ARMY FORCE MANAGEMENT
A Selected Bibliography

U.S. Army War College Library
August 2002
PREFACE

Change is essential for the U.S. Army to maintain its preeminent status as the world's leading land warfighting force. The objective of force management is to manage this change on a continuing basis without adversely effecting readiness.

In his Memo for All Army Leaders, Effective Leadership through Change, 27 July 1997, Army Chief of Staff General Dennis J. Reimer wrote:

As we reshape the force, we will be guided by the Six Imperatives—quality people, realistic training, proper force mix, modernized equipment, the word's best leader development program, and updated doctrine. The changes we make to the force will be passed through those six filters to ensure they make sense.

Today the Six Imperatives translate to Doctrine, Training, Leader Development, Organization, Materiel, and Soldiers—commonly called DTLOMS.

Compiled to support the study of Army Force Management, the main part of this bibliography is categorized using two of the DTLOMS considerations: Doctrine and Organization. Additional citations are grouped under a separate, broader heading which includes the other DTLOMS concepts: Training, Leader Development, Materiel, and Soldiers.

We invite you to also use the previously published U.S. Army War College Library bibliographies listed on page 31 for an overview of our library's holdings on related Army subjects, such as Senior Leadership and Command, Transformation, and Force XXI.

All items are part of our library's collection. With the exception of some important older titles, most have publication dates of 1990 to the present. For your convenience, we have added our library call numbers at the end of each book and document entry. (Call numbers indicate the item's shelf location.) Also, we have included brief explanatory notes where the title of the publication does not adequately indicate its nature.

This bibliography is also available on the Internet through our Library's website: <http://www.carlisle.army.mil/library/>.

For additional information, please contact the Research and Information Services Branch, U.S. Army War College Library by sending an e-mail message to libraryr@carlisle.army.mil, or by phoning DSN 242-4280 or Commercial (717) 245-4280.

Virginia C. Shope, compiler
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DOCTRINE

Books, Documents, and Websites


Articles


Cate, Paul E. "Large-Unit Operational Doctrine." Military Review 58 (December 1978): 40-47.


Entire issue titled "FM 100-5, Operations: The Keystone Doctrine."


Zumbro, Ralph. "Lighten Up, Guys: To Remain Relevant, We Must Revise Our Doctrine toward Lighter Forces and Better Deployability." Armor 108 (November-December 1999): 24-25, 47.

**ORGANIZATION**

**Books, Documents, and Websites**


Previously published as an Army War College Senior Service Fellowship paper (AD-A310-904).


Vol. 2, *The Development of the Light Division, the Corps, and Echelons above Corps*, is available at the U.S. Army Military History Institute.


   Part I: The Active Component.
   Part II: The Reserve Component.


   Vol. 1: Executive Summary.
   Vol. 3: Research Documentation.


U.S. Army Training and Doctrine Command. Objective Force: Operational and Organizational Concept. TRADOC Pamphlet 525-3-0 Draft. Fort Monroe: U.S. Department of the Army, 1 November 2001. 1 vol. (Mil. Pubs. TRADOC PAM 525-3-0)


Videorecordings


The Army changes the way it defines and uses ideas, technology, information, policy, mission, recruiting, and materiel acquisition.


Changes in military doctrine prompt formation of heavy, maneuver-oriented armored divisions.


Overview of the reconceptualization and the redesign of U.S. military forces and training for the future.
Summary of U.S. Army's vision for restructuring itself for the 21st Century. Discusses joint venture (TOE), the institutional Army (TDA), and Army digitization (ADO).

Articles


Accompanying article by David Fastabend follows on pp. 73-81.


A commentary on John R. Brinkerhoff's article in this issue, pp. 60-72.


OTHER FORCE MANAGEMENT CONSIDERATIONS:
Training, Leader Development, Materiel, and Soldiers

Books, Documents, and Web Sites


See sections on "New Equipment" and "New Training."


A pictorial work with text by Stanton.

Strickland, Kenneth R.  
Transformation—Don't Forget Training Doctrine.  
Strategy Research Project.  
36pp. (AD-A401-848)

Strong, Ronald.  
Mentoring Revisited: New Challenges and Strategies.  
Strategy Research Project.  
24pp. (AD-A400-965)

Swengros, Richard W.  
Strategy Research Project.  
33pp. (AD-A401-670)

Thie, Harry J., et al.  
A Future Officer Career Management System: An Objectives-Based Design.  
115pp. (UB413 .F88 2001)

Thomson, Douglas R.  
United States Army Reserve Equipping Strategy.  
Strategy Research Project.  
40pp. (AD-A361-876)

The Army's official Internet website.

U.S. Army Command and General Staff College.  
Leader Development Study.  
1 vol. (UB210 .L433 1987)

U.S. Army Force Management School.  

U.S. Army Force Management School.  

U.S. Army Force Management School.  
Known as "The Mother of All Charts," this presentation includes information on the Active Army, the Army National Guard, and the United States Army Reserve.

U.S. Army Training and Doctrine Command.  
Military History Office.  
290pp. (U408.3 .P92 1998)
Includes DePuy-Gorman Initiatives.  


Published every two years.


**United States Code.** Title 10—Armed Forces, Subtitle B—Army. (Ref KF7250 .U512 2001 v.5)

- Part I: Organization.
- Part II: Personnel.
- Part III: Training.
- Part IV: Service, Supply, and Procurement.


Contains doctrinal definitions of force management.


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**Articles**


Forster, William H. "The Toughest Challenge We Face." *Army* 45 (February 1995): 30-34. Equipping the Army for Force XXI.


Hollis, Patrecia S. "Leadership XXI." Field Artillery (June 1994): 8-11.


RELATED BIBLIOGRAPHIES

Most of the following bibliographies, compiled by U.S. Army War College reference librarians on topics related to Force Management, are also available on the Library's web page <http://www.carlisle.army.mil/library/bibliog.htm>.


