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OPERATIONAL LOGISTICS FOR OCONUS CONSEQUENCE
MANAGEMENT: A JOINT-INTERAGENCY CHALLENGE

by

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Operational Logistics for OCONUS Consequence Management: A Joint-Interagency Challenge

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The United States militarylogistician faces significant challenges in the current political-military environment of peacetime engagement, under the rubric of military operations other than war (MOOTW). One of the most challenging new MOOTW missions to support logistically is Consequence Management (CM), which involves joint-interagency assistance to mitigate the damage resulting from the intentional or accidental release of NBC contaminants. Primary emphasis is on disaster containment, preservation of life, and minimization of suffering. Executive direction has mandated a dynamic, supporting role for the Department of Defense (DOD) in CM operations. The CM mission requires extensive joint-interagency coordination, and operations are conducted in an NBC contaminated environment. For these reasons, CM portends unique considerations for the operational logistician. The importance of a rapid and competent CM response in the chaotic aftermath of a Weapons of Mass Destruction (WMD) incident, with its inherent destruction, human suffering, and political sensitivities, reveals the imperative for sound CM planning. CM logistics planning and preparation should involve familiarization with the CM operational scenario and concept of operations; identification of international resources; and synchronization of the theater logistics effort. Development of a generic CM concept of logistics will serve to focus planning efforts and streamline the logistics planning cycle. Operational logistics for CM is a joint-interagency challenge with truly strategic implications.
Abstract of

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The United States military logisticians faces significant challenges in the current political-military environment of peacetime engagement, under the rubric of military operations other than war (MOOTW). One of the most challenging new MOOTW missions to support logistically, is Consequence Management (CM), which involves joint-interagency assistance to mitigate the damage resulting from the intentional or accidental release of NBC contaminates. Primary emphasis is on disaster containment, preservation of life, and minimization of suffering. Executive direction has mandated a dynamic, supporting role for the Department of Defense (DOD) in CM operations. The CM mission requires extensive joint-interagency coordination, and operations are conducted in an NBC contaminated environment. For these reasons, CM portends unique considerations for the operational logisticians. The importance of a rapid and competent CM response in the chaotic aftermath of a weapons of mass destruction (WMD) incident, with its inherent destruction, human suffering and political sensitivities, reveals the imperative for sound operational CM planning. CM logistics planning and preparation should involve familiarization with the CM operational scenario and concept of operations; planning for interagency coordination; determination of critical logistics requirements; identification of international resources; and synchronization of the theater logistics effort. Development of a generic CM concept of logistics will serve to focus planning efforts and streamline the logistics planning cycle. Operational logistics for CM is a joint-interagency challenge with truly strategic implications.
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The ink is still drying on the emerging joint-interagency CM mission, so official definition and a brief background into this complex tasking is in order, prior to delving into operational logistics issues. Although DOD may be tasked to respond to both domestic and foreign incidents, only the more logistically challenging incident scenario outside the continental United States (OCONUS) will be examined. Executive and DOD direction, the CM operational scenario, requirements for joint-interagency coordination, and synchronization of the operational logistics effort will be addressed, as well as a generic Concept of Logistics.

Definition

The draft Chairman of the Joint Chiefs of Staff (CJCS) Instruction, Department of Defense Support to OCONUS Consequence Management Operations, provides the following definition of CM:

Consequence Management: comprises interagency assistance to mitigate damage resulting from the employment of NBC weapons by national, trans-national, or sub-national actors or from the release of NBC contaminants due to natural disasters, failures in industrial safeguards, and other non-malicious circumstances.¹

Background

According to Congressional Counter-proliferation Review Committee (CPRC), "nuclear materials, technologies and expertise are more accessible now than at any time in history."² While considerable technology, infrastructure, and scientific knowledge is required to develop nuclear weapons, simple gun-type dispersion devices can be fashioned
using conventional explosives to spread toxic radiological material. In November 1995, a Chechen insurgent leader placed a shielded container of Cesium-137 in a Moscow park and "threatened to turn Moscow into an eternal desert."  

Terrorists are more likely to employ chemical and biological agents because they are easier to produce. According to one expert, all that is required to build chemical and biological weapons of mass destruction (WMD) is misappropriated precursor chemicals or seed bacteria, less than $20,000 in supplies, and a college-level knowledge of chemistry or biology. The danger from the proliferation of WMD has been vividly demonstrated both at home and abroad in recent years. While it was not publicized, "only the unanticipated power of the explosive that rocked the World Trade Center in 1993, vaporizing the cyanide that had been packed with the explosive, prevented the gas from spreading throughout the area."  

The Japanese terrorist organization Aum Shinrikyo used chemical weapons on more than one occasion. Their attack on Matsumoto, Japan in June 1994 killed seven and injured 500. Later in 1995, their attack on the Tokyo subway killed 12 and injured 5,500. The effects and death toll in the subway attack could have been much greater if the Aum Shinrikyo scientists had not utilized a diluted sarin solution, and if they had used more effective methods to disperse the gas. Since there were many critical injuries, even the 5,500 casualties experienced created the very real possibility that hospital emergency rooms could be overwhelmed. 

As Senator Sam Nunn grimly pronounced in 1996, "there is a remarkable lack of preparedness for dealing with NBC terrorism. An attack is not a question of if, but is a
question of when.  

**Thesis**

Executive direction has mandated a dynamic, supporting role for the DOD in CM operations. The mission requires extensive interagency coordination, and it is conducted in an NBC contaminated environment. For these reasons, CM portends unique operational logistics considerations. The urgency and importance of a competent and responsible CM response in the chaotic aftermath of a WMD incident, with destruction, human suffering, and political sensitivities, reveals the imperative for sound CM planning. CM logistics planning and preparation should include familiarization with the CM operational scenario and concept of operations; planning for interagency coordination; determination of critical logistics requirements; identification of international resources; and synchronization of the theater logistics effort. Development of a generic CM concept of logistics will serve to focus planning efforts and streamline the logistics planning cycle.

**Executive Direction**

In June 1995, President Clinton issued *Presidential Decision Directive/NSC-39, U.S. Policy on Counterterrorism*. The Presidential Decision Directive (PDD) assigned Lead Agency responsibilities for counterterrorism policy implementation. The Department of State (DOS) was assigned as Lead Agency for responding to foreign incidents. According to PDD-39, immediately following an emergency or disaster requiring U.S. Government (USG) response, the President will assign an on-scene Federal Coordinating Officer (FCO) who will coordinate USG activities and identify overall requirements for assistance. In addition to
an on-scene coordinator, a rapidly deployable interagency Foreign Emergency Support Team (FEST) will be formed which will consist of the agencies needed to respond to the specific requirements of the incident. Membership of FESTs will include modules for dealing with specific types of incidents such as nuclear, chemical, and biological. The State Department is responsible for managing the FEST. The DOS acts through the Ambassador who serves as the on-scene coordinator, except for U.S. flag vessels in international waters.  

PDD-39 creates a division in the response effort to a WMD incident between Crisis Response (CR) and CM. CR operations differ from CM in that they involve actions to defeat or apprehend the perpetrators of an incident and the seizure of criminal evidence. CM includes everything else involved in incident response to preserve life, reduce suffering, and mitigate effects. The DOS is responsible for foreign CR through its Office of Counterterrorism. The DOS is responsible for CM through its Office of Foreign Disaster Assistance (OFDA). CR involves specialized interagency forces, units, and capabilities. The DOS Consequence Management Response Team (CMRT) is a standing, short notice interagency unit which deploys to provide the ambassador and HN CR expertise and assistance as part of the DOS FEST. In a unique logistics arrangement, the DOD will provide timely transportation for the FEST instead of the Department of Transportation (DOT).

Subsequent to DOD tasking, the CJCS directed Geographic CINCs to source and train CM headquarters elements and develop functional CM contingency plans for initial response in their respective areas of responsibility (AORs). Geographic CINC s will take the lead in
their AORs for execution of their CM plans. They will establish liaison with governmental agencies, non-governmental agencies (NGOs), private volunteer organizations (PVOs), international organizations (IOs), and regional military commands to contribute resources to CM operations, and establish attendant memorandums of agreement. The Service Chiefs are required to organize, train, and equip forces with specific CM capabilities and to insure effective support to the CINCs. U.S. CINC Atlantic Command (USCINCACOM) will identify specialized CONUS based forces that can be trained, mobilized, and deployed to augment existing geographic CINC capabilities. 17

The CM Operational Scenario

The draft CJCS instruction provides two operational scenarios for OCONUS incidents which involve U.S. response. The first scenario involves U.S. response to a national, trans-national, or sub-national's employment of an NBC device, to include a radiological dispersion device (RDD). The second scenario involves U.S. response to the inadvertent release of NBC contaminants due to natural disaster, an industrial accident, or other non-malicious actions. For either scenario, the ultimate responsibility for response to OCONUS incidents lies with the host nation (HN).

The ambassador/ Chief of Mission (COM) has primary responsibility for coordinating a U.S. CM response. The HN may request U.S. assistance through the Chief of Mission (COM). In this case, the NCA may direct DOD to "assist, augment, and complement the HN's indigenous CM capabilities and efforts." 18 All DOD assets will be placed under the command of a geographic Commander in Chief (CINC), and all U.S. Government (USG)
support will be coordinated by the COM and country team.

