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CONFIDENTIAL DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENER SHINGTON, D.C. 20310 Non 66 0. 9 March 1967 29 9 FOR OT AGAM-P (M) (1 Mar Lessons Learned, Headquarters, Pleiku Sub SUBJECT: 12 -----Area Command 8 0 00 Operationa TO: SEE DISTRIBUTION 3 AD 1. Forwarded as inclosure is Operational Report Lessons Learned Headquarters, Pleiku Sub Area Command for quarter ending 31 October 1966. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter. 2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material. BY ORDER OF THE SECRETARY OF THE ARMY: 40 finnsth G. Mickham 1 Incl KENNETH G. WICKHAM a/s 1387. * de la com Major General, USA The Adjutant General **DISTRIBUTION:** Commanding General US Army Combat Development Command US Continental Army Command IAN 29 1968 Commandants US Army Command and General Staff College ^C2³C.2 US Army War College US Army Air Defense School 45 Droit bitord ۲₀ $^{a_{b_{q}}}q$ US Army Artillery and Missile School oout outs US Army Armor School US Army Chemical Corps School US Army Engineer School US Army Military Police School US Array Infantry School MS Army hutelligence School US Army Medical Field Service School **REGRADED UNCLASSIFIED** US Army Ordnance School WHEN SPARATED FROM CLASSIFIED INCLOSURES CONFIDENTIAL FOR OT RO 660492 1 003 650 ml Virt 6

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DEPARTMENT OF THE ARMY HEADQUARTERS, PLEIKU SUB AREA COMMAND APO 96318

AVCA-QN-PK-GO

TO:

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25 November 1966

SUBJECT: Operational Report - Lessons Learned for Quarter Ending 31 October 1966.

Commanding General US Army Support Command, Qui Nhon ATTN: AVCA-QN-GO APO 96238

1. The Operational Report of this headquarters for the quarterly period ending 31 October 1966 is forwarded in compliance with letter, Hq US Army Support Command, Qui Nhon, Subject: Reports Submitted to SP&O, dated 7 November 1966.

2. Request that a copy of USARV Reg 870-2 be made available to this headquarters in order that future reports may be submitted in the format prescribed by para 1a(3) of the regulation.

TEL: Holloway 196

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SECTION I Significant Organizational Activities

1. (C) Significant Events of the Command for the period ending 31 October 1966.

a. The strength of the Pleiku Sub Area Command has grown from approximately 600 on 1 August 1966 to an assigned and attached strength of 1423 on 31 October 1966.

b. During the period the Pleiku Sub Area Command effectively supported the following major tactical operations.

Paul Revere

Indefinite

c. Movement of Personnel to base Camp was successfully completed for the following Major unit.

Operation - Robin, 4th Infantry Div Elements

d. Planning and initial surveys for the Pleiku Sub Area Command depot and installation areas were completed during the current quarter. Grading of roads in the installation area has been completed and construction of wooden frame buildings has been initiated. To date eight buildings have been completed and movement of the 526th Replacement Company into permanent barracks is programmed for 30 November 1966. Grading and clearing of roads and underbrush has been started in the new depot area. Approximately 3 miles of security fence has been constructed and 2 units are scheduled for movement into the depot area during the month of December 1966.

2. (U) Personnel and Administration

a. To provide command and control of 1st Logistical Command units in the Pleiku area, this headquarters submitted a proposed TD requesting 42 officers, 126 enlisted men and 12 civilians. Personnel requirements, pending approval of the proposed TD, are obtained by levy on subordinate units. The programmed arrival of a General Support Group Headquarters will alleviate the problem of headquarters personnel. This permits filling of Key Positions only. Recruitment and filling of 264 authorized civilians spaces with qualified or trainable Vietnamese nationals continues.

b. During the reporting period the 192nd Finance Section (Disbursing) has provided support to 6000 military personnel and 2400 local nationals. Foreign currency transactions have averaged \$250,000 per month.

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3. (U) Provost Marshal. On 16 September 1966 the provost marshal section, Pleiku Sub Area Command, assumed responsibility for enforcement of law and order, discipline, and criminal investigation support. These functions were previously performed by the Senior Military Police Advisor, Advisor team 21, MACV.

