An Overview of Intercultural Training: Graduate-Level Preparation for Military Service Abroad

September 1992

Leadership and Organizational Change Technical Area
Manpower and Personnel Research Division

U.S. Army Research Institute for the Behavioral and Social Sciences

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### Abstract

This report provides an overview of more than 1,000 graduate-level international/intercultural training programs. It describes military advanced degree programs, public sector and federally supported programs, advanced academic degrees in international and area studies, and private sector intercultural training.

Using library reference sources, an online database, university catalogs, and interviews with relevant military personnel, Title VI administrators, university officials, corporate executives, and intercultural consultants, the investigators organized extensive information into program abstracts in U.S. Regional and World Area Guides.

The U.S. Regional Guides feature program abstracts identifying over 700 intercultural training programs at 200 institutions of higher education that offer graduate-level programs in degree fields appropriate to prepare military personnel for service abroad. Degree fields include business, security affairs, development studies, international communication, and international technology management.

(Continued)
13. ABSTRACT (Continued)

The World Area Guides list more than 400 graduate study abroad programs directly linked to major universities in eight world regions. Relevant professional associations and consortia are described.
An Overview of Intercultural Training: Graduate-Level Preparation for Military Service Abroad

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Approved for public release: distribution is unlimited.
The U.S. Army Research Institute for the Behavioral and Social Sciences (ARI) is engaged in research to support Special Operations Forces (SOF) personnel development. One of the critical areas of this development is preparation for working effectively in foreign countries. This report documents a research effort to identify intercultural training programs and related resources available to military personnel at the postgraduate level. These are detailed in program abstracts in U.S. Regional Guides to institutions of higher education. Overseas opportunities for graduate study in conjunction with university degree programs are listed in World Area Guides. Additionally, there is a description of relevant professional associations and consortia and a Resource Collection of selected college catalogs and other reference sources.

The Leadership and Organizational Change Technical Area of ARI's Manpower and Personnel Research Division conducted this research under ARI 6.3, the advanced development program. The research was undertaken in 1991 under a Memorandum of Agreement between the U.S. Army Special Operations Command (USASOC) and ARI (20 June 1991), with project completion in February 1992. The results were briefed to the Commanding General, U.S. Army John F. Kennedy Special Warfare Center and School (USAJFKSWCS) on 20 May 1992. The products of this research will assist USAJFKSWCS staff in selecting available training program options for SOF personnel who must develop intercultural skills.

EDGAR M. JOHNSON
Technical Director
ACKNOWLEDGMENTS

There are many people to thank for their cooperation and assistance. First, I wish to thank the U.S. Army Research Institute for the Behavioral and Social Sciences (Nora K. Stewart) for supporting this research under the auspices of the U.S. Army Research Office Scientific Services Program and Battelle for assistance in administering it. Also, I wish to thank the personnel at the John F. Kennedy Special Warfare Center and School, Fort Bragg, North Carolina, and at the U.S. Air Force Special Warfare School, Hurlburt Field, Florida, for their cooperation.

Most important, I wish to acknowledge the major contributions of the other members of the investigative team. George Langham, with extensive knowledge acquired as a military and foreign service officer, has been invaluable. Selma Myers, with a command of intercultural management skills and a broad network developed as a professional in this field, has also been a key contributor to this report, particularly on private sector and professional associations. Their expertise, combined with my many years of overseas study and experience and leadership of university intercultural training programs, all served to enhance this report.

This project could not have been completed without the help of those involved in disseminating information about university programs. I wish to acknowledge and thank the university graduate admission officers for providing information and college catalogs, individuals at Peterson's Gradline who assisted in using their online data base, and the Institute of International Education for information on academic year abroad programs. I also wish to thank David S. Hoopes, an inspiring role model, for his major contributions to the intercultural field and particularly for his contribution, along with Kathleen R. Hoopes, the Guide to International Education in the United States. It served as one of the starting points for this study and is included in the Resource Collection.

Appreciation is also extended to hundreds of individuals who shared their time and knowledge. A special thanks to the corporate and human resource managers, intercultural consultants, executives, and military and foreign service officers we interviewed abroad and in the United States, and to the people at centers for international business education and in professional associations. The information they shared and the materials they sent all contribute to an understanding of what is being done in this expanding arena of preparation for overseas service.
Questions, comments, and suggestions regarding this report are welcomed, as is information that updates programs. Please contact Claire K. Langham or Selma Myers, Intercultural Development, Inc., 6567 Edmonton Avenue, San Diego, CA 92122-2514, Tel. 619-457-0882 or 619-755-3160.
AN OVERVIEW OF INTERCULTURAL TRAINING: GRADUATE-LEVEL PREPARATION FOR MILITARY SERVICE ABROAD

EXECUTIVE SUMMARY

Requirement:

The Office of the Commanding General, John F. Kennedy Special Warfare Center and School, Fort Bragg, North Carolina, requested the Manpower and Personnel Research Division, U.S. Army Research Institute for the Behavioral and Social Sciences (ARI) to develop a comprehensive report outlining available research and training programs to prepare personnel to work effectively in foreign countries.

Procedure:

To provide this overview of intercultural training, the investigative team identified all relevant programs. They gathered specific information from library sources, the Gradline online data base, university catalogs, program brochures, and professional associations. Additionally, targeted contacts in the military, public, academic, and private sectors were interviewed by phone and in person. For the exploratory investigation of private sector intercultural training, 89 interviews, ranging from 10 to 30 minutes each, were conducted by telephone or in person.

To organize this comprehensive report, symbols were selected to represent specific categories so that information could be presented concisely.

The analytical and evaluative component of this report relates to identifying the programs most relevant to midcareer military personnel preparing for service in other countries. The procedure of the investigative team was to be comprehensive while focusing on graduate degree programs that offer specializations in various world regions. Another element was to distinguish quality degree programs. A key criterion was successful competition for federal funding. Names of the institutions of higher education with international programs awarded federal support by the Department of Education through Title VI appear in boldface type. To make it easier to compare and contrast program degrees and resources at these federally supported institutions, a two-page chart with codes was devised.
Findings:

This report provides an overview of more than 1,000 graduate-level international/intercultural training programs in the United States and abroad. It describes military advanced degree programs, public sector and federally supported programs, and research and advanced academic degrees in international and area studies. Program abstracts are in the guides described below. Private sector interviews indicate that most companies do not place emphasis on predeparture intercultural training. However, recognition of its importance and the use of consulting firms are increasing.

The U.S. Regional Guides to international and area studies programs identify over 700 intercultural training programs at 200 institutions of higher education (IHEs) that offer graduate-level programs in those degree fields especially appropriate to preparing military personnel for service abroad. These IHEs are organized by geographic region and include program abstracts with the names of the program units. These are coded numerically by relevant areas of specialization: (1) International/Intercultural Studies; (1) Latin America; (3) Africa; (4) the Near East and North Africa; (5) Western Europe; (6) Eastern Europe; (7) South Asia; (8) Southeast Asia and Oceania; (9) East Asia; and (10) International Business. Graduate study units conferring advanced degrees are indicated by a number in boldface type. Also, there are distinctive symbols used to indicate the program’s degree level, the types of research and resource centers, Title VI foreign area and language fellowships. Language Resource Centers, and international programs of special interest such as Security Affairs, Development Studies, International Communication, and International Technology Management.

The World Area Guides, organized into eight world regions, list more than 400 graduate study abroad programs directly linked to major universities. The Professional Associations and Consortia section describes a dozen relevant professional associations, their events, leadership, and publications, plus the consortia offering graduate study abroad. The Resource Collection includes publications such as Hoopes’ Guide to International Education in the U.S., the Institute of International Education’s annual guide, Academic Year Abroad, and university catalogs, bulletins, and brochures from the major institutions. The Resource Collection has been assembled for more detailed assessments and serves as a supplement to this report.
Utilization of Findings:

This report is designed to facilitate the needs of policy and program decision makers in the selection of available training program options to prepare personnel to work effectively in foreign countries. Recognizing that Army personnel are assigned in various geographic locations, this overview is organized so that it can be accessed by U.S. regions.
AN OVERVIEW OF INTERCULTURAL TRAINING: GRADUATE-LEVEL PREPARATION FOR MILITARY SERVICE ABROAD

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AN OVERVIEW OF INTERCULTURAL TRAINING:  
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MILITARY SERVICE ABROAD

Introduction

Contingency operations, armed conflicts, and the peacetime duties of U.S. forces abroad have increasingly involved close interactions with allied forces and host country populations. The role of civil affairs and psychological operations personnel has been significant as a "force-multiplier" in this multicultural environment. Three keys to their effectiveness in the field are area expertise, intercultural communication and language skills. The U.S. Army must prepare personnel with these essential skills to face the complex challenges arising in today's rapidly changing world.

The Office of the Commanding General, John F. Kennedy Special Warfare School and Center, Fort Bragg, North Carolina, requested the Manpower and Personnel Research Division, U.S. Army Research Institute (ARI), to provide a review of advanced-level programs available to train personnel to work effectively in foreign countries.

This overview of intercultural training, and particularly graduate programs, aims to serve this purpose. This report identifies the intercultural/international training programs that are now available in the military, public, academic, and private sectors. The terms international (between nations) and intercultural (between cultures), for purposes of this report, are used interchangeably. (However if distinguished, as in the titles of certain programs, international may refer to more formal or diplomatic relations between countries while intercultural applies to less formal interactions between people of different cultural, ethnic, racial or national backgrounds in different nations or within the same nation.)

The objective of this study is to identify intercultural training programs relevant to military personnel. International, intercultural, and area studies are by their nature, inter- and multi-disciplinary. Area studies may be offered as a formal program or through specialization from within a discipline. Thus, degree programs (particularly undergraduate majors) may be labeled by fields of study (e.g., International Relations or Soviet Studies), or—in the case of advanced degrees especially—by discipline (political science, history, etc.). Organized research units, or academic committees, may be the focal point of coordination and expertise graduate students need to connect with when seeking an interdisciplinary program out of several departments' course offerings and degree options. This report identifies focused academic units or departments and other resource centers as well.
This report also includes a discussion of military advanced degree programs which address international issues. It includes other federally supported training as well. Academic sector programs constitute the major part of this overview. Private sector intercultural training and its potential relevancy to the military is discussed.

The Appendixes of this report contain information in detail. There are several sections. One is the US Regional Guides featuring program abstracts of the Institutions of Higher Education (IHEs). It is organized into three regions of the US: the East Coast; Central States; and the West. Over 200 institutions that offer graduate level programs in international and/or area studies are listed. Institutions with programs funded under Title VI appear in boldface type, and many of their graduate study abroad programs are listed by country.

Each program abstract gives the locations and the institution's relevant specialized fields of study. These specializations are identified by the name of the academic unit and labeled numerically as 1. International Studies; 2. Latin America; 3. African Studies; 4. Near East and North Africa; 5. Western Europe; 6. Eastern Europe; 7. South Asia; 8. Southeast Asia and Oceania; 9. East Asia; and 0. International Business. Advanced degree levels offered, concentrations, research or resource centers, and federally supported programs are indicated.

The Appendixes also includes two other sections. The World Area Guides list overseas graduate study programs offered by major institutions of higher education in eight world regions. The Professional Associations and Consortia section describes relevant intercultural and area studies organizations, their events, leadership, and publications.

In addition to this report, there is a Resource Collection. It includes the documents used to compile this report. Readers may prefer to request the most recent college bulletin or department brochure directly from a particular institution. Peterson's Gradline (via Dialog/Knowledge Index) may also provide current information almost anywhere in the world. The program abstracts that follow indicate the academic units offering degrees at each institution by means of a number in bold face (#). The data base can generally access program information at that specific “Unit” level. (Annual updates of the data base go on-line around the first of January each year.)

To provide this overview of intercultural training programs, information was gathered on military, public, academic, and private sector programs from library sources, the Gradline data base, university catalogs, program brochures and association bulletins. Targeted contacts were interviewed by phone and in person. The investigative team emphasized intercultural training programs most relevant to military personnel preparing for service abroad. The information was then labeled and condensed into Program Abstracts with coded categories to facilitate comparing and contrasting programs.
International and Intercultural Training Programs

This report discusses the four types of international/intercultural training programs of potential interest to military personnel: Military Advanced Degree Programs; Public Sector, Federally Supported Programs; Advanced Academic Degree Programs in International and Area Studies; and Private Sector Intercultural Training.

Military Advanced Degree Programs

Only five military institutions currently have the accreditation necessary to confer advanced degrees. These include: the US Army Command and General Staff School at Fort Leavenworth, Kansas; the Defense Intelligence College, Washington, D.C.; the Air Force Institute of Technology, Wright-Patterson Air Force Base, Ohio; the Naval Post Graduate School in Monterey, California; the Naval War College in Newport, Rhode Island. The Army War College, Carlisle Barracks, Pennsylvania, maintains a cooperative advanced degree program with three accredited institutions.

The U.S. Army Command and General Staff School at Fort Leavenworth, Kansas, (which has the oldest degree program in the U.S. military), confers the degree of Master of Military Arts and Sciences (M.M.A.S.).

The Defense Intelligence College, Washington, D.C. has a forty week Postgraduate Intelligence Program (PGIP). Appropriate graduate study in preparation for service overseas would include concentrations in: Low Intensity Conflict (LIC); National Security Studies; or Third World Intelligence. With the addition of a thesis or two Master's seminars, following the PGIP, the college confers the Master of Science of Strategic Intelligence (MSSI). A three month extension of time in residence at the college may be granted to allow completion of the MSSI.

The Air Force Institute of Technology, Wright-Patterson Air Force Base, Ohio, offers degrees from the School of Engineering and School of Systems and Logistics. Through its Foreign Technology Division (FTD), the Institute also gives a MS of Strategic Intelligence with a concentration in Scientific and Technical Intelligence, which is conferred by the Defense Intelligence College.

The Naval Post Graduate School in Monterey, California offers a Master of Arts in National Security Affairs. This is an 18 month program with classes entering in January and July each year. Four sub-specialties are available: Middle East, Africa, and South Asia; Far East, Southeast Asia, and the Pacific; Europe and the Commonwealth of Independent States (formerly the USSR); Western Hemisphere; International Organizations and Negotiations.
The Naval War College, Newport, Rhode Island, awards a Master of Arts in National Security and Strategic Studies to qualified graduates from its Colleges of Naval Warfare (senior grade officers) and Naval Command and Staff (mid-grade officers). The core curriculum is based on three courses of study: Strategy and Policy; National Security Decision Making; and Operations; plus a fourth multi-disciplinary Electives Program. The ten month academic year traditionally opens in August and concludes in June.

The Naval War College graduates its first Master's class in 1992. Students in previous classes customarily secured degrees by completing three extension courses (9 credit hours) through nearby Salve Regina University. Salve Regina generously allows up to 21 transfer credits (most graduate programs allow only 6 to 9 units of transfer credit on a 30 unit degree program). Thus, 21 graduate credit hours earned at the War College can be applied toward their degree in International Relations (MA) or Management (MS).

The US Army War College (USAWC) has now added this same arrangement to its own Cooperative Degree Program on a trial basis as a correspondence course. Two Master of Public Administration programs are also available at Carlisle Barracks as part of the 12-month "resident" program. Both MPA programs limit transfer credits from the USAWC curriculum to 9 credits of a 30-credit hour program at Shippensburg University or Penn State, Harrisburg, Pennsylvania.

The Army War College cooperative degree program was initiated under a contract with George Washington University for an MA in International Relations (1960 through 1966). At the present time, GWU continues to provide cooperative degrees with the Industrial College of the Armed Forces (ICAF). This is a concurrent one-year Masters in Public Administration (MPA). Although the National Defense University (NDU) is seeking accreditation so that ICAF and its other constituent colleges can confer degrees appropriate to their course offerings, none of the others maintain cooperative degree programs. (Due to their senior rank, most students entering NDU programs already hold advanced degrees.)

In brief, the accredited military institutions conferring advanced degrees appropriate to military personnel preparing for service abroad are the U.S. Army Command and General Staff School, the Defense Intelligence College, the Naval Post Graduate School, the Naval War College, and of limited interest, the Air Force Institute of Technology. Alternatively, there are cooperative degree programs with civilian universities such as those of the Army War College.
Public Sector, Federally Supported Programs

Federally supported programs for international and intercultural training include those in the Department of Education (DOE), the Department of Agriculture, and the Department of State. The DOE Title VI programs are identified in codes described below and also listed in the Appendixes. These codes are used in an overview chart and throughout the US Regional Guide's program abstracts to present information in a condensed format.

Department of Education: Title VI Programs

The U.S. Department of Education (DOE), Office of Postsecondary Education, Center for International Education (CIE) administers funding under Title VI, Part B, of the Higher Education Act of 1965 (as amended). For purposes of this report, the short hand reference will be CIE or Title VI. Title VI funding is the most extensive public sector component in graduate level international studies programs. There are four basic CIE programs associated with Institutions of Higher Education (IHEs):

1) the National Resource Centers (NRCs), either graduate (©) or undergraduate (©);

2) the Foreign Language and Area Studies (FLAS) fellowship programs (f);

3) the Centers for International Business Education (CIBE, also ©). Some institutions add the initial "R" for Research (i.e. CIBER).

4) the three Language Resource Centers (LRCs or ©).

The National Resource Centers and fellowship programs provide grants to institutions of higher education, primarily to support the teaching and study of less commonly taught languages and world areas. Fellowships are awarded through the institutions to study in these foreign language and area study programs.

The Centers for International Business Education (CIBEs) designations are relatively new. There are currently sixteen centers, five started in 1989, with eleven more added in 1990. The purpose of these Business and International Education Programs is to promote education and training that contributes to the benefit of the American people, specifically to the ability of U.S. business to prosper in an international economy. Two specific purposes of the CIBEs are: to provide instruction in critical foreign languages and international fields needed to provide an understanding of the cultures and customs of United States' trading partners; and to provide training to students enrolled in the institution, or combination of institutions, in which a center is located.
The Title VI programs of the participating institutions of higher education are represented on a two-page chart (see Chart 1a and 1b) compiled for this report. The names of the institutions of higher education (IHE), states (St) and zip codes (code) are in the left column, grouped by postal zones (from 01003 to 98195) so that joint centers appear in close proximity. Fields of study are indicated across the top of the page by ten numerals, #1 to #0, as explained below.

