# UNCLASSIFIED

## AD NUMBER

## AD387082

# CLASSIFICATION CHANGES

TO:

## unclassified

FROM: confidential

## LIMITATION CHANGES

TO:

Approved for public release, distribution unlimited

FROM:

DoD Controlling Organization: Department of the Army, Office of the Adjutant General, Washington, DC 20310.

# AUTHORITY

31 Aug 1978 per Group-4 document marking; Adjutant General's Office [Army] ltr dtd 29 Apr 1980

CONFIDENTIAL DEPARTMENT OF THE ARMY HEADQUARTERS, 1ST SIGNAL BRIGADE (USASTRATCOM) [U. APO-San-Francisco 96307 2 0 AUG 256 387082 SCCVOP Operational Report for Quarterly Period Ending 31 July 1966, SUBJECT: (RCS CSFOR-65) 2 )80p Deputy Commanding General TO: United States Army Vietnam ATTN: AVC-DH DACSFOR AD APO 96307 OT-RD-660222 References: 1. AR 1-19, dated 26 May 1966. a. USARV Regulation 870-2, dated 19 July 1966. b. IAW above references, the attached inclosure of Operational 2. Report for Quarterly Period Ending 31 July 1966 is submitted. Best Available Copy Reproduced From FOR THE COMMANDER: Billike BILSXI 1 Incl Capt, AGC as Acst AG document contains information affecting the Watlons. TIME COOLEANS INFORMATION ATTRONTS THE WAILO Defense of the United States Within the meaning of the Benderson Term mining 12 II and the meaning of the UETEDSE OF the United States Within the meaning of the Espionege Laws, Title 13, U. S. C., Saction 793 Fol 794. Its transmission or the rover Ranner to an unanchorma 13 REGRADED UNCLASSIFIED WHEN SEPARATO PROM CLASSINED INCLOSURES 07  $\mathbf{R}\mathbf{D}$ FOR 660222

## DEPARTMENT OF THE ARMY HEADQUARTERS, 1ST SIGNAL BRIGADE (USASTRATCOM) APO San Francisco 96307

#### SCCVOP

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1966 (RCS CSFOR-65)

TO:

Assistant Chief of Staff for Force Development Department of the Army Washington, D.C. 20310

In compliance with AR 1-19, the following report is submitted.

#### SECTION I

#### Significant Organization or Unit Activities

During the past quarter, Headquarters, 1st Signal Brigade continued toward its goal of becoming fully organized and comoletely operational. After being organized in-country on 1 April 1966, the Brigade Headquarters had reached an assigned strength of 51 Officers, 1 Warrant Officer, and 114 Enlisted men, or approximately 64% of authorized strength by 31 July 1966. Twenty-one (21) additional officers are due to arrive in the Brigade Headquarters between now and 31 December 1966, with eleven (11) who are currently assigned due to depart during the same period. Modified Table of Organization and Equipment (MTOE) 11-302T, for which approval is pending, Will authorize 71 Officers, 14 Warrant Officers and 174 Enlisted Men for the Brigade Headquarters and Headquarters Company.

/ During the reporting period, the following organizational changes occurred:

a. On 29 June 1966, General Order Number 5, Headquarters, 1st Signal Brigade, (Tab A) was issued organizing the USA Signal Security Force. Initially assigned to the 2d Signal Group, it has an authorized strength of 98-enlisted men with the mission of providing physical security to all elements of the 1st Signal Brigade. This unit was organized effective 1 July 1966 and will replace the 39th Security Platoon which was discontinued by General Order Number 4008, Headquarters, United States Army Vietnam, (Tab B).

b. Having arrived from Fort Bragg, North Carolina, Headouarters and Headouarters Detachment, 21st Signal Group became operational on 1 July 1966 and assumed command of the 41st Signal Battalion and smaller signal units from the 2d Signal Group (See Tab C for General Order Number 4, Headouarters, 1st Signal Brigade and Tab D for Letter of Instruction 4-66, Headouarters, 1st Signal Brigade).

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c. USASTRATCOM-Vietnam was redesignated USA Regional Communications Group (Vietnam) by General Order Number 6, Headouarters, 1st Signal Brigade, (Tab E) which was effective 4 July 1966. The basis for this action was to provide a designation more descriptive of the Group's mission.

d. On 25 May 1966, the Communications Electronics Engineering and Installation Agency (Provisional) was organized by General Order Number 7, Headquarters, 1st Signal Brigade, (Tab F) as an agency of this Headquarters. A personnel strength, sufficient to provide an operational capability, was diverted from local resources and applied against a tentatively authorized strength of 23 officers, 47 enlisted men, and 27 Department of the Army Civilians. Its assigned mission is to develop non-tactical, fixed plant telecommunications requirements and provide central management, coordination and control over all non-tactical fixed plant telecommunications projects through the acceptance phase. An appropriate proposed TDA has been forwarded to DA for approval.

2 A visit by Lieutenant General Starbird, Chief, Defense Communications Agency, was made to this Headquarters on 29 July 1966. He was briefed on the following subjects:

a. Evolution of the 1st Signal Brigade

b. The Integrated Wideband Communications System.

c. The concept for circuit control.

3 The Brigade Headquarters is organized under MTOE 11-302T, pending approval by Department of Army as shown at Tab G. On 28 June 1966, Regulation Number 10-1, Headquarters, 1st Signal Brigade, was published delineating the responsibilities and mission of each section (Tab H).

 $\frac{c_1}{T}$ . In addition to the above stated actions pertaining to the Brigade Headquarters as a whole, general summaries of significant events that have occurred within each staff section and agency during this period of organization are provided as follows:

a. Personnel and Training Directorate. On 1 May there were three (3) personnel assigned to the Directorate, one (1) officer and two (2) enlisted men. LTC Schrinel, the Director of Personnel and Training, arrived on 30 June 1966. At that time the Directorate was comprised of one (1) Major, one (1) Lieutenant and thirteen (13) enlisted versonnel. On 15 July, the Unit Personnel Section became fully operational and assumed responsibility for the DA 201 Files and Financial Records of all personnel assigned to the headquarters, relieving the 2d Signal Group of this responsibility. In-processing procedures for newly assigned personnel were developed to include a brief orientation concerning the Brigade Savings

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Program, with emphasis placed on purchase of Savings Bonds by payroll deduction. These procedures should enable the headquarters to maintain its present participation rate of above 90%.

(1) 4 The Personnel and Training Directorate is now compiling an accurate authorization by MOS and grade of the Brigade Headquarters and subordinate units. It has become apparent that some subordinate units are uncertain of their true authorization. Instances have occurred where recuisitions are submitted on known losses without referral to requirements of authorization. A master file on total authorizations and present personnel assots must be accomplished as an initial step to better personnel menagement.

(1) % Plans are being formulated to assume, from the 2d Signal Group, the in-processing of all personnel assigned to the Brigade Headquarters or subordinate units. Due to the initial austere staffing of the Brigade Headquarters, the assignment and reassignment of incoming personnel has been handled by the Personnel Section, 2d Signal Group. This action is necessary to insure equitable distribution of assets.

b. Intelligence and Security Office. During the first month of the reporting period, this office consisted of one (1) officer and had virtually no operating compatility. Since then it has received one (1) Lieutenant Colonel, one (1) Major and two (2) enlisted men and is now an operational section.

A modified Rifle Company MTOE, developed for the Brigede Headquarters by the 2d Signal Group, has been staffed and approved within the Brigade. It is currently being staffed in Headquarters, USARV. When approved and your organized, this unit will provide an increased security capability for elements of the Brigade, particularly in the case of essential facilities for the solidate the present two security elements under the temporary command of the Brigade Physical Security Officer. One element presently consists of approximately 108 guards, primarily infantry, and designated as the USA Signal Security Force, is under the operational control of the 2d Signal Group. The other element consists of a security detachment of approximately 125 guards, primarily military policemen, under the operational control of the USA Regional Communications Group (Victnam). The first of these two elements will be reassigned to Headquarters, 1st Signel Brigade under the control of the Brigade Physical Security Officer on 1 August 1966. The phase-in schedule of the Regional Communications Group security guard will follow.

c. C-E Plans and Programs Directorate. The following TDA/NTOE actions were accomplished during this reporting period:

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(1) TDA for Command Communication Center Control Agency (CCCCA) was completed and mailed to CG, USASTRATCOM on 20 May 1966.

(2) TDA for the Saigon/Cholon Telephone Management Agency was completed and mailed to the CG, US STRATCON on 8 June 1966.

(3) MTOE for the Headquarters and Headquarters Detachment, 21st Signal Group, was completed and mailed to CG, USASTRATCOM on 9 June 1966.

(4) MTOE for the Headquarters and Headquarters Detachment, 2d Signal Group, was completed and mailed to CG, USASTRATCON on 11 June 1966.

(5) NTOE for the 213th Security Detachment (CS)(DISTRA) was completed and mailed to CG, USASTRATCOM on 13 June 1966.

(6) TDA for the Communications Electronics Engineering and Installation Agency was completed and mailed to CG, USASTRATCON on 19 June 1966.

(7) MTOE for the Headcuarters and Headcuarters Detachment, Army Signal Group, was completed and mailed to CG, USASTRATCOM on 29 June 1966.

(8) MTOD for Headquarters and Headquarters Company, 1st Signal Brigade (USASTRATCOM), was completed and mailed to CG, USASTRATCOM on 16 July 1966.

TDA/MTOE's that are being processed by this Headouarters and Head- ; cuarters, USARV at present time, are as follows:

(1) Headquarters, Regional Communications Group and its subordinate units of Phu Lam, Nha Trang, Da Nang, Long Lines Sector North and Long Lines Sector South.

(2) South East Asia Pictorial Agency.

(3) 1st Signal Brigade Security Force.

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A conference was held by General Terry on 4 July 1966 to develop and establish firm procedures for the submission of TDA's and MTOE's for USASTRATCOM Signal Group-Thailand. The TDA's for Headouarters, USASTRATCOM Signal Group-Thailand, Korat Facility and Long Lines Command are being held by Headquarters, USASTRATCOM-Washington awaiting further personnel and equipment justifications. Seventeen (17) additional TDA's are expected from the Thailand Group in the near future.

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Scheduled briefings for newly assigned personnel began on 26 June 1966. This is an informative briefing on the history, mission, organization and functions of the Brigade and subordinate major headquarters including plans for the future.

d. C-E Operations Directorate. During the period 1 May - 31 July 1966, two (2) Lieutenant Colonels, three (3) Majors, one (1) Captain and four (4) enlisted men were assigned. This brings the strength of the Operations Directorate to seven (7) officers, and nine (9) enlisted men, or 40% of authorized strength.

During the period of this report, the operations functions of the Brigade have been performed by the Plans and Operation Branch, Signal Section, Herdquarters, USARV. This has been necessitated by the limited number of personnel assigned to the Operations Directorate. Coordination has been accomplished, and plans and procedures developed to transfer responsibility for current operational matters to the Operations Directorate in the early part of the next quarter.

c. Logistics Directorate. The acquisition of administrative vehicles continues to be a problem. A letter request has been submitted to USARV G-4 requesting administrative vehicles by provided to this command. — As an interim measure, the USARV G-4 directed the 1st Log Command to provide ten (10)  $\frac{1}{4}$  Ton Trucks, pending final review and approval of the letter request. These vehicles were received on 21 July 1966. Operations will continue to be impoired due to lack of required vehicles.

The in-country povenent of out-sized cargo continues as a major problem. Examples of the type cargo are fuel tanks (10,000 and 15,000 gal), concrete telephone poles, and engine generators (33,200 and 42,500 lbs, each). This Brigade ships in-country approximately 2,500 tons of cargo per month by air and water transportation. Obtaining transportation priorities in order to meet project completion deadlines presents a significant problem.

f. Office of the Adjutant General. The following actions were accomplished by the Office of the Adjutant General during the period of this report:

(1) A typing pool was established for the entire headouarters in order to efficiently utilize a limited number of typists.

(2) An AG Reference Library was established. There is still a limited supply of publications but requisitions are being submitted weekly.

(3) The total numbers of classified and unclassified documents and messages processed for the Brigade Headouarters during the period appear below.

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(4) The total number and types of publications published by the AG section during the period are as follows:

General Orders 9 Special Orders 71 Letter Orders 92 Weekly Bulletin 12 Regulations 33 Circulars 6

Membrandum 5

g. Office of the Engineer. The following is a chronological list of significant events which occurred during the reporting period and which fall within the functional area of construction of signal facilities:

(1) Construction of SATCOM terminals was requested by letter to Headouarters, USARV on 20 May 1966.

(2) Partial beneficial occupancy of the dial central office, Can Ranh Bay, was received on 10 June 1966.

(3) On 24 June 1966, a contract was awarded for construction of a tabe relay building at Korat, Thailand.

(4) Construction of a tope relay building was started at Nhe Trong on 5 July 1966.

(5) Construction of the SATCOM terminal at Mha Trang began 30 July 1966.

h. Office of the Chaplain. The Chaplains Office became operational at Brigade Headquarters on 12 July 1966 with a personnel strength of one (1) Chaplain in the grade of Lieutenant Colonel and two (2) enlisted Chaplain Assistants in the grade of E-4 and E-3.

i. Aviation Office. During the period of this report, a possible loss of organic support aviation in signal groups, battalions, and company level units appeared imminent and a letter was submitted to USARV stating the position taken by the CG, 1st Signal Brigade. The 1st Signal Brigade, with responsibility for communications in Vietnam and Thailand requires

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#### a large amount of immediately responsive Army Aviation support.