4. (U) Special Services. 14 sets of dayroom furniture, 14 radios ALWA 8 Band Transistors, 14 TV Receivers, 14 Tape Recorder Portable with speaker, 3 Gym sets and additional A&R items have been requested. Plans are being formulated for a miniture golf course, and five volleyball courts.

5. (C) Security Plans & Operations

a. Security

(1) The personnel security program includes coordination of limited investigations through the D/SP&O, Qui Nhon. During the reporting period personnel security actions were completed by either D/SP&O, Qui Nhon and/or the SP&O this station as indicated below.

(4)	Number of clearances validated:	41	
(b)	Number of requests for NAC:	87	
(c)	Number of requests for BI forwarded:	10	
(d)	Number of clearances granted:		
	1. Top Secret	None	
	2. Interim Top Secret	None	
	3. Secret	None	
	4. Interim Secret	None	
	5. Confidential	7	

(2) A three man military intelligence detachment was attached to this Headquarters to provide assistance and guidance on intelligence and security policies and procedures.

(3) On 16 September 1966 the Physical Security responsibilities for Pleiku Sub Area Command were transferred from Security Plans and Operations to the Provost Marshal Section.

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b. Plans and Operations

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(1) On 19 October 1966 the Pleiku Sub Area Command assumed responsibilities for installation coordination functions as stated in USANV Reg 10-4.

(2) Training. Training during the reporting period consisted of on-the-job training, classes in safety and proper handling of ammunition and explosive ordnance reconnassance/explosive safety.

(3) Advance Planning. Development of the new logistical complex and cantonment area is in progress. Presently three company size units and a detachment are billeted in this area. Remaining companies, and battalions are scheduled for movement into the area during the period November 1966 - March 1967. It is expected that the depot facilities will be operational NLT March 1967. Security fencing is now under construction and a security survey has been requested to determine the possibility of using sentry dogs. In addition a company size security force has been requested from higher headquarters to secure the depot area (8 square miles).

6. Logistical Operations Center

a. On 8 September 1966, a Logistical Operations Center (LOC) was established to handle a multitude of reports and to ensure that resupply operations were conducted in an efficient and timely manner. The LOC is organized as follows:

- (1) Operations Section
- (2) Class I, II, & IV Section
- (3) Class III Section
- (4) Class V Section
- (5) Transportation Section
- (6) Communications Center

The purpose of the LOC is to establish one point of contact for requesting all classes of supply and for arranging delivery of the supplies to FSA's. The LOC serves as a central reporting agency and maintains records on all logistical data pertinent to Combat Support in the Pleiku Area.

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b. Class I, II & IV. During the reporting period limited construction was completed on a fresh vegetable storage and issue shed, a shed for direct exchange service, and three quonset huts which now house the Class I offices, stock control and the self service center. In addition eight reefers (1600 cu ft) have been completed for storage of class I rations. The temporary Engineer yard was completed and storage and issue of class IV construction materials was initiated during the early portion of September. Bread is obtained from the bakery located at An Khe. At the present time approximately 2,500 loaves of fresh bread are transported by organic Pleiku Sub Area Command vehicles from An Khe to Pleiku.

c. Class III: On 18 September 1966 construction and testing of three new 3,000 bbl steel bolted tanks were completed and were full of product by 21 September 1966. On 22 October stock records were completed for all Class III stockage items, demands posted, requisition objectives established and requisitions submitted to US Army Support Command to fill h/O of 45 days plus a reserve of 15 days for packaged products.

d. Class V: During the reporting period the stockage objective of ASP 341 was changed from an 8 to a 12 days objective, and major rewarehousing of ammunition has been accomplished.

7. (U) Transportation.

a. General. During the reporting period the 444th, 541st and the 58th transportation companies were released from attachment and returned to Qui Nhon. The 88th Transportation Company and the Goer Company (Prov) arrived and were immediately committed to support various transportation requirements. In October the 444th Transportation Company was again attached to the Pleiku Sub Area Command to assist in meeting heavy transportation requirements in support of two FSA's.

b. GOER Company (Prov)

(1) Strength 2 Off, 59 EM, 2 civilian tech representatives.

