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28 Feb 1979, DoDD 5200.10, per document marking AGO D/A ltr dtd 29 Apr 1980

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL

IN REPLY REFER TO AGAM-P (M) (29 Mar 67) FOR OT

5 April 1967

SURFACE: Operational Report - Lessons Learned, HQ, 9th Logistical Command, Korat, Thailand

TO: SEE DISTRIBUTION

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, 9th Logistical Command, Korat, Thailand for quarterly period ending 31 January 1967. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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(Continued on page 2)
OPERATIONAL REPORT
FOR QUARTERLY PERIOD ENDING
31 JANUARY 1967  RCS CSFOR-65

CONTRIBUTION
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DEPARTMENT OF THE ARM
HEADQUARTERS, 9TH LOGISTICAL COMMAND (B)
APO SAN FRANCISCO 96233

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10 Februray 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967
RCS CS for 6 55 (U)

SECTION I

1. (C) GENERAL: During this reporting period the 9th Logistical Command (B) underwent a major reorganisation on 1 January 1967. The 44th Engineer Group and the 428th Medical Bn, two of our major units, were reassigned to USARSUPTHAI. Work continued on the improvement of the logistical base in-country, development of the port complex at Sattahip, improvement of lines of communication, and the expansion of the Korat Logistical Complex. A major deployment of new units in-country has provided increased supply, transportation, and military police capabilities.

2. (U) PROJECTS: (Lines of Communication)
   The road construction providing lines of communications in Thailand is the responsibility of the 44th Engineer Group. The loss of this unit from this command eliminates any further reporting in this area.

3. (U) Directorate of Personnel
   As of 1 January 1967 USARSUPTHAI assumed staff supervision and control of the following activities, thus reducing the scope of the report to 31 Dec 1966 in those areas:
   - Civilian Personnel
   - Adjutant General
   - AG - Personnel
   - APO
   - Civil Affairs
   - Education Center
   - Special Services

   a. Department of The Army Civilian Personnel
      Twelve (12) additional spaces for the Civilian Personnel Office were requested by letter, G-1 USARSUPTHAI dated 15 December 1966. USARPAC message dated 24 December 1966 requested submission of requisitions. This was accomplished. These additional spaces will permit establishment of a staff office at Command level and three Area Offices. Recruitment of authorized spaces continues as a problem particularly in the Purchasing and Contracting area and the Commissary.

   b. APO
      Postal facilities within U.S. elements are expanding at a rate commensurate with the personnel expansion. Until mid-November, the Camp Friendship facility, APO 96233, was responsible for the USAP Bases at Korat and Udorn, as well as the Army complex at Sattahip. At that time, the Air Force assumed control of its own mail system and an Army Postal unit was assigned to the Sattahip area. As of 31 December 1966 the mail was being effectively processed.
c. Special Services
   The Bob Hope Christmas Show was presented at the U.S. Air Force Base, Korat at 1500 hours 21 December 1966. The show was a resounding success. In the future, the Army and Air Force will alternate as hosts.

d. Surgeon
   The most significant aspect of the Surgeon's duties has been the management and treatment of venereal disease. The growing concern over this problem has caused the initiation of many and varied projects. These include the hiring of local national medical personnel to find and treat the female carriers; the appointment of a VD Control Board; monthly group orientations of newly arrived personnel; and the stressing, by commanders, of the moral responsibility that each individual must assume. Although the Surgeon does not have sole jurisdiction in this area, he has become the main source of information and acts as the key coordinator in all VD control matters. The arrival of the 712th Preventive Medicine Company has greatly increased that capability in-country.

e. Manpower
   Presently, the Manpower Control Officer, in conjunction with the CFO, is engaged in procuring local national personnel to man "Type B" units. Of significance is the fact that USARPAC has placed a local national employee ceiling on all Army permanent employee positions in Thailand. The impact of the ceiling is not known at this time.

f. Post Exchange
   As with the APO, Post Exchange services are increasing at a pace equal to strength increase. A mobile exchange capability has been added to service troops at outlining construction sites. It is planned that exchange responsibilities in the Korat area will become the responsibility of the United States Air Force during the period of the next report.

g. Provost Marshal
   The military police capability of the 9th Log Comd (B) increased considerably over the reporting period. Three additional units arrived in-country and were deployed as follows:

