH LOG COMD (-)	KORAT	28	172	200
	281ST MP CO (-)	VAYAMA	3	92	95
	BASE POST OFFICE	VAYAMA	<u>3</u>	<u>22</u>	<u>25</u>
		TOTALS	34	286	320
		GRAND TOTALS	184	1405	1589

4. (C) REORGANIZATION:

a. A Manpower/Management Survey team of 16 personnel representing USARPAC staff visited USARSUPTHAI during the period 8 January to 2 February 1968. The team was instructed to make a detailed analysis of organization and force structure requirements for the US Army in Thailand. This study was completed on 31 January 1968. Briefings were presented to COMUSMACTHAI and the US Embassy on 3 February 1968.

b. The survey Team concluded that troop units had been added to USARSUPTHAI on a piecemeal basis as new missions were assigned. The result was that, although the space ceiling was adequate, the organization was unwieldy and inefficient. The following major recommendations were made:

(1) No change in the basic organization of HQ USARSUPTHAI however, the staffing of the headquarters should be modified to accommodate certain additional functions and missions.

(2) Expand the functions of Special Troops to include those functions normally associated with a post, camp and station type organization.

(3) Reorganize the 9th Logistical Command into a TDA organization with a Directorate staff, absorbing the activities of the 501st Field Depot, to become the direct operator of the wholesale supply system, terminal functions, line haul transportation activities and maintenance functions. The 9th Logistical Command is to be phased to Sattahip as facilities become available.

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c. The study has been approved by CINCUSARPAC and will require a number of unit inactivations, the creation of a new TDA organizations and MTOE's for a number of existing organizations.

d. A team of two USARPAC manpower experts working with the USARSUPHAI staff, completed TDA's and MTOE's required to implement the reorganization. The team departed Thailand on 4 April 1968 with the total package. After reproduction at USARPAC, the package will be sent direct to ACSFOR, DA in an effort to obtain early approval.

5. (C) KORAT LOGISTICAL COMPLEX:

a. Construction within Camp Friendship continues toward the improvement and expansion of operations and living conditions in this forward logistical base. To increase mission effectiveness, construction of an additional 128,000 square feet of covered and 72,000 square feet of controlled humidity storage is underway by contract. A field maintenance facility of 37,690 square feet is also being constructed to provide for Army maintenance requirements in and around the Korat area.

b. Two-story, semi-permanent "H-type" billets are being constructed in an effort to eliminate existing sub-standard temporary wooden hutments from Camp Friendship and afford military personnel improved living conditions. Three such billets, now underway by contract, will provide new living space for 432 men by July 1968. Sixteen-man BOQ's of similar standard, now being built by the 528th Engineer Detachment will provide for a total of 250 officer living spaces. The 528th Engineer Detachment completed a new post library in February 1968, and is also building a 9,420 square foot consolidated messhall.

c. As a direct result of Air Force expansion of the F-105 parking apron within the Korat Royal Thai Air Force Base, Army air facilities at that base have been shifted. The 528th Engineer Detachment is constructing new Army Air Maintenance and Operational facility scheduled for completion by July 1968.

6. (S) POKER DICE:

Construction in support of this operation includes an East-West Ammo Road in the vicinity of Sattahip, providing direct connection between the US Army Ammunition Storage Area and the US Air Force Base at U-Tapao. When completed, this road will be a paved Class 50 military highway. The project is divided into two phases. The first phase, consisting of 12 Km to include paving, is complete. Real estate problems encountered along the phase II area (5Km) have been resolved and base course placement is proceeding. The road is scheduled for completion in May 1968.

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7. (S) MUSCLE SHOALS:

During the period of 1 February thru 30 April 1968, a total of 382.6 S/T or 1,093.8 M/T of Muscle Shoals munitions were discharged at the Vayama Port. Only one vessel discharged Muscle Shoals munitions during this period. Land transportation is conducted under strict control procedures, because of the classification and nature of the ammunition. Only military trucks are used to move classified munitions from the port through intermediate stops to final destination. Convoys are escorted by military and Thai Police. Convoys are limited to 16 task vehicles to facilitate safety and control. The convoy travels a distance of 604 miles from Sattahip to Nakhom Phanom, requiring 3 days to complete the trip. Two overnight stops are required to avoid night movement of the convoys. All convoys are accompanied by technical escorts, medical personnel, with EOD personnel on standby alert.

8. (U) SUPPLY AND SERVICES:

a. The 501st Stock Control has continued to improve and refine programs for the UNIVAC 1005 System. Notable improvements are:

(1) A limited Blanket Purchase Authority contract with IBM, Bangkok, has provided 1401 system computer time. This has provided an available balance file on tape; providing a tape to tape match with the 14th Inventory Control Center at Saigon, USARJ and Okinawa, as well as the capability to prepare a customer reconciliation and a reconciliation with 2nd Logistical Command.

(2) All non-federal stock numbered items have been extracted from the available balance file and have been converted to tape. This tape has been forwarded to USARPAC for catalog research to provide valid federal stock numbers where assigned.

b. The 9th Logistical Command is now authorized to stock major items of equipment and major secondary items. This is a change in mission and an improved capability for the 9th Logistical Command.

c. A discretionary issue of 5 sets of jungle fatigues per individual was approved by the Commanding General, USARSUPTHAI on 29 April as prescribed in TA 50-901 dated February 1968.

d. USARSUPTHAI has initiated a program to restore the integrity of operational project assets. The 9th Logistical Command has been tasked with the responsibility of conducting an item by item review of all operational project assets to determine that all approved loans or releases have been returned or replacement-in-kind requisitioned. Outstanding overdue loans or releases have been identified. It is anticipated that complete status of all projects stocks will be verified by 15 May 1968.