In the event an international relief effort has been initiated, the sovereign government may request assistance through the United Nations (UN) or internationally recognized regional alliance organization. In this case, the NCA would direct DOD to furnish assets as part of a multinational relief effort. DOD assets would be commanded by a geographic CINC designated by the NCA, and overall USG support would be coordinated by existing regional, multilateral, or bilateral agreement.

**Planning for Joint-Interagency Coordination**

Although CM operations generate peculiar logistics requirements, due to operations in an NBC contaminated environment, it is the joint-interagency aspect of the CM operational environment, with the DOD serving in a supporting, but coordinating role in theater, which primarily makes operational logistics for CM unique. An important early consideration is whether the HN has an emergency disaster plan for the area of operations. It should be determined whether the HN will establish an Emergency Management Center (EMC) to coordinate response operations.

The DOS OFDA has the responsibility for organizing a U.S. response to an OCONUS NBC incident under the guidance of the ambassador/COM. The OFDA funds relief activities of NGOs, PVOs, and IOs, and is authorized to coordinate directly with the DOD for equipment and transportation support. The OFDA CMRT assists the ambassador and HN in assessing emergency needs, developing response options, and identifying resources, during CR operations. The OFDA may deploy a disaster assistance response team (DART) to help
coordinate humanitarian assistance efforts. The United States Agency for International Development (USAID) is an autonomous organization which may be deployed to facilitate interagency coordination for humanitarian assistance. 19

To insure joint unity of effort and a smooth transition to CM operations, CINCs may establish a Joint Logistics Operations Center (JLOC). A Humanitarian Assistance Coordination Center (HACC) may be established as well to assist with early interagency coordination and planning and provide a link between the joint forces commander (JFC) and NGOs, PVOs, and IOs. CINCs may also deploy Humanitarian Assistance Survey Teams (HASTs) to assess conditions and determine requirements for humanitarian assistance. A Civil Military Operations Center (CMOC) may be formed to provide primary interface between U.S. Forces, relief agencies, and other organizations. The CMOC monitors military support and responds to requirements by identifying resources and forwarding validated requirements to the appropriate provider. The CMOC is one of the JFC's best tools for achieving unity of effort in an interagency operation. 20 As such, its effective operation is critical to synchronization of the interagency logistics effort.

According to the draft CJCS instruction and associated CJCS CM contingency plan, CINC functional CM plans will include provisions for force activation, marshaling, and movement to staging bases and most probable incident sites. Plans will address the capability of planned and existing bases to support CM operations. CINC planning should include consideration of NCA directed prepositioning of forces near the site of a potential incident. 21 Such was the case, domestically, in the 1996 summer Olympic Games in Atlanta. 22 While it
is not directed, it stands to reason that prepositioning of supplies and equipment for CM operations should be considered as well. Reducing the lead time for procurement of material requirements could be critical to the success and international perceptions of CM operations, considering the urgency of operational response, and the inherent difficulties in sourcing items overseas.

The military Services will provide logistics support for CM operations through their respective component commanders in accordance with joint logistics doctrine. Nevertheless, joint CM exercise results point to the utility of comprehensive cross-servicing logistics agreements for common logistics functions or commodities to facilitate deployment and sustainment for U.S. Forces.  23 Material requirements for CM operations will be given high priority support to facilitate readiness for rapid response. If required, a JCS Project Code for expediting materiel requirements and compilation of operational costs will be established. 24

Synchronization of the Logistics Effort

According to the draft CJCS instruction, CINC CM plans will be designed around five basic operational phases.  25 A general description of the phases is provided below with applicable logistics considerations and critical logistics requirements:

Phase 1: Situation Assessment and Preparation.

Operationally, Phase 1 involves the determination of incident type, conducting a mission analysis, and activation of a command and control structure and appropriate response forces and teams. Phase 1 involves considerations for logistics planning and preparation for which requirements will occur during subsequent phases of CM operations.
Required national assets should be identified and requested regardless of whether they are apportioned or assigned to the respective CINC. Civil affairs operations are critical to CM operations to prevent cultural misunderstandings and facilitate unity of effort with the HN. It is important during force identification to request civil affairs units which are in the active forces, versus the reserves, to insure timely support for the initial CM response. 26 Force protection is a critical element of deployment planning and it should remain prevalent throughout the execution phases. The threat to U.S. personnel in CM operations may be significant if the release of NBC contaminants was intentional or if the population is riotous. As soon as the incident type and applicable response forces are identified, the CINC J-4 should insure the validation of time phased force deployment data (TPFDD) to level four detail to program required strategic lift. 27 Applicable immunizations and prophylaxis inoculations should be insured for all units prior to embarkation. 28

The logistics capabilities and requirements of response units should be determined to assist in the identification of theater logistics requirements. The Department of Defense Handbook of DOD Assets and Capabilities for Response to a Nuclear, Biological, or Chemical Incident is an excellent reference. 29 Although technically outside the realm of CM, logistics requirements will include strategic and theater transportation for interagency response forces and teams during CR operations. It is reasonable to assume that joint-interagency CR teams will have logistics requirements which will be additive to that required for CM operations. The Marine Corps' Chemical and Biological Response Force (CBIRF) is self-sustaining in the short run, but it utilizes commercial ground transportation
and a predominance of commercial, non-development (NDI) equipment which may require regional contracting support for transportation, parts and supplies. Most response teams are small, and for the most part, utilize commercial ground transportation.

The nature of CM operations will require provisions for personnel replacements due to fatigue, personnel reaching exposure levels, and casualties. An unresolved issue from CM exercises is the establishment of an acceptable radiological exposure level, for responders. Safety issues such as this should be addressed. They affect not only personnel health and survival, but may determine who may legally participate as a responder. 30

JLOC, HACC, HAST, or CMOC structures should be established during Phase 1 for survey and assessment, and interagency coordination and support. At the very least, liaison teams should be utilized with the major actors involved. 31 Exercise results uniformly identify interagency unity of effort as a major concern. The CINC/ Joint Task Force (JTF) J-4 should determine the availability and status of required U.S. equipment and supplies both in theater and in CONUS, as well as HN, allied, interagency, international, and non-governmental assets which can respond to the incident. 32 A comprehensive review of theater memorandums of agreement (MOAs) should be accomplished to establish appropriate liaison and determine appropriate resource providers. HN regulations should be reviewed for transportation and disposal of a WMD device and hazardous material. 33

The mission of CM response forces includes turning contaminated victims into decontaminated patients. Arrangements must be made for follow-on medical care of decontaminated patients with institutions which will accept such patients. HN medical
capabilities should be assessed with regard to whether they will accept decontaminated patients, for their emergency care capacity, and for their access to key antibiotics, antidotes, and intravenous fluids. Additional U.S. military medical assets can be placed on alert status for deployment if HN medical capacity is limited. These units include theater-based air transportable hospitals (ATH) and combat surgical hospitals (CSH), and CONUS-based humanitarian support teams (HST). According to the *Joint Doctrine Capstone and Keystone Primer*, operational logistics planning should include the identification of critical logistics requirements. Exercise reports identify strategic and theater transportation, and robust telecommunications and information processing services for command, control, and operations as critical requirements. Satellite communications are required to enable response team reach-back capabilities for technical advice and assistance from CONUS. Medical team reach-back, televideo-medicine technologies require extensive band width for operations. Secure local and wide area network communications is required as well.

The following tactical logistics requirements are critical to CM mission success, and require primary and backup sources, and lines of communication for resupply: fuel, mobile electric power, food, emergency shelter, water, sanitation, emergency medical care, emergency evacuation of personnel, and mortuary affairs. Water requirements promise to be heavy both for personal consumption, while working in NBC protective clothing, and for solutions for the decontamination of personnel, equipment, facilities, and areas. Obvious commonalities exist among the logistics requirements for CM and Humanitarian and Disaster Assistance (HA/DA) operations. Nevertheless, the urgency of
CM response efforts, the unique command and control considerations, the unique operating environment, and working in an NBC contaminated environment, make operational logistics for CM unique.

**Phase 2: Immediate Assistance.**

Phase 2 operations include the deployment and closure of CM forces, isolation of the incident area, evacuation of civilians from the incident site, possible removal of a WMD device, and immediate assistance to HN personnel. Civil Affairs and Psychological Operations (PSYOPS) will be conducted to control panic and shape perceptions.

Logistics requirements during this phase of the operation may include the location and disposal of secondary explosive devices by explosive ordnance disposal (EOD) personnel. Fire fighting and search and rescue efforts may be necessary to locate casualties, minimize destruction, save lives, and reduce suffering. Transportation requirements may include evacuation of civilian personnel. This may simply consist of the transportation of decontaminated personnel or an actual noncombatant evacuation operation (NEO), with associated screening and processing procedures, depending on the security situation. Transportation requirements may also include the transportation of a WMD device or material, emergency medical evacuation, and support to Civil Affairs or PSYOPS personnel, as well as media pools. Decontamination operations will be conducted for contaminated personnel, equipment, facilities, and areas, with associated requirements for chemicals and water. Only after decontamination, can casualties be provided triage and emergency medical care. Collection and mortuary support will be provided for the deceased.
Phase 3: Extended CM Operations.

