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SUBJECT: After Action Report (Logistical) on Operation Junction City

Commanding General
25th Infantry Division
APO 96225

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security of the United States within the meaning of the
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1. Mission: To provide logistical support to the 196th Light Infantry
Brigade; 3d Brigade, 4th Infantry Division and elements of the 2d Brigade, 25th
Infantry Division.

2. General: The 15th Support Brigade provided the majority of the
logistical support for this operation by establishing and operating two Forward
Support Areas (FSA's); FSA #1 Trai Bi (XT 1270) and FSA #2 French Fort (XT 2865).
Supply point distribution of Class I, Class III and Class V was provided from
the FSA. Units submitted Class II & IV requirements to 25th Division Support
Command LNO located at FSA's. Supply point distribution from FSA's was utilized
for barrier material and supply point distribution at Cu Chi was used for other
II & IV requirements. Maintenance and repair parts back-up support was provided
in the form of track and armament maintenance contact teams. 25th Infantry
Division Support Command provided additional logistical support as required from
the Cu Chi base camp.

3. Specific Areas:
   a. 25th Supply and Transport Battalion
      (1) The following personnel and equipment supported this operation:
         (a) Personnel: Nine (9) Officers and fourteen (14) enlisted
         men.
         (b) Vehicles: One (1) 1200 gallon water tanker was furnished
during the entire period. One (1) reefer was dispatched daily to transport ice
         and ice cream. Two (2) 2½ ton trucks were utilized on a daily basis for resupply
         of bread from Tay Ninh to Trai Bi. In addition, two (2) ½ ton trucks with radio
         were furnished for communications and control.
      (2) The following support was provided:
         (a) Class I - Ice, ice cream, and bread
         (b) Class II & IV - Paper plates and paper cups as well as
plastic eating utensils were required. Concertina, 8' pickets, and sandbags were also needed.

(c) Class III was very limited.

(d) A complete list of items is furnished in Appendix A.

(3) Problems encountered and solutions applied:

(a) No unusual problems were encountered.

b. 725th Maintenance Battalion

(1) Support for this operation involved nine (9) Officers and eighty-five (85) enlisted men.

(2) Services and support rendered:

(a) Co C, 725th Maintenance Battalion deployed to Trai Bi and supported all elements from that location.

(b) Maintenance and supply liaison personnel were operational at the SUPCOM forward position.

(c) Organic truck and air transportation was utilized to furnish emergency repair parts to the forward areas.

(3) Unique features of the operation: None

(4) Problems encountered and solutions applied:

(a) Some participating units failed to bring their PLL to the field. Solution applied: This is a recurring problem that requires command emphasis.

(b) One unit submitted parts requests for "as many as you can get" quantities. Some were on tablet paper, some verbal and many were duplicate requirements. Solution applied: The situation improved after a liaison visit was made and supply support outlined in detail.

(c) Evacuation of battle losses was hampered by lack of transport and documentation. Solution applied: DSO and DIO agreed that a collection point should be established. It should be mutually operated for control and safeguarding of equipment pending documentation, classification and evacuation.

(d) Support units and supported elements did not know their relationship in the field and extensive liaison had to be conducted in order to establish maintenance operations channels. Solution applied: Maintenance support plan should be delineated, published in the OPORD and be given widest dissemination.
c. 25th Medical Battalion

(1) Six (6) Officers and fifty-three (53) enlisted men were directly involved in support of this operation.

(2) Services and Support rendered: Delta Company, 25th Medical Battalion operated a forward clearing station during the period 19 Feb 67 to 14 Mar 67 at Trai Bi in support of the 2d Brigade, 25th Infantry Division; 3d Brigade, 4th Infantry Division; 11th Armored Cavalry Regiment; 25th Division Artillery; 3d Squadron, 4th Cavalry, 25th Infantry Division; and ARVN marines. Medical support provided included treatment, hospitalization, evacuation and resupply. Two helicopters were utilized for evacuation of casualties. Evacuation was accomplished primarily by "Dust Off".

(3) Unique features of this operation - None

(4) Problems encountered - None

(5) Detailed statistical data is listed in Appendix C.

d. Division Ammunition Office

(1) Three (3) Officers and six (6) enlisted men were involved in this operation.

(2) Services and Support rendered

(a) Class V supplies were provided from the 1st Log Command Ammo Supply Point at Tay Ninh.