**Title VI by the “Numbers”** A numerical arrangement consistent with the area study groupings used by the Center for International Education (CIE) has been adopted as a standard convention for information displays throughout this report. Conceptually, a ten category by ten category grid is used to arrange all information about the Title VI program-- with IHEs grouped into geographic zones according to their zip code, and their academic programs arranged in ten categories.

While the initial digits of the postal zip codes progress from 0 (Puerto Rico and New England) moving westward like the sun to 9 (Hawaii and Alaska), the numerical order chosen for global regions advances in the opposite direction, from the Western Hemisphere toward the Far East and the Pacific Rim. Thus, the 10 divisions utilized by CIE have been numbered proceeding across the world map from left to right (1-2-3 etc.).

Starting from North America, study and research programs are represented as follows: the primary field of study is international studies, designated number “1”. U.S. foreign policy, foreign affairs, international affairs and/or international relations -- are all grouped under the “1” heading. (Specialized components of international studies such as development, security affairs and international communications are distinguished by non-numerical symbols.) Continuing the numerical sequence, “2” is Latin America and “3” Sub-Saharan Africa, while “4” is the Near East and North Africa (a.k.a. Middle East).

The numbers 5 and above are broken down into sub-areas: “5” represents Western Europe and “6” Eastern Europe and the Russian states (a generalized European designation would arbitrarily go under “6”): the numbers “7,8,9” are used with reference to Asia, with “8” serving as the catch-all figure (covering “Inner Asia” or “Asia and the Pacific”, etc.). No definitive boundaries are ascribed when using “7” for South Asia, “8” for Southeast Asia and Oceania, and “9” for East Asia. However, South Asia generally refers to the Indian sub-continent and neighboring countries; Southeast Asia and Oceania generally encompasses Indochina and the island nations such as Indonesia, the Philippines, Australia, etc.; and East Asia usually refers to China, Taiwan, Japan and Korea, the economic powerhouses of the “Pacific Rim.”

Completing the series, “0” is for international business, managing multinationals, foreign trade, etc. Special issues in international management practices are distinguished by non-numerical symbols.
On the overview chart, a dash - or "minus sign" preceding a number or symbol indicates that a program is linked to another institution as part of a 2 - 3 unit consortium.

**Typographic distinctions** are used to convey information in the following chart. Variations in the typeface indicate differences in the federal program support at each institution. To illustrate these program distinctions, numbers in shadowed print denote National Resource Centers (NRCs) that administer Foreign Language and Area Studies (FLAS) fellowships (e.g. 1). The few Graduate NRCs that do not administer such fellowships are indicated by a figure in solid bold print (2). Institutions that are designated as undergraduate NRCs are indicated by a number in a smaller, plain, font face that is underlined (3). Some undergraduate NRCs and other institutions administer (Title VI and IX) graduate level fellowships; for them a camera aperture sign (f) indicates the availability of federal fellowships.

Prior military utilization of the Title VI programs is depicted in the "F.A.O. lists" column. That column indicates institutions on the original (1985) FLAS list first approved for the Army's Foreign Area Officer (F.A.O.) Graduate Degree Completion Program. These appear in a smaller italic typeface (4). Numbers with boldface italic and underlining for emphasis are those programs that were subsequently identified as "high quality programs" for FAOs (5). "High quality programs" that were not on CIE’s FLAS list are placed within parentheses (6).

Throughout the appendixes, federally supported NRCs and CIBEs are indicated not by variations in the typeface but with variants of the lower case letter "c." A National Resource Center or Center for International Business Education & Research is represented by the copyright marking ©. Constituent units of a multi-campus NRC or CIBE are indicated with a cents sign, ¢. The Undergraduate Centers are indicated by a small, bold face Ç.

**Non-numerical coding** is used to indicate organized research units, or other specialized teaching and learning resource centers (apart from libraries). An “r” within a circle, ®, represents campus research or resource centers without Title VI support. Specialized programs are indicated with distinctive codes. These are the Delta sign Δ for Development Studies; the double daggers symbol ‡ for Security Affairs; the paragraph symbol ¶ for International Communications; and the spiraling arms on the symbol for a numbered clause §. (suggestive of spinoff) denotes International Technology Management.

Charts 1a and 1b follow:

**Overview Charts of Title VI International Programs**
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¬ = research unit  | = Foreign Language & Area Study (FLAS) fellowships = f  Undergraduate N.R.C = 1  Graduate N.R.Cs = 2  NRC + FLAS = 3
Degrees: + = Concentration  * = Certificate  ** = Masters  *** = Doctoral  ** = Joint NRC components have dash in front  † = Security & Strategic Studies
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Other Federally Funded Intercultural Training Programs

Three specific institutions should also be noted, The Foreign Service Institute, The U.S.D.A. Graduate School, and the East-West Center.

The Foreign Service Institute in Arlington, Virginia, under the Department of State, conducts seminars in its School of Area Studies but does not confer degrees. These courses highlight key historical, political, economic, and socio-cultural themes for each world region. Designed for the pragmatic needs of U.S. government employees, they also feature American interests and policy issues in the region. The academic level of these courses is designed to approximate upper division undergraduate work.

The U.S.D.A. Graduate School The Department of Agriculture’s International Institute for Development in Washington, D.C. conducts three certificate programs. They are in International Management Development, Management Information Systems, and Project Analysis. Additionally there are numerous courses, some of which have been designated as receiving college credit by the American Council on Education’s Program on Non-collegiate Sponsored Instruction. Through cooperative agreements with George Washington University some Graduate School students receive M.S. degrees.

The East-West Center (EWC) is a non-profit educational corporation located adjacent to the University of Hawaii, Manoa campus in Honolulu, Hawaii. It was established in 1960 by the United States Congress and is funded by Congressional appropriation, with additional financial contributions from Asian and Pacific governments, foundations, etc. Multi-disciplinary teams of specialists address major problems of international issues within the Center’s four research Institutes: Culture and Communication (including Journalism); Environment and Policy; Population; and Resource Systems (including Economic Development-Policy and Resources Programs).

The EWC International Relations Program focuses on foreign policy and related political, economic and security issues of the Asia-Pacific region. There is also an EWC Pacific Islands Development Program. Additionally, Open Grants provides flexible educational programs for graduate students in fields not directly linked to the research areas. The Center annually awards grants to more than 200 research fellows and to around 100 graduate students who work towards master’s and doctoral degrees at the University of Hawaii while participating in EWC projects.
In brief, this section of the report focused on government supported programs that are potentially relevant to international training for military personnel preparing for service abroad. Extensive federal funding is provided through Title VI programs by the U.S. Department of Education. Interested persons may apply for FLAS fellowships through appropriate institutions. Graduate National Resource Centers serve to enhance the quality of international education and may influence selection of a university program. A two-page chart facilitates comparing the participating IHEs. The Foreign Service Institute of the Department of State, and the International Institute for Development of the US Department of Agriculture, have federally funded, non-degree, international training programs. The East-West Center awards grants for research or study with degrees from the adjacent University of Hawaii.
Advanced Academic Degrees in International and Area Studies

This report focuses on the institutions of higher education (IHEs) that could prepare military personnel for service abroad by conferring a MA degree with an international or area emphasis. Over 200 institutions offer these at the graduate level. Information is discussed here in general terms with details in the Appendixes.

Programs included in this report are primarily in the social sciences (political science, history, economics, etc.) with an international component and not the purely linguistic or literary programs of study. As noted earlier, area studies programs are inherently multi-disciplinary. Therefore academic labeling of degree programs varies considerably. For example, broad terms like "Hispanic," "Iberian," and "Slavic" studies, may be limited in some applications to only classic literature and philology or may deal with the contemporary dynamics of societies spanning continents.

U.S. Regional Guides to international and area studies feature program abstracts identifying over 700 intercultural training programs at 200 institutions of higher education (IHEs) that offer graduate level programs in those degree fields especially appropriate to preparing military personnel for service abroad. Each abstract includes the institutional name, location and academic units offering research and graduate degrees in international studies, specific geographic area studies, and/or international business. Also indicated are language resource centers and international programs of special interest including security affairs, development studies, international communication and international technology management. The program abstract is coded consistently with the same numbering scheme used for Title VI programs described in the previous section. Institutions with Title VI federal funding appear in boldface type. The program abstracts of some of these IHEs also include a list of their graduate studies abroad programs by country and city.

This section is organized by geographic regions within the U.S. into three main divisions. The first division is labeled Eastern States - which includes Puerto Rico, New England, Mid-Atlantic, and Southern States. The second division is Central States. The Western States include Hawaii and Alaska (with Canada added for good measure). Each region is subdivided by postal zones into states. However, within states, institutions are listed alphabetically so that related institutions with more than one campus appear as a group.
World Area Guides list more than 400 academic graduate study abroad programs. It is grouped by the major world areas with sub-divisions: Latin America; Africa (Sub-Saharan); the Near East and North Africa; Western Europe; Eastern Europe; South Asia, Southeast Asia including Oceania; and East Asia. Within each region there is a list by country of overseas programs offered by US institutions of higher education. Academic study programs offered by a consortium of universities are also included.

The programs listed apply to graduate students, and/or are affiliated with an undergraduate exchange offering graduate student credit. Programs are subject to change, thus it is recommended that university selection based on an overseas study program be confirmed. Credit for independent or affiliated graduate study abroad may be arranged individually through a department, depending on their policies. Some MBA programs require graduate study and internships abroad for completion.

An example of opportunities for graduate study abroad is offered through the University of California (UC). The University of California (with its nine campuses, UCLA, UC Berkeley etc.) has a system-wide Education Abroad Program (EAP) at more than 90 institutions in 32 countries worldwide. Their Education Abroad Program arranges reciprocal exchange agreements with foreign universities in some cases, affiliates with consortia programs in others, and/or conducts its own programs. While most study abroad is primarily for undergraduate students, graduate students may, with approval from their academic department, pursue study or research abroad through many of these EAP study centers. The EAP central office is located at UC Santa Barbara.

Descriptions of study abroad programs are available in university catalogs and brochures. These are in the Resource Collection. The publication of the Institute of International Education, Academic Year Abroad (annually updated and published each April) provides a comprehensive list and is included in the Resource Collection.

The Resource Collection includes publications such as the above named Academic Year Abroad, Hoopes' Guide to International Education in the U.S., and numerous university catalogs, brochures and/or bulletins from the institutions of higher education that appear in boldface type in the US Regional Guide. A list of these documents accompanies the collection.
**Institutional Features of Special Interest** There are institutions of higher education that may be of special interest because of features that are uniquely advantageous in the context of military personnel preparing for service abroad. Among these features are: the duration of MA programs; the flexibility of course schedules; the location and availability of off-campus degree programs; the collaborative degree programs with business; and other MA degree fields related to military service abroad.

Duration of the MA program is a consideration for active duty military personnel. The length of MA programs varies from one to three years. For example, Columbia University offers a compressed one year curriculum for professionals on a study sabbatical. In contrast, some MBA degree programs, such as the “hard language” ones at the University of South Carolina require three years of full time study to attain language proficiency. Other schools that have accelerated curriculums for mid-career students include George Washington University (12-15 months); Arthur D. Little (1 year); the Johns Hopkins Bologna Center in Italy (1 year); Salve Regina’s MA & MS degrees currently offered through the Army War College at Carlisle Barracks, allow transfer of up to 21 semester graduate units of ACE approved military studies (or 70% of a 30 unit program) with the balance available via three University correspondence courses.

Flexibility of course schedules is another consideration. The traditional academic program has been modified by some institutions to meet the needs of mid-career adults. These innovative course schedules range from weekend seminars twice a month for two years, to condensed evening and weekend courses completed in one month segments. For example, a specialized schedule utilized in many schools of business is the “executive MBA” program. The general pattern is for classes to meet on Friday and Saturday of every other week over a two year period. For example, the American Graduate School in International Management in Arizona (a.k.a. Thunderbird) packages a streamline version of its standard curriculum which follows this pattern. George Washington University offers weekend schedules, designed especially for government professionals.

An institution’s location and off-campus degree programs are factors relevant for military personnel. Thus the U.S. Regional Guide in Appendix B is organized by geographic location. As described above, there are three main regions: East Coast; Central; and West. The guide is organized by zip codes with the names of institutions arranged alphabetically within states. Most universities, like other institutions, tend to change slowly. Nonetheless, off-campus degree programs may be a trend of the future, and could be fostered through cooperative arrangements. Although there are some universities with off-campus degree programs, few offer the combination of graduate degrees and specializations in intercultural studies.
Some of the institutions within the scope of this study feature off-campus degree programs. George Washington University has a detailed publication of its off-campus courses, many designed to facilitate study by military personnel on and near military bases. Troy State University offers its MA in International Relations and MPA (Masters in Public Administration) at posts throughout the southern states and at bases in Europe and Turkey. A newer institution, National University, has many campuses located for convenience to working students, including military personnel, in locations throughout California with a campus in Costa Rica. The University of Maryland, which has undergraduate classes on military bases in Europe, however only offers a master’s in International Management on its main campus.

There are examples of educational collaboration between institutions of higher education and private companies. There is the Georgetown University School of Foreign Service and IBM International Personnel Institute’s week-long program. The Institute is attended by 25 of IBM’s senior personnel executives and draws on the experience of Washington policy-makers, senior academicians and business leaders affiliated with the School. Discussions center on how international affairs affects business strategies and forecasts, emphasizing global labor and management trends. Georgetown University School of Foreign Service also hosts IBM’s International Education Symposium in a similar week long format for 25 IBM executives.

An innovative approach to private enterprise and educational institutions collaboration is the accredited degree offered by the Arthur D. Little Management Education Institute in Cambridge, MA. When this well known company was unable to find a graduate program with flexibility to meet its needs, it established its own Institute. Many of its professors teach concurrently at established institutions in the area and for the Institute.

In brief, this section of the report discusses the academic sector programs. Intercultural advanced degree programs that prepare personnel for military service abroad are listed in the U.S. Regional Guides, Appendix B, with over 200 relevant program abstracts.
Private Sector Intercultural Training

This portion of the report deals with the private sector and its relevance to training military personnel for service abroad. It is divided into three sections: the investigative procedure, the findings, and the potential utilization. The findings encompass two types of private sector intercultural/international training: in-house programs or external consulting.

Investigative Procedure

The procedure for this exploratory investigation of private sector intercultural/international training was primarily based on 89 interviews: 15 with corporate managers; 15 with external consultants; 18 with the leaders of federally funded Title VI Centers for Business, Education and Research; more than 20 key people from professional associations; and 21 U.S. executives and family members with overseas assignments.

Interviews ranging from 10 to 30 minutes were conducted by telephone, and also in person in conjunction with professional conferences. Executives are from small as well as large companies, including Fortune 100 companies. Individuals are not identified by name to comply with a few requests for confidentiality. Most people were open and willing to provide information.

There was a computer search and cursory review of the literature to verify the investigative findings. A computer search of Infotrac on "cross-cultural orientation" and "intercultural education" plus a second computer search of Dialog's ABI/INFORM, (a data base of business practices, corporate strategies, and trends from August 1971 to the present) on "cross cultural, management, and training" were conducted.

Private Sector Lack of Emphasis on Intercultural Training Programs

The private sector intercultural training programs were consistently described as: "not enough" or "non-existent." The discussions with company officials, professional association leaders, in-house and external trainers, individuals who received training and those who had no pre-departure training, revealed that the private sector does not place great emphasis on preparation for personnel going overseas, either on a short term basis, or for in-residence assignments abroad. A significant factor is often the lack of advance notice prior to an individual's departure for overseas.
It should be noted that companies that have human resource development managers with intercultural sensitivity tend to do more in terms of preparation for overseas effectiveness, nonetheless, these programs are not standardized. For mid-career personnel preparing to go overseas, the more practical short term training programs with consulting companies are preferred, rather than a career disrupting 1 to 2 year university degree program. Interculturally sensitized human resource development managers try to balance technical competence with intercultural competence. In contrast, department managers prioritize technical competence without much consideration of intercultural skills.

The findings based on the information gathered are organized into three categories. The first category is external consultant training.

**Private Sector Use of External Consultants**

A limited number of companies (e.g. IBM, Eastman Kodak Company, Aetna Life and Casualty Company, Monsanto Company, and Baxter International, Inc.) use outside consulting firms to train personnel designated for overseas assignments. This training is usually client-specific: i.e. not standardized, and normally consists of sessions for individuals or small groups, designed to meet the specific needs of the participants and/or their families in terms of orientation and language training. In contrast to orientation programs, language training necessitates both intensive and extensive training. Consequently many companies offer only a very limited exposure to the language prior to departure, with follow-up lessons later in-country.

Overall, the orientation training by external consultants varies from one day to several weeks, and may range from a presentation in a briefing session to a full participatory program. External consultants either go to the company or conduct the training off-site. Some of these consultants provide in-country relocation services as well.

There are several intercultural consulting companies that emerge as leaders in this field. Among those most frequently named (in alphabetical order) were BCIU Institute (Business Council for International Understanding, American University, Washington, D.C.), Bennet and Associates (Wilmette, IL), Clark Consulting Group (Redwood City, CA), International Orientation Resources (Northbrook, IL), and Moran, Stahl and Boyer (Boulder, CO), also George Renwick (of Carefree, AZ currently with Intercultural Press of Yarmouth, ME).
Private Sector Intercultural In-house Training

The second type of private sector training is in-house. Inter-cultural in-house training is found in only a few companies. This lack of intercultural in-house training was attributed to the difficulty of providing the resources needed to cover the broad spectrum of geographic areas, countries, and specific business practices of various cultures. Additionally, as discussed above, often managers do not recognize nor place value or importance on issues beyond technical expertise.

