

# **Selected Acquisition Report (SAR)**

RCS: DD-A&T(Q&A)823-366



# **Excalibur Precision 155mm Projectiles (Excalibur)**

As of FY 2017 President's Budget

Defense Acquisition Management Information Retrieval (DAMIR)

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## **Common Acronyms and Abbreviations for MDAP Programs**

Acq O&M - Acquisition-Related Operations and Maintenance

**ACAT - Acquisition Category** 

ADM - Acquisition Decision Memorandum

APB - Acquisition Program Baseline

APPN - Appropriation

APUC - Average Procurement Unit Cost

\$B - Billions of Dollars

BA - Budget Authority/Budget Activity

Blk - Block

BY - Base Year

CAPE - Cost Assessment and Program Evaluation

CARD - Cost Analysis Requirements Description

CDD - Capability Development Document

CLIN - Contract Line Item Number

**CPD - Capability Production Document** 

CY - Calendar Year

DAB - Defense Acquisition Board

DAE - Defense Acquisition Executive

DAMIR - Defense Acquisition Management Information Retrieval

DoD - Department of Defense

**DSN - Defense Switched Network** 

EMD - Engineering and Manufacturing Development

EVM - Earned Value Management

FOC - Full Operational Capability

FMS - Foreign Military Sales

FRP - Full Rate Production

FY - Fiscal Year

FYDP - Future Years Defense Program

ICE - Independent Cost Estimate

IOC - Initial Operational Capability

Inc - Increment

JROC - Joint Requirements Oversight Council

\$K - Thousands of Dollars

KPP - Key Performance Parameter

LRIP - Low Rate Initial Production

\$M - Millions of Dollars

MDA - Milestone Decision Authority

MDAP - Major Defense Acquisition Program

MILCON - Military Construction

N/A - Not Applicable

O&M - Operations and Maintenance

**ORD - Operational Requirements Document** 

OSD - Office of the Secretary of Defense

O&S - Operating and Support

PAUC - Program Acquisition Unit Cost

PB - President's Budget

PE - Program Element

PEO - Program Executive Officer

PM - Program Manager

POE - Program Office Estimate

RDT&E - Research, Development, Test, and Evaluation

SAR - Selected Acquisition Report

SCP - Service Cost Position

TBD - To Be Determined

TY - Then Year

UCR - Unit Cost Reporting

U.S. - United States

USD(AT&L) - Under Secretary of Defense (Acquisition, Technology and Logistics)

Excalibur December 2015 SAR

## **Program Information**

### **Program Name**

Excalibur Precision 155mm Projectiles (Excalibur)

### **DoD Component**

Army

## **Responsible Office**

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Date Assigned: June 21, 2015

973-724-9066

973-724-8786

### References

### **SAR Baseline (Production Estimate)**

Army Acquisition Executive (AAE) Approved Acquisition Program Baseline (APB) dated March 14, 2011

### **Approved APB**

Army Acquisition Executive (AAE) Approved Acquisition Program Baseline (APB) dated June 25, 2014

## **Mission and Description**

Excalibur Precision 155-mm Projectiles (Excalibur) provide Brigade Combat Teams an organic precision fires capability. Additionally, it provides improved fire support capability due to its increased range of 40.5-kilometers (km) and demonstrated accuracy of less than three meters radial miss distances, which enables a first round effect on target reducing the number of rounds required and reducing collateral damage. Excalibur is compatible with the M777A2 Lightweight 155-mm Howitzer, the M109A6 Paladin Howitzer, the M109A7 Paladin Integrated Management Howitzer, and the Swedish Archer Howitzer. Excalibur provides a 35 percent range increase over current Rocket Assisted Projectiles with less than ten-meter circular error probable requirement at all ranges. Excalibur is also highly resistant to Global Positioning System jamming.

Excalibur Inc Ia-1 and Inc Ia-2 are currently fielded and in use by units throughout Afghanistan and deployed globally to support other military contingency operations. Excalibur is an International Cooperative Development Program, teamed with the Kingdom of Sweden (KoS) which contributed resources towards development in accordance with an established Project Agreement. Excalibur Inc Ia-1 was initially fielded to units in Iraq and Afghanistan in response to urgent need requests in support of Operation Iraqi Freedom, Operation New Dawn, and Operation Enduring Freedom. Excalibur Inc Ia-2 was fielded in early FY 2012 and greatly increased range from 25.2-km to 37.5-km. The Excalibur guided projectile program is using an incremental development approach to provide a combat capability to the soldier as quickly as possible while delivering advanced capabilities at lower costs. Excalibur Inc Ib provides further performance improvements while significantly lowering unit costs.

Excalibur completed FMS to Canada, United Kingdom, Australia, Germany, and the KoS. The program is actively executing current FMS cases with Spain, The Netherlands, and the Kingdom of Jordan. The program also received interest for future sales from numerous other countries.