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<tr>
<td>281st MP Co</td>
<td>11 Nov 66</td>
<td>Sattahip</td>
</tr>
<tr>
<td>219th MP Co</td>
<td>20 Nov 66</td>
<td>Korat</td>
</tr>
<tr>
<td>89th MP Det</td>
<td>11 Nov 66</td>
<td>Korat</td>
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This unit input allowed the transfer of the 51st MP Det from Korat to Bangkok. The 219th MP Co, now tasked with the MP support of the Korat area, arrived at approximately 99% assigned strength. The Deputy PM was lost to the Command during the month of January to become Liaison Officer for CONUSMACVTHAI to the Thai Security Guard for an indefinite period. The Provost Marshal assumed the additional duty of PM USARRTPTHAI 1 January 1967.

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**b. Central Post Fund**

The budgeting system for CPF was reviewed during the reporting period. It was determined that the system of budgeting in increments of one year is impracticable. It was discovered that incorrect estimating occurred due primarily to sudden changes in troop strength and a variable dividend rate. The system was subsequently changed and the budget is now prepared quarterly.

**i. Chaplain**

On 31 December 1966, Gen H. K. Johnson, Chief of Staff of the Army, dedicated the new Camp Friendship Chapel. Many high-ranking personnel, both Thai and US, were present. As of 20 January 1967 the Chapel was 48% complete.

4. **(C) Directorate of Services, Supply and Maintenance**

**a. Supply**

(1) A review of Blanket Purchasing Agreements was accomplished in an attempt to consolidate requirements and reduce number of individual BPA purchases. This review resulted in a reduction in the number of BPAs and a material consolidation of procurements. A change was implemented in the funding of BPAs. Previously a DA 14-115 was submitted each quarter for commitment of funds. Now funding will be accomplished semi-annually, thereby reducing the administrative workload in this area by fifty percent.

(2) Assistance was given to Class II & IV in developing an air freight receiving section. This action will expedite the processing of air shipments.

(3) The interim POL off-loading system (assault) installed in November has improved operationally with only minor problems encountered. Responsibility for operation of the system will be as follows:

a. Ship to Shoreline to include hookup (Navy)

b. Shoreline to AF tankfarm (Army)

c. AF manifold to tanks (AF)

(4) All project stock, minus unserviceable drums or partially full drums, have been moved from commercial storage areas to Korat.

(5) Tank Farm construction at Korat by the 596th QM Co PD(-) was completed and the personnel from that unit have returned to Sattahip. Valves for the completion of the project were not available in project stock and were locally procured. The 18 truck off-loading points in the Korat Tank Farm were also completed. This will permit expeditious off-loading of tank trucks and decrease transportation turn-around time.

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The first ship discharged by the assault system was the tanker "Gibson Island" which arrived in Sattahip on 12 Dec 66, with 60,000 bbls of JP4.

Because of the criticality of ground fuels in the U-Tapao area a seven day reserve supply of drummed mo-gas and diesel has been positioned at Sattahip as a safety level to insure against an out of stock situation.

Property Disposal Office

a. Approval was granted for the negotiated sale, of M&P excess property located at the Thai Ordnance and Chemical Depots, along with a list of vehicles. This property had accumulated over a long period of time and because of the volume involved one time approval of a negotiated sale was given.

b. A two day staff visit was made to Ubon R&M activity during December. The main problem areas uncovered were inadequate storage space and improper segregation of scrap items. These problems were discussed with the Ubon AFB Deputy Base Commander and the discussion led to a verbal agreement that a new and larger storage facility would be provided. A tentative site was selected and a request will be initiated by Ubon to 13th AF for the go-ahead. Inexperienced personnel accounted for improper segregation of scrap; however, a local training program initiated during the visit should correct this discrepancy.

c. On 16 January 1967, a Royal Thai Army brass sale was conducted. In an effort to insure maximum participation and to prevent collusion, a total of 177 Invitations for Bid were sent to prospective bidders outside of Thailand, as follows:

- Okinawa 19
- Phillipines 20
- Malaysia 1
- Singapore 1
- U.S.A. 55
- Japan 49
- Taiwan 32

All USARPAC Contracting Officers were solicited by this office for prospective bidders, and only Korea failed to respond.

d. Planning is now in progress to establish a screening program for the issue of useable excess property being generated. This program provides for the following:

1. Property Disposal Property will be issued to recognized Federal Agencies through accountable channels.

2. Available assets information will be circulated throughout Thailand to all agencies authorized participation.
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2. The AED (Automatic Release Date) of property listed for screening will be 30 days after publication of listing.