Phase 3 involves continued isolation of the incident area, preparations to receive additional forces based on the severity of the incident, and efforts to assist the HN in minimizing the effects of the incident. Civil affairs operations and PSYOPS will continue. Logistics requirements include arranging for transportation of replacement and additional responders to the site, providing adequate food and shelter for affected civilians, assisting the HN with casualty recovery, classification and processing, and mortuary affairs. Decontamination efforts will continue for personnel, equipment, facilities, and areas. The HN may be assisted with removal of contaminated debris and infrastructure repairs necessary to facilitate CM operations. Plans and appropriate liaison should be made to hand over CM efforts to HN or international organizations.

Phase 4: Disengagement/Hand over of CM effort.

Subject to NCA guidance, a hand-off of CM operations should be conducted with the HN or international organization. Logistics considerations involve arrangements for intra-theater and strategic transportation to CONUS.

Phase 5: Redeployment.

Subject to NCA guidance, U.S. Forces should be redeployed.

Identification of Logistics Resources

Identification of logistics resources for CM operations should begin with a thorough review of theater resources, to include military prepositioned assets and USG, HN, allied, international, and non-governmental assets. Existing MOAs should be reviewed to determine possible sources. DOD regulations governing what types of relief can legally be provided to
the HN should be reviewed. *Joint Tactics, Techniques, and Procedure for Humanitarian Assistance* provides a good starting point. A review of CM response units which would most likely deploy from CONUS should be conducted to determine what logistics resources they bring to theater. *The Department of Defense Handbook of DOD Assets and Capabilities for Response to a Nuclear, Biological, or Chemical Incident* is an excellent resource.

The FEMA's *Federal Response Plan* includes an Emergency Support Function Assignment Matrix which identifies primary and support agency assignments for provision of emergency support functions such as transportation, communications, public works and engineering, fire fighting, information and planning, mass care, resource support, health and medical services, urban search and rescue, hazardous materials, food, and energy. See Appendix A. *Joint Pub 3-08 Interagency Coordination During Joint Operations* provides even more comprehensive matrices of UGA, NGO, and PVO capabilities and resources for humanitarian and disaster assistance. See Appendix B.

The UN Office for the Coordination of Humanitarian Affairs (OHCA) maintains a *Relief Coordination and Emergency Response - Central Register* of Military, Civil Defense and Civil Protection Assets (MCDA) Service Modules which may be made available by host countries for UN humanitarian relief operations when all other sources have been exhausted. These modules are designed to provide communications, engineering, EOD, food, medical, multi-role logistics, NBC, sanitation, search and rescue, transportation, and water, resources when requested through a UN relief Agency such as the World Health Organization (WHO), a NGO, or the HN. See Appendix C. An associated listing of *MCDA Providing Countries*. 40
Responsible Authorities, and Contact Persons is provided as Appendix D. 41

A Generic CM Logistics Concept

To facilitate preparation for a WMD incident, to reduce planning cycle time, and to provide a logistics support annex for a CINC functional CM contingency plan, the CINC J-4 should develop a generic CM logistics concept. Once the bricks are in place, the logistics concept can be rapidly tailored to meet the specific requirements for CM exercises or contingency operations. The basic framework for a generic CM logistics concept, utilizing the existing CJCS CONPLAN as a framework, is provided as Appendix E. 42

Conclusions

Executive direction has mandated a dynamic, evolving CM mission for the U.S. Military. It has placed the DOD in a supporting role, assigning lead agency responsibilities to the DOS, for incidents overseas. CJCS direction firmly planted the geographic CINCs in the CM driver's seat for planning and execution of CM operations in their AORs. Geographic CINCs are faced with the requirement to develop a cadre of professionals, knowledgeable and experienced enough in the complex CM arena, to function effectively in short notice contingencies where speed and competence are paramount. While the military services have developed initial response capabilities, and have further refined their roles and capabilities in such incidents through joint, interagency conferences and exercises, key questions remain unanswered. Some of these unanswered questions are of a highly technical nature, normally in the realm of the scientist, such as the determination of acceptable radiological dose limits for military and civilian responders. The importance of a rapid and competent DOD CM
response in the chaotic aftermath of a WMD incident, with its inherent destruction, human suffering, and political sensitivities, reveals the imperative for sound operational CM planning, to include preparation and planning for a unique logistics operational environment. Operational logistics for CM is a joint-interagency challenge with truly strategic implications.

Recommendations

Joint, interagency conferences and exercises are probably the best way to prepare for CM operations, short of the actual incident. Realistic training evolutions involving key players who will actually be involved in planning and executing incident response will go far towards identifying, if not resolving, the unknowns. Continued emphasis at the national level will be required to resolve technical issues.

Sound operational logistics planning for CM should include provisions for force activation, marshaling, movement, and staging bases. Dedicated CM forces should have fully developed TPFDDs for rapid deployment. Efforts should be made to identify most probable incident sites. Force protection should be a prevalent consideration throughout. Active duty civil affairs units should be identified for deployment to assist in HN relations from the outset of operations. A review of the cast of incident response teams and the logistics capabilities and requirements they bring to theater should be conducted as part of the planning effort. Immunization and prophylaxis inoculations for responders should be accomplished prior to embarkation. Extended operations will require arrangements and mechanisms for personnel replacements, and resupply for interagency response teams.

Close and effective joint-interagency and HN coordination from the transition from
CR operations through extended CM operations to eventual turn over of the response effort to the HN is imperative to insure unity of effort and synchronization of logistics operations. Joint-interagency organizational conventions such as the JLOC, HACC, HAST, and CMOC will facilitate effective coordination and cooperation.

A comprehensive review of logistics requirements should be conducted to identify international sources to satisfy these requirements, and to establish memorandums of agreement with source providers. Consideration should be given to prepositioning known requirements for supplies and equipment for CM operations. Comprehensive cross-servicing agreements will facilitate the deployment and sustainment of U.S. forces. Material requirements should receive the highest order and shipment priorities. A JCS Project Code should be utilized for expediting material requirements, and compilation of operational costs. The predominance of commercial ground transportation and support for the highly technical, commercial type equipment involved in response efforts will require theater procurement capability. Review of theater resources should include a survey of hospitals which are willing and able to treat mass decontaminated casualties. HN laws concerning the transportation and disposal of NBC devices and material should be reviewed, as well as environmental laws which might effect decontamination operations.

The development of a generic concept of logistics will provide focus for preparations and reduce the planning cycle for actual contingencies. The best efforts of a CINC J-4 will be severely tested by the inevitable NBC catastrophe. The question is not if, but when and where, the unthinkable will occur.
Notes

1. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations, CJCSI 3214.01 (Washington: March 98) 3.


4. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations, CJCSI 3214.01 (Washington: March 98) 12.


7. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations, CJCSI 3214.01 (Washington: March 98) 13.


17. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations, CJCSI 3214.01 (Washington: March 98) 7.

18. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations, CJCSI 3214.01, (Washington: March 98) 2.


25. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations CJCSI 3214.01(Washington: March 98), 8-10.

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26. Exercise Bold Endeavor '97, Joint Lessons Learned, (Draft), 12.

27. Exercise Bold Endeavor '97, Joint Lessons Learned, (Draft), 12.


29. Department of Defense, Handbook of DOD Assets and Capabilities for Response to a Nuclear, Biological, or Chemical Incident, (Washington: August 96)


32. Chairman of the Joint Chiefs of Staff Instruction, (Draft) Department of Defense Support to OCONUS Consequence Management Operations, CJCSI 3214.01 (Washington: March 98), 10.


37. Department of Defense, Handbook of DOD Assets and Capabilities for Response to a Nuclear, Biological, or Chemical Incident, (Washington: August 96)


42. CJCS CONPLAN 0400-96 31 May, 1996, ANNEX D.
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### Figure 2 - Emergency Support Function Assignment Matrix

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<th>Transportation</th>
<th>Communications</th>
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**P** - Primary Agency: Responsible for Management of the ESF  
**S** - Support Agency: Responsible for Supporting the Primary Agency
APPENDIX D
AGENCY CAPABILITIES AND RESOURCES — QUICK LOOK

LIST OF FIGURES

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## Appendix D

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**Figure D-1. US Government Agencies**
### Nongovernmental and International Organizations

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**Hazardous Materials**

**Financial Assistance**

**Information & Planning**

**ENERGY**

**NUTRITION SERVICES**

**AGRICULTURAL DEVELOPMENT**

**ENVIRONMENTAL RECOVERY**

**PUBLIC INFORMATION**

**INTERAGENCY COORDINATION**

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**Figure D-2. Nongovernmental and International Organizations**
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**Acronym**
- ADRA: Adversity Development and Relief Agency International
- AICFAUSA: International Action Against Hunger
- ARC: American Red Cross
- CARE USA: Cooperative for Assistance and Relief Everywhere
- CRS: Catholic Relief Services
- IOM: International Organization for Migration
- IFAM: International Federation for Migration
- IRC: International Rescue Committee
- LWR: Lutheran World Relief
- R.I.: Refugees International
- SI: Save the Children
- SFCR: Save the Children Federation/United States
- WFWV: World Vision

**Explanations**
- InterAction
- International Action Against Hunger
- American Red Cross
- Cooperative for Assistance and Relief Everywhere
- Catholic Relief Services
- International Organization for Migration
- International Federation for Migration
- International Rescue Committee
- Lutheran World Relief
- Refugees International
- Save the Children Federation/United States
- World Vision

*Figure D-3. Private Voluntary Organizations*
MCDA Service Modules
(and countries providing them)

Please note:

1. The list below contains the names of the Military, Civil Defence and Civil Protection Assets (MCDA) Service Modules which the United Nations may need from a donor country/organization to deliver international humanitarian assistance to the affected population when all other sources have proved to be insufficient, or exhausted, or unavailable.