(2) The unit is organized into two platoons, a tanker platoon with 7 vehicles; a cargo platoon with 11 vehicles; and a headquarters section, maintenance section, mess section and a supply section.

(3) The personnel status has been in an uncertain state since the formation of this unit. Personnel are on TDY to the GOER Unit from transportation units of the 1st Log Command. This has caused personal problems such as personnel working out of their MOS, Proficiency Pay withdrawels and retraining of Personnel.

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(4) Operationally the unit has performed a combat support mission in the Pleiku area in an excellent manner. For the period 11 September thru 31 October 1966 the following statistics have been accumulated:

Total Miles:	25,205
Total Tonnage:	1,679ž
Total Gallons:	498,750

(5) Maintenance within the unit has been unique in that all echelons of maintenance have been performed from within the unit itself. This has been accomplished primarily because of the two technical advisors on hand and the 1 year supply of spare parts which were sent directly to the unit. This supply is the only stockage of GOER parts known to be in the theater. 1. S. S. S. S.

8. (U) Supply Section (S-4)

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a. During the reporting period the scope of the Sub Area S-4's responsibility was reduced by the creation of the Logistical Operations Center (LOC). Primary areas of concern are now internal to the Area Command Organization and include long range planning for installation property, monitoring status of command assets, and co-ordinating internal supply functions.

b. All AIK funded local national employees are now administered through the S-4 office.

c. Satellited on the supply section activity is the local purchase capability of the Imprest Fund which serves the needs of task forces (FSA's) through the LCC, area non-divisional units and the Pleiku Sub Area Command.

d. A food service program has been initiated to provide liaison and food service advice to supported units requesting the service and to improve the quality of the food prepared within the command.

9. Engineer

Since the establishment of the Sub Area Command in late July the Engineer Section has been expanded to include four officers and is organized functionally into areas of responsibility for (a) Base Development, (b) Construction and (c) Utilities and Supply.

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The major accomplishment was the beginning of work on the new Pleiku Sub Area Command cantonment and depot areas. Land was surveyed, roads were outlined and 20 buildings were started. Twelve of these buildings are under construction by RMK, seven by PKSAC's 526th Engineer Utilities Detachment and one by PA&E. Use of prefab walls and trusses was a significant construction technique used throughout. Construction effort was increasing at the end of October as more troop labor and equipment became available. There appears to be a growing awareness of the urgent need for completion of the PKSAC facilities before Spring 1967.

Increased equipment support for PA&E was sought, but generally not received. The expanding mission of the contractor within the Sub Area cannot be fulfilled without more equipment and supervisory personnel support. Two bulldozers were received, but no more equipment.

One ice plant was completed by RMK and put into operation by PA&E in late October. Construction of a second was started by PA&E. A general shortage of water purification equipment and generators continues to be a problem.

Construction of the 4th Division base camp at Dragon Mountain was started and is well underway; mostly through the efforts of the organic 4th Engineer Bn and the 20th Engineer Bn in general support.

10. (U) Maintenance

a. The 149th Maint Co (Lt) (DS) was activated at Qui Nhon, RVN on 20 July 1966 per CO 157, Hq, USARPAC, dtd 1 Jul 66.

b. Effective 12 Aug 66, the 149th Maint Co, was released from attachment to US Army Support Command, Qui Nhon and attached to Pleiku Sub Area and arrived at Pleiku on 15 August.

c. Prior to 15 August, the field maintenance activity under command and control of Pleiku Sub Area consisted of the following elements:

(1) DS Platoon, 618th Ord Co, Qui Nhon

- (2) DS Platoon, 536th Ord Co, An Khe
- (3) Maint Platoon, 526th QM Co, Qui Nhon
- (4) 31st Engr Det, Pleiku
- (5) 389th Sig Det (RADAR RPR), Pleiku