4. An internal system will be designed to check the effectiveness of this program.

(9) Preparations and plans for assumption of the Class I mission by the 9th Logistical Command on 1 April 1967 is being accomplished as programmed. A ration breakdown system is being developed to assure support of all US forces in-country and for the operation of a Commissary Sales Store to support dependents as well as all clubs and messes.

b. Maintenance

(1) FY 68 personnel requirements were submitted to USARYIS and the following technical assistance personnel were requested:

a. Army Tank and Automotive Command 2 ea
b. Electronics Communications Command 2 ea
c. Mobility Equipment Command 9 ea

(2) Generators. The generator overhaul facility mentioned in the last report became operational 30 Jan 1967. The complete status of all generators was provided to the contractor as a basis for repair parts stockage and density information. The activation of this facility will greatly improve our generator maintenance problems and will provide direct support and general support generator maintenance for all U.S. Army units in Thailand.

(3) Action was taken to expedite the emergency field repair of 21 reefer vans deadlined at the 313th TC Co as a result of manufacturing defects. An emergency EIR was submitted by the unit on 29 Dec 1966, and followed up by a priority message to USAMEC on 4 Jan 1967. Further follow-up was made by a subsequent message transmitted on 16 Jan 1967 which provided a drawing of a field fix devised by the 313th TC Co. However, because of operational requirements, action has been taken to accomplish the field fix while awaiting a reply from USAMEC.

(4) Transportation

a. The mission of the Staff Transportation Office is to provide technical and staff supervision over all transportation activities in Thailand. Planning for the employment of Transportation Truck Companies has continued over the past reporting period. Due to the shortage of Express Transportation (ETO) trucks and the approaching berthing of a ship with 7,695,000 lbs of AM 2 matting for Nakhon Phanom this headquarters requested authority from COMUSMACTHAI to use military
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trucks for the move from Udorn to Nakhon Phenom (matting to be transported from Bangkok to Udorn by rail). In late January MACTRM granted authority to use one platoon of the 505th TC Company (Med Trk). This action represented the first authority to use military trucks for line haul and will not degrade port clearance operations by the commercial contractor. There are no restrictions on utilization of reefer trucks. Restrictions placed on cargo truck operations by USMACV/US Embassy preclude the use of the 505th Med Trk Co for line hauls unless specific exceptions have been granted. Generally the 505th Trk Co can be used for the following:

1. For Line Haul transport in the Udorn-Nakhon Phenom areas and immediate locations.

2. Local Hauls in the Sattahip area to provide port clearance.

b. ETO (Express Transportation Organization): Truck support provided by ETO has been unsatisfactory during the entire period due to increased cargo shipments.

c. In order to facilitate better reporting procedures and communications between the Staff Transportation Office and operational TC units in Thailand a point to point teletype communications system was installed and is currently operational between the following locations:

- Staff Trans Office Korat - 172nd Trans Det, Bangkok
- Staff Trans Office Korat - 22nd Trans Det, Sattahip
- Staff Trans Office Korat - Chachoengsao Mode Transfer Point

d. In June 1966 the MLP (Military Assistance Program) Pier at Sattahip became operational. On 31 August 1966 the De Long Pier became operational with the first ship going on berth on 3 September. On 15 Sept 1966 all three berths (one on the MLP and two on the De Long) were in use simultaneously for the first time. All piers are in natural deep water; 31.5 feet at the MLP Pier and 42 feet at the De Long Pier. In the early part of November an Interim POL anchorage became operational at the new port area at Sattahip. The permanent anchorage is scheduled for completion on approximately 20 Feb 1967. Four berths are currently being constructed in the new port area. Operation is expected to commence in July 1967. Three commercial tugs of 1700 HP each are providing berthing and unberthing operations at the port. The cost of this service is $3,975.00 per day.

e. During the period 6-13 January the Highway Traffic Engineer Staff Officer made a highway reconnaissance and study of highways in the North East. He was accompanied by an Engineer Officer who classified the bridges in that area.
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During the period covered by this report the 172nd Trans Det (Mov Con) handled transportation arrangements for the following:

1. Freight by combined Highway, Rail and Air:
   - November: 26,253.16 S/Tons
   - December: 22,508.68 S/Tons
   - January: 35,308.58 S/Tons
   - TOTAL: 84,260.42 Short Tons

2. Port Congestion:
   During the period covered by the report a total of 5% ships with US Forces cargo called at Bangkok. Waiting time for a berth averaged 170 hours per ship or a little over seven (7) days. A total of 34 ships called at Sattahip and the average waiting time for a berth was approximately 35 hours.