(b) 1st Log Command also provided Class V support from two (2) Forward Supply Areas located at Trai Bi and Dau Tieng.

(3) Unique features of this operation: Aerial resupply was attempted by 1st Log Command resulting in damage to 1568 rounds of 105mm howitzer Ammunition.

(4) Problems encountered - None

(5) Statistical data is in Appendix D.

e. Division Transportation Section

(1) During Operation Junction City I, the Division Transportation Section functioned in three locations; Cu Chi, Tay Ninh, and Trai Bi. The staffing was as follows:

(a) Cu Chi 2 Officers
2 enlisted men

(b) Tay Ninh 2 Officers
1 enlisted man

(c) Trai Bi 1 Officer (from S & T Bn)
(a) The Cu Chi element maintained the installation transportation effort while controlling the resupply convoys from Saigon to Cu Chi and Tay Ninh. The mission of flying Command and Control helicopter missions over MSR route was handled by the two Officers manning the section. Supervision over CV-2 flight #422, the 25th Division Caribou shuttle flight between Tan Son Nhut, Cu Chi, Tay Ninh, Trai Bi, and Dau Tieng, was effected from Cu Chi.

(b) The Tay Ninh element, operating under Support Command forward, provided the focal point for direct support transportation for the Division. The proportion of supplies carried by highway transport during Operation Junction City exceeded that of similarly sized operations conducted during the past six months. Routes operated were: (1) Rte 1-22 (Saigon - Tay Ninh) the MSR over which all logistical vehicles traveled. Two Convoy were operated daily. (2) Rte 22; (Tay Ninh - Trai Bi) the route over which resupply convoys to FSA-1 travelled. This FSA supported the largest number of troops and received the heavier traffic of the two FSA routes. A supplementary traffic control point was operated at Trai Bi. Four convoys were operated daily. (3) Rte 4; (Tay Ninh - French Fort) the route servicing FSA-2. This route operated daily. (4) Rte 26 -239; (Tay nihn - Dau Tieng) Resupply route for the Dau Tieng base camp. Although this route did not enter directly into Junction City, vehicular control, and security elements had to be made available from the same pool of assets that supported Junction City. Two convoys operated daily.

(c) The Trai Bi element provided traffic control, convoy marshalling and aircraft booking services at FSA - 1.

(d) Throughout the operation, the Tay Ninh and Trai Bi areas were supported by a platoon from the 720th Military Police Battalion. The platoon (-) controlled traffic at Tay Ninh, while one squad supported Trai Bi. By having direct support Military Police under control of the Division Transportation Officer, this enabled him to effectively enforce traffic control in an environment in which units from various commands were required to operate under a coordinated convoy system.

(e) Fixed-wing Air Transportation - The use of Air Force aviation was primarily for the transportation of personnel. Air Lift was used for the movement of the non-mechanized battalions of the 3d Brigade between Dau Tieng and Trai Bi; for the movement of the 2/14th Infantry between Cu Chi and Dau Tieng; and for the lifts of two RVM Marine Battalions to and from Tan Son Nhut. Priority cargoes were transported by CV-2 aircraft on a scheduled basis between Cu Chi and Tay Ninh, Dau Tieng, and Trai Bi. Occasional use was made of C-123 lift for logistical support.

(3) Problems encountered and solutions applied:

(a) The only problem area encountered was over priority of route use, and this was quickly solved. The presence of the IIForceV Highway Regulating Center at Tay Ninh was primarily to act as an inter-divisional...
The coordinating agency, but the high level of cooperation achieved by the participating units obviated the need for such an operation in the forward area, and it displaced to the rear on March 4th.

(b) The single problem area that requires resolution in future operations, is the scheduling of multiple large unit moves over the Rte 1-22 MSR on a single day. Experience has shown that this road can accommodate little more than 1,000 vehicles on single lane operations if proper convoy separation is to be maintained. To operate larger numbers of vehicles produces congestion in direct proportion to the magnitude of the overload. It is recommended that road capacities be taken into consideration when troop deployments are scheduled for future operations.

(4) See Appendix E for statistical data.