2. Underlining of MCDA Service Modules indicates that these modules have been announced by countries as potentially available to assist in United Nations humanitarian relief operations.

3. MCDA Service Modules may be requested through the Military and Civil Defence Unit (MCDU) in the Office for the Coordination of Humanitarian Affairs (OCHA) by a United Nations Agency (UNHCR, UNICEF, WFP, WHO, a.o.), a non-governmental organization (NGO), or the Government of an affected country.

4. For additional information or comments, please address your enquiries to:

   Mr. Michael Elmquist
   Head of Military and Civil Defence Unit (MCDU)
   Disaster Response Branch, OCHA-Geneva
   Tel: +41/(0)22/9173145
   Fax.: +41/(0)22/9170023
   Internet: michael.elmquist@dha.unicc.org

List of Modules in Sector Order
(Last updated: 15 December 1997)

Sector: Command and Control

Modules:

- Headquarters staff support level 1 .......... (UN Module Description)
- Headquarters staff support level 2 .......... (UN Module Description)
- Headquarters staff support level 3 .......... (UN Module Description)
- Mapping (air photo) ............ (UN Module Description)
- Movement control .......... (UN Module Description)
Sector: Communications

Modules:

- Cable communications .......... (UN Module Description)
- Satellite communications .......... (UN Module Description)
- Signal communications .......... (UN Module Description)

Sector: Electricity

Modules:

- Power generation .......... (UN Module Description)

Sector: Engineering

Modules:

- Bridge construction .......... (UN Module Description)
- Engineer contract management .......... (UN Module Description)
- Field engineers .......... (UN Module Description)
- Road/airfield construction .......... (UN Module Description)
- Site construction/preparation .......... (UN Module Description)

Sector: Explosive Ordnance Disposal (EOD)

Modules:

- Explosive Ordnance Disposal .......... (UN Module Description)
- Mine clearing .......... (UN Module Description)
- Training mine awareness/clearing .......... (UN Module Description)

Sector: Food and Catering

Modules:

- Field bakery .......... (UN Module Description)
- Field catering .......... (UN Module Description)
Sector: Medical Support

Modules:

- Field hospital .......... (UN Module Description)
- Medical evacuation/and transport .......... (UN Module Description)

Sector: Multi-role Logistics

Modules:

- Laundry and bath .......... (UN Module Description)
- Logistics advisory service .......... (UN Module Description)
- Logistics base establishment .......... (UN Module Description)
- Self-sustained warehouse .......... (UN Module Description)
- Warehouse and store keeping .......... (UN Module Description)

Sector: NBC

Modules:

- Armoured detective vehicles .......... (UN Module Description)
- Chemical/radiation sensory team .......... (UN Module Description)
- Decontamination .......... (UN Module Description)
- Mobile NBC Laboratory .......... (UN Module Description)
- N-detection .......... (UN Module Description)
- NBC assistance to affected population .......... (UN Module Description)
- NBC protection .......... (UN Module Description)

Sector: Sanitation

Modules:

- Latrine construction .......... (UN Module Description)
- Solid waste management .......... (UN Module Description)
- Vector control .......... (UN Module Description)
- Wastewater system .......... (UN Module Description)

Sector: Search and Rescue

C-3
Modules:

- Aircraft for search and rescue operations .......... (UN Module Description)
- Boats/ships for rescue and support operations .......... (UN Module Description)
- Fire fighting .......... (UN Module Description)
- Rescue operations .......... (UN Module Description)
- Search operations .......... (UN Module Description)

Sector: Transport / Air

Modules:

- Airfield control .......... (UN Module Description)
- Airport ground handling .......... (UN Module Description)
- Fixed wing strategic airlift .......... (UN Module Description)
- Fixed wing/helicopter theatre airlift .......... (UN Module Description)
- Flight operations .......... (UN Module Description)

Sector: Transport / Road/Rail

Modules:

- Cargo road transport .......... (UN Module Description)
- Personnel transport .......... (UN Module Description)
- Rail operations .......... (UN Module Description)
- Transport for liaison and assessment .......... (UN Module Description)

Sector: Transport / Sea/Inland Water

Modules:

- Seaport operations .......... (UN Module Description)
- Transport ships .......... (UN Module Description)

Sector: Water Supply

Modules:

- Borehole drilling .......... (UN Module Description)
- Hydrogeological survey .......... (UN Module Description)
- Water storage/distribution .......... (UN Module Description)

C-4
• Water transportation .......... (UN Module Description)
• Water treatment/purification 1 .......... (UN Module Description)
• Water treatment/purification 2 .......... (UN Module Description)
• Water treatment/purification 3 .......... (UN Module Description)
MCDA Providing Countries,
Responsible Authorities and Contact Persons

Please, note:

1. The list below contains the names of countries which have indicated Military, Civil Defence and Civil Protection Assets (MCDA) Service Modules as potentially available to assist in United Nations humanitarian relief operations when all other sources have proved to be insufficient, or exhausted, or unavailable.

2. MCDA Service Modules may be requested through the Military and Civil Defence Unit (MCDU) in the Office for the Coordination of Humanitarian Affairs (OCHA) by a United Nations Agency (UNHCR, UNICEF, WFP, WHO, a.o.), a non-governmental organization (NGO), or the Government of an affected country.

3. For additional information or comments, please address your enquiries to:

   Mr. Michael Elmquist
   Head of Military and Civil Defence Unit (MCDU)
   Disaster Response Branch, OCHA-Geneva
   Tel: +41/(0)22/9173145
   Fax.: +41/(0)22/9170023
   Internet: michael.elmquist@ocha.unicef.org

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MCDA Providing Countries

(Last updated: 14 January 1998)

* Argentina * Austria * Bolivia * Bulgaria * Canada * Czech Republic * Denmark * Estonia * Finland * France * Germany * Israel * Italy * Japan * Kenya * Latvia * Mexico * Moldova * Nepal * Netherlands * New Zealand * Norway * Peru * Poland * Romania * Russian Federation * Slovakia * Thailand * Ukraine *

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Argentina

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Argentina
Org. Type: National governmental organization
Address: Buenos Aires, Argentina
Languages to be used for written communication: English, Spanish

Appendix D

D-1
Data on this organization last updated: 26-Nov-94

Response to the request is provided within 72 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Ministry of Defense of Argentina
Native Name: Ministerio de Defensa
Organization Type: National governmental organization
Location: Buenos Aires, Argentina

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: The letter dated 26 November 1994 from the Ministry of Defence of Argentina).

Austria

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Federal Alarm Centre of the Department of Civil Protection of the Federal Ministry of Interior of Austria
Native Name: Bundeswarnzentrale, Bundesministerium fur Inneres, Zivilschutzabteilung
Org. Type: National governmental organization
Address: Herrengasse 7, P.O. Box 100, A-1014 VIENNA Austria
Languages to be used for written communication: English, German
Telephone(s): +43/1/5131263800 (24 hours)
Facsimile: +43/1/5356364 (24 hours)
Telex: 47-114095 bmi fe a
To contact outside working hours in case of emergency only: tel.: +43/1/5131263800 or 5356365 (both 24 hours); fax: +43/1/5356364 (24 hours)

Data on this organization last updated: 15-Oct-96

Release Authority First Contact Person:

Full name: Mr. Robert Funiok
Position occupied: Director
Organization: Federal Alarm Centre of the Department of Civil Protection of the Federal Ministry of Interior of Austria
Languages spoken: English, German
Office telephone: +43/1/531262781
Fax: +43/1/531262706
Telex: 47-114095 bmi fe a
To contact in case of emergency outside working hours: via Federal Alarm Centre tel.: +43/1/5131263800 or 5356365 (both 24 hours); fax: +43/1/5356364 (24 hours)

Data on this person last updated: 15-Oct-96

Release Authority Second Contact Person:

Full name: Dr. Peter Kis
Position occupied: Deputy Director
Organization: Federal Alarm Centre of the Department of Civil Protection of the Federal Ministry of Interior of Austria
Languages spoken: English, German
Languages spoken: English, German
Office telephone: +43/1/531262708
Fax: +43/1/531262706
Telex: 47-114095 bmi fe a
To contact in case of emergency outside working hours: via Federal Alarm Centre tel.: +43/1/5131263800 or 5356365 (both 24 hours); fax: +43/1/5356364 (24 hours)

Data on this person last updated: 15-Oct-96

Provider (Assets providing organization)

Name in English: Federal Alarm Centre of the Department of Civil Protection of the Federal Ministry of Interior of Austria
Native Name: Bundeswarnzentrale, Bundesministerium fur Inneres, Zivilschutzabteilung
Organization Type: National governmental organization
Location: Vienna, Austria

Bolivia

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Bolivia
Org. Type: National governmental organization
Address: La Paz, Bolivia
Languages to be used for written communication: Spanish.