3. Port Operations Statistical Breakout:
   - Bangkok
     (a) M/T thru port during period - 135,576
     (b) % of total thru Thailand Ports - 77%
   - Sattahip
     (a) M/T thru port during period - 99,393
     (b) % of total thru Thailand Ports - 43%

4. (U) Comptroller
   a. During the reporting period there was a slight increase in our operating costs. This was due partly to the influx of new units during the period and more TDY being performed by units already in-country. Those new units also increased the hire of Local Nationals, many of whom will be used to fill Type B units to operational strength levels. It is anticipated that as these units begin to reach full strength, overtime operating costs will increase proportionally. Increased operations in the Bangkok and Sattahip port areas have also resulted in a rise in overtime pay over the previous reporting period. This trend is expected to continue as the Sattahip port complex operations increase in scope.

   b. All major units of the command exceeded the DA Savings Bond goal of 75% participation during the reporting period. The anticipated loss of participation to the Uniformed Savings Deposit Program failed to materialize.
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The Comptroller has received preliminary budget guidance from USARPAC in connection with the FY 68 Command Operating Budget. This guidance has been disseminated to the staff sections for action. The completed FY 68 COB must be at USARPAC NLT 27 Feb 1967.

d. The 35th Finance Det (Disb) has been relieved as Class B Agent to the 47th Finance Section to assume disbursing operations under its own Disbursing Station Symbol Number. This action was effective on 1 January 1967.

6. (U) Directorate of Security, Plans and Operations

a. On 1 January 1967 the 9th Log Command underwent a major reorganization per GO #1 and #2 HQ USARSUPTHAI resulting in the reassignment of several units to USARSUPTHAI. The net effect is that we have lost our engineer construction, medical service, military intelligence and postal functions. Those units reassigned were:

1. 44th Engr Gp
2. 428th Med Bn
3. 17th Mil Intc Det
4. 316th Mil Intc Det
5. 5th Mil Hist Det
6. 153rd Army Postal Unit Det

b. In addition there were other units and staff sections which were attached to USARSUPTHAI with inherent functions being transferred. However space for these remained as a part of 9th Log Comd (B) pending authorization for movement by appropriate MTOE action. These units/staff sections attached were:

1. USASC, Bangkok (for operational control only)
2. Information Section
3. AG Section
4. Civil Affairs
5. AG Postal (Miscellaneous)
6. Civilian Personnel Office
7. Aviation Detachment
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a. New Units (November). During this reporting period there was a major deployment of new units in-country. The arrival and assignment of the 35th Fin Det (Disbursing) to 9th Log Comd (B) enabled elements of the 47th Fin Det (Disbursing) who were performing the disbursing function in the Korat area, to be returned to their parent unit in Bangkok. The 35th Fin Det assumed all finance and accounting responsibilities in the Korat area.

(1) Two Military Police Companies arrived in November greatly improving the law enforcement capability within the command. The 281st MP Co was assigned to the 9th Logistical Command (B) and attached to the US Army Area Support Command, Sattahip, for logistics and administration. One officer and 13 EM were subsequently detached and will support the 809th Engr Bn which is constructing the "inland road" in the Sattahip-Chachaengsao area. The 219th MP Co and the 89th MP Det (D&R) were assigned to the 9th Logistical Command (B) and will provide law enforcement for the US Army Area Support Command, Korat. One platoon minus was detached to provide military police coverage at Pak Thong Chai for the 538th Engr Bn.