## **Executive Summary**

Pursuant to section 2432 of title 10, U.S. Code, this is the final SAR submission for Excalibur because the program is 90 percent or more expended.

#### Excalibur Inc Ia-1 and Inc Ia-2

The final Excalibur Inc Ia-2 projectile was delivered to inventory in April 2014. In total, PM Excalibur procured and delivered 2,132 Excalibur Inc Ia-1 (Department of the Army (DA) 39) and 4,316 Excalibur Inc Ia-2 (DA45) projectiles to U.S. and foreign customers. The Army and U.S. Marine Corps fired a total of 832 projectiles since the first production deliveries were made available to troops in 2007 with a proven field reliability of 88 percent. Excalibur is highly successful and proves the value of precision munitions in dense urban environments by virtually eliminating collateral damage while providing effects on the intended target.

#### **Excalibur Inc Ib**

Excalibur Inc Ib is an integral part of the strategy to field Excalibur capability to the DoD and the Kingdom of Sweden (KoS). It delivers a lower cost, higher reliability precision munition to the warfighter. As of December 31, 2015, PM Excalibur contracted for 2,894 Excalibur Inc Ib projectiles for the Army, with 2,469 delivered to inventory. The KoS procured an additional 297 projectiles.

On September 14, 2015, the Excalibur Product Lead briefed the Army Acquisition Executive (AAE) to address the M-Code, Global Positioning System (GPS) Degraded, and GPS Denied retrofit options to the Excalibur Ib inventory. The PM presented the benefits to retrofitting the inventory for the M982A1 Excalibur Inc Ib variant along with the associated costs in both RDT&E and Procurement starting in FY 2018. The Excalibur program continues to execute within all APB parameters. No current issues exist that impact cost, schedule, or performance.

On October 8, 2015, the Configuration Steering Board was held during which the Product Lead for Excalibur provided a briefing to the AAE and other principals on the status and plans of the Excalibur program. Participants included PM Combat Ammunition Systems, PEO Ammunition and the Army Training and Doctrine Command Capability Manager Brigade Combat Team Fires. No de-scoping of program efforts was recommended or directed. Two topics of particular emphasis were discussed. The first was the conclusion of the Excalibur Army-funded production program with the FY 2017 purchase. There is considerable interest to ensure sufficient stockpile exists before production ends or maintaining production at the minimum sustaining rate to enable reaction to urgent needs. The second key topic regarded the robustness of the Excalibur design to the GPS threats. Several options for development of improved resistance to GPS threats were presented. A decision regarding continued production relies heavily on the results of the Army G-3 Munitions Requirements Process and funding availability from FY 2018 to FY 2022. Excalibur's GPS Degraded path forward will be considered along with other Army systems in the overall review of GPS Position, Navigation and Timing.

There are no significant software-related issues with this program at this time.

## **Threshold Breaches**

APB Breaches								
Schedule								
Performance	•							
Cost	RDT&E							
	Procurement							
	MILCON							
	Acq O&M							
O&S Cost								
<b>Unit Cost</b>	PAUC							
	APUC							

# Nunn-McCurdy Breaches

**Current UCR Baseline** 

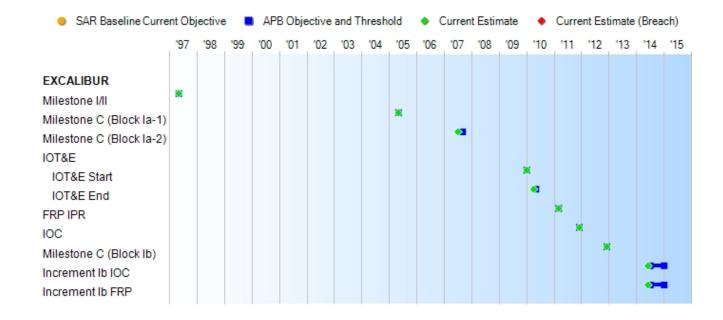
PAUC None

APUC None

**Original UCR Baseline** 

PAUC None APUC None

## **Schedule**



Schedule Events								
Events	SAR Baseline Production Estimate	Curre Produ Objective	Current Estimate					
Milestone I/II	May 1997	May 1997	May 1997	May 1997				
Milestone C (Block Ia-1)	May 2005	May 2005	May 2005	May 2005				
Milestone C (Block Ia-2)	Sep 2007	Sep 2007	Sep 2007	Jul 2007				
IOT&E								
IOT&E Start	Jan 2010	Jan 2010	Jan 2010	Jan 2010				
IOT&E End	May 2010	May 2010	May 2010	Apr 2010				
FRP IPR	Mar 2011	Mar 2011	Mar 2011	Mar 2011				
IOC	Oct 2011	Dec 2011	Dec 2011	Dec 2011				
Milestone C (Block lb)	Jun 2012	Dec 2012	Dec 2012	Dec 2012				
Increment Ib IOC	Mar 2014	Jul 2014	Jan 2015	Jun 2014				
Increment lb FRP	Mar 2014	Jul 2014	Jan 2015	Jun 2014				