Data on this organization last updated: 05-Oct-93

Provider (Assets providing organization)

Name in English: National Civil Defense Directorate of Bolivia
Native Name: Direccion Nacional de Defensa Civil
Organization Type: National governmental organization
Location: La Paz, Bolivia

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter dated 05 October 1993, signed by Gen. Brig. Fernando Ortiz Duran).

Bulgaria

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Permanent Committee for Population Protection in Case of Hazards and Accidents of Bulgaria
Abbreviation: PCPPHA
Org. Type: National governmental organization
Address: 30, Nikola Gabrovski Str., 1172 Sofia, Bulgaria
Languages to be used for written communication: Bulgarian, English
Telephone(s): +359/2/629111
Facsimile: +359/2/688115
E-mail: csit.bg@bg400.bg

Data on this organization last updated: 17-Mar-98
Data on this organization last updated: 17-Mar-98

Provider (Assets providing organization)

Name in English: Civil Protection Directorate of the Ministry of Defence of Bulgaria
Organization Type: National governmental organization
Location: Sofia, Bulgaria
Languages to be used for written communication: Bulgarian, English

Data on this organization last updated: 17-Mar-98

Canada

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Department of Foreign Affairs and International Trade of Canada
Abbreviation: DFAIT
Org. Type: National governmental organization
Address: 125 Sussex Drive OTTAWA, Ontario, K1A 0G2 Canada
Languages to be used for written communication: English, French

Data on this organization last updated: 11-Feb-97

Release Authority First Contact Person:

Full name: (name not communicated)
Position occupied: Director of Migration, Population and Humanitarian Affairs Division
Organization: Department of Foreign Affairs and International Trade of Canada
Languages spoken: English, French
Office telephone: +1/613/9961231, -51249
Fax: +1/613/9440758
Electronic mail: agm.extott@extott15.x400.gc.ca

Data on this person last updated: 11-Feb-97

Request for the announced assets may be addressed to Release Authority by:
- Type: National governmental organization -- through DHA or directly
- Type: Intergovernmental organization -- through DHA or directly
- Type: International non-governmental organization -- through DHA or directly
- Type: National non-governmental organization -- directly
- Type: Private commercial organization -- through DHA
- Type: Private non-commercial organization -- through DHA

Response to the request is provided within 48 hours from its receipt by Release Authority (according to Oplan Griffin)

Provider (Assets providing organization)

Name in English: Department of National Defence of Canada
Abbreviation: DND
Organization Type: National governmental organization
Location: Ottawa, Canada

Czech Republic

D-4
Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Head Office of Civil Protection of the Czech Republic
Native Name: Hlavní Úrad Civilní Ochrany Ceske Republiky
Abbreviation: HU CO CR
Org. Type: National governmental organization
Address: Namesti Svobody 471, 160 01 PRAGUE 6, Czech Republic
Languages to be used for written communication: Czech, English
Telephone(s): +420/2/3119777 (secretariat)
Facsimile: +420/2/24310642
Telex: 663121609
To contact in case of emergency outside working hours: Duty Officer (24/24 hrs); tel.: 420/2/20210700, fax. +420/02/24310642

Data on this organization last updated: 21-Nov-97

Release Authority First Contact Person:

Full name: Mr. Alois SCHULZ
Position occupied: Commander of the Czech Civil Protection - Director, Dipl. Engineer
Organization: Head Office of Civil Protection of the Czech Republic
Languages spoken: Czech, English
Office telephone: +420/2/20210701, -11, 3119777 (all - secretariat)
Fax: +420/2/24310642
Telex: 663121609
To contact in case of emergency outside working hours: Duty Officer of the Head Office of Civil Protection of the Czech Republic(24/24 hrs); tel.: 420/2/20210700, fax. +420/2/24310642

Data on this person last updated: 19 Nov-97

Release Authority Second Contact Person:

Full name: Mr. Milan Hron
Position occupied: Officer/Diploma Engineer, Foreign Relations Group
Organization: Head Office of Civil Protection of the Czech Republic
Languages spoken: Czech, English, German, Russian
Office telephone: +420/2/20210735 or 3119777
Fax: +420/2/24310642
Telex: 663121609 (24hrs)
To contact in case of emergency outside working hours: phone: +420/2/9912258 (home); fax: +420/2/24310642; telex: 663121609 (24hrs)

Data on this person last updated: 11-Dec-97

Request for the announced assets may be addressed to Release Authority by:
- Type: National governmental organization -- through DHA, or a UN Agency, or directly
- Type: International non-governmental organization -- through DHA, or a UN Agency, or directly
- Type: National non-governmental organization -- through DHA, or a UN Agency
- Type: Intergovernmental organization -- through DHA, or a UN Agency, or directly

Response to the request is provided within 24 hours from its receipt by Release Authority

Provider (Assets providing organization)

D-5
Name in English: Head Office of Civil Protection of the Czech Republic
Native Name: Hlavní Úrad Civilní Ochrany Česke Republiky
Abbreviation: HU CO CR
Organization Type: National governmental organization
Location: Prague, Czech Republic

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Health of the Czech Republic
Native Name: Ministerstvo zdravotnictví Ceske Republiky
Abbreviation: MZ CR
Org. Type: National governmental organization
Address: Palackeho nam. 4, 12801 PRAGUE, Czech Republic
Languages to be used for written communication: Czech, English
Telephone(s): +420/2/24972533, -1111
Facsimile: +420/2/24916042
To contact in case of emergency outside working hours: phone: +420/2/3121523 (24hrs)

Data on this organization last updated: 25-Nov-97

Release Authority First Contact Person:

Full name: Col. MD Petr Miko
Position occupied: Head of Department of Defence
Organization: Ministry of Health of the Czech Republic
Languages spoken: Czech, English
Office telephone: +420/2/24972533, -1111
Fax: +420/2/24916042
To contact in case of emergency outside working hours: phone: +420/2/3121523 (24hrs)

Data on this person last updated: 25-Nov-97

Request for the announced assets may be addressed to Release Authority by:
  o Type: National governmental organization -- through DHA, or a UN Agency, or directly
  o Type: International non-governmental organization -- through DHA, or a UN Agency, or directly
  o Type: National non-governmental organization -- through DHA, or a UN Agency
  o Type: Intergovernmental organization -- through DHA, or a UN Agency, or directly

Response to the request is provided within 24 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Traumatological Hospital Brno
Native Name: Urazova Nemocnice
Organization Type: National governmental organization
Location: Brno, Czech Republic

Denmark

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Denmark

D-6
Native Name: Udenrigsministeriet
Abbreviation: UM
Org. Type: National governmental organization
Address: Asiatisk Plads 2, 1448 Copenhagen K, Denmark
Languages to be used for written communication: Danish, English
Telephone(s): +45/33/920000
Facsimile: +45/31/540533
Telex: 31292 etr dk

Data on this organization last updated: 16-Feb-98

Release Authority First Contact Person:

Full name: Mr. Ole E. Moesby
Position occupied: Head of Department S.3
Organization: Ministry of Foreign Affairs of Denmark
Languages spoken: Danish, English
Office telephone: +45/33/920000
Fax: +45/31/540533
Telex: 31292 etr dk
Electronic mail: um@um.dk; Internet: http://www.um.dk
To contact in case of emergency outside working hours: Tel. (24 hrs): +45/33/920000

Data on this person last updated: 16-Feb-98

Release Authority Second Contact Person:

Full name: Mr. Lars Kjellberg
Position occupied: Head of Section, Department of S.3
Organization: Ministry of Foreign Affairs of Denmark
Languages spoken: Danish, English
Office telephone: 45/33/920000
Fax: +45/31/540533
Telex: 31292 etr dk
Electronic mail: um@um.dk; Internet: http://www.um.dk
To contact in case of emergency outside working hours: Tel. (24 hrs): +45/33/920000

Data on this person last updated: 16-Feb-98

Request for the announced assets may be addressed to Release Authority by:

- Type: National governmental organization -- through DHA
- Type: Intergovernmental organization -- through DHA
- Type: International non-governmental organization -- through DHA
- Type: National non-governmental organization -- through DHA
- Type: Private commercial organization -- through DHA
- Type: Private non-commercial organization -- through DHA

Response to the request is provided within 48 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Danish Emergency Management Agency
Native Name: Beredskabsstyrelsen
Abbreviation: DEMA
Organization Type: National governmental organization
Location: Birkeroed, Denmark

D-7
Provider (Assets providing organization)

Name in English: Headquarters Chief of Defense of Denmark
Native Name: Forsvarskommandoen
Abbreviation: CHOD DEN
Organization Type: National governmental organization
Location: Vedbaek, Denmark

Estonia

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Estonia
Org. Type: National governmental organization
Address: Tallinn, Estonia
Languages to be used for written communication: English, Estonian

Data on this organization last updated: 10-Dec-93

Provider (Assets providing organization)

Name in English: Estonian Rescue Board, Ministry of Interior of Estonia
Organization Type: National governmental organization
Location: Tallinn, Estonia

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter dated 10 December 1993).