(2) The 260th TC Co upon arrival was assigned to the 499th TC Bn (Tml Svc) and was attached to USAASC, Sattahip, for rations and quarters. Upon the arrival of the 519th TC Bn in December it was assigned to that unit and remained at Sattahip. It is anticipated that this unit will move to Phonon Sarakham on or about 6 February 1967 and begin training for a secondary mission of a dump truck company in support of the 809th Engr Bn's construction of the "inland road" from Sattahip to vicinity of Chachaengsao. The company will maintain proficiency in their primary mission as a petroleum truck company.

(3) The 505th TC Co (Medium Truck Cargo) upon arrival was assigned to the 499th TC Bn (Terminal Service) and attached for rations and quarters to USAASC, Sattahip to provide a movement capability within the Sattahip area complex for supplies and general cargo, and to provide truck support for specific missions within country. It was reassigned to the 519th TC Bn in December with no change in mission, attachment or location.

(4) The 313th Transportation Co (Medium Truck) (Refrigera-
tion) upon arrival was assigned to the 499th TC Bn (Terminal Service) and attached for rations and quarters to 809th Engr Bn with duty station Phonon Sarakham. It was reassigned to the 519th TC Bn in December. This unit will provide the movement capability for refrigerated goods throughout Thailand upon assumption by this command of the Class I mission for all US Forces in-country.

(5) The 233rd TC Co (Terminal Service) upon arrival was assigned to the 499th TC Bn (Terminal Service) with duty station at Sattahip and charged with assisting the 499th TC Bn in port operations in the Sattahip area.

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(6) The 851st Signal Detachment (Avionics) upon arrival was assigned to the 7th Maint Bn (DS) with duty station Korat. The acquisition of this unit now gives the command a direct support maintenance capability for our aircraft radio and radio navigation equipment.

(7) The 608th Quartermaster Det (Supply) upon arrival was assigned to the 7th Maintenance Bn (DS) with duty station Sattahip increasing the command's capabilities in the supervision and administration of receipt, storage and issue of quartermaster supplies and equipment.

d. New Units (December): The 519th TC Bn Motor Transport HHD arrived in December and was attached to the 809th Engineer Bn at Phnom Sarakham for rations and quarters. It will move to Korat (Camp Friendship) on or about 4 February 1967. The Battalion was assigned the 313th TCO and 509th TCO, each of which arrived in-country during November. The acquisition of these units will give the 9th Log Comd (B) a greatly needed local and line haul capability.

e. New Units (January):

(1) The 562nd Maint Co (Lt) (DS) upon arrival was assigned to the 7th Maint Bn (DS) with duty station Sattahip and was attached to USASC, Sattahip for rations and quarters. This unit now provides a light maintenance capability for the units stationed in the Sattahip area.

(2) The 511th Supply Company (General Support) upon arrival was assigned to the 7th Maintenance Bn (DS) with duty station at Korat. This unit will increase our wholesale supply support of Class I, Class II and Class IV supplies in consonance with our expanded Class I mission.

f. Royal Thai Army on the Job Training Program. The RTA/OJT program continues to effectively provide higher skill levels to the enrolled soldiers and contributes to improved Thai-American relations. As of the end of January 1967, 163 Thai soldiers have successfully completed training in eighteen MOS's without detracting from 9th Log Comd (B) mission. The 163 total includes the 1st cycle which graduated on 4 November 1966. Since 6 December 1966, the number of RTA/OJT students on hand approximates 55 at any one time.

g. Unit Readiness Reports. Command emphasis on materiel readiness aspects of unit readiness reports continues with the desired effect of improving overall readiness conditions of 9th Log Comd (B) units. Particular attention is being afforded to timely requisition of repair parts and follow-up on outstanding requisitions.

h. Modified Tables of Organization and Equipment. Department of the Army has imposed a requirement for 26 units of 9th Log Comd (B) to prepare MTOE's. HQ USARSFSD, by letter 21 January 1967, requires
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Detachment sized units to submit MTOE's by 10 February and company sized
and larger elements by 1 March 1967. Status of previous MTOE submissions
is included. (Tab A)

7. (U) Directorate of Installations and Facilities

a. R & U (AMPAC Contract)

(1) The R & U Maintenance Contract with AMPAC was increased
in scope from an estimated cost of $2,489,787 to $4,605,951 and manning
authority was increased from 49 US employees and 1,105 Thai Nationals to
153 US and 2,705 Thai Nationals. This increase is intended to permit
adequate staffing for all Army installations in Thailand. The contractor
began recruiting personnel upon notification of approval of the modification
of the contract on 27 December 1966.