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9. (U) MAINTENANCE:

a. A USARPAC Management Manpower Survey Team which visited this Headquarters and other elements of the command during the reporting period recommended the establishment of a Logistic Readiness Section in USARSUPHAI G4. This section would consist of a chief and a 5-man readiness assistance team (RAT).

b. This manpower study further resulted in the realignment of maintenance staff activities in the 9th Logistical Command. A Director of Maintenance position was established which will be responsible for all maintenance under the purview of 9th Logistical Command. Maintenance units within the command were checked to determine existing capabilities versus requirements. MTOE submission action is now in process based on the suggested realignment.

c. A USARPAC team arrived in country to assist with readiness problems. The team is presently engaged in isolating problems with supply, maintenance, readiness and asset reporting, training and related items. The team will recommend solutions to be implemented by this command.

d. The USARSUPHAI CMMI Team was used as a technical assistance team for a period of 45 days during this period, giving assistance to units in maintenance and repair part supply procedures.

10. (U) TRANSPORTATION:

a. It was requested and approved that shipment per vessel be consolidated to a minimum of 2000 M/T by CONUS outloading ports for any cargo destined to Thailand. This procedure has assisted in reducing port congestion, which was also hampered by construction of facilities in the port area. Ship waiting time at Sattahip and Bangkok was negative for this reporting period due to opening of berth #4 at the Deep Water Port. Ships originally routed to Bangkok are now being routed to Sattahip.

b. Port Statistics. Measurement tons discharged and loaded during period 1 February 1968 to 30 April 1968.

	<u>February</u>	<u>March</u>	<u>April</u>
Bangkok	3,517	7,156	3,304
Sattahip	86,048	103,414	132,669

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c. Transportation tonnage moved by highway totaled 160,633 S/T during the reporting period. ETO moved 107,951 S/T as opposed to 52,682 S/T moved by military vehicles.

d. Tonnage moved by the Royal State Railroad was 6,506 S/T as compared to 11,109 S/T moved during the previous reporting period. Approximately 95% of the tonnage moved by rail consists of ammunition destined for Ubon RTAFB.

11. (U) AVIATION:

a. The following is a summary of flying hours during the quarter 1 February - 30 April 1968:

<u>A/C TYPE</u>	<u>NO.</u>	<u>AUTHORIZED</u>	<u>FLOWN</u>
U-8D	2	200	148
U-6A	6	900	650
U-1A	1	225	126
UH-1	14	870 (1)	876
OH-23	2	180	103
U-21A	3	450 (2)	430

NOTES: (1) Includes 70 additional hours authorized for the month of February to support RTAVF airmobile training.

(2) No DA flying hours program established. Assuming 50 hours per month per aircraft.

(3) 7th Aviation Platoon with 8 UH-1's arrived 12 March 1968 and two UH-1H's for 70th Aviation Detachment arrived 6 April 1968.

b. The two U-8D aircraft were flight delivered to Vung Tau RVN for turn-in on 6 April 1968. Support of RTAVF airmobile training with UH-1H helicopters began on 3 April 1968 at Pranburi and is currently being conducted at Lop Buri, Khon Kaen, Lomsak, Chai Badan and Kanchanaburi.

c. The MTOE for USARSUPHAI Aviation Detachment (Provisional) was approved effective 25 April 1968 and designated the 70th Aviation Detachment with a personnel strength of 64.

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d. Personnel:

Aviators assigned beginning of period	21
Rotated	4
New Arrivals	18
Aviators assigned end of period	35

12. (S) AMMUNITION:

The following ammo operations occurred during the reported period:

a. The 9th Logistical Command assumed accountability for all US Army controlled Class V Stocks in Thailand. Accountability had previously been maintained by the 2nd Logistical Command, Okinawa.

b. To provide surveillance, maintenance and renovation capability for ammunition stocks under USARSUPHAI Control, a request for technical assistance (one ammunition maintenance specialist for 180 days) was forwarded to US Army Munitions Command. US Army Material Command has provided funds for the TDY and Mr. Alexander Suzstak has been nominated.

c. The position of ammunition inspector has been added to the 9th Logistical Command TDA now under review at USARPAC.

d. USARSUPHAI has been tasked by USARPAC to assume control of additional ammunition storage facilities now being used by MACTHAI for project Saltshaker. These facilities contain 47,000 sq feet of covered storage area. Proposed stockage includes a basic load for a brigade task force, plus a portion of Southeast Asia War Reserve stocks.

13. (C) CONSTRUCTION OF LINES OF COMMUNICATIONS:

a. Inland Road:

(1) The Inland Road provides a 127 Km link between Sattahip and the Bangkok By-Pass Road. It was started in February 1967, by the 809th Engineer Battalion in conjunction with D Company, 23rd Engineer Battalion (Provisional), Royal Thai Army.

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(2) Since the completion of an all weather surface roadway in December 1967, principal attention has shifted to contract upgrading, paving, bridge and box culvert construction. Paving is divided into three packages of 68 Km, 54 Km and 12 Km; the last package comprised of bridge approaches and a 5 Km extension on the southern end. During this reporting period, work has consisted primarily of grading, sloping and base course placement in preparation for the placement of the final 2" asphalt-concrete surface.

(3) Bridge and box culvert construction along the Inland Road is being accomplished by contract through OICC, Thailand. Of a total of eighteen Class 50 bridges planned, five are completed with construction continuing at the remaining thirteen. Twenty of twenty-seven box culverts have been completed to date.

b. The Bangkok By-Pass Extension (Kabinburi-Korat Road):

(1) Construction on the Kabinburi-Korat Road was initiated by the 538th Engineer Battalion in December 1965. When construction began, most of the road consisted of clay and silty material which made many areas impassable during the wet season to all but 4-wheel drive vehicles. Replacing timber bridges with Class 50 concrete slab bridges, aligning many sections, widening the travelway to 6.7 meters with 2.5 meter shoulders, and paving the entire length of 139 Km with two inches of asphalt-concrete, are all included within the scope of work.

(2) Troop effort was scheduled into three phases. The first phase was to construct a basic construction road along the final trace. The second phase provided upgrading along this trace to a Class 50 haul road; and phase three calls for completion of sloping ditches and paving of kilometers 57 to 98.