USARV reconsidered its position pertaining to the deletion from the proposed MTOE 11-302T of one (1) each US-F, twin engine aircraft. The 1st Signal Brigade now has USARV authorization approval of two (2) US-F model aircraft. Equipment for issue from in-country resources is not available at this time.

The 1st Signal Brigade is expected to receive both of its presently authorized UH-1B Helicopters by 15 August, 1966. This is the initial start of the Brigade Air Section. Qualified enlisted men are on hand to maintain these aircraft which will greatly assist the Brigade in its expanding mission.

j. Office of the Comptroller. This office reviewed the Command Operating Budget (COB) submissions for FY67 made by elements of USASTRATCOM-SEL during February, 1966. A revision to these submissions and new fund requirements to support the planned growth of the Brigade, to include TOE units, were developed. The revised COB was submitted to HQ, USASTRATCOM for appropriate action on 5 May 1966.

In response to a requirement of HQ, USASTR'TCOM, the Command Budget Estimate (CBE) for FY68 was developed and submitted on 8 June 1966. The CBE identified over \$10 million as unfinanced. This large unfinanced requirement is due principally to the need for contractor operations and maintenance of the IWCS, dial central offices, and similar systems or projects.

The Brigade Review and 'nalysis (R&A) program commenced in May 1966. The program provides for an R&A of each group and agency on a monthly basis. The Brigade Cormander is afforded a means of evaluating progress made in achieving sugnificant objectives through these R&A presentations.

k. Office of the Headouarters Commandant. A major construction project to provide adeouate facilities for the headouarters has resulted in the completion of a two story office annex, a two story tropical building containing billets on one floor and offices on another, a mess hall, and an additional barracks. Construction has begun on a two story structure intended as office space for the Communications Electronics Engineering and Installation Agency and the Integrated Widebard Communications System (IWCS) Coordinating Office. The contract completion date is 30 September 1966.

Feeding the personnel was a major problem during the reporting period. A two hour trip by bus was necessary in order for personnel to eat their noon meal at established mess facilities in Saigon. To establish a field ration mess hall, current regulations require that all TOE mess hall

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equipment be on hand. This equipment has not been received and is presently due-out from CONUS. To alleviate these problems, a snack bar has been established within the compound area. This has decreased the amount of non-productive travel time appreciably.

1. Communications Electronics Engineering and Installation Agency. The period from the activation of this agency on 25 May 1966 to 31 July 1966 marked an initial formation and growth phase. The organization initially consisted of one (1) Major, three (3) enlisted men and one (1) Department of the Army Civilian. The present Chief of the Agency, a Lieutenant Colonel, arrived on 15 June 1966. A chart showing the agency's current organization is shown at Tab I.

The Agency is currently engaged in the following activities:

(1) Development of a consolidated list of current fixed plant . telecommunications projects for Vietnam and Thailand. This will not include the IWCS and AUTODIN programs which will continue under the control of the IWCS Coordinating Office.

(2) Identification of project officers for each project at the CEEIA, Signal Group, and on-site levels.

(3) Coordinating with the Erigade Engineer relative to building construction in support of known and planned projects.

(4) Reviewing requirements to update existing projects and identifying new requirements in accordance with plans and programs.

#### SECTION II

#### Commenders Observations And Recommendations

Part I - Observations (Lessons Learned):

a. Personnel:

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#### In-Country Activation

#### Item: In-country activation.

<u>Discussion</u>: The lack of a homogenious cadre of personnel specialists, equipped with pertinent DA regulations and directives, is a serious handicap to rapid, efficient assumption of the full responsibilities of a personnel staff section. The lack of available trained personnel in-councry makes such activation extremely difficult and the assumption of responsibilities is dependent on both quantity and quality of personnel that are received.

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Observation: Whenever possible, the personnel cadre should be brought in-country as a unit, prior to activation.

### AG Reference Librarians

Item: Need for oualified MOS technical reference librarians.

<u>Discussion</u>: The office of the Adjutant General has encountered difficulty in training enlisted men as AG reference and technical librarians.

Observation: It is felt that an MOS should be provided for librarians and that they be school trained for the purpose of requisitioning, posting, and setting up and operating an AG Technical Library.

b. Training and Organization.

#### Clerk Typist Training

Item: Training of Clerk Typists and File Clerks.

<u>Discussion</u>: Most of the clerk typists and file clerks that are reporting into this headouarters are not properly trained during AIT. They lack ability in filing and the knowledge of proper format of military correspondence.

<u>Observation</u>: More and proper instruction must be given to trainees in the administrative field, while in AIT. More intensive training at AIT would preclude many man-hours lost from operational requirements in a counterinsurgency area.

#### Teletype Multiplex

Item: Training on the AN/TCC-20 and other teletype multiplex equipment.

Discussion: VHF personnel presently assigned to 1st Signel Brigade units have little knowledge of TTY multiplex equipment, especially the commonly used AN/TCC-20. They do not know the basic principles of TTY multiplexers. Numerous outages have been and are occurring because VHF operators do not know how to adjust bias, properly position switches, and how to perform loop backs on the AN/TCC-20 and other TTY multiplexers.

Observation: Service schools are not putting enough emphasis on TTY multiplexers. The 1st Signal Brigade must establish a school fo provide VHF personnel a rudimentary knowledge of AN/TCC-20 operation.

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#### c. Logistics.

#### Government Furnished Equipment

Item: Maintenance support for government furnished ecuip-

Discussion: The US Army has the responsibility to maintain and support two (2) government furnished cranes (FSN 3810-606-8569) being used by Page Communications Engineers on the IVCS contract. At the completion of the IVCS project in Vietnam, these cranes will become property of US Army, Vietnam. Due to the low density of subject coulpment in-country there are limited repair and replacement parts available through normal supply channels, which bases stockage on demand experience.

<u>Observation</u>: That all future contracts which provide government furnished operating equipment to a commercial contractor also provide as a minimum the necessary repair and replacement parts for direct maintenance support for the duration of the contract. This program is particularly essential for unique and low density coulpments furnished by the government.

#### Equipment Exposure

Item: Shipment of materials to a hot, humid area.

Discussion: Metal items which have not been protected have been received in a rusty condition. Specifically, a Diebold, four-door combination safe, was received adequately crated in a heavy wooden box; however, when opened it was discovered that it was not protected against moisture.

Observation: Provide a polyethylene covering for items, especially metal, which are shipped to South East Asia.

#### Part II - Recommendations:

It is highly recommended in the future that headquarters of this type become operational only when an adequate complement of trained personnel and equipment are available. It is further recommended that the unit be formed and trained in the United States prior to its deployment in a combat zone.

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ROBERT D. TERRY Brigadier General, USA Commanding

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(PARA 05) Pers: WB TRF FR THE 39TH SECURITY PLATOON Files/rec: WE TRANSFERRED FROM THE 39TH SECURITY Platoon and maintained in accordance with

AR 3.5-210. MR: INITIAL AND SUBBEQUENT MORNING REPORTS WILL BE SUBMITTED TO THE COMMANDING OFFICER, 7TH DATA PROCESSING UNIT, ATTN: AGRZ-SM, EDGEWOOD ARBENAL, MARYLAND 21010 IN ACCORDANCE WITH AR 335-60.

MSN: TO PROVIDE PHYSICAL SECURITY TO ELEMENTS OF THE IST SIGNAL BRIGADE AS DIRECTED BY THE COMMANDING GENERAL.

AUTH: USASTRATCOM MESSAGE SCCOC-MD 615801, DTG 081935Z, JUN 66

FUND OBLG: IAU CURR FISCAL PROC Sp inbtr: NA

FOR THE COMMANDER:

OFFICIAL:

CHARLES J. DOMINIQUE Colonel, GS Chief of Staff

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R. J. EILSKI CAPT, AGC ASST AG

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GENERAL ORDERS NUMBER 4008 20 June 1966

AMENDMENT OF ORDERS.		•		•			5		9	•	SECTION	I
DISCONTINUANCE OF ORGANIZATION							•			•	SECTION	II
ORGANIZATION OF ORGANIZATION				•							SECTION	III
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#### SECTION I

1. TC 370. Fol orders AMENDED.

SMO: Para 1, TC 002, GO 1956, this HQ, CS Pert to: Organization of United States Army Headquarters Area Command As reads: NA IATA: <u>UIC: W11U AA</u>

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#### SECTION II

2. TC 022. Fol organization DISCONTINUED.

Equip: WB transferred to 1st Signal Brigade (USASTRATCOM) Pers: WB transferred to 1st Signal Brigade (USASTRATCOM) Files/rec: WB transferred to 1st Signal Brigade (USASTRATCOM) MR: IAW AR 335-60 Auth: AR 310-41 Sp instr: NA UNITED STATES ARMY SUPPORT COMMAND, VUNG TAU (TD P5-2500-07) Eff date: 1 Jun 66 Equip: WB transferred to United States Army Support Command, Saigon Pers: WB transferred to United States Army Support Command, Saigon Files/rec: WB transferred to United States Army Support Command, Saigon MR: IAW AR 335-60 Auth: AR 310-41 Sp instr: NA UNITED STATES ARMY VIETNAM FLIGHT DETACHMENT (PHOVISIONAL) Eff date: 1 Jul 65 Equip: WB transferred to United States Army Victnam Flight Detachment Pers: WB transferred to United Clates Army Vietnam Flight Detachment Files/rec: WB transferred to United States Army Vietnam Flight Detachment MR: NA Auth: VOCG Sp instr: NA

GENERAL ORDERS NUMBER 4008 dated 20 June 1966 HEADQUARTERS UNITED STATES ARMY VIETNAM APO San Francisco 96307 (Cont)

## SECTION III

3. TC 002. Fol organization ORGANIZED.

UNITED STATES ARMY VIETNAM FLIGHT DETACHMENT (TD P5-2500-12) Asg to: 1st Aviation Brigade Eff date: 1 Jul 66 AGG OFF ENL Auth str: WO 94 29 64 Equip: WB provided by MACV Flight Detachment and Aviation Support Detachment Pers: WB provided by MACV Flight Detachment and Aviation Support Detachment Files/rec: WB established and maintained IAW AR 345-210 or AR 345-215 as appropriate MR: Initial and subsequent morning reports WB submitted IAW AR 335-60 Msn: To provide the Army Headquarters and subordinate units without

organic aircraft with immediately available and responsive aviation support.

Auth: AR 310-41 Fund oblg: IAW current fiscal procedures Sp instr: NA

#### SECTION IV

4. TC OlO. Fol organization REDESIGNATED.

Eff date: 17 May 66 Auth: VOCG date cfm Fund oblg: IAW current fiscal procedures

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Assigned to:

Command

Command, Nha Trang

Command, Cam Ranh Bay

lst Logistical Nha Trang

Files/rec: IAW AR 345-210 or AR 345-215 as appropriate MR: IAW AR 335-60

#### SECTION V

5. TC Oll. Fol organizations REORGANIZED.

United States Army Vietnam Units listed in Inclosure 1. Eff date: 1 Jun 66 Equip: NA Pers: NA Files/rec: WB continued without cutoff IAW AR 345-210 or AR 345-215 as appropriate MR: Entry WB made in record of events section IAW AR 335-60 Auth: AR 310-41 Acct clas: NA Sp instr: NA 15

GENERAL ORDERS NUMBER 400P dated 20 June 1966 HEADQUARTERS UNITED STATES ARMY VIETNAM APO San Francisco 96507 (Cont)

### FOR THE COMMANDER:

OFFICIAL:

K. D. HAMILTON

Lt Colonel, AGC Asst Adjutant General M MOUNT, JR Brighdier General, US Army Acting Chief of Staff

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## DISTRIBUTION: C plus 7-CINCUSARPAC 2-CINCUSARPAC, ATTN: Historian File 3-COMUSHACV 1-COMUSMACV, ATTN: 27th DPU 3-AVAGP-HS 3-AVAGA 2-G-3, TB&O 2-AVAGM 10-United States Army Headquarters Area Command (TD P5-2500-10) 10-1st Logistical Command 10-United States Army Vietnam 10-39th Security Platoon (P5-2500-02) (Para 05) 10-1st Signal Brigade (USASTRATCOM) 10-United States Army Support Command, Vung Tau (TD P5-2500-07) 10-United States Army Vietnam Flight Detachment (Provisional) 10-United States Army Vietnam Flight Detachment (TD P5-2500-12) 10-MACV Flight Detachment 10-Aviation Support Detachment 10-United States Army Support Command, Cam Ranh Bay 10-United States Army Support Command, Saigon 10-United States Depot, Cam Ranh Bay 10-United States Army Support Command, Qui Nhon 20-AVA Major Irwin SPECIAL DISTRIBUTION: 20-TAGO, ATTN: AGAO-O

## REORGANIZATION

UNIT	TD	OFY . WO	ENL	TOTAL MIL	DA CIV	AGG
United States Army Support Command, Qui Nhon	P5-2500-05	35 4	85	124	1	125
United States Army Support Command, Cam Ranh Bay	P5-2500-06	35 3	88	126	J	127
United States Army Depot, Cam Ranh Bay	P5-2500-08	<b>3</b> 9 5 <sup>-</sup>	340	384	12	396
United States Army Support Command, Saigon	P5-2500-09	99 <b>7</b>	451	557	38	595