## **Change Explanations**

None

## **Acronyms and Abbreviations**

IOT&E - Initial Operational Test and Evaluation IPR - In-Process Review

### **Performance**

	Per	formance Characterist	Performance Characteristics									
SAR Baseline Production Estimate	Current APB Production Objective/Threshold		Demonstrated Performance	Current Estimate								
Accuracy (CEP)(m) (Inc												
<= 10 CEP	<= 10 CEP	<= 20 CEP	<4-m CEP	<4-m CEP								
Reliability (percent) (Ir	ncrement la)											
>= 96	>= 96	>= 85	88	88								
Effectiveness (Increm	ent la)											
>=M107 HE	>=M107 HE	>=M107 HE	>=M107 HE	>=M107 HE								
<b>Net Ready (Increment</b>	la)											
ATO	ATO	IATO	ATO	ATO								
Accuracy (CEP)(m) (Inc	crement lb)											
<= 10m CEP	<= 10m CEP	<= 10m CEP	2-m CEP	2-m CEP								
Range (Increment lb)												
>=40 km	>=40 km	>= 35 km	37.5-km	>=37.5-km								
Effectiveness (Increm	ent lb)											
>=M107 HE	>=M107 HE	>=M107 HE	>=M107 HE	>=M107 HE								
Reliability (percent)(In	crement lb)											
>=96%	>=96%	>=90%	93%	>=90%								
Net Ready (Increment	lb)											
ATO	ATO	IATO	ATO	ATO								

### **Requirements Reference**

CPD dated October 24, 2012

### **Change Explanations**

None

### **Notes**

The first four performance characteristics listed above (Accuracy, Reliability, Effectiveness, and Net Ready) pertain to Excalibur Inc Ia projectiles.

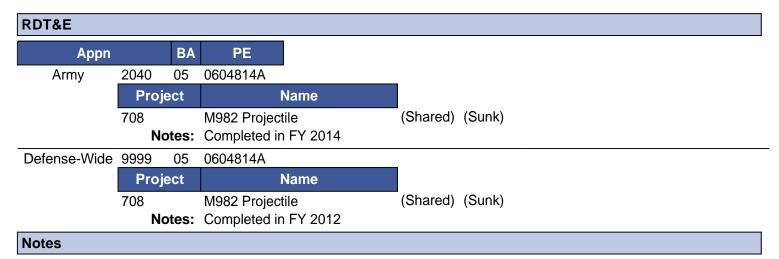
The current assessment of the overall Excalbur Inc Ia-2 Reliability, based on combined results from both test results and intheater firing, is approximately 88 percent; when considered independently, the point estimate for reliability in the production contract acceptance testing is currently at 93 percent.

Current Army Test and Evaluation Command assessment of Excalbur Inc Ib Reliability is 93 percent.

## **Acronyms and Abbreviations**

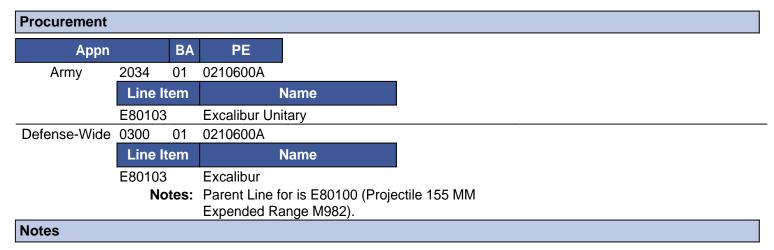
ATO - Approval to Operate CEP - Circular Error Probable HE - High Explosives IATO - Interim Authority to Operate km - kilometer m - meter

## Track to Budget



The Excalibur RDT&E funding line supports the Excalibur Unitary variant. This funding line is shared with all Excalibur increments and was shared in prior years with the Spin Stabilized Sensor Fuzed Munition and the Enhanced Portable Inductive Artillery Fuze Setter.

Excalibur is an International Program with a Memorandum of Agreement for the cooperative development with the Kingdom of Sweden which contributed \$69M to the development program (\$57M contributed to Excalibur Inc Ia and \$12M to Excalibur Inc Ib). These funds are included in this report as Non-Treasury RDT&E (9999).



Excalibur procured additional projectiles in FY 2007 - FY 2009 and again in FY 2015 as FMS Buy Back rounds. The funds are included in this SAR as Other Procurement, Defense Agency (0300).