(3) Contract construction on the road is being accomplished by four contractors. Construction includes building eighteen bridges and paving 95 Km of road. The first bridge package, consisting of seven bridges near the northern portion of the road was completed in March 1967. The six bridges in bridge package II were completed in January 1968. The third and final bridge package and three bridges included in paving package IV are underway and will be finished in June 1968.

(4) Contract paving of the Kabinburi-Korat Road is divided into five packages. Package I (10 Km) and package II (15 Km) were completed in July 1967 and February 1968, respectively. Paving of package III (24 Km) is in progress and is scheduled for May 1968 completion. Base course placement on packages IV and V is now underway. Paving of these packages is scheduled for completion in June 1968, completing the entire road.

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c. The Northeast LOC's

(1) Lines of communication, in Northeast Thailand, of primary interest to the US Army are those connecting the forward logistical base at Korat to operational bases in the Northeast. The 561st Engineer Company was at Sakon Nakhon carrying on continuous maintenance along 92 Km of Route 22 from Sakon Nakhon to Nakhon Phanom, and constructing along route 223 between Sakon Nakhon and That Phanom (75Km) a Class 50 military standard road, installing culverts, forming precast beams in preparation for the replacement of twelve bridges.

(2) In January 1968, a major portion of the 561st Engineer Company was diverted to Kanchanaburi in order to expedite construction of facilities for the RTAVF. As a result, the LOC construction and maintenance effort was notably reduced during this reporting period from the previous period. In June 1968, the unit will return to the Northeast, and normal progress on the LOC's in that region will resume.

14. (C) FOR DEPLOYMENT AND UNIT READINESS:

a. The following units were deployed to or were activated in Thailand during the reporting period.

	<u>UNIT</u>	<u>STRENGTH</u>	<u>CLOSE DATE</u>
(1)	165th Med Det	10	2 Feb 68
(2)	HQ Sattahip Area	61	5 Feb 68
(3)	HQ Bangkok Area	50	5 Feb 68
(4)	556th Lt Maint Co	154	6 Feb 68
(5)	51st Army Postal Unit	9	15 Feb 68
(6)	ARELO	18	20 Feb 68
(7)	Commo Elm RTAVF	20	1 Mar 68
(8)	Admin Aug (Kanchanaburi)	29	1 Mar 68
(9)	221st MP Det	40	6 Mar 68
(10)	7th Avn PLT Airlift	46	13 Mar 68

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(11)	305th Sup & Sve Co (DS)	148	13 Mar 68
(12)	365th TC Det Army ACFT Rep	16	13 Mar 68
(13)	558th HHC, Sup & Sve Bn	56	16 Mar 68
(14)	29th Sig SC Det (RAD) Rep	8	16 Mar 68
(15)	144th Engr Det Team EB	22	20 Mar 68
(16)	145th Engr Det Team EB	22	20 Mar 68
(17)	70th Avn Det	64	25 Mar 68

b. Unit Readiness: 43 Unit Readiness Reports were submitted to USARPAC on 16 April 1968. This is an increase of three units since the last quarter.

(1) REDCAPE's: A summary of the REDCAPE shows:

<u>REDCAPE</u>	<u>No. of Units</u>
C-1	19
C-2	4
C-3	3
Exception Units	<u>17</u>
TOTAL	43

(2) REDCON's A summary of REDCON's achieved shows:

(a) Personnel	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Strength	12	7	12	12
MOS	17	6	10	10
Overall REDCON's for Personnel	12	5	13	13
(b) Training	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Refresher	41	2	0	0
Mission Training/Annual	41	1	1	0
Service Practice				
Overall REDCON's for Training	40	2	1	0

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c. Logistics	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Equipment on-hand	19	3	1	20
Serviceability *	17	7	10	7
Deployability	11	3	9	20
Single Unit Loads	20	15	8	0
Command Maintenance	39	0	0	4
Management Inspection				
Overall REDCON's for Logistics	1	8	7	27

*Pending an MTOE for the 17th MI Det and the 493d MI Det, Hq USARSUPTHAI has provisionally authorized these two units to turn in and refrain from requisitioning those items of equipment which will not appear in the MTOE. Consequently, these two units have not rendered a report for Equipment Serviceability.

d. Overall REDCON's for personnel training and logistics.	<u>C-1</u> 1	<u>C-2</u> 4	<u>C-3</u> 7	<u>C-4</u> 31
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15. (U) ROYAL THAI ARMY OJT PROGRAM:

a. A bilateral training committee composed of Thai and U.S. personnel initiated an on-the-job training program for selected RTA personnel to train with U.S. units. This program has been extremely effective in the training of Thai personnel. Since 1 October 1967, the beginning of the Thai training year, USARSUPTHAI has completed 58 courses of instruction and has currently 21 courses in session. This program encompasses 35 MOS areas, with courses varying in length from 2 to 16 weeks. A total of 286 students have graduated, and 57 students are now undergoing training.

b. The following training is conducted by units of this command:

(1) 9th Logistical Command units conducted 37 courses of instruction and currently have 13 in session. This program covers 16 MOS areas. A total of 234 students have graduated and 51 additional students are still training.

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(2) The 31st Field Hospital has completed 4 courses of instruction, covering 4 MOS areas. A total of 6 students have graduated.

(3) The 40th Military Police Battalion has conducted 1 course of instruction, covering 1 MOS area. A total of 15 students have graduated. Coordination with USMACTHAI/JUSMAGT has been effected for future courses at a later date.

(4) The 29th Signal Group has conducted 15 courses of instruction, and has 4 courses in session. This program is composed of 12 MOS areas. A total of 31 students have graduated, and 6 students are receiving training.