Inclosure 1 to General Order Number 4008 HQ, USARV, dated 20 June 1906

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27 June 1966

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GENERAL ORDERS NUMBER 4

1. TC 019. Fol units REASSIGNED, NTI.

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UNIT UIC TOE 41st Signal Battalion (less Company D) **11 - 085**E WCEPAAA 178th Signal Company 11 - 117RWCFZAAA 578th Signal Company 11 - 0470WCEYAAA 11 - 117R586th Signal Company WCF 6AAA 228th Signal Company 11 - 5000WCFMAAA. 3624 Signal Company 11 - 5000 WCGDAAA 506th Signal Detachment 11 - 5000 VICYUAAA 206th Signal Detachment . 11 - 5000 WCLWAAA 224th Signal Detachment 11 - 500D WCLZAAA 213th Signal Detachment 11 - 5000 WC 2GAAA Rel fr: Hendquarters, 2d Signal Group (TOE 11-032E) UIC: MCDXAAA Ang tor Headquarters, 21st Signal Group (TOE 11-122F) UIC: WC7DAAA Eff date: 1 July 1966 Sta: No change Bouipt No change MR: In accordance with AR 335-60 and submitted to the Commanding Officer, 7th Data Processing Unit, ATTN: AGRZ-SM, Edgewood Arcenal, Maryland 21010 Auths VOCG Sp instr: Company D, 41st Signal Battalion remains assigned to the 39th Signal Battalion

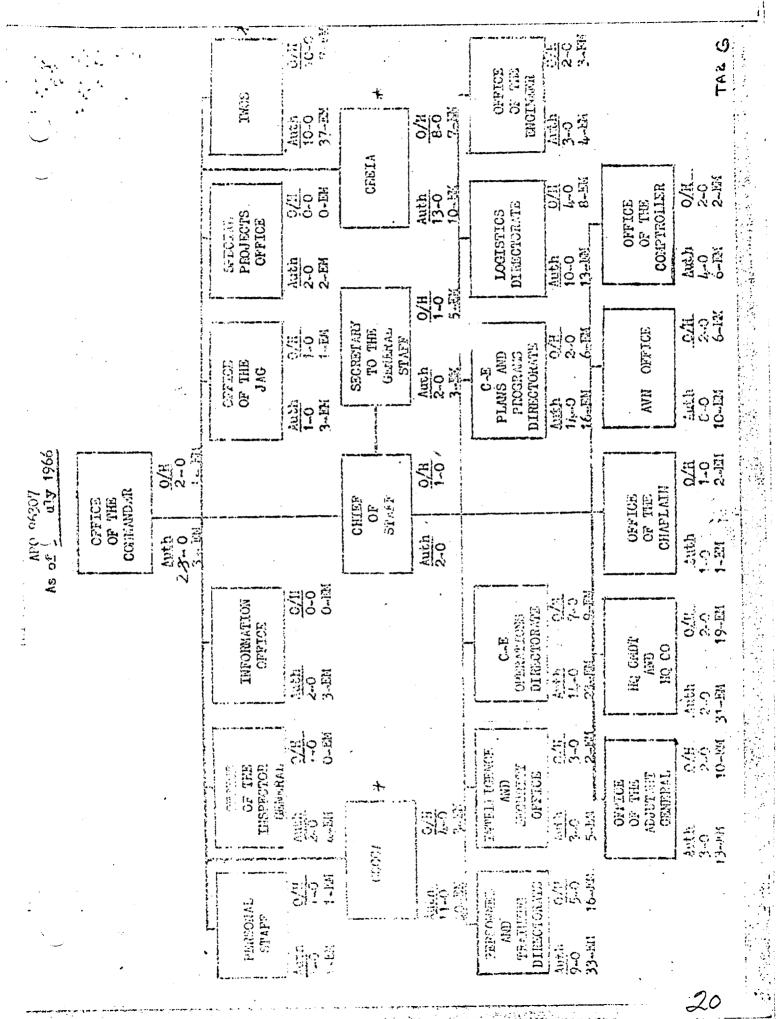
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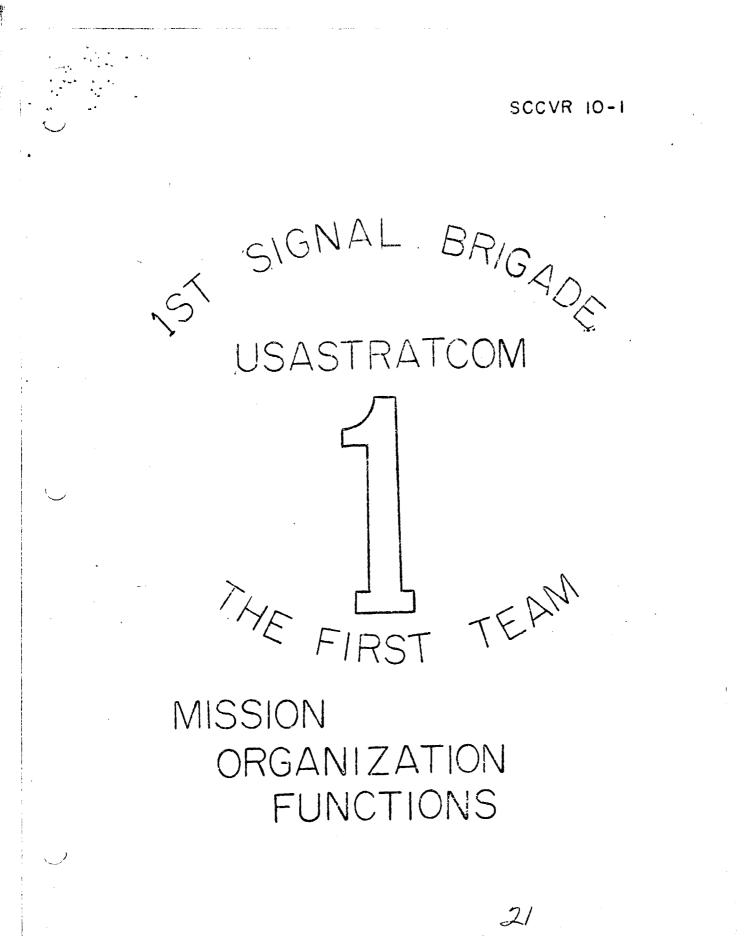
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R. J. BILSEI Cayt. AGC Asst AG

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SCCVR 10-1

HEADQUARTERS IST SIGNAL BRIGADE (USASTRATCOM) APO SAN FRANCISCO 96307

REGULATION NUMBER 10-1 28 JUNE 1966

## ORGANIZATION AND FUNCTION

MISSION, ORGANIZATION AND FUNCTIONS

1. <u>PURPOSE</u>: This regulation establishes the official mission, organization and functions of Headquarters, 1st Signal Brigade (USASTRATCOM).

2. <u>SCOPE</u>: THE MISSION, ORGANIZATION AND FUNCTIONS CONTAINED HEREIN ARE BASED ON MODIFICATIONS TO TOE 11-302T, 30 March 1966.

3. <u>RESPONSIBILITIES</u>: A. THE COMPTROLLER, THIS HEADQUARTERS IS RESPONSIBLE FOR MAINTAINING THIS REG-ULATION IN A CURRENT STATUS, FOR PERFORMING A MANAGE-MENT REVIEW OF REQUESTS FOR CHANGES, AND FOR MAKING RECOMMENDATIONS THEREON.

B. CHIEFS OF STAFF SECTIONS OF THIS HEAD-QUARTERS ARE RESPONSIBLE FOR INITIATING, COORDINATING AND OBTAINING APPROVAL OF ANY CHANGES TO THIS REGULATION.

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FOR THE COMMANDER:

OFFICIAL: ·

CHARLES'J. DOMINIQUE Colonel, GS Chief of Staff

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R. J. BILSKI CAPT, AGC ASST AG

DISTRIBUTION: A PLUS IO - CG, USASTRATCOM IO - CG, USARV -5 - CO, USASTRATCOM-PAC

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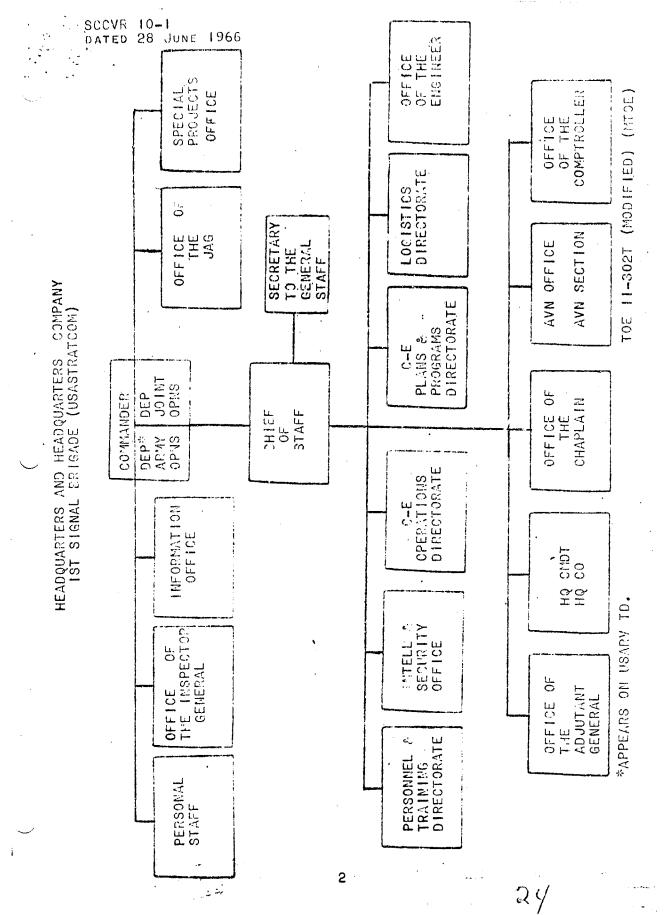
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## MISSION AND FUNCTIONS

### IST SIGNAL BRIGADE (USASTRATCOM)

## MISSION STATEMENT

PERFORM COMMUNICATIONS-ELECTRONICS FUNCTIONS IN SUPPORT OF U.S. MILITARY AND OTHER GOVERNMENTAL " ACTIVITIES IN SEA AS DIRECTED BY COMPETENT AUTHORITY.

## FUNCT IONS

PERFORM THE FOLLOWING FUNCTIONS IN SEA OUTSIDE THE FIELD FORCE STRUCTURE:

1. PLAN, ESTABLISH, ENGINEER, INSTALL, OPERATE AND MAINTAIN:

A. THE ARMY PORTION OF THE DOS IN SEA.

B. SYSTEMS AND FACILITIES TO MEET ARMY COM-PONENT REQUIREMENTS.

C. ADDITIONAL FACILITIES AND SYSTEMS TO MEET COMMUNICATION REQUIREMENTS AS DIRECTED.

2. PROVIDE SUPPORT TO THE U.S. MILITARY ASSISTANCE COMMANDS IN SEA.

3. PROVIDE ASSISTANCE TO AND BE RESPONSIBLE TO THE OPERATIONAL DIRECTION OF DCA-SAM.

- 4. Serve as the single Army point of contact for DCA-SAM and as single Army manager for IWCS ; N SEA.

5. OPERATE AND MAINTAIN GROUND ENVIRONMENT FACIL-ITIES FOR SATELLITE COMMUNICATIONS AND TRACKING WHEN ASSIGNED.

6. PROVIDE FOR LOCAL GROUND DEFENSE AND PHYSICAL SECURITY FOR PERSONNEL, EQUIPMENT, FACILITIES AND COMMUNICATION SITES OF ALL UNITS ASSIGNED OR ATTACHED.

7. PERFORM AUDIO-VISUAL FUNCTIONS TO INCLUDE FILM AND EQUIPMENT EXCHANGES, PHOTOGRAPHIC LABORATORIES, AND STILL AND MOTION PICTURE PHOTOGRAPHY.

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8. PERFORM COMSEC FUNCTIONS TO INCLUDE RECEIPT, STORAGE, ISSUE AND MAINTAINENCE OF CRYPTOMATERIAL.

9 OPERATE U.S. ARMY MARS STATIONS.

17. PROVIDE U.S. ARMY REBROADCAST FACILITIES FOR AFRS.

II. PARTICIPATE IN ELECTRONIC WARFARE PROGRAMS AS REQUIRED.

12. PLAN AND CONDUCT INSPECTIONS OF PERSONNEL, MATERIAL AND TRAINING OF SUBORDINATE UNITS TO DETERMINE AND EVALUATE UNIT READINESS CONDITIONS.

13. REINFORCE FIELD FORCE SIGNAL ELEMENTS TO MEET OPERATIONAL REQUIREMENTS AS DIRECTED.

## OFFICE OF THE COMMANDER

## MISSION

1. TO ASSURE THE EFFECTIVE EMPLOYMENT AND UTILI-ZATION OF COMMUNICATIONS-ELECTRONICS RESOURCES TO ACCOMPLISH THE ASSIGNED MILITARY MISSION.

2. To perform those functions normally prescribed for the Army Signal Office.

#### RELATIONSHIPS

1. THE IST SIGNAL BRIGADE (USASTRATCOM) LESS THE THAILAND SIGNAL GROUP IS UNDER OPERATIONAL CONTROL OF CG, USARV FOR ACTIVITIES IN VIETNAM. THE THAILAND GROUP IS UNDER OPERATIONAL CONTROL OF COMUSMACTHAL.

2. COMMAND LESS OPERATIONAL CONTROL PLUS TECH-NICAL CONTROL CHANNELS WILL BE FROM THE CG, USASTRATCOM TO COMMANDER, 1ST SIGNAL BRIGADE (USASTRATCOM).

3. THE COMMANDER, IST SIGNAL BRIGADE (USASTRATCOM) EXERCISES COMMAND AND CONTROL OF ALL SIGNAL UNITS IN VIETNAM EXCEPT THOSE ORGANIC TO FIELD FORCES, DIVISION, SEPARATE BRIGADES, AND SIMILAR UNITS, IST LOGISTICAL COMMAND, AND USAF UNITS.