## **Cost and Funding**

## **Cost Summary**

	Total Acquisition Cost									
	B	/ 2007 \$M		BY 2007 \$M	TY \$M					
Appropriation	SAR Baseline Production Estimate	Current Produc Objective/T	ction	Current Estimate	SAR Baseline Production Estimate	Current APB Production Objective	Current Estimate			
RDT&E	993.4	1002.6	1102.9	1006.5	972.7	984.0	988.3			
Procurement	661.2	688.2	757.0	745.6	706.3	746.3	812.2			
Flyaway				742.8			809.2			
Recurring				708.1			770.4			
Non Recurring				34.7			38.8			
Support				2.8			3.0			
Other Support				2.8			3.0			
Initial Spares				0.0			0.0			
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0			
Total	1654.6	1690.8	N/A	1752.1	1679.0	1730.3	1800.5			

#### **Current APB Cost Estimate Reference**

Army Cost Position (ACP) dated May 22, 2014

### **Confidence Level**

Confidence Level of cost estimate for current APB: 50%

The Excalibur ACP approved by the Assistant Secretary of the Army for Financial Management and Comptroller is based on a negotiated price that was definitized prior to the FRP decision. The ICE methodology used the most recent pricing data received from the prime contractor.

Total Quantity									
Quantity	SAR Baseline Production Estimate	Current APB Production	Current Estimate						
RDT&E	544	544	544						
Procurement	6930	6930	7496						
Total	7474	7474	8040						

### **Quantity Notes**

Excalibur's total planned procurement quantity of 7,496 includes 6,830 projectiles to be delivered to inventory (566 of which are replacing expended or damaged projectiles) and 666 projectiles for contract acceptance and reliability growth testing. Excalibur's war stock requirement is 6,264 projectiles.

# **Cost and Funding**

# **Funding Summary**

	Appropriation Summary										
	FY 2017 President's Budget / December 2015 SAR (TY\$ M)										
Appropriation	Prior	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	To Complete	Total		
RDT&E	988.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	988.3		
Procurement	707.5	65.5	39.2	0.0	0.0	0.0	0.0	0.0	812.2		
MILCON	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
Acq O&M	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		
PB 2017 Total	1695.8	65.5	39.2	0.0	0.0	0.0	0.0	0.0	1800.5		
PB 2016 Total	1692.5	45.5	0.0	0.0	0.0	0.0	0.0	0.0	1738.0		
Delta	3.3	20.0	39.2	0.0	0.0	0.0	0.0	0.0	62.5		

	Quantity Summary										
	FY 2017 President's Budget / December 2015 SAR (TY\$ M)										
Quantity	Quantity Undistributed Prior FY FY FY FY FY FY TO Total								Total		
Development	544	0	0	0	0	0	0	0	0	544	
Production	0	6578	546	372	0	0	0	0	0	7496	
PB 2017 Total	544	6578	546	372	0	0	0	0	0	8040	
PB 2016 Total	544	6563	476	0	0	0	0	0	0	7583	
Delta	0	15	70	372	0	0	0	0	0	457	

# **Cost and Funding**

# **Annual Funding By Appropriation**

	Annual Funding 2040   RDT&E   Research, Development, Test, and Evaluation, Army									
		TY \$M								
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
1997							4.7			
1998							8.9			
1999							7.5			
2000							9.8			
2001							28.6			
2002							59.3			
2003							102.1			
2004							112.5			
2005							129.0			
2006							102.0			
2007							95.1			
2008							60.9			
2009							68.8			
2010							41.0			
2011							30.5			
2012							45.8			
2013							3.6			
2014			<b></b>				9.2			
Subtotal	544						919.3			

	Annual Funding 2040   RDT&E   Research, Development, Test, and Evaluation, Army										
		BY 2007 \$M									
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program				
1997							5.5				
1998							10.4				
1999							8.7				
2000							11.1				
2001							32.1				
2002							65.8				
2003							111.2				
2004							119.6				
2005							133.3				
2006							102.6				
2007							93.4				
2008							58.7				
2009							65.5				
2010							38.4				
2011							28.0				
2012							41.5				
2013							3.2				
2014							8.0				
Subtotal	544						937.0				

	Annual Funding 9999   RDT&E   Non Treasury Funds									
			TY \$M							
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2003		<b></b>		<b></b>		<b></b>	9.5			
2004							9.5			
2005							9.5			
2006							9.5			
2007							9.5			
2008							9.5			
2009							3.0			
2010							3.0			
2011							4.0			
2012							2.0			
Subtotal							69.0			

	Annual Funding 9999   RDT&E   Non Treasury Funds									
				BY 2007 \$	M					
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program			
2003							10.3			
2004							10.1			
2005							9.8			
2006							9.6			
2007							9.3			
2008							9.2			
2009							2.9			
2010							2.8			
2011							3.7			
2012							1.8			
Subtotal							69.5			

This appropriation accounts for \$69M provided by the Kingdom of Sweden for the Excalibur development program.