16 (C) ROYAL THAI ARMY VOLUNTEER FORCE (RTAVF)

a. General:

(1) During the period of the report (1 February to 30 April 1968) USARSUPTHAI received, deprocessed, and issued equipment to the first increment of the RTAVF. Specialist training for the RTAVF was conducted by use of mobile training teams brought into country for that purpose. Construction at the Kanchanaburi Training Complex progressed on schedule during this period with minimum essential facilities completed by 15 April 1968.

b. Unit and Personnel Augmentations:

(1) A summary of USARSUPTHAI personnel assets finally approved by Department of Army for RTAVF support included the following:

US Personnel

Combat Tng (Special Forces)	208
Logistic Support & Tech Tng	228
Admin, Security & Commo	107
Mobile Tng Teams	<u>100</u>

US Personnel TOTAL 643

Thai Personnel

Local National Labor	646
Thai Security Guard	<u>110</u>

Thai Personnel TOTAL 756

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(2) Units and augmentations which arrived in country prior to 30 April include the following:

<u>UNIT</u>	<u>STRENGTH</u>	<u>SOURCE</u>	<u>DATE</u>
HHC, Sup & Svc Bn (TOE 29-126F)	56	USARV	March
Sup & Svc Co (DS) (TOE 29-127F)	148	USARV	March
A/C Rpr Det (KC) (TOE 55-500R)	16	USARV	March
Rad Rpr Det (RD) (TOE 11-500D)	8	USARV	March
Postal Unit (S) (TOE 12-605E)	9	Activated February in Thailand	
MP Det (TOE 19-500D)	40	Okinawa	March
Commo Elm	20	CONUS	April
Augmentation to 46th SF Co	208	CONUS	Feb-Apr
Admin Augmentation (Kanchanaburi)	<u>29</u>	CONUS	Feb-Apr
TOTAL	534		

(3) Approved units which have not yet arrived include:

<u>UNIT</u>	<u>STRENGTH</u>	<u>SOURCE</u>	<u>DATE</u>
216 Med Det (OS) (TOE 8-500D)	9	CONUS	August

c. Specialist Training: Mobile training teams totaling 100 personnel were brought into country from Okinawa, Hawaii, Japan, Korea and CONUS to conduct specialist training for the RTAVF. All except 14 MTT personnel completed assigned missions and were returned to home stations in March and April. Remaining TDY personnel include:

<u>UNIT</u>	<u>STRENGTH</u>
MP MTT	3
Stock Control Sect	3
Med MTT	3
ENGR KB Team	<u>5</u>
TOTAL	14

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d. Construction: USARSUPTHAI will provide cantonment and operational facilities at Kanchanaburi to accommodate a total of 785 US personnel 110 Thai Guards, and 7,340 RTA personnel. Funding and construction for the Kanchanaburi portion of this project are divided into two principal parts; US facilities and RTA facilities.

(1) Construction for the US facilities will provide a cantonment for training and support personnel consisting of officer, enlisted, and Thai Guard housing; administrative buildings, community facility, a dispensary, necessary utilities, roads, and ground improvements. Mission support facilities will include communication and 20,000 square feet of maintenance facilities, 4000 barrels of PCL storage, 2,400 cubic feet of cold and 10,000 square feet of covered storage. Troop construction of housing is complete and remaining items, including contract utility installation, are progressing toward a scheduled June 1968 completion.

(2) The Royal Thai Army cantonment will include housing, administrative and operational facilities, roads, training ranges, a hospital, an airfield, six helipads, and required utilities. Construction of aircraft facilities, training facilities, and roads is being accomplished by the 809th Engineer Company. Grease racks and water distribution are a combined troop/contractor effort and all remaining facilities are being built by contract. Scheduled completion date for Thai facilities at Kanchanaburi is July 1968.

(3) The following is a summary of Military construction projects located at Kanchanaburi to include the percentage of completion:

<u>FACILITY</u>	<u>% COMPLETE</u>
AIRFIELD	99%
HELIPADS	75%
CANTONMENT ROAD	99%
RANGE ROAD	72%
AMMO STORAGE FACILITY	100%
RANGE COMPLEX	40%
INFANTRY BRIGADE AREA	90%
DIVISION HEADQUARTERS AREA	93%
DIVISION ARTILLERY AREA	85%

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<u>FACILITY</u>	<u>% COMPLETE</u>
SUPPORT GROUP AREA	75%
TOTAL RTAVF FACILITIES KANCHANABURI	82%
U.S. CANTONMENT	72%

e. Phase-Down Plan for US Troops in support of RTAVF. On 13 January 1968 the Secretary of Defense granted temporary deployment approval until 31 July 1968 for the additional force requirements to support RTAVF. CINCPAC requested COMUSMACTHAI to submit by 15 May 1968 a plan to reduce US support as Thai capabilities increase and to identify forces required beyond 31 July 1968. The phase-down schedule for US support units depends primarily on the capability of the Thai to assume the roles of the US units being phased down. MACTHAI is currently assisting and guiding the RTA in developing its own training and replacement center at Kanchanaburi. The center will eventually assume all functions for training to sustain the RTAVF. Thai personnel will be trained to a large degree by on-the-job training with US units. The RTA and MACTHAI concept is to establish the replacement center complement as a permanent organization for managing the Kanchanaburi Camp. Plans have been finalized by a bilateral planning group to implement the plan on an austere basis on 15 April 1968 with approximately 190 Royal Thai Army personnel. This is the first major step in the planned phase-down of US support elements at Kanchanaburi and will eventually result in a phase-out of all US units except a JUSMACT US advisory detachment.

17. (S) INTELLIGENCE ACTIVITIES:

a. The defection prevention program to discover and neutralize US Army personnel considering or planning defection was given increased emphasis during the quarter. Close and continuous coordination between the USARSUPTHAI staff, CAS and OSI was established to monitor the attitudes of in-country personnel. All sensitive AWOL's are reported to USARSUPTHAI immediately, and all AWOLs absent more than 72 hours are reported as a matter of routine. Notification is then sent to the 17/493d Military Intelligence Detachment and immediate investigative action is taken. Commanders and associates are interviewed to determine any indications of disaffection which an individual may have exhibited. Upon apprehension or voluntary return, AWOLs are debriefed by the 17/493d MID to determine any indication of defection to motivation or contact with a hostile intelligence agency. The 17/493d is presently developing a "gray list" of individuals who either appear to be susceptible to hostile approach or have in some way been associated with an actual approach. Daily news articles, trade journals and other Bangkok publications are scanned for indications of the emergence of possible defection support organizations of Communist front groups. There are no indications that defection inducement of defection support organizations exist in Thailand, not that any US soldier has gone AWOL for the purpose of defecting.