4. DIRECT COORDINATION AS APPROPRIATE AND REQUIRED IS AUTHORIZED WITH OTHER US FORCES AND ACTIVITES.

5. THE COMMANDER, IST SIGNAL BRIGADE (USASTRATCOM) IS CONCURRENTLY DESIGNATED SIGNAL OFFICER, USARV.

6. THE COMMANDER, IST SIGNAL BRIGADE (USASTRATCOM) EXERCISES COMMAND LESS OPERATIONAL CONTROL PLUS TECH-NICAL CONTROL OF THE THAILAND SIGNAL GROUP.

#### FUNCTIONS

#### COMMANDER

1. COMMANDS THE IST SIGNAL BRIGADE (USASTRATCOM).

2. PERFORMS THOSE FUNCTIONS NORMALLY PRESCRIBED FOR THE ARMY SIGNAL OFFICER.

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#### DEPUTY COMMANDER FOR ARMY OPERATIONS

1. DEPUTY USARV SIGNAL OFFICER IS DESIGNATED AS DEPUTY COMMANDER FOR ARMY OPERATIONS AND AS SUCH ADVISES THE COMMANDING GENERAL, USARV, ISSUES POLICY GUIDANCE, DEVELOPS PLANS, PROVIDES STAFF SUPERVISION, ESTABLISHES TRAINING PROGRAMS, FURNISHES TECHNICAL ADVICE, AND PERFORMS OTHER FUNCTIONS RELATED TO THE SIGNAL ACTIVITIES AND REQUIREMENTS OF USARV, AS DIRECTED BY THE BRIGADE COMMANDER. ESTABLISHES A FIRM WORKING RELATIONSHIP WITH THE USARV STAFF.

2. ASSISTS THE BRIGADE COMMANDER AS DIRECTED.

#### DEPUTY COMMANDER FOR JOINT OPERATIONS

ASSISTS THE COMMANDER AS DIRECTED AND ASSISTS IN THE ACCOMPLISHMENT OF THE BRIGADE MISSION TO MEET THE REQUIREMENTS OF THE DEPARTMENT OF DEFENSE, USARPAC, COMUSMACV & COMUSMACTHAI. WORKS CLOSELY WITH COMUSMACV AND COMUSMACTHAI JOINT STAFF AND WITH THE DEFENSE COMMUNICATIONS AGENCY.

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CHIEF OF STAFF

#### MISSION

TO PROVIDE FOR THE EXECUTION OF STAFF TASKS, EFFICIENT AND PROMPT RESPONSE OF THE STAFF AND COORDINATED EFFORTS OF ITS MEMBERS.

## RELATIONSHIPS

I. PRINCIPAL ASSISTANT AND ADVISOR TO THE COMMAN-DER AND DEPUTY COMMANDERS ON ALL MATTERS CONCERNING OPERATION OF THE STAFF AND EFFICIENT FUNCTIONING OF THE COMMAND.

2. STAFF SUPERVISION OVER THE OPERATION OF THE BRIGADE STAFF.

#### FUNCT ! ONS

#### CHIEF OF STAFF

I. FORMULATES AND ANNOUNCES POLICIES FOR THE GENERAL OPERATIONS OF THE STAFF.

2. Directs, SUPERVISES AND INTEGRATES THE WORK OF THE BRIGADE STAFF. THE SCOPE OF THE RESPONSIBILITY INCLUDES:

A. ACTIVITIES OF THE PRINCIPAL COORDINATING STAFF ASSISTANTS AND OTHER MEMBERS OF THE STAFF.

B. RELATIONS AMONG THE PRINCIPAL STAFF OFFICERS AND OTHER MEMBERS OF THE STAFF.

C. RELATIONS BETWEEN THE STAFF AND SUBORDINATE UNITS AND AGENCIES.

D. KEEPS COMMANDER AND STAFF INFORMED OF THE SITUATION.

E. REPRESENTS THE COMMANDER WHEN AUTHORIZED.

F. RECEIVES DECISIONS FROM THE COMMANDER, MAKES OR SECURES FROM THE COMMANDER SUCH ADDITIONAL DECISIONS AS MAY BE REQUIRED AND GIVES NECESSARY INSTRUCTIONS TO THE STAFF TO PERMIT ISSUANCE OF COORDINATED INSTRUCTIONS TO ALL ELEMENTS OF THE COMMAND IN FURTHERANCE OF THESE DECISIONS.

G. ALLOTS THE DETAILED WORK OF PREPARING PLANS, ORDERS, REPORTS AND OTHER STAFF ACTIONS, REVIEWS TO IN-SURE ADEQUACY AND INTEGRATION OF RESULTS; AND APPROVES OR SECURES COMMAND APPROVAL.

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H. INSURES THAT SUBORDINATE UNIT COMMANDERS ARE ALERTED TO THE ACTIONS REQUIRED OF THEM.

I. INSURES THAT ALL INSTRUCTIONS PUBLISHED TO THE COMMAND ARE IN ACCORDANCE WITH THE POLICIES AND PLANS OF THE COMMANDER.

J. INSURES THAT ORDERS AND INSTRUCTIONS OF THE COMMANDER ARE EXECUTED.

K. STUDIES THE SITUATION WITH A VIEW TO BEING PREPARED FOR FUTURE CONTINGENCIES.

L. REQUIRES ALL STAFF OFFICERS (EXCEPT MEMBERS OF THE COMMANDER'S PERSONAL STAFF UNLESS SO DIRECTED) TO INFORM HIM OF ANY INFORMATION OR RECOMMENDATION GIVEN DIRECTLY TO THE COMMANDER AND OF ANY INSTRUCTIONS THEY HAVE RECEIVED DIRECTLY FROM THE COMMANDER.

M. SECURES FROM THE COMMANDER INFORMATION, RECOMMENDATIONS, AND INSTRUCTIONS RECEIVED FROM OR GIVEN HIGHER AND SUBORDINATE COMMANDERS.

ADJACENT, HIGHER, SUBORDINATE AND SUPPORTED UNITS.

O. SUPERVISES THE CPERATION OF THE WAR ROOM, WHEN ESTABLISHED.



DATED 28 JUNE 1966 ASSISTANT CHIEF OF STAFF FOR SYSTEMS, PROGRAMS & ORGANIZATIONS

## MISSION

TO ASSURE THAT THE OBJECTIVES AND PROGRAMS OF THE BRIGADE ARE ESTABLISHED, COORDINATED, CONTROLLED AND EXECUTED. ACTS FOR THE CHIEF OF STAFF IN HIS ABSENCE.

## RELATIONSHIP

1. RESPONSIBLE TO THE CHIEF OF STAFF.

2. Exercises required staff coordination and direction.

### FUNCTIONS

I. MONITORS ALL BRIGADE OBJECTIVES AND PROGRAMS FROM PLANNING THRU EXECUTION PHASES.

2. INSURES THAT EFFECTIVE CONTROLS ARE ESTABLISHED AND MAINTAINED DURING ALL PHASES.

3. REVIEWS AND EVALUATES PERIODIC REPORTS, RECORDS AND OTHER DATA TO DETERMINE CAUSES OF VARIANCES FROM APPROVED COMMAND PROGRAMS.

4. DIRECTS AND COORDINATES ACTIONS REQUIRED TO ACCOMPLISH ORIGINAL PROGRAMS OR TO READJUST OBJECTIVES AND PROGRAMS AS REQUIRED.

5. CONDUCTS STUDIES OR ANALYSES OF SPECIFIC PROGRAMS OR TO READJUST OBJECTIVES AND PROGRAMS, AS DIRECTED OR ON OWN INITIATIVE; AND DIRECTS AND COORDINATES REQUIRED CORRECTIVE ACTIONS.

6. KEEPS THE CHIEF OF STAFF AND COMMANDER INFORMED OF MATTERS WITHIN HIS AREA OF RESPONSIBILITY.

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SCOVR 10-1 Dated 28 June 1956

## SECRETARY TO THE GENERAL STAFF

## MISSION

TO PROVIDE EXECUTIVE ASSISTANCE TO THE CHIEF OF STAFF AND ACT AS OFFICE MANAGER FOR THE OFFICES OF THE COMMANDER.

### RELATIONSHIP

1. RESPONSIBLE TO THE CHIEF OF STAFF.

2. COORDINATES CORRESPONDENCE, MEMORANDUMS AND OTHER STAFF ACTIONS AMONG INTERESTED STAFF SECTIONS AND AGENCIES.

### FUNCTIONS

1. ACTS AS EXECUTIVE OFFICER FOR THE CHIEF OF STAFF AND AS OFFICE MANAGER FOR THE CFFICES OF THE COMMANDER.

2. MAINTAINS OFFICE OF TEMPORARY RECORD FOR THE CHIEF OF STAFF AND ASSISTANT CHIEF OF STAFF.

3. Receives officials visiting the headquarters for the purpose of conferring with the Commander, Chief of Staff or Assistant Chief of Staff.

4. ACT'S AS PROTOCOL OFFICER.

5. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAIN-ING TO ASSIGNED MISSIONS AND FUNCTIONS.

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## PERSONAL STAFF

## MISSION

To serve as Aide-de-camp for the Commanding General.

## RELATIONSHIP

SERVES THE COMMANDING GENERAL.

#### FUNCTIONS

1. SCHEDULES AND KEEPS CALENDAR OF APPOINTMENTS, INSPEC-TIONS AND ENGAGEMENTS.

2. Accompanies commander on inspection tours and trips and arranges for transportation and accommodations.

3. RECEIVES AND ASSISTS VISITORS.

4. ANSWERS CALLS, ROUTINE CORRESPONDENCE AND OTHER COMMUNICATIONS DIRECTED TO THE COMMANDER.

5. ASSISTS THE COMMANDER AT MEETINGS, CONFERENCES AND SOCIAL ENGAGEMENTS AS REQUIRED.

6. ARRANGES FOR RECEPTION OF VISITORS TO THE COMMANDING GENERAL.

7. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAIN-ING TO ASSIGNED MISSIONS AND FUNCTIONS.



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## OFFICE OF THE INSPECTOR GENERAL

## MISSION

To serve as confidential representative to the Commanding General, inquiring into matters which pertain to the performance of the mission, discipline, efficiency and economy of the command.

#### RELATIONSHIPS

I. REPORTS DIRECTLY TO THE COMMANDING GENERAL.

2. STAFF COORDINATION WITH ALL OTHER STAFF SECTIONS CONCERNING HIS INSPECTIONS, SURVEYS, INVESTIGATIONS AND STUDIES.

## FUNCTIONS

1. INQUIRES INTO AND REPORTS ON MATTERS WHICH PERTAIN TO THE PERFORMANCE OF THE MISSION, STATE OF DISCIPLINE, EFFICIENCY AND ECONOMY BY CONDUCTING INSPECTIONS, SURVEYS AND STUDIES AS DIRECTED BY THE BRIGADE COMMANDER AND AS PRESCRIBED BY LAW AND ARMY REGULATIONS.

2. Advises staff sections concerning matters noted During inspections.

3. RECEIVES, INVESTIGATES AND REPORTS UPON ALLEGA-TIONS, COMPLAINTS AND CRIEVANCES OF INDIVIDUALS AND AGENCIES.

4. RECOMMENDS REMEDIAL ACTION TO CORRECT DEFICIENCIES AND DELINQUENCIES NOTED IN INSPECTIONS OR INVESTIGATIONS.

5. ADVISES THE COMMANDER CONCERNING RELEASABILITY OF INFORMATION FROM INSPECTOR GENERAL REPORTS OF INSPECTIONS OR INVESTIGATIONS.

6. ESTABLISHES COMMAND INSPECTION PROCEDURES AND SCHEDULES.

7. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSIONS AND FUNCTIONS. SCCVR 10-1 Dated 28 June 1966

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### INFORMATION OFFICE

## MISSION

TO ASSURE THAT THE COMMAND AND PUBLIC INFORMATION PROGRAMS ARE ADEQUATE AND RESPONSIVE TO THE NEEDS OF THE COMMAND IN THE ACCOMPLISHMENT OF ITS MISSION.

#### RELATIONSHIP

I. RESPONSIBLE TO THE COMMANDER ON ALL MATTERS PERTAIN-ING TO TROOP INFORMATION, PUBLIC INFORMATION AND COMMAND RELATIONS WITH THE PUBLIC.

2. STAFF COORDINATION WITH ALL STAFF SECTIONS CONCERN-ING MATTERS OF TROOP AND PUBLIC INFORMATION.

3. STAFF SUPERVISION OVER TROOP AND PUBLIC INFORMATION ACTIVITIES OF SUBORDINATE UNITS.

## FUNCTIONS

1. ADVISES THE COMMANDER AND HIS STAFF ON ALL ASPECTS OF TROOP AND PUBLIC INFORMATION AS WELL AS COMMAND RELATIONS WITH THE PUBLIC.

2. COORDINATES AND SUPERVISES ALL PUBLIC INFORMATION AND TROOP INFORMATION FUNCTIONS WITHIN THE COMMAND.

3. DISSEMINATES INFORMATION PERTAINING TO THE COMMAND TO APPROPRIATE INFORMATION MEDIA.

4. PLANS POSITIVE AND CONTINUING PUBLIC RELATIONS PROGRAM.

5. MAINTAINS LIAISON WITH CERTAIN CIVILIAN AND MILITARY INFORMATION MEDIA REPRESENTATIVES.

6. INSURES MATERIAL FOR PUBLIC RELEASE HAS BEEN REVIEWED FOR SECURITY CLEARANCE.

7. PREPARES PUBLIC AND TROOP INFORMATION PORTIONS OF STAND-ING OPERATING PROCEDURES, OPERATIONS PLANS AND ORDERS.

8. RECOMMENDS TRAINING AND UTILIZATION OF PERSONNEL ASSIGNED FOR INFORMATION DUTIES.

9. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAIN-ING TO ASSIGNED MISSIONS AND FUNCTIONS.