Nonetheless, there are a few companies that have in-house departments to train people for overseas work. Among these are Exxon Corporation, Digital Equipment Corporation, and Intel Corporation. The content, duration, and style of these in-house intercultural training programs varies. Some companies with in-house training offer country-specific information, while others provide only generalized culture awareness training. They often use in-house resources such as U.S. employees who have lived abroad or have returned from overseas assignments.

Often the in-house training consists of one-on-one individual sessions to prepare an employee for an overseas assignment. Although the in-house trainer may be a full-time employee, who is qualified and experienced, the demands of preparing someone for today's diverse and rapidly changing business and political world, is a major challenge. People interviewed out in the field reported that, whatever training they received prior to departure, it was still not enough.

Potential Utilization of Private Sector Intercultural Training

The potential for utilization of private sector intercultural training programs depends on whether military personnel are seeking a degree or focused information. Neither in-house intercultural training programs nor external consultants programs offers a degree, nor do they now offer standard intercultural training that is directly relevant to military officers. The in-house material is generally company specific and not usually available to outsiders.

On the other hand, these private sector external consultants target their training to a clients' needs; therefore, potentially, an external consultant could target and refocus their training to meet specific intercultural or language training needs of military personnel.
Findings Verified in the Literature

The investigation of private sector intercultural/international training indicated that few companies provide training, either in-house or using external consultants, and that individuals interviewed in the field felt that the training was not enough. This low priority on preparation for overseas assignments was found in the literature as well.

The computer searches (see procedures above) and a cursory review of the literature verified the findings of the investigative team. The literature stressed the importance and effectiveness of intercultural training. One of the articles is representative of the literature and therefore its abstract is quoted:

Abstract: A survey of 40 executives conducted by Eastern Michigan University reveals that employees of firms conducting business in foreign countries should have knowledge of their host countries social norms, technical expertise, as well as language skills. While few US firms provide training for executives to learn foreign language or cultural skills, survey respondents report that the business areas which provide good preparation for entry-level international jobs include marketing and sales, accounting and finance. Human Resource professionals who want to help executives acquire international skills should conduct a needs analysis and examine the ability of employees' families to adapt to foreign cultures, foreign language or cultural skills.


Summary on Private Sector Intercultural Training Programs

The findings can be presented from the perspectives of those most involved with private sector intercultural training: company managers; intercultural trainers; and the employees assigned overseas. In general (recognizing that variations exist), company managers often prioritize technical rather than intercultural competence, and are naturally concerned with cost. Consequently few companies provide in-depth training. On the other hand, intercultural trainers understand the value of intercultural training and promote it. The interviewed employees who had been assigned overseas stated that they felt they could have benefitted from more intercultural training. The literature verified these findings.
A consultant could target training to meet the needs of military personnel. There are progressive levels involved in training. First there is awareness or comprehension, then there is initial capability to perform, and ultimately there is mastery. This later level is continually refined with new experiences and information. We are now in a most dynamic era of change. In addition to more formal intercultural training, study, work, or service abroad are valuable, especially when combined with advanced preparation and mentoring. The advantage of external intercultural consultants is an outsiders’ perspective. The military has a sub-culture of its own, thus, a consultant might serve as a “culture broker” at several levels.

Conclusion

This report provides an overview of more than a thousand graduate level international/intercultural training programs in the U.S. and abroad. The purpose of this overview is to identify research and training programs to prepare military personnel to work effectively in foreign countries. It is aimed at policy makers and planners for mid-career personnel.

The report describes the advanced level intercultural, international and area training programs in the military, public, academic, and private sectors. The Appendixes of this report contain more detailed information. There are three US Regional Guides: Eastern, Central and Western States. The guides contain 200 program abstracts of institutions of higher education identifying over 700 relevant advanced degree programs, research and resource centers. The World Area Guides list more than 400 overseas opportunities for graduate study in conjunction with university degree programs in eight world regions. The Professional Associations and Consortia section describes over a dozen pertinent organizations. A Resource Collection contains publications on international education, overseas study, plus university graduate school catalogs, bulletins, and program brochures.

Training involves more than knowledge from the classroom. It is not complete without experiential learning. This is readily recognized for participating in sports, using computers, or flying an airplane, and applies to intercultural interactions as well. The difference between learning and functioning effectively can be illustrated by common examples from language classroom exercises which are essentially behaviors from the students’ own experience translated into another language. Examples include ordering from a printed menu or making purchases at fixed prices, which may not be consistent with everyday customs in the country. There is a Native American Indian saying that, “To understand another, you must walk in their moccasins.” That is difficult, but to “walk” the same trails as another provides insights. For this reason, this overview includes information about programs for graduate study abroad.

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A case study that illustrates this point relates to the US military relief efforts for Kurdish refugees following the 1991 conflict in the Persian Gulf. The logistical expertise arrayed so successfully in Operation Desert Storm also provided the basis for a civil affairs effort, Operation Provide Comfort. The full success of this operation depended upon an effective interface, not only with the native Kurdish leadership and Turkish officials, but also required coordination (i.e. "deconfliction") with the operating norms of allied forces and various non-governmental relief agencies from different nations. In addition to American military personnel, there were embassy liaison teams with American bi-lingual, bi-cultural diplomats and foreign service nationals (Turkish citizens employed by the American embassy and consulates).

Information is based primarily on interviews with American foreign service officers in Turkey who had been part of the advance teams and spent 2 - 3 weeks at the border area. Those interviewed commended the US military teams for their efficient and smooth work. Essentially the achievement of the US foreign policy aims depended upon logistical expertise, area knowledge, cross cultural and language skills plus the ability to build upon productive prior working relationships. Those interviewed emphasized the value of contacts in these countries. They underscored the importance of establishing and maintaining host nation contacts through the Defense Attaches' office at embassies abroad.

In conclusion, the case of the Kurdish emergency assistance points to the increasing involvement of US forces in peacetime operations abroad with allied military forces and other local populations. Intercultural training requires advance preparation to acquire and maintain the necessary skills: area expertise, language fluency plus the accompanying cultural and behavioral sensitivity. Additionally, and perhaps most significant is the long-term networks of contacts established through shared experiences striving toward common goals. The dual importance of "what you know and who you know" is acknowledged in America and is an even stronger custom in most other places in the world. Networks of contacts, like language mastery, cannot be acquired instantly. Preparation through advanced training and field experience are the hallmarks of a professional, in the military, in the intercultural field, as in other professions.

This Overview of Intercultural Training is but one of many starting points to face the complex challenges in today's rapidly changing world. Situations may change, but bridges of knowledge and collegial bonds can form building blocks for the future.
REFERENCES


# LIST OF CODES

## NUMERICAL CODING FOR INTERCULTURAL SPECIALIZATIONS

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## ABBREVIATIONS

- **APSIA**: Association of Professional Schools of International Affairs
- **ARIT**: American Research Institute in Turkey
- **CASA**: Center for Arabic Study Abroad
- **CIBE**: Center for International Business Education (Title VI program)
- **CIBER**: Center for International Business Education & Research
- **CIEE**: Council on International Educational Exchange
- **FAO**: Foreign Area Officer (U.S. Army specialty)
- **FLAS**: Foreign Language and Area Studies (Title VI fellowship program)
- **IHEs**: Institutions of Higher Education
- **IIE**: Institute of International Education
- **IIS**: Institute for International Studies
- **Int'l.**: International
- **NRC**: National Resource Center
- **SAIS**: School for Advanced International Study, Johns Hopkins U.
- **U.**: University
- **USAC**: University Studies Abroad Consortium
Symbols

Names of institutions in bold type indicate Title VI programs (federal support for graduate level intercultural studies - these universities also appear in charts on pages 8 & 9 of the text)

1 A Bold # (number) indicates that entry is a graduate Teaching Unit (Department) granting the indicated degree in its own right
+ Concentration (or PhD minor) forming part of a "disciplinary" degree
- Certificate
* Master's Degree
° Doctoral Degree
® University Research or Resource Center/Program/Unit (not federally supported by Title VI)
© National Resource Center (NRC) with Title VI support, or Center for Int'l Business Education and Research (CIBER)
¢ Constituent unit of a multi-campus NRC or CIBER
č Undergraduate National Resource Centers
f Foreign Area & Language Study (FLAS) fellowship programs either separate or associated with an undergraduate NRC
l Language Resource Centers
Δ Development Studies/Programs (Generally grouped with # 1)
‡ Security Affairs, & Strategic Studies
¶ International Communication
§ International Technology Management (Grouped with # 0)

Note: The box of codes below appears at the bottom of even numbered pages in Appendix B. U.S. Regional Guides. (See page 5 of the report for further explanation of this terminology.)
APPENDIX B

U.S. REGIONAL GUIDES
PROGRAM ABSTRACTS

EASTERN STATES .................................................. B-3 to B-28
CENTRAL STATES ................................................... B-29 to B-44
WESTERN STATES .................................................. B-45 to B-59
CANADA ............................................................... B-60 to B-61

NOTE: States are placed in order by ZIP codes - see next page for the numerical prefixes. Within states, the institutions of higher education (IHEs) are in alphabetical order. IHEs with Title VI (federal) support for graduate studies appear in bold face type.
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<th>Institution</th>
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<td>UNIVERSITY of PUERTO RICO, RIO PIEDRAS</td>
<td>Rio Piedras, PR 00931</td>
<td>809-764-0000</td>
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<tr>
<td>2 * Department of Hispanic Studies</td>
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(Bold # = Graduate studies unit) 1 = Int'l. Studies  Δ = Development  $ = Security Affairs  $ = Int'l. Communication 2 = Latin Am.  3 = Africa  4 = Mid-East  5 = W. Europe  6 = E. Europe  7 = S. Asia  8 = SE Asia & Pac.  9 = E. Asia 0 = Int'l. Bus.  § = Technology Mgt.  © = Research unit  + = Academic concentration  * = Cert.  ** = MA  *** = PhD  @ = NRC  © = NRC Component  φ = Undergraduate NRC  f = Foreign Language & Area Study (FLAS) fellowships
MASSACHUSETTS

ARTHUR D. LITTLE
MANAGEMENT EDUCATION INSTITUTE
0 * Graduate Program

BABSON COLLEGE
Babson Park, MA 02157
617-239-5078
0 * Babson Graduate School of Business

BENTLEY COLLEGE
Waltham, MA 02154
617-891-2108
0¢ Graduate School (Joint CIBER with Fletcher School /Tufts University)

BOSTON UNIVERSITY
Boston, MA 02215
Army ROTC 617-353-2693
1 * Center for International Relations
1‡ * (MA in Int'l. Relations and Int'l. Communications)
2Δ * Program in Latin American Development
3© Δ+ African Studies Center
0 * International Graduate Programs in Management and Information

Graduate Study Abroad
3 NG- Niamey
4 IS- Beersheba
5 UK- London

BRANDEIS UNIVERSITY
Waltham, MA 02254
617-736-3410
1 * Lemberg Program in International Economics and Finance
4 * Department of Near Eastern and Judaic Studies
0 * Lemberg Program in International Economics and Finance

CLARK UNIVERSITY
Worcester, MA 01610
617-793-7676
Δ * Program in International Development
**TUFTS UNIVERSITY**  
Medford, MA 02155  
617-381-3040

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<td>Program in International Resources and Development</td>
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<td>Program in Southwest Asia and Islamic Civilization</td>
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<td>5</td>
<td>Soviet and Central European Program</td>
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<td>6</td>
<td>North Pacific Program</td>
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<td>7</td>
<td>Center for Technology and International Affairs</td>
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<tr>
<td>8</td>
<td>Program in International Business Relations (joint CIBER with Bentley College)</td>
</tr>
</tbody>
</table>

**Graduate Study Abroad**

| 5  | FR- Paris (CIEE) |
| 6  | UR- Moscow (APSIA), St. Petersburg (CIEE) |
| 9  | CH- Beijing & Nanjing (CIEE) |

---

**HARVARD UNIVERSITY**  
Cambridge, MA 02138  
617-495-1000

<table>
<thead>
<tr>
<th>1</th>
<th>John F. Kennedy School of Government (JFK School)</th>
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<tbody>
<tr>
<td></td>
<td>Lucius N. Littauer Master in Public Administration (9 mo. MPA)</td>
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<tr>
<td>2</td>
<td>Center for Scientific and International Affairs</td>
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<td>3</td>
<td>Center for International Affairs</td>
</tr>
<tr>
<td>4</td>
<td>Department of Government</td>
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<td>5</td>
<td>Institute for International Development</td>
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<tr>
<td>6</td>
<td>Latin American history</td>
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<tr>
<td>7</td>
<td>African History/ Committee on African Studies</td>
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<tr>
<td>8</td>
<td>Department of Near Eastern Languages and Civilizations</td>
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<tr>
<td>9</td>
<td>Modern European History</td>
</tr>
<tr>
<td>0</td>
<td>Russian Research Center/Committee on Regional Studies - Soviet Union</td>
</tr>
<tr>
<td>1</td>
<td>Department of Sanskrit and Indian Studies</td>
</tr>
<tr>
<td>2</td>
<td>Committee on Inner Asian and Altaic Studies</td>
</tr>
<tr>
<td>3</td>
<td>Committee on Regional Studies - East Asia</td>
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<td>4</td>
<td>Committee on History and East Asian Languages</td>
</tr>
<tr>
<td>5</td>
<td>Council on East Asian Studies</td>
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<tr>
<td>6</td>
<td>Edwin O. Reischauer Institute of Japanese Studies</td>
</tr>
<tr>
<td>7</td>
<td>Harvard Business School</td>
</tr>
</tbody>
</table>

**Graduate Study Abroad**

| 4  | EG- Cairo (CASA) |
| 6  | UR- Moscow (APSIA) |
| 9  | CH- Beijing & Nanjing (CIEE) / TW- Taipei (IIS) |

(Bold =Graduate studies unit)  
1=Int'l. Studies  
2=Latin Am.  
3=Africa  
4=Mid-East  
5=W. Europe  
6=E. Europe  
7=S. Asia  
8=SE Asia&Pac.  
9=E. Asia  
0=Int'l.Bus.  
6=Technology Mgt.  
8=Research unit  
A=Academic concentration  
*Cert.  
*MA  
*PhD  
©=NRC  
NRC=Component  
f=Foreign Language & Area Study (FLAS) fellowships
LESLEY COLLEGE Cambridge, MA 02138
617-868-9600

1 ** Intercultural Relations Division

MASS. INSTITUTE OF TECHNOLOGY Cambridge, MA 02139
617-253-4791

1f ® Center for International Studies
‡ ® Defense and Arms Control Studies Program
Δ ® Technology and Development Program
4Δ + The Middle East Program
9 ® MIT-Japan Science, Technology and Management Program
§® * Science, Technology and Society Program
0 + Sloan School of Management/Strategy and International Management

Graduate Study Abroad
5 FR- Paris (CIEE)

NORTHEASTERN UNIVERSITY Boston, MA 02115
617-437-2000

1 * Department of Political Science

UNIVERSITY OF MASSACHUSETTS Amherst, MA 01003
413-545-0712

1 + Department of Political Science
2 ç+ "
9 + " (joint undergraduate NRC with U. of CT & Brown U.)