(6) Signal Hpr Tm, 56th Sig Cc (FS&M), Qui Nhon

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The first four of the above elements constituted a consolidated field maintenance activity under the supervision of a 1st Lt, Maintenance Officer and a 2nd Lt, Shop Officer. The last two elements were separate detachments. All elements were theoretically under the operational control of Pleiku Aub Area. There was no technical supply as such; instead, the 7th Ord Stock Control Det served as the field supply activity for all Class II & IV supplies to include repair parts.

d. Upon the arrival of the 149th Maint Co in Pleiku, the personnel & equipment of the 7th Ord Stock Control & 31st Engr Det were absorbed; these units having been formally deactivated on 20 July 66 per GO 157, Hq, USARPAC. e. During the months of Sept & Oct, almost all personnal from the detached ordnance DS Platoons & the detached QM maintenance platoon were transferred from parent units & assigned to the 149th Maint Co.

f. Preparations are now being made by both the 149th Maint Co & advance elements of the 628th Maint Spt Co, Qui Nhon, for movement into & occupation of a temporary site inside the new Pleiku Sub Area Depot Complex.

11. Communications. During the reporting period a communications center was established at the logistical operations center and consisted of a message center, an FM radio net with 15 stations, a switch board and a key punch for preparing tapes of all messages to be sent on the Qui Nhon RTT net. A request has been submitted for the establishment of a separate Pleiku Sub Area RTT net with FSA's operating in the Pleiku Area along with the RTT net from Pleiku to Qui Nhon. This should decrease the amount of traffic on the Qui Nhon net and expedite reports both from the FSA's operating in the field and from PKSAC to Qui Nhon.

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SECTION II Observations and Recommendations

1. Observations

a. Item: Inadequate Office Equipment.

Discussion: The 192nd Finance Section (Disb) was deployed from CONUS to RVN with TO&E equipment only. TO&E equipment alone is not sufficient to accomplish the mission specified in TO&E 14-500E, especially in an area dealing with foreign currency.

Observations: It was necessary to obtain DA approval for additional equipment after the unit arrived in country. Since administrtive items carry a lew priority, in supply channels, the equipment has still not been received, personnel have not been able to be trained in the operation of certain specialized type equipment, and many needless work hours are required to accomplish the mission with inadequate office machines.

b. Item: Organization of GOER Company (Provisional)

Discussion: The organization of the GOER Company (Frovisional) was accomplished by utilizing personnel and equipment resources from within the Qui Nhon Support Command. The use of TDY personnel to fill the GOER Company resulted in approximately 75 per cent of these personnel being malassigned. This also caused a training problem since many of these personnel had no prior experience in the operation/maintenance of heavy equipment. In the administrative section of the unit, qualified section leaders were not available that had the rank or job knowledge required to organize their pespective sections.

<u>Observation</u>: The problems resulting from the unit inability to requisition critical items, provide adequate personnel spaces for promotion and assignment to an associated MOS and lack of adequate equipment (i.e., $\frac{1}{4}$ ton trks and mess equipment) has reduced the capability of the unit to provide for its own organic administrative and mess functions.

c. Item: Utilization of a combat area for on-the-job training for GOER vehicle operators.

<u>Discussion</u>: The GOER is a simple vehicle to operate and drivers can be taught the fundamentals of operations in a relatively short period of time. However, an extended training period is required to gain the knowledge needed to cope with some of the pecularities of the machine. In a combat zone, an extended period of training is required to familiarize personnel with the uncommon bouncing and steering of the goer.

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Observation: Training of personnel should occur in an area where there is not a critical requirement for the vehicles service.

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d. Item: The extensive utilization of the Goer vehicle and its capabilities warrent the acceptance of the vehicle into the US Army transportation system.

Discussion: The Goer vehicle has been operated over rough terrain, hard surface roads, during the severe monsoon season that exists in the Pleiku area. At one time during the monsoon season the goer vehicle was the only wheeled cargo carrying vehicle capable of hauling cargo through the thick mud without assistance. Occasionally vehicles did get stuck, but this was due in part to the inexperience of drivers. In long hauls over secondary and dirt roads, the goer performed as well, and better in most instances than other wheeled and cargo vehicles. On hard surface roads the goer is not preferable to standard wheeled vehicles due to the lack of suspension which makes driving of the goer difficult to become accustomed to.