## OFFICE OF THE JUDGE ADVOCATE GENERAL

## MISSION

TO PROVIDE LEGAL ADVICE TO THE COMMANDER, THE STAFF, AND SUBORDINATE COMMANDERS AND TO SUPERVISE THE ADMINISTRA-TION OF MILITARY JUSTICE WITHIN THE COMMAND.

## RELATIONSHIPS

1. IS RESPONSIBLE TO THE COMMANDER ON ALL LEGAL MATTERS.

2. EXERCISES STAFF COORDINATION AS NECESSARY.

3. ADVISES SUBORDINATE COMMANDERS AS REQUIRED.

## FUNCTIONS

1. SUPERVISES THE ADMINISTRATION OF MILITARY JUSTICE WITHIN THE COMMAND.

2. FURNISHES LEGAL ASSISTANCE AND ADVICE TO MEMBERS OF THE COMMAND.

3. SUPERVISES CLAIMS MATTERS AND APPROPRIATE ACTIONS RECOMMENDED.

4. PROVIDES LEGAL OPINION AND ADVICE ON PUBLIC INTERNA-TIONAL LAW MATTERS.

5. EXAMINES PROCUREMENT CONTRACTS AND FURNISHES LEGAL ADVICE ON DISPUTES ARISING FROM SUCH CONTRACTS.

6. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAIN-ING TO ASSIGNED MISSIONS AND FUNCTIONS.



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#### SPECIAL PROJECTS OFFICE

#### MISSION

To MONITOR ALL SPECIAL COMMUNICATIONS-ELECTRONICS PROJECTS IN SOUTH EAST ASIA FOR THE COMMANDING GENERAL.

#### RELATIONSHIPS

1. ADVISES THE BRIGADE COMMANDER ON BRECIAL PROJECTS.

2. STAFF COORDINATION WITH OTHER STAFF ELEMENTS AND BUBORDINATE UNITS IN PERFORMANCE OF THEIR MISSIONS.

#### FUNCTIONS

I. PROVIDES SPECIAL ASSISTANCE TO THE BRIGADE COMMANDER FOR SPECIAL PROJECTS SUCH AS IWCS AND AUTODIN.

2. RECOMMENDS IMPROVEMENT'S OF SYSTEMS BASED ON ENGINEER-ING APPRAISALS AND COORDINATION WITH CEELA.

 3. INSURES THAT CONTRACTORS FOR SPECIAL PROJECTS ARE PROVIDED ADEQUATE MILITARY SUPPORT.

4. MONITORS REQUIREMENTS DEVELOPED BY THE PLANS AND PROGRAMS DIRECTORATE FOR EXPANSION OR DEVELOPMENT OF NEW SPECIAL PROJECTS.

5., Assures timely completics of contracted projects in accordance with contract specifications,

6. MAINTAINS LIAISON WITH ALL OTHER STAFF AGENCIES INVOLVED WITH SPECIAL PROJECTS TO INCLUDE JOINT STAFF, DEFENSE COMMUNICATIONS AGENCY AND STRATCOM HEADQUARTERS.

7. INSURES THAT PROPER INTERFACE ORITERIA ARE MET FOR SPECIAL PROJECT COMMUNICATION SYSTEMS IN SOUTHEAST ASIA.

8. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAIN-ING TO ASSIGNED MISSION AND FUNCTIONS.

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#### PERSONNEL AND TRAINING DIRECTORATE

#### MISSION

TO ASSURE EFFICIENT PERSONNEL SERVICES AND TO PROVIDE AN EFFICIENT TRAINING PROGRAM WITHIN THE COMMAND.

#### RELATIONSHIPS

I. RESPONSIBLE TO THE COMMANDER FOR PERSONNEL SERVICES AND TRAINING MATTERS OF THE COMMAND.

2. STAFF SUPERVISION OVER ALL SUBORDINATE UNITS AS PERIAINS TO PERSONNEL AND TRAINING.

#### FUNCTIONS

1. ADMINISTERS PERSONNEL MANAGEMENT ACTIVITIES OF MILITARY AND CIVILIAN PERSONNEL, BOTH U.S. AND INDIGENOUS, PERTAINING TO:

A. DEVELOPMENT OF MANPOWER REQUIREMENTS.

6. PROCUREMENT, TO INCLUDE RECRUITING, ENLISTMENT, AND REENLISTMENT.

C. CLASSIFICATION, AWARDING AND CHANGING OF MILITARY OCCUPATIONAL SPECIALTY (MOS); ARMY PERSONNEL TESTING; APPOINT-MENT, PROMOTION, AND REDUCTION.

D. ASSIGNMENT, REASSIGNMENT, TRANSFER, REPLACEMENT PROCESSING, REPORTING AND REQUISITIONING OF PERSONNEL.

E: SEPARATION, DISCHARGE, RELIEF FROM ACTIVE DUTY, RETIREMENT, AND TRANSFER TO THE ARMY RESERVE.

F. PERSONNEL SERVICES TO INCLUDE LEAVES OF ABSENCE, WELFARE, AWARDS AND DECORATIONS.

G. RECORDS REQUIRED FOR PERSONNEL MANAGEMENT FUNC~ TIONS TO INCLUDE MILITARY PAY RECORDS.

H. MISCELLANOUS PERSONNEL ACTIONS TO INCLUDE EFFI-CIENCY REPORTS, LINE OF DUTY DETERMINATIONS, PERSONAL AFFAIRS, DEPENDENTS AFFAIRS, AND SIMILAP MATTERS.

2. PREPARES AND PROCESSES REPORTS ON CASUALTIES AND PRISONERS OF WAR.

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3. EXERCISES HEADQUARTERS MANAGEMENT FUNCTIONS.

4. SUPERVISES RECORDS ADMINISTRATION THROUGHOUT THE HEADQUARTERS AND IN SUBORDINATE UNITS, INSTALLATIONS, AND ACTIVITIES.

5. EXERCISES TECHNICAL SUPERVISION OVER PERSONNEL ADMINISTRATIVE TRAINING THROUGHOUT THE COMMAND.

6. PROVIDES STAFF GUIDANCE AND ASSISTANCE TO THE COMMANDER; THE STAFF AND MAJOR SUBORDINATE UNITS AND AGENCIES ON PERSONNEL AND TRAINING MATTERS.

7. MAINTAINS LIAISON AND COORDINATES WITH USARV STAFF ON MATTERS PERTAINING TO PERSONNEL AND TRAINING, TO INCLUDE SCHOOLS.

8. ESTABLISHES AND SUPERVISES MASTER TRANING PROGRAM. FOR THE BRIGADE.

9. - CONDUCTS TRAINING INSPECTION OF SUBORDINATE UNITS.

10. ASSEMBLES AND ANALYZES REPORTS REFLECTING THE TRAINING STATUS OF THE COMMAND.

11. SUPERVISES THE OPERATIONS INVOLVING PERSONNEL RECORDS, MORNING REPORTS, SPECIAL ORDERS, REQUISITIONING AND TRANSFERRING OF PERSONNEL WITHIN THE COMMAND.

12. MAINTAINS STRENGTH STATUS REPORTS OF ALL UNITS OF THE COMMAND.

13. CONDUCTS COMMAND INSPECTIONS OF SUBORDINATE UNITS IN ALL MATTERS PERTAINING TO PERSONNEL.

14. EXERCISES STAFF SUPERVISION OF THE COMMAND'S CIVILIAN PERSONNEL PROGRAM TO INCLUDE THE ESTABLISHMENT OF POLICIES AND PROCEDURES.

15. Exercises staff supervision over the preparation and staffing of TDA, MTDA, TOE and MTQE's.

16. PROVIDES STAFF SUPERVISION OVER CBR POLICIES, PRO-CEDURES AND TRAINING WITHIN THE COMMAND.

17. SUPERVISES THE BRIGADE SAFETY PROGRAM.

18. MAINTAINS OFFICE OF RECORD FOR ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSIONS AND FUNCTIONS.

#### INTELLIGENCE AND SECURITY OFFICE

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#### MISSION

TO PROVIDE THE COMMAND WITH ALL INTELLIGENCE INFORMATION NECESSARY TO ADEQUATELY PERFORM ITS BASIC MISSION AND TO EXERCISE STAFF SUPERVISION OVER LOCAL AREA DEFENSE PLANS.

#### RELATIONSHIPS

1. RESPONSIBLE TO THE COMMANDER FOR ALL MATTERS PERTAINING TO INTELLIGENCE, SUCURITY AND LOCAL DEFENSE PLANNING.

2. EXERCISES STAFF COORDINATION RESPONSIBILITY ON MATTERS PERTAINING TO INTELLIGENCE, SECURITY, AND LOCAL DEFENSE PLANNING.

3. EXERCISES STAFF SUPERVISION OVER MAJOR SUBORD-INATE UNITS AND AGENCIES ON MATTERS PERTAINING TO INTELLI-GENCE, SECURITY AND LOCAL AREA DEFENSE PLANNING.

#### FUNCTIONS

I. ESTABLISHES POLICIES AND PROCEDURES FOR INTELLI-GENCE REPORTING WITHIN THE BRIGADE.

2. PROVIDES STAFF GUIDANCE AND ASSISTANCE TO THE COMMANDER, STAFF AND MAJOR SUBORDINATE UNITS AND AGENCIES ON INTELLIGENCE MATTERS.

3. MAINTAINS LIAISON AND COORDINATES WITH G2, USARV ON INTELLIGENCE MATTERS.

4. PERFORMS STAFF SUPERVISION OVER PROCESSING OF SECURITY CLEARANCES WITHIN BRIGADE.

5. PERFORMS STAFF SUPERVISION OVER THE PREPARATION AND IMPLEMENTATION OF LOCAL AREA DEFENSE. PLANS OF THE BRIGADE.

6. CONDUCTS COMMAND INSPECTIONS OF INTELLIGENCE, \ SECURITY AND LOCAL DEFENSE PROCEDURES.

7. COLLECTS AND ANALYZES INTELLIGENCE REPORTS PRE-PARED BY UNITS OF THE BRIGADE.

8. DISSEMINATES INTELLIGENCE INFORMATION TO THE UNITS OF THE BRIGADE.

9. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSION AND FUNCTIONS.

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#### COMMUNICATIONS-ELECTRONICS OPERATIONS DIRECTORATE

#### MISSION

TO EXERCIS\_ STAFF SUPERVISION OVER THE COMMAND COMMUNICATIONS CONTROL CENTER AGENCY AND IMPLEMENT BRIGADE'S PLANS AND PROGRAMS BY TASKING UNITS, SUPER-VISING THEIR ACTIONS AND PROVIDING GUIDANCE FOR IN-STALLATION, OPERATION AND MAINTENANCE OF COMMUNICATIONS SYSTEMS.

#### RELATIONSHIP

I. RESPONSIBLE TO THE COMMANDER FOR STAFF SUPER-VISION OVER THE INSTALLATION, OPERATION, AND MAINTENANCE OF COMMUNICATIONS SYSTEMS AND FACILITIES.

2. Exercises staff supervision over the Command Communications Control Center Agency.

#### FUNCTIONS

1. DEVELOPS AND PUBLISHES STANDARD OPERATING PROCEDURES.

2. REVIEWS, EVALUATES, INTERPRETS AND COMMENTS ON ACP'S, JANAP'S, AR'S, ETC.

3. DEVELOPS AND MAINTAINS A REPORTING SYSTEM AND MAINTAINS STATUS ON UNIT, EQUIPMENT AND COMMUNICATIONS SYSTEMS DEPLOYMENTS AND READINESS.

4. ANALYZES AND SUMMARIZES PERIODIC AND SPECIAL COMMUNICATIONS REPORTS AND COORDINATES NECESSARY CORRECTIVE ACTIONS WITH OTHER STAFF SECTIONS.

5. PROVIDES GUIDANCE AND EXERCISES STAFF SUPER-VISION OVER DAILY OPERATIONS OF THE COMMAND COMMUNI-CATIONS CONTROL CENTER AGENCY.

6. PREPARES OPERATIONS ORDERS, OPERATIONAL PLANS OF AN IMMEDIATE NATURE, LETTERS OF INSTRUCTIONS (LOI) AND OTHER OPERATIONAL DIRECTIVES PERTAINING TO ALL BRIGADE MISSIONS AND FUNCTIONS.

7. MAINTAINS LIAISON WITH HQ, USARV, FFV, LOG. COMD AND OTHER MAJOR COMMANDS OF USARV CONCERNING C-E OPERATIONAL AND READINESS MATTERS.

8. Exercises staff supervision over major subordinate units on all operational aspects of Brigade missions and functions.

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9. PUBLISHES AND DISTRIBUTES BRIGADE SOI/SSI.