WRIGHT STATE UNIVERSITY Worcester, MA 01602
508-793-8125

0 + Department of Management
RHODE ISLAND

BROWN UNIVERSITY

Providence, RI 02912
401-863-3777

Δ * Center for the Comparative Study of Development
2 Φ * Center for Portuguese & Brazilian Studies (undergrad. NRC with U. of MA & U. of CT)

JOHNSON & WALES UNIVERSITY

Providence, RI 02903
401-456-1850

0 + Program in International Business

SALVE REGINA COLLEGE

Newport, RI 02840
401-841-2135
800-637-0002

1 * Program in International Relations
1 * Program in Global Studies
0 * Program in Global Economics and Finance
0 * MBA in International Trade and Finance

U.S. NAVAL WAR COLLEGE

Newport, RI 02841
401-841-2135

1 * College of Naval Warfare
1 * College of Naval Command and Staff

UNIVERSITY OF RHODE ISLAND

Kingston, RI 02881
401-792-2182

1 ** Department of Political Science
0 * College of Business Administration

(Bold #=Graduate studies unit) 1=Int'l. Studies Δ=Development Φ=Security Affairs Φ=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l. Bus. §=Technology Mgt. ®=Research unit +=Academic concentration *=Cert. *=MA *+=PhD
©=NRC Φ=NRC component Φ=Undergraduate NRC f=Foreign Language & Area Study (FLAS) fellowships
NEW HAMPSHIRE, MAINE, VERMONT

NEW HAMPSHIRE COLLEGE
Manchester, NH 03104
603-668-2211

0 * Program in Business Administration

MAINE MARITIME ACADEMY
Castine, ME 04420
207-326-4311

0 * Program in Maritime Management

SCHOOL for INTERNATIONAL TRAINING
Brattleboro, VT 05301
802-257-7751

1 * Program in Intercultural Management

Graduate Study Abroad
2 DR- Santo Domingo / EC- Cayambe, Galapagos, Oriente, Quito
5 FR- Toulouse / SP- Granada / SZ- Geneva
6 HU- Budapest

CONNECTICUT

CENTRAL CONNECTICUT
New Britain, CT 06050
203-827-7266

1 * School of Interdisciplinary Graduate Studies

QUINNIPIAC COLLEGE
Hamden, CT 06518
203-288-5251

0 * Program in Business Administration

UNIVERSITY of BRIDGEPORT
Bridgeport, CT 06601
203-576-4558

0 * Department of International Business
0 + Department of Management and Industrial Relations

B-9
UNIVERSITY of CONNECTICUT
Storrs, CT 06268
( Belarus, CT 06268
(army ROTC) 203-486-3617

2 2 Field of Latin American Studies (Undergraduate NRC with U. of MA & Brown U.)
6 0 Field of Soviet and East European Studies
0 0 Field of International Studies and Business Administration

UNIVERSITY of HARTFORD
West Hartford, CT 06117
0 0 Concentration in International Business

UNIVERSITY of NEW HAVEN
West Haven, CT 06516
0 0 Program in Business Administration and Management

YALE UNIVERSITY
New Haven, CT 06520
203-432-2770

Δ ° The Economic Growth Center
1Δ * Int'l. and Development Economics Program
1 © * Yale Center for International and Area Studies
† ° Int'l Security Programs \ Inst. for Social & Policy Studies
2 © + Council on Latin American Studies
3 © * Council on African Studies
3 0 Program in Southern African Research
4 © + Council on Middle East Studies
5f ° Council on West European Studies
6 © * Council on Soviet and East European Studies
7 0 Committee on South Asian Studies
8 © + Council on Southeast Asian Studies
9 ° ° Council on East Asian Studies

Graduate Study Abroad
6 UR- Moscow (APSIA)
9 TW- Taipei (IIS)

(Bold # =Graduate studies unit) 1 =Int'l. Studies Δ =Development † =Security Affairs q =Int'l. Communication
2 =Latin Am. 3 =Africa 4 =Mid-East 5 =W. Europe 6 =E. Europe 7 =S. Asia 8 =SE Asia & Pac. 9 =E. Asia
0 =Int'l. Bus. § =Technology Mgt. ® =Research unit + =Academic concentration * =Cert. ** =MA *** =PhD
© = NRC c =NRC component ç =Undergraduate NRC f =Foreign Language & Area Study (FLAS) fellowships
NEW JERSEY

DREW UNIVERSITY
Madison, NJ 07940
201-377-3000
1 * Field of International Affairs

FAIRLEIGH DICKINSON UNIVERSITY
FLORHAM-MADISON CAMPUS
Madison, NJ 07940
201-593-8900
0 * Program in International Business

FAIRLEIGH DICKINSON UNIVERSITY
RUTHERFORD CAMPUS
Rutherford, NJ 07070
201-460-5267
0 * Program in International Business

FAIRLEIGH DICKINSON UNIVERSITY
TEANECK-HACKENSACK CAMPUS
Teaneck, NJ 07666
201-692-2553
1 Institute of Graduate International Studies
2 Institute of Graduate International Studies
4 Institute of Graduate International Studies
6 Institute of Graduate International Studies
8 Institute of Graduate International Studies
0 * International Business Programs

B-11
PRINCETON UNIVERSITY Princeton, NJ 08544
[Army ROTC]
© Woodrow Wilson School of Public and International Affairs
1 © Center of International Studies (Quarterly Journal: World Politics)
© Research Program in Development Studies
© Development Studies
1 + International Relations
2 + Program in Latin American Studies
3 + Program in African Studies
4+ Program in Near Eastern Studies (Joint NRC with New York University)
6 ++ Program in Russian Studies
9 çf + Program in East Asian Studies

Graduate Study Abroad
6 UR- Moscow (APSIA)
9 TW- Taipei (IIS)

RUTGERS, THE STATE UNIVERSITY of NEW JERSEY, NEW BRUNSWICK (ROTC)
New Brunswick, NJ 08903
908-932-7711
1 * Program in Political Science
2 Program in History

RUTGERS, THE STATE UNIVERSITY of NEW JERSEY, NEWARK
Newark, NJ 07102
201-648-5205
1 Department of Political Science
0 Area of International Business

SETON HALL UNIVERSITY South Orange, NJ 07079
201-761-9330
8 Department of Asian Studies
0 Program in International Business

(Bold # = Graduate studies unit) 1=Int'l. Studies  Δ=Development  ç=Security Affairs  µ=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus.  µ=Technology Mgt. ©=Research unit +=Academic concentration *=Cert. *'=MA  *'=PhD
©= N R C  ç=NRC component ç=Undergraduate NRC  f= Foreign Language & Area Study (FLAS) fellowships

B-12
NEW YORK

ADELPHI UNIVERSITY  Garden City, NY  11530
0  *  Department of Banking, Economics, and Finance

AMERICAN UNIVERSITY IN CAIRO  New York, NY  10017
(Admission Office - Campus in EG)  212-421-6320
4  **  Middle East Studies
0  *  International Business (Joint degree with MBA from U. of SC - 29208)

Campus Abroad
4  EG- Cairo (CASA Host Institution)

C.U.N.Y. - BARUCH COLLEGE of THE CITY UNIVERSITY of NEW YORK  New York, NY  10010
0  *  International Business Program

C.U.N.Y. - CITY COLLEGE of THE CITY UNIVERSITY of NEW YORK  New York, NY  10031
1  *  Program in International Relations

C.U.N.Y. - GRAD. SCHOOL & UNIV. CENTER of THE CITY UNIVERSITY of NEW YORK  New York, NY  10036
5  ®  Center for European Studies

C.U.N.Y.- HUNTER COLLEGE of THE CITY UNIVERSITY of NEW YORK  New York, NY  10021
6  *  Program in Russian Area Studies
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<td>1</td>
<td>Research Institute on International Change</td>
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<td>Institute of Latin American and Iberian Studies (Joint NRC with New York Univ.)</td>
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<td>Institute on Western Europe (Joint NRC with NYU &amp; New School for Soc. Research)</td>
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<td>6</td>
<td>Institute on East Central Europe (Uralic Studies)</td>
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<td>W. Averell Harriman Institute for Advanced Study of the Soviet Union</td>
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<td>East Asian Institute</td>
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<td>International Finance and Banking</td>
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<td>4</td>
<td>Department of Middle Eastern Languages and Cultures</td>
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<td>8</td>
<td>University Committee on Oriental (a.k.a. Buddhist) Studies</td>
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<td>Department of East Asian Languages and Cultures</td>
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Graduate Study Abroad

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<td>Taipei (IIS)</td>
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(Bold # = Graduate studies unit) 1 = Int'l. Studies 2 = Development 3 = Security Affairs 4 = Int'l. Communication 5 = Latin Am. 6 = Africa 7 = Mid-East 8 = W. Europe 9 = E. Europe 10 = S. Asia 11 = SE Asia & Pac. 12 = E. Asia 13 = Int'l. Bus. 14 = Technology Mgt. 15 = Research unit 16 = Academic concentration 17 = Cert. 18 = MA 19 = PhD 20 = NRC 21 = NRC component 22 = Undergraduate NRC 23 = Foreign Language & Area Study (FLAS) fellowships
CORNELL UNIVERSITY  
Ithaca, NY 14853
( Army ROTC) 607-255-4884

1  ** Government (International Relations)
Δ  * Field of International Development
Δ  * Field of Int'l. Agriculture & Rural Development
3©  * Field of African and Afro-American Studies
4  * Field of Near Eastern Studies
8  * Field of Asian Studies

1  ©  Center for International Studies
1  ©  Peace Studies Program
Δ  ©  International Studies in Planning
2+  Latin American Studies Program (minor field) *(Joint NRC with Univ. of Pitt.)*
3Δ  © Institute for African Development
5©  + Western Societies Program
6  ©+ Committee on Soviet Studies
7+  East Asia Program
8+  South Asia Program *(Joint NRC with Syracuse University)*
8©  + Southeast Asia Program

Graduate Study Abroad
5  FR- Paris (CIEE)
6  UR- St. Petersburg (CIEE)
9  CH- Beijing & Nanjing (CIEE)
9  TW- Taipei (IIS)

FORDHAM UNIVERSITY  
Bronx, NY 10458
( Army ROTC) 212-579-2546

Δ  * Program in International Political Economy and Development

HOFSTRA UNIVERSITY  
Hempstead, NY 11550
( Army ROTC) 516-560-8707

0  * Program in International Business

B-15
LONG ISLAND UNIVERSITY. Brookville, NY 11548
C. W. POST CAMPUS 516-299-2417
0 * Program in International Business

LONG ISLAND UNIVERSITY. Brooklyn, NY 11201
BROOKLYN CAMPUS 718-403-1011
1 * Program in United Nations Studies

NEW SCHOOL FOR SOCIAL RESEARCH New York, NY 10011
212-229-5462
1 * Political Science */ Int'l. Affairs
5 * Committee on European Studies (joint NRC with Columbia Univ. and New York Univ.)

NEW YORK UNIVERSITY New York, NY 10003
212-998-8060
1 * Department of Politics / U.N. and Int'l Studies
1‡ * Program in Liberal Studies / Global Policy Formation & Conflict Resolution
2* Department of Politics / Caribbean Developmental Studies
2Δ* Department of Politics / Latin American and Caribbean Studies (joint NRC with Columbia Univ.)
2 * Department of Spanish and Portuguese
4* Center for European Studies / Program in Near Eastern Studies (joint NRC with Princeton)
4¶ * Department of Journalism & Program in Near Eastern Studies
5 * Center for European Studies (joint NRC with Columbia and the New School)
9 * Department of Politics / Far East and the Modern World
0 * Department of Politics / Int'l. Politics & Int'l. Business
0 * Department of Int'l. Business, Leonard N. Stern School of Business

Graduate Study Abroad
4 EG- Cairo (CASA)
5 FR- Paris / SF- Madrid & Salamanca

(Bold # =Graduate studies unit) 1=Int'l. Studies  A=Development  S=Security Affairs  Q=Int'l. Communication
2=Latin Am.  3=Africa  4=Mid-East  5=W. Europe  6=E. Europe  7=S. Asia  8=SE Asia&Pac.  9=E. Asia
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C= NRC  c=NRC component  c=Undergraduate NRC  f=Foreign Language & Area Study (FLAS) fellowships
PACE UNIVERSITY
New York, NY 10038
212-488-1531
0 * International Business Program

ST. JOHN'S UNIVERSITY
Jamaica, NY 11439
212-990-6239
3 (Army ROTC) + Institute of Asian Studies
8 * "
9 *" "
0 ++ "

STATE UNIVERSITY of NEW YORK
Albany, NY 12222
518-457-3980
2 ** Department of Latin American and Caribbean Studies
3 * Department of African and Afro-American Studies

SYRACUSE UNIVERSITY
Syracuse, NY 13244
315-443-4492
Maxwell School of Citizenship and Public Affairs
1 ** Program in International Relations
§ ® Technology and Information Policy
† ® Program on the Analysis and Resolution of Conflicts
2 ® Foreign and Comparative Studies
3 ® Foreign and Comparative Studies
6 ® Foreign and Comparative Studies
6 * Russian Language, Literature and Culture
7* ® Foreign and Comparative Studies (*joint NRC with Cornell)
9 ® Foreign and Comparative Studies
0 * Program in International Business
0 * Army Controllership Program (14 mo. MBA)

VASSAR COLLEGE
Poughkeepsie, NY 12601
914-452-7000
2 * Department of Hispanic Studies

B-17
PENNSYLVANIA

INDIANA UNIVERSITY of PENNSYLVANIA
(Indiana, PA 15705
Army ROTC) 412-357-4512
1 * Department of Political Science

LOCK HAVEN UNIVERSITY
Lock Haven, PA 17745
of PENNSYLVANIA - (Army ROTC) 717-893-2184
1 * Office of Graduate Studies (reports 3 part-time Masters candidates, total.)

PENNSYLVANIA STATE UNIVERSITY,
UNIVERSITY PARK CAMPUS - (Army ROTC) 814-865-1795
0 * Program in International Business

POINT PARK COLLEGE
Pittsburgh, PA 15222
412-392-3412
0 * Program in International Business Management

TEMPLE UNIVERSITY
Philadelphia, PA 19122
215-787-1380
0 * Program in International Business

(Bold # = Graduate studies unit) 1 = Int'l. Studies  Δ = Development  ‡ = Security Affairs  § = Int'l. Communication
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0 = Int'l. Bus.  § = Technology Mgt.  © = Research unit  + = Academic concentration  * = Cert.  ** = MA  *** = PhD
© N R C  c = NRC component  ç = Undergraduate NRC  f = Foreign Language & Area Study (FLAS) fellowships

B-18
UNIVERSITY of PENNSYLVANIA  Philadelphia, PA  19104
(Army ROTC)  215-898-5720

1 ©* International Studies Graduate Group
1‡ * Conflict Analysis and Peace Science
1Δ * Energy Management for Development
1§ * International Development and Appropriate Technology
3 + African Studies Committee
4© © Middle East Center
4 * Oriental Studies Graduate Group (Near Eastern Section)
6© © Center for Soviet and East European Studies
7© * South Asian Regional Studies Graduate Group
9f * Oriental Studies Graduate Group (East Asian Section)
0 * Joseph H. Lauder Institute of Management and International Studies
(has 24-month dual degree AM/MBA degree with Wharton School,
Wharton also co-ops with SAIS - 20036, on a 3-year joint degree Program)

Graduate Study Abroad
3  N 1 - Ibadan
4  EG- Cairo (CASA)
4  TU- Istanbul (ARIT)
5  FR- Paris (CIEE)
9  CH- Beijing & Nanjing (CIEE)

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UNIVERSITY of PITTSBURGH  Pittsburgh, PA  15260
(Army ROTC)  412-624-4141

Graduate School of Public & International Affairs

1 * Int'l Affairs Program
Δ * Economic and Social Development Program
1 © University Center for International Studies
1‡ * Matthew B. Ridgway Center for International Security Studies
2 * Department of Hispanic Languages and Literatures
2 + Department of History
5 6cff *
9 cf * Program in East Asian Studies
0 ©+ Joseph M. Katz Graduate School of Business

Graduate Study Abroad
2  MX- Puebla
5  FR- Paris (CIEE)
6  UR- Moscow (APSIA) & St. Petersburg (CIEE)
9  CH- Beijing & Nanjing (CIEE)
DELARWRE & D.C.

UNIVERSITY of DELAWARE  
(302-451-2129
1 * Department of Political Science and International Relations

DISTRICT of COLUMBIA

AMERICAN UNIVERSITY  
202-885-6000
1 * International Development
11 * International Communication
1 * International Affairs
2 + Comparative and Regional Studies
3 + "
4 + "
5 + "
6 + "
8/9+ "
0Δ * Development Management (SIS)

2 * Program in Spanish
0 * Department of International Business

Graduate Study Abroad
6 UR- Moscow (APSIA)

CATHOLIC UNIVERSITY of AMERICA  
202-635-5305
1 * Program in International Affairs/World Politics
0 * Department of Politics /International Economics

(Bold # = Graduate studies unit) 1 = Int'l. Studies  Δ = Development  ¥ = Security Affairs  ¶ = Int'l. Communication
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© = NRC  c = NRC component  ç = Undergraduate NRC  f = Foreign Language & Area Study (FLAS) fellowships

B-20
DEFENSE INTELLIGENCE COLLEGE  Washington, D.C.  20340
202-373-4545

1‡: School of Strategic Intelligence
0§: DIC-FTD (Foreign Technology Division/Wright Patterson AFB)

GEORGE WASHINGTON UNIVERSITY  Washington, D.C.  20052  
(Industrial College of the Armed Forces, M P A)  202-994-6509

1  Elliott School of International Affairs
1‡: Security Policy Studies
2  Program in Latin American Studies
4  Program in Middle Eastern Studies
6/ Program in Russian and East European Studies
9  Program in East Asian Studies
0§: Science, Technology, and Public Policy
0  Department of International Business

Graduate Study Abroad
2  PE- Lima
6  UR- Moscow (APSIA)
9  CH- Shanghai

GEORGETOWN UNIVERSITY  Washington, D.C.  20057
(Army ROTC)  202-687-5974

1  International Relations / Dept. of Government

1  Edmund A. Walsh School of Foreign Service
1‡: National Security Studies
2  ++ Latin American Studies Center/Program
3  + African Studies Program
4  ++ Center for Contemporary Arab Studies
5  ++ German and European Studies Center/Program
6/ ++ Russian Area Studies Program
8  + Asian Studies Program
0  ++ Program in International Business Diplomacy

Graduate Study Abroad
5  FR- Paris (CIEE)
6  HU- Budapest (CIEE) / PL- Warsaw (CIEE)
/  UR- Moscow (APSIA), St. Petersburg (CIEE).
9  CH- Beijing (CIEE), Nanjing (CIEE)
HOWARD UNIVERSITY
Washington, D.C. 20059
(Army ROTC) 202-636-6800
3 * * African Studies and Research Program

SAIS - JOHNS HOPKINS UNIVERSITY
Washington, D.C. 20036
(Army ROTC at Baltimore) 202-663-5700
© School of Advanced International Studies
Δ Social Change and Development
1 * International Relations († & §)
2 * Department of Latin Am. Studies
3 * Department of African Studies
4 * Department of Middle East Studies
5 * European Studies Program
6 * Department of Soviet Studies
9 * Program in Chinese Studies
9 * Program in Japanese Studies
0 * Joint MA/MBA program with Wharton School (U. PA -19104)

Campus Abroad
5 IT- Bologna

Graduate Study Abroad
4 EG- Cairo (CASA)
5 FR- Paris (CIEE)
6 UR- Moscow (APSIA)

(Examination in International Economics is required as part of all graduate degrees;
MA degrees require one additional field,
PhD requires examination in a third field.)

