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<td>General Gregory S. Martin,</td>
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OVERVIEW

- Environment
- Terrorism
- USAFE’s Role
- Keys to Success
VERSUS

COLD WAR ERA

versus

PREDICTABLE STABILITY
WORLD IN TRANSITION

EXPANDING MARKETS AND ALLIANCES
CROSS CINC COORDINATION

EUCOM
CENTCOM
PfP
SIMMERING PEACE

- JOINT ENDEAVOR / GUARD / FORGE – Bosnia
- SILVER WAKE – NEO in Albania
- PC I, II, NORTHERN WATCH – Iraq
- DELIB. & ALLIED FORCE – Balkans
- SHINING HOPE – Balkans
- RESOLUTE RESPONSE – Kenya / Tanzania Bombings
- SHEPHERD VENTURE – NEO in Guinea-Bissau
- NOBLE OBEISK – NEO in Sierra Leone
- ASSURED LIFT – Airlift to Liberia
- FIRM RESPONSE – NEO in Congo
- ATLAS RESPONSE – Aid to Southern Africa
- GUARDIAN RETRIEVAL / AUTUMN SHELTER – possible DROC NEO
- HIGH FLIGHT – SAR Effort in Namibia (C-141 Mid-air)
- DESERT SHIELD / STORM
- SOMALIA
- KHOBAR TWR BOMBINGS
- USS COLE
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67 MAJOR CONTINGENCIES IN THE 1990s

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Operation ENDURING FREEDOM

TO A HOT WAR IN MINUTES

FROM 360°

ACROSS THE SPECTRUM OF OPS
WHO IS THE “NEW” ENEMY?

- An Extremist Group of Individuals …
- Aligned Against National or International Institutions…
- Pursuing Their Own Beliefs …
- Without Regard for the Norms of Social, Moral or Legal Behavior…

ORGANIZED TERRORISTS
“NEW… ?”

1981- Ramstein AB Bombing, Germany
1983- US Embassy Bombing, Beirut
    - Marine Barracks Bombing, Beirut
1985- TWA Hijacking, Beirut
    - Achille Lauro, Mediterranean Sea
1986- Discothèque Bombing, Berlin
1988- Pan Am 103, Scotland
1993- WTC, USA
1996- Khobar Towers Bombing, Saudi
1998- US Embassy Bombings, Africa
2000- USS Cole Bombing, Yemen
2001- WTC / Pentagon, USA

LAST 20 YEARS
No. of Events: 120
Total Killed: 2439

SINGLE EVENT 9/11
Total Killed: 3200

A 360° WAR – FOR MORE THAN 20 YEARS
• **Strategic Level**
  Those Things That Allow a Nation to Exist and Control Its Sovereignty

• **Operational Level**
  Those Things That Allow a Nation to Direct, Maneuver and Sustain Its Force

• **Tactical Level**
  The Forces and Things Used to Engage
THE 360° WAR
SUPRANATIONAL ENTITY

- Host Nation Support
- Political / Ideological Support
- Finance / Banking
- Communications
- Training Bases
- Recruiting
- Executing Units

AN ENEMY WITHOUT BORDERS
SPECTRUM OF COOPERATION
TRADITIONAL WAR

Level of Risk

# of Countries
COOPERATIVE SECURITY
Oct 00 – Oct 01

- Military Contacts 727
- Joint Contact Team Program
- State Partnership Program
- Chaplain Visits
- Port/Airfield Visits
- Staff Talks
- Senior Officer Visits
- Environment Security Assist

PERSONNEL 2,900
COOPERATIVE SECURITY
Oct 00 – Oct 01

- Military Contacts: 727
- Exercises: 234
- Deployments: 25
- Training / Education: 5
- Humanitarian Assist.: 26
- Security Assistance: 147

**TOTAL**
- PERSONNEL: 11,700
- SORTIES: 4,800
FIGHTING TERRORISM
A GLOBAL VIEW

- Global CINC Support
  - SOCOM
  - TRANSCOM
  - SPACECOM

- 5 MTW Pllng Equivalents
  - CENTCOM
  - EUCOM
  - SOUTHCOM
  - PACOM
  - HOMELAND