10. EXERCISES STAFF SUPERVISION OF TRANSMISSION AND COMSEC VIOLATIONS TO INSURE PROPER INVESTIBATION AND REPORTING.

II. PUBLISHES RADIO, TELETYPE AND TELEPHONE NET/ TRAFFIC DIAGRAMS.

12. CONDUCTS INSPECTIONS OF OPERATIONAL SYSTEMS AND FACILITIES.

13. RECOMMENDS PRIORITIES FOR ALLOCATION OF EQUIP-MENT, PERSONNEL AND SYSTEMS.

14. COORDINATES EW OPERATIONS AND PROVIDES PLANNING INPUT TO PLANS AND PROGRAMS DIRECTORATE AS REQUIRED.

15. ANALYZES CURRENT TRAFFIC STUDIES, PROJECTS TRAFFIC TRENDS AND RECOMMENDS PLANT CHANGES AS NECESSARY TO THE DIRECTOR OF PLANS AND PROGRAMS.

16. COORDINATES ISSUANCE, ASSIGNMENTS AND CONTROL OF RADIO FREQUENCIES WITHIN THE BRIGADE.

17. INVESTIGATES AND RESOLVES FREQUENCY INTER-FERENCE REPORTS.

18. EXERCISES STAFF SUPERVISION OVER THE INSTALLA-TION, OPERATION AND MAINTENANCE OF AFRS AND MARS RADIO STATIONS.

19. EXERCISES STAFF SUPERVISION OVER PHOTO-AUDIO-VISUAL ACTIVITIES WITHIN THE BRIGADE.

20. PREPARES AND SUBMITS HISTORICAL REPORTS AS REQUIRED.

21. Advises the commander on Navigational Aids and Avionics as required.

22. MAINTAINS OFFICE OF RECORD FOR ALL CORRESPON-DENCE PERTAINING TO ASSIGNED MISSIONS AND FUNCTIONS.

### COMMUNICATIONS-ELECTRONICS PLANS AND PROGRAMS DIRECTORATE

#### MISSION

TO DEVELOP PLANS FOR INSTALLATION, OPERATIONS AND MAINTENANCE OF THE ARMY SIGNAL COMMUNICATIONS SYSTEMS, TO DEVELOP AND SUPERVISE ARMY COMMUNICATIONS PROGRAMS, TO INCLUDE CLASS IV PROJECTS AND TO SUPERVISE THE COMMUNICATIONS-ELECTRONICS ENGINEERING AND INSTALLATION AGENCY.

#### RELATIONSHIPS

I. RESPONSIBLE TO THE COMMANDER FOR THE DEVELOP-MENT OF DETAILED PLANS AND PROGRAMS FOR THE INSTALLATION, OPERATION AND MAINTENANCE OF THE ARMY SIGNAL COMMUNI-CATIONS SYSTEMS AND SPECIAL SYSTEMS.

2. EXERCISE STAFF SUPERVISION OVER THE COMMUNI-CATIONS-ELECTRONICS ENGINEERING AND INSTALLATION AGENCY.

#### FUNCT IONS

1. PREPARES SIGNAL ESTIMATES OF BRIGADE CAPABILITIES AND ALL COMMUNICATIONS-ELECTRONICS REQUIREMENTS TO COMPLEMENT EXISTING AND PLANNED GROWTH OR RECESSION WITHIN RVN.

2. PREPARES DETAILED PLANS AND SIGNAL ANNEXES TO OPERATIONAL, BASE DEVELOPMENT AND CONTINGENCY PLANS TO IMPLEMENT USARV SIGNAL REQUIREMENTS INTO BRIGADE SIGNAL PLANS.

3.-- EXERCISES STAFF SUPERVISION OVER THE COMMUNI-CATIONS-ELECTRONICS ENGINEERING AND INSTALLATION AGENCY.

4. ESTABLISHES PRIORIFIES, DETAILED PLANG, POLICIES AND PROCEDURES AND STANDARDS FOR THE INSTALLATION, OPERA-TION AND MAINTENANCE OF COMMUNICATIONS WITH RVN (USARV) TO INCLUDE SPECIAL PURPOSE SYSTEMS SUCH AS ADPS, PIPE-LINE, HIGHWAY AND RAILWAY SYSTEMS.

5. PLANS FOR PROPER INTERFACE OF EQUIPMENT AND SYSTEMS.

6. ESTABLISHES DETAILED SCHEDULES TO CONFORM WITH PRIORITIES ESTABLISHED BY USARV FOR THE INSTALLATION, CONSTRUCTION AND MAINTENANCE OF SIGNAL FACILITIES.

7. COMPILES AND ANALYZES ENGINEERING STUDIES FOR PLANNING PURPOSES.

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8. COORDINATES WITH AND RESPONDS TO TECHNICAL DIRECTION OF USASCC.

9. PREPARES EMERGENCY RESTORAL, ALTERNATE CIRCUIT AND SYSTEMS ROUTING PLANS.

10. TRANSLATES APPROVED PLANS INTO PROGRAM OBJECTIVES TO INCLUDE REQUIREMENTS.

II. PLANS FOR ORGANIZATION OF THE BRIGADE TO INCLUDE COMPILATION AND SUBMISSION OF THE PHASED TROOP BASIS AND FORCE DEVELOPMENT PLANS TO HIGHER HEADQUARTERS.

12. FORWARDS TELECOMMUNICATIONS REQUIREMENTS IAW AR 105-22 TO USARV.

13. COORDINATES BUDGET REQUIREMENTS WITH THE BRIGADE COMPTROLLER.

14. COORDINATES LOGISTICS MATERIAL REQUIREMENTS WITH THE BRIGADE LOGISTICS DIRECTORATE.

15. MAINTAINS RECORD FILE OF ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSION AND FUNCTIONS.

#### LOGISTICS DIRECTORATE

#### MISSION

TO ASSURE THAT ADEQUATE LOGISTICAL SUPPORT IS PROVIDED TO THE COMMAND AND THAT AN EFFECTIVE COMBAT MATERIAL READINESS POSTURE IS MAINTAINED WITHIN THE COMMAND.

#### RELATIONSHIPS

1. RESPONSIBLE TO THE BRIGADE COMMANDER ON ALL MATTERS PERTAINING TO LOGISTICS.

2. EXERCISES STAFF SUPERVISION OVER ALL ASSIGNED OR ATTACHED UNITS AS PERTAINS TO LOGISTICAL MATTERS.

#### FUNCTIONS

1. ESTABLISHES POLICY AND PROCEDURES FOR THE CON-DUCT OF LOGISTICAL FUNCTIONS IN THE BRIGADE.

2. PROVIDES STAFF GUIDANCE AND ASSISTANCE TO THE COMMANDER, STAFF AND MAJOR SUBORDINATE UNITS AND AGENCIES ON LOGISTICAL MATTERS.

3. MAINTAINS LIAISON AND COCRDINATES WITH G4, USARV AND IST LOGISTICAL COMMAND ON SUPPLY, MAINTENANCE, REAL ESTATE AND TRANSPORTATION MATTERS.

4. ESTABLISHES, SUPERVISES, REVIEWS AND ANALYZES THE BRIGADE MATERIAL READINESS PROGRAM.

5. ESTABLISHES, SUPERVISES, REVIEWS AND ANALYZES THE FOOD SERVICE PROGRAM.

6. CONDUCTS COMMAND MAINTENANCE MANAGEMENT INSPECTIONS.

7. CONDUCTS INSPECTIONS OF FOOD SERVICE AND SUPPLY PROCEDURES, RECORDS AND REPORTS AS PART OF COMMAND INSPECTIONS.

8. COORDINATES ALLOCATION OF CRITICAL ITEMS BASED ON PRICRITIES ESTABLISHED BY DIRECTOR, C-E OPERATIONS DIRECTORATE.

9. MAINTAINS EQUIPMENT STATUS DATA FOR THE COMMAND.

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10. MAINTAINS STATUS, SUPERVISES AND COORDINATES TRANSPORTATION REQUIREMENTS AND MOVEMENTS.

11. PERFORMS STAFF SUPERVISION OVER PROCESSING PROCUREMENT ACTIONS FOR COMMERCIAL SUPPLIES AND SERVICES.

12. ESTABLISHES, SUPERVISES, REVIEWS AND ANALYZES THE TECHNICAL ASSISTANCE PROGRAM.

13. REVIEWS, DEVELOPS AND FORWARDS TO HEADQUARTERS, USARV, BRIGADE RECOMMENDATIONS ON REQUESTS FOR EQUIP-MENT IN EXCESS OF AUTHORIZED ALLOWANCES.

14. SUPERVISES AREA DAMAGE CONTROL OPERATIONS.

15. PROVIDES GUIDANCE AND EXERCISES STAFF SUPER-VISION OVER DAILY OPERATIONS OF THE FAID AND DISTRA ACTIVITIES.

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16. MAINTAINS OFFICE OF RECORD FILES FOR ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSIONS AND FUNCTIONS.

### OFFICE OF THE ENGINEER

#### MISSION

TO EXERCISE STAFF SUPERVISION OVER ALL ASPECTS OF ENGINEER ACTIVITIES EXCLUDING MATERIAL READINESS OF POWER EQUIPMENT.

#### RELATIONSHIPS

I. ADVISES THE COMMANDER ON ALL BRIGADE ENGINEER ACTIVITIES.

2. ESTABLISHES, SUPERVISES, REVIEWS AND ANALYZES THE BASE DEVELOPMENT PROGRAM FOR THE BRIGADE TO INCLUDE CON-STRUCTION PLANS FOR THE MASTER PROGRAM.

3. SUPERVISES NEW CONSTRUCTION PROGRAMS FOR THE BRIGADE.

4. PROVIDES TECHNICAL ASSISTANCE TO OTHER STAFF OFFICES AND SUBORDINATE UNITS CONCERNING ENGINEER CON-STRUCTION PORTIONS OF PROJECTS.

5. PROVIDES ADVICE AND ASSISTANCE TO THE COMMANDER AND APPROPRIATE STAFF SECTIONS ON MILITARY CONSTRUCTION STATUTES AND POLICIES AS NECESSARY.

6. ESTABLISHES, SUPERVISES AND REVIEWS THE R&U PROGRAM FOR FACILITIES OF THE BRIGADE.

7. PROVIDES STAFF SUPERVISION OVER FIELD FOR-TIFICATIONS AND DEFENSIVE WIRE CONSTRUCTION AT BRIGADE FACILITIES.

8. MAINTAINS RECORD FILES OF ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSION AND FUNCTIONS.

#### OFFICE OF THE ADJUTANT GENERAL

#### MISSION

TO ASSURE EFFICIENT ADMINISTRATIVE SERVICES ARE PROVIDED TO THE COMMAND.

#### RELATIONSHIPS

1. Responsible to the Commander for administrative services, publications management and miscellaneous administrative functions.

2. STAFF SUPERVISION OVER ALL SUBORDINATE ELE-MENTS AS PERTAINS TO ADMINISTRATIVE SERVICES.

#### FUNCTIONS

1. PUBLISHES, AUTHENTICATES AND DISTRIBUTES ALL ORDERS AND INSTRUCTIONS EXCEPT COMBAT ORDERS, CERTAIN TECHNICAL INSTRUCTIONS AND THOSE INSTRUCTIONS ISSUED BY OTHER STAFF OFFICES.

2. EXERCISES STAFF SUPERVISION OVER ALL POSTAL SERVICES.

3. PROCURES, STORES AND DISTRIBUTES PUBLICATIONS. AND BLANK FORMS.

4. OPERATES A FORMS CONTROL PROGRAM.

5. PERFORMS OFFICE SERVICE TO REDUCE ROUTINE ADMIN-ISTRATIVE PROCEDURES REQUIRED BY OTHER STAFF OFFICES INCLUDING:

A. CLERICAL TRAINING.

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B. SUPERVISION OF ADMINISTRATIVE PROCEDURES WITHIN THE HEADQUARTERS AND FORMULATING DIRECTIVES PER-TAINING THERETO.

6. PROVIDES STAFF MESSAGE CENTER/DISTRIBUTION SERVICE.

7. CONDUCTS COMMAND INSPECTIONS OF SUBORDINATE UNITS IN ALL MATTERS PERTAINING TO ADMINISTRATION.

8. MAINTAINS BRIGADE HEADQUARTERS RECORDS FILE OF INCOMING MESSAGES.

9. OPERATES CLASSIFIED REPORITORY FOR BRIGADE HEAD-QUARTERS.

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10. MAINTAINS OFFICE OF RECORD ON ALL CORRESPON-DENCE PERTAINING TO ASSIGNED MISSIONS AND FUNCTIONS.

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#### HEADQUARTERS COMMANDANT

#### MISSION

TO PROVIDE LOGISTICAL AND ADMINISTRATIVE SUPPORT, SECURITY AND SERVICE FOR HEADQUARTERS, 1ST SIGNAL BRIGADE (USASTRATCOM). PREPARES FOR AND SUPERVISES DISPLACEMENT OF HEADQUARTERS: 1ST SIGNAL BRIGADE (USASTRATCOM).

#### RELATIONSHIPS

1. RESPONSIBLE TO THE CHIEF OF STAFF.

2. EXERCISES STAFF SUPERVISION OVER THE ARRANGE-MENT, MOVEMENT AND LOCAL SECURITY OF HEADQUARTERS.

#### FUNCTIONS

1. EXEPCISES OPERATIONAL CONTROL OVER HEADQUARTERS TROOPS NOT ASSIGNED OR ATTACHED TO SUBORDINATE COMMANDS.

2. IS RESPONSIBLE FOR:

A. LOCAL SECURITY OF THE HEADQUARTERS.

B. ARRANGEMENT AND MOVEMENT OF THE HEADQUARTERS.

C. SUPERVISION OF TRAINING AND MORALE ACTIVI-TIES OF HEADQUARTERS PERSONNEL AND CASUALS.

D. SUPERVISION OF HEADQUARTERS MESS AND SUPPLY.

E. MESSING AND QUARTERING OF PERSONNEL OF THE HEADQUARTERS AND CASUALS.

F. RECEPTION AND ACCOMMODATION OF VISITORS TO THE HEADQUARTERS.

G. SUPERVISION OF MOTOR TRANSPORTATION ORGANIC TO, OR ALLOCATED FOR USE BY THE HEADQUARTERS.

H. PROVIDING SUPPLY, MAINTENANCE AND MESS SUPPORT TO THE CCCCA AND CEEI AGENCIES.

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#### OFFICE OF THE CHAPLAIN

#### MISSION

TO PROVIDE THE COMMANDER AND STAFF WITH PROFESSIONAL AND TECHNICAL ADVICE ON ALL MATTERS PERTAINING TO RELIGION, MORALS AND MORALE AS EFFECTED BY RELIGION.