SOUTHEASTERN UNIVERSITY
Washington, D.C. 20024
202-488-8162
0 * Program in Business Management

(Bold # = Graduate studies unit) 1 = Intl. Studies  Δ = Development  † = Security Affairs  § = Intl. Communication
2 = Latin Am. 3 = Africa 4 = Mid-East 5 = W. Europe 6 = E. Europe 7 = S. Asia 8 = SE Asia & Pacific 9 = E. Asia
0 = Intl. Bus.  § = Technology Mgt.  © = Research unit  *=Academic concentration  *=Cert.  *=MA  *=PhD
© = NRC  = NRC component  ψ = Undergraduate NRC  = Foreign Language & Area Study (FLAS) fellowships
MARYLAND & VIRGINIA

MORGAN STATE UNIVERSITY
(Army ROTC)

1 * Department of Political Science
0 * Program in International Management

Baltimore, MD  21239
301-444-3185

UNIVERSITY of MARYLAND, College Park, MD 20742
UNIVERSITY COLLEGE - (Army ROTC)
0 ©* International Management Program

301-985-7155

VIRGINIA

OLD DOMINION UNIVERSITY
Norfolk, VA  23529
(Army ROTC)
804-440-3637

1 * Department of Political Science and Geography

UNIVERSITY of VIRGINIA
Charlottesville, VA 22906
(Army ROTC & JAG School)
804-924-0311

1 * Woodrow Wilson Department of Government and Foreign Affairs
3 © Center for Law and National Security
3 © Carter G. Woodson Institute for Afro-American and African Affairs
4 * Committee on Asian Studies
6 ç,f * Center for Russian and East European Studies
6 * Soviet Studies/ Department of Slavic Languages & Literature
7 ç,f * Center for South Asian Studies
9 * East Asian Studies Committee
0 * MBA/MA in Foreign Affairs or East Asia combined degree programs
NORTH and SOUTH CAROLINA

DUKE UNIVERSITY Durham, NC 27706
(Army ROTC) 919-684-3913
Institute of Policy Sciences & Public Affairs
Δ • * International Development Policy Program (• is 1 yr. non-degree)
1 + Political Science (international relations)
1 ® Center for International Studies
2 + * Council on Latin American Studies
2+ ® Duke U.-U. of N. Carolina Program in Latin American Studies (joint NRC)
6 ç/f + Cooperative Program in Russian and East European Studies (with U.N.C.)
8 ® Asian-Pacific Studies Institute
0 ® Center on East-West Trade Investments and Communications

Graduate Study Abroad
6 UR- St. Petersburg (CIEE)
9 CH- Beijing, Nanjing

UNIVERSITY of NORTH CAROLINA Chapel Hill, NC 27599
at CHAPEL HILL 919-966-2611
2+ • Institute of Latin American Studies (joint NRC with Duke University)
6 ç/f + Cooperative Program in Russian and East European Studies (with Duke)

Graduate Study Abroad
5 NO- Bergen

UNIVERSITY of SOUTH CAROLINA Columbia, SC 29208
(Army ROTC) 803-777-7501
1 • * Program in International Studies
  ® James F. Byrnes International Center
  ® Institute of International Studies
0 * Program in International Business Studies

Graduate Study Abroad
2 BR- Sao Paulo / CS- San Jose
4 EG- Cairo
5 FR- Paris / GE- Cologne / IT- Milan
6 UR- (St. Petersburg - TBA)
9 JA- Tokyo (2) / SK- Seoul

(Bold #-Graduate studies unit) 1=Int'l. Studies  Δ=Development  ℹ=Security Affairs  ℹ=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l. Bus.  $=Technology Mgt.  ®=Research unit  +=Academic concentration  •=Cert.  "=MA "=PhD
©=NRC  ç=NRC component  ç=Undergraduate NRC  ç=Foreign Language & Area Study (FLAS) fellowships

B-24
GEORGIA & Florida

EMORY UNIVERSITY
Atlanta, GA 30322
404-727-6028

1® The Carter Center
(addresses: African Studies; International Security and Arms Control;
Mid-East Peace; Soviet Media & International Communications Program; et al)
3* Graduate Institute of the Liberal Arts
5* East European Center

GEORGIA STATE UNIVERSITY
Atlanta, GA 30303
(Army ROTC) 404-651-2365
0** Institute of International Business

FLORIDA

FLORIDA INTERNATIONAL UNIVERSITY
Miami, FL 33199
305-554-3420

1* Department of International Studies
2* Department of Modern Languages
2c* Latin American and Caribbean Center (joint NRC with U. of Florida, no FLAS)
0* Department of Management and International Business

FLORIDA STATE UNIVERSITY
Tallahassee, FL 32306
(Army ROTC) 904-644-3420
Δ Economic Development
1* Program in International Affairs
6* Program in Slavic and East European Studies
8* Program in Asian Studies
NOVA UNIVERSITY  Ft. Lauderdale, FL  33314
0  * Program in Public Administration

ST. THOMAS UNIVERSITY  Miami, FL  33054
0  * Programs in International Business

UNIVERSITY of FLORIDA  Gainesville, FL  32611
(Army ROTC)  904-392-4646
1  * Program in International Relations
19* College of Journalism and Communications
2* Center for Latin American Studies (joint NRC with Florida Int'l. U.)
3 © Center of African Studies
0  * Nijenrode Program/Netherlands School of Business (et al)

UNIVERSITY of MIAMI  Coral Gables, FL  33124
(Army ROTC)  305-284-2211
1  * Graduate School of International Studies
2 + Inter-American Studies
4 + Middle East Studies
6 + Soviet Studies
0  * International Business and Banking Institute

(Bold # =Graduate studies unit)  1=Int'l. Studies  Δ=Development  $=Security Affairs  ‡=Int'l. Communication
2=Latin Am.  3=Africa  4=Mid-East  5=W. Europe  6=E. Europe  7=S. Asia  8=SE Asia&Pac.  9=E. Asia
0=Int'l.Bus.  §=Technology Mgt.  ©=Research unit  + =Academic concentration  *=Cert.  *=MA  *=PhD
©= N R C  €=NRC component  φ=Undergraduate NRC  ℞=Foreign Language & Area Study (FLAS) fellowships

B-26
<table>
<thead>
<tr>
<th>Institution</th>
<th>City, State Zip</th>
<th>Phone</th>
<th>Program(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>TROY STATE UNIVERSITY</td>
<td>Troy, AL 36082</td>
<td>205-670-3000</td>
<td>Program in International Relations</td>
</tr>
<tr>
<td>Campus Abroad</td>
<td></td>
<td></td>
<td>GE- Bitburg, Geilenkirchen, Hahn, Kapaun, Ramstein, Rheinmain, Sembach, Spangdahlem, Wiesbaden, Zweibrucken UK- Alconbury, Bentwaters, Chicksands, Greenham Common, Lakenheath, Menwith Hill, Mildenhall, Upper Heyford, (all at RAF bases). Graduate degrees in management science and/or public administration are offered at other US military bases in Cuba, Greece, Italy, Netherlands, Azores (Portugal), Spain, Turkey, Japan, Korea, as well in Germany and the United Kingdom.</td>
</tr>
<tr>
<td>TROY STATE UNIVERSITY at DOTHAN</td>
<td>Dothan, AL 36303</td>
<td>205-792-8783</td>
<td>Program in International Studies</td>
</tr>
<tr>
<td>UNIVERSITY of ALABAMA</td>
<td>Montgomery, AL 36112</td>
<td>205-264-2344</td>
<td>Master of Military History</td>
</tr>
<tr>
<td>UNIVERSITY of ALABAMA</td>
<td>Tuscaloosa, AL 35487</td>
<td>205-348-5921</td>
<td>Program in Latin American Studies</td>
</tr>
</tbody>
</table>
TENNESSEE

MEMPHIS STATE UNIVERSITY
Memphis, TN 38152
(901-678-2911)
1 + Department of Political Science
0+ * Fogelman College of Business and Economics (joint CIBE with So. Ill. U. -62901)

VANDERBILT UNIVERSITY
Nashville, TN 37240
(615-322-2651)
Δ ** Graduate Program in Economic Development
2f ** Program in Latin American Studies
5c ® Center for European Studies
6 + Slavic Language and Area Center
9 + East Asian Studies
9 ® Vanderbilt Institute for Public Policy Studies (esp. U.S. - Japan)
CENTRAL STATES

400\ KY Kentucky (427)
430\ OH Ohio (458)
460\ IN Indiana (479)
480\ MI Michigan (499)

500\ IA Iowa (523)
530\ WI Wisconsin (549)
550\ MN Minnesota (567)
570\ SD South Dakota (577)
580\ ND North Dakota (588)
590\ MT Montana (599)

600\ IL Illinois (629)
630\ MO Missouri (658)
660\ KS Kansas (679)
680\ NE Nebraska (693)

700\ LA Louisiana (714)
716\ AR Arkansas (728)
730\ OK Oklahoma (749)
750\ TX Texas (799)
KENTUCKY & OHIO

UNIVERSITY of KENTUCKY
(Army ROTC) 606-257-4905
1 * Patterson School of Diplomacy and International Commerce
0 * Program in Diplomacy and International Commerce

KENT STATE UNIVERSITY
(Army ROTC) 216-672-2660
1 ** Department of Political Science

OHIO STATE UNIVERSITY
(Army ROTC) 614-292-5995
1 * Center for International Studies
‡ 1 Mershon Center for Research & Education in National Security & Public Policy
1 + Department of Political Science
2 * Department of Political Science/History
3f 1 African Studies Center
4 1 Department of Judaic and Near Eastern Languages and Literatures
6 * Department of Slavic and East European Languages and Literatures
6 © ** Program/Center for Slavic and East European Studies
6 * Department of History, Political Science, & Sociology/School of Journalism
9f * * Department of East Asian Languages and Literature

Graduate Study Abroad
4 EG- Cairo (CASA)
5 FR- Paris (CIEE)
5 SP- Toledo
6 UR- Moscow
9 CH- Beijing (2 programs) & Nanjing (CIEE)

(Bold # = Graduate studies unit) 1 = Intl. Studies 2 = Development 3 = Security Affairs 4 = Intl. Communication
2 = Latin Am. 3 = Africa 4 = Mid-East 5 = W. Europe 6 = E. Europe 7 = S. Asia 8 = SE Asia & Pac. 9 = E. Asia
0 = Intl. Bus. 5 = Technology Mgt. 6 = Research unit 7 = Academic concentration 8 = Cert. 9 = MA 10 = PhD
© = NRC 11 = NRC component 12 = Undergraduate NRC 13 = Foreign Language & Area Study (FLAS) fellowships
OHIO UNIVERSITY  Athens, OH  45701
(Army ROTC)  614-593-2800

1  Center for International Studies
   1Δ  Development Studies
   1Ψ  Communication and Development Studies
   2  Program in Latin American Studies
   3  Program in African Studies
   8ƒ  Program in Southeast Asian Studies
   0Δ  International Administrative Studies

UNIVERSITY of AKRON  Akron, OH  44325
(Army ROTC)  216-375-6308
0  Program in International Business

UNIVERSITY of CINCINNATI  Cincinnati, OH  45221
(Army ROTC)  513-475-8000
0  Department of Management

UNIVERSITY of DAYTON  Dayton, OH  45469
(Army ROTC)  513-229-2343
1  Program in Political Science (MAIA)

UNIVERSITY of TOLEDO  Toledo, OH  43606
(Army ROTC)  419-537-2668
0  Program in International Business
INDIANA

BALL STATE UNIVERSITY
Muncie, Indiana 47306
317-285-8780
1 + Department of Political Science

INDIANA UNIVERSITY, BLOOMINGTON
(Army ROTC)
Bloomington, IN 47405
812-855-8931

1 * Comparative & Int'l. Affairs, School of Public and Environmental Affairs
Δ * Regional Analysis and Planning
2 ** Center for Latin American and Caribbean Studies
3© African Studies Program (numerous languages & minor specialization available)
4 * ° Department of Near Eastern Languages and Cultures
5©++ Program/Department of West European Studies
6 +° Department of Uralic-Altaic Studies
6 ° Hungarian Studies
6© ** Russian and East European Institute
7 ©++ Department of Uralic-Altaic Studies, Inner Asian & Uralic National Resource Center
9 ©* Department of East Asian Languages and Cultures, East Asian Studies Center
0 * Programs in Int'l. Business, Int'l. Finance, & Int'l. Marketing

Graduate Study Abroad
2 PE- Lima (ISC)
4 EG- Cairo (CASA)
5 FR- Paris (2 programs) (CIEE)
6 UR- St. Petersburg (CIEE)
9 CH- Peking & Nanjing (CIEE) Hang Zhou

UNIVERSITY of NOTRE DAME
Notre Dame, IN 46556
219-239-7706

1 ** Department of Government and International Studies
† ° Joan B. Kroc Institute for International Peace Studies
2 Δ© Helen Kellogg Institute for International Studies
2 ° Latin American Studies
3 ° African Studies
5 ° West European Studies
6 ° Soviet and Wast European Studies
8 ° Asian Studies

(Bold # =Graduate studies unit) 1=Int'l. Studies Δ=Development †=Security Affairs §=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus. §=Technology Mgt. ©=Research unit ++=Academic concentration °=Cert. ++=MA ++=PhD
©= N R C c=NRC component c=Undergraduate NRC f= Foreign Language & Area Study (FLAS) fellowships

B-32
MICHIGAN

EASTERN MICHIGAN UNIVERSITY Ypsilanti, MI 48197
(Army ROTC) 313-487-0048
0 * Program in Language and International Trade

MICHIGAN STATE UNIVERSITY East Lansing, MI 48824
(Army ROTC) 517-355-0300
1 * Graduate School
Δ © Center for Advanced Study of International Development (NRC)
Δ ® Institute of International Agriculture
Δ ® Institute of International Health
Δ ® Women and International Development Program
2 çf © Center for Latin American and Caribbean Studies
3 © African Studies Center (NRC)
4 ® Middle East Studies Committee
5 ® Western European Studies Program
6 ® Russian and East European Studies Center
8 ® Asian Studies Center
0 ® Center for International Business Education (MSU CIBE)

Graduate Study Abroad
3 Z I- Harare
5 FR- Paris (CIEE) / GE- Aachen / NL- Rotterdam
6 UR- St. Petersburg (CIEE)

UNIVERSITY of DETROIT Detroit, MI 48221
(Army ROTC) 313-927-1585
1 * Program in International Politics and Economics
UNIVERSITY of MICHIGAN

(Army ROTC)
Ann Arbor, MI 48109
313-747-4541

△ ① Center for Research on Economic Development
△ + Institute of Public Policy Studies; International Policy Concentration/MPP
4 * Department of Near Eastern Studies
4 © (Modern) Near Eastern and North African Studies Center/IDP
6 © Russian and East European Studies Center/IDP
7 佳 (South & Southeast Asia Center/IDP = Interdepartmental Degree Program)
8 * Department of Asian Languages and Cultures /Buddhist Studies
8 © Asian Studies: South & Southeast Asia Center/IDP
90* Asian Studies: China Studies Center/ IDP (East Asian NRC covers both IDPs)
90* Asian Studies: Japan Studies Center/ IDP = Interdepartmental Degree Program
0 © Michigan Business School

Graduate Study Abroad
4 EG- Cairo (CASA)
5 AU- Vienna / FR- (HEC) / GE- Saarbruecken / IT- Florence, Milan
/ NL- Rotterdam / SP- Barcelona / SW- Stockholm, Uppsala
/ SZ- St. Gallen / UK- London
6 UR- St. Petersburg (CIEE)
8 SN- Singapore
9 CH- Peking and Nanjing (CIEE) / TW- Taipei (IIS)

WAYNE STATE UNIVERSITY

Detroit, MI 48202
313-577-3596

4 * Department of Near Eastern and Asian Studies
6 * Department of Slavic and Eastern Languages and Literatures

(Bold # =Graduate studies unit) 1=Int'l. Studies ①=Development ¥=Security Affairs $=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus. ⑧=Technology Mgt. ⑧=Research unit +=Academic concentration *=Cert. *MA *=PhD
©=NRC ©=NRC component £=Undergraduate NRC £=Foreign Language & Area Study (FLAS) fellowships
### IOWA & WISCONSIN

**University of Iowa**
- Iowa City, IA 52242
- (Army ROTC) 319-335-1525
- © © Center for International and Comparative Studies
- 8 * Program in Asian Civilizations

**Wisconsin**

**Marquette University**
- Milwaukee, WI 53233
- (Army ROTC) 414-224-7137
- 1* * Department of Political Science: *(joint NRC with U.of Wis.-Milwaukee)*
  - International Affairs Program -
  - either International Politics (1 etc.), or Comparative Politics (2,4,5,6,7,9)

**University of Wisconsin**
- Milwaukee, WI 53201
- 414-229-4982
- © © Center for International Studies *(joint NRC with Marquette University)*
- 2© © Center for Latin America - *(joint, 8 campus UW system NRC)*
- 2 * Departments of Economics, Geography, et al.
- 0 * School of Business Administration

**University of Wisconsin**
- Madison, WI 53706
- 608-262-2433
- 1Δ * Development Studies
- 2© * Latin American and Iberian Studies Program *(joint, 8 campus UW system NRC)*
- 3©* * Department of African Languages and Literature
- 5 * Scandinavian Studies
- 6 © European Studies Program (PhD minor)
- 7 ©* * Department of South Asian Studies
- 8 © © Center for Southeast Asian Studies
- 9 ©* * East Asian Languages and Literature
- 0 * School of Business

**Graduate Study Abroad**
- 2 BR- Sao Paulo (CIEE) / PE- Lima (ISC)
- 5 FR- Paris (2 CIEE programs) / IT- Florence
- 6 UR- St. Petersburg (CIEE)
- 7 IN- Madurai, Varanasi
- 9 CH- Peking (2), Nanjing (CIEE)
MINNESOTA

UNIVERSITY of MINNESOTA, Minneapolis, MN 55455
TWIN CITIES CAMPUS - (Army ROTC) 612-625-3394

1© Institute of International Studies
1Δ ® MacArthur Interdisciplinary Program on Peace and International Cooperation
5© ® Center for Western European Area Studies
5 ® Modern Greek Studies Program
® Council on Area Studies
6 • Russian Area Studies
9 • East Asian Studies

1Δ Humphry Institute of Public Affairs
5 ® Center for Austrian Studies
5 ® Center for Dutch Studies
5 ® Center for Finnish Studies
5 ® Center for Nordic Studies

(Bold # = Graduate studies unit) 1=Int'l. Studies  Δ=Development  ™=Security Affairs  ™=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l. Bus.  §=Technology Mgt.  ®=Research unit  +=Academic concentration  *Cert.  *=MA  *=PhD
©= N R C  c=NRC component  q=Undergraduate NRC  f=Foreign Language & Area Study (FLAS) fellowships

B-36
ILLINOIS

DEPAUL UNIVERSITY
Chicago, IL 60604
312-341-6783
0 * Program in International Business

LOYOLA UNIVERSITY CHICAGO
Chicago, IL 60611
312-670-3102
1 * Department of Political Science

NORTHERN ILLINOIS UNIVERSITY
De Kalb, IL 60115
815-753-0395
1 * Department of Political Science
8f Center for South East Asian Studies

NORTHEASTERN UNIVERSITY
Evanston, IL 60208
312-491-7264
1 + Department of Political Science
2 * Department of Hispanic Studies
3 * Program in African Studies
0 + J.L. Kellog Graduate School of Management

ROOSEVELT UNIVERSITY
Chicago, IL 60605
312-341-3612
0 * Program in International Business, Walter E. Heller College of Business Admin.