Finland

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Interior of Finland
Native Name: Sisaasianministerio
Abbreviation: MOI
Org. Type: National governmental organization
Address: 12 Kirkkokatu, P.O.Box 257, 00171 HELSINKI, Finland
Languages to be used for written communication: English, Finnish
Office telephone: +358/9/1602960
Fax: +358/9/1604672
To contact in case of emergency outside working hours: 24 hrs: tel.: +358/9/39363636, fax: +358/9/3946480

Data on this organization last updated: 25-Nov-97

Release Authority First Contact Person:

Full name: Mr. Pentti Partanen
Position occupied: Director General, Rescue Department
Organization: Ministry of Interior of Finland
Languages spoken: English, Finnish
Office telephone: +358/9/1602960
Fax: +358/9/1604672
Mobile phone: +358/400/459961
Telex: 123275SIMPEL SF
Electronic mail: pentti.partenen@intermin.fi
To contact in case of emergency outside working hours: tel.: +358/9/39363636, fax: +358/9/3946480

Data on this person last updated: 25-Nov-97

Provider (Assets providing organization)

Name in English: Helsinki Rescue Department
Organization Type: National governmental organization
Location: Helsinki, Finland

Response to the request is provided within 4 hours from its receipt by Release Authority

France

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of France
Native Name: Ministere des Affaires Etrangeres
Org. Type: National governmental organization
Address: 37, quai d'Orsay, 75700 Paris 07 SP, France
Languages to be used for written communication: French
Telephone(s): +33/1/40633131
Fax: +33/1/40633113
To contact outside working hours in case of emergency only: Switchboard of the Ministry of Foreign Affairs +33/1/43175353

Data on this organization last updated: 30-Jan-98

Release Authority First Contact Person:

Full name: Ms. Helene Dantoine
Position occupied: Under Directorate for Human Rights and Humanitarian and Social Questions and Budget, Directorate of UN and International Organizations
Organization: Ministry of Foreign Affairs of France
Languages spoken: French
Office telephone: +33/1/43174683
To contact outside working hours in case of emergency only: Switchboard of the Ministry of Foreign Affairs +33/1/43175353

Data on this person last updated: 23-Dec-97

Release Authority Second Contact Person:

Full name: Mr. Bernard Sexe
Position occupied: Head of the Emergency Unit (CELUR)
Organization: Ministry of Foreign Affairs of France
Languages spoken: French
Office telephone: +33/1/40633131
Fax: +33/1/40633113

D-9
To contact in case of emergency outside working hours: Switch board of the Ministry of Foreign Affairs: +33/1/43175353

Data on this person last updated: 15-Jan-98

Provider (Assets providing organization)

Name in English: Civil Defence and Protection Directorate of the Ministry of Interior of France
Native Name: Direction de la Defense et de la Securite Civiles, Ministere de l'Interieur
Organization Type: National governmental organization
Location: Paris, France

Germany

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Germany
Native Name: Auswartiged Amt
Org. Type: National governmental organization
Address: Adenauerallee 99, 53113 Bonn, Germany
Languages to be used for written communication: English, German
Telephone(s): +49/228/171
Facsimile: +49/228/174484

Data on this organization last updated: 09-Feb-98

Release Authority First Contact Person:

Full name: Mr. Alexander Von Rom
Position occupied: Head of Humanitarian Aid Division
Organization: Ministry of Foreign Affairs of Germany
Languages spoken: English, German
Fax: +49/228/173402

Data on this person last updated: 18-Sep-96

Provider (Assets providing organization)

Name in English: Ministry of Defence of Germany
Organization Type: National governmental organization
Location: Bonn, Germany

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993.

Israel

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Israel
Org. Type: National governmental organization
Address: Jerusalem, Israel
Languages to be used for written communication: English

D-10
Data on this organization last updated: 30-Jun-94

Release Authority First Contact Person:

Full name: Mr. Yehoshua KRITH-MAN
Position occupied: Minister-Counsellor
Organization: Ministry of Foreign Affairs of Israel
Languages spoken: English

Data on this person last updated: 30-Jun-94

Provider (Assets Providing Organization)

Name in English: Ministry of Defence of Israel
Organization Type: National governmental organization
Location: Tel-Aviv, Israel

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993.

Italy

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: General Directorate for Development Cooperation and Multilateral Coordination of the Ministry of Foreign Affairs of Italy
Org. Type: National governmental organization
Address: Piazzale della Farnesina, I-00100 Rome, Italy
Languages to be used for written communication: English, French, Italian
Telephone(s): +39/6/36914213
Facsimile: +39/6/36914193

Data on this organization last updated: 17-Dec-97

Response to the request is provided within 36 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Civil Protection Department, Presidency of the Council of Ministers of Italy
Native Name: Presidenza del Consiglio dei Ministri - Dipartimento della Protezione Civile
Organization Type: National governmental organization
Location: Rome, Italy

Provider (Assets providing organization)

Name in English: General Directorate of Civil Protection and Fire-Fighting Service, Ministry of Interior of Italy
Organization Type: National governmental organization
Location: Rome, Italy

Provider (Assets providing organization)

Name in English: Military Center for Civil Defense, Italian Defence General Staff

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Japan

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Japan
Org. Type: National governmental organization
Address: 2-2-1 Kasumigaseki, Chiyoda-ku, TOKYO 100, Japan
Languages to be used for written communication: English, Japanese
Telephone(s): +81/3/35813866 (ext. 2910), 35803311
Facsimile: +81/3/35813866

Data on this organization last updated: 30-Aug-96

Provider (Assets providing organization)

Name in English: Economic Cooperation Bureau, Overseas Disaster Assistance Division, Ministry of Foreign Affairs of Japan
Organization Type: National governmental organization
Location: Tokyo, Japan

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993.

Kenya

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Office of the President of Kenia
Org. Type: National governmental organization
Address: Harambee Alenue, PO Box 30510, NAIROBI, Kenya
Languages to be used for written communication: English
Telephone(s): +254/2/227411
Facsimile: +254/2/723666

Data on this organization last updated: 01-Feb-94

Release Authority First Contact Person:

Full name: Mr. Wilfred K.K. KIMALAT
Position occupied: Permanent Secretary
Organization: Office of the President of Kenya
Languages spoken: English
Office telephone: +254/2/219686, -795, 715760
To contact in case of emergency outside working hours: +254/2/725808, +254/0321/63187, +254/0150/20282

D-12
Data on this person last updated: 01-Feb-94

Release Authority Second Contact Person:

Full name: Major General John KOECH
Position occupied: Chief of Staff
Organization: Department of Defence of Kenia
Languages spoken: English
Office telephone: +254/2/721100

Data on this person last updated: 01-Feb-94

Provider (Assets providing organization)

Name in English: Department of Defence of Kenya
Organization Type: National governmental organization
Location: Nairobi, Kenya

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter dated 01 February 1994, signed by Dr. D.D.C. Don Nanjira, Ambassador, Permanent Representative of Kenya to the United Nations Office at Geneva).

Latvia

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Latvia
Native Name: Latvijas Republicas Arlietu Ministrija
Abbreviation: LRAM
Org. Type: National governmental organization
Address: Brivibas bulvaris 36, LV-1050 RIGA, Latvia
Languages to be used for written communication: English, Latvian
Telephone(s): +371/7/285975
Facsimile: +371/7/830075
To contact outside working hours in case of emergency only: tel.: +371/7/016101

Data on this organization last updated: 28-Nov-97

Release Authority First Contact Person:

Full name: Mr. Ilgvars Klaava
Position occupied: Director of 4th Political Department
Organization: Ministry of Foreign Affairs of Latvia
Languages spoken: English, German, Latvian, Russian
Office telephone: +371/7/285975
Fax: +371/7/830075
To contact in case of emergency outside working hours: tel.: +371/7/223307

Data on this person last updated: 28-Nov-97

Release Authority Second Contact Person:

Full name: Mr. Martins Pavilsons
Position occupied: Senior Desk Officer for UN  
Organization: Ministry of Foreign Affairs of Latvia  
Languages spoken: English, Latvian, Russian  
Office telephone: +371/7/016124  
Fax: +371/7/830075  
Electronic mail: martins.ano@mfa.gov.lv  
To contact in case of emergency outside working hours: tel.: +371/7/223307

Data on this person last updated: 28-Nov-97

Provider (Assets providing organization)

Name in English: Civil Defence Centre of Latvia  
Native Name: Latvijas Republikas Civilas Aizsardzības Centrs  
Abbreviation: LR CAC  
Organization Type: National governmental organization  
Location: Riga, Latvia

Mexico

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Mexico  
Org. Type: National governmental organization  
Address: Mexico City, Mexico  
Languages to be used for written communication: English, Spanish

Data on this organization last updated: 03-Sep-93

Provider (Assets providing organization)

Name in English: Secretariat of the National Defense of Mexico  
Organization Type: National governmental organization  
Location: 11640 Mexico City, Mexico

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter from the Permanent Mission of Mexico to the United Nations Office at Geneva dated 03 September 1993).