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b. Due to an apparent upsurge of possible sabotage incidents directed against US Forces in Thailand, a study and analysis of all incidents that occurred during the period of 6 May 1967 thru 15 February 1968 was conducted. It was determined by the study that to date there is no firm evidence that hostile agencies, or independent agents or sympathizers thereof, are committing planned sabotage against USARSUPTHAI units. On the contrary, most of the incidents appeared to be motivated either by theft for profit or as a retaliatory action of disgruntled Thai employees indicating displeasure with supervisors, pay scale or procedural matters. The results of this study were presented to USARSUPTHAI commanders at the March Commanders' Conference. Possible sabotage incidents are being closely investigated and monitored by USARSUPTHAI and the 17/483d MI Detachment.

c. In December 1967, the United States Army Support, Thailand was tasked with the mission of developing a training area in Kanchanaburi, Thailand, and to provide certain technical and support facilities for Royal Thai Army Volunteer Forces scheduled for deployment to Vietnam. With the sudden influx of US Military personnel into an area not previously occupied by such troops, an immediate problem of providing counterintelligence support and services to the post camp and station complex was readily apparent. Additionally, it could be expected that the newly developed training area, with its Thai and US Military Personnel could also be a target for hostile intelligence. Requirement to provide counterintelligence services was put into the overall program requirements for the new area. This resulted in the timely deployment of intelligence personnel into the area and a resident office was established in March 1968, approximately one month ahead of schedule.

18. (U) CIVIL AFFAIRS ACTIVITIES:

a. Activities described below contribute to the economic and social development of the local development of the local populace and assist in the reduction of the causes of insurgency through comprehensive Civil Affairs Projects. These projects will enhance the prestige of the Royal Thai Government and the Government of the United States. By maintaining cordial relations with the local populace in the area surrounding US military installations, provides for a higher degree of installation security. A description of these projects are listed below:

(1) A continuing project is the cleaning up of the Ban Nong Pru village outside of Gate 1, Camp Friendship. This is a continuing program for a more sanitary and disease-free area around Camp Friendship.

(2) USARSUPTHAI has provided funds to purchase supplies for the new Ban Nong Pru village school. The foundation, floor and frame-work has been completed.

(3) It is proposed that a model village be constructed approximately one mile west of the village of Ban Nong Pru. USARSUPTHAI and the Korat Provincial Planning Board are working jointly on the following facilities:

(a) Pit type latrines.

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- (b) Medical Aid Station.
- (c) Garbage disposal unit.
- (d) Insect and rodent control.
- (e) Street plans to include culverts and drainage.

(4) During this present dry season, a total of 1,726 water drums were delivered to 12 Korat Province amphoes by units of SUPTHAI. See Incl 1.

(5) The English teaching program within the Sukanaree School at Korat continues on a daily basis with volunteers effecting the instruction to approximately 425 students in grades 5 through 7.

(6) Free medical treatment has been provided for 28,759 Thai personnel. See Incl 2.

(7) SUPTHAI units have contributed \$820.05 to Thai charities.

19. (C) COMMUNICATION - ELECTRONICS ACTIVITIES:

a. The Korat Teletype relay was phased out of operation on 17 March 1968 when the cutover to the Bang Pla relay was accomplished. The phase out of the Korat relay, while placing an additional workload on Bang Pla operations, freed 40 enlisted personnel to fill critical personnel vacancies in other areas.

b. Preliminary survey of the communications requirements for the USAR-SUPTHAI Command Operations Center (COC) have been completed. The COC, when activated, will be serviced by a teletypewriter tributary station from the Autodin Secure Voice and will have interphone capability.

c. The new communication center at Camp Friendship, Korat, was opened to traffic on 22 April 1968. The Army Command (ARC) and Joint Pacific circuits (JPC) are not terminated on new, one-hundred word per minute teletype equipment and the command user circuit is terminated on a UNIVAC 1004 processor. The processor transmits and receives messages and data dards traffic at the rate of approximately 1500 words per minute. The improved working conditions in the new building, together with better facilities should improve overall operating efficiency of the Communication Center.

d. A tactical AN/TSC-54 Satellite Communications Link Terminal was activated at the U-Tapao Air Base, Thailand on 1 April 1968 when contact was established with the distant Satellite terminal in Hawaii. This communication means provides Strategic Air Command (SAC) with priority access to one secure teletype circuit and one non-secure voice circuit.

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The voice circuit has also been integrated into the IWCS for termination at Bangkok to provide secondary usage by all subscribers when not required by the SAC Commander.

e. Telephone grading to Class A and C service has been accomplished by most of the Dial Central Offices (DCO's) and switchboards in Thailand. The 30% A and 70% C phone grading has proven extremely successful in that Class A subscribers now have easier access to long distance trunks. The grading A & C levels will prepare Thailand for Tandem Switch, which will make it possible to give any DCO user that is connected directly to a Tandem Switch the capability of dialing directly to any other DCO user within the Southeast Asia system. The Tandem Switch should be fully operational in Thailand within the next eight months.

f. Personnel and equipment for a 10-man photo team have begun to arrive in Thailand. The photo team will be assigned to the 379th Signal Battalion, which will operate under the control of the SUPTHAI Information Office. The 44th Engineer Group has been tasked to design an Audio/Visual and Photographic Center to house the facility.

g. Approximately 600 frequencies were changed and/or updated and 400 record cards were corrected and updated during the last three months. Coordination was conducted between SUPTHAI and subordinate units to bring frequency records into conformity with actual usage. Approximately 140 frequencies were cancelled due to non-usage by using units, and another 60 were cancelled due to deactivation, interference or other causes. Frequency files were updated and correlated for easier identification of frequencies, equipment usage and all actions pertaining to each individual frequency.

h. The USARSUPTHAI Army Aircraft program has been accomplished. This program provided for the installation of new radio equipment in the U-8, U-6 OH-23 and the UHIC. The new radio, the AN/ARC-102 (SSB), provides air to ground capability with tactical ground radios.