SAINT XAVIER COLLEGE
Chicago, IL 60655
312-779-3300
0 * Graham School of Management
SOUTHERN ILLINOIS UNIVERSITY Carbondale, IL 62901
(Army ROTC) 618-536-7791

College of Business and Administration/International Business Institute
(joint CIBE with Memphis State Univ.)

UNIVERSITY of CHICAGO Chicago, IL 60637
312-702-7813

1 * Program in International Relations
1† © Strategic & Foreign Policy Studies
2¢ * Center for Latin American Studies (joint NRC with U. of Illinois, Urbana)
3 © African Studies
4¢ * Center for Middle Eastern Studies (joint NRC with U. of Illinois, Urbana)
4 * ° Department of Near Eastern Languages and Civilizations
5 © Western European Studies
6 © Slavic and East European Studies
7©*° Department of South Asian Languages and Civilizations
9©*° Department of East Asian Languages and Civilizations
0 *° Graduate School of Business

Graduate Study Abroad
4 EG- Cairo (CASA)
6 UR- St. Petersburg (CIEE)
9 TW- Taipei (IIS)

UNIVERSITY of ILLINOIS at CHICAGO Chicago, IL 61801
(Army ROTC) 312-413-2560

2 * Dept. of Hispanic Studies
6 °-° Dept. of Slavic & Baltic Languages & Literatures

UNIVERSITY of ILLINOIS Urbana, IL 61801
at URBANA-CHAMPAIGN (Army ROTC) 217-333-0035

2¢ + Center for Latin American and Caribbean Studies (joint NRC with U. of Chicago)
3 ©*° Center for African Studies
6 ©*° Russian and East European Center
9 * Department of East Asian Languages and Cultures
9f ® Center for East Asian and Pacific Studies

Graduate Study Abroad
2 BR- Recife / AR, Buenos Aires
5 AU- Baden, Vienna / SP- Barcelona / FR- Paris (CIEE)

(Bold # =Graduate studies unit) 1=Int'l. Studies 2=Development 3=Security Affairs 4=Int'l. Communication 
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus. 5=Technology Mgt. ®=Research unit +=Academic concentration °=Cert. °=MA °=PhD
©= N R C ©=NRC component ¢=Undergraduate NRC f=Foreign Language & Area Study (FLAS) fellowships
MISSOURI

DRURY COLLEGE Springfield, MO 65802
417-865-8731
0 * Program in Business and International Management

SAINT LOUIS UNIVERSITY St. Louis, MO 63103
314-658-2240
0 * * Program in International Business

WASHINGTON UNIVERSITY St. Louis, MO 63130
(Army ROTC) 314-935-6880
1 * International Affairs Program
1 * Graduate Certificate Program in International Studies.
1Δ * International Development Program
2 * Program in Latin American Studies
4 © Center for the Study of Islamic Societies and Civilizations
4 * Program in Islamic Societies and Civilization
5 * Program in Western European Studies (doctoral minor available)
9f * Program/Committee on Asian Studies
0 * * Graduate School of Business Administration
§ * Technology and Human Affairs

WEBSTER UNIVERSITY St. Louis, MC 63119
314-968-7089
1 * Graduate Programs
0 * Graduate Programs
KANSAS & NEBRASKA

U.S. ARMY COMMAND & GENERAL STAFF COLLEGE Ft. Leavenworth, KS 66027 913-684-2741
† † Master of Military Arts and Sciences

UNIVERSITY of KANSAS Lawrence, KS 66045 913-864-2700
(Army ROTC)

2f * Center of Latin American Studies
3 + African and African-American Studies
6 ©* Department of Soviet and East European Studies
6 * Slavic Languages and Literatures
9 © Center for East Asian Studies
9f * Department of East Asian Languages and Cultures

Graduate Study Abroad
2 CS- San Jose
5 FR- Besancon / UK- Glasgow, Swansea / FR- Paris (CIEE)
6 UR- St. Petersburg (CIEE)
9 CH- Nankai, Zhengzhou / TW- Taipei

NEBRASKA

CREIGHTON UNIVERSITY Omaha, NE 68178
(Army ROTC) 402-280-2870

1 * Program in International Affairs

(Bold # = Graduate studies unit) 1=Int'l. Studies  Δ=Development  †=Security Affairs  ¤=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus.  ¥=Technology Mgt.  ®=Research unit  +=Academic concentration  *=Cert.  *=MA  *=PhD
©=NRC  e=NRC component  ç=Undergraduate NRC  f= Foreign Language & Area Study (FLAS) fellowships

B-40
LOUISIANA & OKLAHOMA

GRAMBLING STATE UNIVERSITY
Grambling, LA 71245
0 * Program in International Business and Trade

TULANE UNIVERSITY
New Orleans, LA 70118
504-865-5100
1 * Department of Political Science
2 ©* Center for Latin American Studies (PhD minor)
2 © Middle American Research Institute
0 * A.B. Freeman School of Business

UNIVERSITY of NEW ORLEANS
New Orleans, LA 70148
504-286-6837
1 * Department of Political Science

OKLAHOMA

CENTRAL STATE UNIVERSITY
Edmond, OK 73060
405-341-2980
1 * Program in International Affairs

ORAL ROBERTS UNIVERSITY
Tulsa, OK 74171
918-495-6671
0 * School of Business
TEXAS

ANGELO STATE UNIVERSITY
San Angelo, TX 76909
915-942-2169
1 * Department of Government

BAYLOR UNIVERSITY
Waco, TX 76798
817-755-3588
1 * Program in International Relations
0 * Interdisciplinary Program in International Management

DALLAS BAPTIST UNIVERSITY
Dallas, TX 75211
214-331-8311
0 * Graduate School of Business

LAREDO STATE UNIVERSITY
Laredo, TX 78040
512-722-8001
0 * Program in International Trade

RICE UNIVERSITY
Houston, TX 77251
713-527-4002
1 * Political Science
2 * History Department
5 * History Department
0 * Jesse H. Jones Graduate School of Administration

(Bold # = Graduate studies unit)  1=Int'l. Studies   3=Development   4=Security Affairs   5=Int'l. Communication
2=Latin Am.  3=Africa  4=Mid-East  5=W. Europe  6=E. Europe  7=S. Asia  8=SE Asia&Pac.  9=E. Asia
0=Int'l.Bus.   5=Technology Mgt.  °=Research unit  + =Academic concentration  * =Cert.  * =MA  * =PhD
© = NRC  c = NRC component  φ = Undergraduate NRC  f = Foreign Language & Area Study (FLAS) fellowships
ST. MARY'S UNIVERSITY OF SAN ANTONIO - (Army ROTC)  
1 * Program in International Relations

SOUTHERN METHODIST UNIVERSITY  
2 * Program in Latin American Studies

SUL ROSS STATE UNIVERSITY  
1 * Department of Political Science  
0 * School of Professional Studies

TEXAS A. & M. UNIVERSITY (Army ROTC)  
0 ©* Business Administration

UNIVERSITY of DALLAS  
0 * Program in International Management

UNIVERSITY of ST. THOMAS  
0 * Program in International Management
UNIVERSITY of TEXAS at ARLINGTON Arlington, TX 76019
(Army ROTC) 817-273-2681
0 Program in Business Administration /Department of Management

UNIVERSITY of TEXAS at AUSTIN Austin, TX 78713
(Army ROTC) 512-471-7213
2 Language and Area Center of Latin American Studies
21 Joint MA/MA with a major in Communication
4 Center for Middle Eastern Studies
4 Department of Oriental and (N.) African Languages
6 Center for Soviet and East European Studies (proposal for MA degree pending)
7 Center for Asian Studies (This pan-Asian center is designated as South Asia NRC)
8 Department of Oriental and (N.) African Languages
9 Center for Asian Studies (same as above)
0 Joint MBA/MA in: Asian Studies, Latin American or Middle Eastern Studies;
     joint degrees with two European business schools are also available.

Graduate Study Abroad
2 BR- Sao Paulo (2 programs- one with CIEE) / CS- San Jose /
    MX- Monterey / PE- Lima
4 IS- Haifa
5 FR- Lyon, Nice, Paris (CIEE) / GE- Wurzburg / NL- Leiden / UK- Norwich
6 UR- St. Petersburg (CIEE)

UNIVERSITY of TEXAS at DALLAS Richardson, TX 75083
214-690-2294
0 Program in International Management Studies

(Bold # =Graduate studies unit) 1=Int'l. Studies 2=Development 3=Security Affairs 4=Int'l. Communication
2=LatAm. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus. 10=Technology Mgt. 3=Research unit 4=Academic concentration 5=Cert. 6=MA 7=PhD
©=NRC 8=NRC component 9=Undergraduate NRC 10=Foreign Language & Area Study (FLAS) fellowships
WESTERN STATES

800\CO  Colorado (816)
820\WY  Wyoming (831)
832\ID  Idaho (838)
840\UT  Utah (847)
850\AZ  Arizona (865)
870\NM  New Mexico (884)
889\NV  Nevada (898)

900\CA  California (960)
961\SF  APOs & FPOs (966)
967\HI  Hawaii (968)
969\GM  Guam (969)
970\OR  Oregon (979)
980\WA  Washington (994)
995\AK  Alaska (999)
COLORADO & WYOMING

COLORADO STATE UNIVERSITY
Fort Collins, CO 80523
(Army ROTC) 303-491-6817

1Δ* * Department of Economics /International Development Economics
2 * Department of History
4 *
5 *
8 *

UNIVERSITY of COLORADO at BOULDER
Boulder, CO 80309
(Army ROTC) 303-492-8631

1 * Department of Political Science

UNIVERSITY of DENVER
Denver, CO 80208
303-871-2706

1©* * Graduate School of International Studies
Δ * Development studies
¶ + Global Conflict
§ * International Technology Analysis and Management
0 * Program in International Management

WYOMING

UNIVERSITY of WYOMING
Laramie, WY 82071
(Army ROTC) 307-766-2287

1 * Department of Political Science: International Studies Program

(Bold # = Graduate studies unit) 1=Int'l. Studies  Δ=Development  ¶=Security Affairs  ¶=Int'l. Communication
2=Latin Am.  3=Africa  4=Mid-East  5=W. Europe  6=E. Europe  7=S. Asia  8=SE Asia&Pac.  9=E. Asia
0=Int'l. Bus.  §=Technology Mgt.  ©=Research unit + = Academic concentration *=Cert. *=MA *=PhD
©= NRC  c=NRC component  p=Undergraduate NRC  f= Foreign Language & Area Study (FLAS) fellowships
UTAH

BRIGHAM YOUNG UNIVERSITY Provo, UT 84602
(Army ROTC) 801-378-7310
Center for International and Area Studies (Int'l. Studies Association, HQ)
Δ * International Development Studies
1 * International Relations
8 * Asian Studies
0 ©* Joint MBA/MA in International and Area Studies (joint CIBE with University of Utah)

Graduate Study Abroad
4 EG- Cairo (CASA)
4 IS- Jerusalem

UNIVERSITY of UTAH Salt Lake City, UT 84112
(Army ROTC) 801-581-7642
4 ©** Program in Middle East Studies
0© © (joint CIBE with Brigham Young University)

UTAH STATE UNIVERSITY Logan, UT 84322
(Army ROTC) 801-750-1190
1 * Department of Political Science
ARIZONA

AGSIM- AMERICAN GRADUATE SCHOOL of INTERNATIONAL MANAGEMENT
Glendale, AZ 85306
Thunderbird Campus
602-978-7210

1 + Department of International Studies
0 * Graduate Programs

Graduate Study Abroad
2 MX- Guadalajara
5 FR- Paris / GE- Wiesbaden / FI- Helsinki / NO- Oslo / SP- Barcelona
9 CH- Beijing / JA- Shizuoka

ARIZONA STATE UNIVERSITY
Tempe, AZ 85287
(Army ROTC)
602-965-7279

1 * * Department of Political Science
2 * * Department of History
2 ® Center for Latin American Studies
5 ® Center for Atlantic Studies
8 * * Department of Political Science
8 ® Center for Asian Studies
8 ç ® Program for Southeast Asian Studies
0 * Joint MBA/MIM degrees with AGSIM-Thunderbird (85306)

UNIVERSITY of ARIZONA
Tucson, AZ 85721
(Army ROTC)
602-621-3132

1 + Political Science: International Relations
2 * Latin American Area Center
4 * Near Eastern Studies
4 ç ® Center for Middle Eastern Studies (Middle East Studies Association, H.Q.)
9 * * Department of East Asian Studies

Graduate Study Abroad
2 BR- Rio de Janeiro
4 EG- Cairo (CASA)
5 IT- Florence

(Bold # =Graduate studies unit) 1=Int'l. Studies 2=Development 3=Security Affairs 4=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus. 5=Technology Mgt. 6=Research unit + =Academic concentration * =Cert. * =MA * =PhD
©= NRC ç =NRC component ç =Undergraduate NRC / =Foreign Language & Area Study (FLAS) fellowships

B-48
NEW MEXICO & CALIFORNIA

NEW MEXICO STATE UNIVERSITY
Las Cruces, NM 88003
505-646-2834

1  * Department of Government
2e  @ Center for Latin American Studies (joint NRC with U. of New Mexico, has no FLAS)

UNIVERSITY of NEW MEXICO
Albuquerque, NM 87131
505-277-2711

2e  * Latin American Institute (joint NRC with New Mexico State University, plus FLAS)
Interdisciplinary Committee on Latin American Studies
0  ** Program in International Management

CALIFORNIA

AZUSA PACIFIC UNIVERSITY
Azusa, CA 91702
818-969-3434

0  * School of Business and Management

CALIFORNIA STATE UNIVERSITY
Long Beach, CA 90802
Office of International Programs...CSU-IP 213-590-5655

Graduate Study Abroad (central system office serves CA St. U. students on all campuses.)
2  BR- Sao Paolo (CIEE) / MX- Mexico City / PE- Lima (ISC)
3  Z I- Harare
4  IS- Jerusalem
5  FR- Aix-en-Provence / GE- Heidelberg, Tubingen / IT- Florence / SP- Granada
   / SW- Uppsala / UK- Bradford, Bristol, Kingston, Sheffield, Swansea.
8  NZ- Christchurch, Palmerston N.
9  JA- Tokyo
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<td>Fresno, CA 209-294-2448</td>
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<td>Fullerton, CA 714-773-2618</td>
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<td>CALIFORNIA STATE UNIVERSITY, Hayward, CA 94542</td>
<td>Hayward, CA 415-881-3828</td>
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<td>CALIFORNIA STATE UNIVERSITY, Long Beach, CA 90840</td>
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<td>8 * Department of Asian and Asian American Studies</td>
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<td>CALIFORNIA STATE UNIVERSITY, Los Angeles, CA 90032</td>
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<td>CALIFORNIA STATE UNIVERSITY, Turlock, CA 95380</td>
<td>Turlock, CA 209-667-3129</td>
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<td>1 * Department of History</td>
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(Bold # = Graduate studies unit)  
1 = Int'l. Studies  
2 = Latin Am.  
3 = Africa  
4 = Mid-East  
5 = W. Europe  
6 = E. Europe  
7 = S. Asia  
8 = SE Asia & Pac.  
9 = E. Asia  
0 = Int'l. Bus.  
$ = Technology Mgt.  
© = Research unit  
+ = Academic concentration  
*= Cert.  
** = MA  
*** = PhD  
© = NRC  
ε = NRC component  
τ = Undergraduate NRC  
f = Foreign Language & Area Study (FLAS) fellowships
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<td>JOHN F. KENNEDY UNIVERSITY</td>
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<td>MONTEREY INSTITUTE of INTERNATIONAL STUDIES</td>
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<td>5 + West European Studies</td>
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<td>6 + Soviet and East European Studies</td>
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NATIONAL UNIVERSITY
San Diego, CA 92108
800-NAT-UNIV

0 * School of Management and Business

Campus Abroad
2 CS- San Jose

NAVAL POSTGRADUATE SCHOOL
Monterey, CA 93943
(Autovon 878-)
408-646-3093
1‡ * Department of National Security Affairs
2 +
3-4-7 +
5-6 +
8-9 +
§ +

NORTHROP UNIVERSITY
Los Angeles, CA 90045
213-337-4404
0 * Department of Business and Management

RAND GRADUATE SCHOOL
Santa Monica CA 90407
(P.O. Box 2138) 310-393-0411 x7690

1 * Graduate Studies Program (admission requires completed Masters level studies)
1‡ + National Security Studies Program
1‡ ® National Defense Research Institute
6f + Rand/UCLA Center for Soviet Studies
9 ® Center for U.S.-Japan Relations

SAINT MARY'S COLLEGE of CALIFORNIA
Moraga, CA 94575
415-376-1330
0 * Program in International Business

(Bold # =Graduate studies unit) 1=Int'l. Studies ∆=Development ¶=Security Affairs ¶=Int'l. Communication
2=Latin Am. 3=Africa 4=Mid-East 5=W. Europe 6=E. Europe 7=S. Asia 8=SE Asia&Pac. 9=E. Asia
0=Int'l.Bus. §=Technology Mgt. ®=Research unit +=Academic concentration *=Cert. **=MA ***=PhD
©=NRC ™=NRC component ç=Undergraduate NRC f=Foreign Language & Area Study (FLAS) fellowships
SAN DIEGO STATE UNIVERSITY
San Diego, CA 92182
(619-265-4162)

1 Institute for International Security and Conflict Resolution
2 Center for Latin American Studies (joint NRC with Univ. of Cal., San Diego)
5 European Studies Center
8 Center for Asian Studies
9 China Studies Institute
9 Japan Studies Institute
0 Program in International Business (joint CIBER with Univ. of Cal., Los Angeles)
0 International Training Center

Graduate Study Abroad (CSU-IP, page B-49, available to all California State U students)
2 BR- Sao Paolo (CIEE) / MX- Mexico City / PE- Lima (ISC)
3 ZI- Harare
4 IS- Jerusalem
8 NZ- Christchurch, Palmerston N.
9 JA- Tokyo

SAN FRANCISCO STATE UNIVERSITY
San Francisco, CA 94132
415-338-1588

1 International Relations Program

Graduate Study Abroad (CSU-IP, as above, available to all California State U students)

STANFORD UNIVERSITY
Stanford, CA 94305
415-723-4291

1 Program in International Policy Studies
1 Institute for Research in International Studies
1 Institute for International Studies (IIS - HQ)
1 Hoover Institute on War, Revolution, and Peace
1 International Development Education
2 Program in Curriculum and Teacher Education
2 Center for Latin American Studies (joint NRC with U. Cal. at Berkeley)
3 Center for African Studies (joint NRC with U. Cal. at Berkeley)
6 Program in Curriculum and Teacher Education
6 Center for Russian and East European Studies
9 Center for East Asian Studies

Graduate Study Abroad
2 BR- Sao Paolo (CIEE)
6 UR- St. Peters burg (CIEE)
9 TW- Taipei (IIS)
Graduate Study Abroad
The University of California’s (UC) systemwide Education Abroad Program (EAP) has a network of more than 90 institutions in 32 countries. It is open to all graduate students of the UC system provided they have completed at least one year of work prior to departure. Look for cross-listings to the World Guides section under UC Santa Barbara - 93106.
Graduate Study Abroad
The University of California's (UC) systemwide Education Abroad Program (EAP) has a network of more than 90 institutions in 32 countries. It is open to all graduate students of the UC system provided they have completed at least one year of work prior to departure. Look for cross-listings to the World Guides section under UC, Santa Barbara - 93106.