(2) The maintenance contract provided, initially, a list
of equipment to be furnished the contractor by the government. This
equipment list is not complete and, in addition, the expansion of the
contract since 1 July 1966 has greatly increased their requirements for
equipment, tools, office machines and equipment and administrative
vehicles. A revised listing was submitted to the contracting office on
10 January 1967 with a request that the contract be modified to add the
items listed. The total cost is estimated at $8 million dollars.
The contracting officer replied to this request on 13 January 1967
stating he did not have authority to authorize the addition of the
required items. Action to find a solution to the problem is continuing.

(3) Overall AMPAC staffing has increased during the
reporting period from 44 US and 1137 LNs to 63 US and 1375 LNs. On
16 Dec only 2 US employees and 35 LNs were employed at Sattahip. On
20 Jan there were 6 US and 155 LNs working in the Sattahip area.

b. MCA Activities

(1) The CPAF contractor (Utah-Martin-Day) completed and
turned over four of the 12 barracks under construction. All other
facilities are proceeding satisfactory, however due to slow shipment of
materials from the US, some BOD's have slipped.

(2) Due to increased cost of the CPAF Contract, several
facilities have been deleted from the contract. These facilities are
the much needed operational facilities such as, warehousing, field
maintenance complex, ADPS building, and road paving.

(3) Negotiations were started for the construction of a
12 lane bowling alley. This structure is a part of the FY 66 MCA Program.
Although bids were received on 4 Jan 1967 and negotiations took place, the contract review was not approved by Procurement Division, G-4, USARJ. A new request for proposal was issued and new bids are to be in on 3 Feb 1967. Negotiations will take place shortly thereafter and it is anticipated the contract will be awarded early February 1967.

c. Troop Construction (MCI & OMA)

(1) The 44th Engineer Group was taken from the operational control of 9th Logistical Command (B) and therefore from the staff supervision of this directorate 1 January 1967. During the month of January, USRSUTHAI reviewed all job directives issued to the 44th Engineer Group, and are issuing a revised work schedule for all 9th Log projects.

(2) The 44th Engineer Group continued work on some 19 major projects of which 8 were completed by the end of December. Among those completed were the 30 BOQ buildings at Camp Friendship, the Thai Security Guard Camp at Camp Friendship and the Sattahip interim TOL system. At the end of December the Kabin Buri Road project (143 KM) was 51% complete.

(3) The 528th Engineer Detachment completed 4 major projects during this quarter and are presently working on seven projects which have been slowed down due to design problems and slow procurement of materials. Two of the major projects are the Chapel and the PX/ Snack Bar/Concession building, both of which are about 50% complete.

(4) On 20 Jan this office was notified to staff, plan, and have constructed by 1 April 1967 all required Class I facilities throughout Thailand. This was the result of the Army being directed to assume the Class I mission for all US Forces effective 1 April 1967. This office has computed the requirements for Bangkok, Korat, Sattahip, Udorn, Sakon Nakhon and Phanom. A request for the lease facilities at Bangkok has been submitted to OIOC thru ARELO. The design for the facilities to be built at other locations is being accomplished and a request has been sent to USRSUTHAI for project approval. It is planned to accomplish the construction with a combined effort of AMC and troops.

d. It is hopeful that during the forthcoming quarter that this directorate will be able to see a substantial advancement in the fields of R&D and construction.
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SECTION II

1. (C) Personnel
   During the period 1 Nov 1966 - 31 Jan 1967, the Personnel Section, 9th Log Comd, received additional units from CONUS increasing the work load of this section without benefit of personnel authorization or augmentation to accomplish this task. During the previous quarter, this office was handling approximately 1300 personnel records and classification and personnel management for 2500 Officers and EM in the command. During this reporting period, the personnel records increased to 2300 and personnel management responsibility for over 5000 officers and EM. Additional personnel were trained to perform the mission without benefit of authorization. There still exists a continued shortage of qualified personnel in certain career fields, ie Sig/Electronics. Personnel requisitions have been submitted and during the interim, cross training through OJT using internal resources has been accomplished as a temporary solution.