Observation: That the goer vehicle be utilized in rough terrain where other cargo carriers cannot perform adequately.

e. Item: Modifications required on the 21 ton truck M35A2.

Discussion: The constant vibration of the diesel engine has caused loosening of the front motor mount bolts, and breaking of the starter ground cable at the frame.

Observation: Motor mount bolts were tightened during every operation, and finally corrected by staking the nuts with a center punch. The starter ground cable required welding of the battery cable clamp with the welded side to the frame rail.

f. Item: Utilization of M-14 Rifle by truck drivers.

<u>Discussion</u>: The M14 Rifle provided by TO&E for a truck company, is too long to be utilized inside the cab of a truck and the rifle mount is so awkward to use, that is is of little of no use in combat.

Observation: If M14 rifles must be used by truck companies, a stock modification should be permitted to allow use of a folding stock. However, for jungle type convoys the M-14 is not as useful as a 12 gauge shot gun.

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g. Item: Shortage of Hations

<u>Discussion</u>: Food Service personnel have shown that an underlying cause of the requirement to issue items in lieu of the one indicated by the cyclic menu seems to be "Padding" of the head count on which units draw their rations. Excessive issue to units depletes the stock and a substitute item must be then issued to other units.

Observation: More emphasis must be placed on the proper preparation of unit mess records.

h. Item: Activation in-country of field maintenance units under COSTAR.

Discussion: The 149th Maint Co (LT)(DS) was organized, and equipped utilizing in-country resources of personnel from other TC&z units and some pipeline replacements. TC&z equipment was laterally transferred from other TC&z units that had declared overages as a result of COSTAC reorganization.

Observation: The 149th Maint Co is still only at 75% assigned strength and has only 25% of its authorized T(&E equipment (none of its' field maint shop sets).

i. Item: Split mission responsibility for communications - electronics repair.

Discussion: Hq, USASC, QN directed the assumption of the communication electronic repair mission by this hq in their mission letter of 10 Sept 66. The 149th Maint Co was specifically mentioned as the operational elements responsible thereto. No clear-cut, definitive orders were cut by QNSC assigning or attaching the signal repair personnel on detached service from Qui Nhon to this headquarters.

<u>Observation</u>: The Communication-electronics repair element present for duty at Ple'... was never assigned definite operational responsibility for the mission, nor were proper, unambigous lines of command and control of this element established.

j. Item: Contract support for PA&E

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<u>Discussion</u>: Considerable man hours, equipment hours and funds are expended to accomplish inferior results due to the failure of the government to provide adequate contractor support for PA&E for their R&U mission.

Observation: Additional logistical planning should be coordinated with contracting officers to insure that contract provision can be adequately fulfilled by both parties.

k. Item: Base development planning.

Discussion: Base development planning by untrained personnel, compounded by the requirements imposed by the weather, approach of monsoon seasons, tactical necessity, and the lack of materials and proper construction equipment, plus the rapid inflex of troops into the area has resulted in crisis command decissions and resulted in the Army receiving less than the optimium return for the assets expended.

Observation: Officers assigned to base development duties should be given a short course of instruction and priorities on the development of topographic information should be given to those areas which are being developed into military installations.

2. Recommendations:

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a. That all requisitions for finance units be submitted concurrently with requests for the additional equipment that is necessary for the accomplishment of a finance mission in a foreign currency area.

b. That action be taken to provide an approved TO&E or TD for units such as the Goer Company to insure that equipment and personnel are available.

c. That consideration be given to incorporating the Goer family of vehicles into the Army system and utilized in extremely rough terrain and under abnormal weather conditions.

d. That modifications to the M35A2 be made at the factory.

e. That the basic TOLE weapons for drivers be reviewed for practical application in a combat theater.

f. That field maintenance units not be activated within USARV, and then be subsequently organized and equipped from existing in-country resources of personnel and equipment.