Graduate Study Abroad
The University of California's (UC) systemwide Education Abroad Program (EAP) has a network of more than 90 institutions in 32 countries. It is open to all graduate students of the UC system provided they have completed at least one year of work prior to departure. Look for cross-listings to the World Guides section under UC, Santa Barbara - 93106.
UNIVERSITY of CALIFORNIA, Santa Barbara, CA 93106
SANTA BARBARA - (Army ROTC) 805-893-2278

1 © Education Abroad Program (EAP) - U. CA Systemwide Office
2 * Department of Spanish and Portuguese
3 © Jorge de Sena Center for Portuguese Studies
8 * Program in Asian Studies

U. of California System Graduate Study Abroad
(EAP is a 32 country, 90+ institution network available to all U. CA system students, provided they have completed at least one year of Graduate work prior to departure.)
2 BR- Sao Paulo (2, one with CIEE) / CS- Monte Verde, San Jose (2) / EC- Quito / MX- Mexico City / PE- Lima (ISC).
3 GH- Accra / KE- Nairobi.
4 EG- Cairo / IS- Jerusalem.
5 AU- Vienna / CA- Vancouver / DE- Copenhagen / FR- Bordeaux, Grenoble, Lyon, Paris (2, one with CIEE), Pau, Poitiers / GE- Gottingen / IT- Bologna, Florence, Padua, Venice / NO- Bergen / PO- Lisbon / SP- Barcelona, Madrid / SW- Lund
UK- London Study Center & 17 U. in England, Ireland, Scotland & Wales.
6 HU- Budapest / UR- St. Peters burg (2, one with CIEE).
7 IN- Delhi.
8 AS- 6 cities & 10 universities in Australia / ID- Yogyakarta, Denpasar, Bandung / NZ- 6 cities & universities in New Zealand / TH- Bangkok, Chiang Mai.
9 CH- Beijing (2, one with CIEE), Nanjing (2, one with CIEE), Tianjin / HK- Hong Kong / JA- Kysushu, Osaka, Tokyo (2), Yokohama (UIS) / TW- Taipei / KS- Seoul.

See Resource Collection for systemwide UC Education Abroad Program brochure.

UNIVERSITY of SAN DIEGO San Diego, CA 92110
619-260-4721
1 * Department of Political Science
0 * School of Business Administration

UNIVERSITY of SAN FRANCISCO San Francisco, CA 94117
415-666-6563
0 * McLaren College of Business

(Bold # -Graduate studies unit) 1=Int'l. Studies 2=Development 3=Security Affairs 4=Int'l. Communication 5=Latin Am. 6=Africa 7=Mid-East 8=W. Europe 9=E. Europe 10=S. Asia 11=SE Asia&Pac. 12=E. Asia 0=Int'l.Bus. §=Technology Mgt. ®=Research unit + =Academic concentration •=Cert. •=MA •=PhD ©= NRC ©=NRC component ©=Undergraduate NRC / =Foreign Language & Area Study (FLAS) fellowships

B-56
UNIVERSITY of SOUTHERN CALIFORNIA  Los Angeles, CA  90089
(Army ROTC)  213-743-5175

1  ©  Center for International Studies (onetime joint NRC with U. Cal. at Los Angeles)
1  *  School of International Relations
A  *  International Public Administration
¶  *  International Journalism
9©  ©  East Asian Studies Center (joint NRC with U. Cal. at Los Angeles)
9  **  Department of East Asian Languages and Cultures
0 ©  *  International Business Education and Research (IBEAR) Program

Graduate Study Abroad
6  UR-  Moscow (APSIA)

UNIVERSITY of the PACIFIC  Stockton, CA  95211
2  *  Program in Inter-American Studies

WEST COAST UNIVERSITY  Los Angeles, CA  90020
213-487-4433

College of Business and Management
0  *  International Business Administration
0  *  Marketing and Multinational Operations
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<td>CHAMINADE UNIVERSITY of HONOLULU</td>
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<td>0 * Program in Japanese Business Studies</td>
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<td>0 * College of Business Administration: Japan-focused Executive MBA (with Japan-America Institute of Management Science)</td>
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| Program in Japanese Business Studies           | Honolulu     | 96816    |

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| East-West Center                                |              |       |
| 1 @ International Relations Program            |              |       |
| 1 @ Institute for Economic Development and Policy |          |
| 1 @ Pacific Islands Development Program        |              |       |
| 1 @ Institute of Culture and Communication     |              |       |

**Notes:**
- "@" indicates a graduate studies unit
- "#" indicates an undergraduate unit
- "=" indicates a foreign language and area study (FLAS) fellowship
- "fl" indicates a foreign language and area study (FLAS) fellowship
- "=" indicates a graduate concentration
- "=" indicates a certification
- "=" indicates a Master's degree
- "=" indicates a PhD

**University Codes:**
- 0 = Int'l. Bus.
- 1 = Latin Am.
- 2 = Africa
- 3 = Mid-East
- 4 = W. Europe
- 5 = E. Europe
- 6 = S. Asia
- 7 = SE Asia & Pac.
- 8 = E. Asia

**Program Codes:**
- 0 = Int'l. Bus.
- 1 = Technology Mgt.
- 2 = Research unit
- 3 = Academic concentration
- 4 = Int'l. Studies
- 5 = Security Affairs
- 6 = Int'l. Communication
- 7 = Int'l. Studies
- 8 = Int'l. Studies
- 9 = Int'l. Studies

**Contact Information:**
- CHAMINADE UNIVERSITY of HONOLULU
- 808-735-4744
- UNIVERSITY of HAWAII at MANOA
- 808-948-8544

**Page Number:** B-58
ORYGON, WASHINGTON & ALASKA

PORTLAND STATE UNIVERSITY
Portland, OR 97207
(Army ROTC) 503-464-3511
4¢ Middle East Studies Center (joint NRC with University of Washington)
0 Concentration in International Business

UNIVERSITY of OREGON
Eugene, OR 97403
(Army ROTC) 503-686-5128
1 Program in International Studies
8¢ Asian Studies Program (joint NRC with University of Washington)

WASHINGTON

UNIVERSITY of WASHINGTON
Seattle, WA 98195
(Army ROTC) 206-543-2100

Henry M. Jackson School of International Studies
1 © International Studies Program
4¢ Middle East Studies Program (joint NRC with Portland State Univ.)
6f Russian and East European Studies Program
7© South Asia Studies Program
8¢ Southeast Asia Studies Program (joint NRC with University of Oregon)
9© East Asian Studies Program

4© Department of Near Eastern Languages and Civilization
0© Marketing and International Business

ALASKA

ALASKA PACIFIC UNIVERSITY
Anchorage, AK 99508
(907-564-8288
9 Pacific Rim Studies

B-59
CARLETON UNIVERSITY
Ottawa, ON 613-564-4403
Canada
1 * Norman Paterson School of International Affairs
6 * Institute of Soviet and East European Studies

ECOLE des HAUTES ETUDES COMMERCIALES
Montreal, PQ 514-340-6109
Canada
0 * Program in International Management

MCGILL UNIVERSITY
Montreal, PQ 514-398-3990
Canada
2 * Department of Hispanic Studies
4 * Institute of Islamic Studies

SAINT MARY'S UNIVERSITY
Halifax, NS 902-429-5414
Canada
1 * Department of International Developmental Studies

UNIVERSITE de MONTREAL
Montreal, PQ 514-343-6426
Canada
2 * Department of History

UNIVERSITE LAVAL
Laval, PQ 418-656-5326
Canada
1 * Program in International Relations

UNIVERSITY of ALBERTA
Edmonton, AB 403-432-3111
Canada
6 * Department of Slavic Languages and East European Studies

{Bold # = Graduate studies unit} 1 = Int'l. Studies 2 = Development 3 = Security Affairs 4 = Int'l. Communication
5 = Latin Am. 6 = Africa 7 = Mid-East 8 = W. Europe 9 = E. Europe 10 = S. Asia 11 = SE Asia & Pac. 12 = E. Asia
13 = Int'l. Bus. 14 = Technology Mgt. 15 = Research unit 16 = Academic concentration 17 = Cert. 18 = MA 19 = PhD
20 = NRC 21 = NRC component 22 = Undergraduate NRC 23 = Foreign Language & Area Study (FLAS) fellowships

B-60
UNIVERSITY of BRITISH COLUMBIA  Vancouver, BC  Canada
8  Department of Asian Studies

UNIVERSITY of MANITOBA  Winnipeg, MB  Canada
6  Department of Slavic Studies

UNIVERSITY of OTTAWA  Ottawa, ON  Canada
1Δ  Institute for International Development and Cooperation
6  Program in Slavic Studies

UNIVERSITY of SASKATCHEWAN  Saskatoon, SK  Canada
6  Program in Germanic and Slavic Studies

UNIVERSITY of TORONTO  Toronto, ON  Canada
4  Department of Middle East and Islamic Studies
4  Department of Near Eastern Studies
7  Centre for South Asian Studies
9  Department of East Asian Studies

UNIVERSITY of VICTORIA  Victoria, BC  Canada
0  Department of Economics

YORK UNIVERSITY  North York, ON  Canada
0  Faculty of Administrative Studies
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**Note:** The World Area Guides list over 400 graduate study abroad programs linked directly to major US universities. College catalogs and Institute of International Education listings are the source of these guides. Additional programs are found at most universities.
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| Tours        | Inst. de Touraine                           | Bowling Green St.U.(Yr.
\ FR) OH | 43403 |
| Also in France| Dept World Business & Int'l Studies         | AGSIM, Thunderbird | AZ 85306 |
|              | Ecole de Hautes Etudes Commerciales (HEC)  | U. of MI       | MI 48109 |
|              |                                             |                |          |

**GE - GERMANY**

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<td>U. of South Carolina</td>
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<td>U.S. Military Academy</td>
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### IT - ITALY

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### NL - NETHERLANDS

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*Note: The U. of CA System, in addition to its London Study Center, offers programs with 17 universities in England, Ireland, Scotland, and Wales.
## 6 Eastern Europe

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### 8 SouthEast Asia and Oceania

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C-12
### ID - INDONESIA

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<th>City</th>
<th>Institution</th>
<th>Type</th>
<th>Zip Code</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auckland</td>
<td>U. of Auckland</td>
<td>U. of CA (System)</td>
<td>CA 93106</td>
</tr>
<tr>
<td>Christchurch</td>
<td>Lincoln U.</td>
<td>U. of CA (System)</td>
<td>CA 93106</td>
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<tr>
<td>Dunedin</td>
<td>U. of Otago</td>
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<tr>
<td>Hamilton</td>
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<td>CA 93106</td>
</tr>
<tr>
<td>Palmerston No.</td>
<td>Massey U.</td>
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</tr>
<tr>
<td>Wellington</td>
<td>Victoria U.</td>
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<td>CA 93106</td>
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### SN - SINGAPORE

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<tr>
<td>Singapore</td>
<td>National U. of Singapore</td>
<td>U. of MI</td>
<td>MI 48109</td>
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### TH - THAILAND

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<th>Type</th>
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<tr>
<td>Bangkok</td>
<td>Chulalongkorn U</td>
<td>U. of CA (System)</td>
<td>CA 93106</td>
</tr>
<tr>
<td>Chiang Mai</td>
<td>Chiag MaiU</td>
<td>U. of CA (System)</td>
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## 9 East Asia

<table>
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<tr>
<th>City</th>
<th>Host institution/program</th>
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<th>St. Code</th>
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<tr>
<td><strong>CH - China</strong></td>
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</tr>
<tr>
<td>Beijing</td>
<td>Beijing Teacher's College</td>
<td>Duke (&amp; Wash. U., MO)</td>
<td>NC 27706</td>
</tr>
<tr>
<td></td>
<td>Foreign Affairs College</td>
<td>U.of NC. Chapel Hill</td>
<td>NC 27514</td>
</tr>
<tr>
<td></td>
<td>Peking U.</td>
<td>U.of CA (System)</td>
<td>CA 93106</td>
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<tr>
<td></td>
<td>Peking U. (Language &amp; Study)</td>
<td>CIEE China Co-op Prog.</td>
<td>NY see box</td>
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<tr>
<td></td>
<td>U. of Int'l. Business &amp; Economics</td>
<td>CIEE Co-op Int'l Bus.&amp;Soc.</td>
<td>NY see box</td>
</tr>
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<tr>
<td>Hang Zhou</td>
<td>Hang Zhou U.</td>
<td>Indiana U.</td>
<td>IN 47405</td>
</tr>
<tr>
<td>Nanjing</td>
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<td>Duke (&amp; Wash. U., MO)</td>
<td>NC 27706</td>
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<tr>
<td></td>
<td>(Tianjin) (Ed. Abroad in China)</td>
<td>U.of CA (System)</td>
<td>CA 93106</td>
</tr>
<tr>
<td></td>
<td>(Language &amp; Study)</td>
<td>CIEE China Co-op Prog.</td>
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<tr>
<td>Nankai</td>
<td>Nankai U.</td>
<td>U. of Kansas</td>
<td>KS 66045</td>
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<tr>
<td>Shanghai</td>
<td>Fudan U.</td>
<td>George Washington U.</td>
<td>DC 20052</td>
</tr>
<tr>
<td>Zhengzhou</td>
<td>(various U.)</td>
<td>U. of Kansas</td>
<td>KS 66045</td>
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**HK - Hong Kong**

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<tr>
<td>Country</td>
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<tr>
<td>JA - JAPAN</td>
<td>Hirakata City</td>
<td>Int'l Christian U (Osaka)</td>
<td>George Washington U.</td>
</tr>
<tr>
<td></td>
<td>Kobe</td>
<td>Konan U.</td>
<td>U. IL (Yr. in JA Cnsrt.)</td>
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<td>Kyushu</td>
<td>Kyushu U.</td>
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<td>Osaka</td>
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<td>U. of CA (System)</td>
</tr>
<tr>
<td></td>
<td>Shizuoka</td>
<td>Inst. for Int'l. Studies &amp; Trng.</td>
<td>AGSIM, Thunderbird</td>
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<tr>
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<td>Tokyo</td>
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<td>Obirin U.</td>
<td>CIEE Co-op Int'l Bus.&amp;Soc.</td>
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<td>U. of South Carolina</td>
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<td>Waseda U.</td>
<td>U. of South Carolina</td>
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<td>CSU (CA State U. System)</td>
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<td>Yokohama</td>
<td>Kansai U.</td>
<td>George Washington U.</td>
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<td></td>
<td>-</td>
<td>Inter-U. Centr. for Jap. Lang. Std.</td>
<td>Inst. for Int'l. Studies</td>
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AGSIM Thunderbird: 85036; OH St.U.: 43210; U.Pitt.- 15260; U.WA- 98195; U.WI- 53706; et al

KS - KOREA

<table>
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<tr>
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<th>City</th>
<th>University/Institute</th>
<th>Address</th>
<th>Phone</th>
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<tr>
<td>Seoul</td>
<td>Yonsei U.</td>
<td></td>
<td>U. of South Carolina</td>
<td>SC 29208</td>
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<td>-</td>
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TW - TAIWAN