20. (U) FINANCE, HEALTH, WELFARE:

a. Finance:

(1) On 19 February 1968, USARSUPTHAI submitted to USARPAC the FY 69 Command Operating Budget (COB) based on a direct obligation ceiling of \$39.5 million and automatic reimbursements estimated at \$1.8 million. These funds are considered adequate except for unfinanced requirements of \$11.36 million which were submitted with the FY 69 COB. These requirements were for RTAVF support, STRATCOM support and an increased requirement for 1326 Local Nationals. On 27 February 1968, USARPAC imposed a 25% reduction of the FY 69 nonexempt TDY. TDY exempted from this reduction is travel in conjunction with RTAVF, emergency leaves and DAC PCS. The total reduction of non-exempt TDY in FY 69 for this command was \$.476 million.

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(2) USARPAC imposed an overtime ceiling for the 2d half FY 68 on 17 February 1968. Overtime expenditures for the balance of FY 68 were limited to an amount not to exceed that expended through 30 December 1967. USAR-SUPTHAI overtime expenditures for the 1st half 68 were \$213,440. Programmed commitments for the 2d half FY 68 were estimated at \$210,500. Expenditures for the 3d Quarters FY 68 were \$93,880, leaving an uncommitted balance of \$116,620 for the 4th Quarter FY 68. Overtime ceilings were issued to HQ USARSUPTHAI and subordinate commands on 22 March 1968.

(3) On 26 March 1968, this command received an increase to the FY 68 in-country Annual Funding Program of \$5.75 million. The purpose of this increase is to defray RTAVF costs chargeable to allotment 5016.

(4) A review of the procedures to bill commissary charge customers (i.e. Army and Air Force Open Messes, Embassy Commissaries, and Thailand Region Exchange) was made for presentation at the Army/Air Force Inter-service Subsistence Support Agreement Conference on 13 February 1968. This review included payment experience of the Charge Customers. 47 delinquent accounts (over 60 days due) amounting to \$811,700 were discovered. As a result of a vigorous collection program, these delinquent accounts were reduced to \$28,000 on 18 April 1968. The remaining delinquent accounts will be paid within 30 days.

b. Medical Activities. The creation of a new troop facility at Kan-
chanaburi necessitated the establishment of a small provisional dispensary to provide routine sick call and emergency care as needed. Equipment for this unit was provided from in-country sources but personnel requirements were filled from outside Thailand. A Medical Detachment (OA) organized under TOE 8-500D, and capable of providing dispensary service to a troop population of approximately 1,000 men, is expected to replace the existing unit during the month of August 1968.

c. Command Judge Advocate Activities:

(1) On 13 February 1968, the CG, USARSUPTHAI, appointed a special court martial to hear cases arising in units stationed in the Korat area. The purpose of establishing the Post Special Court Martial was to improve the standard of administration of military justice and to conserve manpower by having a standing court which all commanders could utilize for the disposition of court martial charges. Fifteen of the 35 special cases tried in the entire command during the reporting period were cases tried by the Korat Special Court Martial.

(2) In view of an increasing number of incidents pertaining to possible exercise of Thai criminal jurisdiction over military personnel, command guidance was disseminated to commanders by means of a Command letter, subject: Exercise of Criminal Jurisdiction over United States Military Personnel, dated 6 March 1968. This letter, which will be implemented by a USARSUPTHAI Regulation, prescribes actions to be taken when military personnel are:

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(a) In the custody of or detained by Thai officials.

(b) Requested by Thai officials to appear in Thai criminal or civil proceedings.

Unit commanders may sign so-called "Custodian Release Forms" to obtain the release of military personnel from Thai police custody if the following indorsement is written on the forms at the time of signature:

"Subject to determination of the rights of the individual and the jurisdictional responsibility of the United States Government."

Additionally, comments concerning possible exercise of Thai criminal jurisdiction were made as a part of military justice instructions given to approximately 4,000 military personnel throughout the command during April 1968. To date, no soldier assigned to USARSUPTHAI has been tried in a Thai criminal court.

(3) 35 Special Court Marial and 21 Summary Court Martial and 21 Summary Court Martial records of trial were reviewed in this office prior to being forwarded to the CG, USARYIS for final legal review. Additionally, 389 records of punishment imposed pursuant to Article 15, UCMJ, were reviewed for administrative and legal sufficiency.

(4) Legal Assistance was provided to 300 persons during the reporting period.

21. (U) PROVOST MARSHAL ACTIVITIES:

a. USARSUPTHAI Provost Marshal Section became operational on 21 February 1968. Functional separation of the Commanding Officer, 40th Military Police Battalion and SUPTHAI Provost Marshal began with the arrival of the new PM, LTC Robert C. Orr, on 10 February 1968.

b. There has been an increased emphasis on scheduling of physical security surveys and crime prevention surveys throughout Thailand. A schedule intended to fulfill all command requirements is currently near completion. Eight small arms surveys in the Sattahip area were completed during April 1968. Implemented during April 1968 was the initial preventive type lectures on inherent dangers of using marijuana and narcotics. Lectures are scheduled in conjunction with the crime prevention surveys.

c. Closer liaison has been established with the Thai Security Guard Regiment liaison personnel and J-6 MACTHAI with respect to monitoring and affording better supervision for the Thai Security Guard Program. Liaison visits with the US Commanding Officers responsible for the proper utilization of the Thai Security Guard Regiment have stressed the important role of US supervisory personnel.