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g. That future mission letters clearly delinate actual mission responsibilities; and not by implication cite the scope of the responsibility merely by stating that support will not be given in excepted areas.

h. That personnel and equipment be clearly and positively identified to support a mission, and further, that these resources be affirmatively assigned or attached to the element having operational responsibility.

i. A short course of instruction in Base Development policies and procedures should be presented at USARV or MACV level for those personnel who will be working with such matters.

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AVCA-QN-QO(25 Nov 66) lst Ind SUBJECT: Operational Report - Lessons Learned for Quarter Anding 31 October 1966

HEADQUARTERS, US ANMY SUPPORT COMMAND, JUL NHON, APO 96238

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- TIRU: Commanding General, 1st Logistical Command, ATIN: AVCA-GO-O, AFO 96307 Commanding General, United States Army, Vietnam, ATTN: AVC-DA, AFO 96307 Commander-in-Chief, United States Army, Pacific, ATTN: GPOP-MH, AFO 96558
- TO: Assistant Chief of Staff for Force Development, Department of the Army (ACSFOR, DA) Washington, D.C. 20310

1. Reference recommendations in basic correspondence, the following actions have been initiated.

a. Office equivment received in this command is apportioned commensurate with existing needs. Maximum utilization of equipment is realized. Appropriate follow up action is being taken to acquire necessary office equipment.

b. A recommended Toxes for a GOmM Company is being staffed at this headquarters and will be submitted for approval upon completion.

c. Concur with recommendation on incorporation of GOER vehicles into the Army system.

d. Concur with recommendation on modification of the M3542 vehicle.

e. Concur with recommendation on weapons for vehicle drivers.

f. Organization of maintenance units within USARV creates a personnel and equipment shortage which must be tolerated until requested personnel and equipment arrive.

g. Mission letters in the future will indicate clear, concise responsibilities and command jurisdiction.

h. The 149th Lt Maintenance Company (DS) has been attached to Pleiku Sub-Area Command per General Order 115, dated 7 Sep 66.

i. Personnel familiar with base development planning are used when available. A course in base development planning for untrained personnel would definitely be advantageous.

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AVCA-QN-GO

SUBJECT: Operational Report - Lessons Learned for Quarter Ending 31 October 1966

2. Regraded UNCLASSIFIED when separated from classified information.

FOR THE COMMANDER:

WIL 447/142/167

1 Incl.

LEWIS P.J. CPT, AGC Adjutant General

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AVCA GO-O (25 Nov 66) 2d Ind SUBJECT: Operational Leport for Quarterly Period Ending 31 October 1966 (RCS COFFOR-65)

Headquarters, 1st Logistical Command, APO 96307 24 DEC 1966

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TO: Deputy Commanding General, US Army Vietnam, ATTN: AVECC-DF, APO 96307

1. (U) The Operational Report - Lessons Learned submitted by the Pleiku Sub-Area Command for the quarterly period ending 31 October 1966 is forwarded herewith.

2. (U) reference paragraph 1b, Section II, page 8: Mission requirements specified for this command demand the establishment of certain provisional units UP AF 220-5 since TOE units are not programmed to meet the many unusual requirements confronted in Vietnam. A provisional unit is not constituted and recognition of the unit does not extend beyond the jurisdiction of the command by which it is organized. Accordingly, personnel requisitions cannot be submitted to DA. A proposed TDA is being prepared for the GOER Company (Prov) in an attempt to alleviate the numerous personnel problems inherent with provisional units.

3. (U) Reference paragraph 1g, Section II, page 10:

a. Nonconcur. The primary cause for the slortage of rations is poor supply management at the Pleiku Sub-Area Class I Supply Point. If Class I stocks were maintained in accordance with published directives of this headquarters, items required by the cyclic menu would be available for issue.

b. Inspections by Food Service and Inspector General personnel of this headquarters have not revealed unsupported meals in unit mess records which would result if excess issues were made. Further, proper supervision of messes would eliminate the "Padding" of head count.

c. Hore supply management and control must be exercised over Class I stocks in order to alleviate the problem. This is being coordinated with Subvistence Pranch, Director of Supply for dissemination to reporting headquarters.