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<th>City</th>
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<tr>
<td>Taipei</td>
<td>National Chengchi U.</td>
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<td>U.of CA (System)</td>
<td>CA 93106</td>
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<tr>
<td>-</td>
<td>Nat. Taiwan Normal U.</td>
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<td>U.of Kansas</td>
<td>KS 66045</td>
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<tr>
<td>-</td>
<td>Inter-U.Prog.for Chinese Lang.Std.</td>
<td></td>
<td>Inst. for Int'l. Studies</td>
<td>CA see box</td>
</tr>
</tbody>
</table>


C-15
PROFESSIONAL ASSOCIATIONS & CONSORTIA

International Studies Association .............................................. D-2 (ISA)

International Society for Intercultural Education, Training & Research (SIETAR) .................... D-4

Latin American Studies Association ........................................... D-6 (LASA)

African Studies Association ..................................................... D-8 (ASA)

Middle East Studies Association of North America ........................................ D-9 (MESA)

American Association for the Advancement of Slavic Studies ........................................ D-10 (AAASS)

Association for Asian Studies .................................................. D-12 (AAS)

American Assembly of Collegiate Schools of Business ..................................... D-13 (AACSB)

Association of Master of Business Administration Executives ................................. D-15 (AMBAE)

Civil Affairs Association .......................................................... D-16

CONSORTIA: ................................................................. D-17 (APSIA, ARIT, CASA, CIEE, IIS, USAC)
INTERNATIONAL STUDIES ASSOCIATION
(ISA)

c/o David M. Kennedy Center for International Studies
Brigham Young University
216 Herald R. Clark Bldg.
Provo, UT 82604

Tel. 801-378-5459 FAX 801-378-5459

W. Ladd Hollist, Executive Director
Louis W. Pollister, Admin/Executive Assistant

SPECIALTIES:

A dozen topical, interdisciplinary Sections link ISA members' interests in:

- American-Soviet Relations
- Comparative Interdisciplinary Studies
- Environmental Studies
- Feminist Theory & Gender Studies
- Foreign Policy Analysis
- Intelligence Studies
- International Education
- International Law
- International Organization
- International Political Economy
- International Security Studies
- Peace Studies

KEY PEOPLE:

President 1991-92 Maurice A. East
George Washington U.
Vice-Pres. 1991-92 Margaret P. Karns
University of Dayton
Vice-Pres. 1991-92 P. Terrence Hopman
Brown University
Past Pres. 1989-90 Charles F. Herman
Ohio State University
Past Pres. 1988-89 Robert O. Keohane
Harvard University
Past ExDir. 1985-90 William A. Welsh
University of South Carolina

MEMBERSHIP PROFILE:

Over 2,000 members in more than 60 countries, with North American membership organized into 6 regional groupings of states in the US (West, Midwest, Southwest, Northeast, Washington, D.C., and South) and provinces in Canada. Distributing membership directory in April 1992.
SPECIAL EVENTS:

1992 ISA annual convention March 31-April 4 in Atlanta, Georgia. Participation exceeds 1,000 members, with over 200 panels organized by the constituent Sections, and involving presenters from more than 40 countries.

EXTENSION ACTIVITIES:

Each ISA Region holds its own annual meeting as do various topical Sections (see list for names and affiliations). The Washington, D.C. Region will host the 1994 international ISA convention.

OVERSEAS ACTIVITIES:

Caracas, Venezuela will be the site of ISA's annual convention, 23-27 March 1993; the 1990-91 ISA President was Helga Haftendorn, of the Free University of Berlin, Germany. For the 1991-92 year, one of the 3 Vice-Presidents is Bengt Sundelius, of the U. of Stockholm, Sweden. Forty associations abroad constitute a network of affiliated international studies organizations with representation on the ISA Governing council (Countries included are in Latin America, Africa, the Middle East, Europe, and Asia. See ISA's information in the Resource Collection).

REGULAR PUBLICATIONS:

International Studies Newsletter is published ten times a year (Editors, K. Rogerson, K. Handy, J. Nelson at Brigham Young University).
International Studies Quarterly has editorial offices at Ohio State University (B. Pollins, G. Shabad, R. Herrmann).
International Studies Notes is a quarterly collection of essays jointly edited at the University of Wyoming, University of Oklahoma (J. Wadlow), and Bemidji State University (L. Duly).
INTERNATIONAL SOCIETY FOR INTERCULTURAL EDUCATION, TRAINING & RESEARCH (SIETAR)

733 15th Street N.W.
Washington, D.C. 20005

Tel. 202-737-5000  FAX 202-737-5533

Andriana Arzac, D.P.H., Executive Director
Georgetown University, off campus affiliate

SPECIALTIES:
Interdisciplinary professional association of individuals and institutions concerned with promoting effective communication and cooperation among peoples of diverse cultures, races, and ethnic backgrounds. Provides opportunities to network and exchange information about intercultural education, training and research.

PROFESSIONAL STAFF and KEY PEOPLE:

President  Alvino E. Fantini, Ph.D.  School of Int'l Training, Vermont
Pres.-Elect Zareen Karani Lam, Ph.D.  Lesley College, Cambridge, MA
Exec V.P.  Mieke Janssen-Matthews  Netherlands
President, SIETAR EUROPA
Past Pres.  William Cosgrove  Monenco Limitee, Montreal, Canada
Secretariat William Cressey, Ph.D.  Georgetown U. Administrator
Assist. Dir. Caroline Hopkins  Washington, D.C.
Life Honorees: David Hoopes  Intercultural Press
Robert Kohls, Ph.D.  San Francisco State University, CA

MEMBERSHIP PROFILE:
Over 2,000 members composed of educators, trainers, researchers, consultants, managers, language teachers, counselors, etc. from 60 countries, plus institutional members.
SPECIAL EVENTS:

May 1992 Annual Congress will be in Jamaica; 1993 will be in Washington, D.C. Conferences, workshops and other participatory programs are held in various locations throughout the world, with the most active memberships in North America, Europe, and Japan.

EXTENSION ACTIVITIES:

Active Regional Chapters:
- Washington, D.C.
- Northeastern, USA
  (currently centered at the School for Int'l Training, Brattleboro, VT)
- Pacific Northwest

OVERSEAS ACTIVITIES:

SIETAR's XVIII Annual Congress will be May 9-13, 1992 in Montego Bay, Jamaica. The theme is "Strategies for Cross-Cultural Communications in the New Information Age: Continuity, Change, and Innovation." There also are chapter activities in Japan and the Netherlands.

PUBLICATIONS:

SIETAR Communique is a bi-monthly international newsletter.
The International Journal of Intercultural Relations, edited by Dan Landis, is published by Pergamon Press.

(Of special interest to military personnel is an issue of the International Journal of Intercultural Relations, Volume 15, Number 4, 1991. That publication is a Special Issue with seven articles on Race, Ethnic, and Gender Issues in the Military, Stephen B. Knouse, guest editor.)
LATIN AMERICAN STUDIES ASSOCIATION (LASA)

William Pitt Union 9th Floor
University of Pittsburgh
Pittsburgh, PA 15260

Tel. 412-648-7929 FAX: 412-624-7145

Reid Reading, Executive Director
Kimberly Hurst, Admin/Executive Assistant

University of Pittsburgh, affiliation

SPECIALTIES:

Encourage more effective training, teaching and research in Latin American studies; aids in interchange of professional personnel; works to improve library resource material in this field; provides centralized information services; fosters research and publication. Bestows Kalman Silvert award for lifetime contribution to the study of Latin American and LASA Media awards for outstanding media coverage of Latin America. Computerized services: mailing lists.

KEY PEOPLE:

President Lars Schoultz University of North Carolina, Chapel Hill
Vice Pres. Carmen Diana Deere University of Massachusetts, Amherst
Past Pres. Jean Franco Columbia University, New York

MEMBERSHIP PROFILE:

There are 3,000 members, composed of persons and institutions with scholarly interest in Latin America, inclusive of non-US nationals; staff of 3.

SPECIAL EVENTS:

Convention/meeting: International Congress (with exhibits) every 18 months. Next meeting is 1992 September 24-25. Contact LASA for details and location.
EXTENSION ACTIVITIES:


OVERSEAS ACTIVITIES:

Scholarly relations with Cuba, Nicaragua, Central America; Scholarly relations with Spain and the USSR.

REGULAR PUBLICATIONS:

Annual brochure; LASA Forum, quarterly newsletter reporting on anthropology, economics, geography, political science, human rights, literature, the arts and Spanish and Portuguese languages in Latin America.
AFRICAN STUDIES ASSOCIATION
(ASA)

c/o Emory College
Atlanta, GA 30322

Tel. 404-329-6410

Dr. Edna Bay, Executive Secretary

SPECIALTIES:

Foster communication and stimulate research among scholars of Africa. Sponsors placement services; conducts panels and discussion groups; presents exhibits and films. Bestows annual Herskovits award. Founded in 1957 as a nonprofit corporation open to all persons and institutions interested in African affairs.

KEY PEOPLE:

Executive Committee: Goran Hayden, University of Florida
Development Committee: Carol Eastman University of Washington
College Board Member & Pub. Committee Chair Sandra Green Kalamazoo College

MEMBERSHIP PROFILE:

Staff of three, with 2,600 members composed of persons specializing in teaching, writing, or research on Africa, including political scientists, historians, geographers, anthropologists, economists, librarians, linguists, and government officials; persons who are studying African subjects as well as institutional members such as universities, libraries, government agencies and others interested in receiving information about Africa.

REGULAR PUBLICATIONS:

African Studies Review, an interdisciplinary journal published 3 times a year
ASA News, a quarterly newsletter
Issue: A Journal of Opinion, published twice yearly
MIDDLE EAST STUDIES ASSOCIATION OF NORTH AMERICA (MESA)

1232 North Cherry Avenue
University of Arizona
Tucson, AZ 85721

Tel. 602-621-5850           FAX 602-321-7752

Anne H. Betteridge, Executive Director

SPECIALTIES:
Promotes high standards of scholarship and instruction in the area; facilitates communication among scholars; fosters cooperation among persons and organizations concerned with the scholarly study of the Middle East, including the area from Morocco to Pakistan, and from Turkey to the Sudan. Sponsors Visiting Scholars Program enabling Middle Eastern scholars to lecture at North American universities.

KEY PEOPLE:
Dr. Barbara Aswad, President        Wayne State University
Past President Dale Eickelman       Dartmouth College
President Elect John O. Voll         University of New Hampshire

MEMBERSHIP PROFILE:
2,000 members composed of institutions, scholars, students, and others with an interest in the Middle East.

SPECIAL EVENTS:

REGULAR PUBLICATIONS:
Directory of Graduate and Undergraduate Programs and Courses in Middle East Studies in the U.S., Canada, and abroad, biennially.
International Journal of Middle East Studies, quarterly.
MESA Bulletin, Quarterly Newsletter
SPECIALTIES:

Private organization dedicated to the advancement of knowledge about the Soviet Union and Eastern Europe; supports teaching, research, and publication relating the peoples and territories within the area.

KEY PEOPLE:

President  Robert V. Daniels  University of Vermont
Treasurer  Andrzej Korbonski  University of California Los Angeles
Past Pres.  Herbert S. Levine  University of Pennsylvania
AEA Rep.  Josef Brada  Arizona State University
(Note: AEA = American Economics Association)

MEMBERSHIP PROFILE:

Approximately 6,000 members and subscribers in the U.S. and abroad coming primarily from the academic community, from government and from business, but membership open to anyone interested in furthering the scholarly objectives of the AAASS.

SPECIAL EVENTS:

Annual national convention held in the fall each year in a different city, generally hosted by one of the Association's regional affiliates.
EXTENSION ACTIVITIES:

Affiliated with 22 special interest groups who co-sponsor panels and hold meetings at the national convention: 9 regional affiliates covering different sections of the U.S. and sponsoring scholarly meetings and activities within their respective areas.

REGULAR PUBLICATIONS:

The Slavic American Quarterly of Soviet and East European Studies and the bi-monthly Newsletter.
ASSOCIATION FOR ASIAN STUDIES
(AAS)

1 Lane Hall
University of Michigan
Ann Arbor, MI 48109

Tel. 313-665-2490

Peter Gosling, Secretary-Treasurer
Carol Hansen, Administrative Associate

SPECIALTIES:

Sponsors research through conferences; administers special projects; maintains placement service. Maintains 24 committees, including Asia Law, Buddhist Studies, Language and Women in Asian Studies. Affiliated with the American Council of Learned Societies.

KEY PEOPLE:

President Albert Feuerwerker University of Michigan
Pres. Elect Tetsuo Najita University of Chicago
Vice Pres. David Wyatt Cornell University

SPECIAL EVENTS:

Conference (with placement services) held annually in March or April. Also sponsors regional conferences.

REGULAR PUBLICATIONS:

Asian Studies Newsletter
Annual Bibliography of Asian Studies
Quarterly Journal
AMERICAN ASSEMBLY OF COLLEGIATE SCHOOLS OF BUSINESS (AACSB)

605 Old Ballas Road Suite 220
St. Louis, MO 63141-7077

Tel. 314-872-8481 FAX 314-872-8495

William K. Laidlaw, Jr., Executive Vice President
Mr. Edelstein, Director of International Affairs

SPECIALTIES:

Administers AACSB/GMAC National Doctoral Fellowship Program in business and management. Compiles statistics; sponsors seminars; conducts research.

KEY PEOPLE:

President Richard J. Lewis Michigan State University
Vice Pres. Quiester Craig North Carolina A & T State University
Secretary Murray Hirsch Coopers and Lybrand Company

Managing Director &
Dir. of Accreditation Milt Blood

MEMBERSHIP PROFILE:

Staff of 30 with a membership of 663 US educational institutions, 78 international educational institutions, and 129 business, government and professional institutional members. AACSB accreditation extends to 262 undergraduate degree programs, plus 263 masters degree programs.
SPECIAL EVENTS:

Annual Meetings: (In 1992 April 26 to 29 in Washington, D.C.). There is a variety of regular and occasional seminars to provide information and training to business school administrators.

REGULAR PUBLICATIONS:

Accreditation Council Policies, Procedures & Standards 1990-92
Newsline - a newsletter published four times a year
Membership Director, published annually
AACSB - Annual Salary Survey of business school administrators & faculty
Guide to Doctoral Programs in Business and Management (periodic)
Internationalizing the Business School Curriculum: Resource Guides
Also brochures, books, and studies
ASSOCIATION OF MASTER OF BUSINESS ADMINISTRATION EXECUTIVES (AMBAE)

227 Commerce Street
East Haven, CT 06512

Tel. 203-467-8870

Beth R. Cantor, Vice President

Affiliation: AMBA Center

SPECIALTIES:

To serve the professional, career and financial needs of executives responsible for MBA programs. Conducts seminars and compiles statistics.

KEY PEOPLE:

Vice Pres. Beth R. Cantor

MEMBERSHIP PROFILE:

20,000 members consisting of MBA executives

REGULAR PUBLICATIONS:

AMBA Newsletter, Quarterly
MBA Executive Newsletter, Annually
CIVIL AFFAIRS ASSOCIATION
(CAA) (Military)

416 Eisner Street
Silver Springs, MD 20901

Tel. 301-593-7862

Col. Eli E. Nobleman, Executive Director

SPECIALTIES:

Dedicated to the promotion of national defense and more effective
degregation of international responsibilities of war and peace by the U.S.

KEY PEOPLE:

President Robert A. Lucas Ranier, OR 97048
Vice Pres. Joseph P. Kirlin III Landsdowne, PA
Sec-Treas. Herman Frankel Silver Springs, MD 20901

MEMBERSHIP PROFILE:

3,000 members composed of active reserve officers and enlisted personnel
serving in civil affairs ready reserve units throughout the U.S., active Army
personnel, mobilization designees, retired regular Army and reserve
personnel, and others interested in civil-military relations.

SPECIAL EVENTS:

Annual conference, always in June, with exhibits.

EXTENSION ACTIVITIES:

Provides link with civil authorities in countries where the U.S. assists in the
restoration of civil affairs.

REGULAR PUBLICATIONS:

Civil Affairs Journal and Newsletter, bimonthly;
Members activities newsletter; Monograph series.

D-16
CONSORTIA

Association of Professional Schools of International Affairs (APSIA)
Kay King, Executive Director  tel. 202-862-7989  FAX 202-862-2610
2400 N. Street, NW
Washington, DC 20037

A fourteen member consortium, maintains exchange program with Soviet Diplomatic Academy and Institute of International Relations. The US Foreign Service Institute (FSI) is an associate member.

American Research Institute in Turkey (ARIT)
Machteld J. Mellink, President  tel. 215-898-4781
c/o The University Museum
33rd and Spruce Sts.
Philadelphia, PA 19104

Consortium maintains research offices in Istanbul and Ankara, Turkey to serve member institutions, scholars and fellows. Offers fellowships for intensive advanced Turkish language study.

Center for Arabic Study Abroad (CASA)
Gerald E. Lampe, Director
Johns Hopkins University (SAIS)
1619 Massachusetts Ave., NW
Washington, DC 20036-1983

A consortium of 18 large universities, offering advanced Arabic language study at the American University in Cairo. Fellowships available.
Council on International Educational Exchange  
(CIEE)
Jack Egle, Pres.-Exec. Dir.  
tel. 212-661-1414  FAX 212-972-3231
205 E. 42nd St.
New York, NY 10017

Approximately 200 institutional members form into consortia as sponsors of academic programs abroad in 20 countries.

Institute for International Studies  
(IIS)
Thomas Hare, Executive Sec.  
tel. 415-725-1490  FAX 415-723-9972
Littlefield Center, Room 14
300 Lasuen Street
Stanford, CA 94305-5013

Administers 10 university consortium for inter-university Chinese program in Taipei, and 15 member consortium for inter-university center in Tokyo.

University Studies Abroad Consortium  
(USAC)
Carmelo Urza, Director  
tel. 702-784-6569  FAX 702-784-6010
University of Nevada, Reno
Main Library
Reno, NV 89557-0093

A consortium of 7 universities (4 U.S.) sponsors programs in Spain, France, and Italy, providing language training, international business & social sciences.