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d. The need for a USARSUPTHAI Srockade has been recognized and positive action thus far includes gaining approval for such a facility from MACTHAI, the US Embassy, Thailand, USARPAC and DA. MTOE has been submitted and operating directives are being written. Construction of this facility is under way with the target completion date of June 1968.

22. (U) PUBLIC AFFAIRS ACTIVITIES: Significant events covered by USAR-SUPTHAI Information Office were as follows:

a. SEATO Exercise Ramasoon which started on 4 March 1968, had its forward headquarters at Camp Friendship. Incl 3.

b. The visit of King Bhumibol of Thailand on 7 March 1968. Incl 4.

c. Opening of the Korat Northeast Trade Fair on 23 March 1968. Incl 5.

d. Opening of the new, \$47,277.00 Camp Friendship Library on 25 March 1968. Incl 6.

e. Army Chief of Staff, Gen Harold K. Johnson and Army SGM William O. Wooldridge visit on 22 April 1968 as part of a tour of Southeast Asia. Incl 7

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SECTION II: LESSONS LEARNED: COMMANDER'S OBSERVATIONS, EVALUATION
AND RECOMMENDATIONS:

1. (U) General.

a. Development of the Logistics Infrastructure.

(1) Each quarter year marks continued progress in the development of the logistics infrastructure in Thailand. The developing complex of port facilities, roads, airfields and cantonments, coupled with a modern communications system improves daily the efficiency of military operations. Such progress also improves the contingency operational capability of military forces. Finally, the enormous construction effort will be of lasting benefit to the economy of Thailand.

(2) Concurrent with the improvement in military posture, construction is continuing on projects designed to improve the living standards of the soldier and junior officer. Unsatisfactory billets are being replaced by new barracks and BOQs. Clubs, libraries hobby and craft shops, and various recreation facilities are provided to meet the off-duty requirements of Army personnel in Thailand.

(3) The investment of money and manpower in the development of a modern logistical infrastructure attests to the strategic importance of Thailand's position in Southeast Asia.

b. Royal Thai Army Volunteer Force.

While the command continued to pursue its various assigned missions during the quarter, one mission assumed special significance since it was a new requirement characterized by high level US and Thai government interest. The mission was also significant because of its magnitude, complexity and urgency. Although tasked with the mission in December 1967, during the reported quarter, the command achieved, on a timely basis, the assigned tasks of training, equipping, maintaining, and constructing a camp for the Hq and first training increment of the Royal Thai Army Volunteer Force for Vietnam. The accomplishments of the command were commended in person by the Chief of Staff of the Army and in writing by Commander-in-Chief Pacific Command; Commander-in-Chief, US Army Pacific and Commander, US Military Assistance Command, Thailand. The lessons learned during the quarter will permit continued support of this effort in an even more efficient manner.

2. (U) Personnel.

a. Observation. The shortage of experienced, MOS qualified noncommissioned officers continues to be a matter of concern to this headquarters.

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b. Evaluation. Personnel shortages have a significant impact on unit REDCON's. This command received only 56.9% of validated enlisted replacement requisitions.

c. Recommendation. That USARPAC continue to support USARSUPTHAI personnel actions, so all validated requisitions can be filled.

3. (U) Operations. None.

4. (U) Training.

a. Observation. Training is considered adequate in view of the circumstances of dispersion and assigned missions.

b. Evaluation. There are approximately 110 US Army units in Thailand currently assigned to USARSUPTHAI. Most of these units are logistical, construction or communication type units primarily committed to specific unit missions.

c. Recommendation. That training be accomplished on mandatory subjects only.

5. (C) Intelligence.

a. Observation. The overall intelligence capability of USARSUPTHAI has increased during this quarter.

b. Evaluation. The increase in the overall posture is attributed to the following:

(1) Input to the Intelligence Data Base has reached the point where it is now possible to accurately analyze the intelligence situation in Thailand.

(2) As a result of experience gained during 1967, a new LOI was issued to the 17/493d MID. This LOI realigned mission priorities, placing rapid notification of imminence of hostilities as priority one.

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c. Recommendation. That DA and USARPAC continue to send qualified and experienced intelligence personnel to Thailand.

6. Logistics.

a. Observation. Problems with the 5 ton multifuel engines continued during this reporting period. At one point 141 vehicles were deadlined for lack of replacement engines.

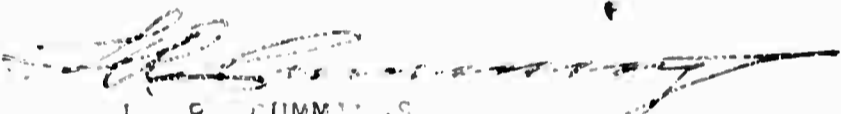
b. Evaluation. A sufficient quantity of engines have now arrived to ease this problem. USARSUPTHAI has used aggressive command action to eliminate multifuel engine problems from improper operation and maintenance.

c. Recommendation. That USARPAC continue to aggressively support SUPTHAI request on scheduled inputs of 5 ton multifuel engines be increased from 34 to 65 multifuel engines per month.

7. Organization. None

8. Other. None

FOR THE COMMANDER:


L. R. CUMMINS
ITC, AG.
Deputy Adjutant General

9 Incls

- | | |
|--|--|
| 1. Filling Water Buckets - Photo | |
| 2. Free Medical Treatment - Photo | |
| 3. SEATO Exercise - Ramasoon - Photo | |
| 4. Visit of King Bhumibol - Photo | |
| 5. Kerat Trade Fair - Photo | Withdrawn, Hqs, DA |
| 6. New Camp Friendship Library - Photo | |
| 7. General Johnson - Photo | |
| 8. Organizational Chart | |
| 9. Staff Directory | Withdrawn; available for ref,
Hqs, DA |
| 10. List of Visitors | |

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GPOP-DT (20 May 68) 1st Ind (C)
 SUBJECT: Operational Report of HQ, US Army Support
 Thailand for Period Ending 30 April 1968,
 RCS CSFOR-65 (R1) (U)

HQ, US Army, Pacific, APO San Francisco 96558 **25 JUN 1968**

TO: Assistant Chief of Staff for Force Development,
 Department of the Army, Washington, D.C. 20310

1. (U) This headquarters has evaluated subject report and concurs in the report except as detailed in the following paragraphs.