	Annual Funding 2034   Procurement   Procurement of Ammunition, Army										
				TY \$M							
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program				
2005	127	35.1		1.8	36.9		36.9				
2006	321	48.3		1.0	49.3		49.3				
2007	793	84.5		1.7	86.2		86.2				
2008	400	47.5			47.5		47.5				
2009	435	57.9		10.1	68.0	0.8	68.8				
2010	900	103.2			103.2	2.2	105.4				
2011	100	30.5			30.5		30.5				
2012	744	56.1		2.0	58.1		58.1				
2013	928	72.0		2.6	74.6		74.6				
2014	996	75.8		1.5	77.3		77.3				
2015	428	34.6		1.1	35.7		35.7				
2016	546	49.5		16.0	65.5		65.5				
2017	372	38.2		1.0	39.2		39.2				
Subtotal	7090	733.2		38.8	772.0	3.0	775.0				

	Annual Funding 2034   Procurement   Procurement of Ammunition, Army											
				BY 2007 \$f	VI							
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program					
2005	127	35.9		1.9	37.8		37.8					
2006	321	48.0		1.0	49.0		49.0					
2007	793	82.0		1.7	83.7		83.7					
2008	400	45.4			45.4		45.4					
2009	435	54.8		9.5	64.3	0.8	65.1					
2010	900	95.9			95.9	2.0	97.9					
2011	100	27.8			27.8		27.8					
2012	744	50.4		1.8	52.2		52.2					
2013	928	63.3		2.3	65.6		65.6					
2014	996	65.9		1.3	67.2		67.2					
2015	428	29.6		1.0	30.6		30.6					
2016	546	41.7		13.4	55.1		55.1					
2017	372	31.5		0.8	32.3		32.3					
Subtotal	7090	672.2		34.7	706.9	2.8	709.7					

	Annual Funding 0300   Procurement   Procurement, Defense-Wide										
		TY \$M									
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program				
2007	295	25.1			25.1		25.1				
2008	75	6.2			6.2		6.2				
2009	29	5.4			5.4		5.4				
2010											
2011											
2012											
2013											
2014											
2015	7	0.5			0.5		0.5				
Subtotal	406	37.2			37.2		37.2				

	Annual Funding 0300   Procurement   Procurement, Defense-Wide										
		BY 2007 \$M									
Fiscal Year	Quantity	End Item Recurring Flyaway	Non End Item Recurring Flyaway	Non Recurring Flyaway	Total Flyaway	Total Support	Total Program				
2007	295	24.5			24.5		24.5				
2008	75	5.9			5.9		5.9				
2009	29	5.1			5.1		5.1				
2010											
2011											
2012											
2013											
2014											
2015	7	0.4			0.4		0.4				
Subtotal	406	35.9			35.9		35.9				

This appropriation captures the procurement of FMS Buy Back projectiles.

### Low Rate Initial Production

Item	Initial LRIP Decision	Current Total LRIP
Approval Date	5/23/2005	12/13/2012
<b>Approved Quantity</b>	500	1800
Reference	Inc la Milestone C ADM	Inc Ib Milestone C ADM
Start Year	2005	2012
End Year	2006	2014

The Current Total LRIP Quantity is more than 10% of the total production quantity due to the significant decrease in Army Procurement Objective from 30,000 projectiles to 6,264.

The program received an Army Acquisition Executive (AAE) ADM on May 23, 2005 to authorize entry into LRIP and procurement of up to 500 Exalibur Inc Ia-1 projectiles in FY 2005 to FY 2006.

The AAE provided a revised ADM on March 26, 2007 to increase the authorized LRIP procurement quantity up to 1,500 Excalibur Inc Ia-1 projectiles.

A revised ADM dated July 31, 2007 authorized entry into Excalibur Inc Ia-2 LRIP with procurement authorization of up to 2,500 Exclibur Inc Ia projectiles in FY 2005 to FY 2009.

An ADM dated December 13, 2012 authorized entry into Excalibur Inc Ib LRIP with procurement authorization of up to 1,800 Excalibur Inc Ib projectiles in FY 2013 to FY 2014.