#### RELATIONSHIP

I. RESPONSIBLE TO THE COMMANDER ON RELIGIOUS MATTERS IN THE COMMAND.

2. COORDINATES RELIGIOUS PROGRAMS OF THE COMMAND WITH SUBORDINATE UNITS AND CHAPLAINS.

#### FUNCTIONS

1. ADVISES ON RELIGION, MORALITY, MORALE AS AFFECTED BY RELIGION, AND THE USE OF CHAPLAINS IN THE COMMAND, AND FURNISHES INFORMATION, ESTIMATES, RECOMMENDATIONS, AND PLANS WITHIN THESE FIELDS.

2. COORDINATES RELIGIOUS MINISTRATIONS OF THE COMMAND.

3. ASSISTS IN INTEGRATING THE PRINCIPLES OF GOOD CITIZENSHIP AND MORAL BEHAVIOR INTO THE COMMAND. ASSISTS THE TRAINING OFFICER IN THE IMPLEMENTATION OF CHARACTER GUIDANCE INSTRUCTION IN THE TRAINING PROGRAM.

4. SUPERVISES AND COORDINATES PERSONNEL AND TRAIN-ING MATTERS PERTAINING TO CHAPLAINS, INCLUDING CHARACTER GUIDANCE INSTRUCTION AND TRAINING CONFERENCES.

5. ESTABLISHES AND MAINTAINS NECESSARY LIAISON WITH VARIOUS CHURCHES, CIVILIAN AND RELIGIOUS ORGANIZATIONS, AND OTHER ORGANIZATIONS THAT ASSIST IN PROMOTING RELIG-ION AND MORALITY IN THE ARMY, AND COORDINATES THEIR RELIGIOUS ACTIVITIES WITHIN THE COMMAND.

6. COORDINATES RELIGIOUS MINISTRATIONS TO PRISONERS IN CONFINEMENT OR ARREST, PRISONERS OF WAR, AND CIVILIAN INTERNEES.

7. ESTABLISHES AND MAINTAINS LIAISON WITH THE CHAPLAINS OF HIGHER, ADJACENT, AND SUBORDINATE HEADQUAR-TERS AND WITH CHAPLAINS OF OTHER SERVICES AND FORCES OF ALLIED NATIONS, WHEN APPROPRIATE.

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#### 8. MAINTAINS OFFICE OF RECORD OF ALL CORRESPON-DENCE PERTAINING TO ASSIGNED MISSION FUNCTIONS.

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#### AVIATION OFFICE

#### MISSION

TO ASSURE THAT UTILIZATION OF BRIGADE AVIATION RESOURCES IS EFFICIENT AND EFFECTIVE.

#### RELATIONSHIPS

ADVISES THE COMMANDER AND HIS STAFF ON ALL MATTERS PERTAINING TO ARMY AVIATION.

2. DIRECT SUPERVISORY CONTROL OVER THE BRIGADE AVIATION SECTION.

3. STAFF SUPERVISION OVER ALL BRIGADE AVIATION TO INCLUDE OPERATIONS, SAFETY, MAINTENANCE AND TRAINING.

#### FUNCTIONS

1. Advises on aviation matters and exercises staff supervision over technical and flight aspects of administration, training, safety and operations of Brigade aviation units.

2. MAINTAINS LIAISON WITH AVIATION STAFFS OF HIGHER, LOWER, ADJACENT AND SUPPORTING UNITS.

3. PREPARES AND SUPERVISES THE ARMY AVIATION PORTION OF THE TRAINING PROGRAM AND EXERCISES STAFF SUPERVISION OF ARMY AVIATION TRAINING IN THE COMMAND.

4. Assists the staff in preparing aviation portions of estimates, plans, urders and reports.

5. MAINTAINS RECORD FILES OF ALL CORRESPONDENCE PERTAINING TO ASSIGNED MISSION AND FUNCTIONS.

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#### OFFICE OF THE COMPTROLLER

#### MISSION

TO ADIVSE AND ASSIST THE COMMANDER IN FISCAL PLANNING, PROGRAMMING AND BUDGETING, PROGRESS AND STATISTICAL REPORT-ING, REPORTS CONTROL AND MATTERS CONCERNING EFFECTIVE, EFFICIENT AND ECONOMICAL UTILIZATION OF RESOURCES.

#### RELATIONSHIPS

I. RESPONSIBLE TO THE COMMANDER ON ALL FISCAL AND MANAGEMENT MATTERS.

2. RESPONDS TO INSTRUCTIONS AND GUIDANCE FROM COMPTROLLER, USASTRATCOM.

3. COORDINATES WITH COMPTROLLER OF USASCC, USARV and 1st Logistical Command, and other commands as required.

#### FUNCT IONS

1. ADVISES COMMANDER AND STAFF ON ALL FISCAL PRO-GRAMMING, BUDGETING AND MANAGEMENT MATTERS.

2. DEVELOPS FISCAL PROGRAMS AND BUDGET ESTIMATES AND EXERCISES STAFF SUPERVISION OVER THE EXECUTION OF APPROVED FISCAL PROGRAMS AND BUDGETS.

3. DEVELOPS REQUIREMENTS FOR AND EXERCISES STAFF SUPERVISION OVER THE ADMINISTRATION OF OBLIGATION AUTHORITIES, AND THE CONDUCT OF APPROPRIATED FUND ACTIVITIES.

4. PERFORMS REVIEW OF MISSIONS, FUNCTIONS, ORGANI-ZATIONAL STRUCTURE, AND OBJECTIVES.

5. PERFORMS MANAGEMENT ANALYSIS AND STUDIES, AND PROVIDES MANAGEMENT ASSISTANCE.

6. DEVELOPS PROGRAM REVIEW AND ANALYSIS POLICIES AND PROCEDURES, AND COORDINATES CONDUCT OF REVIEW AND ANALYSIS PRESENTATIONS.

7. PERFORMS SURVEYS AND DEVELOPS IMPROVEMENTS IN STATISTICAL, ACCOUNTING AND REPORTING PROCEDURES.

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8. DEVELOPS AND MAINTAINS THE BRIGADE ORGANIZATION AND FUNCTIONS MANUAL.

9. PROVIDES STAFF ADVICE AND ASSISTANCE ON MATTERS PERTAINING TO ADMINISTRATIVE AND LOGISTICAL SUPPORT PROVIDED THE BRIGADE BY USARPAC SUBORDINATE COMMANDS.

10. COORDINATES WITH COMPTROLLER OF HQ, USASTRATCOM, USARVAND OTHER HEADQUARTERS REGARDING REPORTS OF AUDITS, REVIEW OF NONAPPROPRIATED FUND ACTIVITIES, ADMINISTRATION OF OBLICATION AUTHORITIES, IMPREST FUND ACTIVITIES AND SIMILAR MATTERS.

11. EXERCISES STAFF SUPERVISION OVER REPORTS CONTROL MATTERS.

12. ESTABLISHES AND EXERCISES STAFF SUPERVISION OVER AN INTERNAL REVIEW PROGRAM.

13. MAINTAINS RECORD FILES OF ALL CORRESPONDENCE PER-TAINING TO ASSIGNED MISSION AND FUNCTIONS.

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## SECTION IV

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### PAR OI OFFICE OF THE COMMANDER

Commander	0002	BRIG GEN	ł
*DEP CMDR FOR ARMY OPNS	0210	Col	ł
DEP CMDR FOR JOINT OPNS	0210	Col	I
Sergeant Major	31250	E-9	ł
SECRETARY/STENO	71030	E-6/E-5	2
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THIS POSITION APPEARS IN USARV STAFF TD



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PAR 02 CHIEF OF STAFF

CHIEF OF STAFF	0210	COL
Asst to the Chief of Staff; for Systems, Programs & Organizations	0210	LT COI

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PAR 03 SECRETARY TO THE GENERAL	STAFF		
SECRETARY TO THE GENERAL STAFF	2011	Maj	1
GEN STAFF ADMIN TECH	7124	WO	<sup>1</sup> H
ADMIN SUPERVISOR	71L40	E-7	I
SR CLERK TYPIST	71630	E-5	2

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# SCCVR 10+1 pated 28 June 1966

AR 04 PERSONAL STAFF		
AIDE-DE-CAMP	2030	LT
ENLISTED AIDE	36010	E-4

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PAR 05 OFFICE OF THE 1	NSPECTOR GENERAL	· ,	
INSPECTOR GENERAL	9310	LT COL	.]
ASSISTANT IG	9310	MAJOR	. t
Admin Superv	71L40	E-7	ł
Admin Spec	71L20	E-5	ł
CLERK TYPIST	71630	E 4	2
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PAR OG INFORMATION OFFICE\*

INFORMATION OFFICER	5505	Сарт	ł
PRESS OFFICER	、5505	Lτ	Ť
SR COMBAT CORRESPONDENT	71Q20	E-5	ł
COMBAT CORRESPONDENT	71Q20	≘-4	I
CLERK TYPIST	71820	E-4	<u> </u>
N			<b>D</b>

\*THIS OFFICE IS ORGANIZED AS ONE TEAM-FB, TOE 45-500E, DTD 2 April 1963, Part 11 Par 02 Line Of TOE TITLE PUBLIC INFORMATION FLD SVC ORGANIZATIONS.

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# PAR 07 OFFICE OF THE JUDGE ADVOCATE GENERAL

JUDGE ADVOCATE GENERAL	8103	LT COL
SR LEGAL CLK	71020	E-6
LEGAL CLK	71020	E-5
CLERK /TYPEST	71830	E-4

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SCCVR 10-1 Dated 28 June 1966		;	
PAR 08 SPECIAL PROJECTS	OFFICE	· .	
Chief	0210	LT COL	l
DEPUTY	0210	MAU	1
Admin Sgt	71140	E~7	ł
CLERK TYPIST	71830	E-5	
			41.

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# PAR 09 PERSONNEL & TRAINING DIRECTORATE

DIRECTOR'S OFFICE

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DIRECTOR SMAJ Steno	2260 7 1H50 7 1C30	LT COL   E-9   E-5 <u> </u>	   
TRAINING DIVISION			
TRAINING DEFICER Asst Training Officer Chemical Officer Operations NCO Asst Operations NCO Clerk Typist Safety NCO	2520 2520 57314 31250 31230 71830 71830 71L40	MAJOR CAPT CAPT E-8 E-7 E-4 E-6 C	1
PERSONNEL MANAGEMENT DIVISION			-
Personnel Officer (AG Off) Chief Per Mgt NCO	2200 7 IH50	Major E-8	 
MANPOWER BRANCH			
CHIEF MANPOWER CONTROL OFFICER	2265	CAPT	1
Organ & Plng Off Chief Clerk Civ Pers	2615 71L40	LT E-6 -3	   3
ENLISTED PERSONNEL BRANCH			
UNIT PERS TECH Personnel Sergeant Personnel Mgt Spec Asst Personnel Mgt Spec Unit Personnel sergeant Pers Action Spec Unit Pay Spec Clerk Typist Reen Counselor	7     A 7   H40 7   K20 7   K20 7   H40 7   H20 7   J20 7   J20 7   J20 7   L40	E-7 E-5 3 E-4 6 E-6	1 1 3 6 1 3 2 2 2 1

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OFFICER PERSONNEL BRANCH

UNIT PERS TECH	7 I I A	WO	I
PERS MGT SPEC	71K20	E-5	1
UNIT OFF REC SPEC	71H20	E-5	ł
CLERK TYPIST	71830	E-4	2
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SCOVR 10-1 DATED 35 JUNE 1966

# PAR 10 INTELLIGENCE AND SECURITY OFFICE

INTELLIGENCE AND SEC OFFICER	9307 LT Col
INTELLIGENCE LIAISON OFFICER	9307 (MP) MAJ
Phys Sec Off	9201 (INF) CAPT
CHIEF INTELLIGENCE NCO	11F40 E-8
ASST INTELLIGENCE NCO	11F40 E-7
CLERK TYPIST	71830 E-4

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PAR II COMMUNICATION-ELEC	TRONICS OPERATIO	DNS DIRECTORATE	
DIRECTORS OFFICE			
DIRECTOR	0210	Col	
CH OPNS NCC	31250	E-9	
DRAFTSMAN	81520	E-4	
CLK TYPIST	71030	E-4	
COMMAND READINESS DIVISIO	11		
CHIEF	0210	LT/COL	
OPNS OFFICER	2162	Maj	
OPNS NCO	31250	E-8	
COM CENTER SPEC	72230	£-5	
OPHS NCO	31250	E-7	
Com Center Spec	72020	É-4	
CLK TYPIST	71030	E-4	
SYSTEMS DIVISION			
Chief	7860	Maj	
MAL SYS OFF	0503	MA J	
RADIO OPNS OFF	0500	CAPT	
M/1 OPNS NCO	23140	E-7	
RADIO REL OPNS NCO	31M40	E-7	
CLK (YPIST	71030	E-4	-
TRAFFIC DIVISION		,	
CHIEF	0210	LT/COL	