2. (C) Operations, Training and Organization
   
   a. Further evaluation of the reorganization of the 7th Maintenance Battalion reported in the last reporting period has indicated considerable improvement in that it has functionalized the organization providing increased flexibility. Additional improvements will be realized with the arrival of the 501st Field Depot. Supply and support functions will be tasked this unit with maintenance responsibilities remaining with the 7th Maintenance Battalion.
   
   b. As a result of the Command reorganization 1 January 1967, the Command is now oriented toward transportation, maintenance and supply operations. The engineer, medical and intelligence functions have been assumed by USARSUTHM.
   
   c. Previous to the arrival of the 519th TC Battalion (Motor Transport) and 499th TC Battalion (Terminal Svc) transport operations were handled on a civilian contract basis by the Express Transportation Organization (ETO). With the addition of these units, our military capability has greatly improved with a resulting improvement of our posture to accomplish local/line haul and port operations. Upon assumption of the entire Class I Mission for Thailand 1 April 1967, these units will handle and transport the bulk of those supplies, particularly those requiring reefer support.

3. (U) Intelligence
   This function has been assumed primarily by USARSUTHM with the transfer of the 17th Intelligence Detachment and the 316th Intelligence Detachment to that unit 1 January 1967.
THLC-DO

SUBJECT: Operational Report for Quarterly Period Ending 31 January 1967

RCS GS for - 65 (U)

4. (C) Logistics

a. Due to increased construction in Thailand the procurement office is experiencing heavy work loads in the staffing and processing of PRC's. Procurement of materials from in-country sources has not met the timely demand for construction projects necessitating delays awaiting materials. All construction agencies have been using minimum amounts of lumber and other hard to obtain materials. By using substitute items such as asbestos sheet siding and corrugated asbestos sheet roofing we hope to reduce the time loss experienced in the past as the result of slow procurement.

b. Repair parts shortages continue to exist throughout the command. Although the situation has improved slightly during this reporting period, it has not reached the solution phase. With the arrival of the 502nd Lt Maint Co (DS), the 7th Maintenance Battalion has achieved a more flexible support capability which will further improve the maintenance situation of this command. The arrival of the 501st Field Depot will further enhance our supply and maintenance capability.

CARL R. DUNCAN
Colonel, CMHC
Commanding
<table>
<thead>
<tr>
<th>UNIT DESIGNATION</th>
<th>MTOE#</th>
<th>PREPARING AGENCY</th>
<th>CURRENT AUTH STR</th>
<th>REQUIRED STRENGTH</th>
<th>STR TDYR</th>
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<td>172nd TC Det</td>
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<td>7th Maint</td>
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<td>31</td>
<td>V11</td>
<td>Pwd to USARMC 3 May 66 to NAICHT 4 May 66. To USARPAC Disapproved by S/D 17 Nov 66. Reclama for 31 spaces approved Hard carried to DA 24 May 26. MTOE approved 27 Oct 66 utilizing current assets by USARPAC CO #190 Same as above MTOE approved by D 27 Oct 66, less pe and equip Same as above MTOE approved 27 Oct 66</td>
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DOWNGRADED AT 3 YEAR INTERVALS.
DECLASSIFIED AFTER 12 YEARS.
DOD DIR 5200.10
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<td>5/F disapproved 29 spaces. Returned by USARPAC 26 Jan 67 with recommendation that unit be deactivated and incorporated into MTOE of 590th Sup &amp; Svc Co To USARPAC 6 Jul 66 To USARPAC 22 Sept 66</td>
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DOD DIR 5200.10
HEADQUARTERS, U.S. ARMY SUPPORT, THAILAND, APO 96523

TO: CINCUSARPAC, ATTN: GPCF-OT, APO 96552

1. The actions taken by the Commanding Officer, 9th Logistical Command, are adequate in the solutions of his problems.

2. The reorganization of this command generated by the arrival of USASUPTHAI has resulted in the re-orientation of the logistical units more toward transportation, maintenance and supply activities and less toward "housekeeping" and internal command problems. The resultant improvement in effectiveness of operational accomplishment is extremely gratifying.

EDWIN F. BLACK
Brigadier General, USA
Commanding
SUBJECT: Operational Report—Lessons Learned for the Period Ending 31 January 1967 (RCS CSFOR-65), HQ 9th Log Comd (B)

HQ, US ARMY, PACIFIC, APO San Francisco 96558  20 MAR 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:

G. L. McMULLIN
CPT, AGC
Asst AG