# **Foreign Military Sales**

Country	Date of Sale	Quantity	Total Cost \$M	Description
Jordan	12/27/2015	91	12.0	Letter of Offer and Acceptance (LOA) with Kingdom of Jordan was signed on December 27, 2015 to procure 91 Excalibur Inc Ib projectiles.
Netherlands	5/12/2015	100	16.5	LOA with the Netherlands was signed on May 12, 2015 to procure a total of 100 Excalibur Inc Ib projectiles.
Spain	11/7/2014	0	0.7	LOA with Spain was signed on November 7, 2014 to procure initial qualification test effort.
Germany	5/2/2013	8	2.0	LOA and Project Agreement with Germany was signed on May 2, 2013 for eight Excalibur Inc Ia-2 projectiles for compatibility testing with their gun system.
Sweden	4/25/2013	297	21.7	297 Excalibur Inc Ib projectiles were procured by the Kingdom of Sweden (KoS) under the Excalibur Production Project Agreement.
Canada	1/10/2011	75	8.8	LOA with Canada signed on January 10, 2011 to procure 75 M982 Excalibur Inc Ia-2 projectiles.
Sweden	9/23/2009	114	12.0	
United Kingdom	3/6/2009	6	1.1	The United Kingdom purchased six projectiles.
Australia	5/8/2008	250	26.9	Australia purchased 250 Excalibur Inc Ia-1 projectiles.
Sweden	10/15/2007	18	2.3	KoS LOA FMS case signed October 15, 2007.
Canada	10/7/2007	30	4.1	Canadian Defense Forces FMS contract for FY 2007 projectiles.

Notes

# **Nuclear Costs**

None

# **Unit Cost**

## **Unit Cost Report**

	BY 2007 \$M	BY 2007 \$M		
Item	Current UCR Baseline (Jun 2014 APB)	Current Estimate (Dec 2015 SAR)	% Change	
Program Acquisition Unit Cost				
Cost	1690.8	1752.1		
Quantity	7474	8040		
Unit Cost	0.226	0.218	-3.54	
Average Procurement Unit Cost				
Cost	688.2	745.6		
Quantity	6930	7496		
Unit Cost	0.099	0.099	0.00	

	BY 2007 \$M	BY 2007 \$M		
Item	Revised Original UCR Baseline (Mar 2011 APB)	Current Estimate (Dec 2015 SAR)	% Change	
Program Acquisition Unit Cost				
Cost	1654.6	1752.1		
Quantity	7474	8040		
Unit Cost	0.221	0.218	-1.36	
Average Procurement Unit Cost				
Cost	661.2	745.6		
Quantity	6930	7496		
Unit Cost	0.095	0.099	+4.21	

## **Unit Cost History**



ltem	Date	BY 200	7 \$M	TY \$M		
item	Date	PAUC	APUC	PAUC	APUC	
Original APB	Oct 2004	0.072	0.039	0.076	0.045	
APB as of January 2006	Oct 2004	0.072	0.039	0.076	0.045	
Revised Original APB	Mar 2011	0.221	0.095	0.225	0.102	
Prior APB	Dec 2012	0.228	0.101	0.233	0.109	
Current APB	Jun 2014	0.226	0.099	0.232	0.108	
Prior Annual SAR	Dec 2014	0.224	0.099	0.229	0.107	
Current Estimate	Dec 2015	0.218	0.099	0.224	0.108	

### **SAR Unit Cost History**

	Initial SAR Baseline to Current SAR Baseline (TY \$M)									
Initial PAUC		PAUC Production								
Development Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Production Estimate	
0.063	-0.005	0.142	0.011	0.006	0.006	0.000	0.000	0.160	0.225	

	Current SAR Baseline to Current Estimate (TY \$M)									
PAUC Product			PAUC Current							
Production Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Estimate	
	0.225	0.000	-0.006	0.000	0.004	0.001	0.000	0.000	-0.001	0.224

Initial SAR Baseline to Current SAR Baseline (TY \$M)									
Initial APUC	Changes							APUC	
Development Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Production Estimate
0.054	-0.005	0.040	0.010	0.000	0.003	0.000	0.000	0.048	0.102

Current SAR Baseline to Current Estimate (TY \$M)									
APUC Changes						APUC			
Production Estimate	Econ	Qty	Sch	Eng	Est	Oth	Spt	Total	Current Estimate
0.102	0.000	0.003	0.000	0.004	-0.001	0.000	0.000	0.006	0.108

SAR Baseline History								
Item	SAR Planning Estimate	SAR Development Estimate	SAR Production Estimate	Current Estimate				
Milestone I	N/A	May 1997	N/A	N/A				
Milestone II	N/A	May 1997	May 1997	May 1997				
Milestone C	N/A	Jun 2006	May 2005	May 2005				
IOC	N/A	Sep 2008	Oct 2011	Dec 2011				
Total Cost (TY \$M)	N/A	4798.7	1679.0	1800.5				
Total Quantity	N/A	76677	7474	8040				
PAUC	N/A	0.063	0.225	0.224				