2. (C) Reference (page 12) Section I, paragraph 14b(1):
 Data should be corrected as follows:

<u>REDCAPE</u>	<u>No. of Units</u>
C-1	23
C-2	2
C-3	1
Exception Units	<u>17</u>
Total	43

3. (C) Reference (page 12) Section I, paragraph 14b(2):
 Data should be corrected as follows:

a. Personnel

	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Strength	12	7	12	12
MOS	17	6	10	10
Overall REDCON's for Personnel	13	5	3	12

b. Training

	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Refresher	42	1	0	0
Unit Proficiency/Cbt Readiness	1	0	1	0
Mission Tng/Annual Svc Practice	41	1	1	0
Overall REDCON's for Tng	40	2	1	0

c. Logistics

	<u>C-1</u>	<u>C-2</u>	<u>C-3</u>	<u>C-4</u>
Equipment on Hand	<u>20</u>	<u>2</u>	<u>0</u>	<u>21</u>
Serviceability	18	7	9	7
Deployability	11	3	8	21
Single Unit Loads	20	15	8	0
CMMI	35	1	0	7
Overall REDCON's for Logistics	1	8	5	29

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SUBJECT: Operational Report of HQ, US Army Support
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4. (U) Reference (page 21) Section I, paragraph 20a(1):
Information in this paragraph addresses USARSUPTHAI's
FY 69 COB submitted as of 29 February 1968, with \$11.36
million as unfinanced requirements. The 15 April 1968
USARPAC COB submission to DA currently reflects financing
of all USARSUPTHAI's unfinanced requirements as stated
in reference paragraph.

5. (C) Reference (page 25) Section II, paragraph 2:
As of 31 May 1968 the operating strength of USARSUPTHAI
was 84.8% of that authorized (AUTH 8,692 - OPER 7,375).
DA message 865484, 24 May 1968, states " . . . based on
current fill action and considering some gain from
late arrivals against April and earlier month requirements,
it is anticipated that there will be a marked improvement
in SUPTHAI's strength by 30 June 1968."

6. (U) Reference (page 25) Section II, paragraph 4:
Non-concur with the recommendation: Although it is
recognized that difficulties will be encountered in the
conduct of unit and mission training in USARSUPTHAI,
total cessation of this training is not considered an
appropriate solution to these difficulties. Command
and Staff personnel by continuous evaluation and
vigorous supervision of daily schedules should be in
a position to insure that at least minimal time is
allocated for the conduct of either on the job or formal
unit/mission training. Additionally this recommendation
is not consistent with the data contained in paragraph
14b(1)(b) which reflects that 93% of USARSUPTHAI units
are accomplishing all required training.

FOR THE COMMANDER IN CHIEF:



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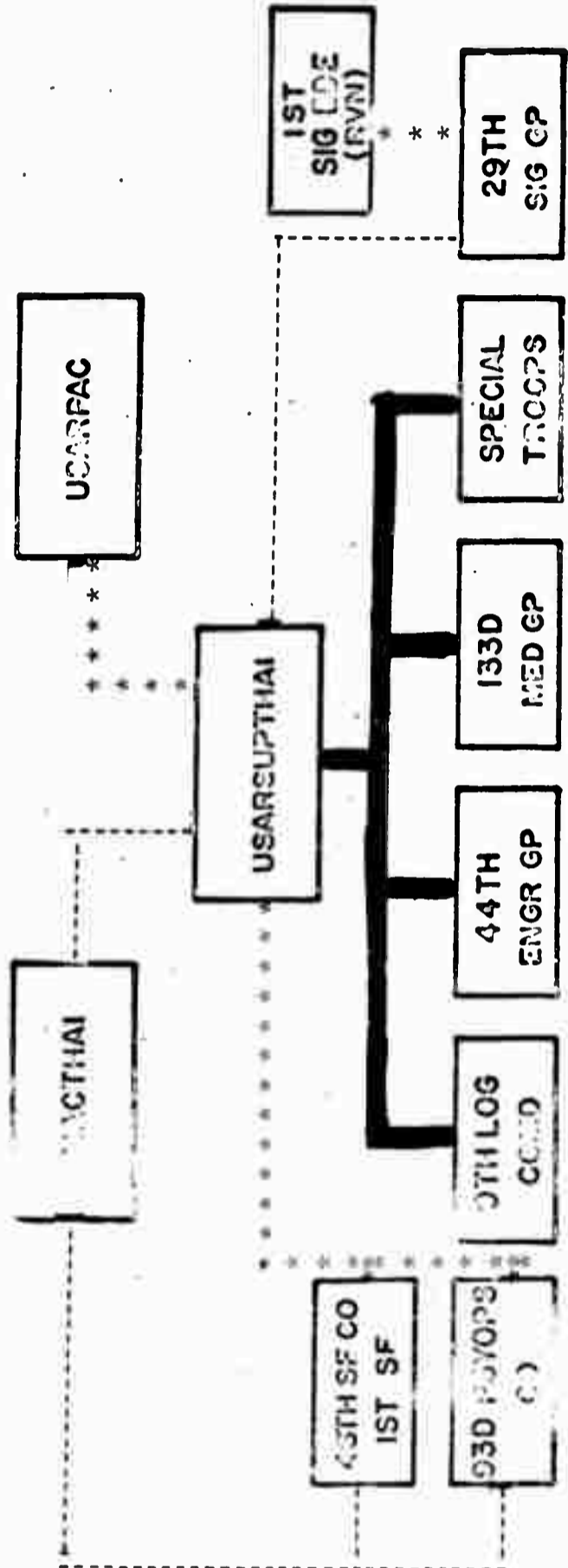
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