4. (U) Reference paragraphs 1h and 2f, Section II, pages 10 and 11:

a. COSTAF reorganization resulted in significant personnel and equipment increases in some cases. Increases in authorized personnel strength and equipment densities necessarily resulted in shortages until requisitions could be filled.

b. A command stortage exists in the various maintenance career fields. As of 10 December 1966, the 149th Maintenance Company had an

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AVCA GO-O SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966 (RCS CSFOR-65) (U)

assigned strength of 124 personnel (85% of authorized). Action has been taken by this headquarters to assign all unprogrammed gains to USASC, Qui Nhon in an effort to improve the strength posture of the command.

5. (C) Reference paragraph 1j, Section II, Page 10: Concur in the observation with respect to the furnishing of government owned equipment to the PALE contractor for the R&U mission. Command action has already been taken to acquire critically needed equipment for the use of the PALE contractor in all its areas of responsibility. Improvement in R&U support is currently an item of high priority in the Office of the Engineer of this headquarters. Action desired of higher headquarters is the approval and acquisition of critically needed equipment listed in letter, AVCA EN, Headquarters, 1st Logistical Command, 7 November 1966, subject: Government Furnished equipment for Repairs and Utilities Contractor, addressed to United States Army Material Command (USAMC).

6. (C) Reference paragraph 1k, page 11 and 2i, page 12:

a. The problem of untrained personnel in base development was recognized by the USARV Engineer and the following measures were taken to assist in base development:

(1) Architect Engineer firms were contracted to prepare base development maps of large installations.

(2) A number of Engineer officers were selected and trained to assist installations in base development planning and the resources of Engineer units were made available for the development of master plans for smaller installations.

(3) An Architect Engineer firm, Leo Daley, was contracted to provide professionally qualified personnel for purpose of base development planning for all installations. These personnel are sent to the field to assist in base development upon call.

b. The Pleiku area has received the assistance of Leo Daley architect engineer personnel for base development and Lyons and Associates are preparing 1:5000 and 1:1000 topographic maps for this area. However, the need for instruction of officers in base development planning is recognized. The lst Logistical Command Headquarters is preparing a letter to USARV recommending instructions be given to base development officers on a recurring basis.

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AVCA GO-O

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966 (RCS CSFOR-65) (U)

7. (U) Reference paragraph is, Section II, page 12: This headquarters was not aware of deficiencies noted as relates to $2\frac{1}{2}$ ton truck, M35A2. Pleiku Sub-Area Command has been advised to submit an equipment improvement report outlining the problem and proposed improvement.

8. (U) The Pleiku Sub-Area Command engaged in combat support operations for 92 days during this reporting period.

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9. (U) Concur with the basic report as modified by the comments contained in the previous indorsement. The report is considered adequate.

FOR THE COMMANDER:

Glenn / Doyle Cpt, AGC Asst Adjutant General

TALS

Aits

TEL: Lynx 782/430

1 Incl nc

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AVHGC-DH (25 Nov 66) 3d Ind SUBJECT: Operational Report-Lessons Learned for the Period Ending 31 October 1966 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307 .19 JAN

TO: Commander in Chief, United States Army, Pacific, ATIN: GPOP-OT APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 October 1966 from Headquarters, Fleiku Sub-Area Command as indorsed.

2. Reference Paragraph 1j, Section II, Page 10 and Paragraph 5, 2d Indorsement: Concur with the necessity for providing this equipment. This headquarters has directed 1st Logistical Command to exnedite action to process TDA's for the equipment.

FOR THE COMMANDER:

l Incl nc

K. J. THORN In Lt. AGC Ant Adjutant

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GPOP-OT(25 Nov 66)4th Ind (U)SUBJECT:Operational Report-Lessons Learned for the Period Ending
31 October 1966 (RCS CSFOR-65), HQ Pleiku Sub-area Comd

HQ, US ARMY, PACIFIC, APO San Francisco 96558 24 FEB 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:

L. McMULI CPT, AGC Asst AG

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REGRAPED INCLOSSIFIED WHEN SUPER- STONE STATED IN 11