Moldova

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Department of Civil Protection and Emergency of the Republic of Moldova  
Native Name: Departamentul Protectiei Civile si Situatiiilor Exceptionale al Republicii Moldova  
Abbreviation: DCPE  
Org. Type: National governmental organization  
Address: 69, G. Asachi street, MD 2028 KISHINEV, Republic of Moldova  
Languages to be used for written communication: English, Romanian  
Telephone(s): +37/32/226429  
Facsimile: +37/32/233430  
To contact in case of emergency outside working hours: tel.: +37/32/226429

D-14
Data on this organization last updated: 12-Jun-97

Release Authority First Contact Person:

Full name: Colonel Anatol Cociu
Position occupied: Chief
Organization: Department of Civil Protection and Emergency of the Republic of Moldova
Languages spoken: Moldavian, Roumanian
Office telephone: +37/32/738516
Fax: +37/32/738542
To contact in case of emergency outside working hours: tel.: +37/32/232717

Data on this person last updated: 17-Oct-97

Release Authority Second Contact Person:

Full name: Mr. Tudor Grama
Position occupied: Deputy Chief
Organization: Department of Civil Protection and Emergency of the Republic of Moldova
Languages spoken: Moldavian, Roumanian, Russian
Office telephone: +37/32/738509
Fax: +37/32/738509
To contact in case of emergency outside working hours: tel.: +37/32/244452

Data on this person last updated: 08-Apr-97

Request for the announced assets may be addressed to Release Authority by:
- Type: Any organization -- through UN Agency

Response to the request is provided within 12 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Ministry of Defence of the Republic of Moldova
Organization Type: National governmental organization
Location: Kishinev, Moldova

Nepal

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Nepal
Org. Type: National governmental organization
Address: Kathmandu, Nepal
Languages to be used for written communication: English

Data on this organization last updated: 19-Nov-96

Provider (Assets providing organization)

Name in English: Ministry of Home Affairs of Nepal
Organization Type: National governmental organization
Location: Kathmandu, Nepal

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Netherlands

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of the Netherlands
Org. Type: National governmental organization
Address: 67, Bezuidenhoutseweg, P.O.Box 20061, 2500 EB The Hague, Netherlands
Languages to be used for written communication: Dutch, English
Telephone(s): +31/70/3485001, -275
Facsimile: +31/70/3486730, -4486

Data on this organization last updated: 19-Nov-97

Provider (Assets Providing Organization)

Name in English: Crisis Management and Fire Services Directorate of the Ministry of Interior of the Netherlands
Abbreviation: MIN.BIZA - DIR.BRW
Organization Type: National governmental organization
Location: Hague, Netherlands

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter dated 24 November 1993, signed by Ms. S.Th. Blankhart).

New Zealand

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs and Trade of New Zealand
Org. Type: National governmental organization
Address: Stafford House, 40 The Terrace, Private Bag 18 901, WELLINGTON, New Zealand
Languages to be used for written communication: English
Telephone(s): +64/4/4948500
Facsimile: +64/4/4729596
Telex: External NZ 3441

Data on this organization last updated: 09-Jan-98

Release Authority First Contact Person:

Full name: (name not communicated)
Position occupied: Deputy Director (Regional), South Pacific Division (SPA)
Organization: Ministry of Foreign Affairs and Trade of New Zealand
Languages spoken: English
Office telephone: +64/4/4728877, 4948500
Fax: +64/4/4948521, 4729596
To contact in case of emergency outside working hours: Duty Officer, tel.: +64/4/025427299 (Cell Phone)

Data on this person last updated: 09-Jan-98

D-16
Release Authority Second Contact Person:

Full name: Mr. Wendell Sanford  
Position occupied: Senior Policy Officer, South Pacific Division (SPA) 
Organization: Ministry of Foreign Affairs and Trade of New Zealand 
Languages spoken: English 
Office telephone: +64/4/4728877, 4948500 
Fax: +64/4/4948521, 4729596 
To contact in case of emergency outside working hours: Duty Officer, tel.: +64/4/025427299 (Cell Phone) 

Data on this person last updated: 09-Jan-98

Provider (Assets providing organization)

Name in English: Ministry of Foreign Affairs and Trade of New Zealand 
Organization Type: National governmental organization 
Location: Wellington, New Zealand

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter dated 08 October 1993 from the Permanent Mission of New Zealand to United Nations Office at Geneva and signed for Permanent Representative by Clare Fearnley).

Norway

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Norway 
Org. Type: National governmental organization 
Address: Oslo, Norway 
Languages to be used for written communication: English, Norwegian 
Telephone(s): +47/22/243600 
Facsimile: +47/22/249580, 1

Data on this organization last updated: 09-May 97

Release Authority First Contact Person:

Full name: Mr. Fredrik Arthur 
Position occupied: Head, 2nd Political Division 
Organization: Ministry of Foreign Affairs of Norway 
Languages spoken: English, Norwegian 
Office telephone: +47/22/243600 
Fax: +47/22/249580, -1

Data on this person last updated: 09-May-97

Provider (Assets providing organization)

Name in English: Norwegian Trade Council - Norwegian Emergency Preparedness Systmes

D-17
Organization Type: National non-governmental organization
Location: Oslo, Norway

Other information: The data entered in the Register are based on the description of NOREPS service packages available at the NOREPS site on Internet (http://www.noreps.com).

Peru

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Peru
Org. Type: National governmental organization
Address: Lima, Peru
Languages to be used for written communication: Spanish

Data on this organization last updated: 01-Dec-93

Provider (Assets providing organization)

Name in English: Civil Defence National Institute of Peru
Organization Type: National governmental organization
Location: Lima, Peru

Other information: 1) The Central Government allows the transit of international emergency assistance through communications with the Ministry of Foreign Affairs. 2) The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter dated 01 December 1993, signed by Gen. Brig. Manuel Pancorbo Rivera, Chief of the Civil Defence National Institute of Peru).

Poland

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Poland
Org. Type: National governmental organization
Address: Warszawa, Poland
Languages to be used for written communication: English, Polish

Data on this organization last updated: 25-Nov-97

Provider (Assets providing organization)

Name in English: State Fire Service Headquarters of the Ministry of Internal Affairs of Poland
Organization Type: National governmental organization
Location: Warszawa, Poland

Response to the request is provided within 12 hours from its receipt by Release Authority

Romania

D-18
Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Romania
Native name: Ministerul Afacerilor Externe
Abbreviation: M.A.E.
Org. Type: National governmental organization
Address: Allee Modrogan, BUCHAREST, Romania
Languages to be used for written communication: English, French, Romanian
Telephone(s): +40/1/2302160, -071
Facsimile: +40/1/2307571

Data on this organization last updated: 27-Nov-97

Provider (Assets providing organization)

Name in English: Civil Protection Command of Romania
Native name: Comandamentul Protectiei Civile
Abbreviation: C.PR.Civ.
Organization Type: National governmental organization
Location: Bucharest, Romania

Russian Federation

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Russian Federation for Civil Defence, Emergencies and Elimination of Consequences of Natural Disasters
Native Name: Ministerstvo Rossijskoj Federatsii po delam grazhdanskoj oborony, chrezvychajnym situatsijam i likvidatsii posledstvij stikhijnkovykh bedstvij
Abbreviation: EMERCOM of Russia
Org. Type: National governmental organization
Address: Teatralny Proezd, 3, 103012 Moscow, Russian Federation
Languages to be used for written communication: English, Russian
Telephone(s): +7/095/9263590, -738 (24 hours)
Facsimile: +7/095/9752363, 9248410
Telex: 412327 OPERON SV
To contact outside working hours in case of emergency only: Duty Officer, tel.: +7/095/9263738 (24 hours, Russian only); fax: +7/095/9752363, 9241946

Data on this organization last updated: 03-Feb-98

Release Authority First Contact Person:

Full name: Mr. Yuri V. Brajnikov
Position occupied: Chief, Department for International Cooperation
Organization: Ministry of Russian Federation for Civil Defence, Emergencies and Elimination of Consequences of Natural Disasters
Languages spoken: English, German, Russian
Office telephone: +7/095/9248410, -63582, -10574, -63590 (secr.)
Fax: +7/095/9248410
Telex: 412327 OPERON
E-mail: dms@emercom.gov.ru
To contact in case of emergency outside working hours: Duty Officer, tel.: +7/095/9263738 (24 hours, Russian only); fax: +7/095/9752363, 9241946

D-19
Release Authority Second Contact Person:

Full name: Mr. Viatcheslav N. Vlassenko
Position occupied: Deputy Chief, Department for International Cooperation
Organization: Ministry of Russian Federation for Civil Defence, Emergencies and Natural Disaster Response
Languages spoken: Arab, English, Russian
Office telephone: +7/095/9263890, -36318, -63590 (secr.)
Fax: +7/095/9248410
Telex: 412327 OPERON
E-mail: dms@emercos.gov.ru
To contact in case of emergency outside working hours: Duty Officer, tel.: +7/095/9263738 (24 hours, Russian only); fax: +7/095/9752363, 9241946

Request for the announced assets may be addressed to Release Authority by:

- Type: any organization -- through DHA, or UN Agency, or directly

Response to the request is provided within 3 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Ministry of Russian Federation for Civil Defence, Emergencies and Elimination of Consequences of Natural Disasters
Native Name: Ministerstvo Rossiijskoj Federatsii po delam grazhdanskoj obrony, chrezvychajnym sityatsijam i likvidatsii posledstvij stikhijnykh bedstvij
Abbreviation: EMERCOM of Russia
Org. Type: National governmental organization
Location: Moscow, Russian Federation

Slovakia

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Office of Civil Protection of the Ministry of Interior of the Slovak Republic
Native Name: Urad civilnej ochrany, Ministerstvo vnutra Slovenskej republiky
Abbreviation: URAD CO MVSR
Org. Type: National governmental organization
Address: Drienova str. 22, BRATISLAVA 826 04, Slovakia
Languages to be used for written communication: English, Slovak
Telephone(s): +421/7/2312227
Facsimile: +421/7/2312222, -6242
To contact in case of emergency outside working hours: Operational Centre (24 hours): +421/7/5721095

Data on this organization last updated: 12-Dec-97

Release Authority First Contact Person:

Full name: Mr. Milan Sisulak
Position occupied: Director
Organization: Office of Civil Protection of the Ministry of Interior of the Slovak Republic
Languages spoken: English, Slovak
Office telephone: +421/7/231227
Fax: +421/7/231222, -6242
Mobile telephone: +421/903/712390
E-mail: sisulak@uco.sk
To contact in case of emergency outside working hours: Operational Centre (24 hours): +421/7/5721095

Data on this person last updated: 19-Jan-98

Release Authority Second Contact Person:

Full name: Dr. Bohumil Hyl
Position occupied: Senior Staff Officer, International Relations Branch
Organization: Office of Civil Protection of the Ministry of Interior of the Slovak Republic
Languages spoken: English, Slovak
Office telephone: +421/7/5793289
Fax: +421/7/231222, -6242
E-mail: hyl@uco.sk

Data on this person last updated: 27-Nov-97

Request for the announced assets may be addressed to Release Authority by:

- Type: National governmental organization -- through DHA

Response to the request is provided within 48 hours from its receipt by Release Authority

Provider (Assets providing organization)

Name in English: Office of Civil Protection of the Ministry of Interior of the Slovak Republic
Native Name: Urad civilnej ochrany, Ministerstvo vnutra Slovenskej republiky
Abbreviation: U CO MVSR
Org. Type: National governmental organization
Location: Bratislava, Slovakia

Provider (Assets providing organization)

Name in English: General Headquarters of the Army of the Slovak Republic
Native Name: Generalny stab Slovenskej republiky
Abbreviation: GS Armady SR
Org. Type: National governmental organization
Location: Trencin, Slovakia

Thailand

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Thailand
Org. Type: National governmental organization
D-21
Address: Bangkok, Thailand
Languages to be used for written communication: English

Data on this organization last updated: 25-Jan-94

Provider (Assets providing organization)

Name in English: Civil Defence Division, Department of Local Administration, Ministry of Interior of Thailand
Organization Type: National governmental organization
Location: Bangkok, Thailand

Other information: The data entered in the Register are based on the reply to the first "Questionnaire for Civil Defence - Civil Protection. DHA-Geneva Project DPR 213/3" sent to countries in 1993 (Source: the letter No. 320/2537 dated 25 January 1994 from the Permanent Mission of Thailand to the United Nations Office at Geneva, signed by Mr. Tej Bunnag, Ambassador, Permanent Representative).

Ukraine

Release Authority (Organization responsible for MCDA release for assistance)

Name in English: Ministry of Foreign Affairs of Ukraine
Abbreviation: MZS
Org. Type: National governmental organization
Address: 1, Mykhojlivska sq., 252018 KIEV, Ukraine
Telephone(s): +380/44/2128298
Facsimile: +380/44/2263169
Languages to be used for written communication: English, Russian, Ukrainian

Data on this organization last updated: 20-Nov-97

Provider (Assets providing organization)

Name in English: Ministry of Ukraine of Emergencies and Affairs of Population Protection from the Consequences of Chornobyl Catastrophe
Organization Type: National governmental organization
Location: Kiev, Ukraine

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A Generic CM Logistics Concept

Appendix E
ANNEX D TO CINC_______CONPLAN _______ (U)
LOGISTICS SUPPORT (U)

1. (U) Situation

   a. (U) General

      (1) (U) Purpose. To provide a concept of logistics support, to assign tasks, and
           insure responsive and efficient logistics support of CM operations in support
           of CINC_______CONPLAN ________.

      (2) (U) Applicability.

         (a) (U) Refer to Annex A, Task Organization.

   b. (U) Enemy Forces. Refer to Annex B, Intelligence.

   c. (U) Friendly Forces.

      (1) (U) Refer to Annex A, Task Organization.

      (2) (U) U.S. and allied logistics capabilities to include:

         (a) Strategic and theater transportation.

         (b) Secure VHF, HF, and Satellite communications.

         (c) Secure local, wide area, and teledio information services.

         (d) Local procurement services.

         (e) Supply support.

         (f) Utilities support.

         (g) Vertical and horizontal construction.

         (h) Emergency medical service support.

         (i) Security support.

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d. (U) Assumptions.

(1) (U) That U.S. Forces will be provided DOD standards for radiation exposure in a non-combat environment.

(2) (U) That NGOs, IOs, and PVOs will be allowed to work as responders in a contaminated environment.

(3) (U) That the HN will waive visa requirements and other travel restrictions for responders.

(4) (U) That HN medical facilities will accept decontaminated casualties.

(5) (U) That the HN will allow transportation and disposal of a WMD device, and materials.

e. (U) Limitations. In the event of mass casualties, initial responders will require relief. The capacity of local hospitals and care providers will be exhausted.

2. (U) Mission. Service components will provide logistics support of forces engaged in CM operations prescribed in the basic CINC CONPLAN.

3. (U) Execution.

a. (U) Concept of Logistic Support.

(1) (U) The CONPLAN's requirements will vary depending on the nature of the incident and mission. Logistics support will be tailored to specific mission requirements. A detailed logistics supportability analysis should be accomplished upon receipt of mission based on assigned force structure, and in consideration of the area of operations and mission requirements.
(2) (U) Protection for logistics activities will follow strict OPSEC measures to preclude disclosure of U.S. intentions, capabilities, deployment, and CM activities.

(3) (U) Standard items of military equipment and supplies will be utilized to the extent possible. Additional requirements will be satisfied through local procurement.

(4) (U) Subject to OPSEC requirements, a JCS Project Code may be assigned to expedite requirements and track operational costs.

(5) (U) Logistics support for U.S. Forces is a Service responsibility.

b. (U) Tasks.

(1) (U) Service components will arrange for logistics support in accordance with current Service directives and CINC guidance.

(2) (U) The Defense Logistics Agency (DLA) will provide contracts, bulk petroleum, medical and other material support as required to support operations.

4. (U) Administration and Logistics.

a. (U) Logistics.

(1) (U) Supply and Distribution. This concept includes the use of accompanying unit supplies, prepositioned supplies and equipment, HN support, system resupply, and local contractual services.

(a) (U) Distribution and Allocation. Subject to the development of
a cross-servicing agreement for common services, the Services will provide supply support for their organic units. Inter-Service support will be arranged when practical. Supply accountability will be in accordance with Service directives. Primary supply points, terminals, and processing times will be determined based on specifics of the operation.

(b) (U) **Levels of Supply.** Units will deploy with seven days of supply (DOS) unless directed otherwise.

(c) (U) **Captured Enemy Material.** Captured enemy material will be disposed of in accordance with Service regulations after intelligence exploitation is accomplished.

(d) (U) **Local Procurement of Supplies and Material.** Procurement procedures will follow established Federal and DOD procurement regulations.

(e) (U) **Petroleums, Oils, and Lubricants (POL).** Supplies will be drawn from accompanying stocks prior to positioning of replenishment stocks. Internal resupply procedures will be established to insure continuous supply support.

(f) (U) **Inter-Service Logistics Support.** A cross-service agreement is not currently in effect but will be established if necessary.

(g) (U) **Mortuary Affairs.** The current death-concurrent return program
remains in effect. Graves registration and temporary cemeteries will be established in accordance with DOD regulations subject to HN laws and customs.

(2) (U) **Maintenance and Calibration.** Service components will provided for maintenance and calibration of equipment in accordance with Service directives. Emergency repairs and calibrations over component capabilities will be accomplished by contractual services if available.

(3) (U) **Medical Services.** Refer to Annex Q.

(4) (U) **Mobility and Transportation.** Requirements will be identified by Service component commanders. Airlift priorities and funding guidance will be provided during execution planning.

(5) (U) **Civil Engineering Support Plan.** Service components will provide vertical and horizontal engineering, and utilities support in accordance with Service directives and mission specifics.

5. (U) **Command and Signal.**

a. (U) **Command Relationships.** Refer to Annex J, Command Relationships.

b. (U) **Command, Control, and Communication Systems.** Refer to Annex K.

________________________
General, USMC

CINCUS_________________

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