FOR THE COMMANDER:

DONALD W. JOHNSON
Major, QMC
Adjutant
## APPENDIX A - S & T DATA

### CLASS I

<table>
<thead>
<tr>
<th>Item Code</th>
<th>Noun</th>
<th>Unit of Issue</th>
<th>Qty</th>
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<tr>
<td>N/A</td>
<td>Ice</td>
<td>lb</td>
<td>259,500</td>
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<tr>
<td>8910-126-3400</td>
<td>Ice Cream</td>
<td>gal</td>
<td>1,468</td>
</tr>
<tr>
<td>8970-577-4513</td>
<td>Meal Cbt, Indiv</td>
<td>ml</td>
<td>16,476</td>
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<tr>
<td>8920-753-5776</td>
<td>Bread</td>
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<td>43,550</td>
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### CLASS II & IV

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<th>Qty</th>
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<tbody>
<tr>
<td>7340-170-8374</td>
<td>Spoons, plastic</td>
<td>hd</td>
<td>455</td>
</tr>
<tr>
<td>7340-205-3187</td>
<td>Knife, plastic</td>
<td>hd</td>
<td>920</td>
</tr>
<tr>
<td>7340-208-3342</td>
<td>Forks, plastic</td>
<td>hd</td>
<td>1,000</td>
</tr>
<tr>
<td>7350-162-3006</td>
<td>Cups, paper</td>
<td>hd</td>
<td>1,960</td>
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<tr>
<td>7350-633-9743</td>
<td>Plates, paper</td>
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### BARRIER MATERIAL

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<td>5660-262-9914</td>
<td>Fence Post 8'</td>
<td>ea</td>
<td>1,150</td>
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<tr>
<td>5660-271-9494</td>
<td>Concertina</td>
<td>cl</td>
<td>416</td>
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<tr>
<td>8105-285-4744</td>
<td>Sand Bags</td>
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### CLASS IIIA

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<tr>
<td>9150-753-5060</td>
<td>Lube oil Acrft</td>
<td>pl</td>
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</tbody>
</table>
### APPENDIX B - 725TH MAINTENANCE DATA

1. Repair parts furnished  
   - 2,150
2. Job orders completed  
   - 112
3. Major items evacuated  
   - 12
4. Utilization of maintenance float  
   - 9
1. Treatment and Hospitalization.

   a. Admissions 410
      (1) IRHA 245
      (2) DIS 80
      (3) NBI 85

   b. Dispositions 410
      (1) To duty 80
      (2) Evacuated 301
      (3) Transferred 29

   c. Other 630
      (1) Sick Call 221
      (2) Dental 156
      (3) Lab 253

   d. KIA's-CRO 20

2. Evacuation

   a. Number of requests 137
   b. Patients received via "Dust Off" 265

3. "D" Co Forward Clearing Station Received:
   Medical Supplies

   a. 317 line items
   b. 3 short tons
1. Treatment and Hospitalization.
   a. Admissions 410
      (1) IRHA 245
      (2) DIS 80
      (3) NDI 65
   b. Dispositions 410
      (1) To duty 80
      (2) Evacuated 301
      (3) Transferred 29
   c. Other 630
      (1) Sick Call 221
      (2) Dental 156
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   a. Number of requests 137
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3. "D" Co Forward Clearing Station Received:
   Medical Supplies
   a. 317 line items
   b. 3 short tons
1. Highway Operations

<table>
<thead>
<tr>
<th>ROUTE</th>
<th>CONVOYS</th>
<th>VEHICLES</th>
<th>CL</th>
<th>II &amp; IV</th>
<th>III</th>
<th>V</th>
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</thead>
<tbody>
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<td>42</td>
<td>6217</td>
<td>2946</td>
<td>2741</td>
<td>7863</td>
<td>10148</td>
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<tr>
<td>TN-IB</td>
<td>92</td>
<td>2582</td>
<td>611</td>
<td>211</td>
<td>1439</td>
<td>1522</td>
</tr>
<tr>
<td>TN-FF</td>
<td>32</td>
<td>732</td>
<td>137</td>
<td>148</td>
<td>554</td>
<td>1021</td>
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<tr>
<td>TN-DT</td>
<td>40</td>
<td>1452</td>
<td>338</td>
<td>244</td>
<td>800</td>
<td>129</td>
</tr>
</tbody>
</table>

* All cargo utilized was delivered via the Saigon-Tay Ninh route, all other tonnage represents second lifts.

2. Fixed-wing Air Transportation

   a. Personnel transported
      (1) C-123/C-130 mission lift 4,068
      (2) CV-2 Scheduled lift 1,610

   b. Cargo transported
      (4) 114 tons

TN - Tay Ninh
TB - Trai Bi
FF - French Fort
DT - Dau Tieng