## **Cost Variance**

	Summary TY \$M							
Item	RDT&E	Procurement	MILCON	Total				
SAR Baseline (Production	972.7	706.3		1679.0				
Estimate)								
Previous Changes								
Economic	+1.0	+4.1		+5.1				
Quantity		+37.3		+37.3				
Schedule		+2.5		+2.5				
Engineering		+12.7		+12.7				
Estimating	+11.8	-8.4		+3.4				
Other								
Support		-2.0		-2.0				
Subtotal	+12.8	+46.2		+59.0				
Current Changes								
Economic	-0.1	-1.3		-1.4				
Quantity		+39.5		+39.5				
Schedule		+0.2		+0.2				
Engineering	+2.8	+20.0		+22.8				
Estimating	+0.1	+1.3		+1.4				
Other								
Support								
Subtotal	+2.8	+59.7		+62.5				
Total Changes	+15.6	+105.9		+121.5				
CE - Cost Variance	988.3	812.2		1800.5				
CE - Cost & Funding	988.3	812.2		1800.5				

	Sumi	mary BY 2007 \$M		
Item	RDT&E	Procurement	MILCON	Total
SAR Baseline (Production Estimate)	993.4	661.2		1654.6
Previous Changes				
Economic				
Quantity		+36.6		+36.6
Schedule		-3.8		-3.8
Engineering		+11.0		+11.0
Estimating	+10.6	-8.1		+2.5
Other				
Support		-1.9		-1.9
Subtotal	+10.6	+33.8		+44.4
Current Changes				
Economic				
Quantity		+32.7		+32.7
Schedule				
Engineering	+2.4	+16.8		+19.2
Estimating	+0.1	+1.1		+1.2
Other				
Support				
Subtotal	+2.5	+50.6		+53.1
Total Changes	+13.1	+84.4		+97.5
CE - Cost Variance	1006.5	745.6		1752.1
CE - Cost & Funding	1006.5	745.6		1752.1

Previous Estimate: December 2014

RDT&E	\$N	Л
Current Change Explanations	Base Year	Then Year
Revised escalation indices. (Economic)	N/A	-0.1
Adjustment for current and prior escalation. (Estimating)	+0.1	+0.1
Analysis of Global Positioning System interface redesign to attain M-Code compliance. (Engineering)	+2.4	+2.8
RDT&E Subtotal	+2.5	+2.8

Procurement	\$M	
Current Change Explanations	Base Year	Then Year
Revised escalation indices. (Economic)	N/A	-1.3
Adjustment for current and prior escalation. (Estimating)	+1.1	+1.3
Quantity variance resulting from an increase of 450 projectiles from 6,640 to 7,090 (Army). (Quantity)	+35.7	+43.1
Quantity variance resulting from an increase of 7 projectiles from 399 to 406 (DoD). (Quantity)	+0.4	+0.5
Additional quantity variance as a result of an increase of 457 projectiles. (Quantity)	-3.4	-4.1
Contract close out costs shifted from FY 2016 to FY 2017 due to extension of production contract. (Schedule)	0.0	+0.2
Software upgrade based on updated System Threat Assessment Report. (Engineering)	+16.8	+20.0
Procurement Subtotal	+50.6	+59.7

December 2015 SAR

### Contracts

### **Contract Identification**

**Appropriation:** Procurement

Contract Name: XM982 ER Projectile-Incr lb Production

**Contractor:** Raytheon Missile Systems

Contractor Location: 1151 E Hermans Rd.

Tucson, AZ 85706

Contract Number: W15QKN-08-C-0530/3
Contract Type: Firm Fixed Price (FFP)
Award Date: December 21, 2012
Definitization Date: December 21, 2012

Contract Price							
Initial Contract Price (\$M) Current Contract Price (\$M)				(\$M)	Estimated Pr	ice At Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
56.6	N/A	819	129.3	N/A	1800	129.3	129.3

### **Target Price Change Explanation**

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to subsequent awards of contract options for additional projectiles.

### **Cost and Schedule Variance Explanations**

Cost and Schedule Variance reporting is not required on this (FFP) contract.

#### **Notes**

This is the contract for Production of the Excalibur Inc Ib projectile.

The total price includes:

An initial award of \$58.9M for 819 projectiles.

An option award of \$54.1M for 765 projectiles.

An option award of \$16.3M for 216 projectiles.

This contract is more than 90% complete; therefore, this is the final report for this contract.

### **Contract Identification**

**Appropriation:** Procurement

Contract Name:Excalibur Ib ProductionContractor:Raytheon Missile Systems

Contractor Location: 1151 E Hermans Road

Tucson, AZ 85706

Contract Number: W15QKN-08-C-0530/4
Contract Type: Firm Fixed Price (FFP)
Award Date: December 21, 2012

**Definitization Date:** July 27, 2014

Contract Price							
Initial Contract Price (\$M) Current Contract Price (\$M)				(\$M)	Estimated Pr	ice At Completion (\$M)	
Target	Ceiling	Qty	Target	Ceiling	Qty	Contractor	Program Manager
52.5	N/A	744	132.4	N/A	1854	132.4	132.4

### **Target Price Change Explanation**

The difference between the Initial Contract Price Target and the Current Contract Price Target is due to contract modifications awarded for additional quantities.