- 3 MTW Equivalents Required
- 1.5–2.0 MTW Forces Available
FIGHTING TERRORISM
USAFE’S ROLE - OPERATIONAL

- 15 hour missions
- 6,000 miles roundtrip
FIGHTING TERRORISM
USAFE’S ROLE - AIRLIFT

2.4K MISSIONS / 25K PASSENGERS / 69K TONS

AFGHANISTAN

LAKENHEATH
MILDENHALL
SPANGDAHLEM
RHEIN-MAIN
RAMSTEIN

MORON

SIGONELLA

INCIRLIK


AIRLIFT ACTIVITY

Incirlik
Ramstein
Spang
Rhein-Main
Moron

FIGHTING TERRORISM
USAFE’S ROLE - AIRLIFT

2.4K MISSIONS / 25K PASSENGERS / 69K TONS
FIGHTING TERRORISM
USAFE’S ROLE - PERSONNEL

- Lakenheath
- Mildenhall
- Spangdahlem
- Ramstein
- Stuttgart
- Moron
- Sigonella
- Souda Bay
- Incirlik
- Rhein-Main
- K-2
- Jacobabad
- Shaiikh Isa
- PSAB
- Doha Intl
- Al Udeid
- Al Dhafra
- Seeb
- Masirah
- Thumrait

Through
Steady-State
USAFE

0 5000 10000 15000 20000 25000 30000 35000
Sep-01 Oct-01 Nov-01 Dec-01

Personnel

Through
Steady-State
USAFE

- Incirlik
- Stuttgart
- Moron
- Sigonella
- Souda Bay
- Rhein-Main
- Lakenheath
- Mildenhall
- Spangdahlem
- Ramstein
- K-2
- Jacobabad
- Shaiikh Isa
- PSAB
- Doha Intl
- Al Udeid
- Al Dhafra
- Seeb
- Masirah
- Thumrait

Fighting Terrorism
USAFE's Role - Personnel

- Through
- Steady-State
- USAFE
FIGHTING TERRORISM
USAFE’S ROLE - SUMMARY

• 2.4M HDRs delivered –
  2M TRIAD, 400K CDS
  • 900K lbs wheat or 2.7M loaves of bread
  • 700 tons of blankets, clothes & other
    supplies – >4 Wal-Marts of stock

• ~3500 sorties
  • 5 months of sorties in < 8 weeks
  • 2.8M gallons of fuel – can drive your car
    around equator 2240 times

EUROPEAN CONNECTION
FIGHTING TERRORISM
JOINT / ALLIED COOPERATION

SITE SURVEYS / CRG EFFORTS

LAKEHEATH
SPANGDAHLEM
RAMSTEIN
STUTTGART
MORON

BURGAS
INCIRLIK

BISHKEK-MANAS
FIGHTING TERRORISM
JOINT / ALLIED COOPERATION

UNPRECEDENTED SUPPORT

- 21 TSC
  - Riggers
  - Augmentees
- German Air Force
  - C-160s
  - Riggers
  - Loadmasters / transporters
- Aeromedical Evacuation
FIGHTING TERRORISM
KEYS TO SUCCESS

COMMITMENT
Alliance / Coalition / International
Long Term

PATIENCE
Root out global networks

PARTNERSHIP
Intelligence / Information

RESOLVE
Destroy training capabilities
Attack harboring / support nodes
U.S. PRESENCE IN EUROPE

- Maintain Strong Trans-Atlantic Relationships
- Provide Moderating Influence
- Ensure International Security
- Provide Opportunity for Economic Prosperity
PARTING THOUGHTS …

- We Are Engaged in a War on Terrorism
- Must Attack From Outside the “Foxhole”
- Must Increase Cross-border Cooperation

AS AIRMEN ALWAYS DO,
THINK OFFENSIVELY ABOUT TERRORISM…
IT’S A 360° WAR