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dated 28 June 1966				· • • • • •
OPNS NCO	31250	E-8	i	$\checkmark$
ADPS OPNS OFF	2402	Maj	1	
PHOTO DEE	8501	Maj	- <b>1</b>	
TP-TO OPNS DEF	0410	CAPT	I	
WIRE COMM ENGR	7700	CAPT	1	
COMM CEN OPNS NCO	72640	E-7	1	
WIRE OPNS NCO	36040	E-7	1	
CLK TYPIST	71830	E-4	-10-	

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0210	COL
31250	E-9
71L40	E-6 I
81840	E-6
81B20	E-4
71830	E-4 <u> </u>
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0210	LT COL I
31250	E-8
71830	E-43
7860	Maj I
0503	Maj I
7860	Maj I
31M40	E-6 I
7 IB30	E-4 <u> </u> 5
7700	MAJ
2402	Maj I
0221	Maj 1
7611	Maj
	31250 71L40 81B40 81B20 71B30 0210 31250 71B30 7860 0503 7860 31M40 71B30

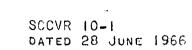
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# FACILITIES BRANCH (CONT'D)

WIRE NCO	36C40	E-6	1
COMCTR NCO	72840	E-6	1
CLERK TYPIST	71830	E <b></b> 4	
PLANS DIVISION			7
Chief	0210	LT COL	1
COMM SYS ENGR	7860	Maj	1
PLANS OFFICER	0210	MAJ	1
PLANS OFFICER	0210	CAPT	i
PLANS OFFICER	0210	CAPT	1
OPERATIONS SGT	31250	E-8	ł
ASST OPERATIONS SGT	31250	<b>E-</b> 7	1
CLERK TYPIST	71830	E-4	2
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# PAR 13 LOGISTICS DIRECTORATE

DIRECTORS OFFICE			
DIRECTOR	4010	LT COL	
ASST DIRECTOR	4010	Maj	
CHIEF SUPV	76K50	E-9	
CLERK TYPIST	71K20	E-4	

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# MATERIEL READINESS DIVISION

SIGNAL MAINT OFFICER	4415	MAJ
C-E MAINT TECH	286A	WO
ENG MAINT TECH	621A	WO
AUTO MAINT TECH	63 I A	WO
MAINT SUPV	32240	E8
CLERK TYPIST	71B30	E-4

### SUPPLY DIVISION

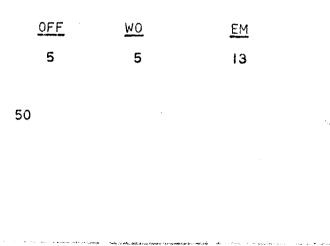
SIGNAL SUPPLY OFFICER	4400	Maj
UNIT SUPPLY TECH	761A	WO
SUPPLY NCO	76K40	E-8
SIGNAL SUPPLY NCO	76640	E-8
SIGNAL SUPPLY ASST	76620	E-5
CLERK TYPIST	71830	E4

SERVICES DIVISION TRANS MVMT OFFICER FOOD SVC TECH FOOD SVC SUPV MVMT SUPV FOOD SVC CLERK CLERK TYPIST

ł	CAPT	0694
I	WO	94 I A
ł	E8	94B40
ŧ	E-7	71N40
<sup>1</sup> ł	E-4	94820
	E-4	71820
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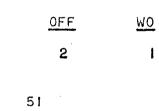
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SCCVR 10+1 Dated 28 June 1966

# PAR 14 OFFICE OF THE ENGINEER

ENGINEER	7010	LT COL	ş
DEPUTY ENGINEER	7010	Maj	,
POST ENG MAINT TECH	521A	WO	
CONSTRUCTION SUPERVISOR	51H50	E-8	ł
UTILITIES FOREMAN	51P40	E-7	1
Draftsman	81B20	E-4	ł
CLERK TYPIST	71830	E-4	
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PAR 15 OFFICE OF THE ADJUT	ANT GENERAL		
Adjutant General	2110	MAJOR	i
Assistant Adjutant General	2110	CAPT/LT	2
ADJUTANT GENERAL NCO	711.50	E8	· 1
Administration Supervisor	71L40	E-6/E-7	2
Administration Specialist	71L20	E-5	2
CLERK TYPIST	71820	E-4	3
Message Center Clerk	71410	E-4	1
Postal Clerk	71F20	<b>E-</b> 4	1
PERS ACCOUNTING SPEC	74020	E-5	I
CARD & TAPE WRITER	74820	E-4	2
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# PAR 16 HEADQUARTERS COMMANDANT

	and the second s		
HEADQUARTERS COMMANDANT	2900	Major	1
ADMIN CLERK	71140	E5	2
COMPANY HEADQUARTERS AND	MOTOR SECTIO	N	-
COMMANDING OFFICER	2900	CAPT	í
FIRST SERGEANT	31250	E-8	I
Company Clerk	71830	E-4	1
Mail Clerk	71410	E-4	4
Mess Steward	94840	E-6	ł
FIRST COOK	94820	E-5	З
Соок	94620	E-4	2
COOK HELPER	94B10	E-3	$\frac{1}{7}$
SUPPLY SERGEANT	76K40	E-6	I
UNIT SUP SPEC	76K20	E-4	1
SUP CLK	76A20	E-3	I
Armorer	76K <b>30</b>	E <b>-</b> 4	<u> </u>
MTR SGT	63540	E-6	1
SR WH VEH MECH	63B20	E-5	I
WH VEH MECH	63B20	E-4	Į
WH VEH HELPER	63B10	E3	1
Chauffer	64C2O	E-5	I
LT VEH DRIVER	64410	E-4	<u>  </u> 33
RECAP	OFF	WO	EM
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PAR	17	OFF	ICE	0F	тне	CHAPLAIN	

CHAPLAIN	5310	LT COL	ł
CHAPLAIN'S ASSISTANT	71M20	E-5	-1-2

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SCCVR 10-1 DATED 28 JUNE
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FAR 18 AVIATION OFFICE \*\*

AVIATION OFFICER	2518	LT COL	.
CLERK TYPIST	71830	4	I
_AVIATION OFFICER/SEC CH	1980/1981	MAJ	ł
AVIATION OFFICER/SEC CH	1980/1981	CAPT	I
ROTARY WING AV	062B	WO	2
FIXED WING AV	0610	WO	З
Multi Eng Apln Maint Ch	67L40	E6	1
FLT OPNS COORD	71P40	E6	1
TRANS SUP & PARTS SPEC	76820	E-4	!
Multi Eng and Apln Mech	67620	E-5	I
Multi Eng and Apln Mech	67G20	E5	1
Multi Eng and Apln Mech	67920	E-4	· •
SINGLE ENG SINGLE ROTOR Ture Util Heli Mech	67N20	<b>Z-</b> 5	1
SINGLE ENG SINGLE ROTOR Turb Util Heli Mech	67820	E~5	1
SINGLE ENG SINGLE ROTOR Turb Util Heli Mech	67N20	£ <b></b> 4	. 18

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\*\* INCLUDES AVIATION SECTION

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Par	9	OFF	ICE	OF	THE	COMPTROLLER
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COMPTROLLER	2800	LT COL	
BUDGET OFFICER	6302	MAJOR	
MANAGEMENT OFFICER	2610	MAJOR	
AUDIT OFFICER	6101	CAPT	
CH ADMIN SPEC	71140	E-7	
AUDIT SPEC	73B20	E-5	
Admin Spec	71L20	E-5	
SR BUDGET CLK	73020	E-5	
CLERK TYPIST	71820	E <b>-</b> 4	•

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	PERSONNEL RECAP	OFF	<u>wo</u>	EM	TOTAL
۴.	OFFICE OF THE COMMANDER	2	0	З	5
2.	CHIEF OF STAFF	2	0	0	. 2
з.	SECRETARY TO THE GENERAL STAFF	1	ļ	З	5
4.	PERSONAL STAFF	1	0	1	2
5.	OFFICE OF THE INSPECTOR GENERAL	2	0	4	6
6.	INFORMATION OFFICE	2	0	3	5
7.	OFFICE OF THE JUDGE ADVOCATE GENERAL	1	0	3	4
8.	SPECIAL PROJECTS OFFICE	2	0	2	4
9.	PERSONNEL & TRAINING DIRECTORATE	7	2	33	· 42
10.	INTELLIGENCE & SECURITY OFFICE	3	0	5	8
11.	C-E OPERATIONS DIRECTORATE	14	0	23	37
12.	C-E PLANS & PROGRAMS DIRECTORATE	14	0	16	30
13.	LOGISTICS DIRECTORATE	Б	5	13	23
14.	OFFICE OF THE ENGINEER	2	ł	4	7
15.	OFFICE OF THE ADJUTANT GENERAL	3	0	13	16
1* 16.	HEADQUARTERS COMMANDANT	2	0	31	33
17.	OFFICE OF THE CHAPLAIN	1	0	1	2
2* 18.	AVIATION OFFICE	З	5	10	18
19.	OFFICE OF THE COMPTROLLER	4	0	6	10
		71	14	174	259
		-			

I\* INCLUDES COMPANY HEADQUARTERS AND MOTOR SECTION

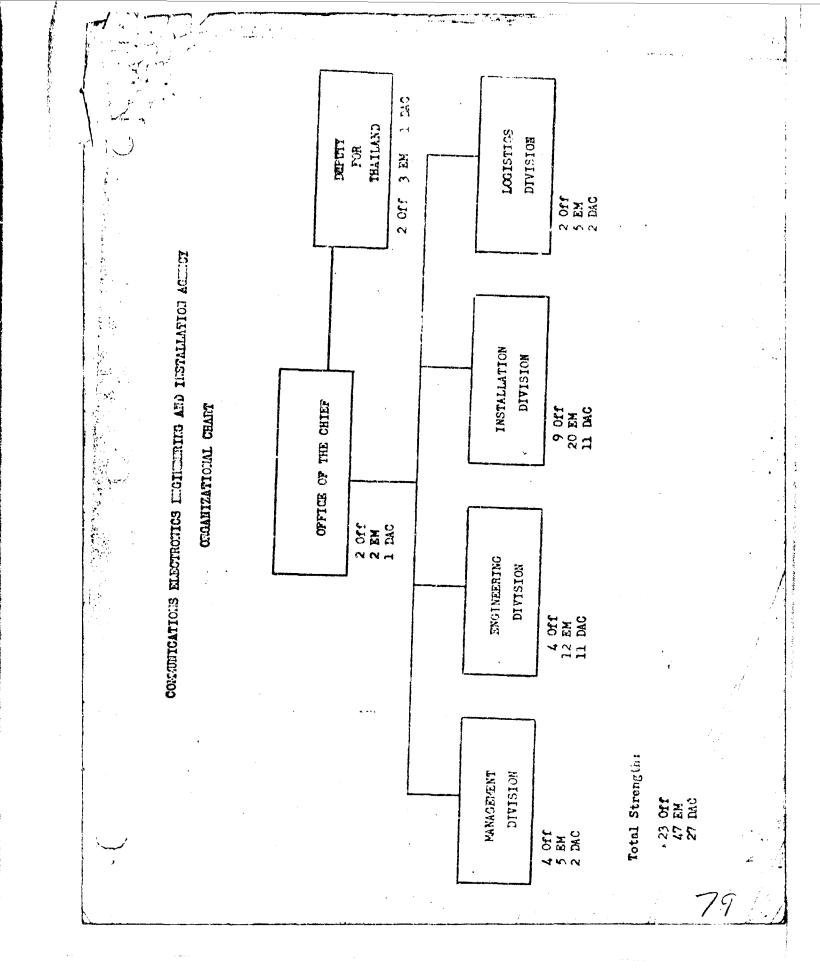
2\* INCLUDES AVIATION SECTION

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AVHGC-DH 1st Ind SUBJECT: Operational Report-Lessons Learned for 4th Quarters FY 1966 (RCS COFOR-65)

CONFIDENTIAL

HEADQUALTERS, UNITLD STATLS ARMY, VIETNAM, APO San Francisco 96307

TO: Assistant Chief of Staff for Force Development, Department of the Army, Mashington, D. C. 20310 060001960

1. (U) The Operational Report-Lessons Learned submitted by the 1st Signal Frigade is forwarded herewith. Concur with basic report and Commander's recommendations. The information found in the inclosures increases the value of this report.

2. (C) Reference Paragraph 4b (1), Section I: To meet the Brigade requirement, a Military Police Physical Security Company MTOE is now being staffed at Headquarters, USARV.

3. (C) Reference 1st Unnumbered Paragraph on Page 4 (1) and (2), Section I: All TDA and MTOD's have been mailed to CG, STMATCOM, Washington, D. C.

4. (U) Reference Paragraph 4d, Section 1: The transfer of operations functions from the Operations Franch, Signal Section, Headquarters USARV to the Signal Erigade (P.5) have been completed.

5. (C) Reference Paragraph 4e, Section I:

a. Administrative vchicles are currently in short supply. The issue of ten (10) 1/4 trucks will assist this unit in the accomplishment of its mission until the basic request can be acted upon.

b. The movement of over-sized cargo is a problem in RVN. Each item or equipment must be handled on an individual basis. Items too large for aircraft must be moved by water which is timeconsuming.

c. Units establish their own transportation priorities as outlined in NACV and USARV Directives.55-4.

FOR THE COMMANDER:

2 Incl 88

R. J. THORNTON 1st Lt. AGC Asst Adjutant General

GROUP 4

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