### **Cost and Schedule Variance Explanations**

Cost and Schedule Variance reporting is not required on this (FFP) contract.

### **Notes**

The current target price reflects the Army portion of the contract (\$123.5M for 1,749 projectiles) as well as the FMS portion (\$8.9M for 105 projectiles).

# **Deliveries and Expenditures**

Deliveries							
Delivered to Date	Planned to Date	Actual to Date	Total Quantity	Percent Delivered			
Development	544	544	544	100.00%			
Production	6563	5944	7496	79.30%			
Total Program Quantity Delivered	7107	6488	8040	80.70%			

Expended and Appropriated (TY \$M)			
Total Acquisition Cost	1800.5	Years Appropriated	20
Expended to Date	1632.2	Percent Years Appropriated	95.24%
Percent Expended	90.65%	Appropriated to Date	1761.3
Total Funding Years	21	Percent Appropriated	97.82%

The above data is current as of February 09, 2016.

Planned and actual projectile quantities refer to projectiles delivered to the Army. FMS and U.S. Marine Corps sales are not included.

Production deliveries include 3,475 Excalibur Inc la projectiles and 2,469 Excalibur Inc lb projectiles.

## **Operating and Support Cost**

#### **Cost Estimate Details**

Date of Estimate: June 25, 2014

Source of Estimate: SCP

Quantity to Sustain: 6264

Unit of Measure: Total Quantity
Service Life per Unit: 20.00 Years

Fiscal Years in Service: FY 2007 - FY 2038

A total of 7,496 projectiles will be procured, 6,830 will be delivered to inventory (566 replace expended or damaged projectiles, leaving 6,264 to be sustained) and 666 will be consumed in testing. The 544 RDT&E-funded projectiles were consumed in test.

### **Sustainment Strategy**

Excalibur is a one shot use item. There is no scheduled maintenance over the 20-year shelf life. There is a defined stockpile surveillance program which will be used to calculate stockpile reliability and detect/measure adverse trends of critical parameters. The surveillance program began in FY 2015.

#### **Antecedent Information**

No Antecedent

Annual O&S Costs BY2007 \$K							
Cost Element	EXCALIBUR Average Annual Cost Per Total Quantity	No Antecedent Program (Antecedent)					
Unit-Level Manpower	0.000						
Unit Operations	0.000	<del></del>					
Maintenance	142.750	<del></del>					
Sustaining Support	251.344	<del></del>					
Continuing System Improvements	0.000	<del></del>					
Indirect Support	0.000	<del></del>					
Other	0.000	<del></del>					
Total	394.094						

Costs are calculated as the average annual cost for all projectiles for each category over the 32-years Excalibur is planned to be in the field (FY 2007 - FY 2038).

Maintenance costs include stockpile surveillance, laboratory teardown testing, and Depot Inventory Management.

Sustaining Support includes the storage cost of projectiles and Systems Engineering/Program Management.

	Total O&S Cost \$M						
Item	EXCALIBU	No Antecedent					
itom	Current Production APB Objective/Threshold		Current Estimate	Program (Antecedent)			
Base Year	20.8	22.9	12.6	N/A			
Then Year	31.6	N/A	18.1	N/A			

Disposal Cost is included in the Operating and Support Cost of the current APB objective and threshold for this program.

### Equation to Translate Annual Cost to Total Cost

Total Cost = average annual cost per all fielded Excalibur projectiles \* planned life = \$394.1K \* 32 years = \$12.6M

O&S Cost Variance		
Category	BY 2007 \$M	Change Explanations
Prior SAR Total O&S Estimates - Dec 2014 SAR	12.5	
Programmatic/Planning Factors	0.0	
Cost Estimating Methodology	0.1	Increased cost for storage of additional projectiles being procured to replenish the stockpile.
Cost Data Update	0.0	
Labor Rate	0.0	
Energy Rate	0.0	
Technical Input	0.0	
Other	0.0	
Total Changes	0.1	
Current Estimate	12.6	

The minor increase in O&S costs is due to the increased storage costs estimated due to the additional projectiles being procured in FY 2016 and FY 2017 to replenish the stockpile.

#### **Disposal Estimate Details**

Date of Estimate: June 25, 2015

Source of Estimate: POE

Disposal/Demilitarization Total Cost (BY 2007 \$M): Total costs for disposal of all Total Quantity are 8.9

Demilitarization/Disposal costs of \$8.9M (BY 2007) are included in the Excalibur Inc Ib FRP Army Cost Position. This is a \$0.5M increase from the December 2014 estimate due to an increased quantity of projectiles to be disposed.